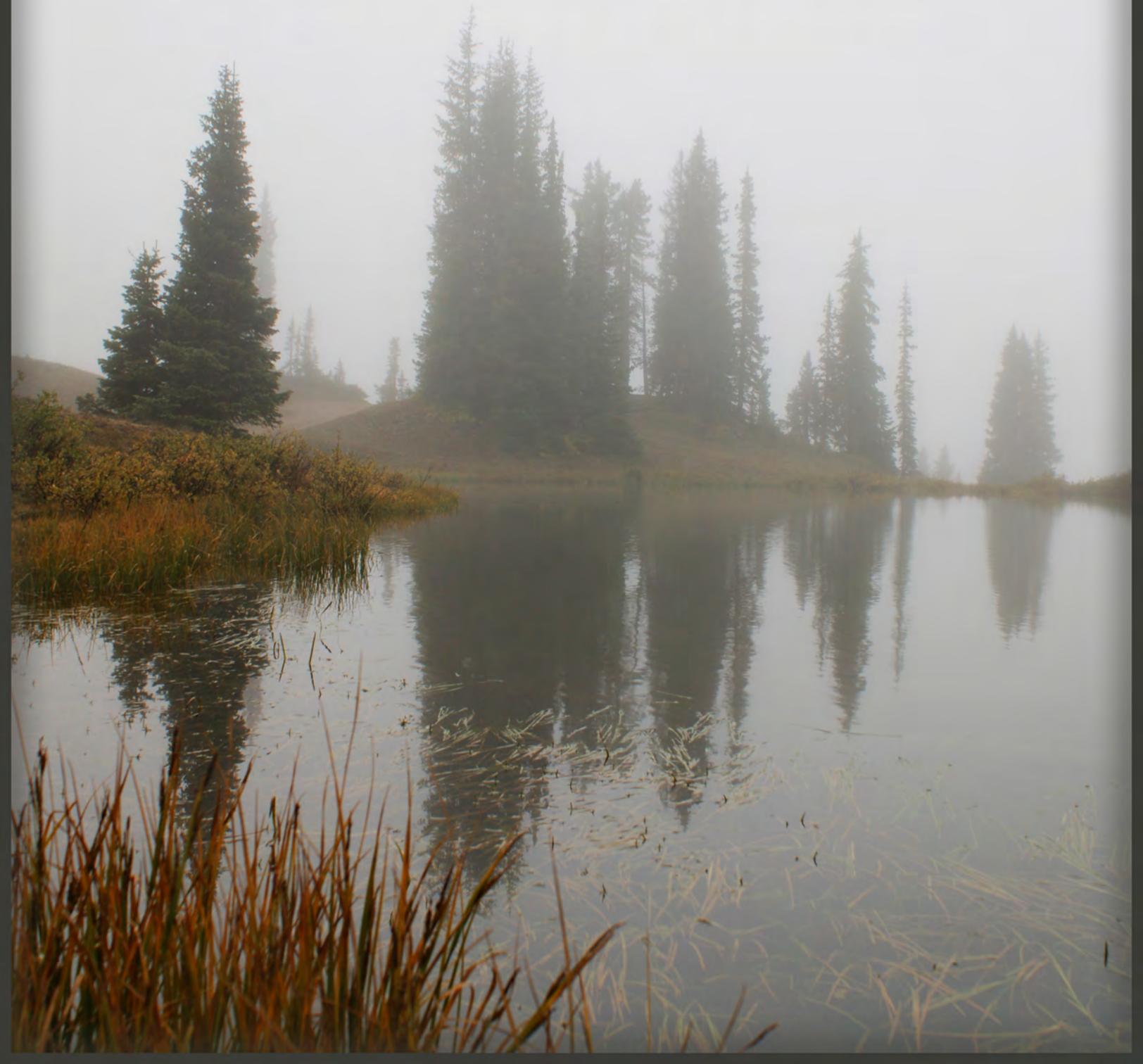




Gunnison
County
COLORADO

2014 BUDGET





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LETTER OF BUDGET TRANSMITTAL

To: Division of Local Government
1313 Sherman Street, Room 521
Denver, CO 80203

Date: January 31, 2014

Attached is the 2014 budget for the County of Gunnison, the Gunnison River Valley Local Marketing District, the Gunnison Valley Transportation Authority, and the Gunnison County Housing Authority, submitted pursuant to Section 29-1-113, C.R.S. This budget was adopted on December 13, 2013. If there are any questions on the budget, please contact Linda Nienhueser at 970 641-7622, 200 East Virginia Avenue, Gunnison, CO 81230.

The mill levy certified to the County Commissioners is 17.075 mills for all general operating purposes, subject to statutory and/or TABOR limitation; 0.071 mills for refund/abatement; and -2.75 net mills for Temporary Tax Credit. Based on an assessed valuation of \$576,185,530, the total property tax revenue is \$8,294,767. A copy of the resolution setting the mill levy is included.

I hereby certify that the enclosed is a true and accurate copy of the budget and certification of tax levies to the Board of County Commissioners.

A handwritten signature in blue ink that reads "Linda Nienhueser". The signature is written in a cursive style and is positioned above a horizontal line.

Linda Nienhueser, Finance Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Gunnison County
Colorado**

For the Fiscal Year Beginning

January 1, 2013

Executive Director



GFOA Distinguished Budget Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Gunnison County, Colorado for its annual budget for the fiscal year beginning January 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria:

- as a policy document,
- as an operations guide,
- as a financial plan,
- and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The Finance Program expresses its gratitude to the Gunnison County Commissioners, County Manager, Elected Officials, and Departments for their contributions to the 2014 Budget.

With gratitude,

The Gunnison County Finance Program Staff



Board of County Commissioners

- Paula Swenson Chairperson
- Phil Chamberland Vice-Chairperson
- Jonathan Houck Commissioner

Budget Team

- Matthew Birnie County Manager
- Marlene Crosby Assistant County Manager
- Debbie Moore Human Resources Director
- Linda Nienhueser Finance Director
- Ben Cowan Assistant Finance Director
- Maureen Eden Senior Accountant
- Jane Wyman Senior Accountant
- Sally Wilcox Accountant
- Kelly Weak Accountant

- All Elected Officials and Department Heads

Contact Information

- Gunnison County, Colorado
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2203



Budget Overview

The Gunnison County Administration Program is pleased to present the 2014 Budget. This budget is balanced, as required by Colorado law, and conforms to our adopted Accounting Policies. In addition to the Gunnison County budget, included also are the budgets for the:

- Gunnison River Valley Local Marketing District
- Gunnison Valley Rural Transportation Authority
- Gunnison County Housing Authority

The Gunnison County Board of County Commissioners serves as either the Board of Directors or appoints the Board of Directors for these other entities.

Factors Influencing the 2014 Budget Development

Priorities and Values

Vision Statement: Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Strategic Plan: The 2014 Budget was built around the performance management initiative called Managing for Results (MFR) and links resources to results, following the Board of County Commissioners' Strategic Plan. The four strategic priorities set by the Board in that plan are:

- Ensure sound infrastructure
- Protect the environment
- Promote prosperous, collaborative and healthy communities
- Deliver high quality services.

This budget was developed in line with the MFR culture Gunnison County has adopted.

Budget Considerations and Approach

The 2014 budget process began with the Budget Kick-off meeting on July 30th. The Board, County Manager, and Finance staff met with Elected Officials and Department Heads to communicate current economic factors, revenue trends and budget priorities. Economic factors, both nationally and locally, influence each year's budget development. Nationally, the outlook for U.S. growth remains cautiously positive moving into 2014. Some new strength in the housing market, exports and domestic oil production has been seen. The unemployment rate is expected to drop to between 6.3 – 6.6% by the end of the year and inflation is expected to be between 1.4 – 1.6%. Locally, there are similarities. Home sales are up with prices rebounding. The number of foreclosures begun in Gunnison County decreased from the recent high of 208 in 2010 to 183 in 2011; 137 in 2012; and only 70 in 2013. 2012 total taxable sales in Gunnison County was up 2.7% over 2011 and 2013 is tracking ahead of 2012. Coal mines and production have been a significant component of both property tax and extraction revenues for many years. As coal mines reach the end of their productive



Budget Message

lives, the potential to offset these revenue reductions with new natural gas exploration and production is predicted. Oil and gas permits have doubled since 2012 and production will increase when prices warrant bringing the gas out of the ground. Unemployment in Gunnison County increased from 6.4 to 6.6% from 2011 to 2012, but still well below the Colorado state rates of 8.6 to 8.0% during the same period.

The budget development goals based on current and projected fiscal status and current priorities were determined and included these items:

- Use of baseline budget process again for 2014 whereby funding for the 2013 level of services and programs is the starting point for each department, less any one-time enhancements approved for 2013. Additional requests must be submitted for any addition or expansion in current levels of services with suggested potential revenue sources. These requests fall into three categories: 1) staff, 2) capital, and 3) enhancements.
- Use of conservative approach to any increases in expenditures for 2014 and capture any available savings to be used to help fund the Courthouse reconstruction reserve. This supports the BOCC Strategic Result identified as A.2. in their Strategic Business Plan: By 2015, Gunnison County will begin a courthouse project, securing funding not derived from new taxes, in order to address operational and energy efficiency, employee productivity, access, safety and judicial needs.
- Each fee for services calculation will be examined to ensure fees will recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- Include a 2% cost of living increase for employees and reinstate the merit increases for eligible employees. Over the past five years (2010 to 2014) the Denver/Boulder CPI increase totals 13.3% and Gunnison County cost of living adjustments have totaled 6.5% over the same period.
- Include a 7.5% increase to health insurance benefit costs.
- Determine the Gunnison County mill levy in accordance with the statutory "5.5%" Property Tax Revenue Limit, also known as the "Annual Levy Law" (Section 29-1-301, et seq., C.R.S.), and the Taxpayer's Bill of Rights (TABOR) as modified by voter approval in Gunnison County. Both these laws are detailed in the appendix.

The 2014 budget includes appropriated expenditures of \$96,006,683. In total this is an increase from 2013 of 30.61%. The budget is funded with revenue estimates and anticipated fund balance.

A public hearing on the proposed budget was held on December 3, 2013. The proposed budget was adopted by the Gunnison County Board of County Commissioners on December 13, 2013. Copies of the budget documents are available in the Gunnison County Finance Office, 811 Rio Grand Avenue, Gunnison, Colorado and can also be found on our website at www.gunnisoncounty.org

To help you locate information in this document, there are three reference sources.



- 1) The traditional *Table of Contents* located at the beginning of the document;
- 2) A *Quick Reference Guide* that will point you to answers of commonly asked questions; and
- 3) A *Section Guide* that gives an overview of each section.

If you are using the electronic version of this document, Acrobat Reader bookmarks and search functions are also at your disposal.

Quick Reference Guide

Frequently Asked Questions	Pages
What are the priorities in the Gunnison County Strategic Plan?	57-60
What are the total expenses in the 2014 budget?	25-30
Where are major revenue sources discussed?	9-15
What is the County's basis of accounting?	410
Where is debt service/lease purchase information?	372-380
What capital projects are included in this budget?	360-371
Where is personnel and FTE information?	348-358
Where can I find a one-page summary of total budget appropriations?	34

Section Guide

Introduction

Included in this section are narrative and statistical data detailing revenue and expenditure summaries, organizational summaries and fund descriptions.

Budgeting for Results

This budget was built around the performance management initiative called Managing for Results and links resources to results, following the Board of County Commissioner's Strategic Plan. This section details results achieved toward key performance measurements for core services. It also includes three years of revenue and expense data for each activity. To understand this group of pages, remember that Departments are comprised of Programs, and Programs are made up of Activities. Each section begins with the Department in black ink, followed by Programs in green ink, and Activities presented in blue.

Personnel

This section contains current and historic FTE (full-time equivalent) data as well as payroll costs in each department.

Capital Expenditures

This section includes a description of the Capital Improvement Plan (CIP), a list of CIP projects and a summary description of budgeted projects.

Debt

The summary of debt obligations is organized to include a list of each debt issued with date issued, issue amount and interest rate. The summary of payments provides detail of annual payment amounts and the breakdown between total principle and interest remaining. Also included is a computation of the County's legal debt margin and a description of our credit rating.

Fund Summaries

The sheets in this section show revenue and expenses by fund for 2012 actuals, 2013 budget and projections, and 2014 budget. A fund balance detail is also included for each fund.

Appendix

You will find financial policies, a detailed discussion of the budget process and policies, a copy of the relevant budget resolutions and a glossary of budget terms in this section.

Revenue Summary

The following chart shows where the money comes from in broad categories and will be detailed further in the pages that follow.

Table I

Where the Money Comes From

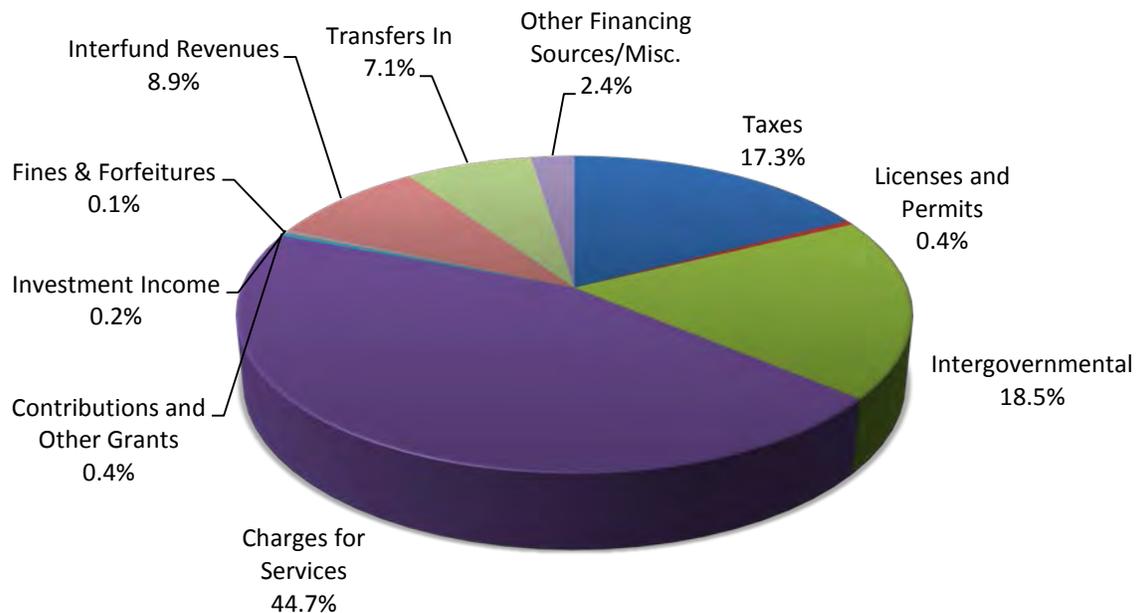
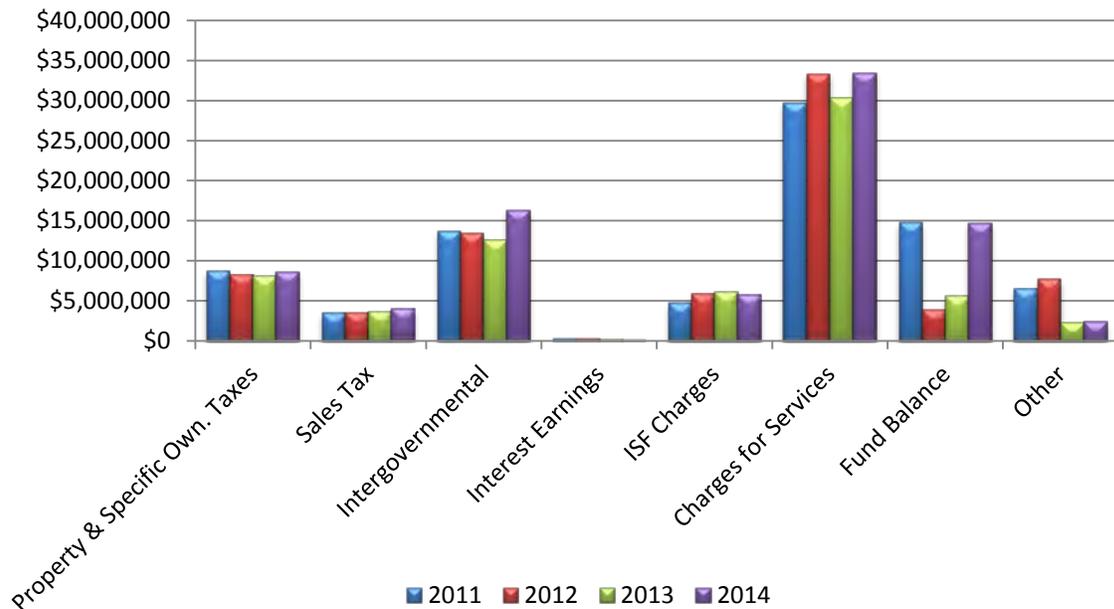


Table II, Revenue Sources, details major revenue categories.

Table II

Revenue Sources



The largest revenue area continues to be non-tax revenue. This area consists of fees, grants, charges for services and intergovernmental sources. The 2014 budget has a total of \$5,017,842 from grant revenue. In 2013 that number was \$3,423,784.

Major Revenue Sources, Assumptions and Trends

This budget includes 27 separate and distinct funds, each with revenues to support the anticipated expenditures. Funds fit into two broad categories, governmental and proprietary. Governmental funds include the General Fund, Special Revenue Funds, and Capital Projects Funds. Proprietary Funds include Enterprise and Internal Service Funds. Revenue sources for the various services Gunnison County provides determine where those services reside in this budget. For example, the Sales Tax fund is supported by a 1% County Sales Tax authorized by voters in 1978 and is restricted to capital costs. Revenues and expenses are reported in the special revenue fund category, Sales Tax Fund. Enterprise funds are supported by fees charged to users such as Sewer, Water, Solid Waste and the Hospital. Each is a separate fund with its own set of self-balancing general ledger accounts. For the purposes of this section,



Budget Message

major revenue sources are those revenues that represent at least 15% of the overall budget.

Taxes

Property Taxes

Because the voters of Gunnison County elected to set aside certain requirements of the TABOR amendment, we are allowed, statutorily, a 5.5% annual increase to property tax collections. The “5.5%” limit allows the County to realize all the revenue from new construction as well as up to a 5.5% increase in revenue from property taxes over the previous year. In response to the economic climate, instead of budgeting the allowable property tax increase (5.5% plus new construction) as was done historically, the 2013 budget held the mill levy at 11.328, the same as 2012. By holding the mill levy constant, we continued to provide tax relief to our citizens, and preserved capacity for flexibility moving forward. In the 2014 budget, the substantial reduction in the operation of a coal mine (one of the top ten taxpayers in the county) prompted the decision to take the allowable increase to partially mitigate the expected decrease in revenue from the mine. The total allowable increase, including new construction, was 6.29%. However, even by taking this increase, the cumulative effect of lowering our tax receipts in previous years is still \$16,144,079 less in property tax collections from 2011 – 2018. This is because we have lowered the baseline from which future revenues may grow.

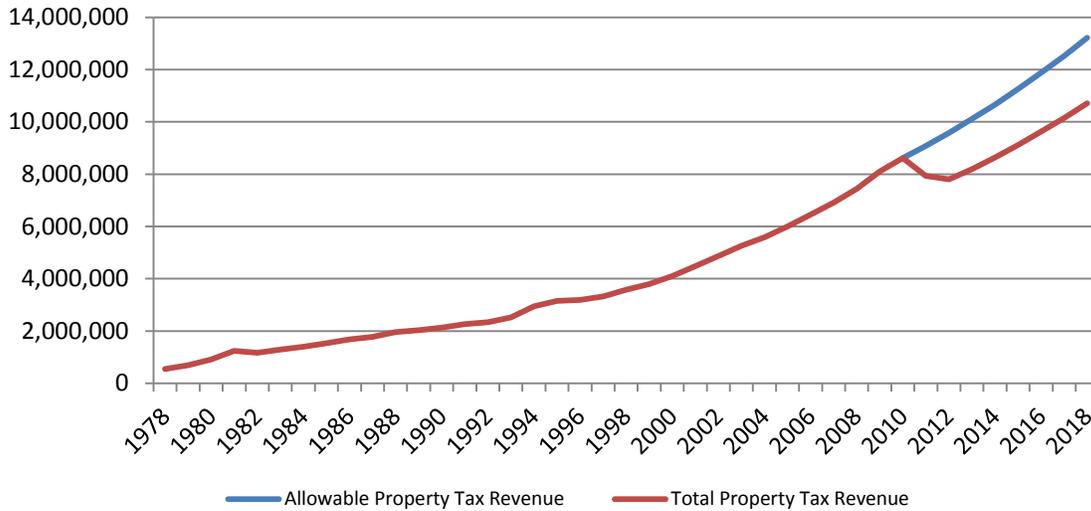
This year’s mill levy results in an overall increase of \$484,968 in property tax from 2013 to 2014 as detailed below:

<u>FUND/Description</u>	<u>2014 Property Tax Revenue</u>	<u>2013 Mill Levy</u>	<u>Amt. Over (Under) Prior Yr.</u>
Human Services	\$ 284,201	.499	\$ 16,818
Library	\$ 752,970	1.323	\$ 44,559
Gunnison Health Care Center	\$ 596,237	1.047	\$ 35,284
General Fund	<u>\$ 6,561,709</u>	<u>11.527</u>	<u>\$388,307</u>
TOTALS	<u>\$ 8,195,117</u>	<u>14.396</u>	<u>\$484,968</u>

The following chart illustrates this new baseline. The red line shows actual property tax history and projections through 2018, the blue line shows the projected curve if the total allowable increases were realized.

Table III

Total Property Tax vs. Allowable

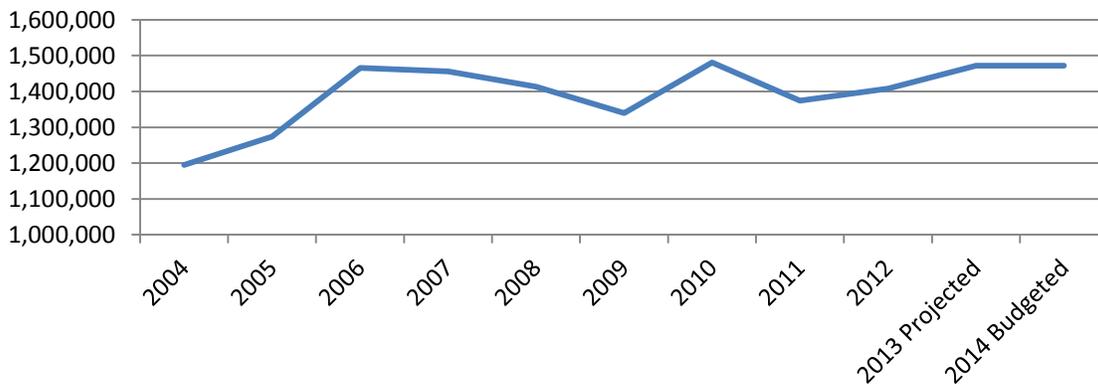


Sales Tax

The 2013 projection for Sales Tax collections show flat receipts expected for the final months of 2013, and the 2014 amount is budgeted as the same as the 2013 projection. As 50% of revenue received from the 1% county sales tax is shared back with the municipality where the sale occurred, the fluctuations in total County revenue and total sales tax differ. From 2010 to 2011 county revenue increased 1.86% and total collections increased 1.48%. From 2011 to 2012 county revenue increased 2.46% and total collections increased 1.88%. 2013 collections are on track to show increases again for both categories.

Table IV

Sales Tax Revenue



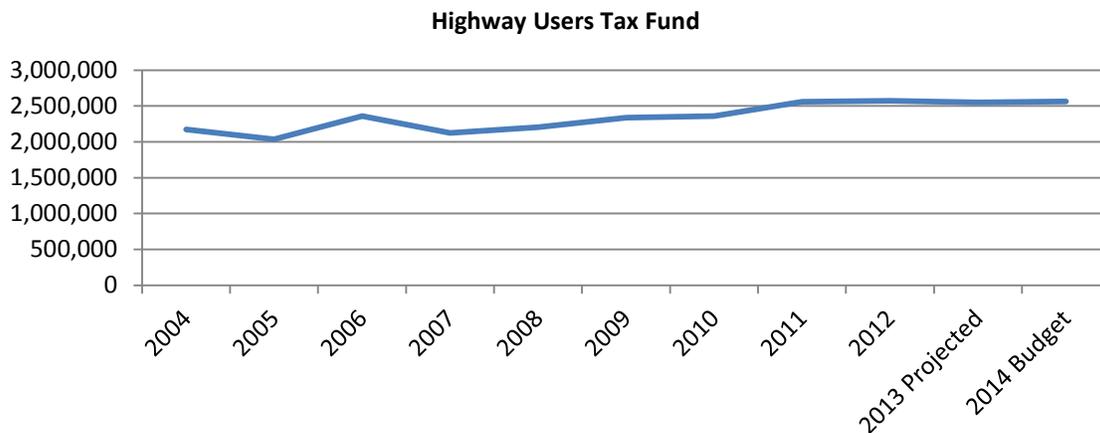
In total, Property and Sales Tax revenues are budgeted at \$9,459,460, 19.05% of total revenues.

Intergovernmental

Highway Users Tax Fund

The Highway Users Tax Fund (HUTF) was statutorily created in 1953 to account for state highway revenue. According to Section 43-4-204, C.R.S., all moneys in the HUTF are appropriated for: The acquisition of rights-of-way for, and the construction, engineering, safety, reconstruction, improvement, repair, maintenance and administration of, the state highway system, the county highway systems, the city street systems, and other public roads and highways of the state. Gunnison County receives a monthly payment of our share of this fund and in 2014 is budgeted to be \$2,565,413 in the Road and Bridge Fund. In 2012 we received \$2,574,442 and 2013 is tracking to be about the same. The single largest source of Highway Users Tax Fund revenues is the motor fuel excise tax, currently set at 22 cents per gallon of gasoline and 20.5 cents per gallon for diesel fuel. This revenue fluctuates with changing fuel prices and uses but has been relatively steady over the last ten years.

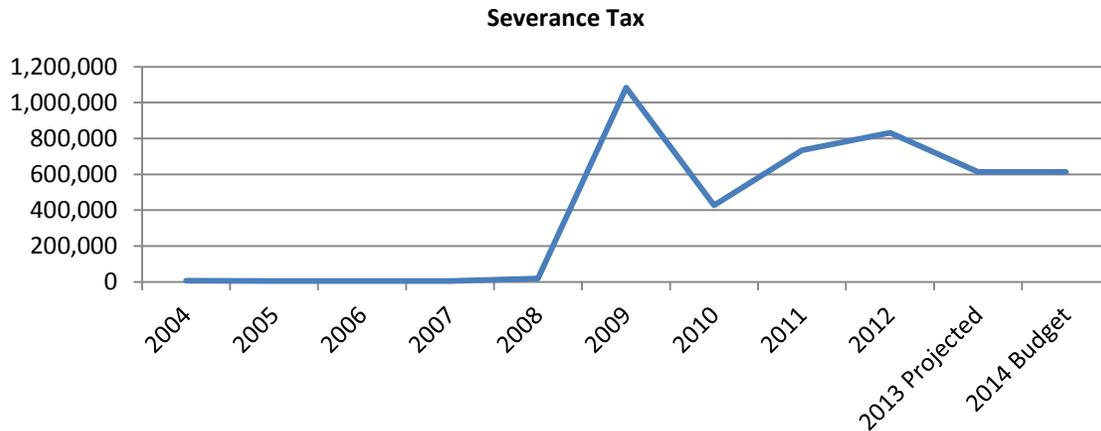
Table V



Severance

Colorado Severance Tax is a tax imposed upon nonrenewable natural resources that are removed from the earth. Natural resources that are subject to severance taxation include: Metallic Minerals, Molybdenum (ore), Oil and Gas, Oil Shale, and Coal. Increased production volumes, higher commodity prices and distribution law changes resulted in an unprecedented increase in receipts in 2009 (\$18,429 to \$1,085,114). In 2010, production and prices stabilized, but the change in distribution formulas held our share at \$428,094 and \$734,415 in 2011. We received \$833,006 in 2012, and \$614,760 in 2013. We budgeted the same amount in 2014 as 2013 receipts.

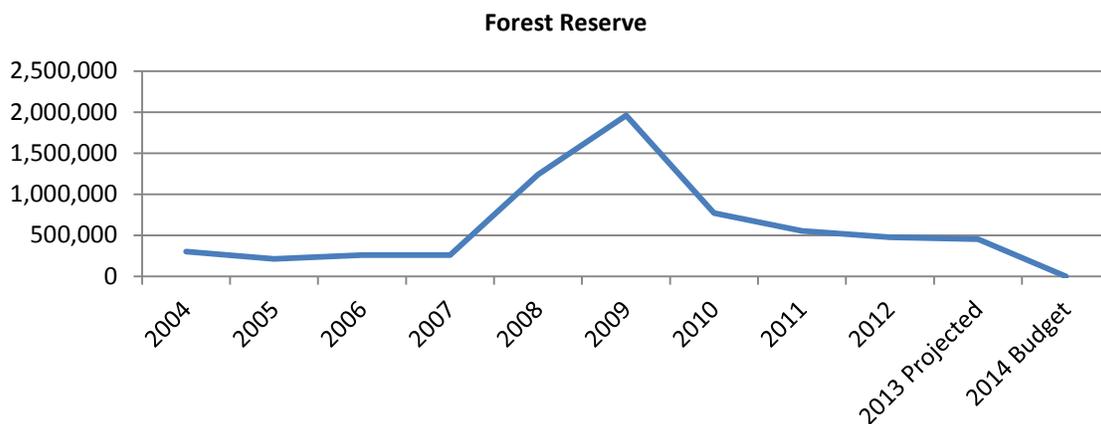
Table VI



Forest Reserve

The Forest Reserve Fund, derived under the Federal Forest Reserve Act of May 23, 1908, held and distributed under C.R.S., Section 30-29-101 is the source of this revenue. The U.S. Forest Service receives fee payments from lumber companies for the right to harvest timber. Twenty-five percent of the revenue collected is returned to the specific forest of origin and is distributed to counties based on the percentage of the total area found in each county. Through 2009, 5% of the County's distribution was diverted to the local school districts. Beginning in 2009 due to a change in state law, requiring a negotiated agreement with the school districts, the redistribution percentages increased to 25% in 2009, 33% in 2010, 42% in 2011, and 50% in 2012 and 2013. The County's share, budgeted in the Road and Bridge fund was \$475,820 in 2012 and \$468,041 in 2013. Without Congressional action within this calendar year, this will be the last payment under the Secure Rural Schools (SRS) methodology of calculating county payments. This methodology has meant substantial increases in our revenues. The 2013 total was \$1,101,274 (prior to redistribution to schools and Title III reserves for forest projects).

Table VII





Federal Aviation Administration (FAA) Airport Improvement Program (AIP) Grants

The AIP provides grants to public agencies for the planning and development of public-use airports that are included in the National Plan of Integrated Airport Systems (NPIAS). For small primary, reliever, and general aviation airports, the grants cover 90 percent of eligible costs. This year, Gunnison County anticipates \$1,000,000 from an AIP grant for the purchase and demolition of the old Public Works site adjacent to the terminal, \$585,000 to update the Master Plan, and \$675,000 to acquire an ARFF Index B Truck.

US Health & Human Services and CO Dept of Human Services

The Human Services department is expected to receive \$3,623,666 in intergovernmental revenues to support youth and family prevention services, self-sufficiency development, children and family services, child support enforcement and public assistance activities. These activities are funded with combined federal/state and local dollars, most with an 80/20 split. The allocation letter that details allowable costs for the current state fiscal year supports consistent services compared to last year.

In total, Intergovernmental Revenues are budgeted at \$16,321,152, 20% of total revenues.

Charges for Services

The Hospital has budgeted an 11.15% increase in revenues for charges for services from 2013 budget to 2014, \$27,697,258 to \$30,786,255. The only increases to rates in the remaining enterprise funds are North Gunnison and Somerset Sewer systems. For North Gunnison, the 2.5% increase amounts to an additional \$1.24 per month for residences, and the 3% increase for Somerset is \$1.06 per month.

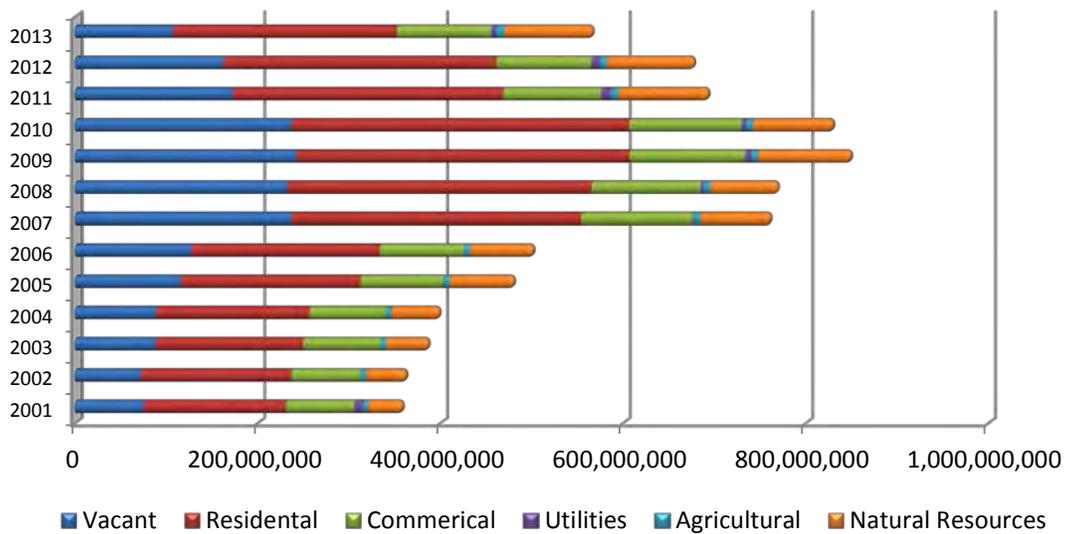
In total, Charges for Services Revenues are budgeted at \$33,449,318, 41.1% of total revenues.

Property Tax Detail

Table VIII illustrates the changes in assessed value since 2001.

Table VIII

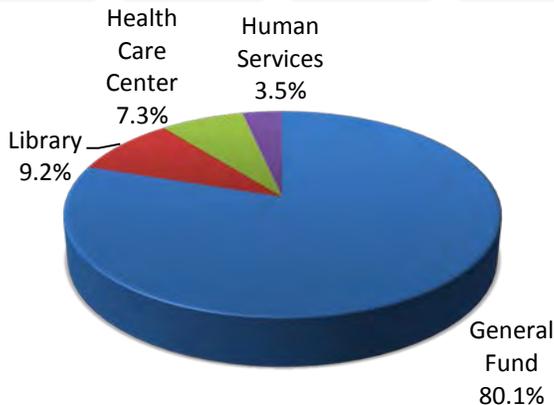
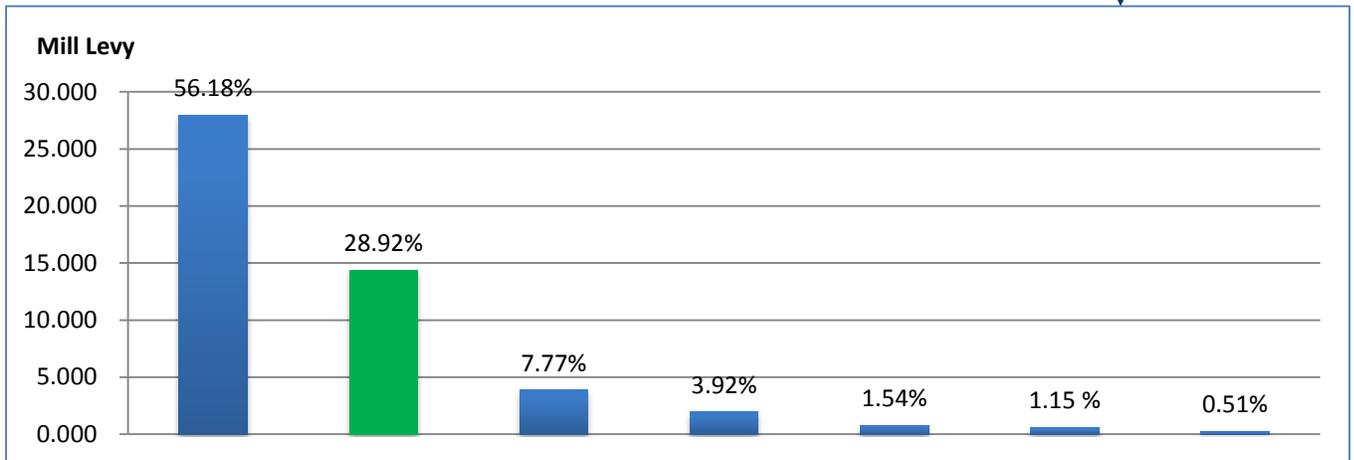
Changes in Assessed Valuation



The 2011 reappraisal resulted in the first double-digit decline in total assessed value in 22 years. The decline was 16.46% compared to 21.49% in 1989. Since 2012 was not a reappraisal year, the change was minimal, a decline of 1.78%. The 2013 reappraisal saw an additional 16.29% decline.

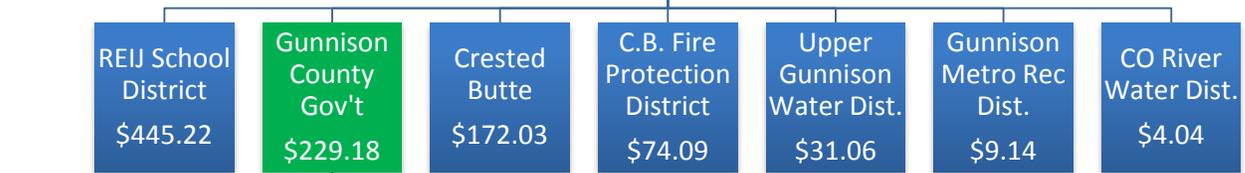
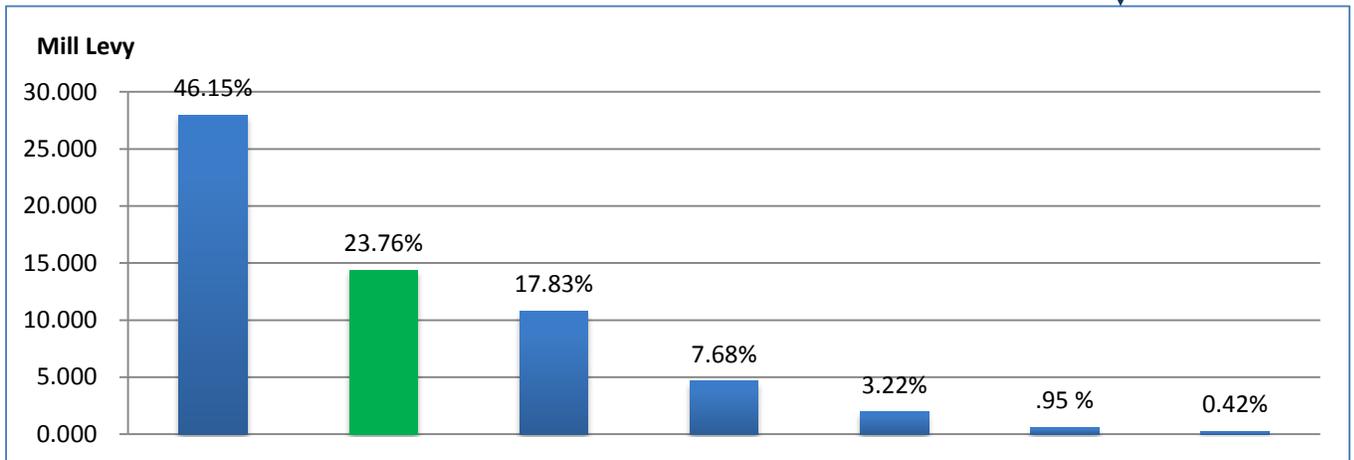
Although the Gunnison County Treasurer collects all property taxes, the property tax levied by Gunnison County represents 25.74% of the total average tax bill. The following graphics depict the property taxes billed for a residential property located within the City of Gunnison, the county seat of Gunnison County, as well as an example in Crested Butte. The graphics also illustrate the use of the property taxes levied by Gunnison County by fund.

Where Do My Property Taxes Go (City of Gunnison)?



This example highlights a home in the City of Gunnison which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Where Do My Property Taxes Go (Crested Butte)?



This example highlights a home in the Town of Crested Butte which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Table IX

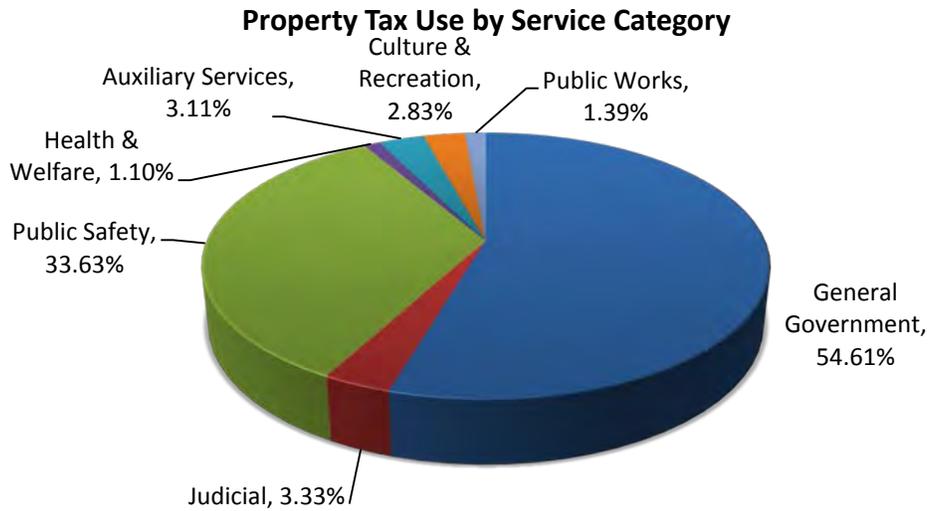


Table X

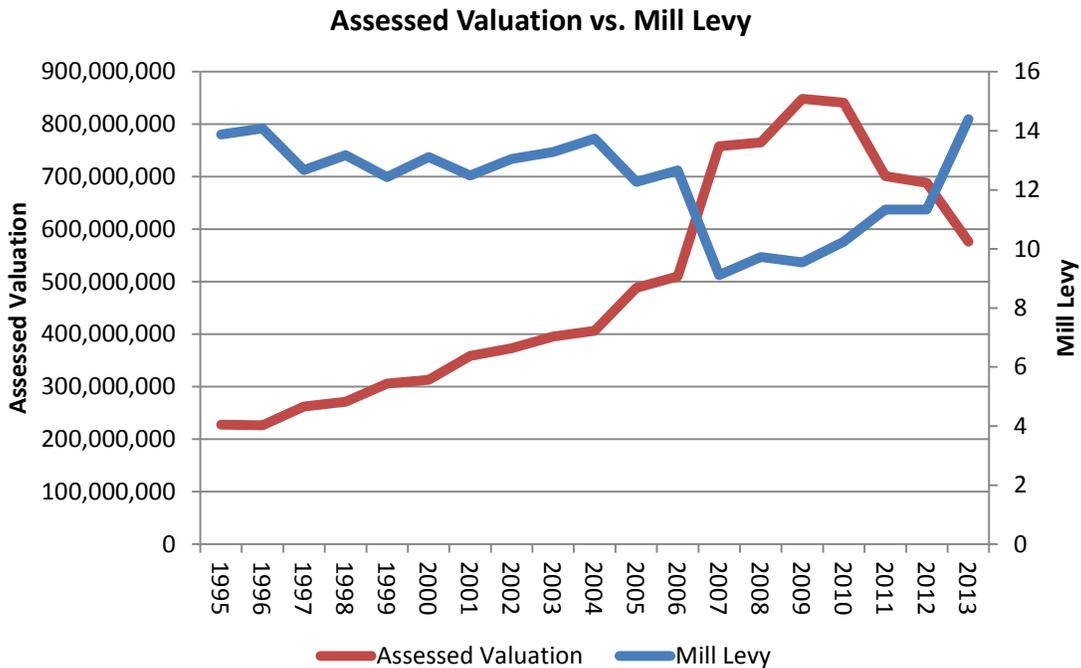


Table X illustrates that in general as assessed values increase, the annual mill levy decreases (as adjusted for the value of new construction). Notice in 2007 when the assessed value increased dramatically, the mill levy dropped proportionally. It can also be noted that the reverse happened in 2013.

Comparative Mill Levies

Table XI

Local Districts (2013 Levies)

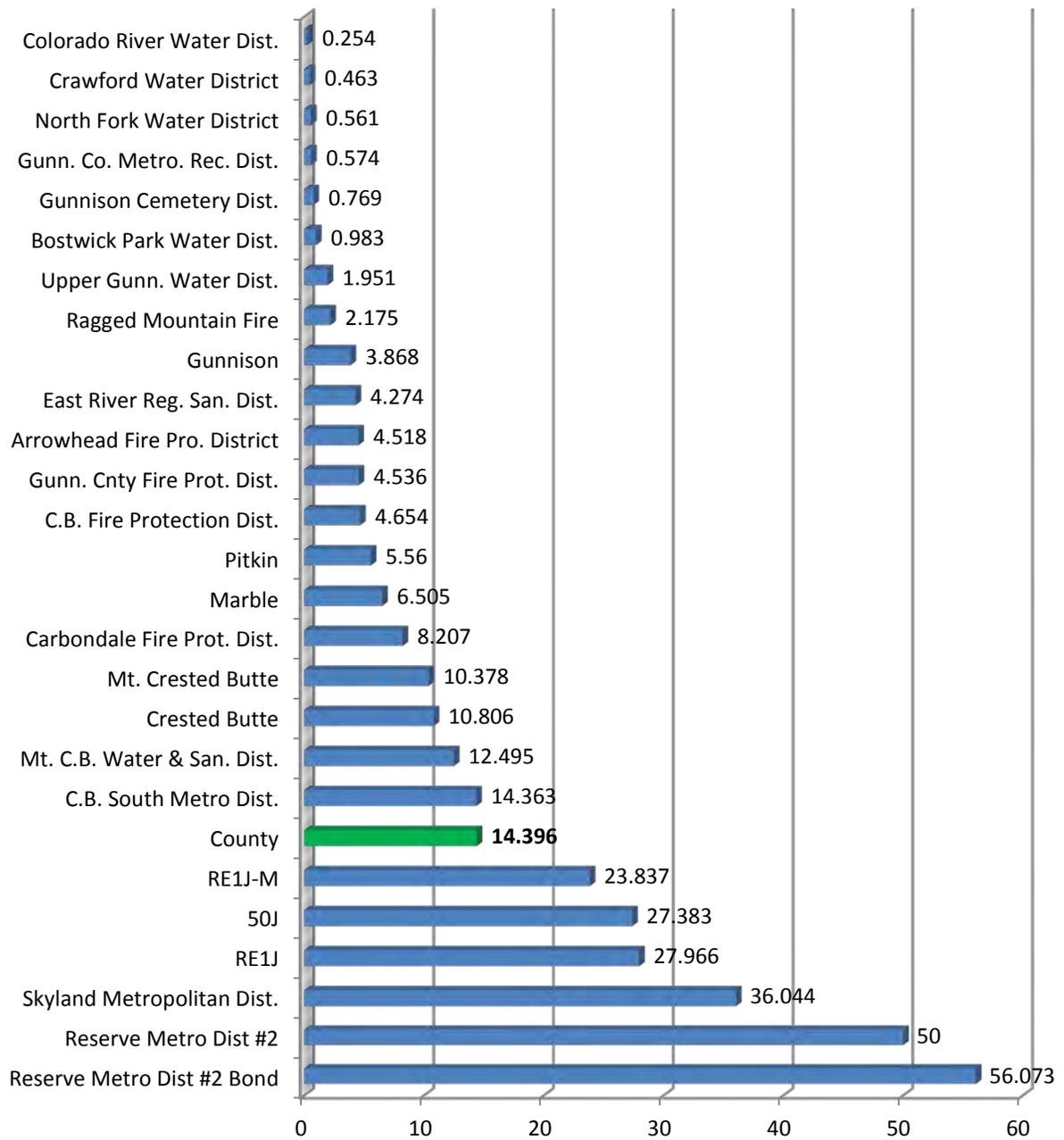


Table XII

Other Counties (2012 levies)

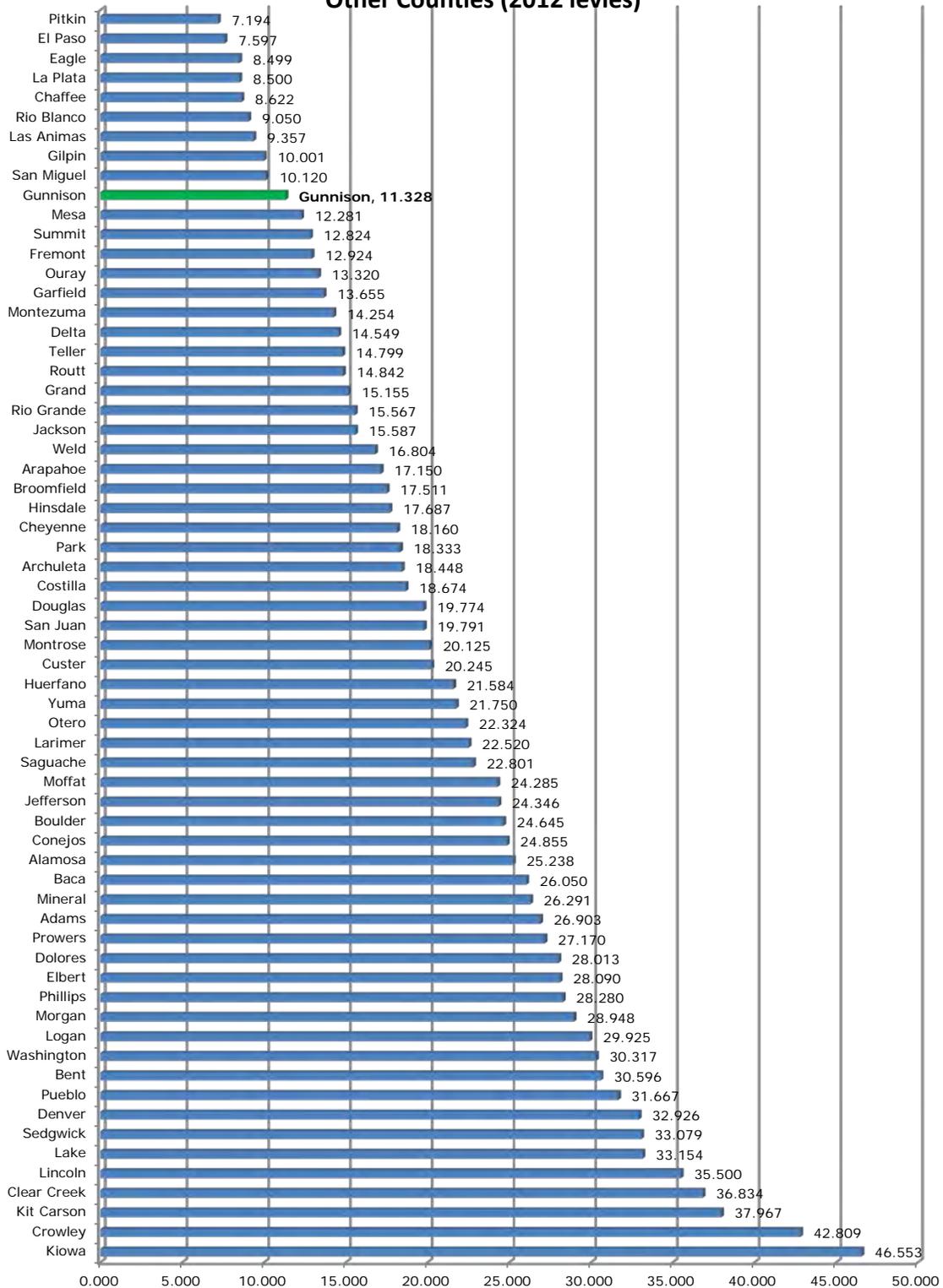
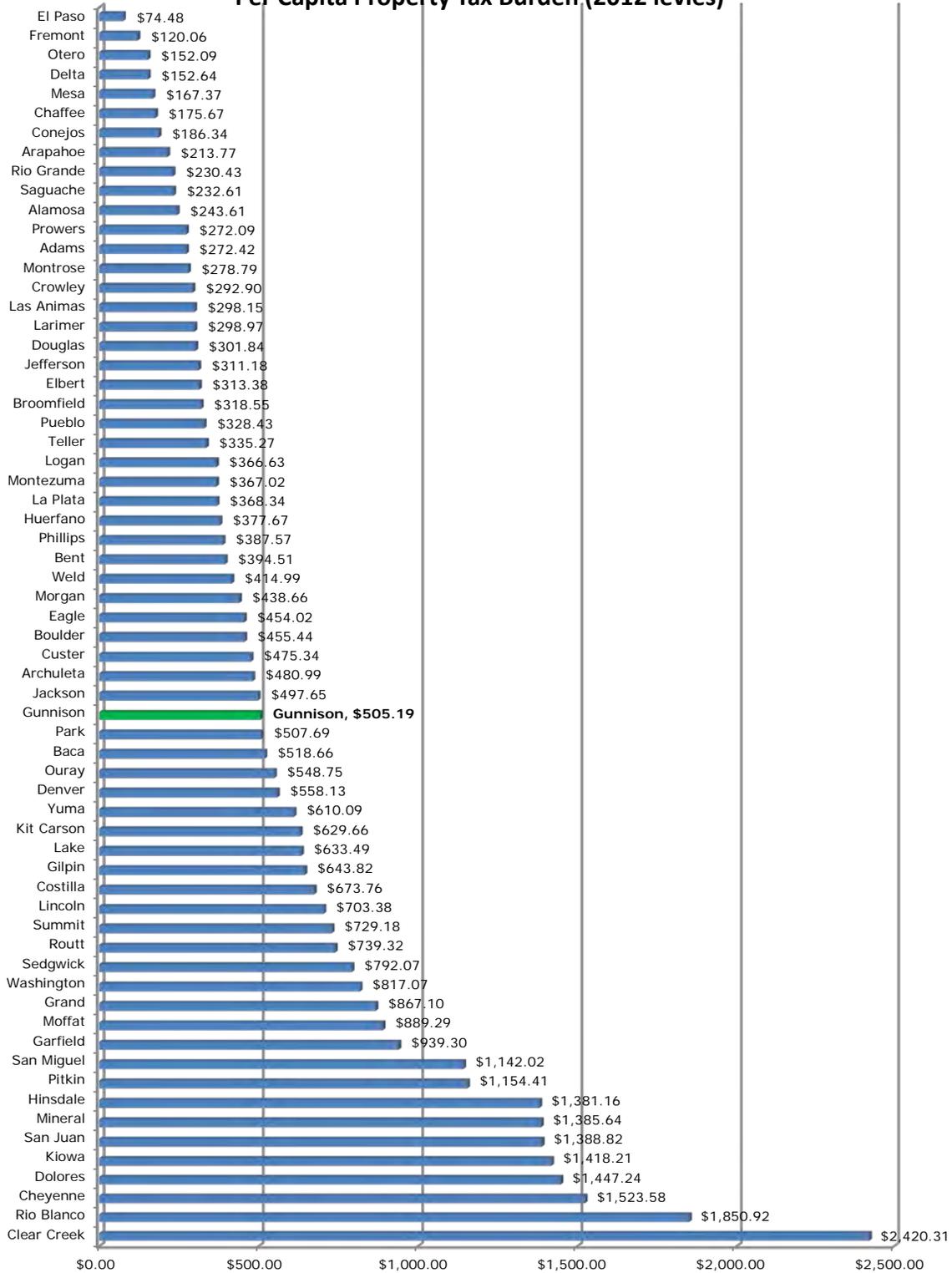


Table XIII

Per Capita Property Tax Burden (2012 levies)



Additionally, most property taxpayers are not full-time County residents. Table XIV provides a breakdown of where the taxpayers reside. Currently 61% reside outside of the County, and of those, a majority (64%), reside outside Colorado.

Table XIV

Where Gunnison County Property Taxpayers Reside

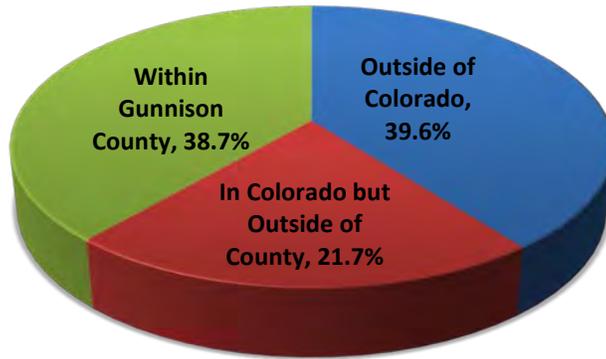


Table XV

In County vs. Out-of-County Property Taxpayers

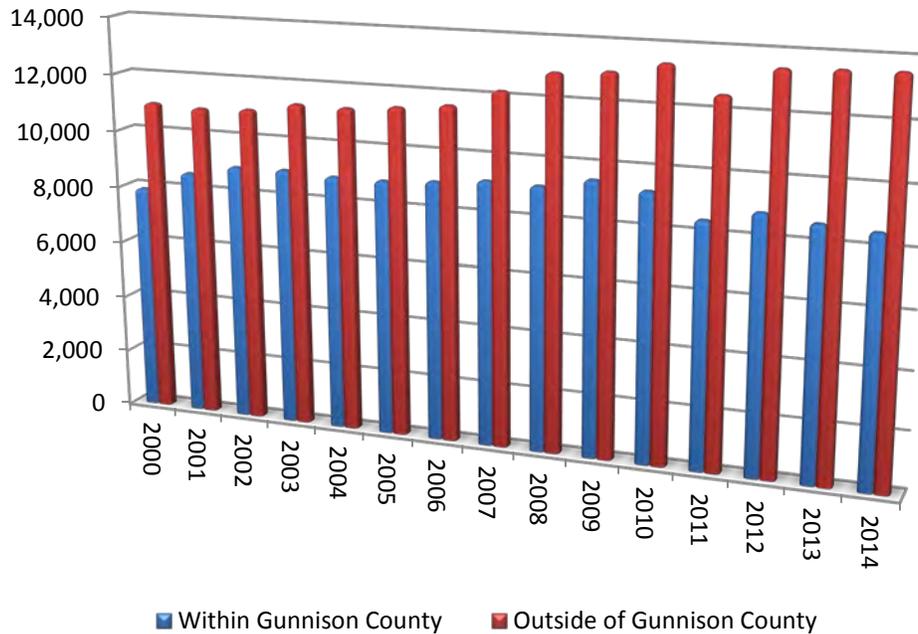
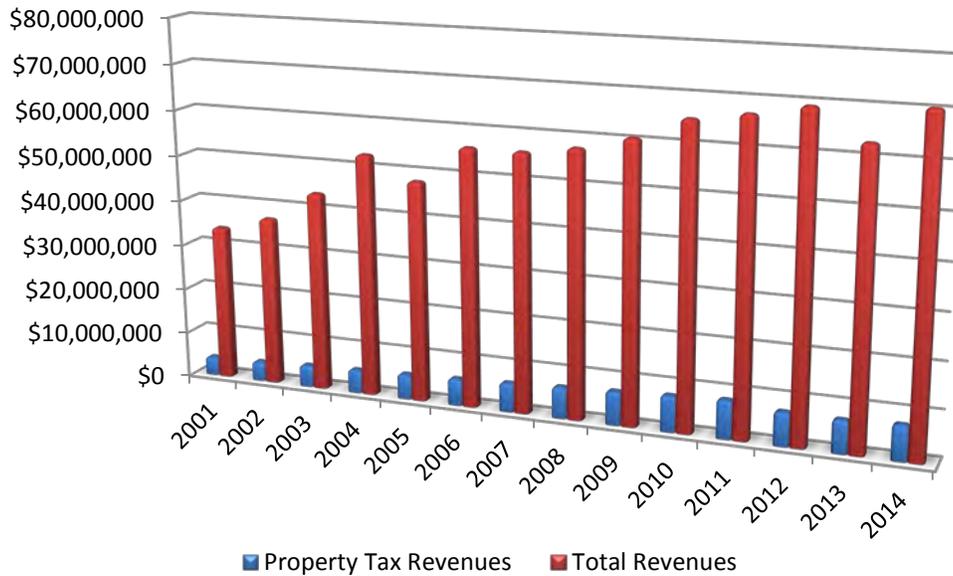


Table XVI provides a twelve-year comparison of non-tax and property tax revenue.

Table XVI

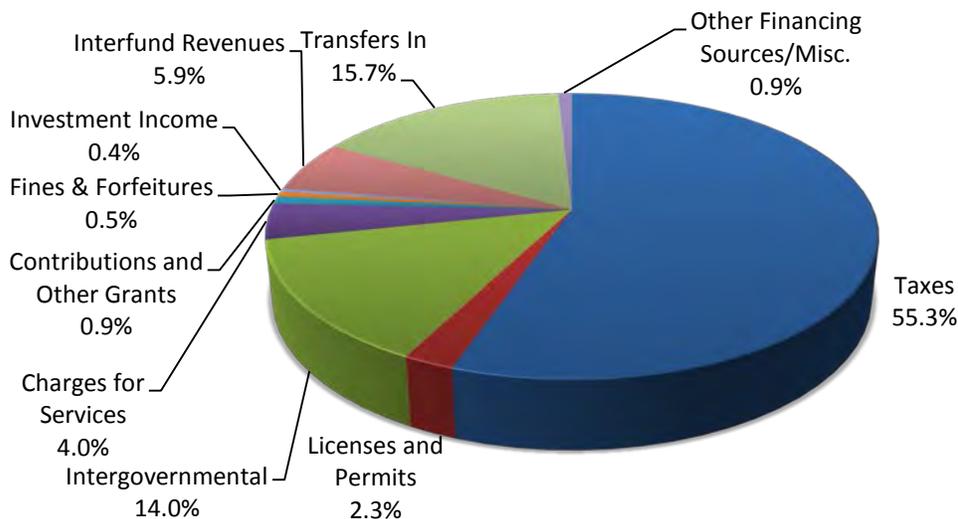
Property Tax Revenues vs. Total Revenues



While property tax represents only 10.87% of total revenues, it represents 47.8% of revenues budgeted in the General Fund.

Table XVII

General Fund Revenues



Expenditure Summary

The 2014 total appropriations are summarized below by service category. Major changes in spending levels are also detailed.

Table XVIII

Service Category	2013	2014	% Change
General Government	10,645,859	14,099,117	32.44%
Judicial	623,252	13,427,243	2,054.38%
Public Safety	3,036,058	3,118,451	2.71%
Health & Welfare	5,107,752	5,213,189	2.06%
Auxiliary Services	286,476	286,445	-0.01%
Culture & Recreation	1,080,511	1,033,037	-4.39%
Public Works	10,581,547	13,106,370	23.86%
Debt Service	2,056,699	2,261,059	9.94%
Business-Type Activities	40,089,213	43,461,772	8.41%
Totals	73,507,367	96,006,683	30.61%

The following charts show where the money goes in broad categories and will be detailed further in the pages that follow.

Table XIX

Where the Money Goes (by Type)

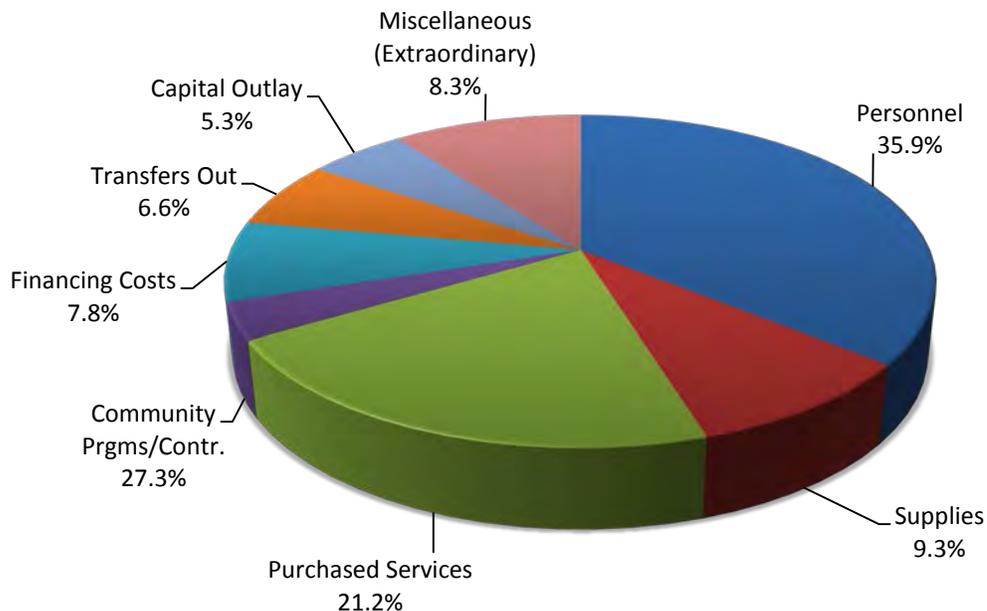


Table XX

Where the Money Goes (by Function)

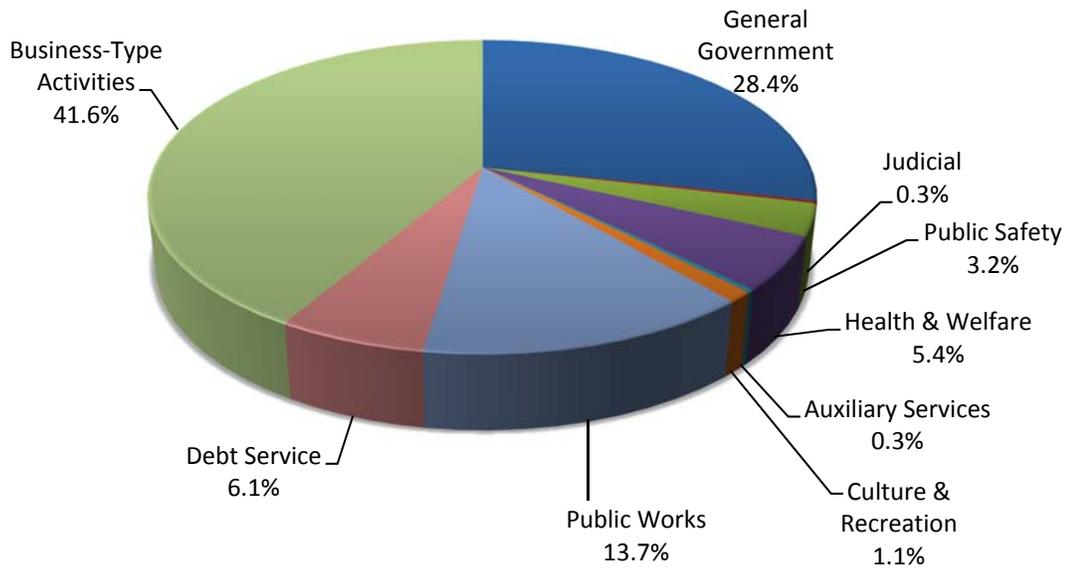
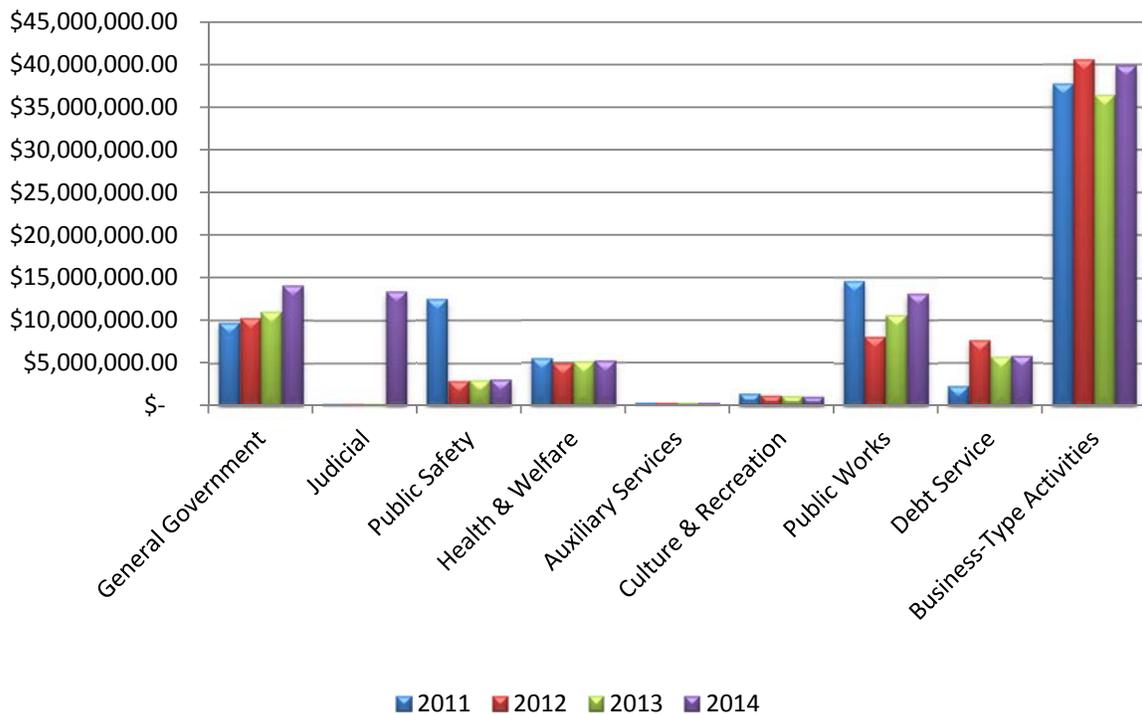


Table XXI

Adopted Expenses





Budget Message

Highlights for each of the categories displayed in the Table XXI above are discussed below. We were able to maintain the current level of services and the General Fund budget holds an ending available resource balance of 25% of current-year expenses. In an effort to refrain from further erosion of the buying power of our employees' compensation to support the Board's strategic result to keep employee retention over 95%, and to be well-positioned to recruit excellent candidates for open positions as many of our senior employees become eligible for retirement, the 2014 budget was prepared with an eye toward more "normal" wage compensation changes. The goal of the County is to retain 95% of its employees. In 2013 the retention rate was 87.6%, causing us to reflect on what can be done to attract and retain quality employees in the current economic environment. For the first budget since 2009, both a 2% market adjustment and possible merit increases, given as performance incentives, are included. The merit increases, budgeted at \$106,865, have a neutral impact on the budget due to attrition and new employees being hired at lower rates. The annual salary costs rose only 2%, caused by the market adjustment.

