

A young spotted deer with brown and white patches is standing in a field of tall green grass. The deer is looking towards the camera. The background is a dense field of green grass and foliage.

Gunnison County

COLORADO

2017 Budget



Cover photo courtesy of Paul Coleman



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LETTER OF BUDGET TRANSMITTAL

To: Division of Local Government
1313 Sherman Street, Room 521
Denver, CO 80203

Date: January 31, 2017

Attached is the 2017 budget for the County of Gunnison, the Gunnison River Valley Local Marketing District, the Gunnison Valley Transportation Authority, and the Gunnison County Housing Authority, submitted pursuant to Section 29-1-113, C.R.S. These budgets were adopted on December 15, 2016. If there are any questions on these budgets please contact Linda Nienhueser at 970 641-7622, 200 East Virginia Avenue, Gunnison, CO 81230.

The mill levy certified to the County Commissioners is 17.075 mills for all general operating purposes, subject to statutory and/or TABOR limitation; 0.136 mills for refund/abatement; and -0.381 net mills for Temporary Tax Credit. Based on an assessed valuation of \$583,335,930, the total property tax revenue is \$9,817,544. A copy of the resolution setting the mill levy is included.

I hereby certify that the enclosed is a true and accurate copy of the budget and certification of tax levies to the Board of County Commissioners.

A handwritten signature in blue ink that reads "Linda Nienhueser". The signature is written in a cursive style and is positioned above a horizontal line.

Linda Nienhueser, Finance Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Gunnison County
Colorado**

For the Fiscal Year Beginning

January 1, 2016

Executive Director



GFOA Distinguished Budget Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Gunnison County, Colorado for its annual budget for the fiscal year beginning January 1, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria:

- as a policy document,
- as an operations guide,
- as a financial plan,
- and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The Finance Program expresses its gratitude to the Gunnison County Commissioners, County Manager, Elected Officials, and Departments for their contributions to the 2017 Budget.

With gratitude,

The Gunnison County Finance Program Staff



Board of County Commissioners

- Paula Swenson Chairperson
- Phil Chamberland Vice-Chairperson
- Jonathan Houck Commissioner

Budget Team

- Matthew Birnie County Manager
 - Marlene Crosby Assistant County Manager
 - Linda Nienhueser Finance Director
 - Kelly Weak Senior Accountant
 - Ashley Tierney Senior Accountant
 - Sally Wilcox Accountant
 - Jody Wise Accountant
 - Alicia Corliss Accountant
- All Elected Officials and Department Heads

Contact Information

- Gunnison County, Colorado
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2203



Budget Overview

The Gunnison County Administration Program is pleased to present the 2017 Budget. This budget is balanced, as required by Colorado law, and conforms to our adopted Accounting Policies. In addition to the Gunnison County budget, included also are budgets for the:

- Gunnison River Valley Local Marketing District,
- Gunnison Valley Rural Transportation Authority, and
- Gunnison County Housing Authority.

The Gunnison County Board of County Commissioners serves as either the Board of Directors or appoints the Board of Directors for these entities.

Factors Influencing the 2017 Budget Development

Priorities and Values

Vision Statement: Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Strategic Plan: The 2017 Budget was built around the performance management initiative called Managing for Results (MFR) and links resources to results, following the Board of County Commissioners' Strategic Plan. The 2017 budget development, a crucial element of the MFR process, is further detailed on page 57. The four strategic priorities set by the Board in that plan are:

- Ensure sound infrastructure,
- Protect the environment,
- Promote prosperous, collaborative and healthy communities, and
- Deliver high quality services.

This budget was developed in accordance with the MFR culture Gunnison County has adopted.

Long-range Financial Plan

Two critical planning tools were used to determine how available resources will be used to support the functions required and expected from Gunnison County residents for 2017 and beyond. First, the Strategic Plan outlines priorities and goals, then an Implementation Tactics Report is compiled of required resources to accomplish each strategy. Completion of individual strategies combine to realize strategic results expected. Smaller amounts are identified in funding sources generally available to the department(s) involved. Large projects require a multifaceted approach including minimizing other expenditures where possible and securing additional funding through grants, unallocated sales tax for capital costs and securing financing when necessary and appropriate.



Budget Message

The second planning tool is the annual update of the Capital Improvement Plan (CIP). With a five-year planning horizon, we are able to prepare for upcoming capital costs. Through this annual process capital needs are evaluated and ranked in order of priority based on a variety of weighted criteria including how well they align with the Board's strategic plan. This plan is more fully described later in the document, pages 344-356.

Priorities are set, items are included in the upcoming budget and resources are committed to support those decisions. Then during the year, short term objectives are linked to long range financial plans in an on-going process throughout the organization. Each BOCC agenda item request that includes a financial component is routed through Finance for budget comparison and comment prior to being added to the agenda. In this way, each decision made during the year is informed by current, relevant fiscal data including trend analysis when needed against the 5-year horizon.