Increasing costs of health care and the higher than average annual use of our partially self-funded health care reserve caused certain changes in both the cost and benefits afforded under our plan. We implemented a 7.5% premium increase for both the County and employees, and the plan was changed to a \$3,200 individual and \$6,400 family out-of-pocket annual total. These doubled from \$1,600 and \$3,200 respectively.

General Government

- This category shows an increase from 2013 to 2014 resulting from the use of building construction cash reserved for the courthouse reconstruction project being transferred to the Capital Expenditure fund and the transfer of proceeds from the sale of the Public Works facility on the airport grounds to the Airport Construction fund. These amounts are \$750,000 and \$1,080,000 respectively.
- Election activity costs increased from 2013 because 2014 is a mid-term presidential election year.
- Marketing District costs increased 18% due to the use of a portion of ending available resources for specific marketing projects.
- The overall increase in this category is 32.44% but would be 2.67% without the transfers mentioned above.

Judicial

- This category includes the 2014 costs of construction of the new courthouse, \$13,146,670.

Public Safety

- The Detention Services activity costs increased by 1.69% due in part to the addition of service agreement costs on equipment no longer under warranty and increased inmate meal costs.
- The Sheriff Services activity costs increased by 5.61% to include the increased equipment usage costs associated with new vehicles which replaced fully depreciated ones and the cost of three additional tasers.
- The overall increase in this category is 2.71%.



Health/Welfare

- Victim Services activity was discontinued as of 1/1/14 due to lack of grant funding and employee retirement.
- Based on Colorado Health Institute data, the Health and Human Services caseload may add 1,330 cases in 2014. An additional FTE is budgeted. The implementation will be staged such that the position will begin part-time and may be expanded depending on demand.
- The overall increase in the category is 2.06%

Auxiliary Services

- Includes Alternative Services, the Colorado State University Extension Services, and the Veterans activities.
- The overall decrease in this category is 0.01%

Culture/Recreation

- Conservation Trust expenditures decreased by \$50,000 from 2013. 2013 included one-time capital projects at the Fairgrounds. The overall decrease in this category is 4.39%

Public Works

- The Taylor River Road project, a US Department of Transportation project, was not anticipated in the original 2013 budget. However, the construction project was approved and began in 2013, after the budget was adopted. This table compares original 2013 budget to 2014. Therefore this project impacts the percentage by the 2014 project costs of \$3,003,176.
- Sales Tax expenditures are down 30.6% due to \$300,000 less being reserved for the Courthouse reconstruction.
- No rolling stock is included in the 2014 budget, down from \$126,000 in 2013.
- The overall increase in this category is 23.86%.

Debt Services

- This new category was added in 2013 to provide one place for all financing payments. We re-cast the 2013 numbers to have a basis for comparison
- The increase is due to the new annual payments for the 2013 bonds and the 2013 SIB loan.
- Overall, total expenses in this category are up 9.94%.

Proprietary Funds (Business-Type Activities)

- Airport terminal costs are down 37.28% because the roof repair costs, a onetime capital expenditure budgeted for \$195,454 was completed in 2013. No major capital expenditure projects are included in 2014.
- Material purchases in the County Shop fund are down 48% to match road maintenance and construction budget changes.
- Fleet management activity costs are up because the sale of the old public works facility building proceeds are transferred to the General Fund. These amounts also show up as expenses in General Fund in transfers to Airport Construction and Capital Expenditures.
- Overall, total expenses in this category are up 8.41%.

Table XXII

General Fund Expenditures

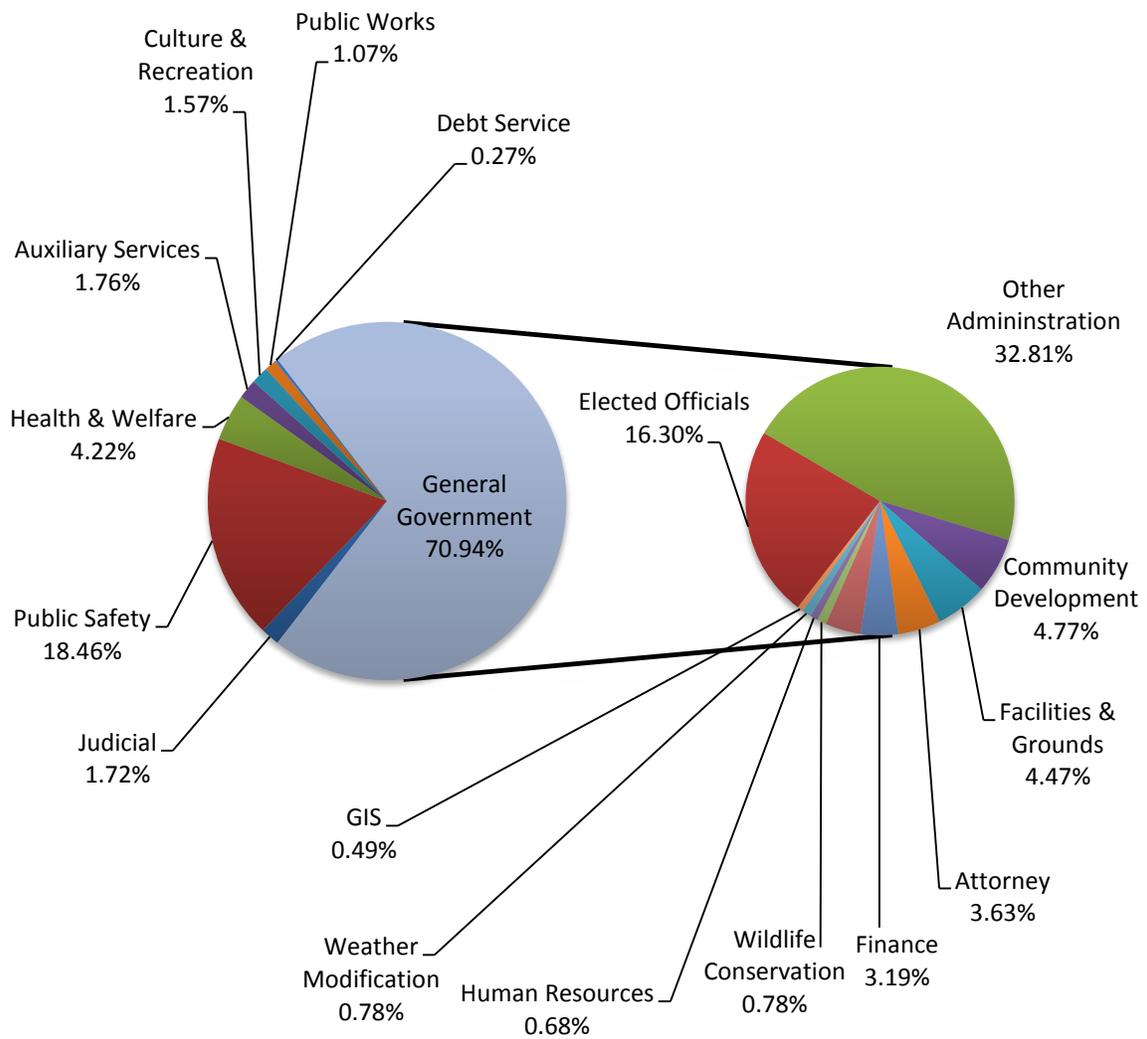


Table XXIII

Public Safety Expenditures

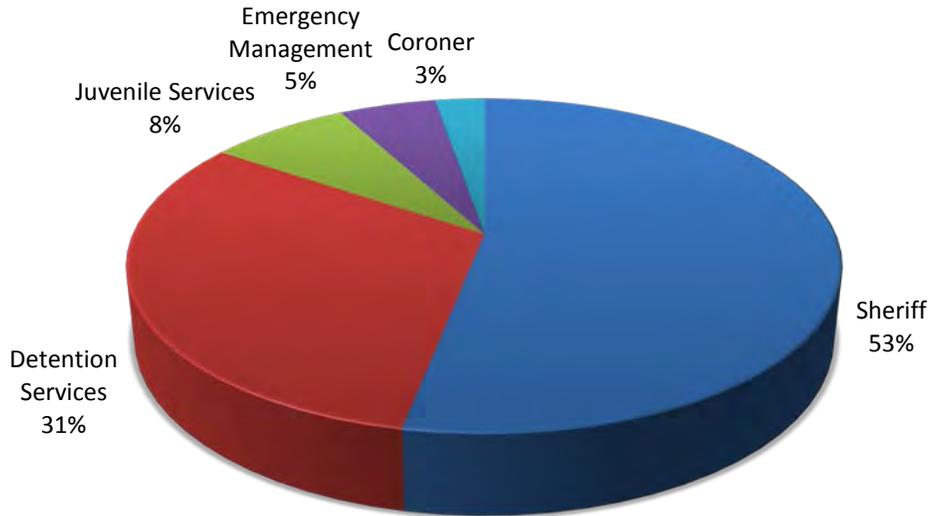
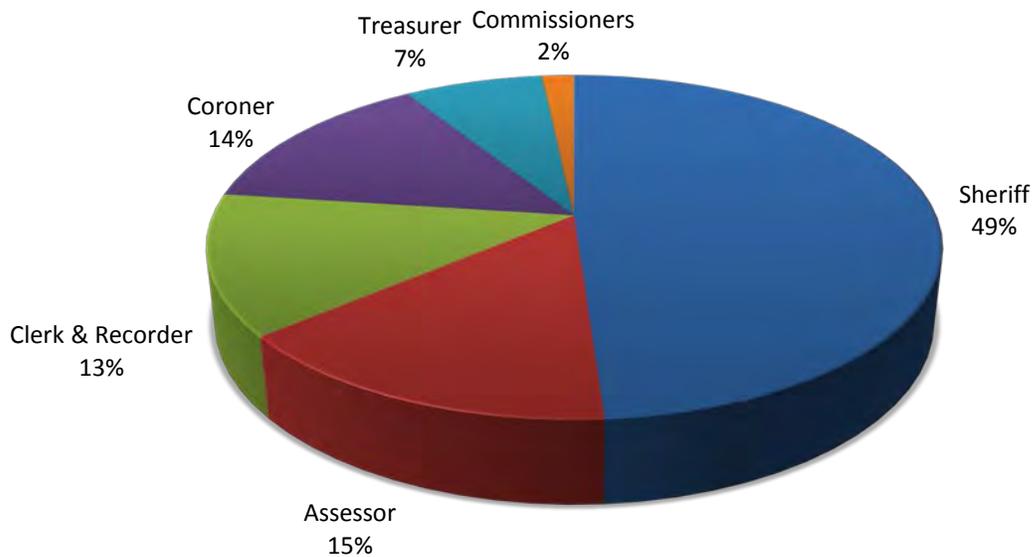


Table XXIV

Elected Officials Expenditures



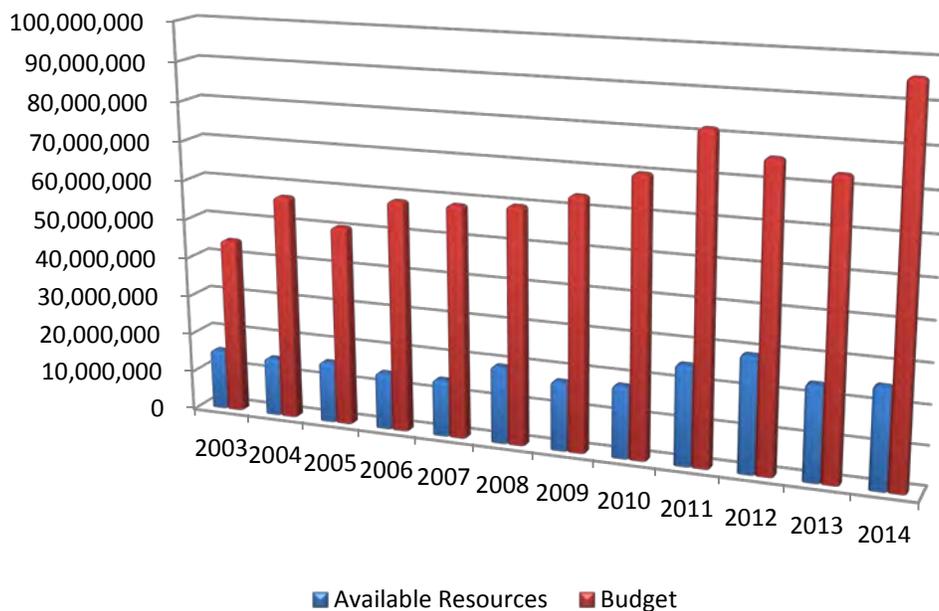
Fund Balances

The Board of County Commissioners has established a policy of maintaining at least a 25% ending available resource balance in the General Fund. Other funds do not require a specific ending available resource balance, particularly those capital expenditure funds where larger projects are budgeted each year. However, the overall ending available resources balance is 26.58%. The term “available resources” is defined as current assets less current liabilities. Table XXV illustrates the comparison of total budget to total available resources for the period 2004 to 2014. Note that this chart does not include revenues collected in the current year.

Budgeted ending fund balances may be found in the Consolidated Budget Summary as well as on each page in the Fund Summaries section.

Table XXV

Total Available Resources vs. Budget



Some available resource balances have a 10% or more change from 2013 actual to 2014 budget. Following is a list of those funds and a detail of the changes.

General Fund – decrease of 21.32%, (\$999,037)

- Use of construction reserve for the courthouse increased from \$361,000 in 2013 to \$1,461,500 in 2014. This cash reserve was part of available resources in 2013 this use is largely responsible for the 21.32% reduction in available resources in this fund.



Budget Message

Road & Bridge – decrease of 45.58%, (\$1,298,865)

- The Taylor River Road Project completed over 2013 and 2014 is budgeted to use \$1,428,000 of available resources to complete this \$8,216,000 project. Other funding is from the US Department of Transportation.
- Total difference in available resources is \$999,037.

Human Services- decrease of 14.65%, (\$69,636)

- Staff increases are included in the budget totaling \$154,423. State and Federal funds will cover approximately one-half this total.

Public Health Agency – decrease of 81.37%, (\$13,151)

- The Colorado Public Health Improvement Act required a separate Public Health Fund to account for certain programs. Gunnison County includes Child & Family Health activities and Community Health programs in this fund.
- In 2012 \$17,142 additional County support was realized that increased available resources.
- In 2013, \$4,525 of available resources was used. In 2014 \$13,151 is being used. This rebalances the bottom line over the two-year period.

Conservation Trust – increase of 42.24%, \$27,160

- In 2013 approved capital expenditures at the fairgrounds for Multipurpose Building carpet, track fencing, arena walk-over replacement, and 14th Street landscaping totaled \$53,700. These improvements were eligible for Conservation Trust fund use.
- In 2014, no capital expenditures are budgeted from Conservation Trust funds.
- Additional fund balance can be accumulated for larger projects in the future.

Sage Grouse – decrease of 68.77%, (\$38,911)

- The U.S. Fish and Wildlife Service (FWS) announced a plan to designate the Gunnison Sage Grouse as “endangered” under the Endangered Species Act.
- If the Sage Grouse is listed, our plan for use of these funds for conservation measures will change as the FWS will take the lead.
- The 2014 budget anticipates additional use of this fund’s available resources to support the Wildlife Conservation activity in the General Fund.

Housing Authority – increase of 10.16%, \$13,721

- Profit from rental units will add to ending available resources to be used for future affordable housing activities.

Marketing District – decrease of 27.51%, (\$128,179)

- A portion of the beginning available resource balance is budgeted to support additional programming activities by the Tourism Association.
- The ending available resource balance is 27.45% of current year budgeted expenditures.

Transportation Authority – increase of 60.89%, \$309,029

- This increase is a continuation of the effort to bolster the available resources. As this fund is supported by the RTA tax, revenues are received monthly throughout the year. This fund also negotiates airline guarantees to ensure



Budget Message

- flights continue in and out of our airport. As the guarantees are due early in the year, sufficient cash isn't available when needed, and short-term loans have been necessary. With an increased fund balance, this fund can save the cost of financing and be able to carry sufficient cash forward each year to meet the cash demands in the first quarter.
- The ending available resource balance is expected to be \$816,566.
 - Airline guarantees totaled \$716,466 in 2013 and are projected to be \$144,966 in 2014.

Public Trustee Agency – decrease of 99.31%, (\$14,912)

- A transfer from the General Fund is used to support the expenses over revenue in this fund.
- The 2014 budget anticipates balancing the transfer more closely to avoid additional cash left over in this fund each year.

Debt Service – decrease of 55.55%, (\$655,119)

- The balance of the construction/repayment cash reserve for the new Public Safety Center was transferred to this fund in 2013. \$655,119 of that balance is being used to support 2010 Bond payments in 2014.

Airport Construction – decrease of 89.48%, (\$62,117)

- Use of Passenger Facility Charges (PFC's) and interest earnings for the County portion of FAA grants to update the Master Plan and rehab taxiway A1 – A3.

Capital Expenditures – decrease of 85.24%, (\$9,825,603)

- Use of 2013 bond proceeds for Courthouse reconstruction project.

Airport Operations- decrease of 17.28%, (\$105,670)

- Increased transfer to Airport Construction by \$80,000 over 2013 for portion of County match of FAA grants.
- Increased budget for repair and maintenance of equipment for snow removal.
- Total available resources is 23% of 2014 budgeted expenditures.

Water District – increase of 16.47%, \$67,721

- This increase results from a net increase in available resource reserves for both the Dos Rios and Antelope Hills divisions.
- The Reserve balances are expected to cover repair and replacement of capital assets for each division when needed.

Solid Waste – decrease of 52.14%, (\$1,263,255)

- This decrease of \$1,263,255 is mostly the result of using reserved funds for construction costs associated with a new landfill cell.
- Total ending available resources are 18.79% of the total 2014 expenses.

ISF-II – decrease of 17.75%, (\$96,355)

- The document management system project is expected to cost \$150,000 and sales tax dollars have been saved from previous years' transfers to pay for this purchase in 2013 and 2014.
- The ending available resource balance is 50.37% of 2014 expenditures.



2014 Consolidated Budget Summary

Fund	2014 Beginning Balance	Estimated Revenues	Interfund Transfers	2014 Available Resources	Net Budgeted Expenditures	Interfund Transfers	2014 Total Appropriations	2014 Ending Balance
General Fund:	4,685,447	11,199,160	4,088,220	19,972,827	12,329,744	3,956,673	16,286,417	3,686,410
Special Revenue Funds:								
Road and Bridge	2,849,390	6,694,773	166,523	9,710,686	7,885,831	274,330	8,160,161	1,550,525
Human Services	475,396	3,911,666	0	4,387,062	3,834,302	147,000	3,981,302	405,760
Public Health Agency	16,162	336,606	237,818	590,586	476,607	110,968	587,575	3,011
Conservation Trust	64,294	51,200	0	115,494	1,040	23,000	24,040	91,454
Sales Tax	1,473,214	1,480,200	0	2,953,414	198,084	1,427,898	1,625,982	1,327,432
Land Preservation	159,442	324,061	0	483,503	302,691	15,000	317,691	165,812
Mosquito Control District	16,907	73,124	14,625	104,656	87,743	1,271	89,014	15,642
Sage Grouse Trust	56,581	49,000	0	105,581	6,500	81,411	87,911	17,670
Risk Management	446,386	85,000	0	531,386	85,000	0	85,000	446,386
Housing Authority	135,007	85,880	0	220,887	43,007	29,152	72,159	148,728
Marketing District	465,856	1,102,100	0	1,567,956	1,207,250	23,029	1,230,279	337,677
Transportation Authority	507,537	1,239,650	0	1,747,187	796,310	134,311	930,621	816,566
Fiduciary Funds:								
Public Trustee Agency	15,016	31,000	70,000	116,016	115,912	0	115,912	104
Debt Service Funds:								
Debt Service	1,179,413	327,745	689,008	2,196,166	1,671,872	0	1,671,872	524,294
Capital Projects Funds:								
Airport Construction	69,421	2,608,480	1,186,316	3,864,217	1,815,803	2,041,110	3,856,913	7,304
Capital Expenditures	11,527,173	1,000,050	2,321,060	14,848,283	13,146,713	0	13,146,713	1,701,570
Enterprise Funds:								
Airport Operations	611,585	1,125,688	0	1,737,273	1,065,358	166,000	1,231,358	505,915
Sewer District	817,456	481,563	0	1,299,019	363,302	67,816	431,118	867,901
Water District	411,055	316,534	43,229	770,818	255,961	36,081	292,042	478,776
Solid Waste	2,422,711	761,586	0	3,184,297	1,927,229	97,612	2,024,841	1,159,456
Gunnison Valley Health	8,242,166	31,658,127	0	39,900,293	32,062,647	0	32,062,647	7,837,646
Gunnison Senior Housing	163,492	227,400	0	390,892	222,404	0	222,404	168,488
Assisted Living	3,051	36,488	0	39,539	36,488	0	36,488	3,051
Internal Service Funds:								
ISF-I	1,753,258	1,798,406	2,041,110	5,592,774	1,730,918	2,157,112	3,888,030	1,704,744
ISF-II	542,816	768,027	22,060	1,332,903	798,812	87,630	886,442	446,461
ISF-III	1,094,440	2,667,648	0	3,762,088	2,659,186	2,565	2,661,751	1,100,337
Total County Budget	40,204,668	70,441,162	10,879,969	121,525,799	85,126,714	10,879,969	96,006,683	25,519,116



Summary of County Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	12,117,164	11,720,787	12,116,646	12,557,079
Licenses and Permits	314,664	296,545	304,450	302,800
Intergovernmental	12,541,696	12,527,278	14,804,464	16,321,152
Charges for Services	30,348,770	30,320,706	33,524,003	33,449,318
Contributions and Other Grants	196,224	249,660	165,785	104,580
Fines & Forfeitures	114,379	81,050	90,899	90,600
Investment Income	252,453	129,110	93,284	74,110
Interfund Revenues	5,714,691	6,061,731	5,534,364	5,689,231
Transfers In	4,377,020	4,832,010	8,592,300	10,879,969
Other Financing Sources/Misc.	3,636,658	1,660,802	12,713,608	1,852,292
Total Revenues	69,613,717	67,879,679	87,939,803	81,321,131
Expenditures				
Personnel	25,960,658	26,366,321	25,782,700	28,187,259
Supplies	6,586,757	6,871,437	6,751,060	6,290,389
Purchased Services	13,270,351	15,613,813	15,106,787	15,136,803
Community Prgms/Contributions	2,484,596	2,635,316	2,641,401	2,681,885
Financing Costs	7,010,524	5,729,768	5,291,060	5,849,115
Transfers Out	4,376,995	4,832,010	8,592,300	10,879,969
Capital Outlay	4,433,752	3,908,014	6,910,203	18,125,049
Miscellaneous (Extraordinary/Special)	7,523,709	7,550,688	8,463,805	8,856,214
Total Expenditures	71,647,341	73,507,367	79,539,315	96,006,683
Excess Revenues (Expenditures)	(2,033,624)	(5,627,688)	8,400,488	(14,685,552)



Department/Fund Expenditure Relationship

Major Funds

Department	General Fund	Road & Bridge	Human Services	Debt Service	Airport Oper	Sales Tax	Airport Const	Solid Waste	ISF-I	ISF-II	ISF-III	Marketing Dist	RTA	Gunnison Valley Health	Non-Major Funds (below)
Administration	1,126,440	0	0	0	0	0	0	0	0	0	274,000	0	0	0	85,000
Airport	0	0	0	0	1,231,358	0	3,856,913	0	0	0	0	0	0	0	0
Assessor's Office	838,810	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Clerk & Recorder's Office	742,247	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commissioners' Office	783,414	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Development	776,161	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Coroner's Office	93,314	0	0	0	0	0	0	0	0	0	0	0	0	0	0
County Attorney	590,995	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Emergency Management	161,381	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Extension	191,930	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Facilities & Grounds	744,953	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Geo. Information Sys.	79,440	0	0	0	0	0	0	0	0	192,604	0	0	0	0	0
Historic Preservation	6,385	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Health & Human Svcs.	512,857	0	3,868,929	0	0	0	0	0	0	0	0	0	0	0	587,575
Housing Authority	0	0	0	0	0	0	0	0	0	0	0	0	0	0	331,051
Information Technology	0	0	0	0	0	0	0	0	0	693,838	0	0	0	0	0
Juvenile Svcs.	271,649	0	112,373	0	0	0	0	0	0	0	0	0	0	0	0
Public Works	424,744	8,160,161	0	0	0	0	0	2,024,841	3,888,030	0	0	0	0	0	723,160
Sheriff's Office	2,743,140	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Treasurer's Office	293,865	0	0	0	0	0	0	0	0	0	0	0	0	0	115,912
Veterans	5,306	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Weather Modification	127,106	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wildlife Conservation	127,522	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Cost Centers	5,644,760	0	0	1,671,872	0	1,625,982	0	0	0	2,387,751	1,230,279	930,621	0	0	13,665,369
Gunnison Valley Health	0	0	0	0	0	0	0	0	0	0	0	0	0	32,062,647	0
Total	16,286,417	8,160,161	3,981,302	1,671,872	1,231,358	1,625,982	3,856,913	2,024,841	3,888,030	886,442	2,661,751	1,230,279	930,621	32,062,647	15,508,067

Non-Major Funds

Department	Public Health Agency	Conserv Trust	Land Preserv	Mosquito Control	Sage Grouse Trust	Risk Mgmt	Capital Exp	Sewer	Water	Housing Authority	Senior Housing	Assisted Living	Public Trustee	TOTAL ALL FUNDS
Administration	0	0	0	0	0	85,000	0	0	0	0	0	0	0	1,485,440
Airport	0	0	0	0	0	0	0	0	0	0	0	0	0	5,088,271
Assessor's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	838,810
Clerk & Recorder's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	742,247
Commissioners' Office	0	0	0	0	0	0	0	0	0	0	0	0	0	783,414
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	776,161
Coroner's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	93,314
County Attorney	0	0	0	0	0	0	0	0	0	0	0	0	0	590,995
Emergency Management	0	0	0	0	0	0	0	0	0	0	0	0	0	161,381
Extension	0	0	0	0	0	0	0	0	0	0	0	0	0	191,930
Facilities & Grounds	0	0	0	0	0	0	0	0	0	0	0	0	0	744,953
Geo. Information Sys.	0	0	0	0	0	0	0	0	0	0	0	0	0	272,044
Historic Preservation	0	0	0	0	0	0	0	0	0	0	0	0	0	6,385
Health & Human Svcs.	587,575	0	0	0	0	0	0	0	0	0	0	0	0	4,969,361
Housing Authority	0	0	0	0	0	0	0	0	0	72,159	222,404	36,488	0	331,051
Information Technology	0	0	0	0	0	0	0	0	0	0	0	0	0	693,838
Juvenile Svcs.	0	0	0	0	0	0	0	0	0	0	0	0	0	384,022
Public Works	0	0	0	0	0	0	0	431,118	292,042	0	0	0	0	15,220,936
Sheriff's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	2,743,140
Treasurer's Office	0	0	0	0	0	0	0	0	0	0	0	0	115,912	409,777
Veterans	0	0	0	0	0	0	0	0	0	0	0	0	0	5,306
Weather Modification	0	0	0	0	0	0	0	0	0	0	0	0	0	127,106
Wildlife Conservation	0	0	0	0	0	0	0	0	0	0	0	0	0	127,522
Other Cost Centers	0	24,040	317,691	89,014	87,911	0	13,146,713	0	0	0	0	0	0	27,156,634
Gunnison Valley Health	0	0	0	0	0	0	0	0	0	0	0	0	0	32,062,647
Total	587,575	24,040	317,691	89,014	87,911	85,000	13,146,713	431,118	292,042	72,159	222,404	36,488	115,912	96,006,683

General Information



Gunnison County was founded March 9, 1877. Gunnison County is a great place to live and raise a family. The county was named for John W. Gunnison, a United States Army officer and captain in the Army Topographical Engineers, who surveyed for the transcontinental railroad in 1853. The County is surrounded by the 1.6 million acre Gunnison National Forest encompassing some of the wildest and most beautiful terrain in the world, including Colorado's largest manmade lake - Blue Mesa Reservoir, Black Canyon National Park, Curecanti National Recreation Area, and 2,000 miles of trout streams. In fact, 85% of Gunnison County is under public use and

management. Winter activities include world-class alpine skiing and snowboarding, snowmobiling, cross-country skiing, snow shoeing, ice skating and ice fishing. Summer activities include Cattlemen's Days - the oldest rodeo in Colorado, the Crested Butte Wildflower Festival, hiking, climbing, mountain biking, boating, whitewater rafting, kayaking, fly-fishing, camping, hunting and horseback riding.

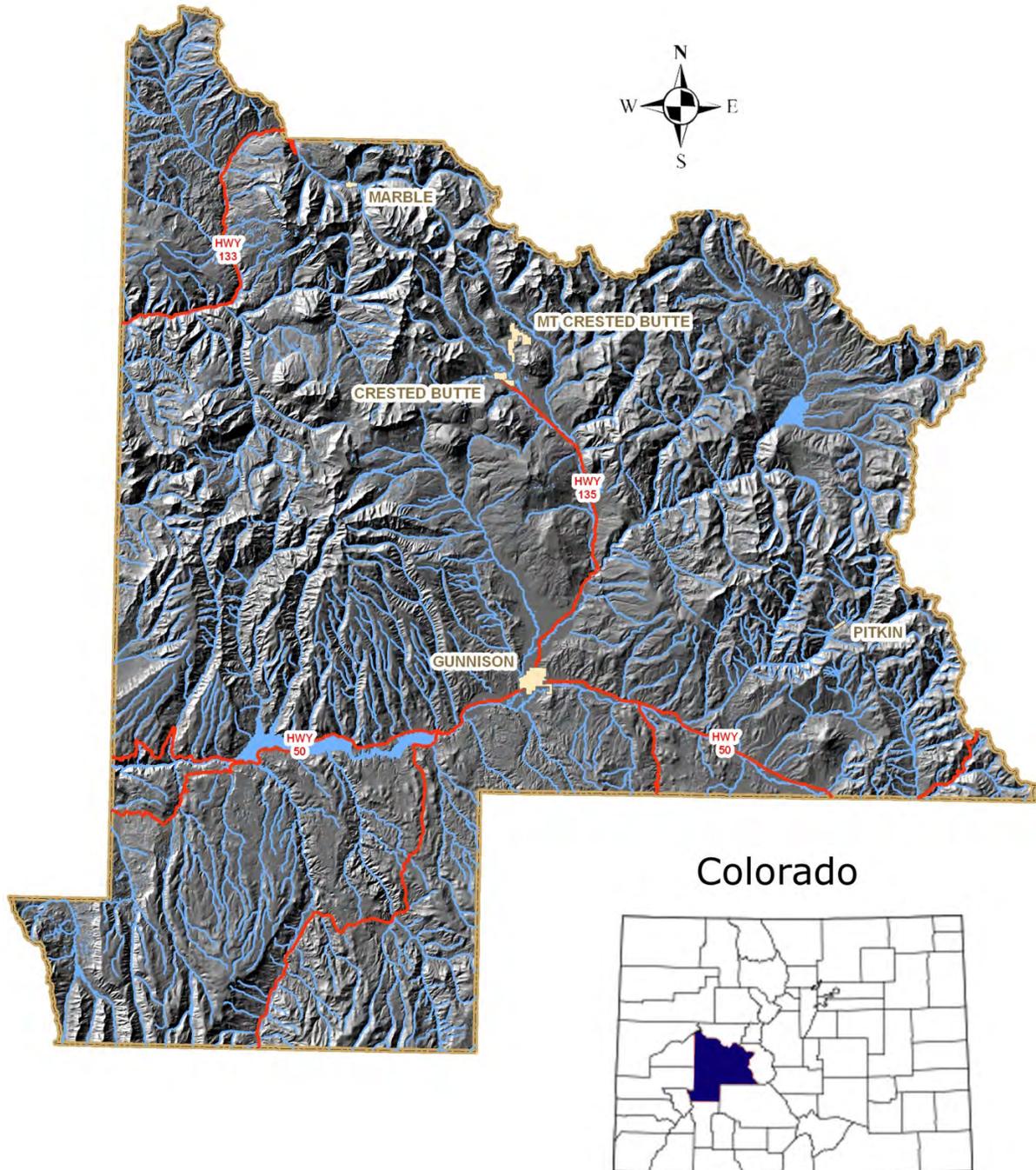
The City of Gunnison is the county seat of the "unspoiled heart of Colorado." Western State Colorado University, located in Gunnison is a fully accredited institution offering unique and balanced undergraduate and graduate academic programs. Just 30 miles away is the historic mining town of Crested Butte, and access to Crested Butte Mountain Resort at the Town of Mt. Crested Butte, a year round recreation playground known for its outstanding skiing and snowboarding.

Gunnison County is organized under the County Commissioner form of government. The governing body is led by three elected Commissioners. The Assessor, Treasurer, Clerk and Recorder, Sheriff, and Coroner are elected positions. Primary responsibilities of the County are law enforcement, roads and bridges, elections, human services and open space.

Geography Quickfacts

Area (square miles)	3,239.10
Persons per square mile	4.70
Altitude - high	14,265 ft
low	5,880 ft
Largest Cities/Towns	
	City of Gunnison
	Town of Crested Butte
	Town of Mt. Crested Butte
	Town of Pitkin
	Town of Marble

Source: U.S. Census Bureau





People Quickfacts

	Gunnison County	Colorado
Population, 2012 estimate	15,475	5,189,458
Population, 2010 (April 1) estimates base	15,324	5,029,196
Population, percent change, April 1, 2010 to July 1, 2012	1.0%	3.2%
Population, 2010	15,324	5,029,196
Persons under 5 years, percent, 2012	5.0%	6.5%
Persons under 18 years, percent, 2012	18.3%	23.7%
Persons 65 years and over, percent, 2012	10.0%	11.8%
Female persons, percent, 2012	46.1%	49.8%
White alone, percent, 2012 (a)	94.8%	88.1%
Black or African American alone, percent, 2012 (a)	0.4%	4.3%
American Indian and Alaska Native alone, percent, 2012 (a)	2.4%	1.6%
Asian alone, percent, 2012 (a)	0.6%	3.0%
Native Hawaiian and Other Pacific Islander alone, percent, 2012 (a)	Z	0.2%
Two or More Races, percent, 2012	1.8%	2.8%
Hispanic or Latino, percent, 2012 (b)	9.0%	21.0%
White alone, not Hispanic or Latino, percent, 2012	88.1%	69.6%
Living in same house 1 year & over, percent, 2007-2011	70.0%	80.8%
Foreign born persons, percent, 2007-2011	4.4%	9.7%
Language other than English spoken at home, percent age 5+, 2007-2011	9.4%	16.8%
High school graduate or higher, percent of persons age 25+, 2007-2011	94.3%	89.9%
Bachelor's degree or higher, percent of persons age 25+, 2007-2011	51.9%	36.7%
Veterans, 2007-2011	1,119	405,895
Mean travel time to work (minutes), workers age 16+, 2007-2011	13.6	24.4
Housing units, 2011	11,505	2,230,459
Homeownership rate, 2007-2011	61.0%	65.9%
Housing units in multi-unit structures, percent, 2007-2011	28.0%	25.8%
Median value of owner-occupied housing units, 2007-2011	\$327,400	\$236,800
Households, 2007-2011	6,447	1,962,753
Persons per household, 2007-2011	2.2	2.51
Per capita money income in the past 12 months (2011 dollars), 2007-2011	\$28,280	\$31,039
Median household income, 2007-2011	\$50,091	\$58,244
Persons below poverty level, percent, 2007-2011	16.3%	12.9%

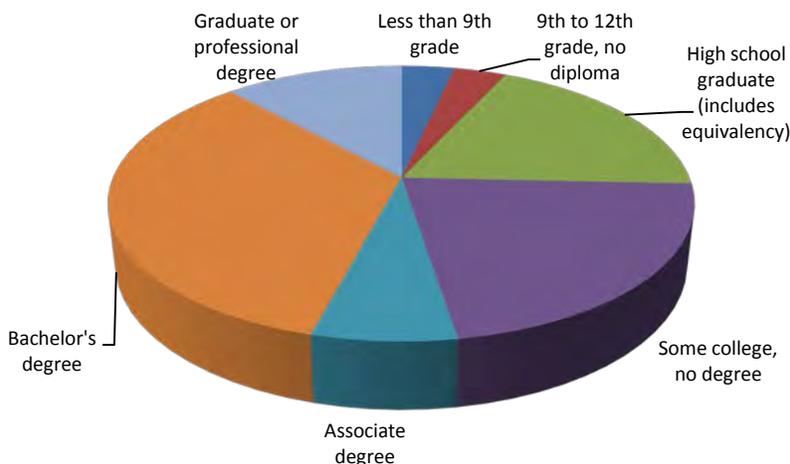
Source: U.S. Census Bureau

Social Characteristics

Educational Attainment

	%
Less than 9th grade	3.5
9th to 12th grade, no diploma	3.4
High school graduate (includes equivalency)	18.8
Some college, no degree	21.8
Associate degree	6.7
Bachelor's degree	34.1
Graduate or professional degree	11.8
Percent high school graduate or higher	93.1
Percent bachelor's degree or higher	45.8

Source: American Community Survey (2010)



Economic Characteristics

Income

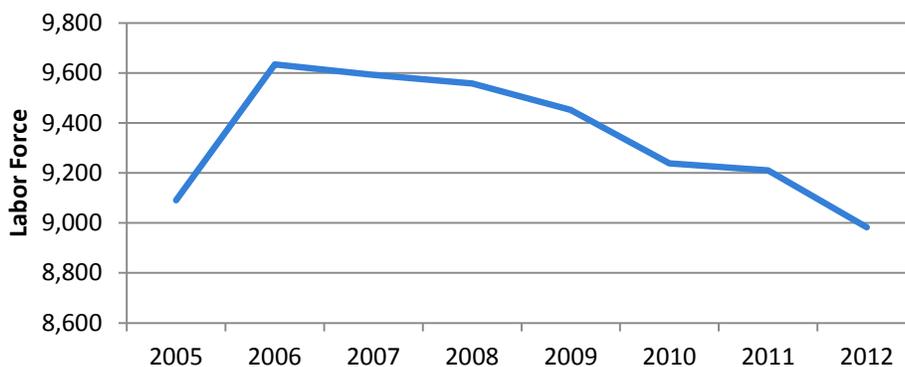
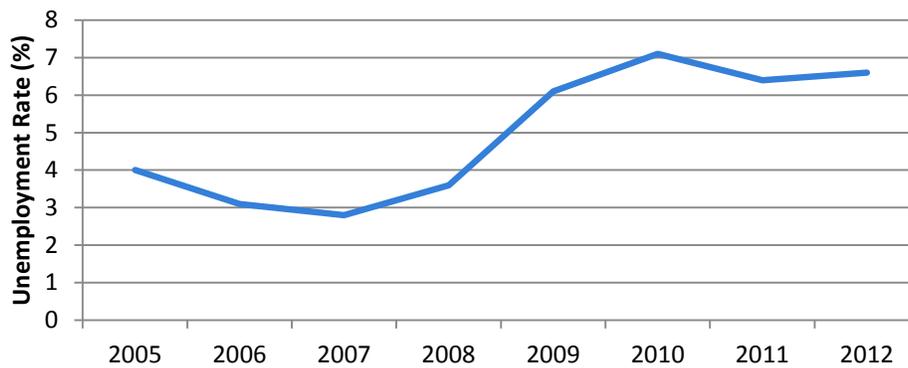
	<u>#</u>	<u>%</u>		
Less than \$10,000	284	4.6		
\$10,000 to \$14,999	375	6.0		
\$15,000 to \$24,999	630	10.1		
\$25,000 to \$34,999	765	12.3	Median Household Income	\$49,356
\$35,000 to \$49,999	1,088	17.5		
\$50,000 to \$74,999	1,173	18.9	Annual Per Capita Personal Income, PCPI (2009) ¹	\$33,836
\$75,000 to \$99,999	795	12.8		
\$100,000 to \$149,999	623	10.0		
\$150,000 to \$199,999	216	3.5		
\$200,000 or more	267	4.3		

This PCPI ranked 38th in the state and was 80 percent of the state average, \$42,295, and 85 percent of the national average, \$39,937. The 2010 PCPI reflected an increase of 2.2 percent from 2009. The 2009-2010 state change was 2.2 percent and the national change was 2.8 percent. In 2000 the PCPI of Gunnison was \$23,590 and ranked 37th in the state. The 2000-2010 compound annual growth rate of PCPI was 3.7 percent. The compound annual growth rate for the state was 2.2 percent and for the nation was 2.8 percent.

Source: American Community Survey (2010), ¹ U.S. Bureau of Economic Analysis

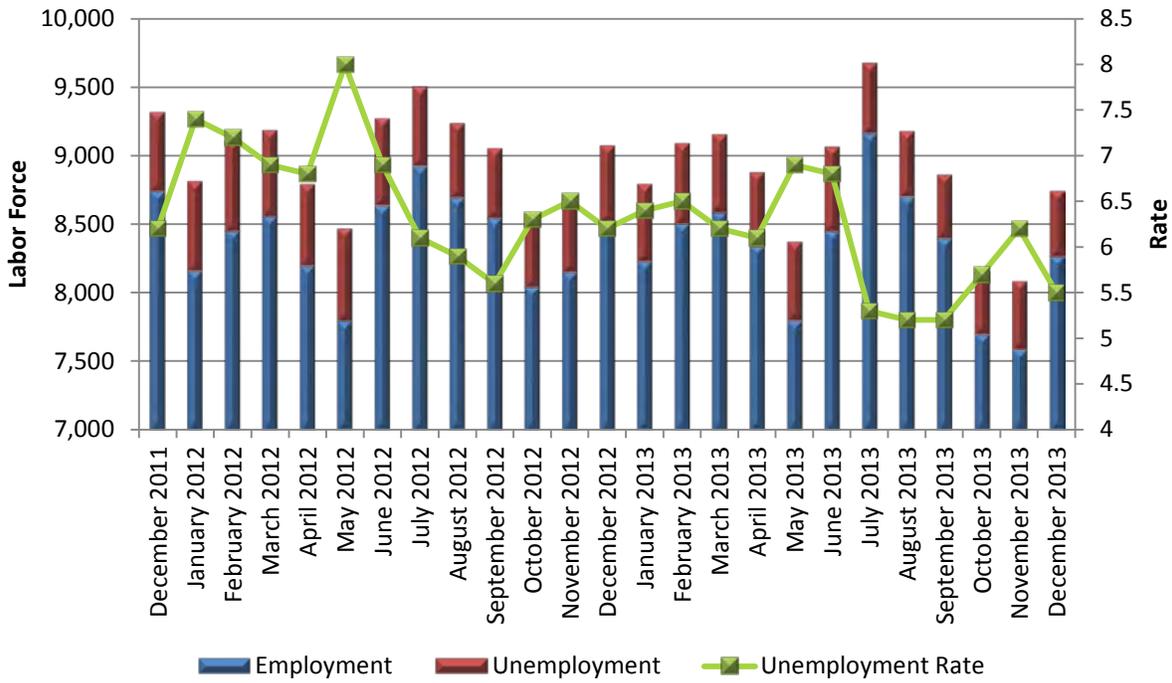
Gunnison County Unemployment

Year	Civilian Labor Force	Employment	Unemployment	Unemployment Rate
2012	8,983	8,387	596	6.6
2011	9,211	8,620	591	6.4
2010	9,239	8,584	655	7.1
2009	9,453	8,879	574	6.1
2008	9,558	9,218	340	3.6
2007	9,592	9,319	273	2.8
2006	9,635	9,333	302	3.1
2005	9,091	8,728	363	4.0

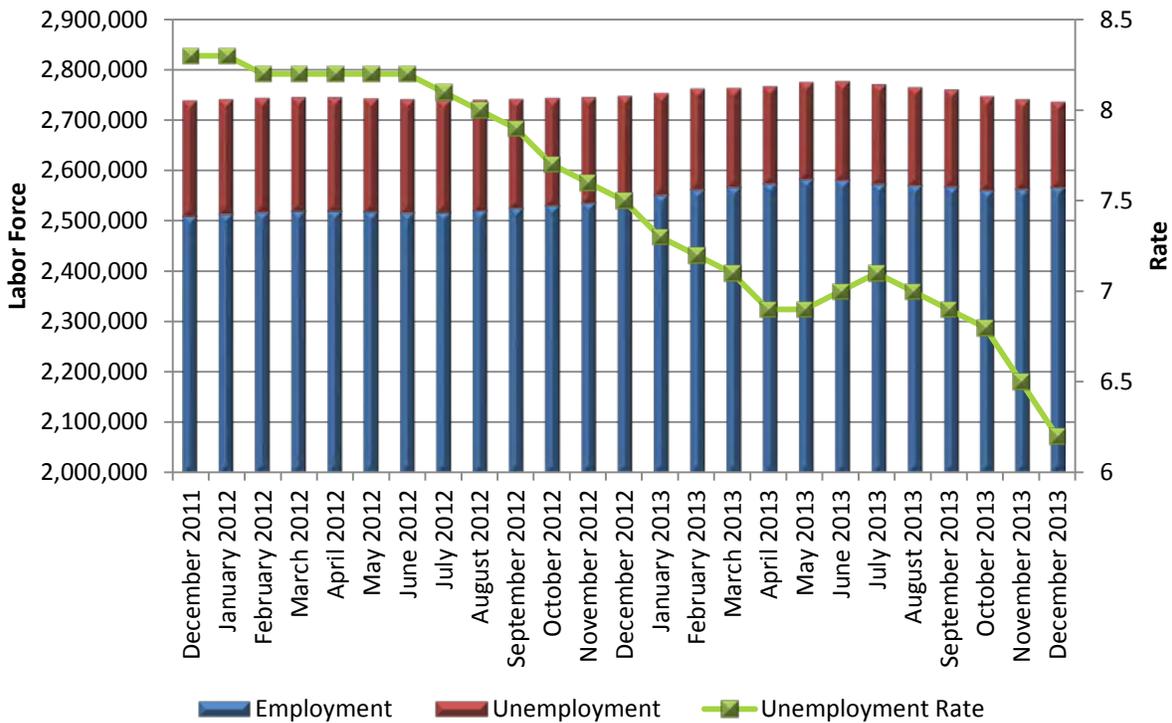


Source: Colorado Department of Labor and Employment

Gunnison County Labor Force Information



Colorado Labor Force Information

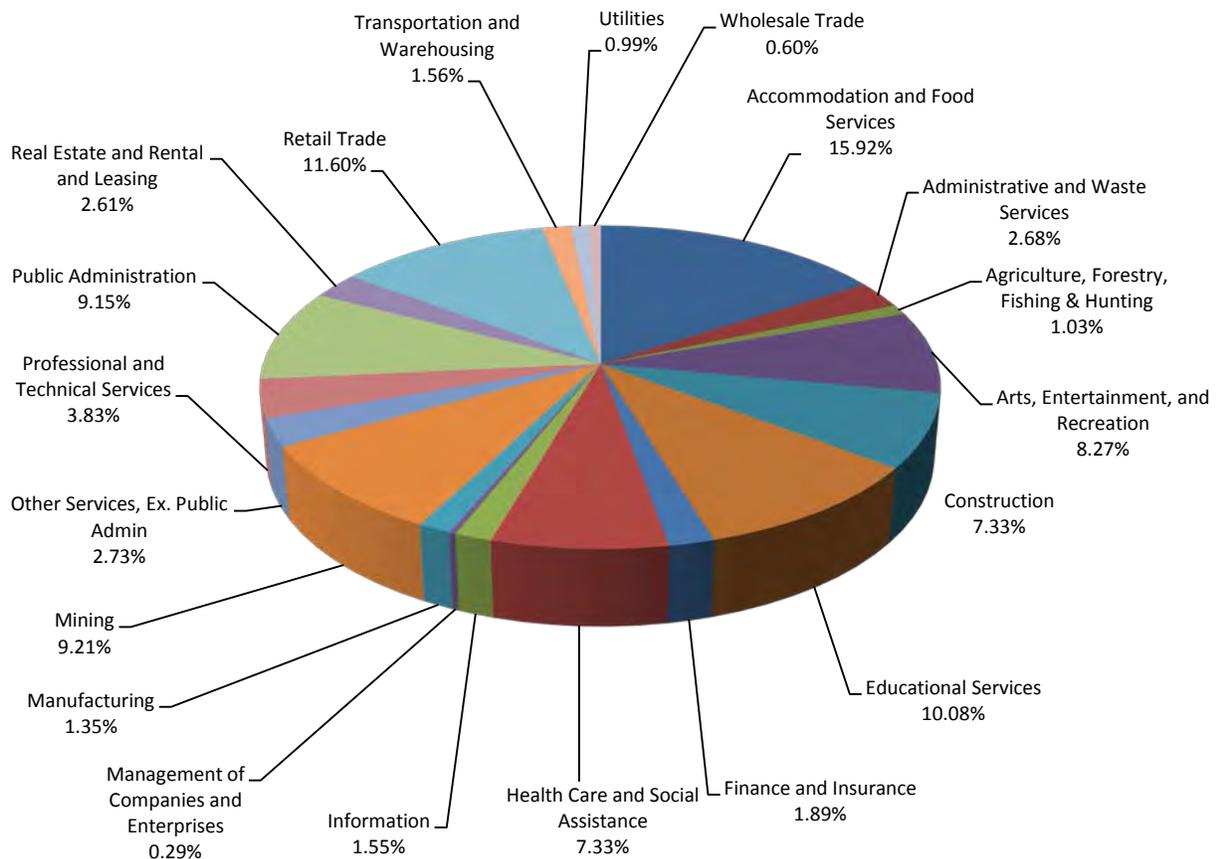


Source: Colorado Department of Labor and Employment

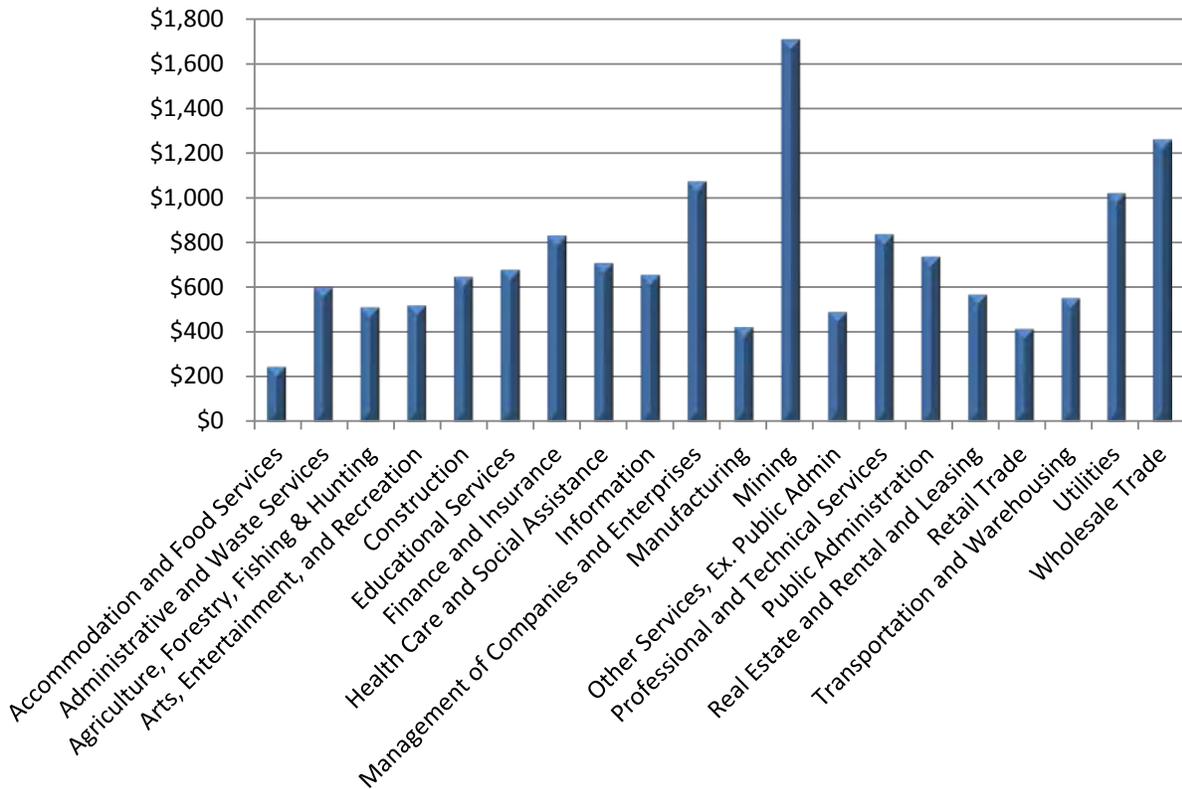
Industries

	Average Establishments	Average Employment	Average Weekly Wage
Accommodation and Food Services	114	1,171	\$245
Administrative and Waste Services	43	197	\$602
Agriculture, Forestry, Fishing & Hunting	17	76	\$512
Arts, Entertainment, and Recreation	38	608	\$520
Construction	215	539	\$649
Educational Services	19	741	\$680
Finance and Insurance	29	139	\$831
Health Care and Social Assistance	59	539	\$710
Information	18	114	\$657
Management of Companies and Enterprises	3	21	\$1,074
Manufacturing	23	99	\$423
Mining	6	677	\$1,711
Other Services, Ex. Public Admin	63	201	\$491
Professional and Technical Services	132	282	\$837
Public Administration	23	673	\$739
Real Estate and Rental and Leasing	82	192	\$569
Retail Trade	127	853	\$415
Transportation and Warehousing	24	115	\$553
Utilities	7	73	\$1,021
Wholesale Trade	25	44	\$1,261

Average Employment



Average Weekly Wage



Source: Colorado Department of Labor and Employment (2nd quarter 2013)



Department/Program Structure

Administration Department

- County Manager Program
- Finance Program
- Human Resources Program
- Risk Management Program

Airport Department

- Airport Administration Program
- Airport Construction Program
- Airport Operations Program

Assessor's Office

- Assessor Program

Clerk & Recorder's Office

- Clerk & Recorder Program

Commissioners' Office

- Commissioners Program

Community Development Department

- Land Use Review Program
- Smart Growth Professional Services Program
- Historic Preservation Program

Coroner's Office

- Coroner Program

County Attorney Department

- County Attorney Program

Emergency Management Department

- Emergency Management Program

Extension Department

- Extension Program

Facilities & Grounds Department

- Facilities & Grounds Program

Geographic Information Svcs Depart.

- Geographic Information Services Program

Health & Human Services Department

- Child Support Services Program
- Children & Family Services Program
- Financial & Support Services Program
- Program Support Program
- Public Health Program
- Senior Resources Program

Historic Preservation Department

- Historic Preservation Program

Information Technology Department

- Information Technology Resource Program
- Information Technology Training Program

Juvenile Services Department

- Juvenile Services Program

Public Works Department

- Fairgrounds Management Program
- Fleet Management Program
- Public Works Operational Support Program
- Roads & Bridges Program
- Solid Waste Management Program
- Utility Services Program
- Weed Management Program

Sheriff's Office

- Alternative Services Program
- Detention Services Program
- Sheriff Program

Treasurer's Office

- Public Trustee Program
- Treasurer Program

Veterans Department

- Veterans Program

Weather Modification Department

- Weather Modification Program

Wildlife Conservation Department

- Wildlife Conservation Program

Elected Officials with Term Expirations

Board of County Commissioners

- Paula Swenson - 2017
- Phil Chamberland - 2015
- Jonathan Houck - 2017

Treasurer

- Melody Marks - 2015

Assessor

- Kristy McFarland - 2015

Clerk & Recorder

- Stella Dominguez - 2015

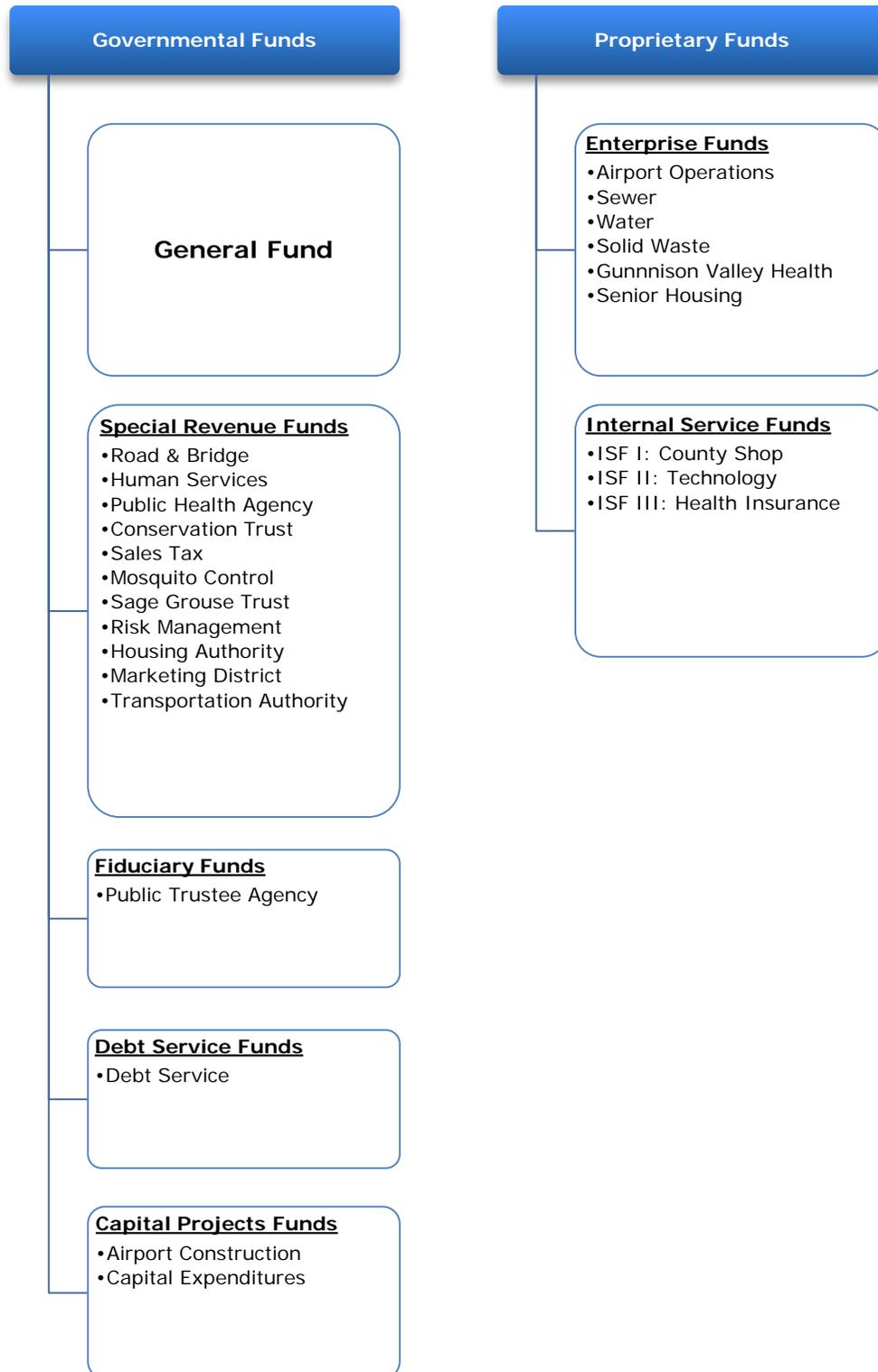
Sheriff

- Rick Besecker - 2015

Coroner

- Frank Vader - 2015

Budgetary Fund Structure



Fund Descriptions

General Fund

- The General Fund accounts for resources of the County which are not required legally or by sound financial management to be accounted for in another fund. Ordinary operations of the County such as public safety, county administration and other activities financed from taxes and general revenues are reflected in this fund.
- Basis of Budgeting - Modified Accrual

Road & Bridge

- This fund is used to account for the County's share of State revenues that are legally restricted for the maintenance of highways and roads within the County's boundaries and to account for revenues restricted for highway and road purposes.
- Basis of Budgeting - Modified Accrual

Human Services

- This fund is used to account for the County's State, Federal, and property tax revenues that are restricted for providing social services to the residents of the County.
- Basis of Budgeting - Cash

Public Health Agency

- This fund is used to account for monies expended only for the purposes of public health pursuant Colorado Revised Statutes 25-1-511(1)(2).
- Basis of Budgeting - Modified Accrual



Financial Structure

Conservation Trust

- This fund is used to account for the State of Colorado Lottery funds allocated to the County for recreational uses.
- Basis of Budgeting - Modified Accrual

Sales Tax

- This fund is used to account for the collection of County sales tax restricted for capital expenditures.
- Basis of Budgeting - Modified Accrual

Land Preservation

- This fund is used to account for the re-allocation of County sales tax authorized by voters in November 1997. The use of these revenues is restricted to open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County.
- Basis of Budgeting - Modified Accrual

Mosquito Control

- This fund is used to account for the assessments of revenue and the spraying of mosquitoes within the boundaries of the assessment area.
- Basis of Budgeting - Modified Accrual

Sage Grouse Trust

- This fund is used to account for expenditures concerning the preservation of the sage grouse. A special fee is collected on each incoming yard of waste at the landfill, which is transferred to the fund to provide resources for the program.
- Basis of Budgeting - Modified Accrual

Risk Management

- This fund is used to account for any potential risks, which are currently not covered by any of the County's various insurance policies. Resources are provided to this fund through an operating transfer from the General Fund. This fund also serves as a cost-center for the County's partially self-funded insurance program.
- Basis of Budgeting - Modified Accrual



Financial Structure

Housing Authority

- This fund is used to account for the activities of the Gunnison County Housing Authority, a component unit of the County.
- Basis of Budgeting - Modified Accrual

Gunnison River Valley Local Marketing District

- This fund is used to account for the collection of a marketing and promotion tax restricted for promotion of Gunnison County's tourism opportunities.
- Basis of Budgeting - Modified Accrual

Gunnison Valley Regional Transportation Authority

- This fund is used to account for the collection of "RTA" taxes for the purpose of funding and providing mass transit and other transportation services in the County.
- Basis of Budgeting - Modified Accrual

Public Trustee Agency

- This fund collects fees pertaining to deeds of trust transactions and distributes fees collected to mortgage companies, individuals, the County, and other entities as appropriate.
- Basis of Budgeting - Modified Accrual

Debt Service

- This fund accounts for the accumulation of resources and payment of general long-term debt principal and interest.
- Basis of Budgeting - Modified Accrual

Airport Construction

- This fund is used to account for Federal and State grants, passenger facility charges, and local revenue sources to be used for the development and expansion of the County Airport.
- Basis of Budgeting - Modified Accrual

Capital Expenditures

- This fund is used to account for any capital projects.
- Basis of Budgeting - Modified Accrual

Airport Operations

- This fund is used to account for the operations of the Gunnison-Crested Butte Regional Airport.
- Basis of Budgeting - Accrual

Sewer

- This fund is used to account for the operations of sewer facilities operated by the County in unincorporated areas of the County.
- Basis of Budgeting - Accrual

Water

- This fund is used to account for the operations of the Dos Rios Water System.
- Basis of Budgeting - Accrual

Solid Waste

- This fund is used to account for the operations of the County Landfill and Recycling Center.
- Basis of Budgeting - Accrual

Public Hospital

- This fund is used to account for the activities of the Gunnison Valley Hospital and of the Gunnison Health Care Center, a component unit of the County.
- Basis of Budgeting - Accrual



Financial Structure

Senior Housing

- This fund is used to account for the activities of the Mountain View Apartments, a senior housing project administered through a contract with the Gunnison Valley Regional Housing Authority.
- Basis of Budgeting - Accrual

Internal Service Fund I

- This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges for rentals and material usage to other County funds and departments..
- Basis of Budgeting - Accrual

Internal Service Fund II

- This fund is used to account for data processing, telephone, mapping, photocopy, and postage services provided to other County funds and departments and to other government agencies on a cost-reimbursement basis.
- Basis of Budgeting - Accrual

Internal Service Fund III

- This fund is used to account for self-funded unemployment charges to other County funds and departments. This fund is also used for partially self-funded health insurance coverage costs.
- Basis of Budgeting - Accrual

Cash Basis

Only used for the Human Services Fund to agree with State of Colorado records

Revenues and expenditures are recorded when cash is received or paid.

Accrual Basis

Used for Proprietary Funds

Revenues are recorded when *earned*

Expenses are recorded when incurred

Modified Accrual Basis

Used for Governmental Funds

Revenues are recorded when they become both *measurable* and *available*

Expenses are recorded when incurred.



Chart of Account Structure – Revenues and Expenditures

Revenues	Expenditures
<ul style="list-style-type: none"> • Taxes <ul style="list-style-type: none"> • Property Tax • Sales Tax • Marketing Tax • Severance Tax • Licenses & Permits • Intergovernment <ul style="list-style-type: none"> • Federal Revenues • Federal Grants • State Revenues • State Grants • Local Government Revenues • Local Government Grants • Charges for Services <ul style="list-style-type: none"> • Sale of Documents • Fees • Reimbursements • Contributions/Other Grants • Fines & Forfeitures <ul style="list-style-type: none"> • Late Fees • Interest Charges • Fines • Investment Income • Interfund Revenues <ul style="list-style-type: none"> • Computer Service Fees • Telephone Service Fees • Mapping Service Fees • Equipment Rent • Material Sales • Insurance Contributions • Treasurer's Fees • Transfers In • Other Financing Sources/Misc. 	<ul style="list-style-type: none"> • Personnel <ul style="list-style-type: none"> • Salaries & Wages • Benefits • Supplies <ul style="list-style-type: none"> • Office Supplies • Cleaning Supplies • Gas & Oil • Materials • Tools & Parts • Other Supplies • Purchased Services <ul style="list-style-type: none"> • Utilities • Telephone • Other Property Services • Cleaning Services • Repair & Maintenance • Travel • Professional Services • Meetings • Rental • Fees • Subscriptions • Other Purchased Services • Community Programs <ul style="list-style-type: none"> • Contributions • Sponsorships • Financing Costs <ul style="list-style-type: none"> • Principal Payments • Interest Payments • Bank Fees • Transfers Out • Capital Outlay • Miscellaneous (Extraordinary/Special) *

* Miscellaneous – These are classifications by object for revenues or expenditures that do not readily fit into one of the other revenue or expense categories. If you would like specific information about these, please feel free to contact Finance for more detail.