Additionally during 2016 and continuing into 2017 new software for financial forecasting is being implemented. These planning tools form the framework for budget conversations as operational and capital construction projects are considered.

Budget Considerations and Approach

The 2017 budget process began with the Budget Kick-off meeting on August 16th. The Board, County Manager, and Finance staff met with Elected Officials and Department Heads to communicate current economic factors, revenue trends and budget priorities. Review of the Board Strategic Plan is now the starting point for all budget discussions. Revenue trends were analyzed and major projects selected to move forward were prioritized. Several key items, detailed below, were highlighted.

With Sales Tax receipts climbing over the last few years, it was evident that marketing strategies have been successful as demonstrated by the increase in lodging industry sales. This sector increase coupled with the general uptick of spending brought on by a growing economy boosted revenue for other categories of sales including building materials, grocery stores and restaurants. Together with this additional revenue is the increase in service expectations, particularly in the public works and public safety related activities.

Unemployment in Colorado was at an unprecedented low of 2.9% in March of 2016 with Gunnison County at 2.8% that same month. While attracting and keeping highly qualified employees can be key to providing results, with low unemployment rates there are fewer candidates for openings and more attractive pay and benefit packages could tempt current employees to leave.

Coal mines and production have been a significant component of both property tax and extraction revenues for many years. As coal mines reach the end of their productive lives, the potential to offset these revenue reductions with new natural gas exploration and production was predicted. Oil and gas permits continued to climb but production has been postponed as low oil prices have not warranted bringing the gas out of the ground.



Budget Message

Colorado's change in policy related to cannabis use continues to be a factor in financial discussions across the state. In 2000, 54% of Colorado voters approved Amendment 20, allowing medical use for patients with a written medical consent. In 2012, Amendment 64 passed allowing recreational use for adults 21 and older. Gunnison County and municipalities have seen increased revenues from sales tax on retail sales and project those numbers to climb in 2017.

These factors were considered in the recommended use of revenues in the development of the staff-proposed budget for 2017. The budget development goals based on current and projected fiscal status and current priorities were determined and included these items:

- Use of baseline budget process again for 2017 whereby funding for the 2016 level of services and programs is the starting point for each department, less any one-time enhancements approved for 2016. Additional requests must be submitted for any addition or expansion in current levels of services with suggested potential revenue sources. These requests fall into three categories: 1) staff, 2) capital, and 3) enhancements.
- Use of conservative approach to any increases in expenditures for 2017.
- Each fee for services calculation will be examined to ensure fees will recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- Include a 3% cost of living increase for all employees and merit increases for eligible employees. Over the past six years (2011 to 2016) the Denver/Boulder/Greeley CPI increase totals 14.3% and Gunnison County cost of living adjustments have totaled 9.5% over the same period. This supports our continuing effort to refrain from further erosion of the buying power of our employees' compensation, and to be well-positioned to recruit excellent candidates for open positions as many of our senior employees become eligible for retirement.
- Hold health care premiums constant for employees. Continue to offer of a High Deductible Health Plan (HDHP) with a Health Savings Account (HSA) component for the second year in 2017. Gunnison County will help fund the HAS accounts for employees selecting this option with a contribution of \$300 for employee only and \$600 for family plans in 2017, down from \$600 and \$1,200 respectively the first year of this plan in 2016.
- Determine the Gunnison County mill levy in accordance with the statutory "5.5%" Property Tax Revenue Limit, also known as the "Annual Levy Law" (Section 29-1-301, et seq., C.R.S.), and the Taxpayer's Bill of Rights (TABOR) as modified by voter approval in Gunnison County. Both these laws are detailed in the appendix.

The 2017 budget includes appropriated expenditures of \$99,517,050. In total this is an increase from 2016 of 17.9%. This increase is largely due to capital projects in the Public Works, Airport Construction, and Gunnison Valley Health programs. The budget is funded with revenue estimates and anticipated fund balance.



Budget Message

A public hearing on the proposed budget was held on December 6, 2016. The proposed budget was adopted by the Gunnison County Board of County Commissioners on December 15, 2016. Copies of the budget documents are available in the Gunnison County Finance Office, 200 East Virginia Avenue, Gunnison, Colorado and can also be found on our website at www.gunnisoncounty.org

To help you locate information in this document, there are three reference sources.

- 1) The traditional *Table of Contents* located at the beginning of the document;
- 2) A *Quick Reference Guide* that will point you to answers of commonly asked questions, located immediately below; and
- 3) A *Section Guide* that gives an overview of each section, located below the Quick Reference Guide.

If you are using the electronic version of this document, Acrobat Reader bookmarks and search functions are also at your disposal.

Quick Reference Guide

Frequently Asked Questions	Pages
What are the priorities in the Gunnison County Strategic Plan?	58-62
What are the total expenses in the 2017 budget?	26-31
Where are major revenue sources discussed?	10-16
What is the County’s basis of accounting?	395
Where is debt service/lease purchase information?	358-365
What capital projects are included in this budget?	344-356
Where is personnel and FTE information?	332-342
Where can I find a one-page summary of total budget appropriations?	35

Section Guide

Introduction

Included in this section are narrative and statistical data detailing revenue and expenditure summaries, organizational summaries and fund descriptions.

Budgeting for Results

This budget was built around the performance management initiative called Managing for Results and links resources to results, following the Board of County Commissioner’s Strategic Plan. This section details results achieved toward key performance measurements for core services. It also includes three years of revenue and expense data for each activity. To understand this group of pages, remember that Departments are comprised of Programs, and Programs are made up of Activities. Each section begins with the Department in black ink, followed by Programs in green ink, and Activities presented in blue.

Personnel

This section contains current and historic FTE (full-time equivalent) data as well as payroll costs in each department.

Capital Expenditures

This section includes a description of the Capital Improvement Plan (CIP), a list of CIP projects and a summary description of budgeted projects.

Debt

The summary of debt obligations is organized to include a list of each debt issued with date issued, issue amount and interest rate. The summary of payments provides detail of annual payment amounts and the breakdown between total principle and interest remaining. Also included is a computation of the County's legal debt margin and a description of our credit rating.

Fund Summaries

The sheets in this section show revenue and expenses by fund for 2015 actuals, 2016 budget and projections, and 2017 budget. A fund balance detail is also included for each fund.

Appendix

You will find financial policies, a detailed discussion of the budget process and policies, a copy of the relevant budget resolutions and a glossary of budget terms in this section.

Revenue Summary

The following chart shows where the money comes from in broad categories and will be detailed further in the pages that follow.

Table I

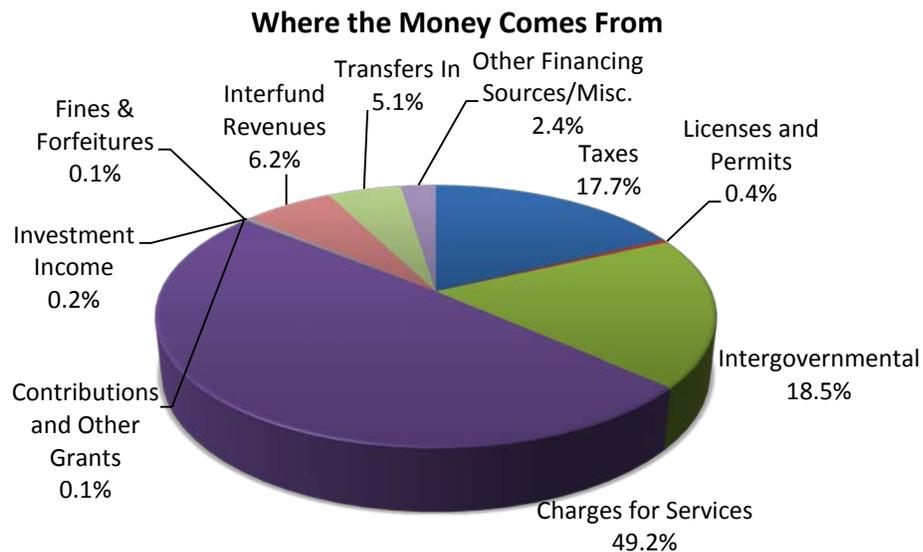
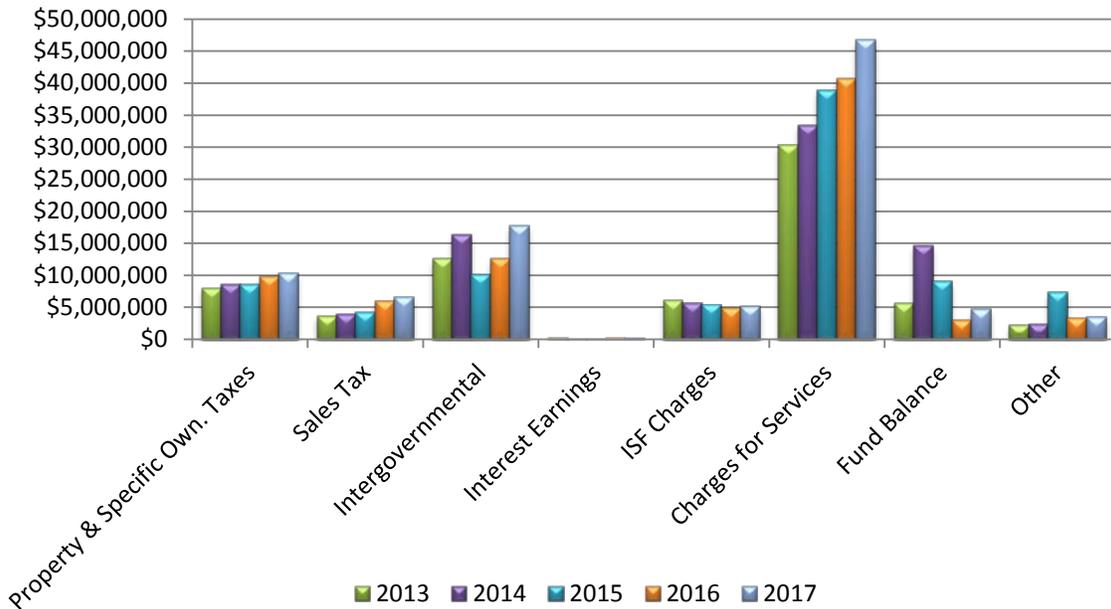