Gunnison County tracks financial information in nearly 15,000 accounts. Providing that information in this budget document would be too voluminous, but fine level detail is readily available upon request.



Budgeting for Results

Introduction to Budgeting for Results

Board of County Commissioners
Vision
Strategic Direction

Departments

Other Cost Centers

In 2007, Gunnison County began transitioning to a strategic, measurable, performance-based management system called Managing for Results. Managing for Results is an integrated management system that focuses on results for customers while promoting accountability, transparency, and credibility.

In 2008, the Board of County Commissioners adopted Gunnison County's first Strategic Plan which outlined the Commissioners' priorities and focused the county organization on achieving the Strategic Results identified in the plan. Subsequently, each department and office in the County has created its own Strategic Business Plan. The Strategic Business Plans allow offices and departments to align their priorities with the BOCC Plan as well as to identify Key Results for the customers they serve and to create performance measures that will allow County staff to manage time and resources toward the achievement of these results. The Board updated the Strategic Plan most recently in June 2013.

The 2011 budget implemented Budgeting for Results, the next major step in the County's implementation of Managing for Results. Gunnison County's budget now incorporates performance information alongside financial information. This is a key component of the Government Finance Officers Association (GFOA) recommendations for excellent financial reporting to increase transparency and accountability. The second major attribute of our Budgeting for Results is the complete redesign of the budget and account structure to align with the Strategic Business Plans. This alignment occurs through "activity-based budgeting" and results in a radically different budget presentation and approach to fiscal management. The success of the transition to Budgeting for Results is evidenced by the County receiving the Distinguished Budget Presentation Award from the GFOA for the 2011 budget. The County has received the award for the third year in a row.

Traditional governmental budgets are based on organizational structure by departments and thousands of budgetary line-items. These budgets are full of detail, but lack clarity about what the government is trying to accomplish and what citizens are actually buying for their money.

In contrast, Budgeting for Results focuses on aligning financial resources with the results identified in Strategic Business Plans and includes performance information so that progress toward those results can be measured. Budgeting for Results allows citizens to understand clearly what a given activity aims to accomplish, how much it costs, and how successfully results are being delivered to customers.



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Vision Statement

Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Elected Officials

Paula Swenson Chairperson
 Phil Chamberland Vice-Chairperson
 Jonathan Houck Commissioner

Gunnison County Commissioners
 200 E. Virginia, Ste. #104
 Gunnison, CO 81230
 (970) 641-0248

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Summary of Department Resources

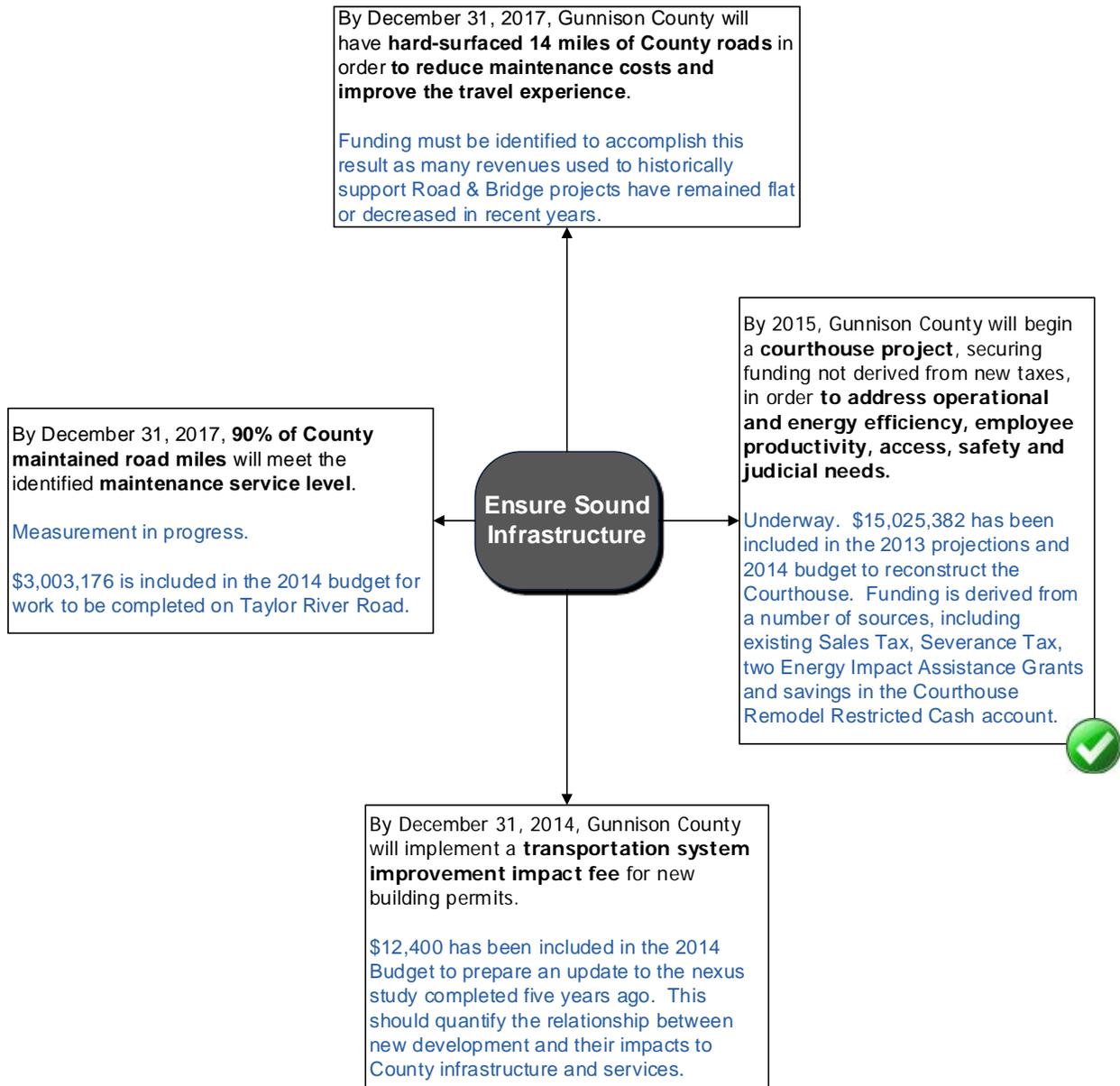
	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	5,000	140,000
Charges for Services	23	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	5,000	140,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	23	0	10,000	280,000
Expenditures				
Personnel	250,529	253,575	261,818	266,579
Supplies	2,938	6,700	1,700	2,200
Purchased Services	138,745	200,589	212,452	210,085
Community Prgms/Contributions	12,107	14,050	14,025	14,050
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	47,448	65,000	56,412	290,500
Total Expenditures	451,767	539,914	546,407	783,414
Excess Revenues / (Net Cost to the County)				
	(451,744)	(539,914)	(536,407)	(503,414)
General Appropriation Required	451,744	539,914	536,407	503,414
Budget Variance	88,170	0	3,507	0

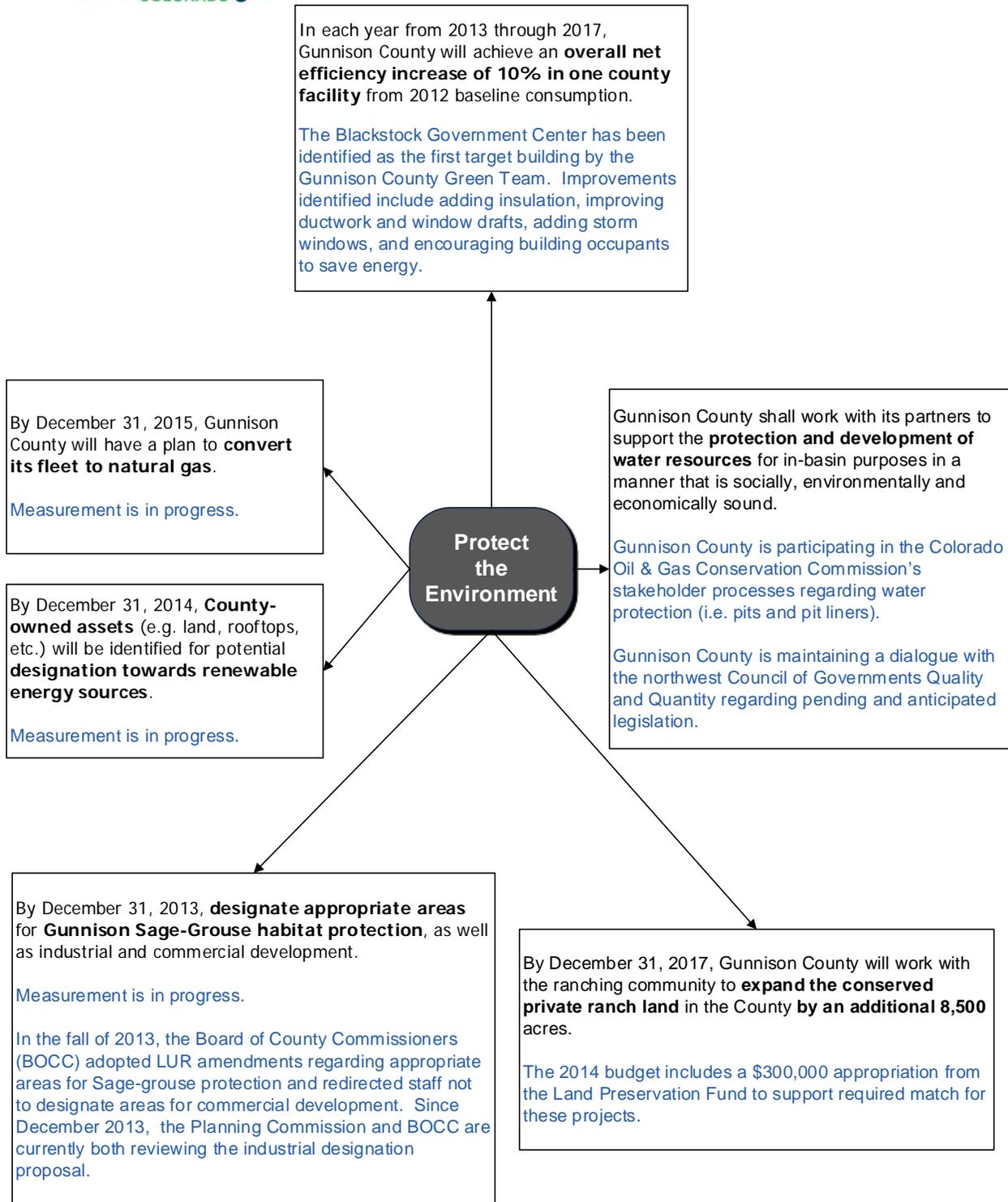
Strategic Direction

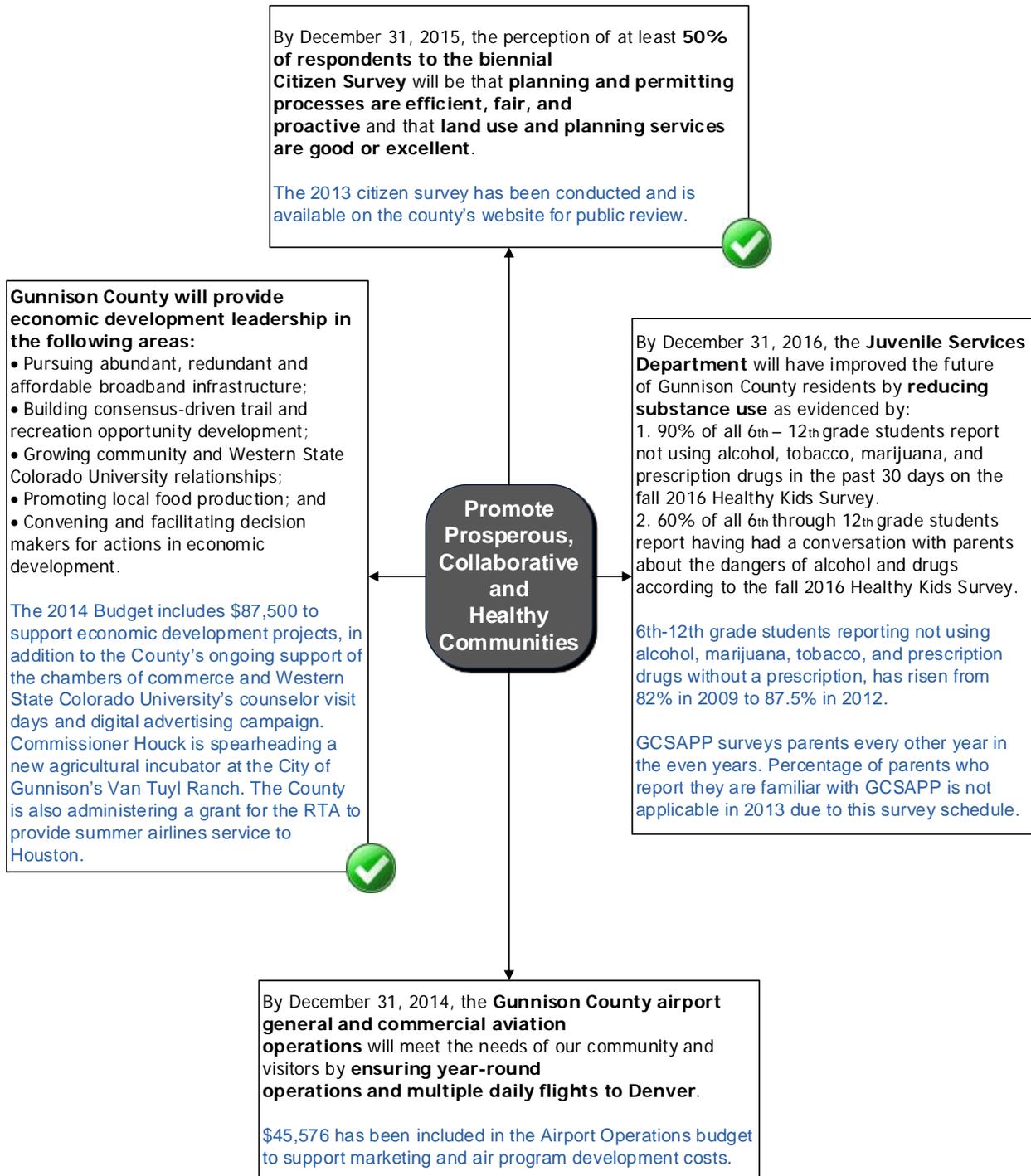
The Gunnison County Strategic Plan, revised June 4, 2013, was created to more closely align the County’s operations with the Board of County Commissioner’s priorities by providing focused direction to County Staff and mechanisms to measure progress. The Plan is meant to be a living document that will be flexible and provide guidance even as conditions change.

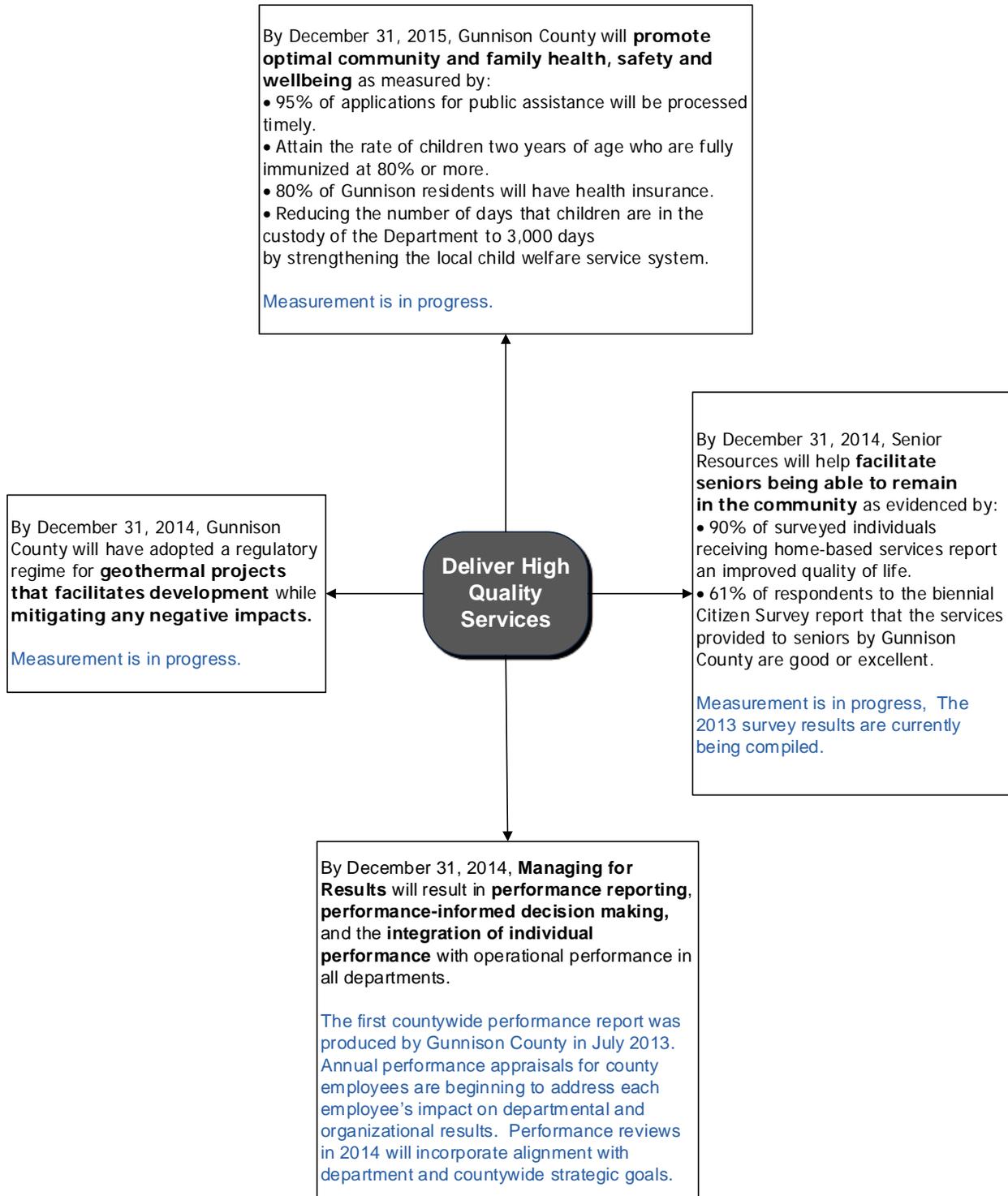
Below is a visual representation of the four strategic priorities.

The entire plan can be viewed at <http://www.gunnisoncounty.org/172/Strategic-Planning>







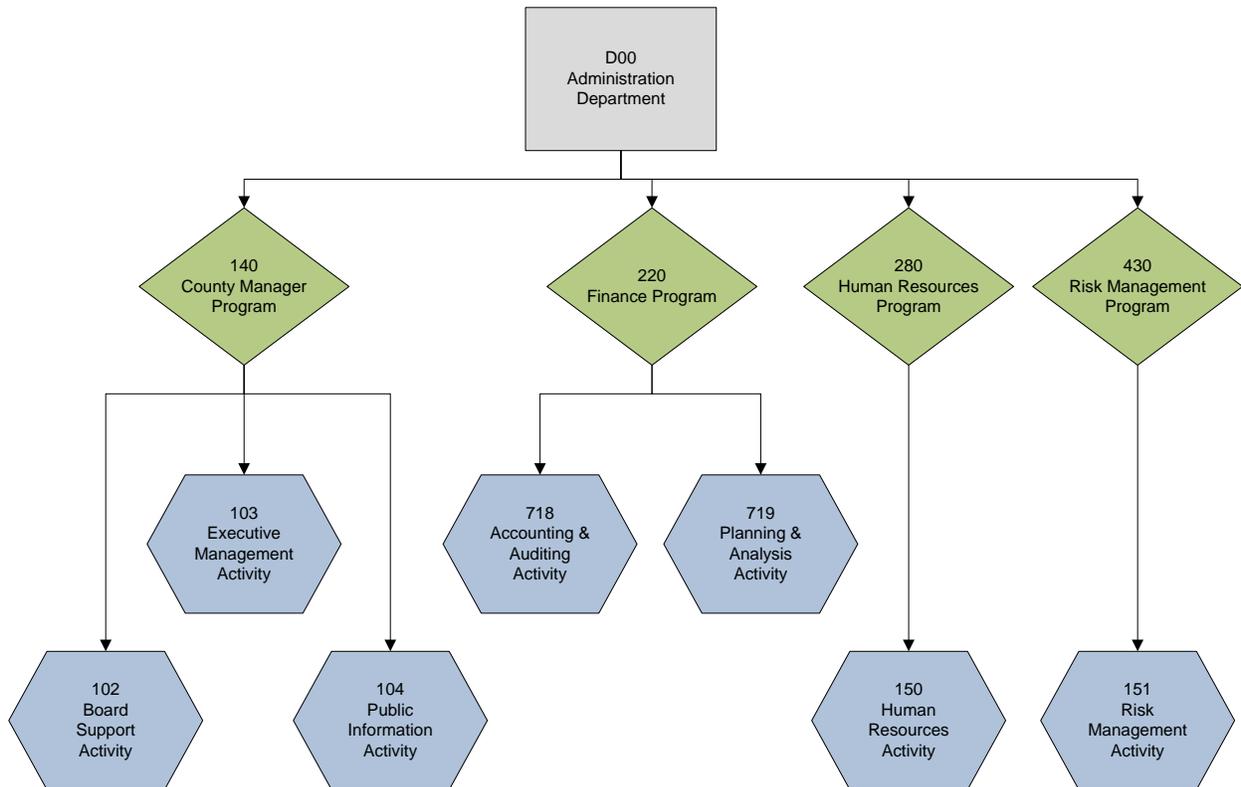


Mission Statement

The mission of the Administration Department is to provide strategic management, personnel, information and financial services to the public, the Commissioners and the County organization so they can experience and deliver excellent local government.

Department Director

Matthew Birnie
 200 E. Virginia Ave.
 Gunnison, CO 81230
 (970) 641-0248
mbirnie@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	6	50	5	5
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	4,126	2,250	1,500	1,200
Interfund Revenues	403,386	452,767	367,601	357,800
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,280	0	0	0
Total Revenues	413,798	455,067	369,106	359,005
Expenditures				
Personnel	811,384	840,861	841,338	884,427
Supplies	14,023	22,205	20,241	16,839
Purchased Services	458,034	580,642	568,464	549,874
Community Prgms/Contributions	0	0	0	0
Financing Costs	96	150	150	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	32,312	65,000	50,000	34,150
Total Expenditures	1,315,849	1,508,858	1,480,193	1,485,440
Excess Revenues / (Net Cost to the County)	(902,051)	(1,053,791)	(1,111,087)	(1,126,435)
General Appropriation Required	902,051	1,053,791	1,111,087	1,126,435
Budget Variance	151,739	0	(57,296)	0

Department Resources Restated by Fund

Revenues				
General Fund	10	50	5	5
Risk Management Fund	138,749	171,100	91,624	85,000
ISF-III	275,038	283,917	277,477	274,000
Total Revenues	413,798	455,067	369,106	359,005
Expenditures				
General Fund	965,649	1,109,291	1,101,866	1,126,440
Risk Management Fund	75,063	115,650	100,850	85,000
ISF-III	275,137	283,917	277,477	274,000
Total Expenditures	1,315,849	1,508,858	1,480,193	1,485,440



140
County Manager Program

Purpose Statement

The purpose of the County Manager Program is to provide Commissioner support, public information and strategic executive leadership to the County Commissioners, the public and the County organization so they can experience and deliver excellent local government.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	6	50	5	5
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3	0	0	0
Total Revenues	9	50	5	5
Expenditures				
Personnel	288,621	291,967	298,985	314,643
Supplies	3,763	9,750	6,750	5,750
Purchased Services	95,490	195,271	191,251	175,567
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	387,874	496,988	496,986	495,960
Excess Revenues / (Net Cost to the County)	(387,865)	(496,938)	(496,981)	(495,955)
General Appropriation Required	387,865	496,938	496,981	495,955
Budget Variance	109,073	0	(43)	0



102
Board Support Activity

Purpose Statement

The purpose of the Board Support Activity is to provide advisory, liaison and meeting management services to the County Commissioners so they can effectively represent their constituents and fulfill the duties of their offices.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3	0	0	0
Total Revenues	3	0	0	0
Expenditures				
Personnel	100,831	90,676	92,250	80,567
Supplies	0	0	0	0
Purchased Services	10,654	35,397	33,823	32,745
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	111,485	126,073	126,073	113,312
Excess Revenues / (Net Cost to the County)	(111,482)	(126,073)	(126,073)	(113,312)
General Appropriation Required	111,482	126,073	126,073	113,312
Budget Variance	14,591	0	0	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	-0.10, due to minor reallocations among activities within the County Manager program to reflect current practices. There is no FTE change in the County Manager program overall.
Proposed Change in Performance:	None.
Other:	

Core Services

- Board Policy Recommendations
- Board Special Initiative Management
- Budget Decisions/Recommendations
- Commissioner Consultations
- Constituent Issues Responses
- Public Events
- Board Meetings
- Boards and Commissions Support Services
- Community Liaison Services
- Mayor/Manager Meeting Coordination

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of Board respondents who report that they receive the information they need to respond in a timely manner to constituent concerns.	Result	100%	100%	100%	100%
Percentage of Board respondents who report that they receive the information they need to make policy decisions.	Result	100%	100%	100%	100%
Percentage of Board respondents who report that they receive the performance information necessary to evaluate the effectiveness of County programs.	Result	100%	100%	100%	100%
Percentage of the strategic results that are approved in the Board's strategic	Result	100%	100%	100%	100%



plan that are achieved by their target dates.

Percentage of approved BOCC minutes that are available to the public within 30 days of a meeting.	Result	65.1%	90%	75%	90%
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= This performance measure aligns directly with the Commissioners' Strategic Plan.



103
Executive Management Activity

Purpose Statement

The purpose of the Executive Management Activity is to provide strategic executive leadership services to County departments and offices so they can achieve their customer results.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	156,702	162,966	166,996	190,082
Supplies	3,096	8,550	5,550	4,550
Purchased Services	62,053	129,667	124,971	115,731
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	221,851	301,183	297,517	310,363
Excess Revenues / (Net Cost to the County)	(221,851)	(301,183)	(297,517)	(310,363)
General Appropriation Required	221,851	301,183	297,517	310,363
Budget Variance	79,332	0	3,666	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	0.10, due to minor reallocations among activities within the County Manager program to reflect current practices. There is no FTE change in the County Manager program overall.
Proposed Change in Performance:	None.
Other:	

Core Services

- Performance Data Analyses
- Director Performance Evaluations
- Operational Policy Directions
- Code Enforcement Facilitation
- Contract Negotiations
- Personnel Decisions
- Strategic Business Plan Approval Decisions
- Executive Staff Briefings
- Special Projects Management
- Customer Surveys

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Percentage of departments and offices using strategic business plans and performance information to manage the delivery of services in all activities.	Result	68.4%	85%	85%	85%
 Percentage of department strategic results achieved by their target dates.	Result	64.8%	85%	85%	85%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



104
Public Information Activity

Purpose Statement

The purpose of the Public Information Activity is to provide communication services to the public and County employees so they can easily access accurate information about the County's strategic direction, operations and decision making.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	6	50	5	5
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	6	50	5	5
Expenditures				
Personnel	31,088	38,325	39,739	43,994
Supplies	668	1,200	1,200	1,200
Purchased Services	22,783	30,207	32,457	27,091
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	54,539	69,732	73,396	72,285
Excess Revenues / (Net Cost to the County)	(54,533)	(69,682)	(73,391)	(72,280)
General Appropriation Required	54,533	69,682	73,391	72,280
Budget Variance	15,149	0	(3,709)	0

Budget Changes

Proposed Change in Funding:	-90%. This activity receives very little specific revenue. Now that documents are primarily available online, sales of documents are negligible.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Public Inquiry Responses
- County Website Management Services
- Human Resources External Information Responses
- Financial External Information Responses
- Newsletters
- Public Notices
- Press Releases
- County Directory
- Website Traffic Analysis
- Board Calendars

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Percent of respondents to the biennial Citizen Survey who state that the public information services provided by Gunnison County government are good or excellent.	Result	64%	75%	75%	75%
	Result	57.6%	75%	75%	75%



= This performance measure aligns directly with the Commissioners' Strategic Plan.



**220
Finance Program**

Purpose Statement

The purpose of the Finance Program is to provide accounting, auditing, planning and analysis services to the County organization and the public so they can make informed decisions, provide fiscally responsible management, and demonstrate and experience accountable County government.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	2	0	0	0
Total Revenues	2	0	0	0
Expenditures				
Personnel	432,384	456,040	449,077	474,284
Supplies	8,426	10,989	12,200	9,798
Purchased Services	29,987	34,160	32,497	35,284
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	470,797	501,189	493,774	519,366
Excess Revenues / (Net Cost to the County)	(470,795)	(501,189)	(493,774)	(519,366)
General Appropriation Required	470,795	501,189	493,774	519,366
Budget Variance	30,394	0	7,415	0



718
Accounting & Auditing Activity

Purpose Statement

The purpose of the Accounting and Auditing Activity is to provide financial information, monitoring and payment services to County departments and offices so they can manage their operations in a fiscally responsible manner and be accountable to the public.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	2	0	0	0
Total Revenues	2	0	0	0
Expenditures				
Personnel	265,643	369,447	362,423	389,514
Supplies	7,295	8,089	9,280	8,078
Purchased Services	19,461	26,429	24,852	26,627
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	292,399	403,965	396,555	424,219
Excess Revenues / (Net Cost to the County)	(292,397)	(403,965)	(396,555)	(424,219)
General Appropriation Required	292,397	403,965	396,555	424,219
Budget Variance	111,568	0	7,410	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	0.03, due to minor reallocations among activities within the Finance program to reflect current practices. There is no FTE change in the Finance program overall.
Proposed Change in Performance:	A few programs each year are exceeding their budgets due to late year expenditures, usually by very slight amounts. Training must be conducted to prevent this from happening in the future.
Other:	

Core Services

- Audit Reports
- Invoices (Billing Statements)
- Vendor Payments
- Revenue/Expense Reports
- Payroll Checks
- Grant Quarterly/Monthly Reports
- Financial Reports
- Technical Assistance/consultation Sessions
- General Ledger Entries
- Department Information Inquiry Responses/Reports

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of program expenditures that do not exceed revenues.	Result	92%	98%	95%	95%
Percentage of vendor payments that are delivered within 45 days.	Result	98%	98%	98%	98%



719

Planning and Analysis Activity

Purpose Statement

The purpose of the Planning and Analysis Activity is to provide budget development and fiscal impact analysis services to County departments, offices and the Board of County Commissioners so they can make informed operational and policy decisions.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	166,740	86,593	86,654	84,770
Supplies	1,131	2,900	2,920	1,720
Purchased Services	10,526	7,731	7,645	8,657
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	178,398	97,224	97,219	95,147
Excess Revenues / (Net Cost to the County)	(178,397)	(97,224)	(97,219)	(95,147)
General Appropriation Required	178,397	97,224	97,219	95,147
Budget Variance	(81,173)	0	5	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	-0.03, due to minor reallocations among activities within the Finance program to reflect current practices. There is no FTE change in the Finance program overall.
Proposed Change in Performance:	There is no significant change in this activity's performance.
Other:	Gunnison County received the Government Finance Officers Association's Distinguished Budget Award for the third year in a row.

Core Services

- 3+ year Financial Notes
- Board Briefings
- Budget Proposal
- Adopted Budget
- Capital Improvement Plan
- Agenda Item Review Financial Notes
- Financial Forecasts
- Budget Preparation Manual
- Financing Options
- Department Budget Presentation Sessions

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of policy and budget decisions that are informed by long-term financial impact analysis projections.	Result	85%	80%	85%	85%
Percentage of program managers who report that they are very satisfied or satisfied with budget preparation services.	Result	92%	85%	93%	93%



280
Human Resources Program

Purpose Statement

The purpose of the Human Resources Program is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	90,380	92,854	93,276	95,500
Supplies	1,833	1,466	1,291	1,291
Purchased Services	14,765	16,794	16,539	14,323
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	106,979	111,114	111,106	111,114
Excess Revenues / (Net Cost to the County)	(106,979)	(111,114)	(111,106)	(111,114)
General Appropriation Required	106,979	111,114	111,106	111,114
Budget Variance	4,135	0	8	0



150
Human Resources Activity

Purpose Statement

The purpose of the Human Resources Activity is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	90,380	92,854	93,276	95,500
Supplies	1,833	1,466	1,291	1,291
Purchased Services	14,765	16,794	16,539	14,323
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	106,979	111,114	111,106	111,114
Excess Revenues / (Net Cost to the County)	(106,979)	(111,114)	(111,106)	(111,114)
General Appropriation Required	106,979	111,114	111,106	111,114
Budget Variance	4,135	0	8	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Recruitment and Employment Services
- Compensation System Administration Services
- Employee Benefits Administration Services
- Employee Training Sessions
- Employee Performance Management Program
- HR Records Management Services
- Personnel Policies
- HR Executive Recommendations
- Supervisor/Manager Consultations
- Employee Consultations

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of managers and those employees identified by their supervisors as possible candidates for succession will have had at least two hours of continuing education on leadership skills.	Result		90%	90%	90%
 Retention rate percentage.	Result		95%	91%	95%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



430
Risk Management Program

Purpose Statement

The purpose of the Risk Management Program is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	4,126	2,250	1,500	1,200
Interfund Revenues	403,386	452,767	367,601	357,800
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,275	0	0	0
Total Revenues	413,787	455,017	369,101	359,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	317,792	334,417	328,177	324,700
Community Prgms/Contributions	0	0	0	0
Financing Costs	96	150	150	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	32,312	65,000	50,000	34,150
Total Expenditures	350,200	399,567	378,327	359,000
Excess Revenues / (Net Cost to the County)	63,587	55,450	(9,226)	0
General Appropriation Required	0	0	9,226	0
Budget Variance	8,137	0	(64,676)	0



151
Risk Management Activity

Purpose Statement

The purpose of the Risk Management Activity is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	4,126	2,250	1,500	1,200
Interfund Revenues	403,386	452,767	367,601	357,800
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,275	0	0	0
Total Revenues	413,787	455,017	369,101	359,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	317,792	334,417	328,177	324,700
Community Prgms/Contributions	0	0	0	0
Financing Costs	96	150	150	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	32,312	65,000	50,000	34,150
Total Expenditures	350,200	399,567	378,327	359,000
Excess Revenues / (Net Cost to the County)	63,587	55,450	(9,226)	0
General Appropriation Required	0	0	9,226	0
Budget Variance	8,137	0	(64,676)	0



Budget Changes

Proposed Change in Funding:	-21.10%. Insurance premiums charged to all funds for property and liability insurance can be reduced because sufficient resources exist to fund four \$100,000 self-funded deductibles.
Proposed Change in FTEs:	No FTEs are allocated to this activity.
Proposed Change in Performance:	The challenge for the risk management fund continues to be related to litigation for new legislative actions by the Board of County Commissioners - for which there is no insurance coverage. Strategies to reduce this exposure are being formulated.
Other:	2013 was a very positive year for risk management. Claim costs were well below expected values.

Core Services

- Supervisor Consultations
- Risk Management Training Classes
- Risk Management Recommendations
- Attorney Consultations
- Coverage Consultations
- Property/Liability Claims Transactions
- Employee Insurance Claim Transactions
- Certificates of Insurance

Key Performance Measures

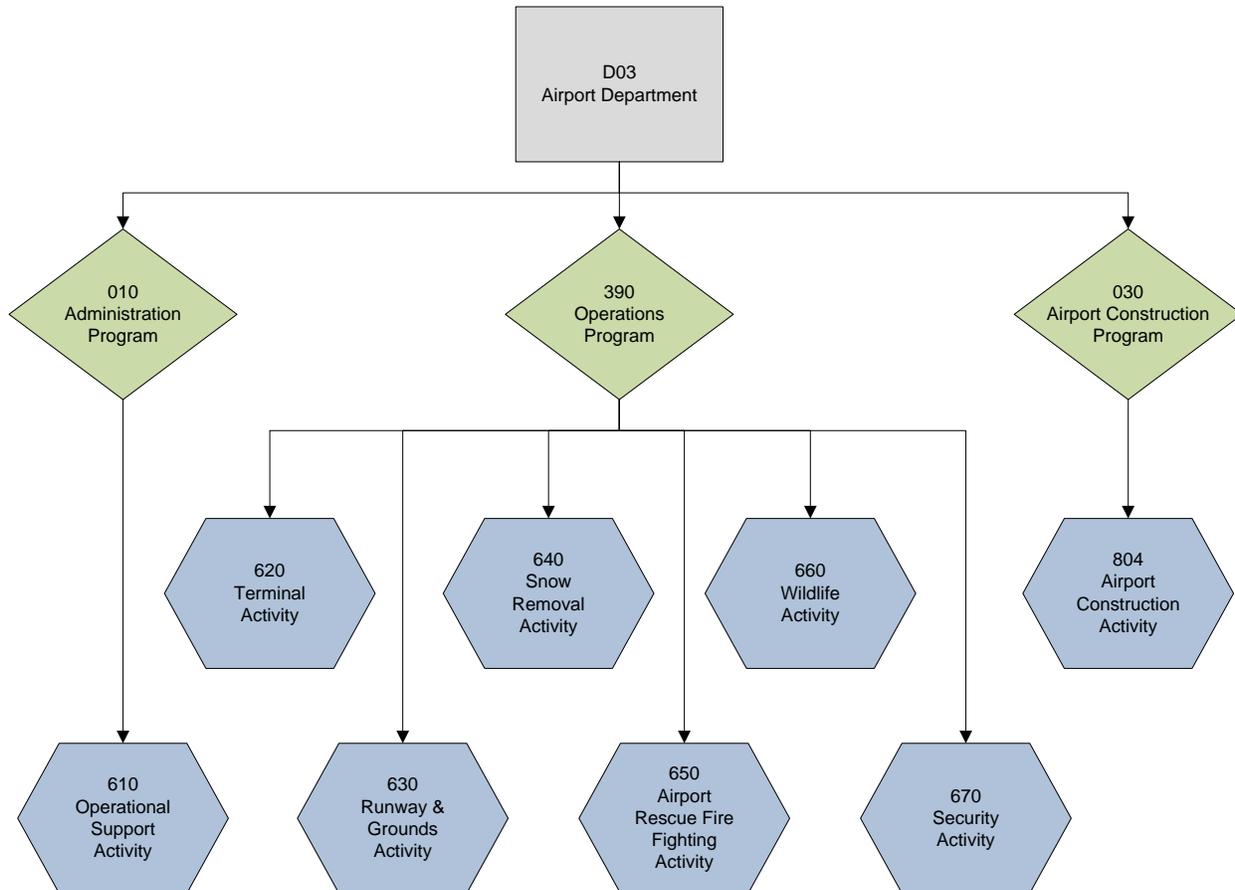
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage cost savings as determined by value of variance between annual actuarial reserve amount vs. actual claim cost for Casualty and Property Claims.	Result	-73.3%	10%	79.7%	10%

Mission Statement

The mission of the Gunnison/Crested Butte Regional Airport is to provide aviation services to residents of and visitors to the Gunnison/Crested Butte community so they can fly in a safe, secure and efficient manner to and from a facility that is a self-funded enterprise.

Department Director

Richard Lamport
 Gunnison/Crested Butte Regional Airport
 519 Rio Grande Avenue
 Gunnison, CO 81230
 (970) 641-2304
rlamport@gunnisoncounty.org



Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,363,486	1,770,056	218,859	2,514,355
Charges for Services	543,038	513,200	527,035	524,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,956	5,000	4,000	3,500
Investment Income	10,263	11,850	2,670	2,125
Interfund Revenues	0	0	0	0
Transfers In	110,000	26,316	26,316	1,186,316
Other Financing Sources and Misc.	660,141	721,477	1,014,212	689,988
Total Revenues	2,690,883	3,047,899	1,793,092	4,920,484
Expenditures				
Personnel	605,422	624,331	611,634	688,769
Supplies	61,596	70,575	68,816	74,750
Purchased Services	380,524	796,116	439,917	1,087,358
Community Prgms/Contributions	0	500	500	13,000
Financing Costs	1,116,485	89,214	118,494	178,284
Transfers Out	192,164	71,424	71,424	2,207,110
Capital Outlay	1,562,444	1,481,011	266,616	838,000
Miscellaneous (Extraordinary/Special)	0	0	0	1,000
Total Expenditures	3,918,636	3,133,171	1,577,401	5,088,271
Excess Revenues / (Net Cost to the County)	(1,227,753)	(85,272)	215,691	(167,787)
General Appropriation Required	1,227,753	85,272	0	167,787
Budget Variance	(1,142,481)	0	300,963	0

Department Resources Restated by Fund

Revenues				
Airport Operations Fund	1,157,116	1,164,677	1,123,547	1,125,688
Airport Construction Fund	1,533,767	1,883,222	669,545	3,794,796
Total Revenues	2,690,883	3,047,899	1,793,092	4,920,484
Expenditures				
Airport Operations Fund	1,423,632	1,198,871	1,278,624	1,231,358
Airport Construction Fund	2,495,004	1,934,300	298,777	3,856,913
Total Expenditures	3,918,636	3,133,171	1,577,401	5,088,271



010
Administrative Operational Support Program

Purpose Statement

The purpose of the Administrative Operational Support Program is to provide administrative and logistical support services to the users of the Airport so they can travel using a facility that is safe, efficient, self-funded and has the capacity to meet their travel needs.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	48,142	44,500	39,500	42,000
Charges for Services	28,243	20,000	20,000	20,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,461	1,000	1,000	1,000
Investment Income	7,885	10,000	1,900	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	12,303	3,000	3,200	3,000
Total Revenues	98,034	78,500	65,600	67,500
Expenditures				
Personnel	84,676	87,332	91,272	134,711
Supplies	7,420	7,000	5,800	8,450
Purchased Services	101,540	94,967	122,139	90,801
Community Prgms/Contributions	0	0	0	0
Financing Costs	165	300	300	300
Transfers Out	192,164	71,424	71,424	166,000
Capital Outlay	3,052	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	389,018	261,023	290,935	400,262
Excess Revenues / (Net Cost to the County)	(290,983)	(182,523)	(225,335)	(332,762)
General Appropriation Required	290,983	182,523	225,335	332,762
Budget Variance	(108,460)	0	(42,812)	0



610

Administrative Operational Support Activity

Purpose Statement

The purpose of the Administrative Operational Support Activity is to provide administrative and logistical support services to the users of the Airport so they can travel using a facility that is safe, efficient, self-funded and has the capacity to meet their travel needs.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	48,142	44,500	39,500	42,000
Charges for Services	28,243	20,000	20,000	20,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,461	1,000	1,000	1,000
Investment Income	7,885	10,000	1,900	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	12,303	3,000	3,200	3,000
Total Revenues	98,034	78,500	65,600	67,500
Expenditures				
Personnel	84,676	87,332	91,272	134,711
Supplies	7,420	7,000	5,800	8,450
Purchased Services	101,540	94,967	122,139	90,801
Community Prgms/Contributions	0	0	0	0
Financing Costs	165	300	300	300
Transfers Out	192,164	71,424	71,424	166,000
Capital Outlay	3,052	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	389,018	261,023	290,935	400,262
Excess Revenues / (Net Cost to the County)	(290,983)	(182,523)	(225,335)	(332,762)
General Appropriation Required	290,983	182,523	225,335	332,762
Budget Variance	(108,460)	0	(42,812)	0

Budget Changes

Proposed Change in Funding:	-14.01%, investment income is budgeted at a fraction of historical amounts since high yield investments are not available at this time.
Proposed Change in FTEs:	0.29, due to minor reallocations among activities within the Airport to reflect current practices.
Proposed Change in Performance:	No significant change in performance.
Other:	Expecting to increase weekly flights with new Houston service.

Core Services

- Department Budget
- Grant Reports
- Training Record Updates
- Personnel Record Updates
- Accident Report Updates
- Capital Improvement Program (five-year plan)
- Annual Capital Plan
- Airline Contracts
- High-Altitude Testing Contracts
- Airport Master Plan Updates (every five years)

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Number of enplanements annually.	Result	30,748	36,500	30,000	32,000
 Number of daily flights.	Result	3	3	3	4

 = This performance measure aligns directly with the Commissioners' Strategic Plan.

390 Airport Operations Program

Purpose Statement

The purpose of the Airport Operations Program is to provide runway and grounds maintenance, snow removal, fire and medical emergency response, security and wildlife management services to the users of the Airport so they can travel safely.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,364	4,000	4,000	4,000
Charges for Services	402,374	393,200	393,535	394,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,495	4,000	3,000	2,500
Investment Income	2,011	1,500	600	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	647,838	683,477	656,812	656,988
Total Revenues	1,059,082	1,086,177	1,057,947	1,058,188
Expenditures				
Personnel	520,745	536,999	520,362	554,058
Supplies	54,176	63,575	63,016	66,300
Purchased Services	167,880	202,493	199,651	192,557
Community Prgms/Contributions	0	500	500	13,000
Financing Costs	4,123	4,281	4,181	4,181
Transfers Out	0	0	0	0
Capital Outlay	287,690	130,000	199,979	0
Miscellaneous (Extraordinary/Special)	0	0	0	1,000
Total Expenditures	1,034,614	937,848	987,689	831,096
Excess Revenues / (Net Cost to the County)	24,467	148,329	70,258	227,092
General Appropriation Required	0	0	0	0
Budget Variance	(123,862)	0	(78,071)	0

620 Terminal Activity

Purpose Statement

The purpose of the Terminal Activity is to provide a safe and efficient facility to serve enplaning and deplaning passengers so they can enjoy their travels.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	128,056	130,000	130,335	125,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,495	4,000	3,000	2,500
Investment Income	2,011	1,500	600	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	524,279	553,603	531,500	532,000
Total Revenues	656,841	689,103	665,435	660,000
Expenditures				
Personnel	126,524	124,336	126,583	112,463
Supplies	19,015	18,300	20,447	19,800
Purchased Services	66,737	66,484	78,921	65,767
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,123	4,281	4,181	4,181
Transfers Out	0	0	0	0
Capital Outlay	209,212	105,000	199,979	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	425,611	318,401	430,111	202,211
Excess Revenues / (Net Cost to the County)	231,230	370,702	235,324	457,789
General Appropriation Required	0	0	0	0
Budget Variance	(139,472)	0	(135,378)	0

Budget Changes

Proposed Change in Funding:	-4.22%, rental is expected to be lower due to the merger of Continental and United Airlines.
Proposed Change in FTEs:	-0.21, due to minor reallocations among activities within the Airport to reflect current practices.
Proposed Change in Performance:	No significant change in performance.
Other:	

Core Services

- Daily Building Janitorial Cleanings
- Sidewalk Entryway Snow Removals
- Scheduled Preventative Maintenance Services

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of main sidewalks and entry ways targeted for snow removals cleared by opening of business day.	Result	100%	100%	100%	100%
Percentage of emergency building repair calls for service resolved within 24 hours.	Result	98%	95%	95%	95%

630 Runway and Grounds Activity

Purpose Statement

The purpose of the Runway and Grounds Activity is to provide grounds and paved surface maintenance services to the users of the Airport so they can have grounds and paved surfaces that are maintained in compliance with FAA requirements.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,114	4,000	4,000	4,000
Charges for Services	141,586	121,200	121,200	126,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	123,559	129,874	125,312	124,988
Total Revenues	269,259	255,074	250,512	255,188
Expenditures				
Personnel	123,337	109,959	135,122	121,085
Supplies	13,222	14,400	14,131	14,100
Purchased Services	43,001	60,362	55,219	53,129
Community Prgms/Contributions	0	0	0	12,500
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	78,478	15,000	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	258,038	199,721	204,472	200,814
Excess Revenues / (Net Cost to the County)	11,221	55,353	46,040	54,374
General Appropriation Required	0	0	0	0
Budget Variance	(44,132)	0	(9,313)	0

Budget Changes

Proposed Change in Funding:	0.04%, no significant change is anticipated.
Proposed Change in FTEs:	0.01, due to minor reallocations among activities within the Airport to reflect current practices.
Proposed Change in Performance:	No significant change in performance.
Other:	

Core Services

- Runway and Taxiway Repair and Maintenance Responses
- Maintenance of Painted Markings
- Sign Repairs/Installations
- Lighting Repairs/Installations
- Crack Sealings
- Paved Surface Repairs
- Pavement Patches

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percent of grounds and paved surfaces maintained in compliance with requirements.	Result	100%	100%	100%	95%
Percentage of paved surfaces inspected, repaired, seal coated, etc., as needed	Result	95%	100%	95%	95%



**640
Snow Removal Activity**

Purpose Statement

The purpose of the Snow Removal Activity is to provide snow removal and condition notification services to the users of the airport so they can have safe operating conditions on runways, taxis and ramps.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	56,410	86,672	46,782	95,804
Supplies	7,709	12,350	13,950	15,350
Purchased Services	16,831	19,310	21,453	21,887
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	5,000	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	80,950	123,332	82,185	133,041
Excess Revenues / (Net Cost to the County)	(80,950)	(123,332)	(82,185)	(133,041)
General Appropriation Required	80,950	123,332	82,185	133,041
Budget Variance	42,382	0	41,147	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	0.04, due to minor reallocations among activities within the Airport to reflect current practices.
Proposed Change in Performance:	No significant change in performance.
Other:	Utilize anti/de-icing chemicals to improve runway performance.

Core Services

- Snow Event Field Inspections
- Notice to Airman System (NOTAMS) Notices
- Land Side Snow Removal
- Airfield Snow Removal

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of the time the Airport is in compliance with the snow plan.	Result	98%	98%	95%	95%
Percentage of (or fewer) flights that are delayed or turned away due to snow issues.	Result	5.8%	2%	3%	3%

650

Aircraft Rescue Fire Fighting (ARFF) Activity

Purpose Statement

The purpose of the Aircraft Rescue Fire Fighting Activity (ARFF) is to provide emergency fire and medical response services to users of the Airport so they can receive a response to an airfield accident within three minutes or less.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	250	0	0	0
Charges for Services	123,157	130,000	130,000	131,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	123,406	130,000	130,000	131,000
Expenditures				
Personnel	82,153	109,588	101,279	98,073
Supplies	6,457	8,725	7,013	7,950
Purchased Services	35,563	45,196	34,917	43,033
Community Prgms/Contributions	0	500	500	500
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	5,000	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	1,000
Total Expenditures	124,173	169,009	143,709	150,556
Excess Revenues / (Net Cost to the County)	(767)	(39,009)	(13,709)	(19,556)
General Appropriation Required	767	39,009	13,709	19,556
Budget Variance	38,242	0	25,300	0

Budget Changes

Proposed Change in Funding:	0.77%, a small amount is included in the budget for high altitude testing.
Proposed Change in FTEs:	-0.13, due to minor reallocations among activities within the Airport to reflect current practices.
Proposed Change in Performance:	No change in performance.
Other:	

Core Services

- Commercial Flight Aircraft Rescue Fire Fighting (ARFF) Coverages
- Emergency Rescue Fire Responses
- Emergency Response Training Classes
- Emergency Response Tabletop Exercises
- Triennial Drills (once every three years)

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percent of responses to airfield accidents within three minutes or less.	Result	1000%	100%	100%	100%
Percent of ARFF employees maintaining 100% of their training and certification requirements.	Result	100%	100%	100%	100%

660

Wildlife Hazard Management Activity

Purpose Statement

The purpose of the Wildlife Hazard Management Activity is to provide wildlife hazard-mitigation services to users of the Airport so they can travel safe from hazards caused by wildlife.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	35,422	39,714	41,277	36,356
Supplies	2,365	3,600	3,275	2,800
Purchased Services	259	2,500	1,500	1,100
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	38,045	45,814	46,052	40,256
Excess Revenues / (Net Cost to the County)	(38,045)	(45,814)	(46,052)	(40,256)
General Appropriation Required	38,045	45,814	46,052	40,256
Budget Variance	7,769	0	(238)	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	-0.05, due to minor reallocations among activities within the Airport to reflect current practices.
Proposed Change in Performance:	No change in performance.
Other:	Wildlife Plan update and assessment not required. The Airport has requested assistance from Colorado Parks and Wildlife officials to urge residents nearby to stop feeding wildlife to reduce the risk of bird strikes.

Core Services

- Wildlife Hazard Mitigation Responses
- Wildlife Management Plan
- Wildlife Management Plan Updates
- Wildlife Observations
- USDA Take Permit Updates
- Wildlife Management Training Sessions

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of flight arrivals and departures free from hazards caused by wildlife.	Result	100%	100%	100%	100%
Percentage of bird strikes reported to FAA within 24 hours of occurrence.	Result	100%	100%	100%	100%

670 Security Activity

Purpose Statement

The purpose of the Security Activity is to provide safety monitoring, maintenance and training services to all Airport employees and general aviation pilots so they can ensure the Airport provides a safe travel experience in compliance with FAA and Homeland Security requirements.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	9,575	12,000	12,000	12,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	9,575	12,000	12,000	12,000
Expenditures				
Personnel	96,899	66,730	69,319	90,277
Supplies	5,409	6,200	4,200	6,300
Purchased Services	5,489	8,641	7,641	7,641
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	107,797	81,571	81,160	104,218
Excess Revenues / (Net Cost to the County)	(98,222)	(69,571)	(69,160)	(92,218)
General Appropriation Required	98,222	69,571	69,160	92,218
Budget Variance	(28,651)	0	411	0

Budget Changes

Proposed Change in Funding:	There is no significant change in funding planned in this activity.
Proposed Change in FTEs:	0.47, there is an additional FTE of 0.42 overall in order to respond to anticipated new security requirements imposed by the Transport Security Administration involving monitoring of exit doors.
Proposed Change in Performance:	No change in performance.
Other:	

Core Services

- Security Site Assessments
- Airport Security Plan
- Security Training Sessions
- Security Badges

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percent of time the Airport is in compliance with FAA and Homeland Security safety regulations.	Result	100%	100%	100%	100%
Percent of security employees maintaining 100% of their training and certification requirements.	Result	100%	100%	100%	100%



030
Airport Construction Program

Purpose Statement

The purpose of the Airport Construction Program is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,310,979	1,721,556	175,359	2,468,355
Charges for Services	112,421	100,000	113,500	110,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	367	350	170	125
Interfund Revenues	0	0	0	0
Transfers In	110,000	26,316	26,316	1,186,316
Other Financing Sources and Misc.	0	35,000	354,200	30,000
Total Revenues	1,533,767	1,883,222	669,545	3,794,796
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	111,103	498,656	118,127	804,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,112,198	84,633	114,013	173,803
Transfers Out	0	0	0	2,041,110
Capital Outlay	1,271,702	1,351,011	66,637	838,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,495,004	1,934,300	298,777	3,856,913
Excess Revenues / (Net Cost to the County)	(961,236)	(51,078)	370,768	(62,117)
General Appropriation Required	961,236	51,078	0	62,117
Budget Variance	(910,159)	0	421,846	0



804
Airport Construction Activity

Purpose Statement

The purpose of the Airport Construction Activity is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,310,979	1,721,556	175,359	2,468,355
Charges for Services	112,421	100,000	113,500	110,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	367	350	170	125
Interfund Revenues	0	0	0	0
Transfers In	110,000	26,316	26,316	1,186,316
Other Financing Sources and Misc.	0	35,000	354,200	30,000
Total Revenues	1,533,767	1,883,222	669,545	3,794,796
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	111,103	498,656	118,127	804,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,112,198	84,633	114,013	173,803
Transfers Out	0	0	0	2,041,110
Capital Outlay	1,271,702	1,351,011	66,637	838,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,495,004	1,934,300	298,777	3,856,913
Excess Revenues / (Net Cost to the County)	(961,236)	(51,078)	370,768	(62,117)
General Appropriation Required	961,236	51,078	0	62,117
Budget Variance	(910,159)	0	421,846	0

Budget Changes

Proposed Change in Funding:	101.51%, there are a number of large projects planned for 2013 for which there is Federal funding available.
Proposed Change in FTEs:	This activity includes no FTEs.
Proposed Change in Performance:	No significant change in performance.
Other:	Complete land acquisition and master plan update.

Core Services

- Identification and development of FAA eligible projects
- Project management of FAA funded construction projects

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of projects completed on time.	Result	60%	100%	75%	90%
Percentage of projects completed within allowable budgets.	Result	90%	100%	100%	100%
Percentage of projects in compliance with FAA regulations.	Result	100%	100%	100%	100%

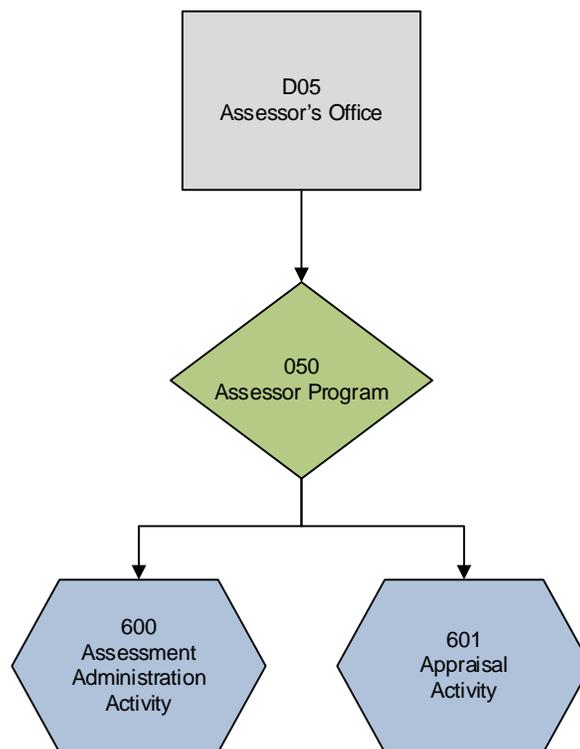
Mission Statement

The mission of the Assessor's Office is to accurately, fairly and equitably value all property in Gunnison County and to provide:

- The certification of values to school districts, municipalities, county government and service districts so they can establish budgets to fund public services;
- The tax warrant to the Gunnison County Treasurer so property tax bills can be delivered timely;
- The Abstract of Assessment to the State of Colorado so the administration and legislature can make informed decisions related to property taxation matters; and
- Accurate assessment and property ownership information to Gunnison County property owners so they understand and have confidence in the assessment process.

Elected Official

Kristy McFarland
221 N. Wisconsin Street, Ste. A
Gunnison, CO 81230
(970) 641-1085
assessor@gunnisoncounty.org



Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	15,057	12,000	14,000	14,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	15,057	12,000	14,000	14,000
Expenditures				
Personnel	714,177	716,356	682,874	733,969
Supplies	5,603	14,975	28,300	7,451
Purchased Services	132,765	139,186	146,180	97,390
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	852,546	870,517	857,354	838,810
Excess Revenues / (Net Cost to the County)	(837,488)	(858,517)	(843,354)	(824,810)
General Appropriation Required	837,488	858,517	843,354	824,810
Budget Variance	21,029	0	15,163	0

Department Resources Restated by Fund

Revenues				
General Fund	15,057	12,000	14,000	14,000
Total Revenues	15,057	12,000	14,000	14,000
Expenditures				
General Fund	852,546	870,517	857,354	838,810
Total Expenditures	852,546	870,517	857,354	838,810



**050
Assessor Program**

Purpose Statement

The purpose of the Assessor Program is to provide property discovery, listing, classification and valuation services to Gunnison County property owners and other interested parties so they can have the information they need to understand the property assessment process and be assured the process is fair and equitable.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	15,057	12,000	14,000	14,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	15,057	12,000	14,000	14,000
Expenditures				
Personnel	714,177	716,356	682,874	733,969
Supplies	5,603	14,975	28,300	7,451
Purchased Services	132,765	139,186	146,180	97,390
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	852,546	870,517	857,354	838,810
Excess Revenues / (Net Cost to the County)	(837,488)	(858,517)	(843,354)	(824,810)
General Appropriation Required	837,488	858,517	843,354	824,810
Budget Variance	21,029	0	15,163	0

600 Assessment Administration Activity

Purpose Statement

The purpose of the Assessment Administration Activity is to provide statutory deliverables, such as the Abstract, Certification, Tax Warrant, Notices of Valuation and Determination, etc.; maintain accurate parcel information, such as legal descriptions, mapping, districts, etc.; maintain accurate ownership information, such as owners of record, types of interest, mailing addresses, etc.; and maintain personal property records, maintain property exemption information, process abatements, provide data requests and general customer support for the County Treasurer, the State, taxing entities, real estate professionals and the public.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	15,057	12,000	14,000	14,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	15,057	12,000	14,000	14,000
Expenditures				
Personnel	230,174	248,309	235,369	277,142
Supplies	2,617	2,940	9,575	2,757
Purchased Services	41,824	45,756	49,753	49,474
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	274,616	297,005	294,697	329,373
Excess Revenues / (Net Cost to the County)	(259,558)	(285,005)	(280,697)	(315,373)
General Appropriation Required	259,558	285,005	280,697	315,373
Budget Variance	25,447	0	4,308	0

Budget Changes

Proposed Change in Funding:	16.67%, the 2014 budget includes Elected official fees estimated more closely in line with historical amounts.
Proposed Change in FTEs:	0.10, due to minor reallocations among activities within the Assessor's Office to reflect current practices. There is an overall decrease in FTEs of 0.09.
Proposed Change in Performance:	The number of Assessor appeal hearings will decline since it is not a reappraisal year and taxpayers generally do not appeal as frequently when assessed values have been in decline.
Other:	

Core Services

- Title transfers
- Parcel listing and ownership information updates
- Customer service
- Data requests
- Reports: tax roll, abstract of assessment, certification of value
- Public communications
- Senior and disabled veteran exemptions
- Abatements
- Personal Property record updates
- New business discoveries

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Number of Assessor appeal hearings provided during reappraisal years.	Result	223	500	533	225
Number of County Board of Equalization Hearings provided.	Result	21	100	101	22



**601
Appraisal Activity**

Purpose Statement

The purpose of the Appraisal Activity is to provide real property values on a fair and equitable basis for ad valorem taxation and to honor the taxpayers' rights and allow them meaningful input into the valuation process.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	307,622	315,904	300,347	456,827
Supplies	1,903	10,355	17,045	4,694
Purchased Services	63,026	70,389	71,258	47,916
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	372,551	396,648	388,650	509,437
Excess Revenues / (Net Cost to the County)	(372,551)	(396,648)	(388,650)	(509,437)
General Appropriation Required	372,551	396,648	388,650	509,437
Budget Variance	24,097	0	7,998	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	2.21, due to merging the Appeals and Personal Property activity with this activity. There is an overall decrease in FTEs of 0.09.
Proposed Change in Performance:	There is no significant change in this activity's performance.
Other:	

Core Services

- Property valuations
- Valuation notices and determinations
- Field visits
- Sales confirmations
- Real property record creation and updates
- Statistical analysis
- Appraisal audit
- Building permit tracking
- Agricultural use determination
- Subdivision discounting

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of real property valuations that meet state requirements for timeliness.	Result	100%	100%	100%	100%
Number of property valuations provided each reappraisal period.	Output	24,006	22,000	23,699	24,000

602 Appeals Activity

Purpose Statement

The purpose of the Appeals Activity is to provide consultation services to property owners appealing their valuation so they can participate in an appeals process that is unintimidating, ensures accuracy and increases their understanding of and confidence in the process.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	119,257	85,824	84,515	0
Supplies	739	1,008	1,008	0
Purchased Services	18,951	13,955	15,283	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	138,947	100,787	100,806	0
Excess Revenues / (Net Cost to the County)	(138,947)	(100,787)	(100,806)	0
General Appropriation Required	138,947	100,787	100,806	0
Budget Variance	(38,160)	0	(19)	0

** This activity has been discontinued for the 2014 budget and merged with the Assessment Administration and Appraisal Activities.

603 Personal Property Activity

Purpose Statement

The purpose of the Personal Property Activity is to provide personal property values on a fair and equitable basis for ad valorem taxation and to honor the taxpayers' rights and allow them meaningful input into the valuation process.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	57,124	66,319	62,643	0
Supplies	345	672	672	0
Purchased Services	8,964	9,086	9,886	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	66,432	76,077	73,201	0
Excess Revenues / (Net Cost to the County)	(66,432)	(76,077)	(73,201)	0
General Appropriation Required	66,432	76,077	73,201	0
Budget Variance	9,645	0	2,876	0

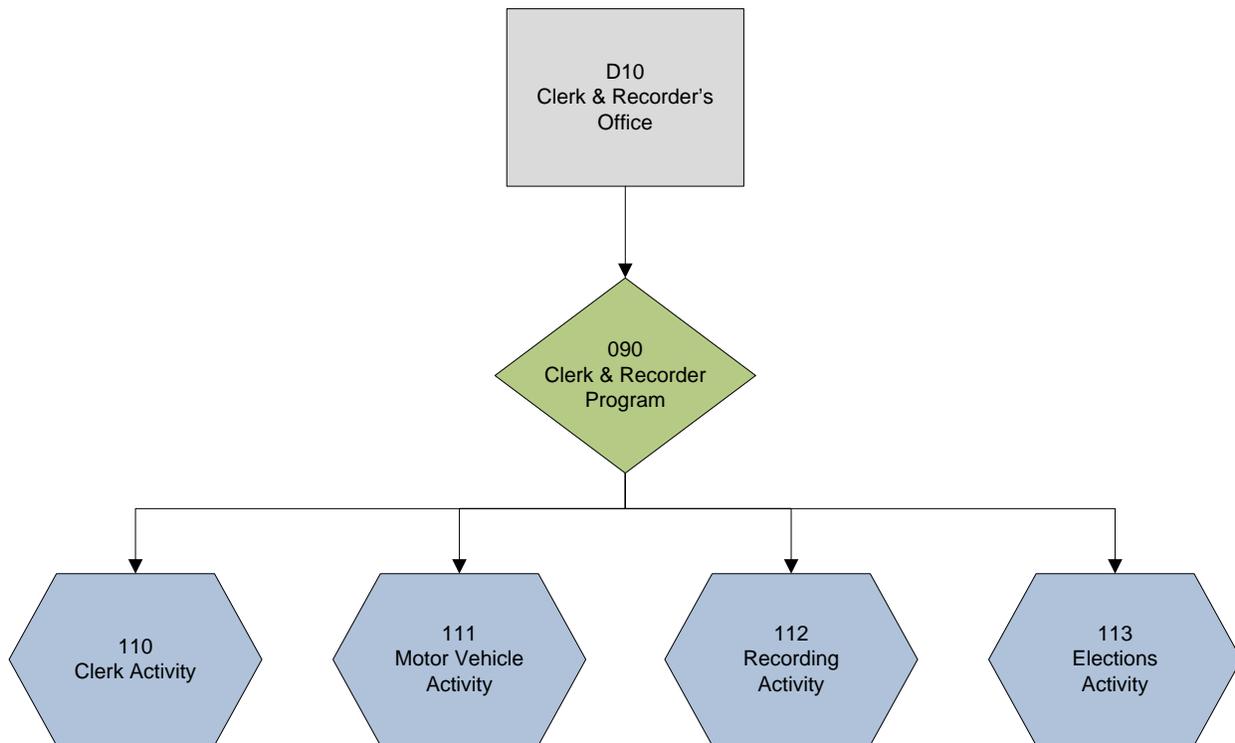
** This activity has been discontinued for the 2014 budget and merged with the Assessment Administration and Appraisal Activities.