Table II, Revenue Sources, details major revenue categories.

Table II

Revenue Sources



The largest revenue area continues to be non-tax revenue. This area consists of fees, grants, charges for services and intergovernmental sources. The 2017 budget has a total of \$8,315,364 from grant revenue. In 2016 that number was \$3,235,033.

Major Revenue Sources, Assumptions and Trends

This budget includes 27 separate and distinct funds, each with revenues to support the anticipated expenditures. Funds fit into two broad categories, governmental and proprietary. Governmental funds include the General Fund, Special Revenue Funds, and Capital Projects Funds. Proprietary Funds include Enterprise and Internal Service Funds. Revenue sources for the various services Gunnison County provides determine where those services reside in this budget. For example, the Sales Tax fund is supported by a 1% County Sales Tax authorized by voters in 1978 and is restricted to capital costs. Revenues and expenses are reported in the special revenue fund category, Sales Tax Fund. Enterprise funds are supported by fees charged to users such as Sewer, Water, Solid Waste and the Hospital. Each is a separate fund with its own set of self-balancing general ledger accounts. For the purposes of this section, major revenue sources are those revenues that represent at least 15% of the overall budget.



Taxes

Property Taxes

Because the voters of Gunnison County elected to set aside certain requirements of the TABOR amendment, we are allowed, statutorily, a 5.5% annual increase to property tax collections. The "5.5%" limit allows the County to realize all the revenue from new construction as well as up to a 5.5% increase in revenue from property taxes over the previous year. In response to the economic climate in 2012, instead of budgeting the allowable property tax increase (5.5% plus new construction) as was done historically, in 2013 we held the mill levy at 11.328, the same as 2012. By holding the mill levy constant, we continued to provide tax relief to our citizens, and preserved capacity for flexibility moving forward. The cumulative effect of lowering our tax receipts in previous years is \$10,180,198 less in property tax collections from 2013 – 2017. This is because we lowered the baseline from which future revenues may grow. For 2017 tax collections, we set the mill levy at .25 mills below the total allowable to preserve capacity moving forward.

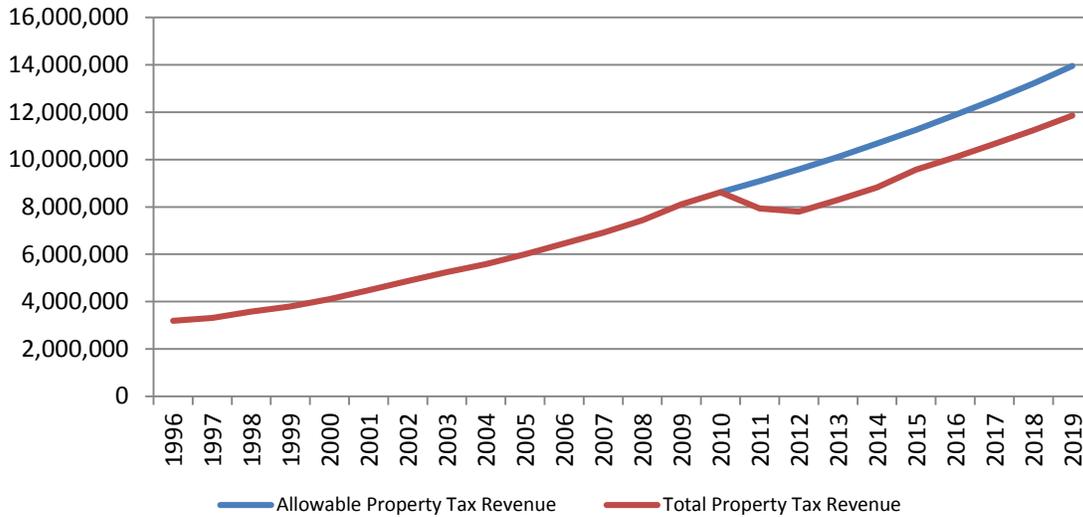
This year's mill levy results in an overall increase of \$520,005 in property tax from 2016 to 2017 as detailed below:

<u>FUND/Description</u>	<u>2017 Property Tax Revenue</u>	<u>2016 Mill Levy</u>	<u>Amt. Over (Under) Prior Yr.</u>
Human Services	\$ 303,475	.520	\$ 0
Library	\$ 915,973	1.570	\$ 61,566
Gunnison Health Care Center	\$ 725,311	1.243	\$ 48,752
General Fund	<u>\$ 7,873,458</u>	<u>13.497</u>	<u>\$409,687</u>
TOTALS	<u>\$ 9,818,216</u>	<u>16.830</u>	<u>\$520,005</u>

The following chart illustrates this new baseline. The red line shows actual property tax history and projections through 2019, the blue line shows the projected curve if the total allowable increases were realized.

Table III

Total Property Tax vs. Allowable

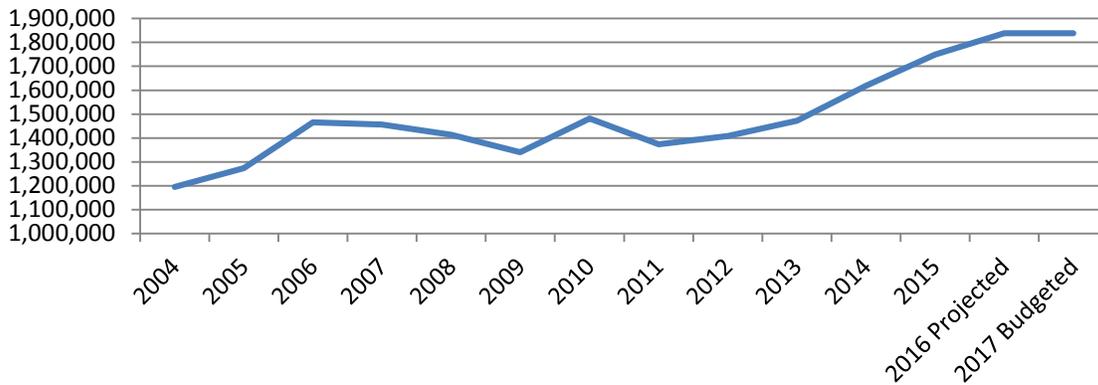


Sales Tax

The 2016 projection for Sales Tax collections is 5% more than 2015 total receipts. The 2017 amount is budgeted flat compared to the 2016 projection. The last three years increased by an average of 8.6%. As 50% of revenue received from the 1% county sales tax is shared back with the municipality where the sale occurred, the fluctuations in total county revenue and total sales tax differ. 2015 total taxable sales increased by 8.25% over 2014, and total county revenue increased 8.31%. Total 2016 tax collected on Marijuana sales in Gunnison County is \$48,486 through November.

Table IV

Sales Tax Revenue



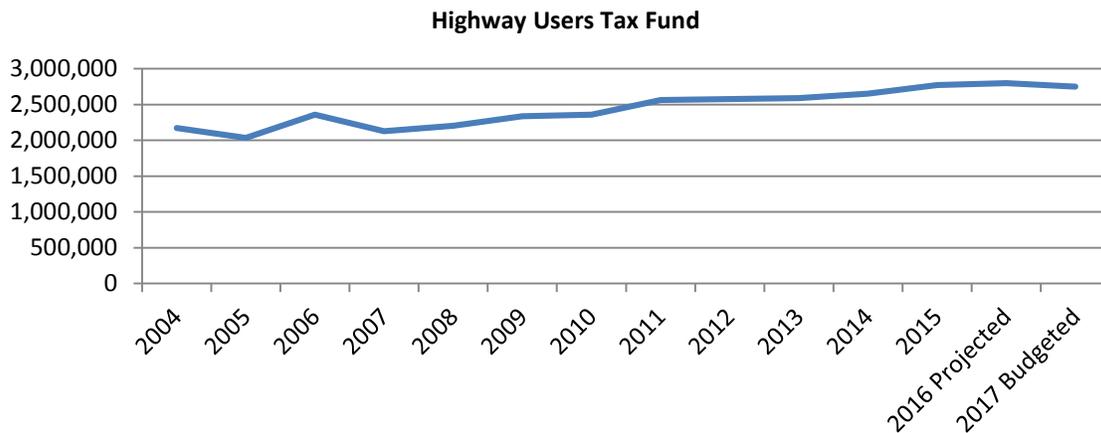
In total, Property and Sales Tax revenues are budgeted at \$16,778,262, 17.7% of total revenues.