Mission Statement

The mission of the Gunnison County Clerk & Recorder's Office is to provide motor vehicle registration, document recording, licensing and election services to the citizens of the Gunnison County community so they can have their particular needs fulfilled in a timely, courteous and accurate manner.

Elected Official

Stella Dominguez
221 N. Wisconsin
Suite #C
Gunnison, CO 81230
(970) 641-1516
sdominguez@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	4,283	1,500	5,200	2,000
Intergovernmental	18,462	0	0	0
Charges for Services	459,600	288,935	345,984	365,190
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	18,740	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	354	500	500	500
Transfers In	0	0	0	8,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	501,438	299,935	360,684	384,690
Expenditures				
Personnel	467,940	471,628	473,816	504,468
Supplies	88,426	43,425	42,664	85,022
Purchased Services	89,565	83,214	83,529	118,354
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,861	4,202	4,202	4,343
Transfers Out	0	0	20,060	22,060
Capital Outlay	18,479	0	0	8,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	669,271	602,469	624,271	742,247
Excess Revenues / (Net Cost to the County)	(167,833)	(302,534)	(263,587)	(357,557)
General Appropriation Required	167,833	302,534	263,587	357,557
Budget Variance	134,701	0	38,947	0

Department Resources Restated by Fund

Revenues				
General Fund	501,438	299,935	360,684	384,690
Total Revenues	501,438	299,935	360,684	384,690
Expenditures				
General Fund	669,271	602,469	624,271	742,247
Total Expenditures	669,271	602,469	624,271	742,247



**090
Clerk & Recorder Program**

Purpose Statement

The purpose of the Clerk & Recorder Program is to provide motor vehicle registration, document recording, licensing and election services to the citizens of the Gunnison County community so they can have their particular needs fulfilled in a timely, courteous and accurate manner.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	4,283	1,500	5,200	2,000
Intergovernmental	18,462	0	0	0
Charges for Services	459,600	288,935	345,984	365,190
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	18,740	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	354	500	500	500
Transfers In	0	0	0	8,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	501,438	299,935	360,684	384,690
Expenditures				
Personnel	467,940	471,628	473,816	504,468
Supplies	88,426	43,425	42,664	85,022
Purchased Services	89,565	83,214	83,529	118,354
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,861	4,202	4,202	4,343
Transfers Out	0	0	20,060	22,060
Capital Outlay	18,479	0	0	8,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	669,271	602,469	624,271	742,247
Excess Revenues / (Net Cost to the County)	(167,833)	(302,534)	(263,587)	(357,557)
General Appropriation Required	167,833	302,534	263,587	357,557
Budget Variance	134,701	0	38,947	0



**110
Clerk Activity**

Purpose Statement

The purpose of the Clerk Activity is to provide consultation and licensing services to business owners in unincorporated areas of Gunnison County so they can have the information and tools they need to obtain their needed license(s).

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	4,283	1,500	5,200	2,000
Intergovernmental	0	0	0	0
Charges for Services	0	0	1,664	1,700
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,283	1,500	6,864	3,700
Expenditures				
Personnel	40,362	28,478	28,756	25,015
Supplies	1,084	1,175	1,151	1,070
Purchased Services	2,293	4,112	4,096	4,026
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	43,739	33,765	34,003	30,111
Excess Revenues / (Net Cost to the County)	(39,456)	(32,265)	(27,139)	(26,411)
General Appropriation Required	39,456	32,265	27,139	26,411
Budget Variance	(7,191)	0	5,126	0

Budget Changes

Proposed Change in Funding:	146.67%, fees specific to the Clerk services are being separated from the remainder of the department.
Proposed Change in FTEs:	-0.05, due to minor reallocations among the activities in the Clerk's Office.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Liquor tax consultations
- Sales tax consultations
- Business licensing consultations
- Liquor licenses
- Sales tax distributions

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of customers state that they received the information and tools needed to obtain their license(s).	Result	100%	80%	80%	80%
Percentage of customers state that they are "Satisfied" or better with the service they received from the Clerk Activity.	Result	100%	90%	100%	90%



111
Motor Vehicle Activity

Purpose Statement

The purpose of the Motor Vehicle Activity is to provide title, registration and license plate services to vehicle owners in Gunnison County so they can timely and accurately satisfy their requirements for licensing their vehicle(s).

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	220,961	140,000	140,000	140,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	18,740	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	239,701	149,000	149,000	149,000
Expenditures				
Personnel	182,450	191,488	192,420	195,479
Supplies	11,660	13,250	11,939	12,000
Purchased Services	5,571	5,160	5,512	6,186
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	199,681	209,898	209,871	213,665
Excess Revenues / (Net Cost to the County)	40,020	(60,898)	(60,871)	(64,665)
General Appropriation Required	0	60,898	60,871	64,665
Budget Variance	100,918	0	27	0

Budget Changes

Proposed Change in Funding:	0%, revenues are expected to be similar as in prior years.
Proposed Change in FTEs:	-0.10, due to minor reallocations among the activities in the Clerk's Office.
Proposed Change in Performance: Other:	There is no significant change in this activity's performance.

Core Services

- Temporary License Plates
- Manufactured Home Titles
- Disabled License Plates & Placards
- Heavy Vehicle Equipment Registration & License Plates
- Name & Address Updates
- Motor Vehicle Titles
- Motor Vehicle Registrations

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of customers who timely and accurately satisfy their requirements for licensing their vehicles.	Result	99.3%	90%	99.1%	90%
Percentage of customers state that they are satisfied or better with the service they received from the Motor Vehicle office.	Result	99.3%	90%	85%	90%



**112
Recording Activity**

Purpose Statement

The purpose of the Recording Activity is to provide document recording services to the Gunnison County community so they can have their documents legally recorded in a timely and accurate manner.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	211,129	146,635	202,020	200,490
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	354	500	500	500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	211,483	147,135	202,520	200,990
Expenditures				
Personnel	77,933	79,374	79,412	90,734
Supplies	6,203	4,800	5,374	5,452
Purchased Services	29,345	37,231	36,630	36,793
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,861	4,202	4,202	4,343
Transfers Out	0	0	20,060	22,060
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	118,343	125,607	145,678	159,382
Excess Revenues / (Net Cost to the County)	93,140	21,528	56,842	41,608
General Appropriation Required	0	0	0	0
Budget Variance	71,612	0	35,314	0



Budget Changes

Proposed Change in Funding:	36.60%, now that real estate transactions are picking up, the expected revenue for recording fees are estimate to increase.
Proposed Change in FTEs:	0.15, due to minor reallocations among the activities in the Clerk's Office.
Proposed Change in Performance:	There is no change in this activity's performance.
Other:	

Core Services

- Marriage Licenses
- Recorded Document Images
- Surveyed Land Deposits
- County Commissioner Meeting Minutes
- Recorded Document Consultations

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of customers who have their documents legally recorded in a timely and accurate manner when all requirements have been met by the customer.	Result	100%	100%	100%	100%
Percentage of customers state that they are satisfied or better with the service they received from the Recording Activity .	Result	100%	100%	100%	100%



**113
Elections Activity**

Purpose Statement

The purpose of the Elections Activity is to provide registration and voting services to those who are eligible to vote in Gunnison County so they can successfully cast their ballot in a timely and accurate manner.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	18,462	0	0	0
Charges for Services	27,509	2,300	2,300	23,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	8,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	45,972	2,300	2,300	31,000
Expenditures				
Personnel	167,195	172,288	173,228	193,240
Supplies	69,480	24,200	24,200	66,500
Purchased Services	52,355	36,711	37,291	71,349
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	18,479	0	0	8,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	307,508	233,199	234,719	339,089
Excess Revenues / (Net Cost to the County)	(261,537)	(230,899)	(232,419)	(308,089)
General Appropriation Required	261,537	230,899	232,419	308,089
Budget Variance	(30,638)	0	(1,520)	0

Budget Changes

Proposed Change in Funding:	1,247.83%, as a result of 2014 being a more significant year for mid-term elections.
Proposed Change in FTEs:	0.41, due to the inclusion of a part-time Clerk for the mid-term elections.
Proposed Change in Performance: Other:	There is no significant change in this activity's performance.

Core Services

- Ballots
- Permanent Mail-In Vote Ballots
- Overseas/Military Ballots
- Voter Registration List
- Candidate Party and Voter Consultations
- Historical Election Results

Key Performance Measures

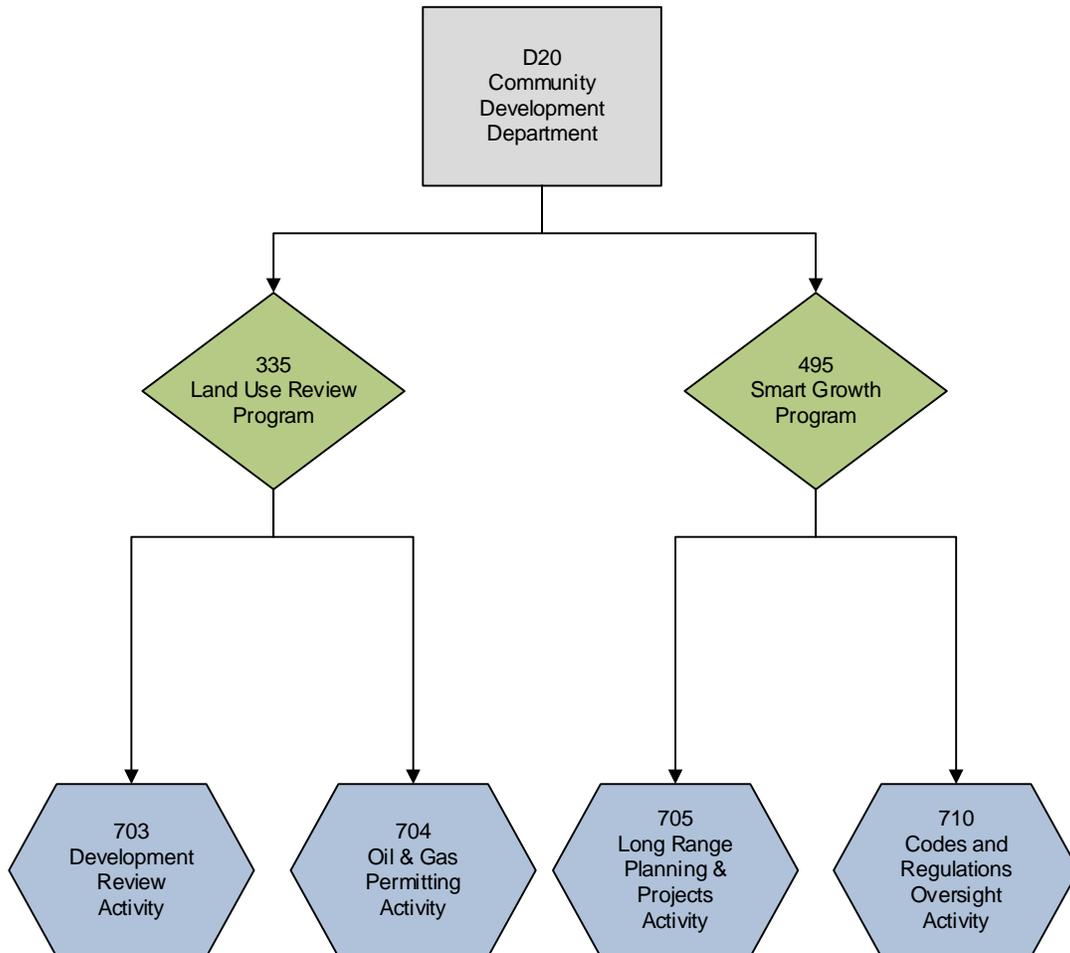
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of polling place voters are able to cast their ballots in 30 minutes or less.	Result	100%	80%	80%	80%
Percentage of customers state that they are satisfied or better with the service they received from the Election office.	Result	100%	80%	80%	80%

Mission Statement

The mission of the Community Development Department is to provide land use, building and environmental health services to property owners, developers and all community members so they can achieve a balance of economic development and environmental protection.

Department Director

Russell Forrest
221 N. Wisconsin, Ste. D
Gunnison, CO 81230
(970) 641-0360
rforrest@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	178,401	165,825	169,230	168,980
Intergovernmental	14,461	125,800	55,000	55,000
Charges for Services	34,441	27,475	81,845	30,825
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	76	300	50	50
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	227,379	319,400	306,125	254,855
Expenditures				
Personnel	570,788	599,877	467,918	532,543
Supplies	14,720	15,075	17,017	17,142
Purchased Services	176,030	272,787	247,768	226,476
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	761,538	887,739	732,703	776,161
Excess Revenues / (Net Cost to the County)	(534,159)	(568,339)	(426,578)	(521,306)
General Appropriation Required	534,159	568,339	426,578	521,306
Budget Variance	34,181	0	141,762	0

Department Resources Restated by Fund

Revenues				
General Fund	227,379	319,400	306,125	254,855
Total Revenues	227,379	319,400	306,125	254,855
Expenditures				
General Fund	761,538	887,739	732,703	776,161
Total Expenditures	761,538	887,739	732,703	776,161



335
Land Use Review Program

Purpose Statement

The purpose of the Land Use Review Program is to provide development review, oil and gas and sage-grouse habitat permit review and inspection services to permit applicants and the community so they can efficiently obtain their permits and maintain a high-quality natural and built environment consistent with County codes and regulations.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	168,980
Intergovernmental	0	0	0	55,000
Charges for Services	0	0	0	30,825
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	50
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	254,855
Expenditures				
Personnel	0	0	0	454,790
Supplies	0	0	0	17,142
Purchased Services	0	0	0	217,896
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	0	689,828
Excess Revenues / (Net Cost to the County)	0	0	0	(434,973)
General Appropriation Required	0	0	0	434,973
Budget Variance	0	0	0	0



**703
Development Review Activity**

Purpose Statement

The purpose of the Development Review Activity is to provide permit review and inspection services to permit applicants and the community so they can efficiently obtain their permits to complete projects consistent with County codes and regulations.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	148,980
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	30,825
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	50
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	179,855
Expenditures				
Personnel	0	0	0	419,951
Supplies	0	0	0	17,142
Purchased Services	0	0	0	142,896
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	0	579,989
Excess Revenues / (Net Cost to the County)	0	0	0	(400,134)
General Appropriation Required	0	0	0	400,134
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	This activity is new to the 2014 budget. However, revenues in the Community Development Department are expected to decrease by 21% overall. This is primarily a result of requiring \$70,800 less in severance tax funds to support oil and gas services and a more conservative approach in estimate building permit revenues.
Proposed Change in FTEs:	Since this is a new activity, there is an increase of 5.8 FTEs. However, FTEs in the Community Development Department as a whole have been reduced by 1.0 FTE.
Proposed Change in Performance: Other:	There is no significant change in this activity's performance.

Core Services

- Building Permits
- Application and Plan Reviews
- Land-use Permits
- Oil and Gas Permits
- Board and Commission Support Services
- ISDS Permits
- Sage Grouse Reviews
- Building Inspections
- Conflict and Regulatory Violation Resolutions
- Continuous Improvement of the Development Review Process

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of respondents to the biennial Citizen Survey indicate that land use, planning and zoning services offered by Gunnison County are good or excellent.	Result	37%	50%	44%	50%
Percentage of customers who respond to the department's satisfaction survey indicate that Gunnison County planning and permitting processes are efficient, fair and proactive	Result	77%	65%	81%	65%



704
Oil and Gas Permitting Activity

Purpose Statement

The purpose of the Oil and Gas Permitting Activity is to provide permanent review and inspection services to permit applicants and the community so they can obtain their permits and complete their projects in compliance with County Oil and Gas Regulations.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	20,000
Intergovernmental	0	0	0	55,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	75,000
Expenditures				
Personnel	0	0	0	34,839
Supplies	0	0	0	0
Purchased Services	0	0	0	75,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	0	109,839
Excess Revenues / (Net Cost to the County)	0	0	0	(34,839)
General Appropriation Required	0	0	0	34,839
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	This activity is new to the 2014 budget. However, revenues in the Community Development Department are expected to decrease by 21% overall. This is primarily a result of requiring \$70,800 less in severance tax funds to support oil and gas services and a more conservative approach in estimate building permit revenues.
Proposed Change in FTEs:	Since this is a new activity, there is an increase of 0.42 FTE. However, FTEs in the Community Development Department as a whole have been reduced by 1.0 FTE.
Proposed Change in Performance:	This is a new measure with no history with which to gauge future performance.
Other:	

Core Services

- Pre-application Permits
- Oil and Gas Permits
- Oil and Gas Inspections (in cooperation with COGCC)

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of applications for oil and gas operations that are reviewed for completeness within 10 working days	Result	New Measure	New Measure	New Measure	100%



495

Smart Growth Professional Services Program

Purpose Statement

The purpose of the Smart Growth Professional Services Program is to provide professional consulting, facilitation and code-development services to both Gunnison County residents and the County organization to create a high performing, prosperous and interconnected community.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	100	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	100	0	0
Expenditures				
Personnel	58,130	58,587	37,101	77,753
Supplies	827	125	160	0
Purchased Services	14,424	15,511	15,888	8,580
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	73,381	74,223	53,149	86,333
Excess Revenues / (Net Cost to the County)	(73,381)	(74,123)	(53,149)	(86,333)
General Appropriation Required	73,381	74,123	53,149	86,333
Budget Variance	742	0	20,974	0



705

Long-Range Planning and Projects Activity

Purpose Statement

The purpose of the Long-range Planning and Projects Activity is to provide professional consulting, facilitation and policy services to the County to create a high-performing, prosperous and interconnected community.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	65,316
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	0	65,316
Excess Revenues / (Net Cost to the County)	0	0	0	(65,316)
General Appropriation Required	0	0	0	65,316
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	This activity is new to the 2014 budget. No funding specific to this activity is anticipated.
Proposed Change in FTEs:	Since this is a new activity, there is an increase of 0.59 FTE. However, FTEs in the Community Development Department as a whole have been reduced by 1.0 FTE.
Proposed Change in Performance:	This is a new measure with no history with which to gauge future performance.
Other:	

Core Services

- Comprehensive and Master Planning Services
- Economic Development Leadership Services
- Environmental Sustainability Services
- Facilitations
- Community Policy Development

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of strategic results outlined in the BOCC Strategic Plan that Community Development is responsible for leading are, and are due, that are complete	Result	New Measure	New Measure	100%**	100%

** Note: Industrial, Sage Grouse and Commercial designation project is 2/3 completed. Pace of completion of Commercial designation is being impacted by public involvement and Planning Commission deliberation. Other project due dates are in 2014.



710
Codes and Regulation Oversight Activity

Purpose Statement

The purpose of the Codes and Regulation Oversight Activity is to provide code and regulation services to the community so they can efficiently promote and maintain the economy, environment, public health, safety and welfare consistent with community values.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	100	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	100	0	0
Expenditures				
Personnel	58,130	58,587	37,101	12,437
Supplies	827	125	160	0
Purchased Services	14,424	15,511	15,888	8,580
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	73,381	74,223	53,149	21,017
Excess Revenues / (Net Cost to the County)	(73,381)	(74,123)	(53,149)	(21,017)
General Appropriation Required	73,381	74,123	53,149	21,017
Budget Variance	742	0	20,974	0



Budget Changes

Proposed Change in Funding:	-100%, revenue typically derived from sale of documents has been moved to the Development Review activity.
Proposed Change in FTEs:	Since this is a new activity, there is an increase of 0.20 FTE. However, FTEs in the Community Development Department as a whole have been reduced by 1.0 FTE.
Proposed Change in Performance:	This is a new measure, but 2013 saw three recommendations made to the Board of County Commissioner, Planning Commission and Environmental Health Board.
Other:	

Core Services

- Amendments to International Codes, as Amended and Adopted by Gunnison County
- Amendments to Gunnison County Individual Sewage Disposal System Regulations
- Amendments to Gunnison County Land Use Resolution
- Amendments to Gunnison County Special Development Project Regulations
- Amendments to Gunnison County Regulations for Oil and Gas Operations
- Amendments to Gold Basin Industrial Park Regulations
- Amendments to Crested Butte South Special Area Regulations
- Amendments to North Fork Valley Coal Regulations
- Amendments to Gunnison Corridor Plan

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Number of annual recommendations to the applicable decision making body for improvements to both Master Plans, Land Use Regulations, ISDS regulations and Oil and Gas Regulations to improve the implementation of county goals and efficiency in the development review process for our customers.	Result	New Measure	New Measure	3	4



**180
Enforcement Program**

Purpose Statement

The purpose of the Enforcement Program is to provide enforcement services to the public so that it can be assured that development is constructed and maintained to protect public health, and safety in accordance with all codes and regulations adopted and amended by Gunnison County.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	72,367	75,538	54,953	0
Supplies	120	450	170	0
Purchased Services	7,285	9,290	8,693	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	79,771	85,278	63,816	0
Excess Revenues / (Net Cost to the County)	(79,771)	(85,278)	(63,816)	0
General Appropriation Required	79,771	85,278	63,816	0
Budget Variance	5,507	0	21,462	0

** This Program has been discontinued for the 2014 Budget. Costs associated with enforcement services have been merged with the Land Use Review Program.



**708
Enforcement Activity**

Purpose Statement

The purpose of the Enforcement Activity is to provide enforcement and conflict resolution services to the public so that it can be assured that development is constructed and maintained to protect public health and safety in accordance with all codes and regulations adopted and amended by Gunnison County.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	72,367	75,538	54,953	0
Supplies	120	450	170	0
Purchased Services	7,285	9,290	8,693	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	79,771	85,278	63,816	0
Excess Revenues / (Net Cost to the County)	(79,771)	(85,278)	(63,816)	0
General Appropriation Required	79,771	85,278	63,816	0
Budget Variance	5,507	0	21,462	0

** This Activity has been discontinued for the 2014 Budget. Costs associated with enforcement services have been merged with the Development Review Activity.



260
General Support Services Program

Purpose Statement

The purpose of the General Support Services Program is to ensure an experienced, knowledgeable staff who can provide general information to the public and operational support to other governmental agencies and other County departments, elected and appointed volunteer commission and board members so that they have the necessary tools to perform their duties.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	241	150	50	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	51	300	50	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	292	450	100	0
Expenditures				
Personnel	186,723	199,613	171,613	0
Supplies	510	2,800	2,860	0
Purchased Services	49,287	51,169	85,110	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	236,521	253,582	259,583	0
Excess Revenues / (Net Cost to the County)	(236,229)	(253,132)	(259,483)	0
General Appropriation Required	236,229	253,132	259,483	0
Budget Variance	16,903	0	(6,351)	0

** This Program has been discontinued for the 2014 Budget. Costs associated with general support services have been merged with the Land Use Review Program.



709

Leadership and Communication Activity

Purpose Statement

The purpose of the Leadership and Communication Activity is to maintain a well-trained staff and to provide accurate, timely data and analysis to customers so they can make informed decisions and perform their jobs effectively.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	241	150	50	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	51	300	50	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	292	450	100	0
Expenditures				
Personnel	99,308	106,204	91,001	0
Supplies	510	1,550	2,310	0
Purchased Services	41,611	40,913	43,792	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	141,430	148,667	137,103	0
Excess Revenues / (Net Cost to the County)	(141,138)	(148,217)	(137,003)	0
General Appropriation Required	141,138	148,217	137,003	0
Budget Variance	7,080	0	11,214	0

** This Activity has been discontinued for the 2014 Budget. Costs associated with leadership and communication services have been merged with the Development Review Activity.



711

Staff Support for Boards and Commissions Activity

Purpose Statement

The purpose of the Staff Support for Boards and Commissions Activity is to provide accurate timely materials, data and analysis to members of the Board of County Commissioners, Planning Commission, Environmental Health Board, Board of Adjustments and Board of Building Appeals so that they can effectively perform their duties.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	87,415	93,409	80,612	0
Supplies	0	1,250	550	0
Purchased Services	7,676	10,256	41,318	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	95,091	104,915	122,480	0
Excess Revenues / (Net Cost to the County)	(95,091)	(104,915)	(122,480)	0
General Appropriation Required	95,091	104,915	122,480	0
Budget Variance	9,824	0	(17,565)	0

** This Activity has been discontinued for the 2014 Budget. Costs associated with staff support services have been merged with the Development Review Activity.



370

One-Stop Shop Development Assistance Program

Purpose Statement

The purpose of the One-Stop Shop Development Assistance Program is to consolidate County land use permitting services in a single location to create an efficient development review process that results in sustainable and safe development.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	178,401	165,825	169,230	0
Intergovernmental	14,461	125,800	55,000	0
Charges for Services	34,201	27,225	81,795	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	25	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	227,087	318,850	306,025	0
Expenditures				
Personnel	253,568	266,139	204,251	0
Supplies	13,263	11,700	13,827	0
Purchased Services	105,034	196,817	138,077	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	371,865	474,656	356,155	0
Excess Revenues / (Net Cost to the County)	(144,778)	(155,806)	(50,130)	0
General Appropriation Required	144,778	155,806	50,130	0
Budget Variance	11,028	0	105,676	0

** This Program has been discontinued for the 2014 Budget. Costs associated with general support services have been merged with the Land Use Review Program.



**706
Permitting Activity**

Purpose Statement

The purpose of the Permitting Activity is to provide information, permit review, facilitation and support services to applicants, the general public, Planning Commission, Board of Adjustments, Environmental Health Board and the County Board of Commissioners so they can be informed about and effectively participate in the County's land use permitting processes.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	178,401	165,825	169,230	0
Intergovernmental	14,461	65,800	15,000	0
Charges for Services	34,076	27,150	81,670	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	25	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	226,962	258,775	265,900	0
Expenditures				
Personnel	194,434	204,595	172,585	0
Supplies	7,348	4,500	6,427	0
Purchased Services	87,466	114,750	79,417	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	289,248	323,845	258,429	0
Excess Revenues / (Net Cost to the County)	(62,286)	(65,070)	7,471	0
General Appropriation Required	62,286	65,070	0	0
Budget Variance	2,785	0	72,541	0

** This Activity has been discontinued for the 2014 Budget. Costs associated with permitting services have been merged with the Development Review Activity.



**707
Inspections Activity**

Purpose Statement

The purpose of the Inspections Activity is to provide inspection services to the public so that it can be assured that development is constructed and maintained to comply with applicable codes and regulations adopted and amended by Gunnison County.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	60,000	40,000	0
Charges for Services	125	75	125	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	125	60,075	40,125	0
Expenditures				
Personnel	59,133	61,544	31,666	0
Supplies	5,915	7,200	7,400	0
Purchased Services	17,569	82,067	58,660	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	82,617	150,811	97,726	0
Excess Revenues / (Net Cost to the County)	(82,492)	(90,736)	(57,601)	0
General Appropriation Required	82,492	90,736	57,601	0
Budget Variance	8,243	0	33,135	0

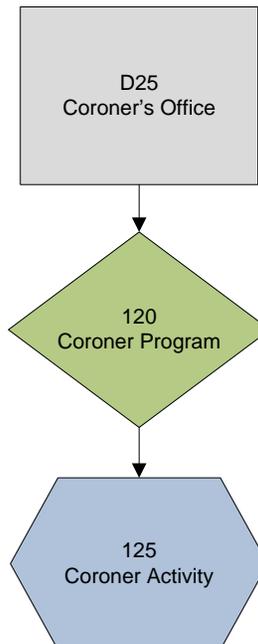
** This Activity has been discontinued for the 2014 Budget. Costs associated with inspection services have been merged with the Development Review Activity.

Mission Statement

The mission of the Coroner's Office is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Elected Official

Frank Vader
221 N. Wisconsin Street, Suite E
PO Box 303
Gunnison, CO 81230
(970) 641-9213
fvader@gunnisoncounty.org



Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	10,098	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	10,098	0	0	0
Expenditures				
Personnel	47,909	47,807	48,237	51,502
Supplies	1,444	1,550	1,844	1,892
Purchased Services	9,290	11,570	11,270	19,920
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	10,098	0	0	0
Miscellaneous (Extraordinary/Special)	21,465	20,000	19,576	20,000
Total Expenditures	90,207	80,927	80,927	93,314
Excess Revenues / (Net Cost to the County)	(80,109)	(80,927)	(80,927)	(93,314)
General Appropriation Required	80,109	80,927	80,927	93,314
Budget Variance	818	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	10,098	0	0	0
Total Revenues	10,098	0	0	0
Expenditures				
General Fund	90,207	80,927	80,927	93,314
Total Expenditures	90,207	80,927	80,927	93,314



**120
Coroner Program**

Purpose Statement

The purpose of the Coroner Program is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	10,098	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	10,098	0	0	0
Expenditures				
Personnel	47,909	47,807	48,237	51,502
Supplies	1,444	1,550	1,844	1,892
Purchased Services	9,290	11,570	11,270	19,920
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	10,098	0	0	0
Miscellaneous (Extraordinary/Special)	21,465	20,000	19,576	20,000
Total Expenditures	90,207	80,927	80,927	93,314
Excess Revenues / (Net Cost to the County)	(80,109)	(80,927)	(80,927)	(93,314)
General Appropriation Required	80,109	80,927	80,927	93,314
Budget Variance	818	0	0	0



**125
Coroner Activity**

Purpose Statement

The purpose of the Coroner Activity is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	10,098	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	10,098	0	0	0
Expenditures				
Personnel	47,909	47,807	48,237	51,502
Supplies	1,444	1,550	1,844	1,892
Purchased Services	9,290	11,570	11,270	19,920
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	10,098	0	0	0
Miscellaneous (Extraordinary/Special)	21,465	20,000	19,576	20,000
Total Expenditures	90,207	80,927	80,927	93,314
Excess Revenues / (Net Cost to the County)	(80,109)	(80,927)	(80,927)	(93,314)
General Appropriation Required	80,109	80,927	80,927	93,314
Budget Variance	818	0	0	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	There is no change to this department's FTE count.
Proposed Change in Performance:	Although response time has improved, it was lower than expected. The 2014 budget includes a more realistic figure given the realities of travel time to many scenes as well as the time dispatch takes to notify the Coroner.

Other:

Core Services

- Manner and Cause of Death Determinations
- Scene Investigation Reports
- Next-of-kin Notifications
- Positive Identifications
- Death Certificates
- Death Investigation Reports

Key Performance Measures

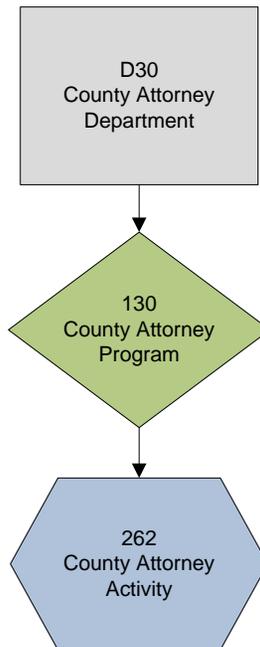
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of responses to the scene that are within 43 minutes or less.	Result	66%	85%	74%	75%
Percentage of death certificates filed within five days of death without the cause and manner of death as "pending".	Result	91%	92%	90%	90%

Mission Statement

The mission of the County Attorney’s Office is to provide legal advice and counsel to the Board of County Commissioners (BOCC), other elected and appointed officials, commissions and departments so they can understand the full extent of their legal authorities, understand the limits of those authorities and act within those authorities.

Department Director

David Baumgarten
200 E. Virginia Avenue
Gunnison, CO 81230
(970) 641-5300
dbaumgarten@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	2,952	600	8,740	4,525
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	863	1,040	262	300
Interfund Revenues	0	0	0	0
Transfers In	71,616	98,000	95,000	98,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	75,431	99,640	104,002	102,825
Expenditures				
Personnel	484,873	504,654	501,250	522,090
Supplies	9,991	10,295	17,145	9,915
Purchased Services	66,709	69,111	60,534	58,980
Community Prgms/Contributions	0	0	0	0
Financing Costs	18	75	10	10
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	561,591	584,135	578,939	590,995
Excess Revenues / (Net Cost to the County)	(486,160)	(484,495)	(474,937)	(488,170)
General Appropriation Required	486,160	484,495	474,937	488,170
Budget Variance	(1,665)	0	9,558	0

Department Resources Restated by Fund

Revenues				
General Fund	75,431	99,640	104,002	102,825
Total Revenues	75,431	99,640	104,002	102,825
Expenditures				
General Fund	561,591	584,135	578,939	590,995
Total Expenditures	561,591	584,135	578,939	590,995



130
County Attorney Program

Purpose Statement

The purpose of the County Attorney Program is to provide legal advice and counsel services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments so they can have accurate, complete and neutral advice consistent with the law and County policy.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	2,952	600	8,740	4,525
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	863	1,040	262	300
Interfund Revenues	0	0	0	0
Transfers In	71,616	98,000	95,000	98,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	75,431	99,640	104,002	102,825
Expenditures				
Personnel	484,873	504,654	501,250	522,090
Supplies	9,991	10,295	17,145	9,915
Purchased Services	66,709	69,111	60,534	58,980
Community Prgms/Contributions	0	0	0	0
Financing Costs	18	75	10	10
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	561,591	584,135	578,939	590,995
Excess Revenues / (Net Cost to the County)	(486,160)	(484,495)	(474,937)	(488,170)
General Appropriation Required	486,160	484,495	474,937	488,170
Budget Variance	(1,665)	0	9,558	0



262
County Attorney Activity

Purpose Statement

The purpose of the County Attorney Activity is to provide legal advice and counsel services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments so they can have accurate, complete and neutral advice consistent with the law and County policy.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	2,952	600	8,740	4,525
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	863	1,040	262	300
Interfund Revenues	0	0	0	0
Transfers In	71,616	98,000	95,000	98,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	75,431	99,640	104,002	102,825
Expenditures				
Personnel	484,873	504,654	501,250	522,090
Supplies	9,991	10,295	17,145	9,915
Purchased Services	66,709	69,111	60,534	58,980
Community Prgms/Contributions	0	0	0	0
Financing Costs	18	75	10	10
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	561,591	584,135	578,939	590,995
Excess Revenues / (Net Cost to the County)	(486,160)	(484,495)	(474,937)	(488,170)
General Appropriation Required	486,160	484,495	474,937	488,170
Budget Variance	(1,665)	0	9,558	0

Budget Changes

Proposed Change in Funding:	3.20%, the 2014 budget includes a more realistic estimate for revenue collection from public records requests.
Proposed Change in FTEs:	There is no change in this department’s FTEs.
Proposed Change in Performance:	There is no significant change in this activity's performance.
Other:	

Core Services

- Formal legal opinions (written and oral)
- Informal legal opinions (written and oral)
- Problem solving consultations
- Coalition building initiatives
- Joint policy advocacy initiatives (County Manager)
- Continuity of Service initiative

Key Performance Measures

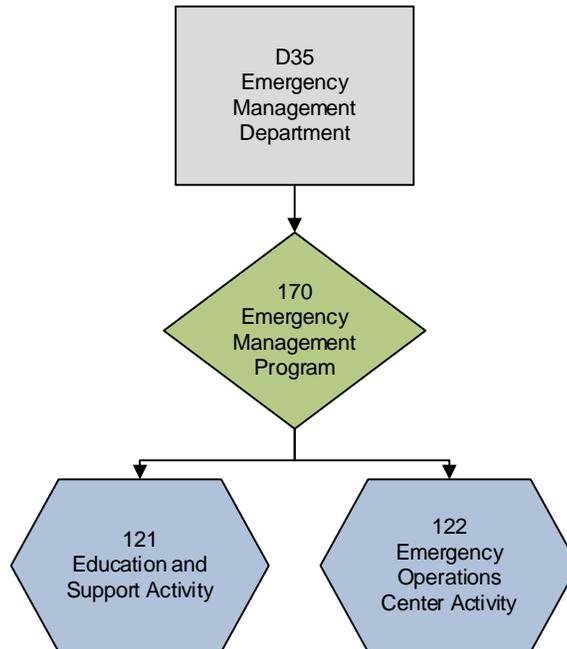
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of time that the County Attorney’s Office advice takes into consideration all relevant Board policies and objectives.	Result	100%	100%	100%	100%
Percentage of contracts routed for attorney review that are reviewed and forwarded to the County Manager’s Office for Board or Manager signature within five working days of receipt.	Result	98.5%	100%	100%	100%

Mission Statement

The mission of the Emergency Management Department is to provide comprehensive emergency management program services to Gunnison County agencies, first responders and citizens so they have the necessary tools, information and assistance to develop and implement effective mitigation, preparedness, activities, and response and recovery plans.

Department Director

Scott Morrill
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2481
smorrill@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	118,413	65,420	67,174	64,658
Charges for Services	0	2,000	0	0
Contributions and Other Grants	0	0	87	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	5,148	5,148	0
Other Financing Sources and Misc.	18	0	0	0
Total Revenues	118,431	72,568	72,409	64,658
Expenditures				
Personnel	84,726	88,960	88,421	92,118
Supplies	2,546	5,297	3,542	8,244
Purchased Services	103,748	59,504	59,560	61,019
Community Prgms/Contributions	100	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	5,148	5,148	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	191,120	158,909	156,671	161,381
Excess Revenues / (Net Cost to the County)	(72,689)	(86,341)	(84,262)	(96,723)
General Appropriation Required	72,689	86,341	84,262	96,723
Budget Variance	13,652	0	2,079	0

Department Resources Restated by Fund

Revenues				
General Fund	118,431	72,568	72,409	64,658
Total Revenues	118,431	72,568	72,409	64,658
Expenditures				
General Fund	191,120	158,909	156,671	161,381
Total Expenditures	191,120	158,909	156,671	161,381



170
Emergency Management Program

Purpose Statement

The purpose of the Emergency Management Program is to provide education, incident mitigation preparedness, response and recovery information services to the public, County departments and first responders so that they can effectively prepare for and respond to emergencies.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	118,413	65,420	67,174	64,658
Charges for Services	0	2,000	0	0
Contributions and Other Grants	0	0	87	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	5,148	5,148	0
Other Financing Sources and Misc.	18	0	0	0
Total Revenues	118,431	72,568	72,409	64,658
Expenditures				
Personnel	84,726	88,960	88,421	92,118
Supplies	2,546	5,297	3,542	8,244
Purchased Services	103,748	59,504	59,560	61,019
Community Prgms/Contributions	100	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	5,148	5,148	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	191,120	158,909	156,671	161,381
Excess Revenues / (Net Cost to the County)	(72,689)	(86,341)	(84,262)	(96,723)
General Appropriation Required	72,689	86,341	84,262	96,723
Budget Variance	13,652	0	2,079	0



121
Education and Support Activity

Purpose Statement

The purpose of the Education and Support Activity is to provide preparedness, response, emergency notification and evacuation information to the public, county departments and first responders, so they can successfully prepare for and manage emergencies.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	46,065
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	46,065
Expenditures				
Personnel	0	0	0	68,171
Supplies	0	0	0	5,884
Purchased Services	0	0	0	27,623
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	0	101,678
Excess Revenues / (Net Cost to the County)	0	0	0	(55,613)
General Appropriation Required	0	0	0	55,613
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	This is a new activity for the 2014 budget.
Proposed Change in FTEs:	0.94, because this is a new activity split from the former Emergency Management Activity. Overall, there is no FTE increase in the department.
Proposed Change in Performance: Other:	There is no significant change in this activity's performance.

Core Services

- Education Presentations
- National Incident Management System (NIMS) Training Coordination
- Preparedness Awareness Presentations and Announcements
- Equipment Grants Administration and Procurement
- Committee Facilitations
- Needs Assessments
- Risk Assessments
- Emergency Response Exercises
- Continuity of Operation Plan Consultations
- Emergency Planning Committee Facilitations

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of respondents to the biennial Citizen Survey indicate that emergency preparedness services offered by Gunnison County are good or excellent.	Result	74%	74%	74%	74%



122
Emergency Operations Center

Purpose Statement

The purpose of the Emergency Operations Center Activity is to provide coordination and emergent informational support services to the first responders, County departments, and the public so that they can successfully manage emergency incidents.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	18,593
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	18,593
Expenditures				
Personnel	0	0	0	23,947
Supplies	0	0	0	2,360
Purchased Services	0	0	0	33,396
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	0	59,703
Excess Revenues / (Net Cost to the County)	0	0	0	(41,110)
General Appropriation Required	0	0	0	41,110
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	This is a new activity for the 2014 budget.
Proposed Change in FTEs:	0.31, because this is a new activity split from the former Emergency Management Activity. Overall, there is no FTE increase in the department.
Proposed Change in Performance: Other:	There is no significant change in this activity's performance.

Core Services

- Emergency Operations Center (EOC) Management
- Emergency Operations Center Activations
- Public Warnings / Notifications
- Evacuation Coordinations
- Out-of-Area Resource Coordinations
- Emergency Reception Areas and Shelter Coordinations
- Recovery Coordinations
- Long Term Operational Plans
- State and Federal Liaisons

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of public warning messages are sent within 10 minutes of receiving the request.	Result	New Measure	90%	100%	100%
Percentage of functional activations of the EOC occur within 20 minutes of the activation request.	Result	New Measure	90%	100%	100%



123

Emergency Management Activity

Purpose Statement

The purpose of the Emergency Management Activity is to provide funding opportunities for equipment, training, preparation and planning services to first responders so they have the resources they need to manage incidents as identified in Needs and Risk Assessments.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	118,413	65,420	67,174	0
Charges for Services	0	2,000	0	0
Contributions and Other Grants	0	0	87	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	5,148	5,148	0
Other Financing Sources and Misc.	18	0	0	0
Total Revenues	118,431	72,568	72,409	0
Expenditures				
Personnel	84,726	88,960	88,421	0
Supplies	2,546	5,297	3,542	0
Purchased Services	103,748	59,504	59,560	0
Community Prgms/Contributions	100	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	5,148	5,148	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	191,120	158,909	156,671	0
Excess Revenues / (Net Cost to the County)	(72,689)	(86,341)	(84,262)	0
General Appropriation Required	72,689	86,341	84,262	0
Budget Variance	13,652	0	2,079	0

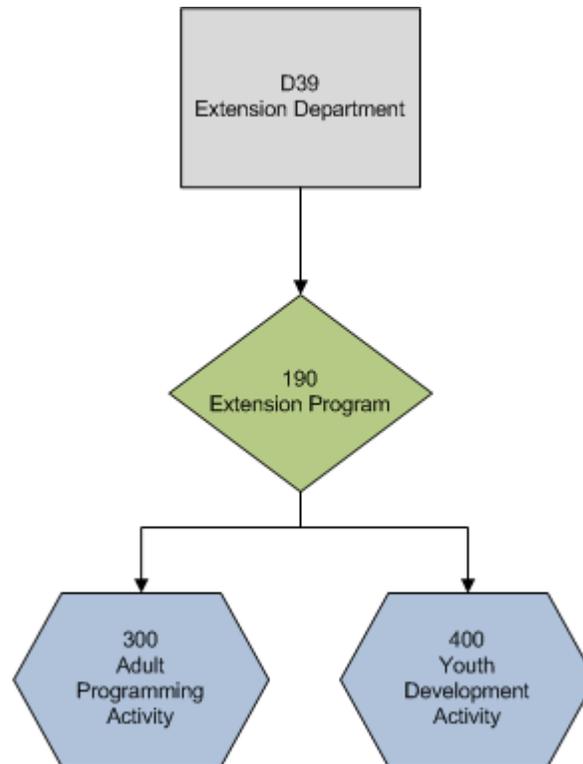
** This activity has been discontinued for the 2014 budget and split into two activities: "Education and Support" and "Emergency Operations Center".

Mission Statement

The mission of the Colorado State University Extension Office is to provide education, youth development and community development services to the members of the Gunnison community so they can increase their application of research-based knowledge to better their quality of life.

Department Director

Eric McPhail
275 S. Spruce St.
Gunnison, CO 81230
(970) 641-1260
gunnison@mail.ext.colostate.edu





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	74,341	87,077	75,215	87,299
Supplies	6,030	6,529	5,750	10,500
Purchased Services	87,225	98,348	98,148	94,131
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	167,595	191,954	179,113	191,930
Excess Revenues / (Net Cost to the County)	(167,595)	(191,954)	(179,113)	(191,930)
General Appropriation Required	167,595	191,954	179,113	191,930
Budget Variance	24,358	0	12,841	0

Department Resources Restated by Fund

Revenues				
General Fund	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
General Fund	167,595	191,954	179,113	191,930
Total Expenditures	167,595	191,954	179,113	191,930



**190
Extension Program**

Purpose Statement

The purpose of the Extension Program is to provide education, youth development and community development services to the members of the Gunnison County community so they can increase their application of research-based knowledge to better their quality of life.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	74,341	87,077	75,215	87,299
Supplies	6,030	6,529	5,750	10,500
Purchased Services	87,225	98,348	98,148	94,131
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	167,595	191,954	179,113	191,930
Excess Revenues / (Net Cost to the County)	(167,595)	(191,954)	(179,113)	(191,930)
General Appropriation Required	167,595	191,954	179,113	191,930
Budget Variance	24,358	0	12,841	0



300
Adult Programming Activity

Purpose Statement

The purpose of the Adult Programming Activity is to provide consultation, testing and information services to Gunnison County agricultural, horticultural, family and consumer customers so they can make immediate and long-term informed decisions about property management and their overall health and well being.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	48,451	35,255	25,101	37,150
Supplies	1,850	3,150	2,850	5,150
Purchased Services	18,186	23,231	22,981	21,230
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	68,488	61,636	50,932	63,530
Excess Revenues / (Net Cost to the County)	(68,488)	(61,636)	(50,932)	(63,530)
General Appropriation Required	68,488	61,636	50,932	63,530
Budget Variance	(6,852)	0	10,704	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	0.05, due to minor reallocations among the activities in the Extension Office.
Proposed Change in Performance:	We hope none, however, due to an employee leaving we will not be able to provide as many food safety and personal finance programs as last year. This position will be rehired, and we hope performance will continue to remain strong.
Other:	

Core Services

- Consultations for hay testing, soil testing, community groups, land, livestock, garden, landscape, property management, general horticulture, weed control and wildlife control
- Agricultural and Horticultural Site Visits
- Testing analysis and results for hay, soil, water and radon
- University reviewed fact sheets
- Master Gardner training sessions
- Plant/insect/disease identifications
- Garden & landscape plans
- Training sessions for agricultural production, lawn and garden care, Master Gardner, property management, computer, health and nutrition, food safety, parenting and early childhood development, budgeting and financial
- Master Gardner Volunteer Management
- Cattle Appraisals

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of reporting participants in CSU Extension programs who state that they support using tax dollars to fund Extension programs	Result	100%	90%	100%	95%
Number of CSU Extension organizational partnerships	Result	21	20	26	20



**400
Youth Development Activity**

Purpose Statement

The purpose of the Youth Development Activity is to provide training, activity and skill development services to Gunnison County youth and volunteers so they can develop leadership, citizenship and life skills.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	25,889	51,822	50,114	50,149
Supplies	4,179	3,379	2,900	5,350
Purchased Services	69,039	75,117	75,167	72,901
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	99,107	130,318	128,181	128,400
Excess Revenues / (Net Cost to the County)	(99,107)	(130,318)	(128,181)	(128,400)
General Appropriation Required	99,107	130,318	128,181	128,400
Budget Variance	31,211	0	2,137	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	-0.05, due to minor reallocations among the activities in the Extension Office.
Proposed Change in Performance:	No significant change in performance is expected.
Other:	

Core Services

- Volunteer leadership trainings and consultations
- Community service coordination
- 4-H meetings and fundraisers
- Youth development activity sessions
- Recruitment events
- Youth development reports
- Youth livestock events
- Youth camps
- Monthly newsletters
- Chaperone and transportation services

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of 4-H members who reenroll in the program the following year if eligible	Result	76.1%	80%	65.5%	80%

Mission Statement

The mission of the Facilities and Grounds Department is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Department Director

John Cattles
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-8560
jcattles@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	30,714	31,078	29,218	17,834
Charges for Services	325	100	430	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,738	4,775	3,500	13,000
Other Financing Sources and Misc.	86,005	76,046	75,182	72,570
Total Revenues	130,782	111,999	108,330	104,004
Expenditures				
Personnel	234,774	247,494	223,495	237,242
Supplies	23,710	51,865	33,932	36,175
Purchased Services	345,293	490,646	403,372	330,047
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	0	0	64,050	109,600
Capital Outlay	39,146	4,775	26,070	13,000
Miscellaneous (Extraordinary/Special)	0	250	0	2,578
Total Expenditures	659,234	811,341	767,230	744,953
Excess Revenues / (Net Cost to the County)	(528,452)	(699,342)	(658,900)	(640,949)
General Appropriation Required	528,452	699,342	658,900	640,949
Budget Variance	170,890	0	40,442	0

Department Resources Restated by Fund

Revenues				
General Fund	130,782	111,999	108,330	104,004
Total Revenues	130,782	111,999	108,330	104,004
Expenditures				
General Fund	659,234	811,341	767,230	744,953
Total Expenditures	659,234	811,341	767,230	744,953



**200
Facilities and Grounds Program**

Purpose Statement

The purpose of the Facilities and Grounds Program is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	30,714	31,078	29,218	17,834
Charges for Services	325	100	430	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,738	4,775	3,500	13,000
Other Financing Sources and Misc.	86,005	76,046	75,182	72,570
Total Revenues	130,782	111,999	108,330	104,004
Expenditures				
Personnel	234,774	247,494	223,495	237,242
Supplies	23,710	51,865	33,932	36,175
Purchased Services	345,293	490,646	403,372	330,047
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	0	0	64,050	109,600
Capital Outlay	39,146	4,775	26,070	13,000
Miscellaneous (Extraordinary/Special)	0	250	0	2,578
Total Expenditures	659,234	811,341	767,230	744,953
Excess Revenues / (Net Cost to the County)	(528,452)	(699,342)	(658,900)	(640,949)
General Appropriation Required	528,452	699,342	658,900	640,949
Budget Variance	170,890	0	40,442	0



386
Facilities and Grounds Activity

Purpose Statement

The purpose of the Facilities and Grounds Activity is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	30,714	31,078	29,218	17,834
Charges for Services	325	100	430	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,738	4,775	3,500	13,000
Other Financing Sources and Misc.	86,005	76,046	75,182	72,570
Total Revenues	130,782	111,999	108,330	104,004
Expenditures				
Personnel	234,774	247,494	223,495	237,242
Supplies	23,710	51,865	33,932	36,175
Purchased Services	345,293	490,646	403,372	330,047
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	0	0	64,050	109,600
Capital Outlay	39,146	4,775	26,070	13,000
Miscellaneous (Extraordinary/Special)	0	250	0	2,578
Total Expenditures	659,234	811,341	767,230	744,953
Excess Revenues / (Net Cost to the County)	(528,452)	(699,342)	(658,900)	(640,949)
General Appropriation Required	528,452	699,342	658,900	640,949
Budget Variance	170,890	0	40,442	0

Budget Changes

Proposed Change in Funding:	-7.14%, primarily as a result of the lack of rent from the City of Gunnison for dispatch space rent since that function has moved to the new City of Gunnison Police Department.
Proposed Change in FTEs:	-0.18. There is no change in this department overall, but 0.18 has been allocated directly to the Mtn. View Apartments for maintenance work.
Proposed Change in Performance	This activity has a new director so there are new measures. There is no significant change expected in those experienced during 2013.
Other:	

Core Services

- Carpet Installations
- Daily Building Janitorial Cleanings
- Constructions
- Main Sidewalk Entryway Snow Removals
- Equipment Inspections
- New Structures
- Building Improvements and Non-Emergency Repairs
- Scheduled Preventative Maintenance Services
- Mowing and Other Grounds Upkeep Services

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of annual facilities and major equipment inspections prompting 5 or fewer work orders to bring into required readiness.	Result	New Measure	95%	95%	95%
Percentage of scheduled major preventative maintenance work orders completed within established timelines.	Result	New Measure	90%	95%	90%
Percentage of County facilities that have data available regarding facilities use, energy and water use, cost of ownership, maintenance expenditures, and life expectancy.	Result	New Measure	90%	75%	90%



	Percentage of Courthouse construction milestones met by the established timelines	Result	New Measure	New Measure	New Measure	80%
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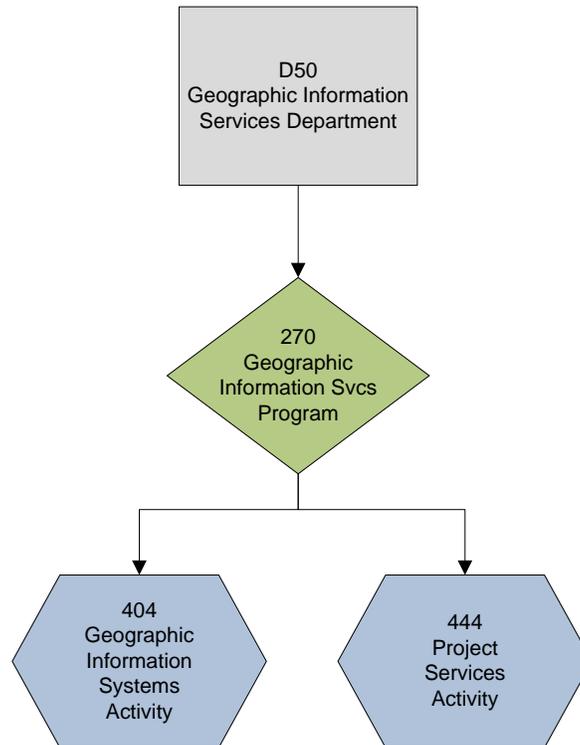
 = This performance measure aligns directly with the Commissioners' Strategic Plan.

Mission Statement

The mission of the Geographic Information Services Department is to provide geographic data and special project services to the public, other County departments and government entities so they can make informed decisions and have tools for preserving quality of life.

Department Director

Mike Pelletier
221 N. Wisconsin St.
Suite G
Gunnison, CO 81230
(970) 641-7620
mpelletier@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	805	1,000	500	400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	190,708	179,383	179,082	179,670
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	191,513	180,383	179,582	180,070
Expenditures				
Personnel	189,690	185,854	186,954	194,510
Supplies	2,609	12,880	11,683	10,916
Purchased Services	37,557	53,157	53,084	45,864
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	8,220	8,220	8,220	20,754
Capital Outlay	30,192	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	268,267	260,111	259,941	272,044
Excess Revenues / (Net Cost to the County)	(76,754)	(79,728)	(80,359)	(91,974)
General Appropriation Required	76,754	79,728	80,359	91,974
Budget Variance	2,974	0	(631)	0

Department Resources Restated by Fund

Revenues				
ISF-II	191,513	180,383	179,582	180,070
Total Revenues	191,513	180,383	179,582	180,070
Expenditures				
General Fund	92,777	79,440	79,421	79,440
ISF-II	175,490	180,671	180,520	192,604
Total Expenditures	268,267	260,111	259,941	272,044



270

Geographical Information Services Program

Purpose Statement

The purpose of the Geographical Information Services program is to provide mapping and special project services to the public, other County departments and government entities so they can receive current and accurate geographic data.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	805	1,000	500	400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	190,708	179,383	179,082	179,670
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	191,513	180,383	179,582	180,070
Expenditures				
Personnel	189,690	185,854	186,954	194,510
Supplies	2,609	12,880	11,683	10,916
Purchased Services	37,557	53,157	53,084	45,864
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	8,220	8,220	8,220	20,754
Capital Outlay	30,192	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	268,267	260,111	259,941	272,044
Excess Revenues / (Net Cost to the County)	(76,754)	(79,728)	(80,359)	(91,974)
General Appropriation Required	76,754	79,728	80,359	91,974
Budget Variance	2,974	0	(631)	0



404

Geographical Information Systems Activity

Purpose Statement

The purpose of the Geographical Information Systems Activity is to provide maps and digital spatial information services to the public, other County departments and governmental entities so they can receive current and accurate geographic data.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	805	1,000	500	400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	190,708	179,383	179,082	179,670
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	191,513	180,383	179,582	180,070
Expenditures				
Personnel	114,995	135,559	136,364	137,707
Supplies	2,288	11,680	10,433	9,666
Purchased Services	19,795	25,212	25,503	24,477
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	8,220	8,220	8,220	20,754
Capital Outlay	30,192	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	175,490	180,671	180,520	192,604
Excess Revenues / (Net Cost to the County)	16,023	(288)	(938)	(12,534)
General Appropriation Required	0	288	938	12,534
Budget Variance	16,311	0	(650)	0



Budget Changes

Proposed Change in Funding:	-0.17%, mapping sales continue to decline since most information is available via the website – either with data sets or the interactive mapping site. Although revenues are reduced, it allows staff more time to provide direct services to County departments.
Proposed Change in FTEs:	
Proposed Change in Performance:	Slight performance increase in address result expected.
Other:	

Core Services

- Geographic data creation and collection – parcels, addresses, roads, aerials, etc.
- Website data services – interactive web map, PDF maps, GIS datasets
- Printed maps – large format plotter, mapbooks, etc.
- Specific Mapping Solutions – utility & weed map applications, desktop mapping applications for employees, etc.
- Geographic data analysis
- Global Positioning System (GPS) data collection

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of E911 Addressing Changes and/or Additions Updated Within Two Days.	Result	63.1%	80%	73.4%	85%
Percentage of Parcels Current with Assessor's Office Database.	Result	99.7%	100%	99.7%	100%



**444
Project Services Activity**

Purpose Statement

The purpose of the Project Services activity is to provide services related to land conservation, E911 addressing, land use data analysis, project coordination and graphic design services to the public, other County departments, and governmental entities so they can be assured sufficient private lands are conserved in Gunnison County to protect the existing quality of life and to ensure addressing functions properly within the E911 System.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	74,694	50,295	50,590	56,803
Supplies	321	1,200	1,250	1,250
Purchased Services	17,762	27,945	27,581	21,387
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	92,777	79,440	79,421	79,440
Excess Revenues / (Net Cost to the County)	(92,777)	(79,440)	(79,421)	(79,440)
General Appropriation Required	92,777	79,440	79,421	79,440
Budget Variance	(13,337)	0	19	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	
Proposed Change in Performance:	Increased number of conservation easements expected.
Other:	

Core Services

- Land Conservation Services - Land Preservation Board, Residential Density Transfer Program, Ranchland Initiative
- E 911 Address Management Services - Master Street Addressing Guide Coordination, Address Management, Regional Coordination
- Land Use Planning Data Analysis - Gunnison Sage-grouse, Development/economic, Community Indicators, Federal projects, Long Range Plans
- Project Coordination Services – Energy, Census, Site Plans, Local Government Approval
- Graphic Design - Technical Drawing, Posters, Signs

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Number of new acres of private land conserved annually in Gunnison County.	Output	1,132	2,125	2,000	2,125



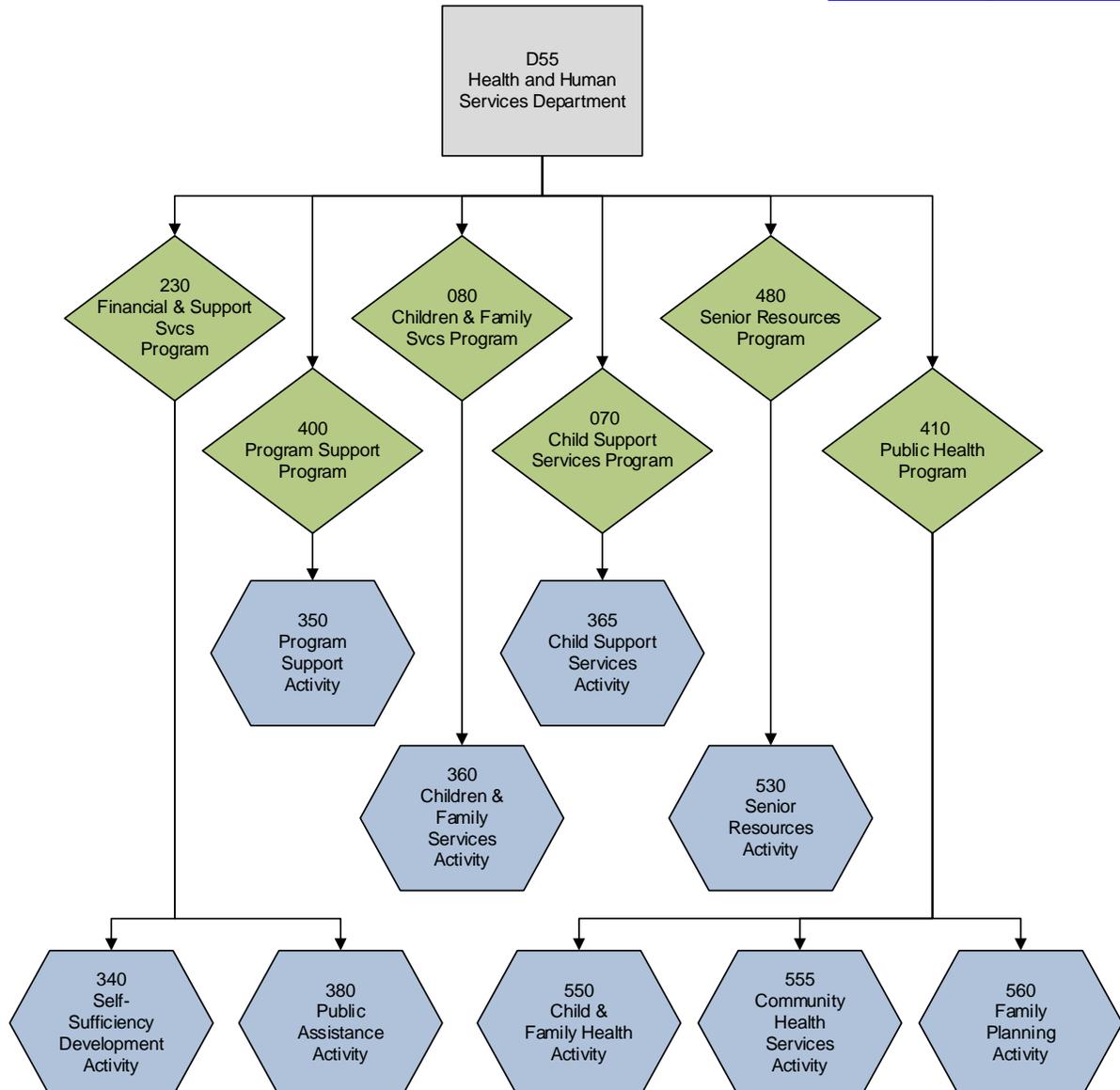
= This performance measure aligns directly with the Commissioners’ Strategic Plan.

Mission Statement

The mission of the Gunnison County Department of Health and Human Services (DHHS) is to provide prevention, protection, advocacy and support services to Gunnison and Hinsdale County-area individuals and families across the life spectrum so they can have an improved quality of life.