Intergovernmental

Highway Users Tax Fund

The Highway Users Tax Fund (HUTF) was created in 1953 by State Statute to account for state highway revenue. Under the HUTF state law, transportation revenue is split between CDOT, counties, and cities. According to Section 43-4-204, C.R.S., all moneys in the HUTF are appropriated for: The acquisition of rights-of-way for, and the construction, engineering, safety, reconstruction, improvement, repair, maintenance and administration of, the state highway system, the county highway systems, the city street systems, and other public roads and highways of the state. Gunnison County receives a monthly payment of our share of this fund and in 2017 is budgeted to be \$2,750,000 in the Road and Bridge Fund. In 2015 we received \$2,770,000 and 2016 is tracking to be about the same. The single largest source of Highway Users Tax Fund revenues is the motor fuel excise tax, currently set at 22 cents per gallon of gasoline and 20.5 cents per gallon for diesel fuel. This revenue fluctuates with changing fuel prices and uses but has been relatively steady over the last ten years.

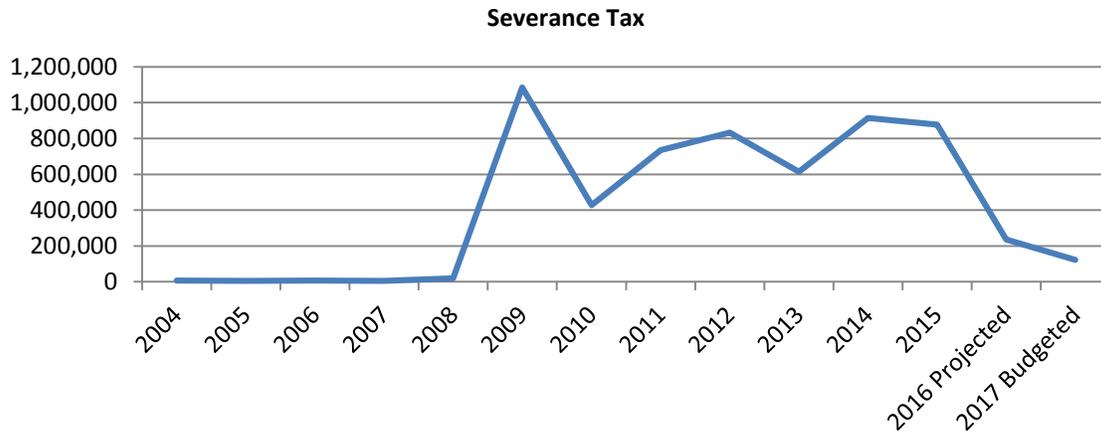
Table V



Severance

Colorado Severance Tax is a tax imposed upon nonrenewable natural resources that are removed from the earth. Natural resources that are subject to severance taxation include: Metallic Minerals, Molybdenum (ore), Oil and Gas, Oil Shale, and Coal. Increased production volumes, higher commodity prices and distribution law changes resulted in an unprecedented increase in receipts in 2009 (\$18,429 to \$1,085,114). In 2010, production and prices stabilized, but the change in distribution formulas held our share at \$428,094 and \$734,415 in 2011. We received \$833,006 in 2012, \$614,760 in 2013, \$914,700 in 2014, \$877,513 in 2015 and \$235,050 in 2016. The 2017 budgeted amount is \$121,750 in anticipation of decreased coal mine extraction, and low natural gas prices combining to reduce expected increases to activity in that sector that had been expected in previous years.

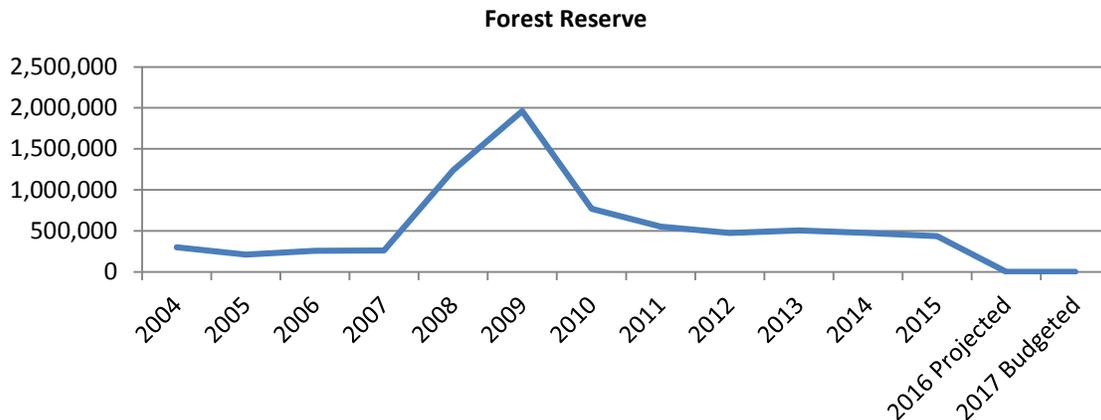
Table VI



Forest Reserve

The Forest Reserve Fund, derived under the Federal Forest Reserve Act of May 23, 1908, held and distributed under C.R.S., Section 30-29-101 is the source of this revenue. The U.S. Forest Service receives fee payments from lumber companies for the right to harvest timber. Twenty-five percent of the revenue collected is returned to the specific forest of origin and is distributed to counties based on the percentage of the total area found in each county. Through 2009, 5% of the County’s distribution was diverted to the local school districts. Beginning in 2009 due to a change in state law requiring a negotiated agreement with the school districts, the redistribution percentages increased to 25% in 2009, 33% in 2010, 42% in 2011, and 50% for 2012 through 2015. The County’s share is budgeted in the Road and Bridge fund. Congressional action is required each year to reauthorize this distribution. Congress did reauthorize the 2015 distribution. We received \$435,368 after sharing 50% with the school districts. 2016 projected and 2017 budget are both at zero as congressional action is not assured at the time the budget is being prepared.

Table VII





Budget Message

Federal Aviation Administration (FAA) Airport Improvement Program (AIP) Grants

The AIP provides grants to public agencies for the planning and development of public-use airports that are included in the National Plan of Integrated Airport Systems (NPIAS). For small primary, reliever, and general aviation airports, the grants cover 90 percent of eligible costs. This year, Gunnison County anticipates \$6,292,569 from the FAA for runway rehabilitation. Asphalt laid in 2003 has failed and is being removed and replaced.

US Health & Human Services and CO Department of Human Services

The Health and Human Services department is expected to receive \$4,629,126 in intergovernmental revenues to support youth and family prevention services, self-sufficiency development, children and family services, child support enforcement and public assistance activities. These activities are funded with combined federal/state and local dollars, most with an 80/20 split. The allocation letter that details allowable costs for the current state fiscal year supports consistent services compared to last year.

In total, Intergovernmental Revenues are budgeted at \$17,583,825, 18.5% of total revenues.

Charges for Services

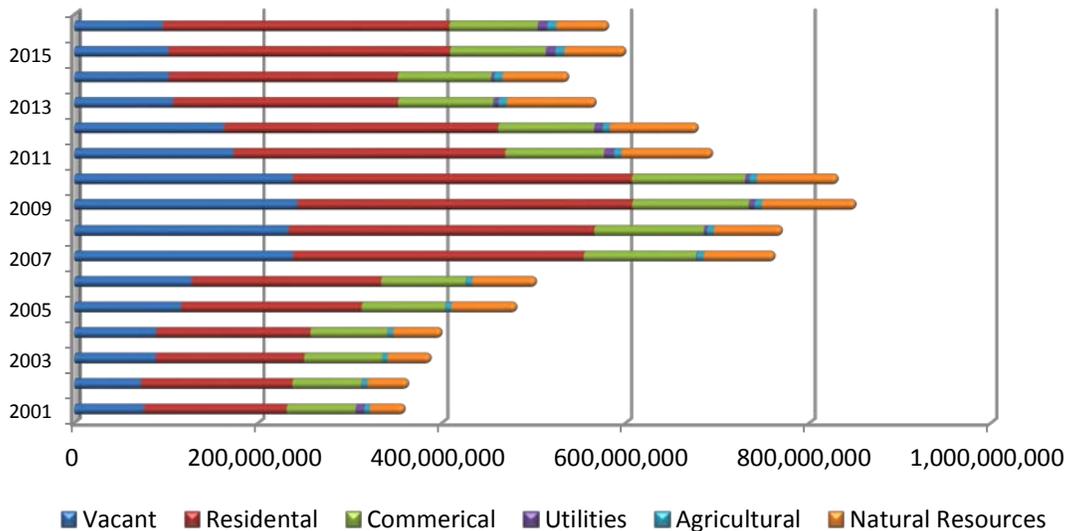
The Hospital has budgeted a 15.2% increase in revenues from charges for services over last year, \$37,975,150 to \$43,748,134. The only increases to rates in the remaining enterprise funds are North Gunnison Sewer of 4%, \$2.12 per month for residential users; Somerset Sewer 1% increase, \$0.86 per month; and 5% increase to Dos Rios Water users, \$1.70 per month. In 2015 we changed from per-yard fees to per-ton fees at the landfill, using a scale rather than measuring volumes. 2015 revenue was 18% above 2014; 2016 is running 5% below 2015 year-to-date. 2017 budget is anticipating a slight decrease from 2016 projections.

In total, Charges for Services Revenues are budgeted at \$46,716,218, 49.2% of total revenues.

Table VIII illustrates the changes in assessed value since 2001.