Department Director

Renee Brown
 225 N. Pine Street
 Gunnison, CO 81230
 (970) 641-0209 – Public Health
 (970) 641-3244 – Human Services
Renee.brown@state.co.us





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	271,131	269,483	268,723	278,000
Licenses and Permits	0	0	0	0
Intergovernmental	3,803,698	3,960,443	3,725,443	4,055,230
Charges for Services	83,718	80,840	71,902	84,528
Contributions and Other Grants	123,839	169,316	82,474	56,184
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	125,368	162,946	162,946	237,818
Other Financing Sources and Misc.	17,271	10,840	81,569	88,846
Total Revenues	4,425,024	4,653,868	4,393,057	4,800,606
Expenditures				
Personnel	1,629,335	1,695,740	1,735,878	1,822,829
Supplies	122,356	191,578	178,797	169,667
Purchased Services	457,610	492,537	462,236	464,062
Community Prgms/Contributions	2,148,040	2,221,016	1,975,961	2,254,835
Financing Costs	0	0	0	0
Transfers Out	145,857	181,881	178,881	257,968
Capital Outlay	3,176	0	1,397	0
Miscellaneous (Extraordinary/Special)	0	0	(28,253)	0
Total Expenditures	4,506,375	4,782,752	4,504,896	4,969,361
Excess Revenues / (Net Cost to the County)	(81,351)	(128,884)	(111,839)	(168,755)
General Appropriation Required	81,351	128,884	111,839	168,755
Budget Variance	47,533	0	17,045	0

Department Resources Restated by Fund

Revenues				
General Fund	485,075	487,859	498,306	426,889
Human Services Fund	3,529,834	3,636,353	3,388,111	3,799,293
Public Health Agency Fund	410,115	529,656	506,640	574,424
Total Revenues	4,425,024	4,653,868	4,393,057	4,800,606
Expenditures				
General Fund	587,627	578,642	588,455	512,857
Human Services Fund	3,505,012	3,657,421	3,405,276	3,868,929
Public Health Agency Fund	413,735	546,689	511,165	587,575
Total Expenditures	4,506,375	4,782,752	4,504,896	4,969,361



230
Financial & Support Services Program

Purpose Statement

The purpose of the Financial and Support Services Program is to provide life skills evaluation and training, direct assistance such as public medical insurance, financial assistance, employment activities, budgeting, nutrition and other basic services so families can achieve stability.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,980,182	2,092,846	1,888,432	2,145,184
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	780	0	1,932	800
Total Revenues	1,980,962	2,092,846	1,890,364	2,145,984
Expenditures				
Personnel	62,571	50,687	71,990	56,120
Supplies	2,755	0	0	0
Purchased Services	107,509	110,222	99,763	105,369
Community Prgms/Contributions	1,802,598	1,922,395	1,716,162	1,953,713
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	59,838	48,992	47,822	63,000
Total Expenditures	2,035,272	2,132,296	1,935,737	2,178,202
Excess Revenues / (Net Cost to the County)	(54,311)	(39,450)	(45,373)	(32,218)
General Appropriation Required	54,311	39,450	45,373	32,218
Budget Variance	(14,861)	0	(5,923)	0



340

Self-Sufficiency Development Activity

Purpose Statement

The purpose of the Self-Sufficiency Development Activity is to provide employment and life skills assessment, planning and training as well as case management and referral services to families so they can have access to financial benefits and programs that promote family stability.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	145,645	193,932	162,501	191,443
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	145,645	193,932	162,501	191,443
Expenditures				
Personnel	53,676	48,185	69,503	53,552
Supplies	0	0	0	0
Purchased Services	21,423	20,500	21,261	21,246
Community Prgms/Contributions	67,980	115,395	70,000	93,713
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	51,972	44,402	42,290	55,000
Total Expenditures	195,051	228,482	203,054	223,511
Excess Revenues / (Net Cost to the County)	(49,406)	(34,550)	(40,553)	(32,068)
General Appropriation Required	49,406	34,550	40,553	32,068
Budget Variance	(14,856)	0	(6,003)	0



Budget Changes

Proposed Change in Funding:	1.28%
Proposed Change in FTEs:	0.22, due to minor reallocations within the Department. The overall FTEs in the Department have increased 1.60 due to the hiring of Eligibility Technicians for estimated increased caseload and Medicaid expansion.
Proposed Change in Performance:	A new performance measure will be used to assess the percentage of clients who leave the Colorado Works program for a positive reason such as employment.
Other:	

Core Services

- Orientation Sessions
- Individual Responsibility Contracts
- Financial Plans
- Education and Job Preparation classes
- Family Preservation Services
- Client Assessments
- Case Management Services
- Financial Assistance Determinations
- Program, Referrals, and Funding Collaborations
- Fraud and Recovery Investigations

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of individuals leaving the Colorado Works Program will exit due to employment or other positive or neutral leave reason (not by sanction/noncompliance)	Result	2.4	50%	33.3%	50%



**380
Public Assistance Activity**

Purpose Statement

The purpose of the Public Assistance Activity is to provide eligibility determination services to qualified Gunnison and Hinsdale County residents so they can have timely access to food, public medical insurance, financial benefits and programs.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,834,537	1,898,914	1,725,931	1,953,741
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	780	0	1,932	800
Total Revenues	1,835,316	1,898,914	1,727,863	1,954,541
Expenditures				
Personnel	8,895	2,502	2,487	2,568
Supplies	2,755	0	0	0
Purchased Services	86,087	89,722	78,502	84,123
Community Prgms/Contributions	1,734,618	1,807,000	1,646,162	1,860,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	7,866	4,590	5,532	8,000
Total Expenditures	1,840,221	1,903,814	1,732,683	1,954,691
Excess Revenues / (Net Cost to the County)	(4,905)	(4,900)	(4,820)	(150)
General Appropriation Required	4,905	4,900	4,820	150
Budget Variance	(5)	0	80	0

Budget Changes

Proposed Change in Funding:	2.93%
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Medicaid expansion will result in increased caseload from 1,200 up to a possible 2,500. We will strive to meet this increased demand and manage the timeliness of applications with the additional resources.
Other:	

Core Services

- Financial Assistance Applications and Determinations
- Supplemental Nutrition Assistance Program Services
- Energy Assistance Evaluations
- Emergency Funding Assistance Evaluations for Housing, Food, Child Care, Medical Services and Transportation
- Fraud and Recovery Investigations
- Collaborations (Domestic Violence, Health, Child Welfare, behavioral Health)
- Referrals

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Percentage of Supplemental Nutrition Assistance Program (SNAP) applications that are processed within 30 days, as determined by State-mandated department self-audits.	Result	96.6%	95%	95.9%	95%
 Percentage of Family Medicaid applications that are processed within 45 days, as determined by State-mandated department self-audits.	Result	97.1%	95%	96%	95%
 Percentage of Gunnison and Hinsdale residents who have health insurance coverage (public and private).	Result	79.5%	80%	80%	80%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



400
Program Support Program

Purpose Statement

The purpose of the Program Support Program is to provide information, referral and operational support to individuals and families so they can access health and human service programs.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	271,131	269,483	268,723	278,000
Licenses and Permits	0	0	0	0
Intergovernmental	479,292	460,650	486,453	508,805
Charges for Services	13,938	13,000	13,000	13,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	125,343	162,946	162,946	237,818
Other Financing Sources and Misc.	1,985	1,500	0	0
Total Revenues	891,689	907,579	931,122	1,037,623
Expenditures				
Personnel	567,560	611,337	653,408	724,947
Supplies	13,460	14,833	12,722	19,275
Purchased Services	149,519	141,508	143,513	149,900
Community Prgms/Contributions	115,649	110,088	89,000	120,226
Financing Costs	0	0	0	0
Transfers Out	75,402	83,881	83,881	161,548
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	(261,680)	(249,192)	(226,225)	(255,140)
Total Expenditures	659,911	712,455	756,299	920,756
Excess Revenues / (Net Cost to the County)	231,778	195,124	174,823	116,867
General Appropriation Required	0	0	0	0
Budget Variance	36,655	0	(20,300)	0



350
Program Support Activity

Purpose Statement

The purpose of the Program Support Activity is to provide information, referral and operational support to individuals and families so they can access health and human service programs.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	271,131	269,483	268,723	278,000
Licenses and Permits	0	0	0	0
Intergovernmental	479,292	460,650	486,453	508,805
Charges for Services	13,938	13,000	13,000	13,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	125,343	162,946	162,946	237,818
Other Financing Sources and Misc.	1,985	1,500	0	0
Total Revenues	891,689	907,579	931,122	1,037,623
Expenditures				
Personnel	567,560	611,337	653,408	724,947
Supplies	13,460	14,833	12,722	19,275
Purchased Services	149,519	141,508	143,513	149,900
Community Prgms/Contributions	115,649	110,088	89,000	120,226
Financing Costs	0	0	0	0
Transfers Out	75,402	83,881	83,881	161,548
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	(261,680)	(249,192)	(226,225)	(255,140)
Total Expenditures	659,911	712,455	756,299	920,756
Excess Revenues / (Net Cost to the County)	231,778	195,124	174,823	116,867
General Appropriation Required	0	0	0	0
Budget Variance	36,655	0	(20,300)	0



Budget Changes

Proposed Change in Funding:	14.33%
Proposed Change in FTEs:	2.05, due to minor reallocations within the Department as well as the hiring of Eligibility Technicians for estimated increased caseload and Medicaid expansion.
Proposed Change in Performance:	All Key Performance Measures are being met at this time. Core Services may be impacted in 2014 with the implementation of the Affordable Care Act. It is anticipated that phone calls and walk ins will increase as the public searches for information and guidance.
Other:	

Core Services

- Client Services (Phone and Walk-ins, Screenings, Referrals, Scheduling, Benefits Administration)
- Vital Records
- Child Care Assistance
- Program Compliance and Accountability Services
- Reports (Data Entry and Various Required Reports)
- Legislative Recommendations and Actions

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of individuals surveyed who report satisfaction with timeliness, courtesy and information received.	Result	96%	95%	94.7%	95%
Percentage of birth/death certificate applications reviewed by state audit that are complete and in compliance with all measures.	Result	97.9%	95%	100%	95%
No more than 15 children are on the Child Care Assistance Program waiting list.	Result	11	15	12	15



080

Children & Family Services Program

Purpose Statement

The purpose of the Children and Family Services Program is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	748,073	764,755	687,725	785,743
Charges for Services	0	0	0	0
Contributions and Other Grants	1,748	1,500	2,500	2,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	749,821	766,255	690,225	788,243
Expenditures				
Personnel	403,974	442,561	417,146	464,907
Supplies	2,238	0	530	0
Purchased Services	39,347	46,398	26,858	41,317
Community Prgms/Contributions	222,638	176,937	162,499	168,495
Financing Costs	0	0	0	0
Transfers Out	56,751	79,000	79,000	77,420
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	201,842	200,200	150,150	192,140
Total Expenditures	926,791	945,096	836,183	944,279
Excess Revenues / (Net Cost to the County)	(176,971)	(178,841)	(145,958)	(156,036)
General Appropriation Required	176,971	178,841	145,958	156,036
Budget Variance	1,870	0	32,883	0



360

Children and Family Services Activity

Purpose Statement

The purpose of the Children and Family Services Activity is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	748,073	764,755	687,725	785,743
Charges for Services	0	0	0	0
Contributions and Other Grants	1,748	1,500	2,500	2,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	749,821	766,255	690,225	788,243
Expenditures				
Personnel	403,974	442,561	417,146	464,907
Supplies	2,238	0	530	0
Purchased Services	39,347	46,398	26,858	41,317
Community Prgms/Contributions	222,638	176,937	162,499	168,495
Financing Costs	0	0	0	0
Transfers Out	56,751	79,000	79,000	77,420
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	201,842	200,200	150,150	192,140
Total Expenditures	926,791	945,096	836,183	944,279
Excess Revenues / (Net Cost to the County)	(176,971)	(178,841)	(145,958)	(156,036)
General Appropriation Required	176,971	178,841	145,958	156,036
Budget Variance	1,870	0	32,883	0

Budget Changes

Proposed Change in Funding:	2.87%
Proposed Change in FTEs:	-0.01, due to minor reallocations within the Department. The overall FTEs in the Department have increased 1.60 due to the hiring of Eligibility Technicians for estimated increased caseload and Medicaid expansion.
Proposed Change in Performance:	Performance is improving across all measures reflecting improved safety and permanency for children.
Other:	

Core Services

- Abuse and Neglect Reporting, Evaluation and Assessment
- Crisis Intervention Services
- Foster Care Recruitment, Certification, Training and Support
- Community Resource Referrals
- Treatment Planning
- Supervised Visitation and Planning
- Mentoring Services
- Discharge Planning
- Professional Consultations
- Community Collaborations

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of the children/families with a confirmed abuse/neglect finding who do not have another confirmed incident of abuse/neglect within six months of initial contact.	Result	88.1 %	85%	100%	95%
Percentage of children and youth (0-18) whose case involvement closes that have achieved permanency within 12 months of the case opening date.	Result	86.8 %	85%	100%	90%
The rate of child abuse in Gunnison and Hinsdale Counties remains less than 9 incidents per 1,000 children	Result	10.7	9	10	9
Maximum number of days that children in Gunnison	Result	4,019	2,500	3,000	3,000



and Hinsdale Counties are in the custody of the Department of Human Services

Percentage of required case worker contacts with children/youth in open cases that are completed.	Result	97.7%	95%	96.1 %	97%
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= This performance measure aligns directly with the Commissioners' Strategic Plan.



070
Child Support Services Program

Purpose Statement

The purpose of the Child Support Services Program is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	64,213	66,781	63,583	65,185
Charges for Services	400	40	200	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	64,612	66,821	63,783	65,385
Expenditures				
Personnel	74,797	77,193	77,081	79,387
Supplies	54	30	66	75
Purchased Services	1,792	2,752	2,358	2,470
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	13,703	19,000	16,000	19,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,347	98,975	95,505	100,932
Excess Revenues / (Net Cost to the County)	(25,735)	(32,154)	(31,722)	(35,547)
General Appropriation Required	25,735	32,154	31,722	35,547
Budget Variance	6,419	0	432	0



365
Child Support Services Activity

Purpose Statement

The purpose of the Child Support Services Activity is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	64,213	66,781	63,583	65,185
Charges for Services	400	40	200	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	64,612	66,821	63,783	65,385
Expenditures				
Personnel	74,797	77,193	77,081	79,387
Supplies	54	30	66	75
Purchased Services	1,792	2,752	2,358	2,470
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	13,703	19,000	16,000	19,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,347	98,975	95,505	100,932
Excess Revenues / (Net Cost to the County)	(25,735)	(32,154)	(31,722)	(35,547)
General Appropriation Required	25,735	32,154	31,722	35,547
Budget Variance	6,419	0	432	0



Budget Changes

Proposed Change in Funding:	-2.15%
Proposed Change in FTEs:	None.
Proposed Change in Performance:	The percentage of support paid and amount collected is increasing due to improved economy and work strategies.
Other:	

Core Services

- Paternity Determinations and Court Orders
- Child Support Orders
- Medical/Health Care Orders
- Child Support Modifications
- Child Support Enforcement Services

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of current support paid.	Result	72%	64%	76.1%	70%
Percentage of arrears cases with a payment during the State fiscal year.	Result	79.8%	80.5%	75.8%	75%
Amount of child support collected.	Result	\$836,752	\$1,000,000	\$773,217	\$900,000



480

Senior Resources Program

Purpose Statement

The purpose of the Senior Resources Program is to provide information, assessment, case management, advocacy and referral services to adults and families so they can have an improved quality of life.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	98,626	100,250	100,250	100,250
Charges for Services	300	200	5,810	8,828
Contributions and Other Grants	1,483	1,000	1,600	1,700
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	100,408	101,450	107,660	110,778
Expenditures				
Personnel	125,298	126,482	130,940	129,450
Supplies	4,453	4,343	4,342	4,446
Purchased Services	28,565	23,742	24,695	25,794
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	158,316	154,567	159,977	159,690
Excess Revenues / (Net Cost to the County)	(57,908)	(53,117)	(52,317)	(48,912)
General Appropriation Required	57,908	53,117	52,317	48,912
Budget Variance	(4,791)	0	800	0



**530
Senior Resources Activity**

Purpose Statement

The purpose of the Senior Resources Activity is to provide information, assessment, case management, and advocacy and referral services to adults and families so they can have an improved quality of life.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	98,626	100,250	100,250	100,250
Charges for Services	300	200	5,810	8,828
Contributions and Other Grants	1,483	1,000	1,600	1,700
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	100,408	101,450	107,660	110,778
Expenditures				
Personnel	125,298	126,482	130,940	129,450
Supplies	4,453	4,343	4,342	4,446
Purchased Services	28,565	23,742	24,695	25,794
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	158,316	154,567	159,977	159,690
Excess Revenues / (Net Cost to the County)	(57,908)	(53,117)	(52,317)	(48,912)
General Appropriation Required	57,908	53,117	52,317	48,912
Budget Variance	(4,791)	0	800	0

Budget Changes

Proposed Change in Funding:	9.19%
Proposed Change in FTEs:	-0.07, due to minor reallocations within the Department. The overall FTEs in the Department have increased 1.60 due to the hiring of Eligibility Technicians for estimated increased caseload and Medicaid expansion.
Proposed Change in Performance:	Senior Resources continues to show an increase in demand, and performance outcomes reflect quality service.
Other:	

Core Services

- Neglect and Abuse Findings and Responses
- Home-based Visits and Case Management Services
- Court-appointed Visits and Reports
- Long-term Care Planning and Counseling
- Insurance Counseling Services- Medicare, Medicaid, Private
- Education and Information on Aging Topics
- Legal Form Assistance (Powers of Attorney, Health Care Directives)
- Referrals for Care Services (Mental Health, Veterans, In-home Care)
- Senior Transportation Services Countywide
- Senior Meals Site Services and Home Delivered Meals

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Percentage of surveyed individuals receiving home-based services who report an improved quality of life.	Result	92.5%	90%	100%	90%
Percentage of responses to adult protection referrals that are timely.	Result	91.2%	90%	100%	90%
 Percentage of respondents to the biennial Citizen Survey state that the services provided to seniors by Gunnison County are good or excellent.	Result	60.8%	60%	61%	61%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**410
Public Health Program**

Purpose Statement

The purpose of the Public Health Program is to provide child, family and community health services along with family planning programs to the residents of Gunnison County so they can be healthy and safe.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	433,312	475,161	499,000	450,063
Charges for Services	69,080	67,600	52,892	62,500
Contributions and Other Grants	120,608	166,816	78,374	51,984
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	25	0	0	0
Other Financing Sources and Misc.	14,507	9,340	79,637	88,046
Total Revenues	637,532	718,917	709,903	652,593
Expenditures				
Personnel	395,134	387,480	385,313	368,018
Supplies	99,395	172,372	161,137	145,871
Purchased Services	130,878	167,915	165,049	139,212
Community Prgms/Contributions	7,155	11,596	8,300	12,401
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	3,176	0	1,397	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	635,738	739,363	721,195	665,502
Excess Revenues / (Net Cost to the County)	1,795	(20,446)	(11,292)	(12,909)
General Appropriation Required	0	20,446	11,292	12,909
Budget Variance	22,240	0	9,153	0



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Child and Family Health Activity

Purpose Statement

The purpose of the Child and Family Health Activity is to provide education, consultation, health care and referral services to children and families so they can receive age-appropriate prevention health services.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	223,822	239,269	250,348	235,671
Charges for Services	5,768	4,200	3,260	5,500
Contributions and Other Grants	99,184	75,444	66,134	23,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	25	0	0	0
Other Financing Sources and Misc.	0	9,340	11,637	14,746
Total Revenues	328,799	328,253	331,379	278,917
Expenditures				
Personnel	286,824	282,764	273,415	210,050
Supplies	10,797	16,397	16,045	12,090
Purchased Services	36,540	36,046	44,732	36,982
Community Prgms/Contributions	6,155	11,596	7,506	12,401
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	3,176	0	1,397	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	343,493	346,803	343,095	271,523
Excess Revenues / (Net Cost to the County)	(14,694)	(18,550)	(11,716)	7,394
General Appropriation Required	14,694	18,550	11,716	0
Budget Variance	3,856	0	6,834	0

Budget Changes

Proposed Change in Funding:	-15.03%
Proposed Change in FTEs:	-0.67, due to minor reallocations within the Department. The overall FTEs in the Department have increased 1.60 due to the hiring of Eligibility Technicians for estimated increased caseload and Medicaid expansion.
Proposed Change in Performance:	The Women, Infants and Children (WIC) grant has been reduced impacting staffing by 14% reduction. The Gunnison WIC program continues to see 242 clients, 13 over the state expectation. The Breastfeeding Peer Counseling grant has been discontinued as of Oct, 2013. The breastfeeding rate and related obesity rates remain well within targeted measures and we will strive to continue to meet this demand. The immunization rate, while below 80% target, has improved to 75% with additional grant projects to expand outreach and public education. The ending of grant funding for Health Navigation has reduced personnel time for the Multicultural Resource Services by 50%.
Other:	

Core Services

- Immunizations
- Child Care Site Visits and Consultations
- Nurse Home Visits
- Nurturing Parenting Program Classes
- Women, Infant and Children (WIC) Nutritional Program Services
- Dental Referrals and Financial Assistance
- Information, Education and Referrals

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Percentage of children who are fully immunized by age two as reported in the annual review.	Result	75%	80%	80%	80%
Keep obesity rate of 10% or less for children two-to-five years of age for Women, Infants and Children (WIC) participants.	Result	6.6%	10%	10%	10%
Percentage of respondents to the biennial Citizen	Result	45%	45%	45%	45%

Survey state that the availability of preventative health services in Gunnison County is good or excellent.

Maintain breastfeeding initiation rate of 90% for Women and Infant Children Program participants.	Result	100%	90%	90%	90%
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= This performance measure aligns directly with the Commissioners' Strategic Plan.



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Community Health Services Activity

Purpose Statement

The purpose of the Community Health Services Activity is to provide community health, consumer protection and emergency preparedness services to residents so that they can experience an enhanced level of wellness and safety.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	103,628	134,635	119,730	134,820
Charges for Services	30,564	17,000	25,280	27,000
Contributions and Other Grants	20,252	91,372	7,240	23,984
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	11,722	0	59,000	62,000
Total Revenues	166,166	243,007	211,250	247,804
Expenditures				
Personnel	48,036	37,502	45,141	89,318
Supplies	27,424	107,132	90,670	99,520
Purchased Services	64,481	97,940	71,740	77,419
Community Prgms/Contributions	1,000	0	794	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	140,941	242,574	208,345	266,257
Excess Revenues / (Net Cost to the County)	25,225	433	2,905	(18,453)
General Appropriation Required	0	0	0	18,453
Budget Variance	24,791	0	2,472	0



Budget Changes

Proposed Change in Funding:	1.97%
Proposed Change in FTEs:	0.31, due to minor reallocations within the Department. The overall FTEs in the Department have increased 1.60 due to the hiring of Eligibility Technicians for estimated increased caseload and Medicaid expansion.
Proposed Change in Performance:	Change in personnel has increased orientation demands for Public Health nursing functions related to communicable disease investigations. The Emergency Preparedness Response Coordinator position was previously a RN and now is filled by a Health Educator, reducing RN presence by 8 hrs/wk. The measure for completeness of reporting remains well above target.
Other:	

Core Services

- Flu Clinics and Community Education Sessions
- Nurse Training Sessions
- Emergency Preparedness Services
- Exercise Programs
- Health Education sessions
- Consumer Protection and Food Safety
- Tobacco and Substance Abuse Prevention
- Early Childhood Council Services
- Disease Investigations and Intervention Services

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of reported conditions as defined by Colorado Board of Health for disease surveillance that are investigated and the CERDS (reportable conditions) data is complete.	Result	98.1%	90%	90%	90%



560
Family Planning Activity

Purpose Statement

The purpose of the Family Planning Activity is to provide health services to residents of Gunnison County so they can achieve optimal reproductive health.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	105,862	101,257	128,922	79,572
Charges for Services	32,749	46,400	24,352	30,000
Contributions and Other Grants	1,172	0	5,000	5,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	2,784	0	9,000	11,300
Total Revenues	142,568	147,657	167,274	125,872
Expenditures				
Personnel	60,273	67,214	66,757	68,650
Supplies	61,174	48,843	54,422	34,261
Purchased Services	29,857	33,929	48,577	24,811
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	151,304	149,986	169,756	127,722
Excess Revenues / (Net Cost to the County)	(8,736)	(2,329)	(2,482)	(1,850)
General Appropriation Required	8,736	2,329	2,482	1,850
Budget Variance	(6,407)	0	(153)	0



Budget Changes

Proposed Change in Funding:	-14.75%
Proposed Change in FTEs:	-0.23, due to minor reallocations within the Department. The overall FTEs in the Department have increased 1.60 due to the hiring of Eligibility Technicians for estimated increased caseload and Medicaid expansion.
Proposed Change in Performance:	The Family Planning Program has received \$30,000 less in state and federal funding which will greatly reduce the availability of long acting contraceptive methods such as IUDs. However with anticipated Medicaid Expansion it is hoped that this reduction in service will be mitigated to some extent. The measures regarding unintended births, male participants, and chlamydia infection (STDs) are well within current targets.
Other:	

Core Services

- Reproductive Health Examinations
- Healthy Sexuality Community Education Sessions
- Sexually Transmitted Disease Screening and Treatment Services
- Contraception Methods
- Referrals
- Case Management Follow-up Contacts
- Family Planning State Reports

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of family planning clients receiving services who are male.	Result	12.9%	12.5%	12.5%	12.5%
Keep the rate for unintended births at or below 20% of total live births.	Result	16.4%	20%	20%	20%
The Chlamydia (a sexually transmitted infection) rate is less than 30%.	Result	4.2%	10%	10%	10%

Mission Statement

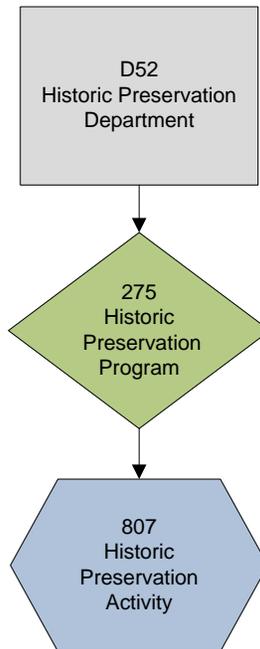
The mission of the Historic Preservation Department is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Department is also responsible to make the community aware of historical information that is available to them and to continue to gather historical information on Gunnison County.

Department Director

Debbie Schoonover
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-5347

info@gunnisonhistoricpreservation.org

www.GunnisonHistoricPreservation.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	3,148	2,821	4,566	2,945
Supplies	52	210	215	245
Purchased Services	540	1,860	1,610	3,195
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,740	4,891	6,391	6,385
Excess Revenues / (Net Cost to the County)	(3,740)	(4,891)	(6,391)	(6,385)
General Appropriation Required	3,740	4,891	6,391	6,385
Budget Variance	1,151	0	(1,500)	0

Department Resources Restated by Fund

Revenues				
Total Revenues	0	0	0	0
Expenditures				
General Fund	3,740	4,891	6,391	6,385
Total Expenditures	3,740	4,891	6,391	6,385



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Historic Preservation Program

Purpose Statement

The mission of the Historic Preservation Program is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Commission has to meet the requirements of the Colorado Historical Society Certified Local Government. The Department is also responsible to make the community aware of historical information both County and State wide that is available to them and to continue to gather historical information on Gunnison County.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	3,148	2,821	4,566	2,945
Supplies	52	210	215	245
Purchased Services	540	1,860	1,610	3,195
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,740	4,891	6,391	6,385
Excess Revenues / (Net Cost to the County)	(3,740)	(4,891)	(6,391)	(6,385)
General Appropriation Required	3,740	4,891	6,391	6,385
Budget Variance	1,151	0	(1,500)	0



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Historic Preservation Activity

Purpose Statement

The mission of the Historic Preservation Activity is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	3,148	2,821	4,566	2,945
Supplies	52	210	215	245
Purchased Services	540	1,860	1,610	3,195
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,740	4,891	6,391	6,385
Excess Revenues / (Net Cost to the County)	(3,740)	(4,891)	(6,391)	(6,385)
General Appropriation Required	3,740	4,891	6,391	6,385
Budget Variance	1,151	0	(1,500)	0



Budget Changes

Proposed Change in Funding:	This activity receives no specific funding.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Historic Preservation Register property owner consultations
- Colorado Historical Society Certified Local Government requirement fulfillments
- Website services
- Brochures
- Educational program sessions
- Native Gunnison County resident interviews
- State and National Historic Preservation participations, property reviews
- Board of County Commissioner landmark recommendations
- Historic site mapping services
- Films made in Gunnison County
- Survey as required by the CLG
- Mapping downtown Gunnison buildings/businesses
- Sponsor activities during Colorado Historical Preservation Month (May)

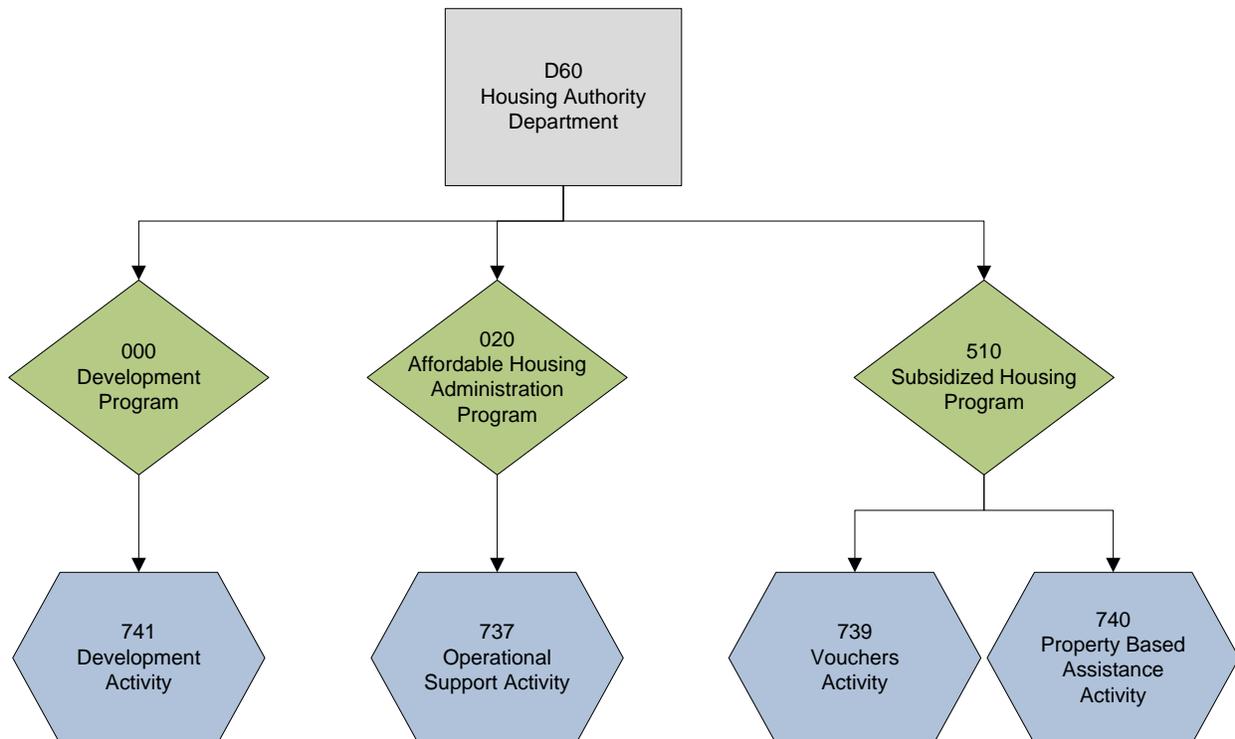
Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of potential historical, cultural or architectural landmarks identified by the Commission that are adopted by the Gunnison County Board of County Commissioners.	Result	100%	100%	100%	100%
Percentage of property owner applications resulting in landmark designation.	Result	100%	100%	100%	100%

Mission Statement

The mission of the Gunnison County Housing Authority (GCHA) is to provide affordable housing, support and advocacy services to low- and moderate-income residents so they can live in safe, quality and energy-efficient affordable housing.

Beginning January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority has been created. Service delivery has been transferred to this new organization. However, assets currently owned by the Gunnison County Housing Authority are not planned for transfer to the new organization. It is still undetermined whether the costs centers still used to track property maintenance and contracted services in the 2013 budget will be absorbed into other county departments (i.e. the Facilities and Grounds Department and/or the Department of Health and Human Services).



Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	225,864	135,476	132,311	135,000
Charges for Services	15,966	100	16,104	5,104
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,127	1,000	268	550
Investment Income	1,594	320	543	470
Interfund Revenues	0	0	0	0
Transfers In	146,475	49,532	39,032	0
Other Financing Sources and Misc.	212,821	209,264	200,205	208,644
Total Revenues	603,847	395,692	388,463	349,768
Expenditures				
Personnel	113,622	0	1,707	12,171
Supplies	6,310	150	317	0
Purchased Services	169,117	182,740	193,778	188,284
Community Prgms/Contributions	0	0	0	0
Financing Costs	182,578	115,529	126,750	91,944
Transfers Out	73,428	33,428	13,428	29,152
Capital Outlay	1,442	25,000	18,138	0
Miscellaneous (Extraordinary/Special)	9,642	9,500	5,395	9,500
Total Expenditures	556,140	366,347	359,513	331,051
Excess Revenues / (Net Cost to the County)	47,707	29,345	28,950	18,717
General Appropriation Required	0	0	0	0
Budget Variance	18,363	0	(395)	0

Department Resources Restated by Fund

Revenues				
Housing Authority Fund	345,068	128,392	126,600	85,880
Senior Housing Fund	222,292	230,812	225,375	227,400
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Revenues	603,847	395,692	388,463	349,768
Expenditures				
Housing Authority Fund	284,241	81,702	93,895	72,159
Senior Housing Fund	235,410	248,158	229,130	222,404
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Expenditures	556,140	366,347	359,513	331,051



**000
Development Program**

Purpose Statement

The purpose of the Development Program is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,160	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	214	0	48	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	66,475	29,532	39,032	0
Other Financing Sources and Misc.	67,290	69,360	65,701	70,956
Total Revenues	136,139	98,892	104,781	70,956
Expenditures				
Personnel	8,322	0	0	0
Supplies	1,066	0	317	0
Purchased Services	33,414	33,565	43,341	37,229
Community Prgms/Contributions	0	0	0	0
Financing Costs	61,590	32,059	32,059	2,527
Transfers Out	0	0	0	0
Capital Outlay	1,442	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	105,834	65,624	75,717	39,756
Excess Revenues / (Net Cost to the County)	30,305	33,268	29,064	31,200
General Appropriation Required	0	0	0	0
Budget Variance	(2,964)	0	(4,204)	0

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Development Activity

Purpose Statement

The purpose of the Development Activity is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,160	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	214	0	48	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	66,475	29,532	39,032	0
Other Financing Sources and Misc.	67,290	69,360	65,701	70,956
Total Revenues	136,139	98,892	104,781	70,956
Expenditures				
Personnel	8,322	0	0	0
Supplies	1,066	0	317	0
Purchased Services	33,414	33,565	43,341	37,229
Community Prgms/Contributions	0	0	0	0
Financing Costs	61,590	32,059	32,059	2,527
Transfers Out	0	0	0	0
Capital Outlay	1,442	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	105,834	65,624	75,717	39,756
Excess Revenues / (Net Cost to the County)	30,305	33,268	29,064	31,200
General Appropriation Required	0	0	0	0
Budget Variance	(2,964)	0	(4,204)	0

020

Affordable Housing Administration Program

Purpose Statement

The purpose of the Affordable Housing Administration Program is to provide customer service, housing and homeownership information services to residents of Gunnison County so they can make informed decisions about affordable housing.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	80,604	0	0	0
Charges for Services	15,966	0	16,104	5,104
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,508	0	320	320
Interfund Revenues	0	0	0	0
Transfers In	80,000	20,000	0	0
Other Financing Sources and Misc.	16,701	9,500	5,395	9,500
Total Revenues	194,779	29,500	21,819	14,924
Expenditures				
Personnel	34,667	0	0	0
Supplies	1,654	0	0	0
Purchased Services	29,873	2,650	4,746	3,251
Community Prgms/Contributions	0	0	0	0
Financing Costs	11	0	4	0
Transfers Out	73,428	13,428	13,428	29,152
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	139,633	16,078	18,178	32,403
Excess Revenues / (Net Cost to the County)	55,145	13,422	3,641	(17,479)
General Appropriation Required	0	0	0	17,479
Budget Variance	41,723	0	(9,781)	0



737
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide office management, customer service, monitoring and information services to housing clients and residents of Gunnison County so they can make informed decisions about affordable housing.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	80,604	0	0	0
Charges for Services	15,966	0	16,104	5,104
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,508	0	320	320
Interfund Revenues	0	0	0	0
Transfers In	80,000	20,000	0	0
Other Financing Sources and Misc.	16,701	9,500	5,395	9,500
Total Revenues	194,779	29,500	21,819	14,924
Expenditures				
Personnel	34,667	0	0	0
Supplies	1,654	0	0	0
Purchased Services	29,873	2,650	4,746	3,251
Community Prgms/Contributions	0	0	0	0
Financing Costs	11	0	4	0
Transfers Out	73,428	13,428	13,428	29,152
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	139,633	16,078	18,178	32,403
Excess Revenues / (Net Cost to the County)	55,145	13,422	3,641	(17,479)
General Appropriation Required	0	0	0	17,479
Budget Variance	41,723	0	(9,781)	0

510
Subsidized Housing Program

Purpose Statement

The purpose of the Subsidized Housing Program is to provide subsidized rental housing services to low-income residents so they can have safe, quality and affordable housing where they are satisfied to live.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	143,100	135,476	132,311	135,000
Charges for Services	0	100	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	913	1,000	220	550
Investment Income	86	320	223	150
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	128,831	130,404	129,109	128,188
Total Revenues	272,929	267,300	261,863	263,888
Expenditures				
Personnel	70,633	0	1,707	12,171
Supplies	3,590	150	0	0
Purchased Services	105,831	146,525	145,691	147,804
Community Prgms/Contributions	0	0	0	0
Financing Costs	120,976	83,471	94,687	89,417
Transfers Out	0	20,000	0	0
Capital Outlay	0	25,000	18,138	0
Miscellaneous (Extraordinary/Special)	9,642	9,500	5,395	9,500
Total Expenditures	310,672	284,646	265,618	258,892
Excess Revenues / (Net Cost to the County)	(37,743)	(17,346)	(3,755)	4,996
General Appropriation Required	37,743	17,346	3,755	0
Budget Variance	(20,397)	0	13,591	0

739
Vouchers Activity

Purpose Statement

The purpose of the Vouchers Activity is to provide subsidized rental housing assistance services to eligible residents of Gunnison County so they can locate and live in quality, affordable housing.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	14,150	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	14,150	0	0	0
Expenditures				
Personnel	34,027	0	0	0
Supplies	1,574	0	0	0
Purchased Services	3,173	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	38,774	0	0	0
Excess Revenues / (Net Cost to the County)	(24,624)	0	0	0
General Appropriation Required	24,624	0	0	0
Budget Variance	(24,624)	0	0	0

** This activity has been discontinued for the 2013 Budget. These services have transitioned to the newly formed Gunnison Valley Regional Housing Authority.

740 Property Based Assistance Activity

Purpose Statement

The purpose of the Property Based Assistance Activity is to provide housing and support services to low-income senior and disabled residents so they can have a safe, affordable place where they are satisfied to live.

Resource Summary

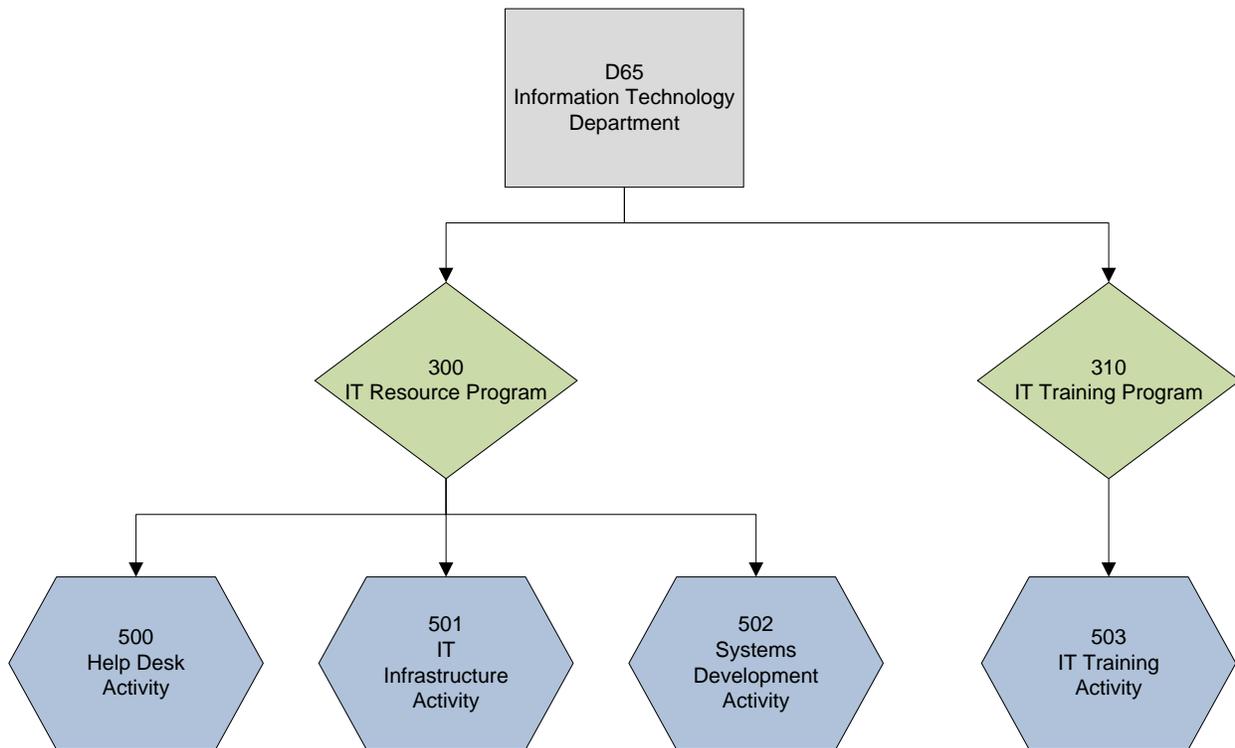
	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	128,950	135,476	132,311	135,000
Charges for Services	0	100	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	913	1,000	220	550
Investment Income	86	320	223	150
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	128,831	130,404	129,109	128,188
Total Revenues	258,779	267,300	261,863	263,888
Expenditures				
Personnel	36,606	0	1,707	12,171
Supplies	2,016	150	0	0
Purchased Services	102,658	146,525	145,691	147,804
Community Prgms/Contributions	0	0	0	0
Financing Costs	120,976	83,471	94,687	89,417
Transfers Out	0	20,000	0	0
Capital Outlay	0	25,000	18,138	0
Miscellaneous (Extraordinary/Special)	9,642	9,500	5,395	9,500
Total Expenditures	271,898	284,646	265,618	258,892
Excess Revenues / (Net Cost to the County)	(13,119)	(17,346)	(3,755)	4,996
General Appropriation Required	13,119	17,346	3,755	0
Budget Variance	4,227	0	13,591	0

Mission Statement

The mission of the Information Technology Department is to provide IT infrastructure, personal computing, communications, policy and support services to Gunnison County departments so they can communicate without interruption, achieve their operational results and fulfill their mission.

Department Director

Mike Lee
221 N. Wisconsin
Gunnison, CO 81230
(970) 641-1410
mlee@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	563,233	610,958	618,697	587,957
Transfers In	5,500	0	20,060	22,060
Other Financing Sources and Misc.	9	0	1,712	0
Total Revenues	568,742	610,958	640,469	610,017
Expenditures				
Personnel	176,665	220,030	219,065	225,025
Supplies	85,638	90,000	79,019	80,225
Purchased Services	176,661	171,084	201,528	231,402
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	65,568	63,372	63,372	66,876
Capital Outlay	60,850	176,500	117,083	90,310
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	565,381	720,986	680,067	693,838
Excess Revenues / (Net Cost to the County)	3,360	(110,028)	(39,598)	(83,821)
General Appropriation Required	0	110,028	39,598	83,821
Budget Variance	113,388	0	70,430	0

Department Resources Restated by Fund

Revenues				
ISF-II	568,742	610,958	640,469	610,017
Total Revenues	568,742	610,958	640,469	610,017
Expenditures				
ISF-II	565,381	720,986	680,067	693,838
Total Expenditures	565,381	720,986	680,067	693,838



300
IT Resource Program

Purpose Statement

The purpose of the IT Resource Program is to provide help desk, infrastructure and development services to County departments so they can conduct their business in a well-supported, secure and compatible computing environment with adequate capacity.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	548,659	593,616	601,134	566,712
Transfers In	5,500	0	20,060	22,060
Other Financing Sources and Misc.	9	0	1,712	0
Total Revenues	554,168	593,616	622,906	588,772
Expenditures				
Personnel	175,698	209,193	209,193	210,092
Supplies	85,638	90,000	79,019	80,225
Purchased Services	171,354	164,772	194,251	225,090
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	65,568	63,372	63,372	66,876
Capital Outlay	60,850	176,500	117,083	90,310
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	559,108	703,837	662,918	672,593
Excess Revenues / (Net Cost to the County)	(4,939)	(110,221)	(40,012)	(83,821)
General Appropriation Required	4,939	110,221	40,012	83,821
Budget Variance	105,282	0	70,209	0



**500
Help Desk Activity**

Purpose Statement

The purpose of the Help Desk Activity is to provide hardware, software, connectivity and rapid response services to County departments so they can do their work in an electronic environment and have their questions answered and problems solved in a timely fashion.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	156,394	184,160	185,941	183,804
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5	0	1,712	0
Total Revenues	156,399	184,160	187,653	183,804
Expenditures				
Personnel	81,438	91,705	91,705	93,652
Supplies	32,934	41,625	32,947	34,450
Purchased Services	46,098	49,368	53,235	55,702
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	12,811	0	6,103	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	173,280	182,698	183,990	183,804
Excess Revenues / (Net Cost to the County)	(16,882)	1,462	3,663	0
General Appropriation Required	16,882	0	0	0
Budget Variance	(18,344)	0	2,201	0



Budget Changes

Proposed Change in Funding:	-0.19%, fees are set to support expenditures.
Proposed Change in FTEs:	0.02, due to minor reallocations within the Department. The overall FTEs in the Department remain unchanged for 2014.
Proposed Change in Performance:	IT staff will improve follow-up on tickets to close them out on schedule.
Other:	The Department received the award for 2013 Employees of the year, due to the coordinated move from the Courthouse to temporary offices around town.

Core Services

- Help Desk Responses
- Purchases and Support for phones, desktop and laptop computers, printers, fax machines, email accounts, photo copiers and postage machines.
- System Log-On Accounts
- Application Updates
- Application Installations and Updates
- Data Recoveries

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of HIGH-priority support tickets that are resolved within one day of the request.	Result	77.6%	75%	27%	75%
Percentage of NORMAL-priority support tickets that are resolved within two days of the request.	Result	59.8%	85%	34.9%	85%



**501
IT Infrastructure Activity**

Purpose Statement

The purpose of the IT Infrastructure Activity is to provide systems, network and security services to County departments so they can communicate and operate in secure environments, have adequate systems capacity and experience minimal down time.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	392,265	409,456	415,193	382,908
Transfers In	0	0	0	0
Other Financing Sources and Misc.	4	0	0	0
Total Revenues	392,269	409,456	415,193	382,908
Expenditures				
Personnel	94,260	117,488	117,488	116,440
Supplies	52,704	48,375	46,072	45,775
Purchased Services	125,256	115,404	127,966	148,688
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	65,568	63,372	63,372	66,876
Capital Outlay	42,539	26,500	25,420	17,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	380,327	371,139	380,318	395,279
Excess Revenues / (Net Cost to the County)	11,942	38,317	34,875	(12,371)
General Appropriation Required	0	0	0	12,371
Budget Variance	(26,375)	0	(3,442)	0



Budget Changes

Proposed Change in Funding:	-6.48%, fees are not sufficient to cover costs in this activity. A comprehensive review of fees will be conducted in 2014 to adapt the fees to a new computing environment where the costs are all tied up in infrastructure that is not seen by the end user.
Proposed Change in FTEs:	-0.06, due to minor reallocations within the Department. The overall FTEs in the Department remain unchanged for 2014.
Proposed Change in Performance:	This activity has been more proactive in discouraging use of the county's network for personal use and/or use of streaming services that are not related to work such as internet radio or news.
Other:	A mobile/bring your own device policy will be developed since many departments want to reduce their costs by using these items, but still require connectivity to the network, backup and the ability to respond to public records requests.

Core Services

- Servers
- Network
- Phone System
- Internet Connectivity
- Security Systems
- Systems Management Services
- System Backup, Recovery, and Disaster Recovery

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of work days when internet use does not exceed 90% of available bandwidth.	Result	82.8%	75%	85%	99%



**502
Systems Development Activity**

Purpose Statement

The purpose of the Systems Development Activity is to provide analysis and consultation services to County departments so they can make informed decisions regarding the functionality and timing of new systems and applications, as well as compatibility with existing IT infrastructure.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	5,500	0	20,060	22,060
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	5,500	0	20,060	22,060
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	13,050	20,700
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	5,500	150,000	85,560	72,810
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	5,500	150,000	98,610	93,510
Excess Revenues / (Net Cost to the County)	(0)	(150,000)	(78,550)	(71,450)
General Appropriation Required	0	150,000	78,550	71,450
Budget Variance	150,000	0	71,450	0



Budget Changes

Proposed Change in Funding:	There is a one-time transfer in to support the final year of a purchase agreement for the Clerk’s Information System.
Proposed Change in FTEs:	There are no FTEs allocated to this activity.
Proposed Change in Performance:	There is no significant change anticipated. Determining software vendors that provide the service without crippling bugs and constant buyouts, mergers and time consuming upgrades is becoming increasingly difficult.
Other:	

Core Services

- Systems Purchasing Consultations
- System Analyses

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of department heads reporting that they had the information they needed to make informed systems decisions.	Result	76.9%	85%	77%	85%



**310
IT Training Program**

Purpose Statement

The purpose of the IT Training Program is to provide orientation and training services to County departments so they can build the capacity of their employees to be proficient in Microsoft Windows and Office Suite, understand County policy regarding the use of IT resources and participate in security practices.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	14,573	17,342	17,563	21,245
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	14,573	17,342	17,563	21,245
Expenditures				
Personnel	967	10,837	9,872	14,933
Supplies	0	0	0	0
Purchased Services	5,307	6,312	7,277	6,312
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	6,274	17,149	17,149	21,245
Excess Revenues / (Net Cost to the County)	8,300	193	414	0
General Appropriation Required	0	0	0	0
Budget Variance	8,107	0	221	0



**503
IT Training Activity**

Purpose Statement

The purpose of the IT Training Activity is to provide orientation and training services to County departments so they can build the capacity of their employees to be proficient in Microsoft Windows and Office Suite, understand County policy regarding the use of IT resources and participate in security practices.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	14,573	17,342	17,563	21,245
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	14,573	17,342	17,563	21,245
Expenditures				
Personnel	967	10,837	9,872	14,933
Supplies	0	0	0	0
Purchased Services	5,307	6,312	7,277	6,312
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	6,274	17,149	17,149	21,245
Excess Revenues / (Net Cost to the County)	8,300	193	414	0
General Appropriation Required	0	0	0	0
Budget Variance	8,107	0	221	0



Budget Changes

Proposed Change in Funding:	22.51%, fees are set to cover expenses in this activity.
Proposed Change in FTEs:	0.04, due to minor reallocations within the Department. The overall FTEs in the Department remain unchanged for 2014.
Proposed Change in Performance:	None. 2013 performance was higher than usual due to the number of training sessions provided for the new telephone system that were not previously requested in the annual survey.
Other:	

Core Services

- Microsoft Applications Training Sessions
- New Employee Orientations

Key Performance Measures

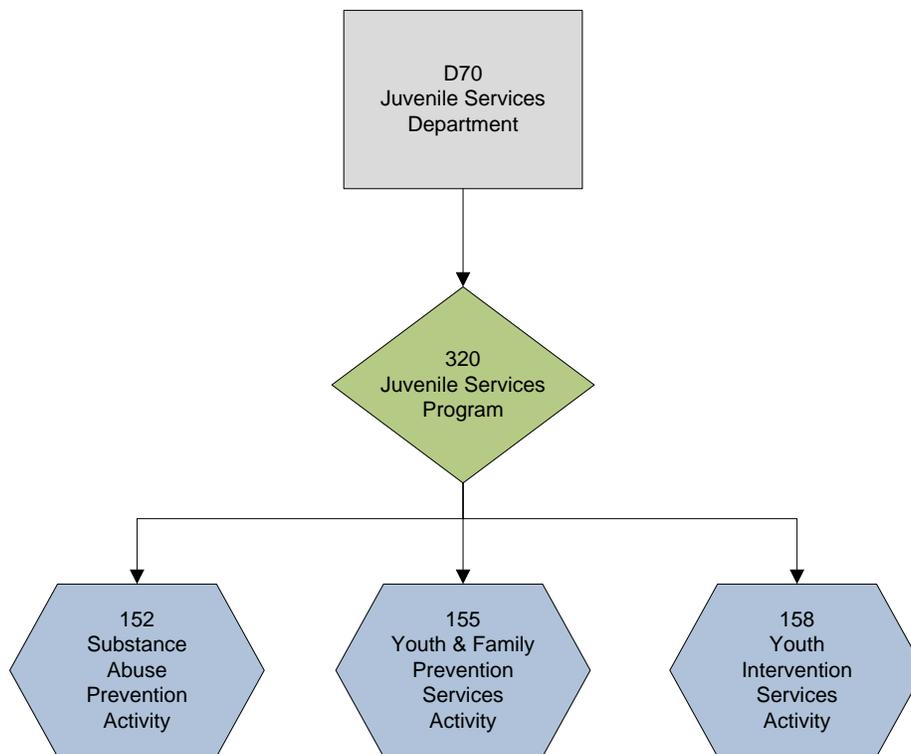
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of employee training sessions requested via the annual employee survey that were provided.	Result	34.1%	75%	107.3%	75%
Percentage of employee training sessions provided that were attended.	Result	58.3%	75%	75%	75%

Mission Statement

The mission of the Juvenile Services Department is to provide information, prevention and intervention services to youth and their families so they can become healthy, responsible and productively involved in their communities.

Department Director

Janet Reinman
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-4710
jreinman@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	315,643	377,965	351,284	325,237
Charges for Services	1,835	1,500	800	800
Contributions and Other Grants	13,671	16,044	39,517	32,080
Fines & Forfeitures	50	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	331,199	395,509	391,601	358,117
Expenditures				
Personnel	273,390	301,013	292,039	293,975
Supplies	8,294	6,264	9,285	7,462
Purchased Services	74,763	112,195	112,314	80,085
Community Prgms/Contributions	353	2,250	4,380	2,500
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	170	0	0	0
Total Expenditures	356,970	421,722	418,018	384,022
Excess Revenues / (Net Cost to the County)	(25,771)	(26,213)	(26,417)	(25,905)
General Appropriation Required	25,771	26,213	26,417	25,905
Budget Variance	442	0	(204)	0

Department Resources Restated by Fund

Revenues				
General Fund	246,180	292,347	301,364	245,744
Human Services Fund	85,019	103,162	90,237	112,373
Total Revenues	331,199	395,509	391,601	358,117
Expenditures				
General Fund	271,951	318,252	327,781	271,649
Human Services Fund	85,019	103,470	90,237	112,373
Total Expenditures	356,970	421,722	418,018	384,022



**320
Juvenile Services Program**

Purpose Statement

The purpose of the Juvenile Services program is to provide information, prevention and intervention services to youth and their families so they can become healthy, responsible and productively involved in their communities.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	315,643	377,965	351,284	325,237
Charges for Services	1,835	1,500	800	800
Contributions and Other Grants	13,671	16,044	39,517	32,080
Fines & Forfeitures	50	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	331,199	395,509	391,601	358,117
Expenditures				
Personnel	273,390	301,013	292,039	293,975
Supplies	8,294	6,264	9,285	7,462
Purchased Services	74,763	112,195	112,314	80,085
Community Prgms/Contributions	353	2,250	4,380	2,500
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	170	0	0	0
Total Expenditures	356,970	421,722	418,018	384,022
Excess Revenues / (Net Cost to the County)	(25,771)	(26,213)	(26,417)	(25,905)
General Appropriation Required	25,771	26,213	26,417	25,905
Budget Variance	442	0	(204)	0



152
Substance Abuse Prevention Activity

Purpose Statement

The purpose of the Gunnison County Substance Abuse Prevention Project (GCSAPP) is to provide comprehensive evidence-based prevention education from birth to age 21, increase awareness about underage drinking and decrease underage access to alcohol so youth can become healthy, stable and productively involved in their communities.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	131,203	181,636	180,488	151,268
Charges for Services	0	0	0	0
Contributions and Other Grants	12,596	14,544	31,017	25,580
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	143,799	196,180	211,505	176,848
Expenditures				
Personnel	105,306	131,956	126,248	134,108
Supplies	6,267	3,501	7,363	5,012
Purchased Services	31,873	53,219	68,260	32,577
Community Prgms/Contributions	353	2,250	4,380	2,500
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	143,799	190,926	206,251	174,197
Excess Revenues / (Net Cost to the County)	0	5,254	5,254	2,652
General Appropriation Required	0	0	0	0
Budget Variance	(5,254)	0	0	0



Budget Changes

Proposed Change in Funding:	-9.85, as a result of a grant reduction. Expenditures have been reduced in a like amount.
Proposed Change in FTEs:	-0.16, due to minor contraction from smaller grant awards.
Proposed Change in Performance:	GCSAPP's efforts have helped with the reduction of substance use in Gunnison County. Reflected in self-reported use rates from the Healthy Kids Survey, 6th-12th grade students reporting not using alcohol, marijuana, tobacco, and prescription drugs without a prescription, has risen from 82% in 2009 to 87.5% in 2012.
Other:	

Core Services

- Parent Education
- Prevention Education in Schools and Community
- Alternative Activities for Youth
- Youth Engagement

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of parents who report in the Parent Survey that they are familiar with GCSAPP. (Surveys are done every other year during even years.)	Result	72%	72%	72%	75%
Percentage of students who report talking with their parents about alcohol, tobacco and/or drugs in the past 12 months.	Result	55%	60%	60%	65%
Percentage of students who report NOT using alcohol, tobacco and marijuana (combined) annually.	Result	87.5%	88%	88%	89%



155

Youth and Family Prevention Services Activity

Purpose Statement

The purpose of the Youth and Family Prevention Services Activity is to provide support and resource services to youth and families in need in order to overcome the challenges facing them and lead to better outcomes.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	83,944	101,662	81,737	105,873
Charges for Services	0	0	0	0
Contributions and Other Grants	1,075	1,500	8,500	6,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	85,019	103,162	90,237	112,373
Expenditures				
Personnel	55,145	61,810	59,387	76,034
Supplies	728	1,175	1,020	1,905
Purchased Services	29,146	40,485	29,830	34,434
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,019	103,470	90,237	112,373
Excess Revenues / (Net Cost to the County)	0	(308)	(0)	0
General Appropriation Required	0	308	0	0
Budget Variance	308	0	308	0

Budget Changes

Proposed Change in Funding:	8.93%
Proposed Change in FTEs:	-0.06, due to minor contraction from smaller grant awards.
Proposed Change in Performance:	The Gunnison/Hinsdale County Collaborative Management Project continues to expand its efforts in effectively serving multi system youth and their families. Several new initiatives have been implemented to address systemic change across the counties and child/family serving organizations.
Other:	

Core Services

- Case consultation services
- Family chosen Individual Service and Support Team
- Community Resource referrals for therapeutic, occupational therapy and educational support services.
- Prevention Services to include parent education, youth engagement, alternative activities, prevention education and parenting skills trainings.
- Financial assistance and resources
- Mentoring services and training sessions
- Independent living and Life skills
- In-home therapy
- Support groups
- Information and program meetings at the state and local level.

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of youth/families participating in the FAST/ISST process will not penetrate the Child Welfare or Juvenile Justice system.	Result	97.6%	75%	90%	90%
Percentage of families with an open child welfare case, participating in the FAST/ISST process that will have no new founded abuse or neglect.	Result	92.1%	90%	90%	90%



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Youth Intervention Services Activity

Purpose Statement

The purpose of the Youth Intervention Services Activity is to provide screenings, assessments, case management, mentoring and life skills training, along with victim apology, restitution and restorative justice processes to court-referred youth so they can become better functioning individuals and have no further negative involvement within the justice system.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	100,497	94,667	89,059	68,096
Charges for Services	1,835	1,500	800	800
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	50	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	102,382	96,167	89,859	68,896
Expenditures				
Personnel	112,939	107,247	106,404	83,833
Supplies	1,299	1,588	902	545
Purchased Services	13,745	18,491	14,224	13,074
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	170	0	0	0
Total Expenditures	128,152	127,326	121,530	97,452
Excess Revenues / (Net Cost to the County)	(25,771)	(31,159)	(31,671)	(28,556)
General Appropriation Required	25,771	31,159	31,671	28,556
Budget Variance	5,388	0	(512)	0



Budget Changes

Proposed Change in Funding:	-28.36%
Proposed Change in FTEs:	-0.04, due to minor contraction from smaller grant awards.
Proposed Change in Performance:	The percentage of youth who receive additional charges during program involvement as well as the percentage of youth who incur additional charges one year after program completion continue to stay under 10%.
Other:	

Core Services

- Program client contracts
- Youth Meetings
- Case Management
- Intake screenings and assessments
- Life Skills
- Crisis Intervention
- Law Education
- Mentoring Services
- Parenting Support
- Family Team Meetings

Key Performance Measures

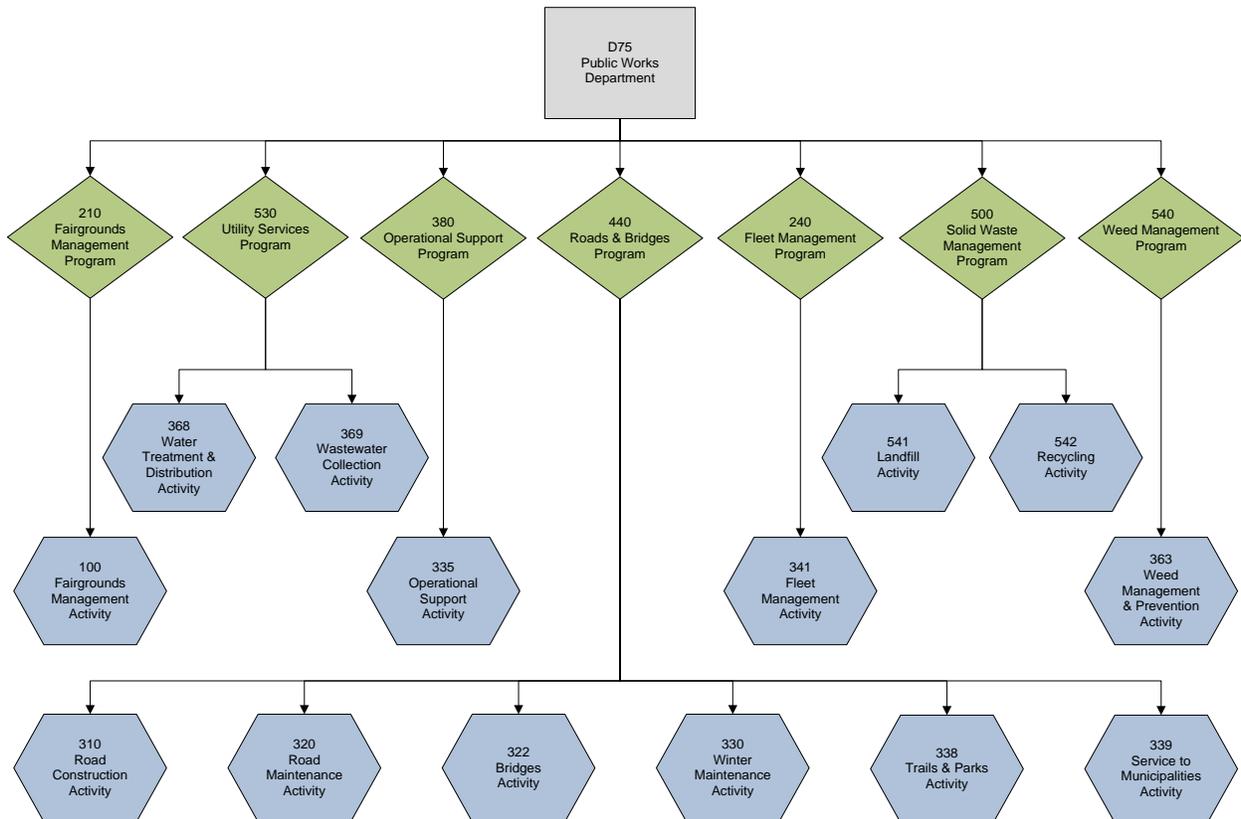
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of youth who do not receive additional charges during program involvement.	Result	95.7%	90%	90%	90%
Percentage of youth who do not incur additional charges within one year after program completion.	Result	96.3%	85%	80%	80%

Mission Statement

The mission of the Public Works Department is to provide infrastructure construction and management services to residents, visitors and County departments so they can travel on County roads, pursue recreational interests, and enjoy living in a more sustainable environment.

Department Director

Marlene Crosby
 195 Basin Park Drive
 Gunnison, CO 81230
 (970) 641-0044
publicworks@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	130,400	115,000	140,000	140,000
Licenses and Permits	15,231	4,220	12,020	11,820
Intergovernmental	5,010,701	4,629,503	8,545,828	6,563,091
Charges for Services	1,437,011	1,383,278	1,497,712	1,421,153
Contributions and Other Grants	4,125	2,985	0	0
Fines & Forfeitures	7,750	6,050	5,161	5,050
Investment Income	90,811	46,700	32,100	27,400
Interfund Revenues	2,039,956	2,138,283	1,680,671	1,780,106
Transfers In	1,042,222	1,243,529	1,246,326	2,273,862
Other Financing Sources and Misc.	1,343,579	160,496	485,431	183,270
Total Revenues	11,121,788	9,730,045	13,645,250	12,405,752
Expenditures				
Personnel	3,189,164	3,475,480	3,335,011	3,563,836
Supplies	2,261,264	2,518,000	2,040,134	1,770,379
Purchased Services	2,685,185	4,166,631	2,658,759	3,535,332
Community Prgms/Contributions	2,980	7,500	7,500	7,500
Financing Costs	292,265	355,599	178,835	174,391
Transfers Out	1,177,438	1,371,149	1,430,696	2,632,951
Capital Outlay	2,127,515	1,515,901	6,227,408	3,501,387
Miscellaneous (Extraordinary/Special)	21,540	35,160	33,487	35,160
Total Expenditures	11,757,350	13,445,419	15,911,831	15,220,936
Excess Revenues / (Net Cost to the County)	(635,562)	(3,715,375)	(2,266,581)	(2,815,184)
General Appropriation Required	635,562	3,715,375	2,266,581	2,815,184
Budget Variance	3,079,812	0	1,448,794	0

Department Resources Restated by Fund

Revenues				
General Fund	60,317	137,433	162,605	102,028
Road and Bridge Fund	5,400,014	4,944,282	8,953,583	6,861,296
Sewer Fund	563,010	478,094	473,160	481,563
Water Fund	1,051,169	341,218	673,511	359,763
Solid Waste Fund	863,786	743,834	757,534	761,586
ISF-I	3,183,490	3,085,184	2,624,856	3,839,516
Total Revenues	11,121,788	9,730,045	13,645,250	12,405,752
Expenditures				
General Fund	414,549	465,025	456,743	424,744
Road and Bridge Fund	5,881,577	6,862,370	10,819,754	8,160,161
Sewer Fund	498,716	505,650	544,094	431,118
Water Fund	1,050,245	281,175	551,519	292,042
Solid Waste Fund	908,847	2,306,557	1,121,324	2,024,841
ISF-I	3,003,415	3,024,643	2,418,397	3,888,030
Total Expenditures	11,757,350	13,445,419	15,911,831	15,220,936



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Fairgrounds Management Program

Purpose Statement

The purpose of the Fairgrounds Management Program is to provide multi-purpose meeting, grounds and event management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	73,700	76,500	23,000
Other Financing Sources and Misc.	15,798	12,900	13,700	14,700
Total Revenues	15,798	86,600	90,200	37,700
Expenditures				
Personnel	152,774	157,068	157,068	159,809
Supplies	7,644	10,530	7,851	9,420
Purchased Services	54,095	49,537	48,416	52,706
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,318	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	8,361	53,700	56,500	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	224,192	272,153	271,153	223,253
Excess Revenues / (Net Cost to the County)	(208,393)	(185,553)	(180,953)	(185,553)
General Appropriation Required	208,393	185,553	180,953	185,553
Budget Variance	(22,841)	0	4,600	0



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Fairgrounds Management Activity

Purpose Statement

The purpose of the Fairgrounds Management Activity is to provide multi-purpose meeting, grounds and event management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	73,700	76,500	23,000
Other Financing Sources and Misc.	15,798	12,900	13,700	14,700
Total Revenues	15,798	86,600	90,200	37,700
Expenditures				
Personnel	152,774	157,068	157,068	159,809
Supplies	7,644	10,530	7,851	9,420
Purchased Services	54,095	49,537	48,416	52,706
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,318	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	8,361	53,700	56,500	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	224,192	272,153	271,153	223,253
Excess Revenues / (Net Cost to the County)	(208,393)	(185,553)	(180,953)	(185,553)
General Appropriation Required	208,393	185,553	180,953	185,553
Budget Variance	(22,841)	0	4,600	0

Budget Changes

Proposed Change in Funding:	-56.47%, while rent is expected to increase slightly, there are no planned capital projects to be funded by Conservation Trust dollars.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Fred R. Field Western Heritage Center
- Event Management
- Grandstands
- Arena Stalls
- Pavilion
- Minor Building Repairs
- Parking Grounds Facilities
- Conference Room
- Event Consultations
- Snow Removal

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of requestors who are able to schedule their events with adequate advance notice.	Result	88.1%	90%	96.3%	92%
Percentage of customers who report that the facilities are clean & free of safety hazards, and that facility management provided the agreed upon spaces, service and support materials.	Result	97.5%	95%	94%	95%



530
Utility Services Program

Purpose Statement

The purpose of the Utility Services Program is to provide treated drinking water to users of the Dos Rios Water Division and the Antelope Hills Water Division, and to provide sanitary sewer collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so that the residents served can continue to enjoy and depend on safe drinking water and dependable sanitary sewer service.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	69,840	0	0	0
Charges for Services	692,646	767,492	791,506	772,913
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	4,035	4,000	3,111	3,000
Investment Income	10,827	4,200	5,000	4,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	813,510	18,184	321,621	18,184
Total Revenues	1,590,859	793,876	1,121,238	798,097
Expenditures				
Personnel	130,462	140,253	134,153	130,364
Supplies	10,167	20,643	19,740	21,853
Purchased Services	278,635	216,059	329,140	216,658
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	123,219	178,529	170,726	166,282
Transfers Out	98,041	97,680	97,677	103,897
Capital Outlay	863,029	75,000	278,132	0
Miscellaneous (Extraordinary/Special)	0	10,160	7,620	10,160
Total Expenditures	1,505,553	740,824	1,039,688	651,714
Excess Revenues / (Net Cost to the County)	85,306	53,052	81,550	146,383
General Appropriation Required	0	0	0	0
Budget Variance	32,254	0	28,498	0



368

Water Treatment and Distribution Activity

Purpose Statement

The purpose of the Water Treatment and Distribution Activity is to provide and distribute quality drinking water to Dos Rios Water Division and Antelope Hills Water Division users so they can continue to enjoy and depend on quality drinking water that is safe and affordable.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	213,379	296,098	325,857	297,750
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,854	1,500	600	600
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	811,615	18,184	321,621	18,184
Total Revenues	1,027,849	315,782	648,078	316,534
Expenditures				
Personnel	76,336	77,228	91,903	59,487
Supplies	5,794	12,320	12,080	13,570
Purchased Services	93,484	44,044	97,239	47,866
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	8,156	63,178	55,376	50,932
Transfers Out	24,836	25,744	25,744	36,081
Capital Outlay	796,231	0	203,132	0
Miscellaneous (Extraordinary/Special)	0	10,160	7,620	10,160
Total Expenditures	1,006,837	235,174	495,594	220,596
Excess Revenues / (Net Cost to the County)	21,012	80,608	152,484	95,938
General Appropriation Required	0	0	0	0
Budget Variance	(59,596)	0	71,876	0

Budget Changes

Proposed Change in Funding:	0.24%, revenues will be similar to the previous year.
Proposed Change in FTEs:	-0.33, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	Increased work load due to addition of Antelope Hills Water Line.
Other:	

Core Services

- Water Testings
- Water Treatments
- Fire Hydrant Quality Water Flushings

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percent of water testings that meet or exceed State of Colorado drinking water standards.	Result	100%	100%	100%	100%
Maximum percentage of water customers who experience unplanned water outages.	Result	0%	1%	0%	1%



369

Wastewater Collection Activity

Purpose Statement

The purpose of the Wastewater Collection Activity is to provide sanitary wastewater collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so they can continue to enjoy sanitary conditions that are affordable and dependable.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	69,840	0	0	0
Charges for Services	479,267	471,394	465,649	475,163
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	4,035	4,000	3,111	3,000
Investment Income	7,973	2,700	4,400	3,400
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,895	0	0	0
Total Revenues	563,010	478,094	473,160	481,563
Expenditures				
Personnel	54,125	63,025	42,250	70,877
Supplies	4,373	8,323	7,660	8,283
Purchased Services	185,151	172,015	231,901	168,792
Community Prgms/Contributions	0	0	0	0
Financing Costs	115,063	115,351	115,350	115,350
Transfers Out	73,205	71,936	71,933	67,816
Capital Outlay	66,799	75,000	75,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	498,716	505,650	544,094	431,118
Excess Revenues / (Net Cost to the County)	64,294	(27,556)	(70,934)	50,445
General Appropriation Required	0	27,556	70,934	0
Budget Variance	91,850	0	(43,378)	0

Budget Changes

Proposed Change in Funding:	0.73%, revenues are expected to remaining relatively unchanged from the previous year.
Proposed Change in FTEs:	0.04, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	Increased camera inspections of sewer lines subject to ground water infiltration.
Other:	

Core Services

- Sewer Line Locates
- Sewer Line Camera Inspections
- Sewer Line Cleanings
- Sewer Line Inspections

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Maximum percentage of customers who experience unplanned sewer outages.	Result	0%	1%	0%	1%
Percentage of respondents to the biennial citizen survey who report that sewer services are good or excellent.	Result	85%	85%	85%	85%



380
Operational Support Program

Purpose Statement

The purpose of the Operational Support Program is to provide operational and logistical support services to our department, other County departments and the public so they can initiate and complete their projects in a timely manner.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	130,400	115,000	140,000	140,000
Licenses and Permits	13,611	2,900	10,700	10,500
Intergovernmental	4,633,052	4,240,706	4,082,109	3,646,987
Charges for Services	4,574	3,565	2,290	1,665
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	50	50	50
Investment Income	52,534	23,500	20,000	18,000
Interfund Revenues	257,705	400,400	209,467	209,467
Transfers In	240,197	244,028	244,025	194,752
Other Financing Sources and Misc.	27,071	0	25,231	24,675
Total Revenues	5,359,144	5,030,149	4,733,872	4,246,096
Expenditures				
Personnel	248,337	261,049	254,157	287,929
Supplies	274,036	416,595	231,446	223,387
Purchased Services	177,078	218,968	187,794	198,062
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,349	1,112	1,112	1,112
Transfers Out	897,009	1,075,217	1,134,767	274,330
Capital Outlay	0	85,000	0	85,000
Miscellaneous (Extraordinary/Special)	4,620	4,900	5,767	4,900
Total Expenditures	1,602,430	2,062,841	1,815,043	1,074,720
Excess Revenues / (Net Cost to the County)	3,756,715	2,967,308	2,918,829	3,171,376
General Appropriation Required	0	0	0	0
Budget Variance	789,407	0	(48,479)	0



**335
Operational Support Activity**

Purpose Statement

The purpose of the Operational Support Activity is to provide administrative and logistical support services to the department, other County departments and the public so they can initiate and complete their projects in a timely manner.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	130,400	115,000	140,000	140,000
Licenses and Permits	13,611	2,900	10,700	10,500
Intergovernmental	4,633,052	4,240,706	4,082,109	3,646,987
Charges for Services	4,574	3,565	2,290	1,665
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	50	50	50
Investment Income	52,534	23,500	20,000	18,000
Interfund Revenues	257,705	400,400	209,467	209,467
Transfers In	240,197	244,028	244,025	194,752
Other Financing Sources and Misc.	27,071	0	25,231	24,675
Total Revenues	5,359,144	5,030,149	4,733,872	4,246,096
Expenditures				
Personnel	248,337	261,049	254,157	287,929
Supplies	274,036	416,595	231,446	223,387
Purchased Services	177,078	218,968	187,794	198,062
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,349	1,112	1,112	1,112
Transfers Out	897,009	1,075,217	1,134,767	274,330
Capital Outlay	0	85,000	0	85,000
Miscellaneous (Extraordinary/Special)	4,620	4,900	5,767	4,900
Total Expenditures	1,602,430	2,062,841	1,815,043	1,074,720
Excess Revenues / (Net Cost to the County)	3,756,715	2,967,308	2,918,829	3,171,376
General Appropriation Required	0	0	0	0
Budget Variance	789,407	0	(48,479)	0

Budget Changes

Proposed Change in Funding:	-15.59%, most significantly because the Secure Rural Schools and Community Self-Determination Act has not been reauthorized by Congress. The 2013 revenue was \$452,029 and \$0 has been budgeted in 2014.
Proposed Change in FTEs:	0.23, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	None.
Other:	

Core Services

- CDL Testings
- Permits
- Accident Review Findings

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of customers who obtain Public Works permits within three working days of submitting a completed application.	Result	85.8%	90%	83.4%	90%
Percentage of complaints/concerns regarding road conditions, summer and winter, that receive an informed response within three business days.	Result	95.4%	98%	89.3%	98%



440
Roads and Bridges Program

Purpose Statement

The purpose of the Roads and Bridges Program is to provide road and bridge management and maintenance services to residents, visitors, service providers and governmental agencies so they can travel on well-maintained roads while enjoying the natural beauty of Gunnison County.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	259,560	343,069	4,423,735	2,853,096
Charges for Services	62,060	0	62,177	0
Contributions and Other Grants	2,500	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	15,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	324,120	343,069	4,485,912	2,868,096
Expenditures				
Personnel	1,649,950	1,865,009	1,802,190	1,903,971
Supplies	1,276,274	1,383,120	1,053,481	797,420
Purchased Services	1,676,593	1,693,905	1,247,827	1,347,628
Community Prgms/Contributions	980	5,000	5,000	5,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	33,253	376,400	5,242,168	3,402,587
Miscellaneous (Extraordinary/Special)	0	100	100	100
Total Expenditures	4,637,050	5,323,534	9,350,766	7,456,706
Excess Revenues / (Net Cost to the County)	(4,312,930)	(4,980,465)	(4,864,854)	(4,588,610)
General Appropriation Required	4,312,930	4,980,465	4,864,854	4,588,610
Budget Variance	667,535	0	115,611	0



**310
Construction Activity**

Purpose Statement

The purpose of the Construction Activity is to provide transportation planning and construction services to residents, visitors, service providers and governmental agencies so that they may continue to travel on an efficient transportation network.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	140,862	0	4,259,384	2,482,199
Charges for Services	23,000	0	36,000	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	163,862	0	4,295,384	2,482,199
Expenditures				
Personnel	130,202	123,088	125,698	4,989
Supplies	352,108	391,350	169,415	0
Purchased Services	85,978	111,850	79,550	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	21,539	1,000	5,136,668	2,998,187
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	589,827	627,288	5,511,331	3,003,176
Excess Revenues / (Net Cost to the County)	(425,964)	(627,288)	(1,215,947)	(520,977)
General Appropriation Required	425,964	627,288	1,215,947	520,977
Budget Variance	201,324	0	(588,659)	0

Budget Changes

Proposed Change in Funding:	The only major road project planned for 2014 is the completion of the Taylor River Road project.
Proposed Change in FTEs:	-1.71, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	No budget being included for construction this year.
Other:	

Core Services

- Right-of-Way Acquisitions
- Project Designs
- Road Construction
- Hard Surfacing Gravel Roads

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Percentage of gravel roads meeting paving criteria that are hard surfaced.	Result	2%	10%	2.2%	10%
 Percentage of easements that are completed as needed for projects.	Result	97.7%	95%	100%	95%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



320
Road Maintenance Activity

Purpose Statement

The purpose of the Road Maintenance Activity is to provide road preservation, management and maintenance services to service providers and the public so that they can travel with confidence on well-maintained roads while enjoying the natural beauty of Gunnison County.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	71,996	0	0	0
Charges for Services	38,610	0	26,177	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	110,606	0	26,177	0
Expenditures				
Personnel	1,136,885	1,138,601	1,100,270	1,304,487
Supplies	885,765	963,125	840,157	764,125
Purchased Services	1,032,724	997,878	652,256	881,878
Community Prgms/Contributions	980	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,056,353	3,099,604	2,592,683	2,950,490
Excess Revenues / (Net Cost to the County)	(2,945,747)	(3,099,604)	(2,566,506)	(2,950,490)
General Appropriation Required	2,945,747	3,099,604	2,566,506	2,950,490
Budget Variance	153,857	0	533,098	0

Budget Changes

Proposed Change in Funding:	-100%, generally this activity receives reimbursements for road work provided on privately owned roads. No such projects were planned at the time of the adoption of the 2014 budget.
Proposed Change in FTEs:	2.21, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	2014 will be a year of extensive road maintenance, so performance will increase.
Other:	

Core Services

- Chloride Applications
- Road Bladings
- Shoulder Maintenances
- Drainage Maintenances

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Percentage of paved roads that are seal coated annually (represents 100% of need based on five-year cycle).	Result	7.3%	20%	6.4%	20%
 Percentage of County gravel roads needing magnesium chloride that receive an application as needed on an annual basis.	Result	34.3%	75%	100%	75%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**322
Bridges Activity**

Purpose Statement

The purpose of the Bridges Activity is to provide bridge construction and maintenance services to residents and visitors so they can travel safely across rivers, streams and ditches.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	450	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	450	0	0	0
Expenditures				
Personnel	27,788	33,238	11,281	45,318
Supplies	6,556	0	9,134	1,500
Purchased Services	168,470	149,000	50,818	25,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	5,000	1,000	5,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	207,815	183,238	76,233	71,818
Excess Revenues / (Net Cost to the County)	(207,365)	(183,238)	(76,233)	(71,818)
General Appropriation Required	207,365	183,238	76,233	71,818
Budget Variance	(24,127)	0	107,005	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	0.12, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	More structures will be evaluated due to emphasis on maintenance.
Other:	

Core Services

- Major Bridge Inspections (20 feet or more)
- Minor Bridge Inspections (less than 20 feet)
- Bridge Guardrail Repairs
- Bridge Signs Repairs
- Bridge Deck and Superstructure Cleanings
- Bridge Installations
- Bridge Replacements

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
 Percentage of major bridges (20' and over) that are independently rated bi-annually as "structurally sound".	Result	88.4%	90%	88.4%	90%
 Percentage of minor structures (under 20') that are rated as "structurally sound".	Result	80.6%	90%	80.6%	90%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



330
Winter Maintenance Activity

Purpose Statement

The purpose of the Winter Maintenance Activity is to provide winter access and information services to residents, visitors and service providers so they can travel with confidence on County roads.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	322,313	517,381	515,124	501,964
Supplies	28,546	23,100	25,479	25,200
Purchased Services	303,082	367,200	387,200	364,200
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	100	100	100
Total Expenditures	653,940	907,781	927,903	891,464
Excess Revenues / (Net Cost to the County)	(653,940)	(907,781)	(927,903)	(891,464)
General Appropriation Required	653,940	907,781	927,903	891,464
Budget Variance	253,841	0	(20,122)	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	-0.35, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Gravel Road Plowings
- Paved Road Plowings
- Winter Maintenance Sand Applications
- Winter Road Condition Information Postings
- Winter “emergency access” request responses
- Winter “changing conditions” request responses

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of school days when snow accumulations meet plow policy criteria at least 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use.	Result	98.4%	95%	98%	95%
Percentage of respondents to the biennial citizen survey who report that snow removal services on County roads and highways is good or excellent.	Result	80%	85%	80%	80%



**338
Trails Activity**

Purpose Statement

The purpose of the Trails Activity is to provide trails planning, construction and maintenance services to residents and visitors so that they can use trails for commuting and/or recreation.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	289,616	109,101	319,616
Charges for Services	0	0	0	0
Contributions and Other Grants	2,500	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	15,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	2,500	289,616	109,101	334,616
Expenditures				
Personnel	6,171	21,571	15,875	18,596
Supplies	1,716	5,545	9,296	6,595
Purchased Services	45,162	15,522	27,548	26,095
Community Prgms/Contributions	0	5,000	5,000	5,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	6,714	374,400	100,500	404,400
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	59,764	422,038	158,219	460,686
Excess Revenues / (Net Cost to the County)	(57,264)	(132,422)	(49,118)	(126,070)
General Appropriation Required	57,264	132,422	49,118	126,070
Budget Variance	75,158	0	83,304	0

Budget Changes

Proposed Change in Funding:	15.54%, for planned projects including the Highway 135 trail and the Anthracite Bridge.
Proposed Change in FTEs:	-0.03, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Trail Planning
- Trail Sweeping
- Gravel Trail Maintenances
- Paved Trail Maintenances

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of gravel/native surface trails that have surface treatments, drainage improvements and clearing as needed.	Result	0%	50%	50%	75%
Percentage of paved trails that are swept.	Result	100%	100%	100%	100%
Percentage of respondents to the biennial citizen survey who report that the availability of paths and walking trails is excellent or good.	Result	76%	80%	76%	80%



339
Service to Municipalities Activity

Purpose Statement

The purpose of the Service to Municipalities Activity is to provide services required by the municipalities within our County to those municipalities so that County residents and visitors can travel on well-maintained roads in summer and winter while enjoying the natural beauty of Gunnison County.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	46,702	53,453	55,250	51,281
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	46,702	53,453	55,250	51,281
Expenditures				
Personnel	26,591	31,130	33,942	28,617
Supplies	1,583	0	0	0
Purchased Services	41,178	52,455	50,455	50,455
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	69,352	83,585	84,397	79,072
Excess Revenues / (Net Cost to the County)	(22,650)	(30,132)	(29,147)	(27,791)
General Appropriation Required	22,650	30,132	29,147	27,791
Budget Variance	7,482	0	985	0

Budget Changes

Proposed Change in Funding:	-4.06%, due to a slight decrease expected from the Mt. Crested Butte snow removal agreement.
Proposed Change in FTEs:	-0.05, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Gravel Road Bladings
- Gravel Road Chloride Applications
- Paved Road Seal Coatings
- Gravel Road Winter Plowings
- Paved Road Winter Plowings
- Street Lightings

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of school days when snow accumulations meet plow policy criteria 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use.	Result	98.4%	95%	98%	95%
Percentage of gravel roads that are maintained per municipality standards and budgets.	Result	100%	100%	100%	100%

240 Fleet Management Program

Purpose Statement

The purpose of the Fleet Management Program is to provide vehicle and equipment major and minor repairs and preventative maintenance services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs in an efficient manner without undue delay.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	3,326	8,000	8,000	8,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	1,782,250	1,737,883	1,471,204	1,570,639
Transfers In	802,025	925,801	925,801	2,041,110
Other Financing Sources and Misc.	338,459	10,000	10,184	10,100
Total Revenues	2,926,061	2,681,684	2,415,189	3,629,849
Expenditures				
Personnel	573,821	565,514	565,514	583,227
Supplies	626,400	631,108	657,084	656,400
Purchased Services	158,884	187,662	203,427	213,927
Community Prgms/Contributions	0	0	0	0
Financing Costs	164,172	172,073	3,112	3,112
Transfers Out	97,896	90,048	90,048	2,157,112
Capital Outlay	1,120,247	925,801	650,608	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,741,420	2,572,206	2,169,793	3,613,778
Excess Revenues / (Net Cost to the County)	184,640	109,478	245,396	16,071
General Appropriation Required	0	0	0	0
Budget Variance	75,162	0	135,918	0



**341
Fleet Management Activity**

Purpose Statement

The purpose of the Fleet Management Activity is to provide vehicle and equipment major and minor repairs and preventative maintenance services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	3,326	8,000	8,000	8,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	1,782,250	1,737,883	1,471,204	1,570,639
Transfers In	802,025	925,801	925,801	2,041,110
Other Financing Sources and Misc.	338,459	10,000	10,184	10,100
Total Revenues	2,926,061	2,681,684	2,415,189	3,629,849
Expenditures				
Personnel	573,821	565,514	565,514	583,227
Supplies	626,400	631,108	657,084	656,400
Purchased Services	158,884	187,662	203,427	213,927
Community Prgms/Contributions	0	0	0	0
Financing Costs	164,172	172,073	3,112	3,112
Transfers Out	97,896	90,048	90,048	2,157,112
Capital Outlay	1,120,247	925,801	650,608	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,741,420	2,572,206	2,169,793	3,613,778
Excess Revenues / (Net Cost to the County)	184,640	109,478	245,396	16,071
General Appropriation Required	0	0	0	0
Budget Variance	75,162	0	135,918	0

Budget Changes

Proposed Change in Funding:	35.36%, due to the receipt of funds from the Airport to purchase Parcel 38 (old public works building). The funds will, in turn, be transferred out to support the courthouse project.
Proposed Change in FTEs:	-0.19, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Fleet Assessments
- Fleet Acquisitions and Dispositions
- Vehicle and Light Duty Repairs
- Heavy Equipment Repairs

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of emergency service responders' vehicles and light duty equipment that receives priority in scheduling for maintenance and planned repairs.	Result	96.8%	95%	100%	95%
Percentage of heavy equipment required for summer/winter readiness that is replaced before the end of its useful life.	Result	New Measure	20%	New Measure	20%



500
Solid Waste Management Program

Purpose Statement

The purpose of the Solid Waste Management Program is to provide recycling and solid waste disposal services to citizens and visitors so they can experience minimal impacts from solid waste disposal.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	10,295	0	0	0
Charges for Services	673,585	603,421	633,739	638,575
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,716	2,000	2,000	2,000
Investment Income	27,450	19,000	7,100	5,400
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	148,741	119,412	114,695	115,611
Total Revenues	863,786	743,834	757,534	761,586
Expenditures				
Personnel	355,290	410,183	345,522	417,858
Supplies	61,292	45,730	64,108	48,455
Purchased Services	286,320	1,727,049	583,223	1,440,649
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,206	2,567	2,567	2,567
Transfers Out	84,492	108,204	108,204	97,612
Capital Outlay	102,625	0	0	0
Miscellaneous (Extraordinary/Special)	16,921	20,000	20,000	20,000
Total Expenditures	909,147	2,313,733	1,123,624	2,027,141
Excess Revenues / (Net Cost to the County)	(45,360)	(1,569,899)	(366,090)	(1,265,555)
General Appropriation Required	45,360	1,569,899	366,090	1,265,555
Budget Variance	1,524,539	0	1,203,809	0



**541
Landfill Activity**

Purpose Statement

The purpose of the Landfill Activity is to provide solid waste disposal service to the public so they can live in a sustainable environment where land is efficiently used and expansion of the existing site is minimized through the use of new technologies and best management practices.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	10,295	0	0	0
Charges for Services	532,810	479,144	513,739	515,575
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,716	2,000	2,000	2,000
Investment Income	27,450	19,000	6,800	5,300
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	19,278	19,412	14,695	15,611
Total Revenues	593,549	519,557	537,234	538,486
Expenditures				
Personnel	216,595	227,899	200,369	234,531
Supplies	45,737	29,725	48,203	32,450
Purchased Services	228,314	1,673,544	520,455	1,377,620
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,206	2,567	2,567	2,567
Transfers Out	43,215	55,968	55,968	58,567
Capital Outlay	102,625	0	0	0
Miscellaneous (Extraordinary/Special)	16,921	20,000	20,000	20,000
Total Expenditures	655,613	2,009,703	847,562	1,725,735
Excess Revenues / (Net Cost to the County)	(62,064)	(1,490,146)	(310,328)	(1,187,249)
General Appropriation Required	62,064	1,490,146	310,328	1,187,249
Budget Variance	1,428,082	0	1,179,818	0

Budget Changes

Proposed Change in Funding:	3.64%, landfill yardage is slightly up from previous years.
Proposed Change in FTEs:	-0.04, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Trash Placements
- Appliance, Metal and Aggregate Recycles
- Colorado Department of Public Health and Environment Testing/Permits
- Tire Diversions

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of special waste requests that are handled within 3 days of receipt of final application package.	Result	100%	90%	100%	90%
Percentage of loads that are measured and priced accurately.	Result	100%	98%	100%	98%

542 Recycling Activity

Purpose Statement

The purpose of the Recycling Activity is to provide drop off, pick up, processing and educational services to the public and government offices so they can live in a more sustainable environment through diversion and reuse of recyclable materials.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	140,775	124,277	120,000	123,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	300	100
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	129,463	100,000	100,000	100,000
Total Revenues	270,237	224,277	220,300	223,100
Expenditures				
Personnel	138,695	182,284	145,153	183,327
Supplies	15,555	16,005	15,905	16,005
Purchased Services	58,007	53,505	62,768	63,029
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	41,277	52,236	52,236	39,045
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	253,534	304,030	276,062	301,406
Excess Revenues / (Net Cost to the County)	16,704	(79,753)	(55,762)	(78,306)
General Appropriation Required	0	79,753	55,762	78,306
Budget Variance	96,457	0	23,991	0

Budget Changes

Proposed Change in Funding:	-0.52%
Proposed Change in FTEs:	-0.09, due to minor reallocation among the activities in the Public Works Department. Overall, there is no change in the FTEs in the department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Product Diversions
- Product Bales
- Product Sales
- Recycling Educational Tours

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of respondents to the biennial citizen survey who report that they recycled used paper, cans or bottles from their homes.	Result	90%	90%	90%	90%
Percentage of product that is diverted from the waste stream.	Result	6.1%	10%	5.6%	10%



540
Weed Management Program

Purpose Statement

The purpose of the Weed Management Program is to provide state-listed noxious weed control and public awareness services to the public and governmental agencies so that they can protect the County's economic and ecological resources from damage due to noxious weeds.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,620	1,320	1,320	1,320
Intergovernmental	37,954	45,728	39,984	63,008
Charges for Services	820	800	0	0
Contributions and Other Grants	1,625	2,985	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	42,019	50,833	41,304	64,328
Expenditures				
Personnel	78,529	76,404	76,407	80,678
Supplies	5,450	10,274	6,424	13,444
Purchased Services	53,579	73,451	58,933	65,702
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	13,800
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	137,559	160,129	141,764	173,624
Excess Revenues / (Net Cost to the County)	(95,540)	(109,296)	(100,460)	(109,296)
General Appropriation Required	95,540	109,296	100,460	109,296
Budget Variance	13,756	0	8,836	0



363
Weed Management Activity

Purpose Statement

The purpose of the Weed Management Activity is to provide public awareness and state-listed noxious weed control services to the public and governmental agencies so that they can benefit from the protection of the County's economic and ecological resources.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,620	1,320	1,320	1,320
Intergovernmental	37,954	45,728	39,984	63,008
Charges for Services	820	800	0	0
Contributions and Other Grants	1,625	2,985	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	42,019	50,833	41,304	64,328
Expenditures				
Personnel	78,529	76,404	76,407	80,678
Supplies	5,450	10,274	6,424	13,444
Purchased Services	53,579	73,451	58,933	65,702
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	13,800
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	137,559	160,129	141,764	173,624
Excess Revenues / (Net Cost to the County)	(95,540)	(109,296)	(100,460)	(109,296)
General Appropriation Required	95,540	109,296	100,460	109,296
Budget Variance	13,756	0	8,836	0

Budget Changes

Proposed Change in Funding:	26.55%
Proposed Change in FTEs:	None.
Proposed Change in Performance:	There is no change in performance.
Other:	

Core Services

- Reclamation Permit inspections
- Mechanical, cultural, biological and chemical weed treatments
- Weed mappings
- Educational information and programs
- Consultations
- Interagency collaborations

Key Performance Measures

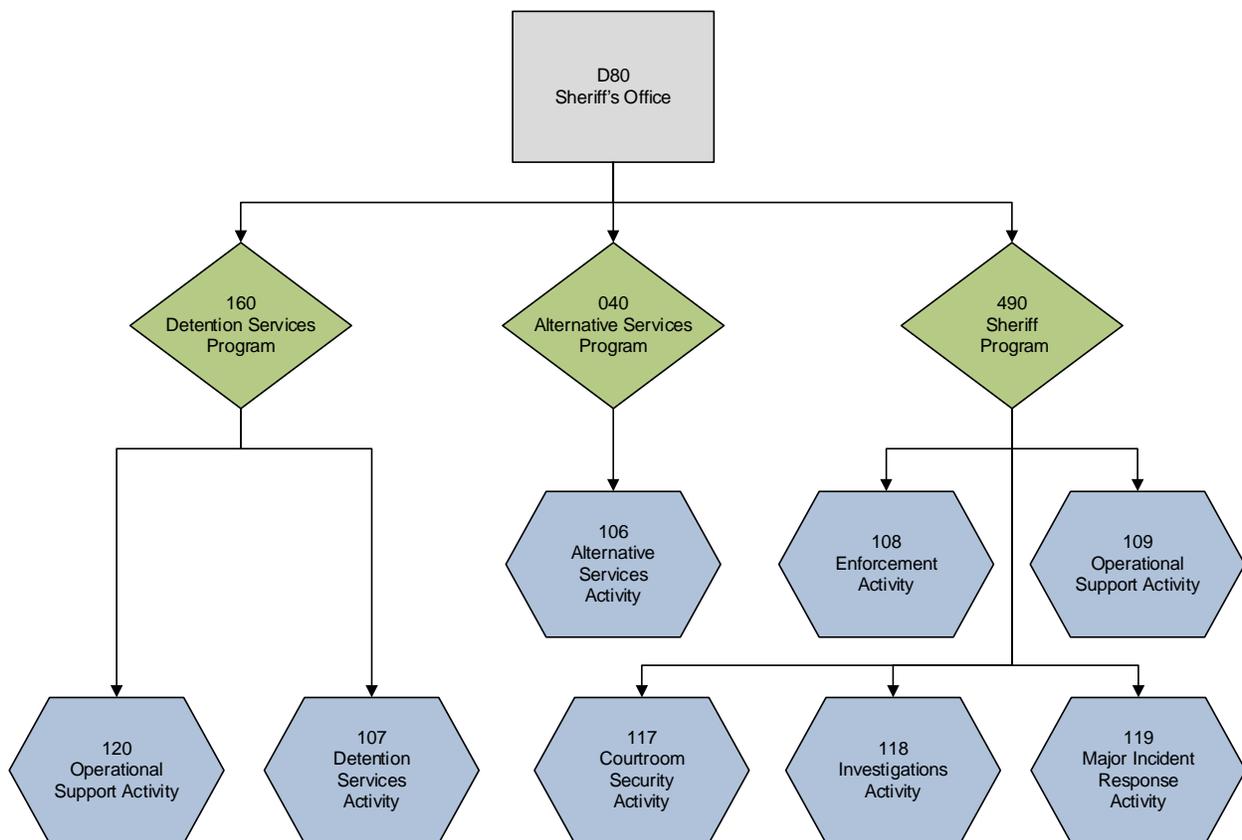
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of outstanding Gunnison County Reclamation Permits that are inspected by the Weed Coordinator.	Result	56.5%	50%	50%	50%
Percentage of financial contributors (federal, state and local cooperators) to the Gunnison Basin Weed Management Program report that their expectations are met for weed control by the Gunnison County Weed District on the lands they oversee.	Result	100%	90%	100%	100%

Mission Statement

The mission of the Sheriff's Office is to provide public safety, law enforcement, victim advocacy, community service and detention services to the public so they can live, play and work in a safe and secure environment.

Elected Official

Richard Besecker
 510 W. Bidwell Ave.
 Gunnison, CO 81230
 (970) 641-1113
rbesecker@gunnisoncounty.org



Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	147,430	108,768	145,015	51,979
Charges for Services	68,278	67,602	67,602	67,602
Contributions and Other Grants	620	620	0	0
Fines & Forfeitures	78,902	60,000	70,050	70,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5,568	0	1,713	0
Total Revenues	300,798	236,990	284,380	189,581
Expenditures				
Personnel	1,956,644	2,075,320	2,032,885	2,062,318
Supplies	108,210	136,652	134,874	123,893
Purchased Services	397,641	434,646	446,022	461,975
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	589	0	0	0
Miscellaneous (Extraordinary/Special)	90,606	92,448	89,005	94,954
Total Expenditures	2,553,691	2,739,066	2,702,786	2,743,140
Excess Revenues / (Net Cost to the County)	(2,252,892)	(2,502,076)	(2,418,406)	(2,553,559)
General Appropriation Required	2,252,892	2,502,076	2,418,406	2,553,559
Budget Variance	249,184	0	83,670	0

Department Resources Restated by Fund

Revenues				
General Fund	300,798	236,990	284,380	189,581
Total Revenues	300,798	236,990	284,380	189,581
Expenditures				
General Fund	2,553,691	2,739,066	2,702,786	2,743,140
Total Expenditures	2,553,691	2,739,066	2,702,786	2,743,140

150
Victim Services Program

Purpose Statement

The purpose of the Victim Services Program is to provide advisement, intervention, support and referral services to the victims of major crimes reporting to law enforcement agencies so they can understand their rights, participate in the criminal justice system and prevent revictimization.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	91,725	82,893	79,651	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	50	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	91,725	82,893	79,701	0
Expenditures				
Personnel	81,762	68,786	70,996	0
Supplies	1,802	3,541	1,276	0
Purchased Services	8,162	12,104	7,428	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	91,725	84,431	79,700	0
Excess Revenues / (Net Cost to the County)	0	(1,538)	1	0
General Appropriation Required	0	1,538	0	0
Budget Variance	1,538	0	1,539	0

** This Program has been discontinued for the 2014 Budget.

105 Victim Services Activity

Purpose Statement

The purpose of the Victim Services Activity is to provide advisement, intervention, support and referral services to the victims of major crimes reporting to law enforcement agencies so they can understand their rights, participate in the criminal justice system and prevent revictimization.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	91,725	82,893	79,651	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	50	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	91,725	82,893	79,701	0
Expenditures				
Personnel	81,762	68,786	70,996	0
Supplies	1,802	3,541	1,276	0
Purchased Services	8,162	12,104	7,428	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	91,725	84,431	79,700	0
Excess Revenues / (Net Cost to the County)	0	(1,538)	1	0
General Appropriation Required	0	1,538	0	0
Budget Variance	1,538	0	1,539	0

** This Activity has been discontinued for the 2014 Budget.

040 Alternative Services Program

Purpose Statement

The purpose of the Alternative Services Program is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	38,216	40,000	40,000	40,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	38,216	40,000	40,000	40,000
Expenditures				
Personnel	78,082	80,123	80,139	82,889
Supplies	1,445	1,430	1,430	1,050
Purchased Services	6,396	7,656	7,640	5,270
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,924	89,209	89,209	89,209
Excess Revenues / (Net Cost to the County)	(47,708)	(49,209)	(49,209)	(49,209)
General Appropriation Required	47,708	49,209	49,209	49,209
Budget Variance	1,501	0	0	0

106
Alternative Services Activity

Purpose Statement

The purpose of the Alternative Services Activity is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	38,216	40,000	40,000	40,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	38,216	40,000	40,000	40,000
Expenditures				
Personnel	78,082	80,123	80,139	82,889
Supplies	1,445	1,430	1,430	1,050
Purchased Services	6,396	7,656	7,640	5,270
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,924	89,209	89,209	89,209
Excess Revenues / (Net Cost to the County)	(47,708)	(49,209)	(49,209)	(49,209)
General Appropriation Required	47,708	49,209	49,209	49,209
Budget Variance	1,501	0	0	0

Budget Changes

Proposed Change in Funding:	There is no planned change to this activity's funding.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	There is no significant change in this activity's performance.
Other:	

Core Services

- Registrations of local and out-of-county defendants
- Local and out-of-county assignments
- Compliance reports
- Non-compliance reports
- Progress reports
- Court services to local courts
- Juvenile Drug Court and Adult Drug Court representations
- Development of worksites
- Colorado Alternative Sentencing Programs (CASP) liaisons

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of defendants who successfully complete their Useful Public Service.	Result	82%	82%	81%	80%
Percentage of defendants who safely complete their Useful Public Service without injury.	Result	100%	85%	90%	90%

160 Detention Services Program

Purpose Statement

The purpose of the Detention Services Program is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	34,057	8,302	18,963	20,034
Charges for Services	35,406	28,602	28,602	28,602
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	69,463	36,904	47,565	48,636
Expenditures				
Personnel	725,830	799,305	777,367	836,944
Supplies	31,284	43,347	40,767	27,755
Purchased Services	25,976	36,296	32,110	33,051
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	74,356	75,438	74,114	78,844
Total Expenditures	857,446	954,386	924,358	976,594
Excess Revenues / (Net Cost to the County)	(787,983)	(917,482)	(876,793)	(927,958)
General Appropriation Required	787,983	917,482	876,793	927,958
Budget Variance	129,499	0	40,689	0

107
Detention Services Activity

Purpose Statement

The purpose of the Detention Services Activity is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	33,114	5,500	15,840	15,840
Charges for Services	35,406	28,602	28,602	28,602
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	68,520	34,102	44,442	44,442
Expenditures				
Personnel	614,368	665,691	644,131	695,338
Supplies	26,873	36,752	28,992	17,402
Purchased Services	4,918	4,950	5,243	4,465
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	74,356	75,438	74,114	78,844
Total Expenditures	720,515	782,831	752,480	796,049
Excess Revenues / (Net Cost to the County)	(651,995)	(748,729)	(708,038)	(751,607)
General Appropriation Required	651,995	748,729	708,038	751,607
Budget Variance	96,734	0	40,691	0

Budget Changes

Proposed Change in Funding:	30.32%, as the State Criminal Alien Assistance Program (SCAAP) grant is expected to continue.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	There is no significant change in this activity's performance.
Other:	

Core Services

- Critical incident responses
- Daily reports
- Meals
- Medical appointments
- Inmate educational sessions
- Medical appointments/transport
- Mental health appointments/transport
- Rehabilitative sessions
- Prisoner transport
- Inmate court escorts

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of days without injury to visiting public.	Result	100%	98%	100%	100%
Percentage of days without injury experienced by deputies.	Result	99.7%	95%	99.5%	100%
Percentage of days without injury to inmates (self-inflicted).	Result	99.7%	95%	99.7%	100%



120
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to inmates.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	943	2,802	3,123	4,194
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	943	2,802	3,123	4,194
Expenditures				
Personnel	111,462	133,614	133,236	141,606
Supplies	4,412	6,595	11,775	10,353
Purchased Services	21,058	31,346	26,867	28,586
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	136,931	171,555	171,878	180,545
Excess Revenues / (Net Cost to the County)	(135,988)	(168,753)	(168,755)	(176,351)
General Appropriation Required	135,988	168,753	168,755	176,351
Budget Variance	32,765	0	(2)	0

Budget Changes

Proposed Change in Funding:	49.68%, as training supported by the Peace Officer Training Board is estimated to increase in 2014. Previously, this funding source was only available to patrol officers. It has since been extended to detention deputies.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	There is no significant change in this activity's performance.
Other:	

Core Services

- Operational Support (equipment inspections, vehicle and equipment repairs, vehicle equipment replacements and plan replacement schedules)
- Training Sessions ("Hiring the Best", reserve program, report writing, courtroom testimony, ethics, first responder, vehicle, legal/liability, victim rights, certifications, less-lethal/defensive tactics, driving, computer, and new-hire.)

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	New Measure	100%	100%	100%

490 Sheriff Program

Purpose Statement

The purpose of the Sheriff Program is to provide enforcement, public assistance, emergency coordination, operational support, civil action, permitting and licensing services to emergency response teams and the public so they can be more informed of Sheriff's Office services, be assured that Sheriff's Office employees are properly trained and equipped, contain emergency situations, and receive legal documents and licenses in a timely manner.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	21,648	17,573	46,401	31,945
Charges for Services	32,872	39,000	39,000	39,000
Contributions and Other Grants	620	620	0	0
Fines & Forfeitures	40,687	20,000	30,000	30,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5,568	0	1,713	0
Total Revenues	101,394	77,193	117,114	100,945
Expenditures				
Personnel	1,070,970	1,127,106	1,104,383	1,142,485
Supplies	73,678	88,334	91,401	95,088
Purchased Services	357,107	378,590	398,844	423,654
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	589	0	0	0
Miscellaneous (Extraordinary/Special)	16,250	17,010	14,891	16,110
Total Expenditures	1,518,595	1,611,040	1,609,519	1,677,337
Excess Revenues / (Net Cost to the County)	(1,417,201)	(1,533,847)	(1,492,405)	(1,576,392)
General Appropriation Required	1,417,201	1,533,847	1,492,405	1,576,392
Budget Variance	116,646	0	41,442	0

108 Enforcement Activity

Purpose Statement

The purpose of the Enforcement Activity is to provide traffic management, immediate first response and county-wide patrol services to the residents and visitors of Gunnison County so they can experience a low crime rate and feel safe.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,505	2,000	2,000	2,000
Charges for Services	167	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	40,687	20,000	30,000	30,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	4,755	0	1,713	0
Total Revenues	47,114	22,000	33,713	32,000
Expenditures				
Personnel	561,266	590,654	574,218	567,996
Supplies	45,145	44,500	44,500	44,500
Purchased Services	947	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	607,358	635,154	618,718	612,496
Excess Revenues / (Net Cost to the County)	(560,245)	(613,154)	(585,005)	(580,496)
General Appropriation Required	560,245	613,154	585,005	580,496
Budget Variance	52,909	0	28,149	0

Budget Changes

Proposed Change in Funding:	45.45%, traffic fines and drug surcharges are budgeted at an amount more closely in line with historical amounts.
Proposed Change in FTEs:	-0.78, due to minor reallocations among the activities in the Sheriff Program. Overall, there is a 1.51 FTE decrease within this department.
Proposed Change in Performance: Other:	There is no significant change in this activity's performance.

Core Services

- General patrol
- Civil actions

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of surveyed Gunnison County residents who indicate that services provided by the Sheriff's Office are good or excellent.	Result	73%	84%	73%	85%
Percentage of Gunnison County residents who report that they feel very or somewhat safe from violent crime.	Result	95%	95%	95%	95%

109
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to the citizens of Gunnison County.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	6,559	8,128	8,120	12,303
Charges for Services	32,705	39,000	39,000	39,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	813	0	0	0
Total Revenues	40,077	47,128	47,120	51,303
Expenditures				
Personnel	353,556	365,018	348,278	370,608
Supplies	21,856	39,184	35,170	38,857
Purchased Services	347,514	375,965	383,252	414,518
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	91	780	780	780
Total Expenditures	723,017	780,947	767,480	824,763
Excess Revenues / (Net Cost to the County)	(682,940)	(733,819)	(720,360)	(773,460)
General Appropriation Required	682,940	733,819	720,360	773,460
Budget Variance	50,879	0	13,459	0

Budget Changes

Proposed Change in Funding:	8.86%, as trainings supported by the Peace Officer Training Board are planned to increase.
Proposed Change in FTEs:	-0.08, due to minor reallocations among the activities in the Sheriff Program. Overall, there is a 1.51 FTE decrease within this department.
Proposed Change in Performance: Other:	There is no significant change in this activity's performance.

Core Services

- Civil processing
- Permitting and Licensing
- General operational support
- Training sessions
- Regional meetings

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	95%	100%	95%	100%

117 Courtroom Security Activity

Purpose Statement

The purpose of the Courtroom Security Activity is to provide weapons screening and behavioral observations to judges, jury members, attorneys and witnesses in the district and county courts so they can exercise due process and conduct court business in a safe environment.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	3,667	0	15,839	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	3,667	0	15,839	0
Expenditures				
Personnel	7,436	4,982	32,012	39,581
Supplies	3,078	0	0	0
Purchased Services	0	0	9,917	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	589	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	11,103	4,982	41,929	39,581
Excess Revenues / (Net Cost to the County)	(7,436)	(4,982)	(26,090)	(39,581)
General Appropriation Required	7,436	4,982	26,090	39,581
Budget Variance	(2,454)	0	(21,108)	0

Budget Changes

Proposed Change in Funding:	-100%, no courtroom security grant is planned for 2014. Costs are associated with labor to provide security.
Proposed Change in FTEs:	0.45, due to minor reallocations among the activities in the Sheriff Program. Overall, there is a 1.51 FTE decrease within this department.
Proposed Change in Performance:	There is no change in this activity's performance.
Other:	

Core Services

- Courthouse Security (courtroom security appointments, screenings, dispute resolutions, security checks, panic responses and secured courtrooms)

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of court hours without harm to judges, jury members, attorneys and witnesses.	Result	100%	100%	100%	100%



118
Investigations Activity

Purpose Statement

The purpose of the Investigations Activity is to provide first response, crime scene preservation and comprehensive investigation services to the DA's office staff so they can properly determine whether to prosecute or dismiss cases.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	147,393	156,985	140,422	155,273
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	147,393	156,985	140,422	155,273
Excess Revenues / (Net Cost to the County)	(147,393)	(156,985)	(140,422)	(155,273)
General Appropriation Required	147,393	156,985	140,422	155,273
Budget Variance	9,592	0	16,563	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	-0.10, due to minor reallocations among the activities in the Sheriff Program. Overall, there is a 1.51 FTE decrease within this department.
Proposed Change in Performance: Other:	There is no significant change in this activity's performance.

Core Services

- Major crime investigations
- Minor crime investigations
- Crime investigation findings
- Evidence and property management

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of cases that are resolved by the District Attorney's Office without requests for additional investigation findings.	Result	99.8%	85%	99.5%	100%



119
Major Incident Response Activity

Purpose Statement

The purpose of the Major Incident Responses Activity is to provide statutorily required private land wildfire, Hazardous Materials, and Search and Rescue coordination and response services to responders, residents and visitors of Gunnison County so they can take protective actions and safeguard life.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	9,917	7,445	20,442	17,642
Charges for Services	0	0	0	0
Contributions and Other Grants	620	620	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	10,537	8,065	20,442	17,642
Expenditures				
Personnel	1,319	9,467	9,453	9,027
Supplies	3,600	4,650	11,731	11,731
Purchased Services	8,646	2,625	5,675	9,136
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	16,159	16,230	14,111	15,330
Total Expenditures	29,724	32,972	40,970	45,224
Excess Revenues / (Net Cost to the County)	(19,187)	(24,907)	(20,528)	(27,582)
General Appropriation Required	19,187	24,907	20,528	27,582
Budget Variance	5,720	0	4,379	0

Budget Changes

Proposed Change in Funding:	118.75%, the receipt of a significant search and rescue equipment grant is planned for 2014.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	There is no significant change in this activity's performance.
Other:	

Core Services

- Emergency coordination for private-land wildfires, Hazardous Materials (HAZMAT), and Search and Rescue
- Public Information and assistance

Key Performance Measures

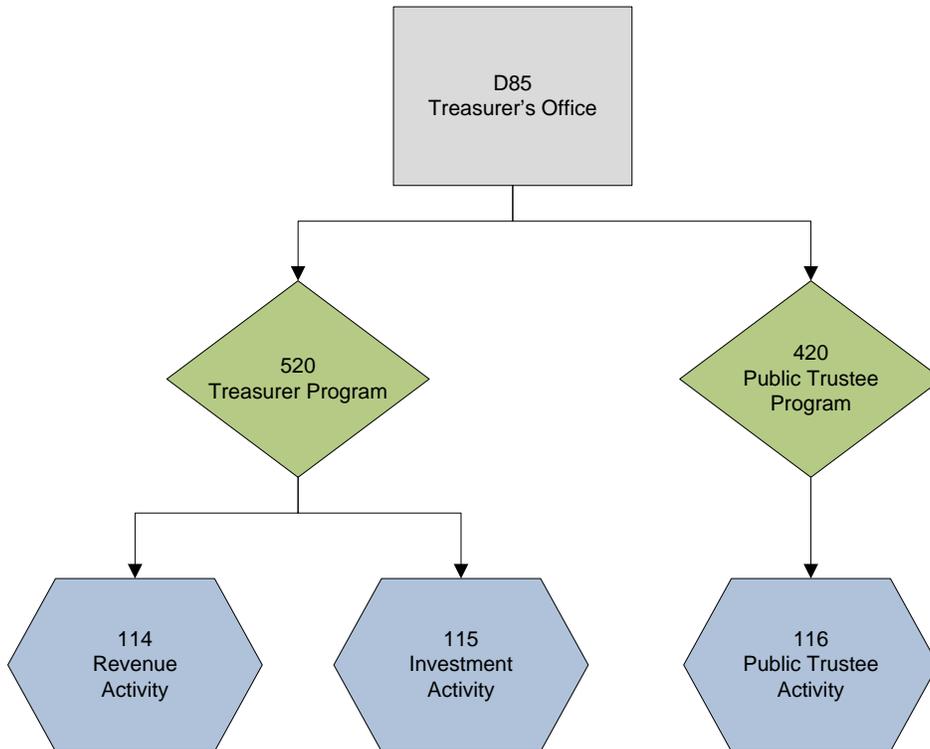
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of major incident coordinations without collateral injury to citizens and responders.	Result	100%	90%	100%	90%

Mission Statement

The mission of the Treasurer and Public Trustee Office is to provide revenue and foreclosure services to the public, taxing authorities and parties to foreclosures so they can pay and collect taxes and other revenue in an accurate and timely manner and experience a fair and timely foreclosure process.

Elected Official

Melody Marks
221 N. Wisconsin
Gunnison, CO 81230
(970) 641-2231
mmarks@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	131,201	132,000	46,000	31,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	715,265	750,000	672,000	672,000
Transfers In	0	24,760	44,000	70,000
Other Financing Sources and Misc.	9,280	12,500	12,500	9,000
Total Revenues	855,746	919,260	774,500	782,000
Expenditures				
Personnel	243,337	257,307	252,125	273,467
Supplies	12,043	15,723	13,865	14,160
Purchased Services	60,935	74,220	72,336	71,150
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,044	20,000	20,000	20,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	109,762	68,000	46,000	31,000
Total Expenditures	443,121	435,250	404,326	409,777
Excess Revenues / (Net Cost to the County)	412,625	484,010	370,174	372,223
General Appropriation Required	0	0	0	0
Budget Variance	(71,385)	0	(113,836)	0

Department Resources Restated by Fund

Revenues				
General Fund	724,545	762,500	684,500	681,000
Public Trustee Agency Fund	131,201	156,760	90,000	101,000
Total Revenues	855,746	919,260	774,500	782,000
Expenditures				
General Fund	262,395	283,766	278,231	293,865
Public Trustee Agency Fund	180,726	151,484	126,095	115,912
Total Expenditures	443,121	435,250	404,326	409,777



**520
Treasurer's Program**

Purpose Statement

The purpose of the Treasurer's Program is to provide investment and tax revenue collections and disbursement services to the public, Board of County Commissioners, taxing authorities and lien holders so they can experience the secure, accurate and timely management of their money.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	715,265	750,000	672,000	672,000
Transfers In	0	0	0	0
Other Financing Sources and Misc.	9,280	12,500	12,500	9,000
Total Revenues	724,545	762,500	684,500	681,000
Expenditures				
Personnel	174,573	179,823	174,691	195,490
Supplies	11,499	11,473	13,210	13,510
Purchased Services	59,279	72,470	70,330	64,865
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,044	20,000	20,000	20,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	262,395	283,766	278,231	293,865
Excess Revenues / (Net Cost to the County)	462,150	478,734	406,269	387,135
General Appropriation Required	0	0	0	0
Budget Variance	(16,584)	0	(72,465)	0



**114
Revenue Activity**

Purpose Statement

The purpose of the Revenue Activity is to provide collections, accounting and disbursement services to taxing authorities, County offices, taxpayers and lien holders so they can experience a timely and accurate accounting of their money.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	715,265	750,000	672,000	672,000
Transfers In	0	0	0	0
Other Financing Sources and Misc.	9,280	12,500	12,500	9,000
Total Revenues	724,545	762,500	684,500	681,000
Expenditures				
Personnel	163,197	163,549	158,830	178,815
Supplies	11,499	11,473	13,210	13,510
Purchased Services	57,159	64,470	67,330	59,865
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,044	20,000	20,000	20,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	248,899	259,492	259,370	272,190
Excess Revenues / (Net Cost to the County)	475,645	503,008	425,130	408,810
General Appropriation Required	0	0	0	0
Budget Variance	(27,363)	0	(77,878)	0

Budget Changes

Proposed Change in Funding:	-10.69%, as property valuations are lowered, so do many of the tax levies. This reduces the amount of Treasurer's Fees that can be collected. The effect of this is expected to be a loss or revenue around \$78,000.
Proposed Change in FTEs:	0.05, reallocated from the Public Trustee activity.
Proposed Change in Performance:	None. The office efficiency with the new software is improving as evidenced by an increase in timely check deposits and an increase in timely board reports.
Other:	

Core Services

- Deposited Dollars
- Property Tax Notices
- Accounting Reports: Board, Public, Departments
- Revenue Disbursements
- Tax Lien Sales
- Tax Certification
- Mobile Home Authentication
- Delinquent Tax Notices
- Certificates of Purchase

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of checks that are deposited within two business days.	Result	73.1%	95%	87%	95%
Percentage of accounting reports are issued by noon the Thursday before the Tuesday Board of County Commissioner meeting.	Result	75%	100%	92%	100%



**115
Investment Activity**

Purpose Statement

The purpose of the Investment Activity is to provide investment and reporting services to the Board of County Commissioners so they can know at any time what resources are available, have ready access to liquid fiscal resources and securely invest for a modest return.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	11,376	16,274	15,861	16,675
Supplies	0	0	0	0
Purchased Services	2,120	8,000	3,000	5,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	13,495	24,274	18,861	21,675
Excess Revenues / (Net Cost to the County)	(13,495)	(24,274)	(18,861)	(21,675)
General Appropriation Required	13,495	24,274	18,861	21,675
Budget Variance	10,779	0	5,413	0

Budget Changes

Proposed Change in Funding:	There a no revenues specific to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Investment returns are anticipated to continue sinking as current holdings that mature will be reinvested at the lower, current rates.
Other:	

Core Services

- Earned interest dollars
- Monthly investment reports
- Securities purchases

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage return on investments.	Result	1.56%	0.80%	1%	.75%



**420
Public Trustee Program**

Purpose Statement

The purpose of the Public Trustee Program is to provide foreclosure and release services to property owners, lenders and lien holders so they can experience a timely, fair and secure transfer of property.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	131,201	132,000	46,000	31,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	44,000	70,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	131,201	156,760	90,000	101,000
Expenditures				
Personnel	68,764	77,484	77,434	77,977
Supplies	544	4,250	655	650
Purchased Services	1,656	1,750	2,006	6,285
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	109,762	68,000	46,000	31,000
Total Expenditures	180,726	151,484	126,095	115,912
Excess Revenues / (Net Cost to the County)	(49,525)	5,276	(36,095)	(14,912)
General Appropriation Required	49,525	0	36,095	14,912
Budget Variance	(54,801)	0	(41,371)	0



116
Public Trustee Activity

Purpose Statement

The purpose of the Public Trustee Activity is to provide foreclosure and release services to property owners, lenders and lien holders so they can experience a timely and secure transfer of property.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	131,201	132,000	46,000	31,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	44,000	70,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	131,201	156,760	90,000	101,000
Expenditures				
Personnel	68,764	77,484	77,434	77,977
Supplies	544	4,250	655	650
Purchased Services	1,656	1,750	2,006	6,285
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	109,762	68,000	46,000	31,000
Total Expenditures	180,726	151,484	126,095	115,912
Excess Revenues / (Net Cost to the County)	(49,525)	5,276	(36,095)	(14,912)
General Appropriation Required	49,525	0	36,095	14,912
Budget Variance	(54,801)	0	(41,371)	0

Budget Changes

Proposed Change in Funding:	-35.57%, as the number of foreclosures decline, so do foreclosure and release fees collected by this activity.
Proposed Change in FTEs:	-0.05, reallocated to the Revenue activity.
Proposed Change in Performance:	None.
Other:	

Core Services

- Foreclosure Sales
- Notices of Sales
- Notices of Rights
- Releases of Deeds of Trust
- Telephone/Email Responses to Inquiries
- Attorney Invoices
- Newspaper Publications

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of foreclosures opened and recorded within 10 days of receipt.	Result	100%	100%	100%	100%
Percentage of releases processed within two weeks of receipt.	Result	100%	100%	100%	100%

Mission Statement

The mission of the Veterans Department is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Department Director

Al Falsetto
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-7919





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	300	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	300	1,200	1,200	1,200
Expenditures				
Personnel	3,893	3,897	3,898	3,890
Supplies	108	190	190	190
Purchased Services	337	1,226	1,225	1,226
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,338	5,313	5,313	5,306
Excess Revenues / (Net Cost to the County)	(4,038)	(4,113)	(4,113)	(4,106)
General Appropriation Required	4,038	4,113	4,113	4,106
Budget Variance	75	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	300	1,200	1,200	1,200
Total Revenues	300	1,200	1,200	1,200
Expenditures				
General Fund	4,338	5,313	5,313	5,306
Total Expenditures	4,338	5,313	5,313	5,306



**535
Veterans Program**

Purpose Statement

The purpose of the Veterans Program is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	300	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	300	1,200	1,200	1,200
Expenditures				
Personnel	3,893	3,897	3,898	3,890
Supplies	108	190	190	190
Purchased Services	337	1,226	1,225	1,226
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,338	5,313	5,313	5,306
Excess Revenues / (Net Cost to the County)	(4,038)	(4,113)	(4,113)	(4,106)
General Appropriation Required	4,038	4,113	4,113	4,106
Budget Variance	75	0	0	0



**806
Veterans Activity**

Purpose Statement

The purpose of the Veterans Activity is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	300	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	300	1,200	1,200	1,200
Expenditures				
Personnel	3,893	3,897	3,898	3,890
Supplies	108	190	190	190
Purchased Services	337	1,226	1,225	1,226
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,338	5,313	5,313	5,306
Excess Revenues / (Net Cost to the County)	(4,038)	(4,113)	(4,113)	(4,106)
General Appropriation Required	4,038	4,113	4,113	4,106
Budget Variance	75	0	0	0

Budget Changes

Proposed Change in Funding:	No change.
Proposed Change in FTEs:	No change.
Proposed Change in Performance:	The office has been experiencing a slight increase in the number of contacts and phone calls as veterans return home and settle back into the community.
Other:	Most veterans that served in the military for the last thirteen years that came in the office exhibited little, if any, negative symptoms of their tour of duty.

Core Services

- Veteran Assistance Sessions
- Claim Filings

Key Performance Measures

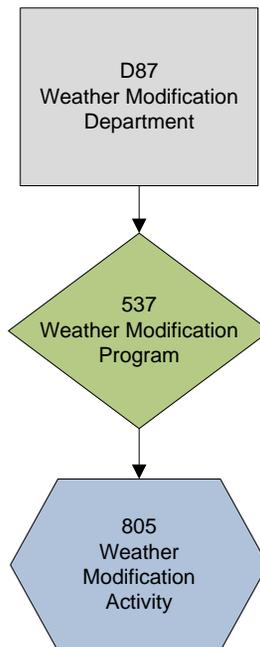
	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Number of contacts for service.	Output	150	146	158	170
Number of phone calls received and made.	Output	190	210	234	278

Mission Statement

The mission of the Weather Modification Department is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Department Director

Linda Nienhueser
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-0248
lnienhueser@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	82,276	81,833	86,936	103,500
Charges for Services	0	0	0	0
Contributions and Other Grants	450	4,695	6,852	9,316
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,000	2,500	2,500	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	84,726	89,028	96,288	115,316
Expenditures				
Personnel	2,737	2,828	2,743	2,974
Supplies	0	0	0	0
Purchased Services	94,726	97,990	97,812	98,132
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	7,523	26,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	97,462	100,818	108,078	127,106
Excess Revenues / (Net Cost to the County)	(12,737)	(11,790)	(11,790)	(11,790)
General Appropriation Required	12,737	11,790	11,790	11,790
Budget Variance	(947)	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	84,726	89,028	96,288	115,316
Total Revenues	84,726	89,028	96,288	115,316
Expenditures				
General Fund	97,462	100,818	108,078	127,106
Total Expenditures	97,462	100,818	108,078	127,106



537
Weather Modification Program

Purpose Statement

The purpose of Weather Modification Program is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	82,276	81,833	86,936	103,500
Charges for Services	0	0	0	0
Contributions and Other Grants	450	4,695	6,852	9,316
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,000	2,500	2,500	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	84,726	89,028	96,288	115,316
Expenditures				
Personnel	2,737	2,828	2,743	2,974
Supplies	0	0	0	0
Purchased Services	94,726	97,990	97,812	98,132
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	7,523	26,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	97,462	100,818	108,078	127,106
Excess Revenues / (Net Cost to the County)	(12,737)	(11,790)	(11,790)	(11,790)
General Appropriation Required	12,737	11,790	11,790	11,790
Budget Variance	(947)	0	0	0



805
Weather Modification Activity

Purpose Statement

The purpose of Weather Modification Activity is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	82,276	81,833	86,936	103,500
Charges for Services	0	0	0	0
Contributions and Other Grants	450	4,695	6,852	9,316
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,000	2,500	2,500	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	84,726	89,028	96,288	115,316
Expenditures				
Personnel	2,737	2,828	2,743	2,974
Supplies	0	0	0	0
Purchased Services	94,726	97,990	97,812	98,132
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	7,523	26,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	97,462	100,818	108,078	127,106
Excess Revenues / (Net Cost to the County)	(12,737)	(11,790)	(11,790)	(11,790)
General Appropriation Required	12,737	11,790	11,790	11,790
Budget Variance	(947)	0	0	0



Budget Changes

Proposed Change in Funding:	29.53%, due to a grant to purchase icing sensing equipment.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	There is no significant change in performance.
Other:	

Core Services

- Ground-Based Generator Hours
- Annual Reports

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage increase in snow water content.	Result	12%	12%	12%	12%
Number of ground-based generator hours.	Output	2,093.75	2,000	1,817	2,000

Mission Statement

The mission of the Wildlife Conservation Department is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Department Director

Jim Cochran
221 N. Wisconsin St.
Gunnison, CO 81230
(970) 641-7604
jcochran@gunnisoncounty.org





Summary of Department Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	5,700	5,000	5,000	7,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	80,000	81,411	81,411	81,411
Other Financing Sources and Misc.	2	0	0	0
Total Revenues	85,702	86,411	86,411	88,411
Expenditures				
Personnel	10,825	10,844	10,436	13,863
Supplies	2,916	2,550	3,485	4,121
Purchased Services	96,683	105,213	108,229	109,538
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	110,425	118,607	122,150	127,522
Excess Revenues / (Net Cost to the County)	(24,723)	(32,196)	(35,739)	(39,111)
General Appropriation Required	24,723	32,196	35,739	39,111
Budget Variance	7,473	0	(3,543)	0

Department Resources Restated by Fund

Revenues				
General Fund	85,702	86,411	86,411	88,411
Total Revenues	85,702	86,411	86,411	88,411
Expenditures				
General Fund	110,425	118,607	122,150	127,522
Total Expenditures	110,425	118,607	122,150	127,522



**550
Wildlife Conservation Program**

Purpose Statement

The purpose of the Wildlife Conservation Program is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Summary of Program Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	5,700	5,000	5,000	7,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	80,000	81,411	81,411	81,411
Other Financing Sources and Misc.	2	0	0	0
Total Revenues	85,702	86,411	86,411	88,411
Expenditures				
Personnel	10,825	10,844	10,436	13,863
Supplies	2,916	2,550	3,485	4,121
Purchased Services	96,683	105,213	108,229	109,538
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	110,425	118,607	122,150	127,522
Excess Revenues / (Net Cost to the County)	(24,723)	(32,196)	(35,739)	(39,111)
General Appropriation Required	24,723	32,196	35,739	39,111
Budget Variance	7,473	0	(3,543)	0



194
Wildlife Conservation Activity

Purpose Statement

The purpose of Wildlife Conservation Activity is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Resource Summary

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	5,700	5,000	5,000	7,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	80,000	81,411	81,411	81,411
Other Financing Sources and Misc.	2	0	0	0
Total Revenues	85,702	86,411	86,411	88,411
Expenditures				
Personnel	10,825	10,844	10,436	13,863
Supplies	2,916	2,550	3,485	4,121
Purchased Services	96,683	105,213	108,229	109,538
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	110,425	118,607	122,150	127,522
Excess Revenues / (Net Cost to the County)	(24,723)	(32,196)	(35,739)	(39,111)
General Appropriation Required	24,723	32,196	35,739	39,111
Budget Variance	7,473	0	(3,543)	0



Budget Changes

Proposed Change in Funding:	2.31%, resulting from revenue recognition of education expenses supported by the Information and Education Fund.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	There is no significant change in this activity's performance.
Other:	

Core Services

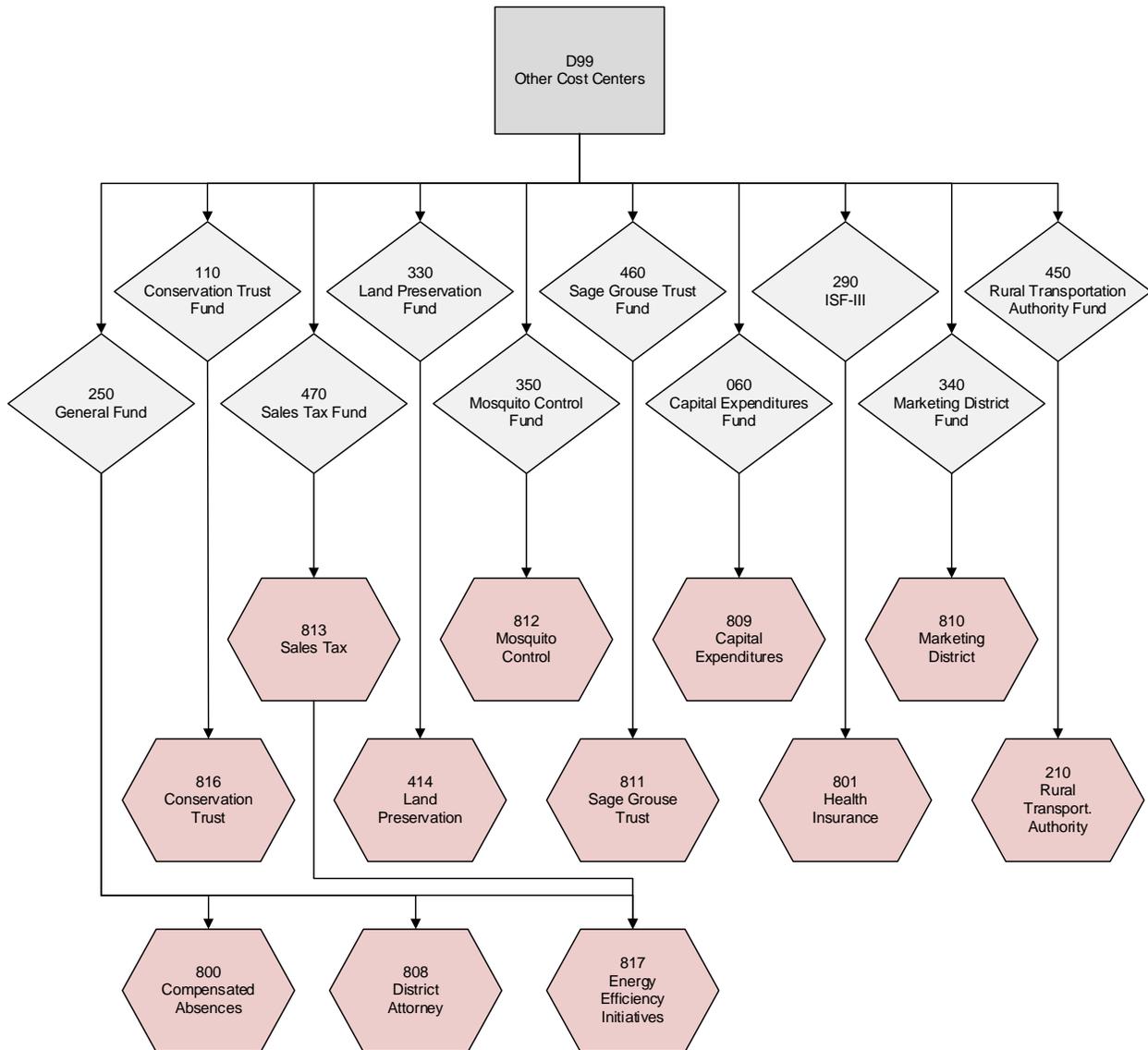
- Wildlife Consultation Services
- Facilitation Services
- Wildlife Public Education Presentations
- Strategic Committee Meetings
- Governmental Coordination Services
- Federal Monitoring on Sage Grouse and Other Species
- Land Use Reviews on Sage Grouse Habitat
- Regulation Reviews and Recommendations
- Federal Grazing Permit Reviews
- Habitat Conservation Plans

Key Performance Measures

	Measure Type	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Percentage of Land Use Change permit applications that are reviewed and analyzed for impact on sage grouse within five days.	Result	83.3%	80%	88.9%	90%
Percentage of all species of special concern monitored for listing status, potential impacts to Gunnison County and the possible need for County intervention in order to help preclude the need for the species to be listed as endangered.	Result	100%	100%	100%	100%

Description

The Other Cost Centers section is used to detail revenues and expenditures that are not included in the preceding Budgeting for Results section since these cost centers do not participate in Strategic Planning.





Summary of Other Cost Center Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Department Specific Revenues				
Taxes	11,147,122	10,780,975	11,153,429	11,586,460
Licenses and Permits	116,749	125,000	118,000	120,000
Intergovernmental	1,410,248	1,511,735	1,713,531	2,294,068
Charges for Services	122,130	112,768	109,000	113,131
Contributions and Other Grants	47,819	51,000	31,855	0
Fines & Forfeitures	3,854	0	2,420	2,500
Investment Income	144,796	67,175	56,709	42,615
Interfund Revenues	1,801,712	1,929,540	2,015,763	2,111,148
Transfers In	2,770,003	3,133,093	6,861,061	6,747,002
Other Financing Sources and Misc.	552,885	152,721	10,397,749	280,721
Total Revenues	18,117,318	17,864,007	32,459,517	23,297,645
Expenditures				
Personnel	57,677	306,597	263,895	64,521
Supplies	98,312	93,317	93,175	99,735
Purchased Services	2,506,780	2,499,868	4,153,137	2,544,649
Community Prgms/Contributions	321,016	390,000	639,035	390,000
Financing Costs	1,832,770	1,530,979	1,528,125	1,855,892
Transfers Out	2,714,320	3,102,536	6,742,169	5,533,498
Capital Outlay	277,047	6,157	106,352	12,927,460
Miscellaneous (Extraordinary/Special)	3,213,379	3,479,343	4,836,506	3,740,879
Total Expenditures	11,021,301	11,408,798	18,362,394	27,156,634
Excess Revenues / (Net Cost to the County)	7,096,018	6,455,209	14,097,123	(3,858,989)
General Appropriation Required	0	0	0	3,858,989
Budget Variance	640,808	0	7,641,913	0



Other Cost Center Resources Restated by Fund

Revenues				
General Fund	9,789,705	9,738,879	10,336,490	12,232,174
Conservation Trust Fund	54,977	40,500	56,700	51,200
Debt Service Fund	1,341,876	1,344,255	2,531,029	1,016,753
Sales Tax Fund	1,694,654	1,434,810	1,480,200	1,480,200
Land Preservation Fund	311,370	302,000	315,768	324,061
Mosquito Control Fund	81,367	85,661	85,601	87,749
Sage Grouse Trust Fund	64,537	54,768	49,000	49,000
Capital Expenditures Fund	396,539	362,370	11,820,740	3,321,110
ISF-III	2,050,165	2,093,040	3,164,868	2,393,648
Marketing District Fund	1,097,662	981,500	1,102,450	1,102,100
Rural Transportation Fund	1,234,467	1,154,000	1,243,836	1,239,650
Total Revenues	18,117,318	17,591,783	32,186,682	23,297,645
Expenditures				
General Fund	3,275,700	2,500,572	5,889,750	5,644,760
Road and Bridge Fund	(8,180)	5,874	0	0
Conservation Trust Fund	20,559	74,440	77,540	24,040
Debt Service Fund	1,341,876	1,344,255	1,351,616	1,671,872
Airport Operations Fund	150	0	0	0
Sales Tax Fund	848,580	2,271,004	1,868,405	1,625,982
Land Preservation Fund	426,228	301,131	491,691	317,691
Mosquito Control Fund	82,656	85,556	86,821	89,014
Sage Grouse Trust Fund	127,753	83,911	147,946	87,911
Capital Expenditures Fund	767,199	360,900	2,624,744	13,146,713
ISF-III	1,923,995	2,106,983	3,181,977	2,387,751
Marketing District Fund	1,217,140	1,042,119	1,072,119	1,230,279
Rural Transportation Fund	997,645	971,611	1,349,483	930,621
Total Expenditures	11,021,301	11,148,356	18,142,092	27,156,634



**800
Compensated Absences**

Organizational Functions

This cost center’s budget serves as a reserve for payment of unused vacation and sick leave accruals upon employment separation. All compensatory time paid at employment separation is charged to the employee’s home department.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	41,380	89,926	84,051	47,666
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	41,380	89,926	84,051	47,666
Excess Revenues / (Net Cost to the County)	(41,380)	(89,926)	(84,051)	(47,666)
General Appropriation Required	41,380	89,926	84,051	47,666
Budget Variance	48,546	0	5,875	0



**808
District Attorney**

Organizational Functions

The District Attorney's office prosecutes crimes within the Seventh Judicial District and coordinates delivery of services to victims. Additional functions involve litigation relating to seizure and forfeiture of assets related to crimes, mental health and alcohol commitments as well as other statutory functions. The Office of the District Attorney, Seventh Judicial District, serves six counties and seven different courthouses in: Gunnison, Delta, Hinsdale, Montrose, Ouray and San Miguel. Each County provides funding to the District Attorney's office in proportion to its percentage of the total District population.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	251,665	262,382	262,382	280,550
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	251,665	262,382	262,382	280,550
Excess Revenues / (Net Cost to the County)	(251,665)	(262,382)	(262,382)	(280,550)
General Appropriation Required	251,665	262,382	262,382	280,550
Budget Variance	0	0	0	0



**814
Other Administration**

Organizational Functions

This cost center contains revenue and expenditure items that are for the benefit of the entire General Fund and those that are not directly allocable to a specific department or activity. Revenues include property tax revenue, earnings on investments, specific ownership tax, severance tax, workforce impact fees, and the pass-through of property taxes to the Gunnison County Library District. Expenditures in the cost center include audit costs, cost allocation plan, treasurer’s fees, mapping services, bank fees, postage machine costs, general liability and property insurance, employee newsletter, employee recognition and christmas party costs.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	7,217,775	7,051,308	7,139,453	7,570,000
Licenses and Permits	116,749	125,000	118,000	120,000
Intergovernmental	826,546	715,525	613,207	723,048
Charges for Services	60,093	58,000	60,000	64,131
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	113,435	46,200	42,844	32,465
Interfund Revenues	0	0	0	0
Transfers In	1,140,993	1,741,625	2,360,837	3,722,309
Other Financing Sources and Misc.	312,416	221	749	221
Total Revenues	9,788,005	9,737,879	10,335,090	12,232,174
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	301,746	344,350	320,876	362,598
Community Prgms/Contributions	0	90,000	90,000	90,000
Financing Costs	191,821	21,608	21,433	21,434
Transfers Out	1,761,528	824,653	4,290,838	3,825,013
Capital Outlay	0	0	38,495	0
Miscellaneous (Extraordinary/Special)	712,642	860,970	769,698	1,011,099
Total Expenditures	2,967,736	2,141,581	5,531,340	5,310,144
Excess Revenues / (Net Cost to the County)	6,820,269	7,596,298	4,803,750	6,922,030
General Appropriation Required	0	0	0	0
Budget Variance	(139,718)	0	(2,792,548)	0



817
Energy Efficiency Initiatives

Organizational Functions

This cost center is used to track expenditures related to Energy Efficiency Initiative including cost related to the Gunnison County Green Team, the Carbon Neutrality Task Force and the 2010 lease purchase payments used to enter into a Performance Contract with Ennovate Corporation to \$1,168,919 in energy improvement in County buildings.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	1,700	1,000	1,400	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,700	1,000	1,400	0
Expenditures				
Personnel	0	0	0	0
Supplies	2,485	2,400	70	2,400
Purchased Services	6,353	6,898	8,648	7,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	113,386	113,386	113,386	113,386
Transfers Out	0	0	0	0
Capital Outlay	750	6,157	6,157	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	122,975	128,841	128,261	122,786
Excess Revenues / (Net Cost to the County)	(121,275)	(127,841)	(126,861)	(122,786)
General Appropriation Required	121,275	127,841	126,861	122,786
Budget Variance	1,308	0	980	0



**816
Conservation Trust**

Organizational Functions

The Conservation Trust Fund was established by Gunnison County in 1984 when the Colorado State Lottery was initiated. The County receives a share back of lottery proceeds, which is based on a per capita formula that is established by the State. The County also receives a redistribution from the Gunnison County Metropolitan Recreation District. This redistribution began in 2001. The funds may be expended for the acquisition, development and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	52,899	40,000	55,000	50,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,078	500	1,700	1,200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	54,977	40,500	56,700	51,200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	529	700	1,000	1,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	30	40	40	40
Transfers Out	20,000	73,700	76,500	23,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	20,559	74,440	77,540	24,040
Excess Revenues / (Net Cost to the County)	34,418	(33,940)	(20,840)	27,160
General Appropriation Required	0	33,940	20,840	0
Budget Variance	14,523	0	13,100	0



**813
Sales Tax**

Organizational Functions

This fund is used to account for the 1% Gunnison County sales tax that is restricted for capital expenditures. One-half (1/2) of the County sales tax collected within any incorporated municipality, less the sales tax allocated to the Land Preservation Fund, is distributed to that municipality. All other sales tax is retained by Gunnison County and used solely for capital outlay, capital expenditures, or for the retirement of debt related to capital expenditures.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	1,416,908	1,432,560	1,479,000	1,479,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	6,002	2,250	1,200	1,200
Interfund Revenues	0	0	0	0
Transfers In	271,743	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,694,654	1,434,810	1,480,200	1,480,200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	32,602	31,864	32,064	32,818
Community Prgms/Contributions	2,916	0	0	0
Financing Costs	48,914	49,080	48,880	48,880
Transfers Out	642,040	2,073,776	1,651,177	1,427,898
Capital Outlay	6,022	0	20,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	732,494	2,154,720	1,752,121	1,509,596
Excess Revenues / (Net Cost to the County)	962,160	(719,910)	(271,921)	(29,396)
General Appropriation Required	0	719,910	271,921	29,396
Budget Variance	843,590	0	447,989	0



**414
Land Preservation**

Organizational Functions

This fund is used for open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County, and in connection with any of the foregoing to use the fund to match public and private grants or to acquire interests or easements in land and water rights. The fund is administered by an eight-member board of citizens appointed (two each) by Gunnison County, City of Gunnison, Town of Crested Butte, and the Town of Mt. Crested Butte.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	309,360	300,000	315,168	323,961
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,010	2,000	600	100
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	311,370	302,000	315,768	324,061
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	17,532	1,081	2,681	2,681
Community Prgms/Contributions	272,400	300,000	489,000	300,000
Financing Costs	136,296	50	10	10
Transfers Out	0	0	0	15,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	426,228	301,131	491,691	317,691
Excess Revenues / (Net Cost to the County)	(114,859)	869	(175,923)	6,370
General Appropriation Required	114,859	0	175,923	0
Budget Variance	46,953	0	(176,792)	0



812
Mosquito Control

Organizational Functions

The designated mosquito control area encompasses approximately 37 square miles including the City of Gunnison and is governed by Gunnison County Ordinance No. 11. This program is for cost-shared bio-rational integrated mosquito control. The program goals include a process consisting of the balanced use of cultural, biological, and chemical procedures that are environmentally compatible and economically feasible to reduce the mosquito population to a tolerable level.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	54,325	57,107	57,047	58,499
Licenses and Permits	0	0	0	0
Intergovernmental	13,521	14,277	14,277	14,625
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,521	14,277	14,277	14,625
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	81,367	85,661	85,601	87,749
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	81,540	84,728	85,993	87,743
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	1,116	828	828	1,271
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	82,656	85,556	86,821	89,014
Excess Revenues / (Net Cost to the County)	(1,290)	105	(1,220)	(1,265)
General Appropriation Required	1,290	0	1,220	1,265
Budget Variance	(1,390)	0	(1,325)	0



**811
Sage Grouse Trust**

Organizational Functions

This fund is used to account for expenditures concerning the preservation of the Sage Grouse, as required by the U.S. Bureau of Land Management's (BLM's) environmental assessment, in order to complete the land transfer of the landfill from the BLM. The revenue in this fund is generated by a \$1.00 per cubic yard surcharge included as part of the landfill fees.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	62,037	54,768	49,000	49,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	2,500	0	0	0
Total Revenues	64,537	54,768	49,000	49,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	3,100	4,000
Purchased Services	2,053	2,500	3,400	2,500
Community Prgms/Contributions	45,700	0	60,035	0
Financing Costs	0	0	0	0
Transfers Out	80,000	81,411	81,411	81,411
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	127,753	83,911	147,946	87,911
Excess Revenues / (Net Cost to the County)	(63,216)	(29,143)	(98,946)	(38,911)
General Appropriation Required	63,216	29,143	98,946	38,911
Budget Variance	(36,858)	0	(69,803)	0



**809
Capital Expenditures**

Organizational Functions

This fund is used to account for major capital projects that are funded by a restricted revenue source, i.e. grants, multi-agency funding agreements, bond proceeds, etc.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	53,975	0	282,778	1,000,000
Charges for Services	0	0	0	0
Contributions and Other Grants	7,102	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,603	1,500	1,110	50
Interfund Revenues	0	0	0	0
Transfers In	329,859	360,870	2,286,852	2,321,060
Other Financing Sources and Misc.	0	0	9,250,000	0
Total Revenues	396,539	362,370	11,820,740	3,321,110
Expenditures				
Personnel	749	0	0	0
Supplies	19,892	0	0	0
Purchased Services	331,356	360,870	2,002,297	219,233
Community Prgms/Contributions	0	0	0	0
Financing Costs	128	30	30	20
Transfers Out	144,800	0	580,717	0
Capital Outlay	270,274	0	41,700	12,927,460
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	767,199	360,900	2,624,744	13,146,713
Excess Revenues / (Net Cost to the County)	(370,660)	1,470	9,195,996	(9,825,603)
General Appropriation Required	370,660	0	0	9,825,603
Budget Variance	(372,160)	0	9,194,526	0



**801
Health Insurance**

Organizational Functions

This fund accounts for the "Reimbursable Employer Account" reserves used to cover unemployment insurance claims. Reserves are funded annually to cover estimated unemployment payments as well as to accumulate an adequate reserve balance. In addition, the fund accounts for the Employee Assistance Program. Gunnison County purchases services from a third party administrator to provide emotional, financial and legal counseling services to employees. The ISF III fund is also used to account for the County's partially self-funded employee health insurance plans. Reserves to pay claims, stop-loss premiums, and administrative costs are funded by employee and County contributions and are deducted through monthly payroll.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	10,483	11,000	2,105	2,000
Interfund Revenues	1,801,712	1,929,540	2,015,763	2,111,148
Transfers In	0	0	0	0
Other Financing Sources and Misc.	237,969	152,500	1,147,000	280,500
Total Revenues	2,050,165	2,093,040	3,164,868	2,393,648
Expenditures				
Personnel	15,549	16,386	16,459	16,855
Supplies	188	250	295	295
Purchased Services	84,581	88,380	88,763	108,700
Community Prgms/Contributions	0	0	0	0
Financing Costs	212	100	100	100
Transfers Out	27,564	23,340	23,340	2,565
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	1,795,901	1,978,526	3,053,020	2,259,236
Total Expenditures	1,923,995	2,106,983	3,181,977	2,387,751
Excess Revenues / (Net Cost to the County)	126,170	(13,943)	(17,109)	5,897
General Appropriation Required	0	13,943	17,109	0
Budget Variance	123,097	0	(3,166)	0



**810
Marketing District**

Organizational Functions

The Local Marketing District (LMD) was created by voter approved ballot question in November of 2002. In November 2009 the LMD Tax initiative was passed by voters, 77.2%, to continue collections on into the future without a sunset provision. The District is supported through a special district marketing tax of 4% (similar to a lodging tax) and is collected on a county-wide basis. The governing board of the Local Marketing District is the Board of County Commissioners. The purpose of the District is to promote Gunnison County's tourism economic sector. The marketing effort is implemented through a contract with the Gunnison/Crested Butte Tourism Association (TA).

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	1,093,649	980,000	1,100,000	1,100,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,181	0	1,800	1,500
Investment Income	1,833	1,500	650	600
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,097,662	981,500	1,102,450	1,102,100
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,192,657	1,019,277	1,046,477	1,196,893
Community Prgms/Contributions	0	0	0	0
Financing Costs	43	2,300	100	100
Transfers Out	16,440	9,720	14,720	23,029
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	8,000	10,822	10,822	10,257
Total Expenditures	1,217,140	1,042,119	1,072,119	1,230,279
Excess Revenues / (Net Cost to the County)	(119,478)	(60,619)	30,331	(128,179)
General Appropriation Required	119,478	60,619	0	128,179
Budget Variance	(109,373)	0	90,950	0



210
Rural Transportation Authority

Organizational Functions

The Rural Transportation Authority was created through a ballot initiative in November of 2002, which created a .6% sales tax within Gunnison County with the exception of the cities of Marble, Ohio City, Pitkin, and Somerset and a .35% sales tax within the City of Gunnison. The tax was reauthorized by the voters in November of 2008. The RTA is a distinct legal entity, separate from the county, governed by an eight-member board appointed by the RTA Partners: Mt. Crested Butte, Crested Butte, City of Gunnison and Gunnison County. The RTA is funded through a sales tax and has the primary purpose of enhancing transportation; both air service and ground, in Gunnison County.

Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	1,055,106	960,000	1,062,761	1,055,000
Licenses and Permits	0	0	0	0
Intergovernmental	135,374	142,000	148,000	181,650
Charges for Services	0	0	0	0
Contributions and Other Grants	39,017	50,000	30,455	0
Fines & Forfeitures	1,673	0	620	1,000
Investment Income	3,297	2,000	2,000	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,234,467	1,154,000	1,243,836	1,239,650
Expenditures				
Personnel	0	0	0	0
Supplies	75,747	85,457	85,257	93,040
Purchased Services	204,165	241,971	246,102	242,933
Community Prgms/Contributions	0	0	0	0
Financing Costs	64	50	50	50
Transfers Out	20,832	15,108	15,108	134,311
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	696,836	629,025	1,002,966	460,287
Total Expenditures	997,645	971,611	1,349,483	930,621
Excess Revenues / (Net Cost to the County)	236,822	182,389	(105,647)	309,029
General Appropriation Required	0	0	105,647	0
Budget Variance	18,319	0	(288,036)	0



999

Gunnison Valley Health System

Organizational Functions

The Gunnison Valley Health System includes activities related to the operation of the Gunnison Valley Hospital, the Gunnison Health Care Center, Hospice and the Palisade Assisted Living facility.

The Gunnison Valley Hospital is a 24 bed, Critical Access, acute care, rural hospital with levels of care including: acute inpatient hospitalization, emergency room, ICU/CCU, obstetrics, outpatient ancillary services, swing-bed, general surgery and orthopedic surgery.

The Health Care Center at Gunnison Living Community provides long-term care to those over age 65 with chronic conditions and short-term rehabilitative services to a smaller population of individuals with acute conditions. This service is provided 24 hours a day, 365 days a year. The Center has a 12-bed special care unit for individuals with dementia issues.

The Hospice and Palliative Care of the Gunnison Valley offers services in the home or facility setting. These services are palliative in nature providing comfort and dignity to individuals with a terminal diagnosis, as well as on-going support for individuals with chronic conditions. Support of family members is a part of the service with the individuals being followed for up to 18 months after the death of the patient.

The Willows Assisted Living is a 15-bed Assisted Living facility. The Willows offers services to individuals age 55 and older who need some assistance with cooking, cleaning and homemaker services and do not require substantive medical services. The Gunnison Health Care Center received a 1 mill tax levy to support the operation of the Center in 2009.

Gunnison Valley Health is a county entity but is governed by an independent Board of Trustees appointed by the Board of County Commissioners.



Summary of Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Cost Center Specific Revenues				
Taxes	568,511	555,329	554,494	552,619
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	27,432,385	27,697,258	30,736,344	30,786,255
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	742,799	317,458	443,335	319,253
Total Revenues	28,743,695	28,570,045	31,734,173	31,658,127
Expenditures				
Personnel	13,763,669	13,546,255	13,328,866	15,049,929
Supplies	3,647,617	3,560,642	3,949,523	3,739,266
Purchased Services	4,523,887	4,473,600	4,265,979	4,448,277
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,548,095	3,597,789	3,298,193	3,507,790
Transfers Out	0	0	0	0
Capital Outlay	302,776	693,522	134,468	720,892
Miscellaneous (Extraordinary/Special)	3,977,385	3,715,987	3,355,677	4,596,493
Total Expenditures	29,763,429	29,587,795	28,332,706	32,062,647
Excess Revenues / (Net Cost to the County)	(1,019,734)	(1,017,750)	3,401,467	(404,520)
General Appropriation Required	1,019,734	1,017,750	(3,401,467)	404,520
Budget Variance	(462,091)	0	4,419,217	0



Personnel

Full-Time Equivalent History

Changes in Staffing Levels

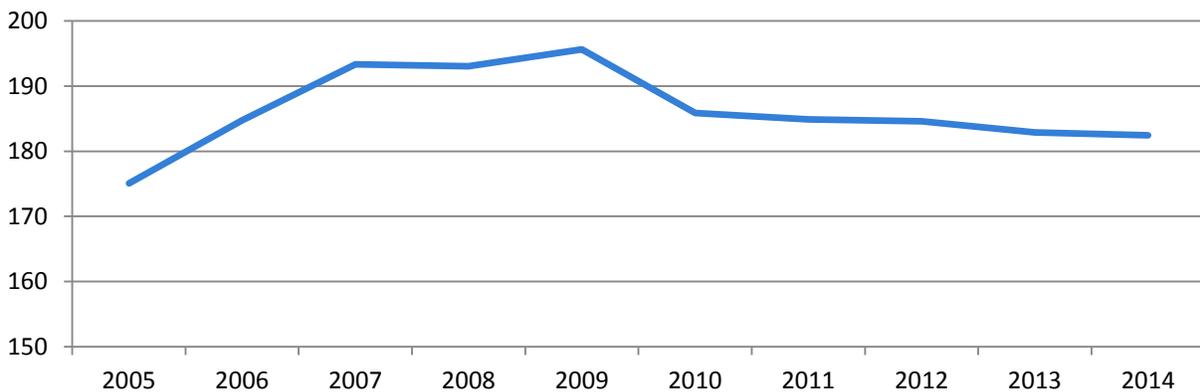
Personnel Distribution

Summary of Budgeted Salaries
and Authorized Full-Time
Equivalents



Full-Time Equivalent History

Department	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	10 Year Increase/
Administration	10.04	9.10	9.65	9.65	9.69	9.47	9.34	9.34	9.39	9.39	-0.65
Airport	6.18	8.30	9.01	8.98	8.96	9.11	9.10	8.84	8.90	9.30	3.12
Assessor	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	10.91	-0.09
Clerk & Recorder	8.25	8.46	8.00	8.41	8.00	8.00	8.00	8.41	8.00	8.41	0.16
Commissioners	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Community Development	7.86	7.86	10.06	10.56	9.03	8.03	8.00	8.00	8.00	7.00	-0.86
Coroner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
County Attorney	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	1.00
Emergency Management	1.00	1.00	1.00	1.00	1.00	1.00	1.25	1.25	1.25	1.25	0.25
Extension	3.25	3.25	3.25	3.25	3.25	3.25	1.45	1.50	1.50	1.50	-1.75
Facilities & Grounds	3.46	3.46	3.36	3.36	3.36	3.36	3.36	3.36	3.31	3.31	-0.15
Geographic Information Services	0.00	2.00	2.00	1.15	1.15	2.80	3.00	2.80	2.00	2.00	2.00
Health & Human Services	21.41	24.46	29.19	30.41	33.67	29.31	27.99	26.60	26.46	28.07	6.66
Historic Preservation	0.04	0.04	0.06	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.03
Housing Authority	5.53	7.03	7.63	6.08	6.10	3.00	3.00	3.00	0.00	0.00	-5.53
Information Technology	3.00	3.50	5.00	3.85	3.85	2.00	2.00	2.00	3.00	3.00	0.00
Juvenile Services	0.50	0.50	0.62	0.62	1.40	2.23	3.75	4.45	5.08	4.82	4.32
Public Works	50.55	51.55	51.27	51.02	50.61	48.72	48.70	48.65	49.55	49.55	-1.00
Sheriff	29.85	29.85	29.85	30.25	31.25	31.25	31.43	31.88	31.93	30.42	0.57
Treasurer/Public Trustee	5.00	5.00	4.00	4.00	3.80	3.83	4.00	4.00	4.00	4.00	-1.00
Veterans Services	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.00
Weather Modification	0.00	0.00	0.00	0.00	0.06	0.04	0.04	0.04	0.04	0.04	0.04
Wildlife Conservation	0.00	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
											0.00
Grand Total	175.07	184.76	193.35	193.06	195.65	185.87	184.87	184.59	182.88	182.44	7.37
											0
											0
Restatement by Function											0
General Government	52.96	54.48	55.55	56.61	53.79	53.40	52.34	51.85	50.01	49.59	-3.37
Health & Welfare	27.44	31.99	37.44	37.11	41.17	34.54	34.74	34.05	31.54	32.89	5.45
Public Safety	31.35	31.35	31.47	31.87	33.65	34.48	36.18	37.33	38.01	36.24	4.89
Auxiliary Services	3.40	3.40	3.40	3.40	3.40	3.40	1.60	1.65	1.65	1.65	-1.75
Culture & Recreation	2.42	2.42	2.49	2.50	2.50	2.50	2.50	2.59	2.59	2.59	0.17
Road & Bridge	33.08	34.08	33.75	33.50	32.05	30.16	29.93	29.88	30.78	30.78	-2.30
Proprietary Funds	24.42	27.04	29.25	28.07	29.09	27.39	27.59	27.24	28.30	28.70	4.28
											0.00
Grand Total	175.07	184.76	193.35	193.06	195.65	185.87	184.87	184.59	182.88	182.44	7.37



Changes in Staffing Levels

Department	2013	2014	2013 to 2014 Change
Administration	9.39	9.39	0.00
Airport	8.90	9.30	0.40
Assessor	11.00	10.91	(0.09)
Clerk & Recorder	8.00	8.41	0.41
Commissioners	3.00	3.00	0.00
Community Development	8.00	7.00	(1.00)
Coroner	1.00	1.00	0.00
County Attorney	5.00	5.00	0.00
Emergency Management	1.25	1.25	0.00
Extension	1.50	1.50	0.00
Facilities & Grounds	3.31	3.31	0.00
Geographic Information Services	2.00	2.00	0.00
Health & Human Services	26.46	28.07	1.61
Historic Preservation	0.07	0.07	0.00
Housing Authority	0.00	0.00	0.00
Information Technology	3.00	3.00	0.00
Juvenile Services	5.08	4.82	(0.26)
Public Works	49.55	49.55	0.00
Sheriff	31.93	30.42	(1.51)
Treasurer/Public Trustee	4.00	4.00	0.00
Veterans Services	0.15	0.15	0.00
Weather Modification	0.04	0.04	0.00
Wildlife Conservation	0.25	0.25	0.00
Grand Total	182.88	182.44	(0.44)

In 2014, the budget includes an overall decrease in Full-Time Equivalent (FTEs). The budget includes 0.44 less FTE than the previous year's budget. The 0.44 FTE decrease comes from the following departments in alphabetic order.

Airport. The Airport staff adjusted FTE by 0.40. This increase is due to new security requirements.

Assessor. One Appraiser position in the Assessor’s Office was cut by 10 hours per week for the 2014 budget, but somewhat offset with the request for addition seasonal help in the summer resulting in a decrease of 0.09 FTE.

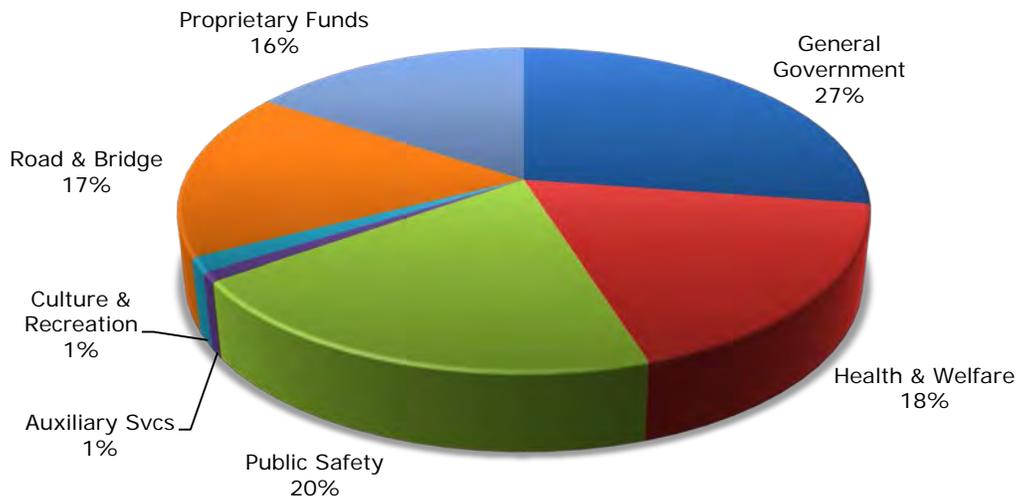
Clerk. 2014 is a busy election year. The Clerk & Recorder budgeted for additional staff to assist the full time election positions. This accounts for the increase of FTE in that office by 0.41.

DHHS. The Department of Health and Human Services must handle an increase in clients due to the new Affordable Healthcare Act in 2014. They have budgeted to increase one Eligibility Technician from .75 to 1.0 FTE and to add another Eligibility Technician at up to 1.0 FTE. They also are budgeting for an Administrative Assistant at 0.90 FTE. DHHS also lost some grant allocations so was forced to decrease some FTEs allocated to those grants. The net increase in the department is 0.61 FTE.

Juvenile Services. In 2014, Juvenile Services received a new grant to help educate families on the system of care for youth that are in their programs. The grant pays for a Family Advocate position which will add .48 FTE to the department. This year also saw a decrease in some of their other grant allocations so the net decrease in the department’s FTE is 0.26.

Sheriff. Part of the grant revenue that supported the Crime Victim Services was not renewed for the 2014 fiscal year. Unfortunately, the FTE in that program had to be decreased by 1.00 FTE. Additionally, the sheriff chose not to refill a 0.50 FTE deputy position.

Personnel Distribution



Note: These charts do not include Hospital, Assisted Living or Health Care Center staff.



Summary of Budgeted Salaries and Authorized Full-Time Equivalents

Administration		
County Manager	164,119	1.00
Assistant County Manager *	9,364	0.08
Assistant to the County Manager	51,832	1.00
Administrative Assistant III	19,307	0.50
Human Resources Director	90,204	1.00
Finance Director	105,688	1.00
Assistant Finance Director	77,209	1.00
Senior Accountant	54,279	1.00
Senior Accountant	51,881	0.96
Accountant	48,314	0.95
Accountant	36,529	0.80
Finance Overtime	8,398	0.10
TOTALS	717,124	9.39

* See note in the Public Works Department.

Airport		
Airport Manager	107,436	1.00
Asst. Manager	73,742	1.00
Airport Duty Officer	53,064	1.00
Airport Duty Officer	50,205	1.00
Airport Duty Officer	47,835	1.00
Airport Duty Officer	45,553	1.00
Airport Duty Officer	45,405	1.00
Airport Duty Officer	43,092	1.00
Administrative Ass't III	34,018	0.75
Overtime	10,374	0.15
Security Assistants	10,000	0.40
TOTALS	520,724	9.30

Assessor		
County Assessor	58,500	1.00
Deputy Assessor	72,692	1.00
Senior Appraiser	67,407	1.00
Appraiser III	58,169	1.00
Senior Assessment Analyst	51,348	1.00
Appraiser II	50,857	1.00
Personal Property Technician	46,133	1.00
Specialized Property Appraiser	42,704	1.00
Appraiser I	39,484	1.00



Personnel

Property Transfer Technician	35,018	1.00
Appraiser I	32,202	0.81
Property Transfer Technician	3,000	0.10
TOTALS	557,514	10.91

Clerk & Recorder

County Clerk	61,426	1.00
Chief Deputy Clerk/Elections	54,427	1.00
Mtr. Veh. Licensing Technician	46,133	1.00
Head Mtr. Veh. Licensing Tech	46,133	1.00
Mtr. Veh. Licensing Technician	44,276	1.00
Recording Technician	42,374	1.00
Elections Technician	40,919	1.00
Recording Technician	39,675	1.00
Elections Clerk	13,376	0.41
TOTALS	388,739	8.41

Commissioners

County Commissioner	58,500	1.00
County Commissioner	58,500	1.00
County Commissioner	58,500	1.00
TOTALS	175,500	3.00

Community Development

Community Development Director *	107,436	1.00
Assistant Director	75,739	1.00
Planner II	63,115	1.00
Admin. Services Manager	54,427	1.00
Building/Environmental Health Inspector	53,704	1.00
Admin. Assistant III	45,357	1.00
Assistant Building/Environ. Health Inspector	39,997	1.00
TOTALS	439,775	7.00

* The Community Development Director is allocated 0.002 FTE to the Geographic Information Services Department and 0.002 FTE to the Wildlife Conservation Department – total budgeted salary is \$112,536.

Coroner

County Coroner	33,100	1.00
Deputy Coroner	2,400	0.00
Deputy Coroner	2,500	0.00
TOTALS	38,000	1.00



Personnel

County Attorney

County Attorney	137,564	1.00
Deputy Attorney	108,031	1.00
Paralegal II	71,451	1.00
Paralegal	54,585	1.00
Legal Assistant	47,752	1.00
TOTALS	419,383	5.00

Emergency Management

Emergency Management Manager	61,448	1.00
Administrative Assistant III	9,654	0.25
Responders	1,000	0.00
TOTALS	72,102	1.25

Extension

Administrative Assistant III	37,250	1.00
Agent	21,062	0.50
Director Stipend	4,310	0.00
Agent Stipend	3,727	0.00
TOTALS	66,349	1.50

Facilities & Grounds

Supervisor	66,686	1.00
Technician	57,144	1.00
Technician	43,234	1.00
Summer Grounds Maintenance	7,478	0.26
Support Staff	2,543	0.05
TOTALS	177,085	3.31

Geographic Information Services

GIS Manager	85,099	1.00
GIS Coordinator	67,407	1.00
Community Development Director *	2,550	0.00
TOTALS	155,056	2.00

* See note in the Community Development Department.

Health & Human Services

Health & Human Services Director	107,436	1.00
Public Health Division Director	75,739	1.00



Personnel

Child & Family Services Mgr.	69,330	1.00
Senior Resources Program Mgr.	67,178	1.00
Paralegal	64,207	1.00
Caseworker III	62,228	1.00
Administrative Services Supervisor	57,144	1.00
Caseworker II	54,255	1.00
Caseworker II	54,255	1.00
Caseworker I	53,761	1.00
Caseworker I	53,442	1.00
Senior Resources Specialist	47,401	1.00
Administrative Assistant III	45,357	1.00
Health Educator-WIC	41,077	0.80
TANF Program Specialist	39,534	1.00
Eligibility Technician	37,821	1.00
Senior Resources Specialist	37,401	0.50
Administrative Assistant II	37,131	0.90
WCPHP/ECC Coordinator	36,754	0.75
Public Health Nurse	36,428	0.66
Public Health Nurse	34,966	0.60
Eligibility Technician	33,036	1.00
Eligibility Technician	32,928	1.00
Administrative Assistant II	32,820	1.00
Eligibility Technician	32,303	1.00
Administrative Assistant II	28,785	0.90
Public Health Nurse	27,390	0.47
NPP Coordinator	23,461	0.60
Young at Heart Cook	22,351	0.60
Multicultural Resources Coordinator	19,275	0.35
Young at Heart Cook	15,481	0.53
Juvenile Services Director *	13,591	0.19
NPP Facilitators	11,000	0.10
Nurse Practitioner	10,596	0.13
Early Childhood Council Assistant	10,332	0.25
Registered Dietician-WIC	9,220	0.18
Emergency Preparedness	7,948	0.20
Nurse Practitioner	7,234	0.10
Van Driver	4,561	0.13
YAH Cook Extra	2,610	-
Van Driver	2,281	0.07
Substitute Young at Heart Cook	1,404	0.05
Van Driver	134	0.01
TOTALS	1,461,586	28.07

* See note in the Juvenile Services Department.

Historic Preservation

Administrative Assistant I	2,725	0.07
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Personnel

TOTALS	2,725	0.07
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Information Technology

IT Director	85,309	1.00
IT Systems Administrator	52,094	1.00
Help Desk Technician	38,719	1.00
TOTALS	176,122	3.00

Juvenile Services

Juvenile Services Director *	57,875	0.81
Substance Abuse Prevent Mgr	48,100	1.00
FAST Coordinator	44,884	0.88
Substance Abuse Prevent Spcl.	34,298	0.88
Tobacco Youth Coordinator	18,041	0.46
Intake Worker	5,773	0.09
Case Manager	2,476	0.23
Family Advocate	18,000	0.48
TOTALS	229,447	4.82

* The Juvenile Services Director is allocated 0.20 FTE to the Health and Human Services Department for Child Welfare – total budgeted salary is \$71,466.

Public Works

Public Works Director	113,881	0.92
R&B Overtime	155,885	1.92
Fleet Manager	80,462	1.00
Assistant Director of PW	80,282	1.00
District Foreman II	75,919	1.00
Foreman II-Special Projects	74,844	1.00
Utilities Distribution Supervisor	68,204	1.00
Shop Foreman	68,054	1.00
Landfill Foreman	67,587	1.00
District Foreman I	67,587	1.00
Facilities Manager	67,407	1.00
District Foreman II	67,309	1.00
Lead Worker	64,387	1.00
R&B Summer Temporaries	62,832	2.40
Heavy Equip. Mechanic	58,714	1.00
Weed Program Coordinator	57,555	1.00
Heavy Equip. Operator II	57,329	1.00
Heavy Equip. Operator II	57,324	1.00
Heavy Equip. Operator II	57,324	1.00
Heavy Equip. Operator II	57,324	1.00
Heavy Equip. Operator II	57,324	1.00



Personnel

Heavy Equip. Operator II	57,324	1.00
Heavy Equip. Operator II	57,324	1.00
Heavy Equip. Operator II	57,213	1.00
Heavy Equip. Operator II	57,213	1.00
Purchasing Agent	57,144	1.00
Heavy Equip. Mechanic	55,609	1.00
Heavy Equip. Operator II	54,913	1.00
Recycling Site Manager	52,816	1.00
Utility Operator	50,279	1.00
Landfill Equipment Operator	48,132	1.00
Heavy Equip. Operator II	47,099	1.00
Heavy Equip. Operator II	46,791	1.00
Heavy Equip. Operator I	46,480	1.00
Heavy Equip. Operator II	46,329	1.00
Heavy Equip. Operator II	46,329	1.00
Heavy Equip. Operator I	42,990	1.00
Heavy Equip. Operator II	42,847	1.00
Heavy Equip. Operator II	42,705	1.00
Administrative Assistant IV	42,480	0.80
Heavy Equip. Operator I	37,073	1.00
Administrative Assistant III	36,529	1.00
Recycling Worker	36,470	1.00
Facilities Maintenance Assistant	32,928	1.00
Shop Support	32,568	1.00
Landfill Gate Attendant	26,929	1.00
Maintenance Workers	13,801	0.43
Recycling Summer Temporary	12,576	0.48
Seasonal Trash Pickup	12,079	0.46
Retirement Payout	7,186	-
Water Overtime	6,408	0.07
Recycling Overtime	3,219	0.05
Sewer Overtime	2,136	0.02
TOTALS	2,729,453	49.55

* The Public Works Director also serves as Assistant County Manager, with 0.08 FTE allocated to the Administration Department – total budgeted salary is \$123,245.

		Sheriff
County Sheriff	76,000	1.00
Undersheriff	78,164	1.00
Patrol Lieutenant	75,739	1.00
Investigator	67,407	1.00
Alternative Services Program Mgr.	64,207	1.00
Detention Captain	63,328	1.00
Patrol Deputy	60,572	1.00
Patrol Deputy	60,572	1.00



Personnel

Patrol Sergeant	59,428	1.00
Patrol Deputy	54,637	1.00
Patrol Deputy	51,832	1.00
Patrol Deputy	51,719	1.00
Detention Deputy	51,346	1.00
Patrol Deputy	46,729	1.00
Detention Sergeant	46,278	1.00
Patrol Deputy	46,278	1.00
Patrol Deputy	45,827	1.00
Administrative Ass't III	45,732	1.00
Detention Sergeant	45,677	1.00
Detention Deputy	44,913	1.00
Detention Deputy	43,172	1.00
Detention Deputy	42,980	1.00
Detention Deputy	39,484	1.00
Detention Deputy	39,484	1.00
Detention Deputy	39,484	1.00
Detention Deputy	39,229	1.00
Detention Deputy	39,229	1.00
Detention Deputy	39,102	1.00
Detention Deputy	38,719	1.00
Administrative Ass't II	36,199	1.00
Patrol Overtime	19,651	0.24
Detention Overtime	6,975	0.11
POST Overtime	5,000	0.05
Wildfire Overtime	3,000	0.03
TOTALS	1,619,038	30.43

Treasurer/Public Trustee

County Treasurer	58,500	1.00
Deputy Trustee	49,640	1.00
Deputy Treasurer	46,166	1.00
Account Technician	40,835	1.00
Public Trustee	12,500	0.00
TOTALS	207,641	4.00

Veterans Services

Veterans Officer	3,600	0.15
TOTALS	3,600	0.15

Weather Modification

Coordinator	2,162	0.04
TOTALS	2,162	0.04



Personnel

	Wildlife Conservation	
Administrative Assistant III	9,556	0.25
Community Development Director	2,550	0.00
TOTALS	12,204	0.25

* See note in the Community Development Department.

COUNTY GRAND TOTAL: \$10,120,384



Capital Expenditures

Summary of Capital Expenditures

Capital Expenditures by Fund

Capital Improvement Plan (CIP)

Each year, Gunnison County updates its Capital Improvement Plan (CIP), which identifies the county's capital needs for the next five years. The capital improvement process provides for the identification, reviewing, planning and budgeting of capital expenditures. The entire plan is available on Gunnison County's website at www.gunnisoncounty.org.

For the purposes of the Capital Improvement Plan process, capital is defined as follows: items that have a single acquisition cost of \$10,000 or more and a usable life of five (5) or more years. Basically, this implies that those items that can be clearly classified as major improvements, rather than routine maintenance or equipment replacement, are defined as capital for the purposes of this program.

All requests for capital improvements are evaluated to aid the Board of County Commissioners in selecting the projects to be funded. Evaluation is based on a point system, which requires the department head to judge how well the project in question satisfies each of several criteria as well as develop an expenditure ceiling parameter for each of the respective years. The process is designed to organize and present requests in such a manner that management and the Commissioners have the information essential to effective decision-making.

This prioritization process represents two distinct elements: internally (within the department) and countywide. If the department's request only includes capital expenditures which are proposed to be funded out of its own resources or non tax revenue generated by that department, the projects are prioritized within that department for inclusion within the plan. Examples are: Landfill, Airport Fund, Road and Bridge Fund, etc. However, if the request is outside of the department's ability to generate revenue, e.g., a request for assistance from Sales Tax revenue or a bond issue, then the project would compete for funding on a countywide basis.

The Capital Improvement Plan is presented annually to the Gunnison Board of County Commissioners. The first year of the package is referred to as the Capital Improvement Budget and is a list of projects for recommended implementation during the next fiscal year, while the subsequent four year period is referred to as the Capital Improvement Plan, which will be approved by the Board of County Commissioners in concept only. *By adopting a CIP, the County adopts a statement of intent, not an appropriation of funding for projects contained within the plan.* The CIP lists are updated annually as new needs become known and as priorities are changed. Therefore, it is entirely possible that a project with a low priority will remain in the Capital Improvement Plan longer than four years, as more important projects appear and move ahead for quick implementation. On the other hand, a project may be implemented sooner than originally planned due to changing priorities or funding availability.

Following is a summary of the projects included in this year's Capital Improvement Plan.



PROJECT	PRIOR YEAR(S) COSTS	2014 CAPITAL BUDGET	CAPITAL IMPROVEMENT PLAN					TOTAL PROJECT COST
			2015	2016	2017	2018	FUTURE	
Fire Truck		\$824,000						\$824,000
General Aviation Apron Expansion					\$1,120,000			\$1,120,000
Tomichi Creek Restoration		\$25,000	\$15,000	\$15,000	\$15,000			\$70,000
General Aviation Apron Rehabilitation					\$1,111,111			\$1,111,111
Master Plan Update		\$561,111						\$561,111
Snow Removal Equipment						\$888,888		\$888,888
Rehabilitate Taxiway A (A1 to A3)			\$1,194,444					\$1,194,444
Wildlife Hazard Assessment & Plan Update		\$58,480						\$58,480
Gunnison County Courthouse	\$1,500,000	\$12,000,000	\$500,000					\$14,000,000
Construction of Cold Storage Facility		\$70,000						\$70,000
Sand Storage Building at Crested Butte		\$85,000						\$85,000
Whitewater Park Improvements		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000		\$100,000
Patrol Vehicles	\$126,000	\$92,000	\$138,000	\$92,000	\$138,000	\$138,000	\$138,000	\$862,000
Cottonwood Pass Project			\$900,000	\$900,000				\$1,800,000
Road Maint. and Snow Rem. Equipment		\$450,000	\$450,000	\$450,000	\$450,000	\$450,000		\$2,250,000
Road Hard Surfacing		\$450,000	\$500,000	\$500,000	\$500,000	\$450,000		\$2,400,000
Slate River Bridge Replacement		\$100,000		\$1,000,000				\$1,100,000
Landfill Closure and Construction	\$640,000	\$1,000,000					\$1,500,000	\$3,140,000
Recycling Processing Facility Relocation			\$275,000					\$275,000
Dos Rios Sewer System Upgrades		\$100,000		\$25,000	\$25,000	\$25,000		\$175,000
Somerset Sewer System							\$2,205,000	\$2,205,000
TOTALS	\$2,266,000	\$15,835,591	\$3,992,444	\$3,002,000	\$3,379,111	\$1,971,888	\$3,843,000	\$34,290,034

This section includes the projects from the Capital Improvement Budget or projects from the Capital Improvement Plan that have been moved ahead for quick implementation or have been approved for appropriation in the current budget.

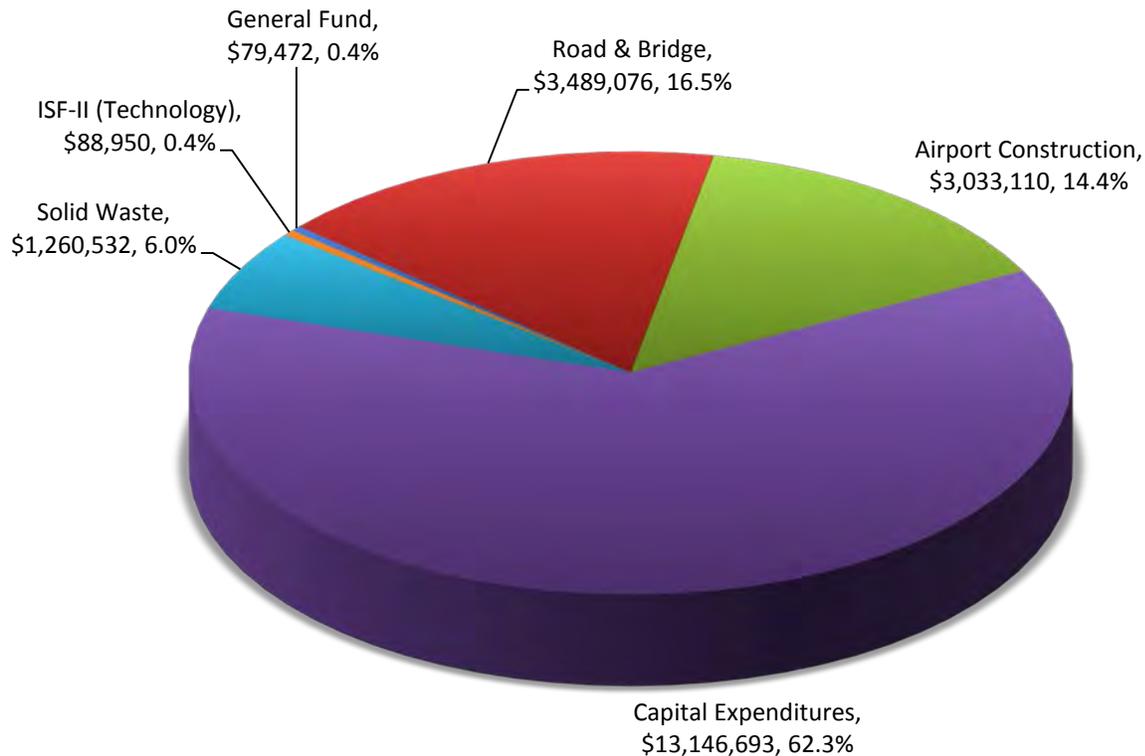
Other Capital Expenditures Budget Requests

During the annual budget process, department directors are also afforded the opportunity to request additional capital expenditures for projects not included in the annual Capital Improvement Plan. These requests are intended for projects that cost more than \$4,000 (or

\$1,000 for computer equipment and software) and have a useful life of greater than one year. Requests for projects under \$10,000 do not need to be examined as thoroughly as those included in the CIP, as they often are for equipment replacement or routine maintenance. These requests may also include projects over \$10,000 that have become necessary since the adoption of the most recent Capital Improvement Plan.

Capital Expenditures Summary

Total Capital Expenditures: \$21,097,833
Expenditures by Fund



Capital Expenditures by Fund

The following section discusses each project included in the current budget. The total cost is included as well as a list of funding sources. The narrative for each project discusses any significant impacts that capital improvements make on the annual operating budget.

The proposed funding for the capital improvements comes from the following restricted sources, among others:

- Sales Tax - In 1978, the voters of Gunnison County approved a 1% county sales tax. The provisions of the sales tax resolution approved by the voters directed that one-half (1\2) of the County sales tax revenues collected from sales within the boundaries

of incorporated municipalities shall be distributed to those municipalities. The funds distributed to Gunnison County must be used solely for capital outlay and capital expenditures including but not limited to expenditures for the purchase of County buildings; the construction, alteration, relocation, and improvement of roads, bridges, and means of public transportation, and the purchase of facilities or equipment necessary for the operation of the county.

- Conservation Trust Fund - The County's share of lottery proceeds received from the State of Colorado and passed through from the Gunnison Metropolitan Recreation District are required to be deposited in its conservation trust fund and must be expended only for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.
- Airport Fund - The following is a description of several airport resources that will be used to fund airport CIP items:
 - Airport Operation Reserves - The Airport Operations Fund is an enterprise fund. The fees and charges to the airport users are designed to recover the full cost of operating the airport and to provide a portion of the resources necessary for the capital improvement and replacement of airport assets. FAA regulations require that any reserves accumulated must be used for airport purposes.
 - Passenger Facility Charges - The Federal Aviation Administration (FAA) reviews and approves the implementation of this per enplanement fee. All proceeds received by the airport must be used for authorized capital expenditures.
 - FAA Grants/Colorado Division of Aeronautics grants - The proceeds received from these sources are required to be used only for the specific capital expenditures identified in the "scope of services" of the grant agreement.
- Internal Service Fund I - This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capital assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.
- Internal Service Fund II - This fund is used to account for the rental of technological equipment including computer, mapping, telephone, postage and photocopy equipment. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capitalized assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.



General Fund - \$79,472

Detention VHF Radio Antenna Array	13,000
In September 2012 the FCC (Federal Communications Commission) required all VHF radio frequencies to be "narrow banded". This narrow banding requirement took the best VHF radio system in the state to, at best, marginal functioning. This change brought on a myriad of radio difficulties, ranging from a decrease in range of the frequencies to no radio service at all. One issue this caused is limited radio coverage in the PSC (Public Safety Center). This project will include installation of a series of repeaters and antennas throughout the Public Safety Center (PSC) for officers to use their VHF radios.	Sales Tax
This project will have no effect on the annual operating budget.	
Elections Video Recording Equipment	8,000
The current video equipment was pieced together by the previous IT director and was questionable to get through the last election season. This equipment must be replaced before the 2014 election process. The election video system replacement for 2014 will be \$8,000. If the Courthouse project is far enough along when this purchase is needed, the system may be sized to service the new Courthouse and other buildings. This system will connect with the current door lock system.	Sales Tax
This project will have no effect on the annual operating budget.	
Clerk Recording Software	\$18,672
In 2012, Recording purchased new software from Computer Software Assoc. Inc (CSA) with enhanced functionality than the previous software from Tyler Technologies. CSA was subsequently purchased by Tyler Technologies. Support fees of \$12,726 were waived the first year, with 2nd and 3rd year support costs only \$7,228.	Recording Surcharge (\$13,672)
	Subscriptions (\$5,000)
The total project costs are anticipated to be \$38,591. This software has already been purchased, and 2014 is the last of a three year purchasing schedule.	
Software subscriptions are expected to be similar as in years past. However, since the Office is able to sell software subscriptions for system access, planned revenue should increase at least \$5,000. Experience has shown that the revenue should exceed \$10,000, but the budget includes a conservative figure.	
Soap Creek Signs/Kiosks	\$13,800
NPS Challenge Cost Share grant funds were transferred to Gunnison County for the Soap Creek Watershed Weed Management Area (SCWWMA) project which was established by the county, state (CDOW, CDOT) and federal partners (USFS, NPS, BLM, BOR, WAPA) in 2003. The SCWWMA is the first project selected by county, state, federal, and tribal partners as a Joint Area Management Area/Effort (JAMA/JAME) project to look at viable partnerships outlined in the Curecanti Resource Protection Study (RPS) EIS.	Soap Creek Unexpended Grant Revenue

While other grant funds and partner share funds were used each year on mapping and/or treatment of noxious weed species, the funds below were transferred to the county for future use on this project in FY 2006, 2007, and 2010:

- FY 2006: \$5,000
- FY 2007: \$5,000
- FY 2010: \$3,800

The intended use for these funds was primarily for education of SCWWMA area visitors and landowners with plans for updated signs, kiosks, bulletin boards, etc.

There is no impact on the operating budget. These sign installations will be maintained by the Park Service.

Icing Sensing Equipment \$26,000

This project is to install an icing rate meter for the purpose of acquiring real time weather data. The project includes the acquisition of the other needed onsite components, conducting site surveys and arranging for the use of the selected site, and installation all of the equipment at the selected site. The components and installation costs of the above are as follows: a precipitation rate monitor, anemometer (for wind speed and direction), a CSI temperature sensor, a cell phone communications package and a 10 meter tower. The additional instruments are needed to place the icing data into a meteorological context.

Colorado Water Conservation Board

Annual maintenance cost is an estimated \$10,000, provided by CWCB, and will cover the cost to maintain the system, removal of the icing meter during the summer months (concern about lightning strikes) and reinstallation of the icing meter in the fall and checkout of system.

Road & Bridge Fund - \$3,489,076

Taylor River Road \$3,003,176

This project will reconstruct the Taylor River Road (County Road 742) beginning in the town of Almont, and extend 5.85 northeast. The project includes horizontal and vertical curve realignment, roadway widening and reconstruction by grading, excavation, rockery walls, drainage improvements, aggregate base, and superpave hot asphalt concrete pavement. The Federal Highway Administration requires Gunnison County to pay 17.21% of contract progress payments and construction engineering costs. That cost is \$1,360,368 as of August 8, 2013. That will change with any construction change orders.

US Dept. of Transportation (\$2,482,199)
Road & Bridge (\$520,977)

Total project costs are anticipated to be \$8,637,706, with 2014 being the final year. Gunnison County will be required to match Federal revenues with \$1,774,267 of Road & Bridge funds.

This year's project will reduce pavement maintenance costs and should reduce plowing time this winter due to the clearing which will provide more sun exposure.

Highway 135 Trail \$272,900

This project will provide a concrete trail on the west side of Highway 135 which will connect with the City of Gunnison's underpass to the paved trail on the east side of Highway 135. The trail will stretch from the Gunnison River Filings to the intersection of County Road 48 (Castle Mountain) and Highway 135. CO Dept of Trans
(\$211,616)

Road & Bridge
(\$61,284)

This trail project is expected to total \$372,900, with the Road & bridge fund providing \$83,284 of revenues over a two year period.

The match money will come out of Road Maintenance operating dollars, but this trail is needed for the safety of children and adults travelling via foot or bicycle from the Castle Mtn. subdivisions to school and activities in the City of Gunnison. In the future the trail will require sweeping, and it will be evaluated for winter plowing (after regular routes are done), but the cost of both activities is minimal.

Anthracite Bridge \$128,000

The goals of this project will be to: 1) complete construction of a bridge to cross Ruby-Anthracite Creek; 2) construction of one mile of trail near the bridge; and 3) maintenance on approximately 2 miles of the existing Crested Butte to Carbondale Trail. This phase of the project is critical for future development of the trail and to continue connecting the trail from Crested Butte to Carbondale. CO Dept of
Natural
Resources
(\$108,000)

Land
Preservation
(\$5,000)

Road & Bridge
(\$15,000)

The construction of the bridge will have no short term impacts on the operating budget, but in the future will require monitoring for needed maintenance.

Sand Storage Building \$85,000

Currently the sanding material that is used on the Gothic Road and other roads in District 3 is stored at the Crested Butte shop yard. We treat it with a de-icing liquid which does not help eliminate ice on the roads, but does keep the pile from freezing solid. Since the pile is out in the open it is covered with snow all winter. Moisture gets into the pile and then freezes causing the loose material to turn into large chunks of frozen material. Road & Bridge

Construction of a storage shed and the retention basin will confine any run-off to the immediate.

This project will minimize the time it takes the operator to get a load of sand and get back on the Gothic Road. When the operator is trying to load the sand truck he has to sort through the frozen chunks to get to good material. If chunks, even small ones, get into the sander unit they freeze up the conveyor and the material has to be shoveled out or the chunks broken apart. Although hard dollars will not be saved, productivity will increase and allow for a more timely response.



Airport Construction Fund - \$3,033,110

Snow Removal Spreader Truck	\$92,000
<p>This request is for a spreader truck to enable solid runway de-icing chemical application on the runway surfaces. This truck was budgeted in 2013 but the lead time for ordering, fitting and receipt of the truck is 90 - 120 days via the CDOT approved vendor, so delivery and thus payment for the new truck, most likely, will not occur until 2014. This grant is already loaded with the Division of Aeronautics for \$90,000 at 90% of costs.</p> <p>Also included in this grant is the purchase of an eight foot spreader for an existing truck to be used as a backup after the heavy truck can be acquired. That cost is expected to be \$8,000, purchased in 2013, and supported by \$7,200 of CDOT funding.</p> <p>There will be some repair and maintenance costs associated with this purchase, but they should not be significant.</p>	<p>CO Dept of Trans (\$82,800)</p> <p style="text-align: right;">Airport Operations (\$9,200)</p>
Public Works Land Acquisition	\$2,191,110
<p>The long awaited project to acquire Blocks 17 (2.67 ac), 18 (1.41 ac) and 12 (1.28 ac) of Parcel 38 where the old Public Works building will be completed. This project will bring this land under the control of the Airport and included on the Airport's Exhibit A with the Federal Aviation Administration. The Public Works building will then be demolished since it is considered a runway obstruction. The recycling center will need to be removed and moved to the Gold Basin Industrial Park or begin paying rental for non-aeronautical usage of airport land. Perhaps transfer receptacles could be left at the current location in the road right-of-way to continue providing an in-town drop off location. As part of the agreement (since the public works land is appraised at \$1.6 and the FAA can only contribute up to \$1,000,000 from 2013 entitlements funds), the FAA is releasing 160 acres (upon which the Observatory is located) from FAA restrictions so it can be used as the County wishes. The combined worth of the 160 acres to be released from aeronautical use (\$1.08 M) and FY13 entitlements (\$1 M) totals \$2.08 M, which after considering grant match from CDOT and the Airport, is \$532,574 short of total expenses to acquire the above stated parcels.</p> <p>There are no ongoing costs associated with the project.</p>	<p>Federal Aviation Administration (\$1,000,000)</p> <p>CO Dept of Trans (\$55,555)</p> <p style="text-align: right;">Airport Operations (\$55,555)</p> <p style="text-align: right;">Land Release (\$1,080,000)</p>
Index B Fire Truck	\$750,000
<p>The Capital Improvement Plan filed with the FAA requires the acquisition of a new fire truck to replace the old 1988 Engine 1 (Kermit). Index B requires 500 pounds of sodium-based dry chemical, halon 1211, or clean agent and 1,500 gallons of water and the commensurate quantity of AFFF for foam production.</p>	<p>Federal Aviation Administration (\$675,000)</p> <p>CO Dept of Trans (\$37,500)</p>



	Airport Operations (\$37,500)
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This truck will replace the old 1988 fire truck. Maintenance costs are expected to be similar or reduced slightly.

Capital Expenditures Fund - \$13,146,693

Courthouse Renovation	\$13,133,693
<p>The Gunnison County Courthouse Project, included in both the 2011 and 2013 Gunnison County Strategic Plans, is tentatively scheduled for completion in 2015. The new facility will be smaller, safer, more energy and work efficient, and cheaper to operate and maintain. It will also fulfill the Court's security and hearing space needs, which are not addressed by the current configuration. The original circa 1881 portion of the structure will be fortified, protected and included within the project. Gunnison County originally hoped that renovating the current structure would be feasible; however, the Needs Assessment completed for this project indicated that the building is in much worse shape than anticipated. For instance, the mechanical systems have outlived their useful life, the roof is in need of complete replacement, and even after extensive and expensive renovations, the needs of the Courts could not be fulfilled.</p> <p>Since the original construction in 1881, the building has undergone multiple renovations in order to meet as many needs as the available resources would allow at the time. In 1977, the District Court Judge sitting in Gunnison ordered the Board of County Commissioners to fix deficiencies in the building so that "adequate court facilities" could be provided, as required by the statute, which led to the first in a series of lease-purchase agreements that the County used to fund the required improvements.</p> <p>Until now, the lack of funding and other priorities have hampered the County's ability to move forward with this project. In 2010, all available resources were directed to construction of the new Public Safety Center complex, due to the tremendous liability associated with incarcerating people in substandard conditions, and the new Public Works facility, which had been identified as a need for decades. In 2012, with the completion of the Public Safety Center project, the detention center and Sheriff's Office vacated the Courthouse, prompting the Court's renewed urgency and requests that the County focus on its statutory obligation to provide facilities for the Court and its officers.</p>	<p>CO Dept of Local Affairs (\$1,000,000)</p> <p>Certificates of Participation (\$10,000,000)</p> <p>Courthouse Renovation Reserve (\$2,133,693)</p>



The proposed building is over 10,000 square feet smaller than the existing building and will include very energy efficient features, so the operating costs will be reduced. Until the building system have been fully designed, it is too early to estimate annual savings, but it is anticipated that \$11,000 can be saved between utilities, reduced elevator maintenance and more functional roof systems.

Estimated annual debt service will be approximately \$500,000. Repayment will primarily be made with Sales Tax Fund revenues, which are restricted for capital expenditures.

Airport Air Conditioning

\$13,000

There were two options for installing air conditioning in the old Airport Administration office space to be occupied by County Administration and the County Attorney. Air conditioning is necessary because the second floor gathers all heat generated from jet engines and reflection off the commercial apron. Window ventilation is not a good option since the offices are in the secured area and fumes from the apron enter the space.

Courthouse Savings

The first option, which was included in the 2014 budget, is to install a compressor and remote independent room a/c unit system that will feed over twelve rooms. This option costs about \$13,000, which leaves the space in a much more rentable state. This option is greatly preferred by Airport Manager Rick Lamport.

The second option was to cut the exterior walls and install separate wall/window mounted units. This option costs about \$3,000.

Utility costs are expected to rise approximately \$4,000 annually. However, if spaces are more attractive to airline customers in the long term, additional costs would easily be offset by terminal rent, currently charged at \$35.17 per square foot per year.

Solid Waste Fund - \$1,260,532



Landfill Closure/Construction	\$1,260,532
<p>The Gunnison County Landfill is the only municipal solid waste disposal site in the Gunnison Valley. It serves residents of Gunnison, Saguache and Hinsdale Counties.</p> <p>We have been very proactive in extending the life of the current cell. Reduced volumes from late 2008 to 2011 have further extended the life of the cell, but construction of a new cell is required if we are to have a seamless transition when the new cell is needed.</p> <p>Costs provided herein include both closure/reclamation of the existing site and construction of the new site.</p> <p>Total construction costs are expected to be \$1,804,519, with 2014 being the final year for which costs are incurred.</p> <p>The construction of the new cell will not cause any negative impacts on the operations budget.</p>	<p>Closure/ Construction Reserve</p>

ISF-II: Technology - \$88,950

Virtual Desktops	\$10,000
<p>Virtual desktop is a technology to assist with distributing workstations to internal and remote users so they have the same desktop look and feel anywhere they are working. If testing works as planned, it would replace the existing terminal services servers currently used. The terminal services server does not have all the video and user functions we think a virtual desktop will allow.</p> <p>Software and hardware maintenance costs are estimated to be 20% per year of purchase costs.</p>	<p>ISF II Fees</p>

Storage Backups	\$7,500
<p>Hardware and software needed to create an offsite backup location.</p> <p>Software and hardware maintenance costs are estimated to be 20% per year of purchase costs.</p>	<p>ISF II Fees</p>

Document Management System	\$71,450
<p>Installation of a Countywide Document Management system will allow personnel to efficiently search, retrieve, distribute and manage electronic and hard copy documents in a central environment. The system can also allow analysis of existing workflows to determine areas where efficiencies can be gained as well as areas where processes currently use or no longer needed or are redundant.</p> <p>This project was implemented in 2013, with the completion of the Agenda Approval workflow. Finance also has begun to use the archival features for budget and audit files dating back to 1997. The remaining funds for the Document Management System (DMS) will be used to expand workflows as approved by the DMS team and licensing for additional departments to use Laserfiche as a file archive. Potentially, Laserfiche</p>	<p>Document Management Reserve (from formerly transferred Sales Tax)</p>

may also be used for a file share that is easily accessible by departments remotely using many devices as well as to generate online forms that initiate various work flow processes in County departments.

The total cost of implementation is \$150,000, funded entirely by Sales Tax. \$78,550 is expected to be spent during 2013.

This project has no significant anticipated impact on the operating budget. Software maintenance costs are estimated to be 20% per year of purchase costs. The Information Technology Department will be required to purchase additional dual screen monitors and high-speed scanners to facilitate proper use of this system. However, those increased costs are anticipated to be offset by a reduction in paper consumption countywide. There will be productivity gains seen across the County due to reduce time spent routing paperwork, determine the status of paperwork as it works through various processes as well as the ability to retrieve information immediately. Physical space required for storage will be reduced as well as the need to purchase filing cabinets or other storage implements.



Debt

Summary of Debt Obligations

Debt Service and Lease Payments

Computation of Legal Debt Margin



Summary of Debt Obligations

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
GOVERNMENTAL ACTIVITIES			
Affordable Housing Note, dated 12/09/01, (Housing Authority Fund), modified 9/14/04 (paid off one lot)	Finance purchase of land for affordable housing project in Mt. Crested Butte, Lots 34 & 35 Pitchfork Development.	\$38,685	Variable, Wall Street Journal prime rate
SIB Loan, Airport, dated 2/6/04	Finance AIP-35 project	\$494,727	4%
SIB Loan, Airport, dated 3/8/13	Finance an ARFF rapid response vehicle	\$354,200	2%
Promissory Note, Finance Purchase Agreement dated 1/13/10	Finance purchase of 101 Estonion Stallion Park, affordable housing rental unit for Housing Authority	\$94,400	5.90%
Series A Tax-Exempt COP's \$730,000; Series B Taxable COP's (BAB's) \$17,270,000; and Net premium Series A Tax-Exempt COP's \$11,972	Finance construction of the jail and public works facilities. Series A paid in full, 2012	\$18,011,972	Series A- 2%; Series B- 6.125%
Certificates of Participation, Series 2013 \$9,710,000	Finance demolition of old courthouse and construction of new courthouse	\$9,710,000	.6 - 5% rates; average rate 4.52%
Promissory Note, Finance Purchase Agreement dated 10/01/10	Finance purchase of 1416 Rock Creek, affordable housing rental unit for Housing Authority	\$104,000	5.00%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Promissory Note, Finance Purchase Agreement dated 04/28/11	Finance purchase of 1420 Rock Creek, affordable housing rental unit for Housing Authority	\$85,000	5.99%
Lease/Purchase Agreement dated 8/17/10	Finance various energy saving improvements in County buildings.	\$1,168,919	3.94%
Promissory Note dated 10/20/09 (Airport Fund)	Financed the Airport Water and Sewer Extension project. Collateralized by OshKosh Boom Truck.	\$188,238	4.60%

BUSINESS-TYPE ACTIVITIES

Impact Assistance Loan - Somerset Water, issued 10/7/03 (Gunnison County Water Fund)	Finance project to install a new water treatment system for the community of Somerset, including the OxBow Mine	\$100,000	5.00%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued January, 2005 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$1,519,270	4.50%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued March, 2006 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$322,000	4.25%
Impact Assistance Loan - North Gunnison Sewer - Issued 10/27/04 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District. (Phase III)	\$200,000	5.00%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Rural Utility Service (RUS) Note, Antelope Hills Water Extension, Issued 9/13/13	Finance water extention to the Antelope Hills Water Division	\$1,154,230	2.13%
Affordable Housing Revenue Note, Series 2000, 11/6/00 (Housing Authority Fund) Change in terms 7/2/03, reset interest 11/1/05	Financed portion of construction of the Palisade Assisted Living facility to be managed by the Health Care Center.	\$587,552	4.14%
Mortgage, Gunnison County Housing Authority, dated 11/06/03 (Senior Housing Fund)	Refinanced the construction of the Mountain View Apartments (Gunnison Senior Housing)	\$528,100	5.75%
Restructuring Mortgage		\$624,011	1%
Contingent Repayment		\$378,864	1%
Hospital Revenue Series 1998 (Hospital Fund)	Financed the expansion, remodeling and renovation of the Gunnison Valley Hospital and the Gunnison Health Care Center	\$9,995,000	4.3%-6.0%



**Summary of Debt Service and Lease Payments
Governmental Activities**

	COUNTY FACILITIES ENERGY SAVINGS LEASE	HOUSING AUTHORITY 101 STALLION PARK PROPERTY	HOUSING AUTHORITY 1416 ROCK CREEK PROPERTY	HOUSING AUTHORITY 1420 ROCK CREEK PROPERTY	CHFA LOAN PITCHFORK PROPERTY	CERTIFICATES OF PARTICIPATION SERIES 2010B	CERTIFICATES OF PARTICIPATION SERIES 2013	AIRPORT WATER & SEWER EXTENSION	COLORADO SIB LOAN ARFF RAPID RESPONSE VEHICLE	COLORADO SIB LOAN AIP-35	TOTALS
2014	141,598	7,289	7,349	6,621	2,527	1,337,843	663,339	23,627	39,170	60,995	2,290,358
2015	141,598	85,497	98,331	6,621	2,527	1,332,388	671,863	23,627	39,170		2,401,622
2016	141,598			76,791	2,527	1,330,975	671,763	23,627	39,170		2,286,451
2017	141,598				2,527	1,323,225	671,563	23,627	39,170		2,201,710
2018	141,598				2,527	1,318,605	671,263	23,627	39,170		2,196,790
2019	141,598				2,527	1,312,105	673,163	23,627	39,170		2,192,190
2020	141,598				2,527	1,308,205	669,763		39,170		2,161,263
2021					2,527	1,298,210	671,213		39,170		2,011,120
2022					2,527	1,294,460	670,888		39,170		2,007,045
2023					1,399	1,284,710	670,213		9,792		1,966,113
2045-2046						19,825,256	10059575				29,884,831
	991,189	92,787	105,680	90,032	24,141	32,965,981	16,764,601	141,763	362,323	60,995	51,599,494
PRINCIPAL	863,176	87,196	96,883	86,232	15,210	16,465,000	9,710,000	121,474	330,039	58,649	27,833,861
INTEREST	128,013	5,590	8,798	3,800	8,931	16,500,981	7,054,601	20,289	32,284	2,346	23,765,633
	991,189	92,787	105,680	90,032	24,142	32,965,981	16,764,601	141,763	362,323	60,995	51,599,493



Summary of Debt Service and Lease Payments
Business-Type Activities

	SOMERSET WATER TREAT.	2005 NORTH GUNNISON SEWER RUS	2006 NORTH GUNNISON SEWER RUS	2013 ANTELOPE HILLS WATER RUS	NORTH GUNNISON SEWER EXPANSION	PALISADE ASSISTED LIVING PROJECT	CHFA LOAN MT. VIEW	HUD MORTGAGE RESTRUCTURE LOAN MT. VIEW	HUD CONTINGENT REPAYMENT DEED OF TRUST MT. VIEW	HOSPITAL REVENUE BONDS	TOTALS
2014	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	753,094	999,817
2015	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	753,625	1,000,348
2016	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	752,750	999,473
2017	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	755,469	1,002,192
2018	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	751,500	998,223
2019	8,024	79,338	16,816	42,940	19,107	36,488	36,982	3,239	3,789	756,125	1,002,847
2020	8,024	79,338	16,816	42,940		324,395	36,982	3,239	3,789	758,781	1,274,304
2021	8,024	79,338	16,816	42,940			36,982	3,239	3,789	754,469	945,596
2022	8,024	79,338	16,816	42,940			36,982	3,239	3,789	758,469	949,596
2023	4,868	79,338	16,816	42,940			36,982	3,239	3,789	755,219	943,190
2024		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2025		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2026		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2027		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2028		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2029		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2030		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2031		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2032		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2033		79,338	16,816	42,940			40,067	3,239	3,789		186,188
2034		79,338	16,816	42,940				3,239	3,789		146,121
2035		79,338	16,816	42,940				3,239	3,789		146,121
2036		79,338	16,816	42,940				3,239	3,789		146,121
2037		79,338	16,816	42,940				3,239	3,789		146,121
2038		79,338	16,816	42,940				3,239	3,789		146,121
2039		79,338	16,816	42,940				3,239	3,789		146,121
2040		79,338	16,816	42,940				3,239	3,789		146,121
2041		79,338	16,816	42,940				3,239	3,789		146,121
2042		79,338	16,816	42,940				3,239	3,789		146,121
2043		79,338	16,816	42,940				3,239	3,789		146,121
2044		79,338	16,816	42,940				3,239	3,789		146,121
2045-2046			24,745	375,725			-	485,511	337,535		1,223,516
	77,084	2,459,478	546,041	1,706,865	114,647	543,323	742,725	585,911	454,983	7,549,500	14,780,556
PRINCIPAL	60,022	1,384,590	294,682	1,149,635	96,986	428,337	448,438	479,034	378,864	5,655,000	10,375,586
INTEREST	17,062	1,074,888	251,359	557,230	17,662	114,987	294,287	106,876	76,119	1,894,500	4,404,970



The Build America Bonds receive a 35% reimbursement for interest paid. Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 31, 2010 is as follows:

Years	Base Principal	Base Interest	Total
2011	335,000	830,237	1,165,237
2012	395,000	944,855	1,339,855
2013	405,000	936,955	1,341,955
2014	410,000	927,843	1,337,843
2015	415,000	917,388	1,332,388
2016-2025	4,760,000	8,247,678	13,007,678
2026-2035	6,770,000	5,157,924	11,927,924
2036-2040	4,510,000	850,150	5,360,150
Total	18,000,000	18,813,028	36,813,028

In December, 2013 Gunnison County issued \$9,710,000 in Certificates of Participation. The proceeds from the issuance are for the construction of a new courthouse.

The \$9,710,000 Series 2013 C3 certificates of Participation mature as follows:

2014	275,000
2015	255,000
2016	260,000
2017	265,000
2018	270,000
2019	280,000
2020	285,000
2021	295,000
2022	305,000
2023	315,000
2024	330,000
2025	340,000
2026	355,000
2027	370,000
2028	385,000
2029	405,000
2030	425,000
2031	450,000
2032	470,000



2033	495,000
2038	<u>2,880,000</u>
	9,710,000

Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 30, 2013 is as follows:

Years	Base Principal	Base Interest	Total
2014	275,000	388,339	663,339
2015	255,000	416,862	671,862
2016	260,000	411,762	671,762
2017	265,000	406,563	671,563
2018	270,000	401,263	671,263
2019-2028	3,260,000	3,446,100	6,706,100
2029-2038	<u>5,125,000</u>	<u>1,583,712</u>	<u>6,708,712</u>
	9,710,000	7,054,601	16,764,601

Credit ratings assigned by rating agencies are a determinant of successful debt and lease financing. Strong ratings enhance the County’s overall reputation through its demonstrated sound financial position. High ratings help ensure that the County’s bonds are attractive investments in the bond market.

In August 2010, Gunnison County received an underlying credit rating from Moody’s of Aa2 and Standard & Poor’s of AA. The 2010 debt issue was rated as Aa3 and AA- due to the Colorado annual appropriation requirement. The 2013 debt issue was rated as AA- by Standard & Poor’s.

Moody’s and Standard & Poor’s Credit Ratings

Investment Grade:	Moody’s	Standard & Poor’s
Exceptional	Aaa, Aaa1, Aaa2, Aaa3	AAA, AAA-, AA+
Excellent	Aa, Aa1, Aa2, Aa3	AA, AA-, A+
Good	A, A1, A2, A3	A, A-, BBB+
Adequate	Baa, Baa1, Baa2, Baa3	BBB, BBB-, BB+
Speculative Grade:		
Questionable	Ba, Ba1, Ba2, Ba3	BB, BB-, B+
Poor	B, B1, B2, B3	B, B-, CCC+
Very Poor	Caa, Caa1, Caa2, Caa3	CCC, CCC-, CC+
Extremely Poor	Ca, Ca1, Ca2, Ca3	CC, CC-, C+
Lowest	C	C



Fund Summaries

Summary of the Revenues and Expenditures of all Appropriated Funds



General Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	7,217,775	7,051,308	7,139,453	7,570,000
Licenses and Permits	301,052	293,645	293,750	292,300
Intergovernmental	1,836,764	1,789,930	1,703,395	1,752,906
Charges for Services	686,821	514,862	622,328	603,006
Contributions and Other Grants	135,556	113,288	119,090	74,096
Fines & Forfeitures	97,692	69,000	79,050	79,000
Investment Income	114,298	47,240	43,106	32,765
Interfund Revenues	715,695	750,800	672,550	672,550
Transfers In	1,318,470	2,007,159	2,629,896	4,088,220
Other Financing Sources/Misc.	431,876	111,007	124,481	122,537
Total Revenues	12,855,999	12,748,239	13,427,099	15,287,380
Expenditures				
Personnel	6,876,326	7,156,154	6,901,342	7,120,330
Supplies	391,014	424,197	420,034	418,418
Purchased Services	2,809,749	3,331,726	3,235,487	3,123,698
Community Prgms/Contributions	18,715	122,896	120,911	123,951
Financing Costs	231,373	63,514	63,274	63,416
Transfers Out	1,761,528	824,653	4,374,948	3,956,673
Capital Outlay	84,136	69,780	139,893	60,800
Miscellaneous (Extraordinary/Special)	872,331	1,038,668	934,691	1,419,131
Total Expenditures	13,045,171	13,031,588	16,190,579	16,286,417
Excess Revenues (Expenditures)	(189,172)	(283,349)	(2,763,480)	(999,037)

Fund Balance				
Beginning	7,638,099	6,726,382	7,448,927	4,685,447
Ending	7,448,927	6,443,033	4,685,447	3,686,410
Ending Fund Balance % of Total Expenditures				22.63%
Ending Fund Balance Analysis				
Unreserved Fund Balance	4,075,022	2,861,998	3,222,386	2,877,617
Hospital Bond Guarantee	750,000	0	750,000	0
Water Resources Protection	85,825	87,615	84,699	81,989
Workforce Impact Fees	540,756	641,297	628,362	726,803
Courthouse Renovation Reserve	288,302	1,240,346	(0)	(0)
Series 2010 Bond Reserve	1,709,022	1,611,777	0	0
Total Ending Fund Balance	7,448,927	6,443,033	4,685,446	3,686,409
Ending Unreserved Fund Balance % of Total Operational Expenditures				25.00%



Road & Bridge Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	130,400	115,000	140,000	140,000
Licenses and Permits	13,611	2,900	10,700	10,500
Intergovernmental	4,892,612	4,583,775	8,474,743	6,500,083
Charges for Services	66,549	165	63,967	1,165
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	50	50	50
Investment Income	52,534	23,500	20,000	18,000
Interfund Revenues	361	300	300	300
Transfers In	216,876	218,592	218,592	166,523
Other Financing Sources/Misc.	27,071	0	25,231	24,675
Total Revenues	5,400,014	4,944,282	8,953,583	6,861,296
Expenditures				
Personnel	1,879,110	2,087,060	2,002,045	2,113,816
Supplies	1,281,150	1,385,020	1,058,939	797,920
Purchased Services	1,782,762	1,853,619	1,375,040	1,480,580
Community Prgms/Contributions	980	0	0	0
Financing Costs	1,228	928	928	928
Transfers Out	897,009	1,075,217	1,134,767	274,330
Capital Outlay	26,539	461,400	5,242,168	3,487,587
Miscellaneous (Extraordinary/Special)	4,620	5,000	5,867	5,000
Total Expenditures	5,873,397	6,868,244	10,819,754	8,160,161
Excess Revenues (Expenditures)	(473,383)	(1,923,962)	(1,866,171)	(1,298,865)

Fund Balance				
Beginning	5,188,944	4,547,629	4,715,561	2,849,390
Ending	4,715,561	2,623,667	2,849,390	1,550,525
Ending Fund Balance % of Total Expenditures				19.00%



Human Services Fund Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	271,131	269,483	268,723	278,000
Licenses and Permits	0	0	0	0
Intergovernmental	3,337,734	3,465,492	3,196,493	3,623,666
Charges for Services	400	40	200	200
Contributions and Other Grants	2,823	3,000	11,000	9,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	2,765	1,500	1,932	800
Total Revenues	3,614,852	3,739,515	3,478,348	3,911,666
Expenditures				
Personnel	1,001,636	1,059,722	1,111,389	1,250,905
Supplies	15,721	13,333	11,116	18,380
Purchased Services	316,663	332,631	290,815	322,583
Community Prgms/Contributions	2,140,885	2,209,420	1,967,661	2,242,434
Financing Costs	0	0	0	0
Transfers Out	115,125	145,785	142,785	147,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	(28,253)	0
Total Expenditures	3,590,031	3,760,891	3,495,513	3,981,302
Excess Revenues (Expenditures)	24,821	(21,376)	(17,165)	(69,636)
Fund Balance				
Beginning	467,740	482,021	492,561	475,396
Ending	492,561	460,645	475,396	405,760
Ending Fund Balance % of Total Expenditures				10.19%



Public Health Agency Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	221,397	258,338	250,674	224,122
Charges for Services	39,927	25,000	28,780	29,000
Contributions and Other Grants	11,726	83,372	5,240	21,484
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	125,343	162,946	162,946	237,818
Other Financing Sources/Misc.	11,722	0	59,000	62,000
Total Revenues	410,115	529,656	506,640	574,424
Expenditures				
Personnel	279,003	296,363	291,505	292,553
Supplies	33,284	115,082	101,762	106,609
Purchased Services	66,540	99,148	79,611	77,445
Community Prgms/Contributions	1,000	0	794	0
Financing Costs	0	0	0	0
Transfers Out	30,732	36,096	36,096	110,968
Capital Outlay	3,176	0	1,397	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	413,735	546,689	511,165	587,575
Excess Revenues (Expenditures)	(3,620)	(17,033)	(4,525)	(13,151)

Fund Balance				
Beginning	24,307	22,654	20,687	16,162
Ending	20,687	5,622	16,162	3,011
Ending Fund Balance % of Total Expenditures				0.51%



Conservation Trust Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	52,899	40,000	55,000	50,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,078	500	1,700	1,200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	54,977	40,500	56,700	51,200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	529	700	1,000	1,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	30	40	40	40
Transfers Out	20,000	73,700	76,500	23,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	20,559	74,440	77,540	24,040
Excess Revenues (Expenditures)	34,418	(33,940)	(20,840)	27,160

Fund Balance				
Beginning	50,715	70,975	85,134	64,294
Ending	85,134	37,035	64,294	91,454
Ending Fund Balance % of Total Expenditures				380.42%



Sales Tax Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	1,416,908	1,432,560	1,479,000	1,479,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	6,002	2,250	1,200	1,200
Interfund Revenues	0	0	0	0
Transfers In	271,743	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,694,654	1,434,810	1,480,200	1,480,200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	35,302	34,762	34,962	35,818
Community Prgms/Contributions	2,916	0	0	0
Financing Costs	162,300	162,466	162,266	162,266
Transfers Out	642,040	2,073,776	1,651,177	1,427,898
Capital Outlay	6,022	0	20,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	848,580	2,271,004	1,868,405	1,625,982
Excess Revenues (Expenditures)	846,073	(836,194)	(388,205)	(145,782)

Fund Balance				
Beginning	1,015,345	1,858,287	1,861,419	1,473,214
Ending	1,861,419	1,022,093	1,473,214	1,327,432
Ending Fund Balance % of Total Expenditures				81.64%



Land Preservation Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	309,360	300,000	315,168	323,961
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,010	2,000	600	100
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	311,370	302,000	315,768	324,061
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	17,532	1,081	2,681	2,681
Community Prgms/Contributions	272,400	300,000	489,000	300,000
Financing Costs	136,296	50	10	10
Transfers Out	0	0	0	15,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	426,228	301,131	491,691	317,691
Excess Revenues (Expenditures)	(114,859)	869	(175,923)	6,370

Fund Balance				
Beginning	450,223	307,335	335,365	159,442
Ending	335,365	308,204	159,442	165,812
Ending Fund Balance % of Total Expenditures				52.19%



Mosquito Control Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	54,325	57,107	57,047	58,499
Licenses and Permits	0	0	0	0
Intergovernmental	13,521	14,277	14,277	14,625
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,521	14,277	14,277	14,625
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	81,367	85,661	85,601	87,749
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	81,540	84,728	85,993	87,743
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	1,116	828	828	1,271
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	82,656	85,556	86,821	89,014
Excess Revenues (Expenditures)	(1,290)	105	(1,220)	(1,265)

Fund Balance				
Beginning	19,416	18,014	18,127	16,907
Ending	18,127	18,119	16,907	15,642
Ending Fund Balance % of Total Expenditures				17.57%



Sage Grouse Trust Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	62,037	54,768	49,000	49,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	2,500	0	0	0
Total Revenues	64,537	54,768	49,000	49,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	3,100	4,000
Purchased Services	2,053	2,500	3,400	2,500
Community Prgms/Contributions	45,700	0	60,035	0
Financing Costs	0	0	0	0
Transfers Out	80,000	81,411	81,411	81,411
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	127,753	83,911	147,946	87,911
Excess Revenues (Expenditures)	(63,216)	(29,143)	(98,946)	(38,911)

Fund Balance				
Beginning	218,743	157,490	155,527	56,581
Ending	155,527	128,347	56,581	17,670
Ending Fund Balance % of Total Expenditures				20.10%



Risk Management Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	4,126	2,250	1,500	1,200
Interfund Revenues	128,348	168,850	90,124	83,800
Transfers In	0	0	0	0
Other Financing Sources/Misc.	6,275	0	0	0
Total Revenues	138,749	171,100	91,624	85,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	42,655	50,500	50,700	50,700
Community Prgms/Contributions	0	0	0	0
Financing Costs	96	150	150	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	32,312	65,000	50,000	34,150
Total Expenditures	75,063	115,650	100,850	85,000
Excess Revenues (Expenditures)	63,686	55,450	(9,226)	0

Fund Balance				
Beginning	391,926	409,447	455,612	446,386
Ending	455,612	464,897	446,386	446,386
Ending Fund Balance % of Total Expenditures				525.16%



Housing Authority Fund Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	96,914	0	0	0
Charges for Services	15,966	0	16,104	5,104
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	214	0	48	0
Investment Income	1,508	0	320	320
Interfund Revenues	0	0	0	0
Transfers In	146,475	49,532	39,032	0
Other Financing Sources/Misc.	83,991	78,860	71,096	80,456
Total Revenues	345,068	128,392	126,600	85,880
Expenditures				
Personnel	77,017	0	0	0
Supplies	4,294	0	317	0
Purchased Services	66,459	36,215	48,087	40,480
Community Prgms/Contributions	0	0	0	0
Financing Costs	61,602	32,059	32,063	2,527
Transfers Out	73,428	13,428	13,428	29,152
Capital Outlay	1,442	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	284,241	81,702	93,895	72,159
Excess Revenues (Expenditures)	60,826	46,690	32,705	13,721

Fund Balance				
Beginning	41,476	86,466	102,302	135,007
Ending	102,302	133,156	135,007	148,728
Ending Fund Balance % of Total Expenditures				206.11%



Marketing District Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	1,093,649	980,000	1,100,000	1,100,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,181	0	1,800	1,500
Investment Income	1,833	1,500	650	600
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,097,662	981,500	1,102,450	1,102,100
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,192,657	1,019,277	1,046,477	1,196,893
Community Prgms/Contributions	0	0	0	0
Financing Costs	43	2,300	100	100
Transfers Out	16,440	9,720	14,720	23,029
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	8,000	10,822	10,822	10,257
Total Expenditures	1,217,140	1,042,119	1,072,119	1,230,279
Excess Revenues (Expenditures)	(119,478)	(60,619)	30,331	(128,179)

Fund Balance				
Beginning	555,003	381,358	435,525	465,856
Ending	435,525	320,739	465,856	337,677
Ending Fund Balance % of Total Expenditures				27.45%



Transportation Authority Fund Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	1,055,106	960,000	1,062,761	1,055,000
Licenses and Permits	0	0	0	0
Intergovernmental	135,374	142,000	148,000	181,650
Charges for Services	0	0	0	0
Contributions and Other Grants	39,017	50,000	30,455	0
Fines & Forfeitures	1,673	0	620	1,000
Investment Income	3,297	2,000	2,000	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,234,467	1,154,000	1,243,836	1,239,650
Expenditures				
Personnel	0	0	0	0
Supplies	75,747	85,457	85,257	93,040
Purchased Services	204,165	241,971	246,102	242,933
Community Prgms/Contributions	0	0	0	0
Financing Costs	64	50	50	50
Transfers Out	20,832	15,108	15,108	134,311
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	696,836	629,025	1,002,966	460,287
Total Expenditures	997,645	971,611	1,349,483	930,621
Excess Revenues (Expenditures)	236,822	182,389	(105,647)	309,029

Fund Balance				
Beginning	376,362	488,806	613,184	507,537
Ending	613,184	671,195	507,537	816,566
Ending Fund Balance % of Total Expenditures				87.74%



Public Trustee Agency Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	131,201	132,000	46,000	31,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	44,000	70,000
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	131,201	156,760	90,000	101,000
Expenditures				
Personnel	68,764	77,484	77,434	77,977
Supplies	544	4,250	655	650
Purchased Services	1,656	1,750	2,006	6,285
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	109,762	68,000	46,000	31,000
Total Expenditures	180,726	151,484	126,095	115,912
Excess Revenues (Expenditures)	(49,525)	5,276	(36,095)	(14,912)

Fund Balance				
Beginning	100,636	37,575	51,111	15,016
Ending	51,111	42,851	15,016	104
Ending Fund Balance % of Total Expenditures				0.09%



Debt Service Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	327,934	327,934	327,934	324,745
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	55	0	4,000	3,000
Interfund Revenues	0	0	0	0
Transfers In	1,013,887	1,016,321	2,199,095	689,008
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,341,876	1,344,255	2,531,029	1,016,753
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,341,876	1,344,255	1,344,086	1,671,872
Transfers Out	0	0	7,530	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,341,876	1,344,255	1,351,616	1,671,872
Excess Revenues (Expenditures)	0	0	1,179,413	(655,119)

Fund Balance				
Beginning	0	0	0	1,179,413
Ending	0	0	1,179,413	524,294
Ending Fund Balance % of Total Expenditures				31.36%



Airport Construction Fund Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,310,979	1,721,556	175,359	2,468,355
Charges for Services	112,421	100,000	113,500	110,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	367	350	170	125
Interfund Revenues	0	0	0	0
Transfers In	110,000	26,316	26,316	1,186,316
Other Financing Sources/Misc.	0	35,000	354,200	30,000
Total Revenues	1,533,767	1,883,222	669,545	3,794,796
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	111,103	498,656	118,127	804,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,112,198	84,633	114,013	173,803
Transfers Out	0	0	0	2,041,110
Capital Outlay	1,271,702	1,351,011	66,637	838,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,495,004	1,934,300	298,777	3,856,913
Excess Revenues (Expenditures)	(961,236)	(51,078)	370,768	(62,117)

Fund Balance				
Beginning	659,889	76,490	(301,348)	69,421
Ending	(301,348)	25,412	69,421	7,304
Ending Fund Balance % of Total Expenditures				0.19%



Capital Expenditures Fund Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	53,975	0	282,778	1,000,000
Charges for Services	0	0	0	0
Contributions and Other Grants	7,102	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,603	1,500	1,110	50
Interfund Revenues	0	0	0	0
Transfers In	329,859	360,870	2,286,852	2,321,060
Other Financing Sources/Misc.	0	0	9,250,000	0
Total Revenues	396,539	362,370	11,820,740	3,321,110
Expenditures				
Personnel	749	0	0	0
Supplies	19,892	0	0	0
Purchased Services	331,356	360,870	2,002,297	219,233
Community Prgms/Contributions	0	0	0	0
Financing Costs	128	30	30	20
Transfers Out	144,800	0	580,717	0
Capital Outlay	270,274	0	41,700	12,927,460
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	767,199	360,900	2,624,744	13,146,713
Excess Revenues (Expenditures)	(370,660)	1,470	9,195,996	(9,825,603)

Fund Balance				
Beginning	2,701,837	2,533,624	2,331,177	11,527,173
Ending	2,331,177	2,535,094	11,527,173	1,701,570
Ending Fund Balance % of Total Expenditures				12.94%



Airport Operations Fund Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	52,506	48,500	43,500	46,000
Charges for Services	430,616	413,200	413,535	414,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,956	5,000	4,000	3,500
Investment Income	9,896	11,500	2,500	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	660,141	686,477	660,012	659,988
Total Revenues	1,157,116	1,164,677	1,123,547	1,125,688
Expenditures				
Personnel	605,571	624,331	611,634	688,769
Supplies	61,596	70,575	68,816	74,750
Purchased Services	269,421	297,460	321,790	283,358
Community Prgms/Contributions	0	500	500	13,000
Financing Costs	4,287	4,581	4,481	4,481
Transfers Out	192,164	71,424	71,424	166,000
Capital Outlay	290,742	130,000	199,979	0
Miscellaneous (Extraordinary/Special)	0	0	0	1,000
Total Expenditures	1,423,782	1,198,871	1,278,624	1,231,358
Excess Revenues (Expenditures)	(266,666)	(34,194)	(155,077)	(105,670)

Available Resources				
Beginning	1,033,328	833,618	766,662	611,585
Ending	766,662	799,424	611,585	505,915
Ending Available Resources % of Total Expenditures				41.09%



Sewer District Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	69,840	0	0	0
Charges for Services	479,267	471,394	465,649	475,163
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	4,035	4,000	3,111	3,000
Investment Income	7,973	2,700	4,400	3,400
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	1,895	0	0	0
Total Revenues	563,010	478,094	473,160	481,563
Expenditures				
Personnel	54,125	63,025	42,250	70,877
Supplies	4,373	8,323	7,660	8,283
Purchased Services	185,151	172,015	231,901	168,792
Community Prgms/Contributions	0	0	0	0
Financing Costs	115,063	115,351	115,350	115,350
Transfers Out	73,205	71,936	71,933	67,816
Capital Outlay	66,799	75,000	75,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	498,716	505,650	544,094	431,118
Excess Revenues (Expenditures)	64,294	(27,556)	(70,934)	50,445

Fund Balance				
Beginning	824,096	844,563	888,390	817,456
Ending	888,390	817,008	817,456	867,901
Ending Fund Balance % of Total Expenditures				201.31%



Water District Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	213,379	296,098	325,857	297,750
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,854	1,500	600	600
Interfund Revenues	0	0	0	0
Transfers In	23,321	25,436	25,433	43,229
Other Financing Sources/Misc.	811,615	18,184	321,621	18,184
Total Revenues	1,051,169	341,218	673,511	359,763
Expenditures				
Personnel	81,761	81,393	104,741	87,250
Supplies	11,708	19,515	19,650	21,740
Purchased Services	125,433	78,501	132,572	83,195
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	8,276	63,362	55,560	51,116
Transfers Out	24,836	25,744	25,744	36,081
Capital Outlay	796,231	0	203,132	0
Miscellaneous (Extraordinary/Special)	0	10,160	7,620	10,160
Total Expenditures	1,050,245	281,175	551,519	292,042
Excess Revenues (Expenditures)	925	60,043	121,992	67,721

Available Resources				
Beginning	288,138	416,948	289,063	411,055
Ending	289,063	476,991	411,055	478,776
Ending Available Resources % of Total Expenditures				163.94%



**Solid Waste Fund
Summary of Fund Resources**

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	10,295	0	0	0
Charges for Services	673,585	603,421	633,739	638,575
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,716	2,000	2,000	2,000
Investment Income	27,450	19,000	7,100	5,400
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	148,741	119,412	114,695	115,611
Total Revenues	863,786	743,834	757,534	761,586
Expenditures				
Personnel	355,290	410,183	345,522	417,858
Supplies	61,292	45,730	64,108	48,455
Purchased Services	286,021	1,719,873	580,923	1,438,349
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,206	2,567	2,567	2,567
Transfers Out	84,492	108,204	108,204	97,612
Capital Outlay	102,625	0	0	0
Miscellaneous (Extraordinary/Special)	16,921	20,000	20,000	20,000
Total Expenditures	908,847	2,306,557	1,121,324	2,024,841
Excess Revenues (Expenditures)	(45,061)	(1,562,723)	(363,790)	(1,263,255)

Available Resources				
Beginning	2,831,561	2,303,252	2,786,501	2,422,711
Ending	2,786,501	740,528	2,422,711	1,159,456
Ending Available Resources % of Total Expenditures				57.26%



Gunnison Valley Health Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	568,511	555,329	554,494	552,619
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	27,432,385	27,697,258	30,736,344	30,786,255
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	742,799	317,458	443,335	319,253
Total Revenues	28,743,695	28,570,045	31,734,173	31,658,127
Expenditures				
Personnel	13,763,669	13,546,255	13,328,866	15,049,929
Supplies	3,647,617	3,560,642	3,949,523	3,739,266
Purchased Services	4,523,887	4,473,600	4,265,979	4,448,277
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,548,095	3,597,789	3,298,193	3,507,790
Transfers Out	0	0	0	0
Capital Outlay	302,776	693,522	134,468	720,892
Miscellaneous (Extraordinary/Special)	3,977,385	3,715,987	3,355,677	4,596,493
Total Expenditures	29,763,429	29,587,795	28,332,706	32,062,647
Excess Revenues (Expenditures)	(1,019,734)	(1,017,750)	3,401,467	(404,520)

Available Resources				
Beginning	5,860,433	4,136,439	4,840,699	8,242,166
Ending	4,840,699	3,118,689	8,242,166	7,837,646
Ending Available Resources % of Total Expenditures				24.44%



Senior Housing Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	128,950	135,476	132,311	135,000
Charges for Services	0	100	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	913	1,000	220	550
Investment Income	86	320	223	150
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	92,343	93,916	92,621	91,700
Total Revenues	222,292	230,812	225,375	227,400
Expenditures				
Personnel	36,606	0	1,707	12,171
Supplies	2,016	150	0	0
Purchased Services	102,658	146,525	145,691	147,804
Community Prgms/Contributions	0	0	0	0
Financing Costs	84,489	46,983	58,199	52,929
Transfers Out	0	20,000	0	0
Capital Outlay	0	25,000	18,138	0
Miscellaneous (Extraordinary/Special)	9,642	9,500	5,395	9,500
Total Expenditures	235,410	248,158	229,130	222,404
Excess Revenues (Expenditures)	(13,119)	(17,346)	(3,755)	4,996

Available Resources				
Beginning	180,366	157,675	167,247	163,492
Ending	167,247	140,329	163,492	168,488
Ending Available Resources % of Total Expenditures				75.76%



Assisted Living Fund
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	36,488	36,488	36,488	36,488
Total Revenues	36,488	36,488	36,488	36,488
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	36,488	36,488	36,488	36,488
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	36,488	36,488	36,488	36,488
Excess Revenues (Expenditures)	0	0	0	0

Available Resources				
Beginning	3,051	3,051	3,051	3,051
Ending	3,051	3,051	3,051	3,051
Ending Available Resources % of Total Expenditures				8.36%



Internal Service Fund I
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	3,411	11,400	8,500	8,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	2,039,595	2,137,983	1,680,371	1,779,806
Transfers In	802,025	925,801	925,801	2,041,110
Other Financing Sources/Misc.	338,459	10,000	10,184	10,100
Total Revenues	3,183,490	3,085,184	2,624,856	3,839,516
Expenditures				
Personnel	573,821	592,376	592,376	625,237
Supplies	888,395	1,037,233	870,376	868,692
Purchased Services	158,884	207,112	211,877	233,877
Community Prgms/Contributions	0	0	0	0
Financing Costs	164,172	172,073	3,112	3,112
Transfers Out	97,896	90,048	90,048	2,157,112
Capital Outlay	1,120,247	925,801	650,608	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,003,415	3,024,643	2,418,397	3,888,030
Excess Revenues (Expenditures)	180,075	60,541	206,459	(48,514)

Available Resources				
Beginning	1,366,724	1,217,596	1,546,799	1,753,258
Ending	1,546,799	1,278,137	1,753,258	1,704,744
Ending Available Resources % of Total Expenditures				43.85%



Internal Service Fund II
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	805	1,000	500	400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	753,941	790,341	797,778	767,627
Transfers In	5,500	0	20,060	22,060
Other Financing Sources/Misc.	9	0	1,712	0
Total Revenues	760,255	791,341	820,050	790,087
Expenditures				
Personnel	291,660	355,589	355,429	362,732
Supplies	87,926	101,680	89,452	89,891
Purchased Services	196,456	196,296	227,031	255,879
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	73,788	71,592	71,592	87,630
Capital Outlay	91,042	176,500	117,083	90,310
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	740,872	901,657	860,587	886,442
Excess Revenues (Expenditures)	19,383	(110,316)	(40,536)	(96,355)

Available Resources				
Beginning	563,969	584,049	583,352	542,816
Ending	583,352	473,733	542,816	446,461
Ending Available Resources % of Total Expenditures				50.37%



Internal Service Fund III
Summary of Fund Resources

	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	10,483	11,000	2,105	2,000
Interfund Revenues	2,076,751	2,213,457	2,293,240	2,385,148
Transfers In	0	0	0	0
Other Financing Sources/Misc.	237,969	152,500	1,147,000	280,500
Total Revenues	2,325,203	2,376,957	3,442,345	2,667,648
Expenditures				
Personnel	15,549	16,386	16,459	16,855
Supplies	188	250	295	295
Purchased Services	359,718	372,297	366,240	382,700
Community Prgms/Contributions	0	0	0	0
Financing Costs	212	100	100	100
Transfers Out	27,564	23,340	23,340	2,565
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	1,795,901	1,978,526	3,053,020	2,259,236
Total Expenditures	2,199,132	2,390,900	3,459,454	2,661,751
Excess Revenues (Expenditures)	126,071	(13,943)	(17,109)	5,897

Available Resources				
Beginning	985,477	1,139,038	1,111,549	1,094,440
Ending	1,111,549	1,125,095	1,094,440	1,100,337
Ending Available Resources % of Total Expenditures				41.34%



Appendix

Financial Policies

Budget Process and Policies

Budget Resolutions

Glossary of Budget-Related Terms

Glossary of Common Acronyms

Financial Policies

Purpose

The purpose of Gunnison County's financial policies is to serve as a foundation for long and short range planning, facilitate decision making, and provide direction to staff for handling the County's day-to-day financial business. These policies also serve as a blueprint to achieve the fiscal stability necessary to carry out the County's mission, vision and values. Because of the broad and diverse nature of the County's offices and departments it is critical to have written, clearly defined, financial policies which minimize the risk of developing conflicting or inconsistent goals and objectives causing negative impacts on the overall financial position of Gunnison County.

Auditing and Financial Reporting

- An independent audit will be performed annually in accordance with State law (C.R.S.29-1-603).
- The County's accounting system, Blackbaud FundWare, shall be maintained in conformance with Generally Accepted Accounting Principles (GAAP) established by the Governmental Accounting Standards Board (GASB) and with the goal of obtaining an unqualified opinion from the independent auditor.
- The County will produce its General Purpose Financial Statements (GPFS) in conformance with GAAP.

Fund Accounting

Pursuant to GASB 34 the principal role of funds in the new financial reporting model is to demonstrate fiscal accountability. While there are no limits to the number of individual funds a government elects to use, a basic principle of governmental accounting recommends that the entity use the smallest number of individual funds possible, consistent with its particular circumstances. Gunnison County has 24 funds, which are broken out into three classifications: Governmental, Proprietary and Fiduciary Funds.

The general ledger is organized on the basis of these funds and the fund's classification, and maintained in conformance with GAAP. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that consist of assets, liabilities, fund equity, revenues and expenditures.

Basis of Budgeting and Accounting

The basis of accounting for governmental funds is modified accrual. The basis of budgeting for governmental funds is also modified accrual. The basis of accounting for proprietary funds is full accrual, and the basis of budgeting proprietary funds is full accrual. Revenues are recognized in the accounting period in which they become "available and measurable."

The County budgets on a calendar year, January 1 – December 31 for all funds. Any increase to the adopted budget requires that a supplemental budget and appropriation be approved by the Board of County Commissioners at a public hearing, with prior published notice of the proposed change (C.R.S. 29-1-109). Expenditures must not exceed appropriations approved by the Commissioners (C.R.S. 29-1-110). The appropriations are established by classification and function.

According to Colorado State Statute (C.R.S. 30-25-202), moneys credited to Capital Funds shall not revert or be transferred to any other fund. Likewise, no transfers are allowed from the General Fund into the Road & Bridge Fund per State Law (C.R.S. 30-25-106).

Definition of a Balanced Budget

The recommended budget presented annually to the Board of County Commissioners shall be balanced by fund. According to C.R.S. 29-1-103 no budget adopted shall provide for expenditures in excess of available revenues and beginning fund balances.

Fund Balances

- Each fund should maintain a fund balance at a level that will provide for a positive cash balance throughout the fiscal year, which will reduce the likelihood of having to enter into short-term debt to pay for current operating expenditures.
- Adequate fund balances will be maintained so major unplanned occurrences will not jeopardize the financial position of the County.
- In order to meet emergency obligations, avoid interruptions in cash flow, generate interest income, and maintain a sound bond rating, the County shall maintain an unassigned fund balance in its General Fund of 25% of operational expenditures. GFOA recommended practice is at a minimum no less than five to fifteen percent of regular General Fund operating revenues, or no less than one to two months of regular General Fund operating expenditures. Because of the conservative approach to maintaining sufficient resources, Gunnison County requires an unassigned fund balance in the General Fund in excess of these recommended minimums.
- Fund balance may be used as appropriate (and approved by the Board of County Commissioners) under sound management practices when current revenues are not adequate to cover current expenditures.
- Gunnison County will maintain an emergency reserve in an amount equal to at least three percent of fiscal year spending in accordance with the provisions of Article X, Section 20 of the State Constitution (TABOR Amendment).

Revenues

- The County should strive to maintain a diversified and stable revenue base; to the extent it has the legal authority to do so.
- The County should follow an aggressive policy of collecting all due and payable revenues.
- All revenue projections should be realistically calculated and budgeted.
- Funding through grants is encouraged as a means of financing a project or one-time expenditures. The County should, however, discourage the use of intergovernmental grant assistance for routine, ongoing operational costs and programming may be cancelled if grants are not sustained.

Fees and User Charges

- The County will set its fees and user charges to recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- The County should charge fees and user charges when it is allowable, when a limited and specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered. To the extent possible, fee levels should be set to

recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.

- The capital and operating budgets of enterprise funds (i.e., Solid Waste Fund), shall not be subsidized by the General Fund and shall be supported wholly by fees and charges generated by the enterprise.
- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of County Commissioners.

Operating Expenditures

- The County will pay all current expenditures with current revenue.
- In accordance with Colorado State Law, Gunnison County will adopt a balanced budget for each fund.
- The County will maintain a budgetary control system to ensure adherence to the budget and will make timely reports available to management, which compare actual revenues and expenditures to budgeted amounts.
- The County will encourage the use of technology and capital investment programs that are cost effective and will manage the growth of operating costs.
- Supplemental requests for funding will be heard by the Board of County Commissioners on an as needed basis, no less than annually.
- Services that directly contribute to the BOCC Strategic Plan for the County will receive first priority for funding.
- A plan should be maintained and funded which provides for the orderly replacement of equipment.
- The County will not use long-term debt for current operational costs.

Debt

Debt is an important tool for financing capital facilities.

- The issuance of debt is in accordance with Colorado State Laws.
- Debt will not be used to finance current operating expenses. Debt should only be used for the construction of capital facilities or the purchase of capital assets. In general, the assets should not be recurring capital replacements, such as vehicles.
- The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues. The County should exhaust all possible resources, such as grants and pay-as-you-go funding, before borrowing funds.
- The Board of County Commissioners is authorized to execute lease agreements on behalf of the County, including Certificates of Participation.
- When debt is approved by the voters, the County will make every effort to obtain the best possible rating and to maintain a favorable rating through prudent financial management.
- Refunding of Outstanding Debt: A refunding (or refinancing), either on a current or advance basis, will only be executed if the net present value savings (gross savings present valued at the arbitrage yield of proposed refunding issue), net of issuance costs and cash contribution to the refinancing, is at least 3%. However, in certain circumstance, a lower threshold may be justified if the refunding is being executed for reasons other than economic savings (e.g. cash flow relief).

Capital Improvement Program (CIP)

- The County will plan for its capital needs at least five years into the future in order to address needs and to earmark revenues.
- A five-year CIP shall be prepared and updated annually. Elected official offices and departments shall request items meeting the definition of capital assets through the annual capital budget process.
- The CIP incorporates a ranking method to determine priority of projects that includes project criteria weight factors and amplification factors.
- The County will strive to fund capital improvements on a pay-as-you-go basis in order to enhance its financial condition and bond rating.
- An asset is classified as a fixed asset if the cost is greater than \$4,000 and its useful life is greater than one year.

Compensation

One of the largest expenditure items is salaries and benefits for Gunnison County employees. The County recognizes its employees as the greatest asset and takes pride in its ability to deliver a total compensation package that includes cash compensation, health insurance and retirement benefits, and other employee benefits that provide employees with security and opportunity.

Gunnison County is committed to compensating its employees fairly, within economically feasible parameters, while considering the competitive job market, internal equity and individual performance.

- Salary range structures should be evaluated periodically to determine the relative competitiveness of the pay structure to the job market.
- The midpoint of the salary range is the market value against which the County will assess its pay plan relative to the job market.
- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process. Equity, one-time payments and performance adjustments require the approval of the County Manager.
- Staffing shall not exceed the authorized level.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for operational or capital expenditure purposes.
- Gunnison County does not have a defined benefit plan for retirees.

Internal Controls

Gunnison County management is responsible for establishing and maintaining an internal control structure. Internal controls are defined as the organization and methods used to: 1) safeguard assets from loss by fraud or by unintentional errors; 2) assure the reliability of the accounting data which management may use in making decisions; and 3) promote operational efficiency and encourage adherence to adopted policies. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the evaluation of costs and benefits requires estimates and judgments by management. We believe the County's internal control structure adequately safeguards assets and provides reasonable assurance of proper recording of financial transactions.

- The County will utilize the Blackbaud FundWare accounting software system to maintain its financial accounting and reporting. All records and reporting will be in accordance with GAAP. The County will maintain an accounting system which provides internal budgetary and accounting controls designed to provide reasonable assurance regarding both the safeguarding of assets against the loss from unauthorized use or disposition and the reliability of financial information used in preparation of financial statements and reports.
- An independent certified public accounting firm will perform an annual audit and will publicly issue a financial opinion and a statement on internal controls. A management letter will be part of this report.
- The County will maintain and update procedures designed for position control, as it relates to authorized positions, hours budgeted and worked, and filling vacancies. All positions dependant on grant funding will require the employee to verify their understanding that if grant funding decreases or ends, their compensation will also decrease or end.
- The County Finance Office will maintain a fixed assets inventory for assets greater than \$4,000. Capitalization thresholds will not be applied to groups of similar items if they individually do not meet the capitalization criteria.
- The County Departments will maintain an inventory of items that require special attention to ensure legal compliance. Legal or contractual provisions may require a higher than ordinary level of accountability over certain items (i.e., items acquired through grant contracts).
- The County Departments will maintain an inventory of *theft sensitive* items (i.e., computers, laptops, monitors).
- The County Departments will maintain an inventory of items that require special attention to protect public safety and avoid potential liability (i.e., Sheriff's or Airport firearms).
- Internal control procedures should be formally documented and reviewed periodically.
- An accounting procedures manual will be maintained and updated on a continuing basis.

Amending the Budget

A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Budget appropriations may be adjusted due to the following:

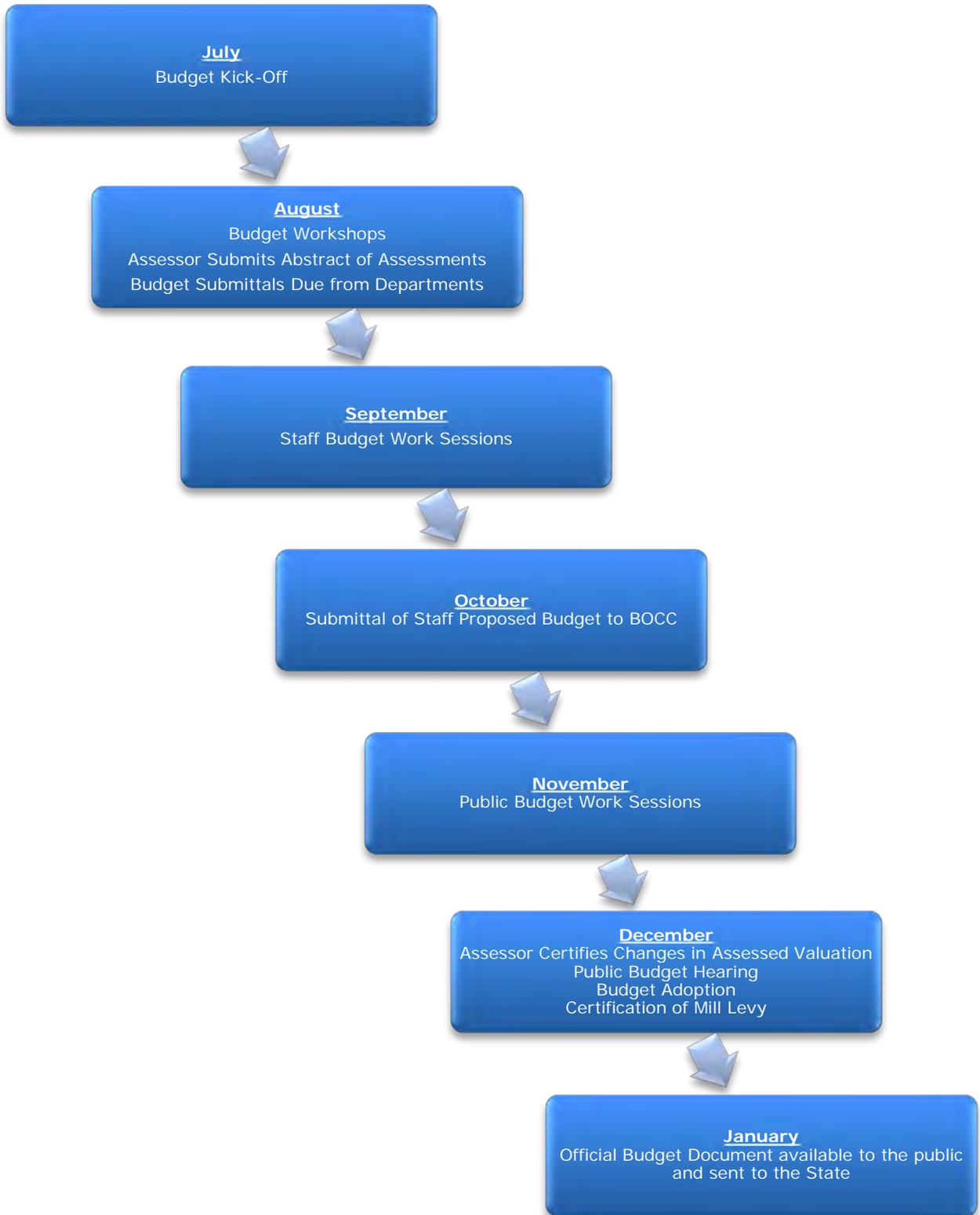
- Appropriation Transfers – the transfer of appropriated budget from one or more spending agencies in a fund to one or more spending agencies in another fund or between spending agencies within a fund (C.R.S. 29-1-109 1a).
 - Used when a unit is identified as having insufficient budget dollars while at the same time another appropriation unit is identified as having an excess budget.
- Supplemental Appropriations – if, during the fiscal year, unanticipated revenues that were not assured at the time of the adoption of the budget from any source other than the local government property tax mill levy are received or if the beginning fund balance is in excess of the budgeted fund balance, the result is additional available revenues (C.R.S. 29-1-109 1b).
 - Used when a policy, law, statute, or court ruling becomes effective which mandates expenditures that were not anticipated or budgeted.

- Used when an expenditure item is essential to the operation of a County office or department that was neither anticipated nor budgeted.
- Used when revenue is received and designated for a particular purpose that was neither anticipated nor budgeted.
- Budgetary Decreases – if revenues are lower than anticipated in the adopted budget (C.R.S. 29-1-109 1c).
 - Used when the projected revenue shortfall is large enough that it would cause a shortfall for a fund or for a program dependent upon it.

These policies will be evaluated annually and updated periodically, no less than once every three years.

These policies were adopted by the Board of County Commissioners on April 6, 2010.

Budget Process/Citizen Input



GREEN TEXT DENOTES CITIZEN INPUT OPPORTUNITIES

It is important to ensure that the Board of County Commissioners is getting the public's perspective rather than only that of a small number of highly vocal special interest groups. To this end, the County collects results from a biannual National Citizen Survey™ administered by the National Research Center. The results of this survey are used to inform the Board of County Commissioners to adjust services and service levels more closely to citizens' preferences.

Each July, the Board of County Commissioners (BOCC), the County Manager and the Finance Department meet at the budget kick-off to discuss the budget process and key budget priorities. Budget Preparation Manuals are distributed to department directors for use in preparing their budget submittals.

Throughout July and August, the Finance Department conducts several workshops with departments to assist with calculating current year projections; setting user fees; allocating staff costs among activities, projects and grants; and generally completing the various required forms for the budget submittal.

No later than August 25 of each year, the County Assessor sends a certified assessed valuation of all taxable property within the County to the Finance Director. Based on this assessed valuation and statutory and TABOR property tax revenue limits, the Finance Director computes a rate of levy which when levied would raise the amounts, along with other revenues, necessary to fund the County operating requirements.

On August 15, each department submits their budget along with any required special requests for staff, capital expenditures, baseline enhancements and transfers, and computer equipment or software.

In September, each department director meets with the County Manager and Finance staff to prepare and review the Staff Proposed Budget.

No later than October 15 of each year, the Finance Director presents a Staff Proposed Budget to the BOCC.

Upon receipt of the proposed budget, notice is published within ten days, containing:

1. The date and time of a public hearing at which the adoption of the proposed budget will be considered,
2. The location where the proposed budget may be inspected, and
3. A statement that any interested elector may file objections to the proposed budget at any time prior to the final adoption.

During November, the BOCC meets to consider input from the public and revises the Staff Proposed Budget with changes they deem necessary. Numerous public work sessions are held to review various aspects of the proposed budget.

In the first week of December, a final Public Hearing for the budget is scheduled to consider citizen input.



No later than December 10 of each year, the Assessor certifies any changes in the assessed valuation to local jurisdictions and the Colorado Division of Property Taxation.

Final budget adoption is scheduled prior to or on December 15 of each year.

The Board of County Commissioners levy taxes and certify the levies to the County Assessor no later than December 22 of each year.

The Official Gunnison County Budget Document is submitted to the State of Colorado Department of Local Affairs by January 31.

Budgetary Level of Control

The level of budgetary control is at the fund level. No spending agency may expend, or contract to expend, any money in excess of the amount appropriated in the appropriation resolution.

Administratively, operating budgets are controlled at the program level with departments having the authority to transfer appropriations within a program without further legislative approval.

Budget Amendments

Throughout the year, the budget may be amended from time to time based unforeseen circumstances. Any department may submit a request to amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. A department is required to submit a budget amendment request form which states why the revision is needed along with the appropriate revenue and/or expenditure account information.

These requests are then reviewed by the Finance Program and submitted for potential approval as a proposed amendment by the County Manager.

Proposed Amendments that are approved by staff are then forwarded to the Board of County Commissioners for formal adoption of a resolution amending the Gunnison County budget and amending the appropriation resolution.

See also "Amending the Budget" in the Financial Policies section of this document for more information.

**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2013-26**

**A RESOLUTION ADOPTING A BUDGET FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2014, AND ENDING DECEMBER 31, 2014.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado did on the 10th day of December, 2013, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2014; and

WHEREAS, public notice of such budget hearing was published as required by law on October 24, 2013; and

WHEREAS, the Board of County Commissioners, after considering the proposed budget at said public hearing did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of County Commissioners have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the budget of the fiscal year beginning January 1, 2014, and ending December 31, 2014, which was considered at the public hearing on December 10, 2013, and finally accepted by the Board on the 13th day of December, 2013, be and the same hereby is approved and adopted as the budget for the County of Gunnison, Colorado, for the fiscal year 2014 beginning January 1, 2014, and ending December 31, 2014.

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Houck, and adopted this 13th day of December, 2013.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Paula Swenson

Paula Swenson, Chairperson

Phil Chamberland

Phil Chamberland, Vice-Chairperson

Jonathan Houck

Jonathan Houck, Commissioner

Attest:

[Signature]

Deputy County Clerk



**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2013-27**

**A RESOLUTION APPROPRIATING REVENUES OF THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2014, AND ENDING DECEMBER 31, 2014.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado, has adopted a budget for the fiscal year beginning January 1, 2014, and ending December 31, 2014, in accordance with the statutes of the State of Colorado:

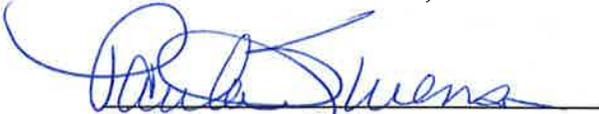
NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the County, be and the same hereby are appropriated for the lawful purposes and objects of the County of Gunnison during the 2014 fiscal year:

General Fund	\$16,286,417
Road & Bridge Fund	8,160,161
Human Services Fund	3,981,302
Conservation Trust Fund	24,040
Sales Tax Fund	1,625,982
Land Preservation Fund	317,691
Mosquito Control District Fund	89,014
Sage Grouse Trust Fund	87,911
Risk Management Fund	85,000
Public Health Agency Fund	587,575
Public Trustee Agency Fund	115,912
Airport Construction Fund	3,856,913
Capital Expenditures Fund	13,146,713
Debt Service Fund	1,671,872

Airport Operations Fund	1,231,358
Gunnison County Sewer District Fund	431,118
Gunnison County Water District Fund	292,042
Solid Waste Fund	2,024,841
Gunnison Valley Health Fund	32,062,647
Gunnison Valley Transportation Authority	930,621
Internal Service I Fund	3,888,030
Internal Service II Fund	886,442
Internal Service III Fund	<u>2,661,751</u>
TOTAL APPROPRIATIONS	<u>\$94,445,353</u>

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Houck, and adopted this 13th day of December, 2013.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Paula Swenson, Chairperson


Phil Chamberland, Vice-Chairperson


Jonathan Houck, Commissioner

Attest:


Deputy County Clerk



**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2013-28**

**A RESOLUTION SETTING THE TEMPORARY TAX CREDIT MILL
LEVY FOR THE COUNTY OF GUNNISON, COLORADO, FOR THE
FISCAL YEAR BEGINNING JANUARY 1, 2014, AND ENDING DECEMBER 31, 2014.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2014, and ending December 31, 2014, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

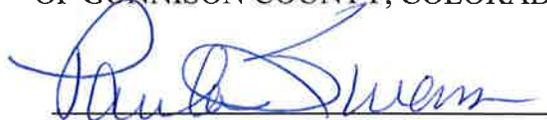
WHEREAS, the Board has determined that the permanent mill levy of 17.075 mills will raise excess revenues; and

WHEREAS, the revenue limit created by the Constitution and the laws of the State of Colorado will be reached by a mill levy of 14.325, plus a refund/abatement mill levy of .071 for a total mill levy of 14.396.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that this Board refund the excess revenue raised through a temporary tax credit of 2.75 mills to be applied to each tax schedule issued by the County Assessor and Treasurer.

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland, and adopted this 13th day of December, 2013.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO



Paula Swenson, Chairperson



Phil Chamberland, Vice-Chairperson



Jonathan Houck, Commissioner

Attest:


Deputy County Clerk



**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2013-29**

**A RESOLUTION SETTING THE MILL LEVY FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR
BEGINNING JANUARY 1, 2014, AND ENDING DECEMBER 31, 2014.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2014, and ending December 31, 2014, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

WHEREAS, the Board of County Commissioners has also appropriated the necessary revenues for the said 2014 fiscal year as authorized by law in accordance with the statutes of the State of Colorado; and

WHEREAS, the Gunnison County Assessor has certified the 2013 total net assessed valuation of \$569,264,590;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following mill levies are hereby established and levied upon the total valuation for assessment of all taxable property within Gunnison County for the fiscal year 2013:

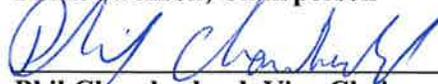
General Fund	14.206
Temporary Tax Credit	<u>(2.75)</u>
	11.456
Hospital Fund (GHCC)	1.047
Library Fund	1.323
Human Services Fund	<u>.0499</u>
MILLS	14.325
Tax Abatement Levy	<u>0.071</u>
Total Mill Levy	14.396

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland, and adopted this 13th day of December, 2013.

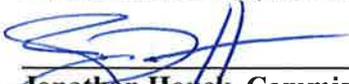
BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO



Paula Swenson, Chairperson



Phil Chamberland, Vice-Chairperson



Jonathan Houck, Commissioner

Attest:



Deputy County Clerk



**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2013- 7**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2014, AND ENDING DECEMBER 31, 2014.**

WHEREAS, the Board of the Gunnison County River Valley Local Marketing District did on the 10th day of December, 2013, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2014; and

WHEREAS, public notice of such budget hearing was published as required by law on October 24, 2013; and

WHEREAS, the Board of the Gunnison River Valley Local Marketing District after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison River Valley Local Marketing District have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the budget of the fiscal year beginning January 1, 2014, and ending December 31, 2014, which was considered at the public hearing on December 10, 2013, and finally accepted by the Board on the 13th day of December, 2013, be and the same hereby is approved and adopted as the budget for the Gunnison River Valley Local Marketing District for the fiscal year 2014 beginning January 1, 2014, and ending December 31, 2014.

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Houck, and adopted this 13th day of December, 2013.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT

Paul Swenson

Paul Swenson, Chairperson

Phil Chamberland

Phil Chamberland, Vice-Chairperson

Jonathan Houck

Jonathan Houck, Commissioner

Attest:

[Signature]

Deputy County Clerk



**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2013- 2**

**A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2014, AND ENDING DECEMBER 31, 2014.**

WHEREAS, the Board of the Gunnison River Valley Local Marketing District has adopted a budget for the fiscal year beginning January 1, 2014, and ending December 31, 2014, in accordance with the statutes of the State of Colorado,

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Housing Authority, be and the same hereby are appropriated for the lawful purposed and objectives of the Gunnison River Valley Local Marketing District during the 2014 fiscal year:

Gunnison River Valley Local Marketing District	<u>\$1,230,279</u>
Total Appropriations	<u>\$1,230,279</u>

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland, and adopted this 13th day of December, 2013.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT



Paula Swenson, Chairperson



Phil Chamberland, Vice-Chairperson



Jonathan Houck, Commissioner

Attest:



Deputy County Clerk



**GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2013-001**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2014, AND ENDING DECEMBER 31, 2014.**

WHEREAS, the Board of the Gunnison County Housing Authority did on the 10th day of December, 2013, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2014; and

WHEREAS, public notice of such budget hearing was published as required by law on October 24, 2013; and

WHEREAS, the Board of the Gunnison County Housing Authority, after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison County Housing Authority have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the budget of the fiscal year beginning January 1, 2014, and ending December 31, 2014, which was considered at the public hearing on December 10, 2013, and finally accepted by the Board on the 13th day of December, 2013, be and the same hereby is approved and adopted as the budget for the Gunnison County Housing Authority for the fiscal year 2014 beginning January 1, 2014, and ending December 31, 2014.

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Houck, and adopted this 13th day of December, 2013.

GUNNISON COUNTY HOUSING AUTHORITY

Paula Swenson

Paula Swenson, Chairperson

Phil Chamberland

Phil Chamberland, Vice-Chairperson

Jonathan Houck

Jonathan Houck, Commissioner

Attest:

[Signature]

Deputy County Clerk



**GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2013-002**

**A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2014, AND ENDING DECEMBER 31, 2014.**

WHEREAS, the Board of the Gunnison County Housing Authority has adopted a budget for the fiscal year beginning January 1, 2014, and ending December 31, 2014, in accordance with the statutes of the State of Colorado,

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Gunnison County Housing Authority, be and the same hereby are appropriated for the lawful purposed and objectives of the Gunnison County Housing Authority during the 2014 fiscal year:

Gunnison County Housing Authority	<u>\$331,051</u>
Total Appropriations	<u>\$331,051</u>

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland, and adopted this 13th day of December, 2013.

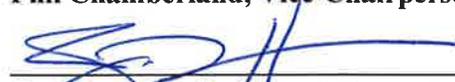
GUNNISON COUNTY HOUSING AUTHORITY



Paula Swenson, Chairperson



Phil Chamberland, Vice-Chairperson



Jonathan Houck, Commissioner

Attest:



Deputy County Clerk





Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrual Expenses - Expenses incurred but not due until a later date.

Activity - A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

Allocate - To divide a lump-sum appropriation into parts which are designated for expenditure by specific organizational units and/or for specific purposes, activities, or objects.

Adopted Budget - Required by Colorado Local Government Budget Law. The budget is an annual financial plan for County operations showing all expected revenues and expenditures to be in balance.

Appropriation - Legal authorization granted by the Board of County Commissioners to make expenditures as specified in the appropriating resolution.

Assessed Valuation - Total valuation established by the County Assessor on real and personal property within the County, which is used as a basis for levying taxes.

Available Resources – Current assets minus the current liabilities.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budget Preparation Manual - The set of instructions and forms sent by the Finance Department to the departments/offices of the County for preparation of their budget requests.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by non-current liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Improvements - Public facilities and infrastructure (buildings, bridges, roads) and major share equipment resources (computer systems, telephone systems).



Capital Outlay - Expenditures for equipment, vehicles, or machinery that results in the acquisition or addition to fixed assets.

Charges for Services - Charges to individuals or organizations for a broad array of services. Examples include user fees, reimbursement charges, and sales of documents.

Chart of Accounts - Numbering system used by Gunnison County to designate funds, organizations, revenue sources, and expense objects.

Debt Service - The annual payment of principal and interest on the County's indebtedness.

Enterprise Fund - A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges. The Paramedic Service operates as an Enterprise Fund.

Estimated Revenue - The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board.

Expenditure - An actual payment made by County warrant (check) or by inter-fund transfer.

Fees - Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include zoning/platting fees, user charges, building permits and vehicle registrations.

Fiscal Policy - The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Fiscal Year - Twelve-month period to which the annual budget applies. Gunnison County's fiscal year is the same as the calendar year.

Fringe Benefits - County-funded benefits for employees including social security, retirement, group health, life, unemployment insurance and worker's compensation.

F.T.E. (Full-time Equivalent) - An employee position is converted to decimal equivalent value (equivalent of 2,080 hours or 52 forty-hour weeks).

Fund - Fiscal and accounting entity with self-balancing set of accounts which are segregated usually by financial resources or other special regulations, restrictions, or limitations.

Fund Balance - Difference between the assets and liabilities of a fund. Fund balance is terminology that is applicable to "fund level" reporting of individual governmental funds and is based on the modified accrual basis of accounting. It is used as a measure of the amount available to budget or spend in the future.

GAAFR - (Governmental Accounting, Auditing, and Financial Reporting) - The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.



GAAP - (Generally Accepted Accounting Principles) - standards for financial accounting and reporting, which are different for government than for businesses.

General Appropriation Required – Since only revenues specific to a particular Department, Program or Activity are allocated, some costs centers require a General Appropriation of revenues within that Fund that are not specifically restricted to a particular cost center to support the Cost to the County.

General Ledger - Set of accounts, which contain information needed to reflect the financial position and the results of the operations of the County. The debit balances equal the credit balances.

Grant - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Highway User Tax (HUTF) - Revenue that is derived from the state gasoline tax, and restricted for Road and Bridge activities.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These costs are usually incurred by other departments in the support of operating departments.

Interfund Revenues – Revenues derived mainly from charges to other county funds (as well as the occasional outside entity) by Internal Service Funds. Examples include computer service fees, repair and maintenance of vehicles, material sales, telephone fees, and equipment rental.

Interfund Transfer - Amounts transferred from one fund to another.

Intergovernmental Agreement - A concord between two or more governmental units to jointly identify, plan and/or implement a task for their mutual benefit.

Intergovernmental Revenues - Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges - The charges to user departments for internal services provided by another County agency, such as data processing, or for vehicles and heavy equipment.

Internal Service Fund - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

Managing for Results (MFR) - Strategic planning, performance measurement, and budgeting process that emphasizes use of resources to achieve measurable results, accountability, efficiency, and continuous improvement in service delivery.

Mandate - Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.



Mill - The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of property valuation.

Miscellaneous Expenses – This category of expenditures includes classification by objects that don't readily fit into the other reported categories. Generally, these are expenditures that are specific to a particular organization unit that do not correspond to other organizational units within the county government.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". Expenditures are recognized when the related fund liability is incurred except for:

- (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used;
- (2) prepaid insurance and similar items which need not be reported;
- (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- (5) principal and interest on long-term debt which are generally recognized when due.

Net Assets - Net assets is defined as the difference between assets and liabilities of the governmental entity as an entire unit.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Office - Unit of County government that is administered by an Elected Official. (Example: Sheriff).

Operating Budget - The grouping of all objects for expenditures that are not personal services (wages and benefits). (Example: office supplies, rental expense).

Operating Transfer - Routine and/or recurring transfers of assets between funds.

Personnel Costs - This is a basic classification of expenditures by object for services rendered by officers and employees of the government unit, including related salaries, wages, benefits and employer's contributions.

Program - An organized set of related work activities which are directed toward a common purpose or goal and represent a well defined expenditure of county resources.

Proposed Budget - Coming year budgets that are prepared by each department and submitted to the Finance Department for analysis.



Proprietary Fund - A fund used to account for business-type activities in government. The activities are usually financed with user fees that are directly related to the services received. There are two types of proprietary funds - enterprise and internal service funds.

Purchased Services - This is a basic classification by object for services, other than personal services, which are required by the governmental unit in the administration of its assigned functions. Included are items such as insurance premiums, utilities, auditors, consultants, medical fees, contract labor and professional services.

Recommended Budget - After analysis and negotiation of proposed budgets with each department/office by the County Manager and the Finance Director, a balanced budget is submitted to the Board of Commissioners for their consideration.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure. (2) An account used to earmark a portion of fund equity as legally segregated for a specific future use.

Revenue - Income received by the County Government in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Special Revenue Fund - A fund used to account for revenues legally earmarked for a particular purpose.

Supplemental Appropriation - An act by the County Commissioners to transfer budgeted and appropriated monies from one spending agency to another, whether the agencies are in the same or different funds. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies - This is a basic classification of expenditures by object for articles and commodities, which are purchased for consumption or resale and are materially altered when used. Examples include office and cleaning supplies, gas, oil, materials, tools and parts.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

User Charges - The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.



- ADA Americans With Disabilities Act Of 1990
- AICP American Institute of Certified Planners
- AIP Airport Improvement Program
- APA American Planning Association
- BOCC Board of County Commissioners
- CBD Central Business District
- CBOE County Board of Adjustments
- CDA Colorado Department of Agriculture
- CDAG Colorado Division of Aeronautics Grant
- CDBG Community Development Block Grant
- CDE Colorado Department of Education
- CDOT Colorado Department of Transportation
- CDPHE Colorado Department of Public Health and the Environment
- CFS Cubic feet per second
- CGIA Colorado Governmental Immunity Act
- CIP Capital Improvements Plan
- CO Certificate of Occupancy
- CO Colorado
- COA Council on Aging
- COA County Attorney's Office
- COE (Army) Corps of Engineers
- COG Council of Governments
- CRS Colorado Revised Statutes
- CWA Clean Water Act
- CWCB Colorado Water Conservation Board
- DHHS Department of Health and Human Services
- DHS Department of Human Services
- DMV Department Of Motor Vehicles
- DOC Department of Corrections
- DOI Department of the Interior
- DOJ Department of Justice
- DOLA Department of Local Affairs



- DOR Department of Revenue
- DOT Department of Transportation
- DPS Department of Public Safety
 - EA Environmental Assessment
- ECC Early Childhood Council
- EIAF Energy Impact Assistance Grant
 - EIS Environmental Impact Statement
- EOC Emergency Operations Center
- EPA US Environmental Protection Agency
- FAA Federal Aviation Administration
- FASB Financial Accounting Standards Board
- FBO Fixed Base Operator
- FCC Federal Communications Commission
- FEMA Federal Emergency Management Agency
 - FTE Full-Time Equivalent
 - FY Fiscal Year
- GAAP Generally Accepted Accounting Principles
- GASB Governmental Accounting Standards Board
 - GIS Geographic Information System
- GOCO Great Outdoors Colorado
- GPCD Gallons per capita per day
 - GPD Gallons per day
 - GPM Gallons per minute
- GVRHA Gunnison Valley Regional Housing Authority
 - HUD Housing and Urban Development
 - IT Information Technology Department
- LMD Local Marketing District
- LUR Land Use Resolution
- MOA Memorandum of Agreement
- MOU Memorandum Of Understanding
- NFP Nurse Family Partnership
- NPP Nurturing Parenting Program
- PFC Passenger Facility Charge
- PILT Payment in Lieu of Taxes
- POA Property Owners Association



PUD	Planned Unit Development
PW	Public Works
RFP	Request For Proposal
ROW	Right of Way
RTA	Rural Transportation Authority
SO	Sheriff's Office
SOT	Specific Ownership Tax
TABOR	Taxpayer Bill of Rights
TIF	Tax Increment Financing
USDA	United States Department of Agriculture
USDA-RD	United States Department of Agriculture-Rural Development
USGS	United States Geological Survey