Table VIII

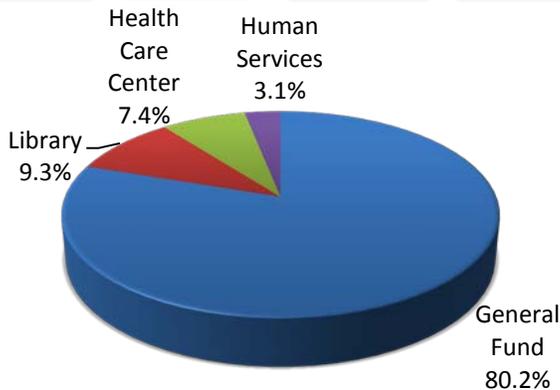
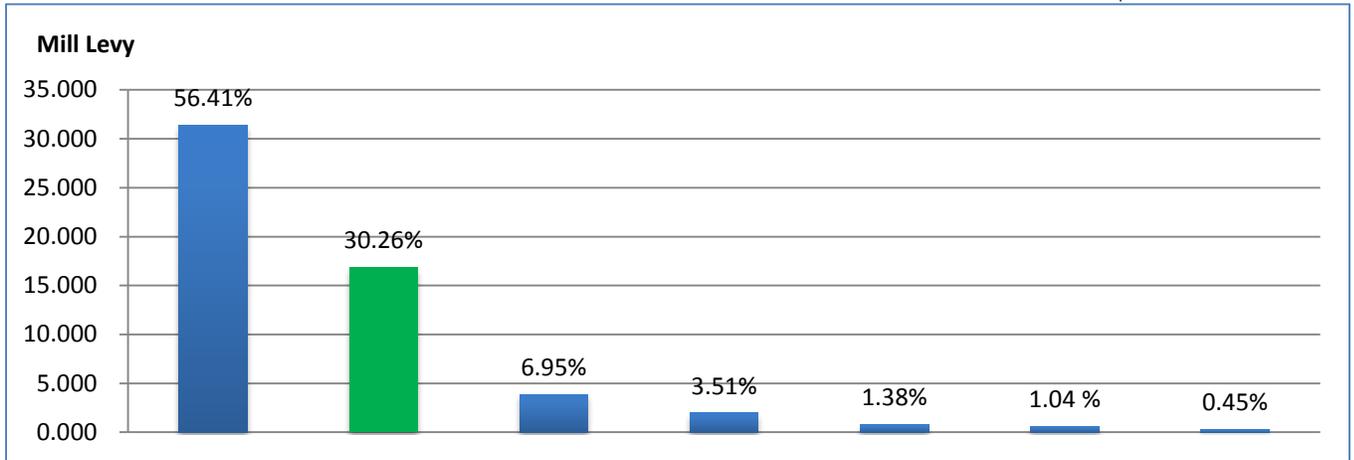
Changes in Assessed Valuation



In 2015, a reappraisal year, the first increase in total assessed value occurred since 2008. The overall increase from 2014 to 2015 was 11.57% and followed five years of declining totals; -2.29% in 2010, -16.46% in 2011, -2.27% in 2012; -16.39% in 2013 and -5.26% in 2014. The 2011 reappraisal was the first double-digit percentage decline in total assessed value in 22 years. 2017 is also a reappraisal year and will be based on an analysis of market sales prior to June, 2016. We expect the upward trend to continue.

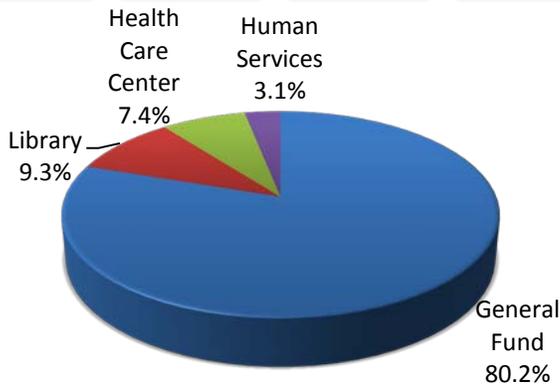
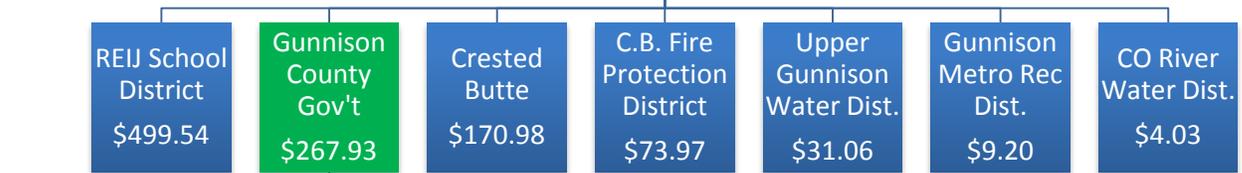
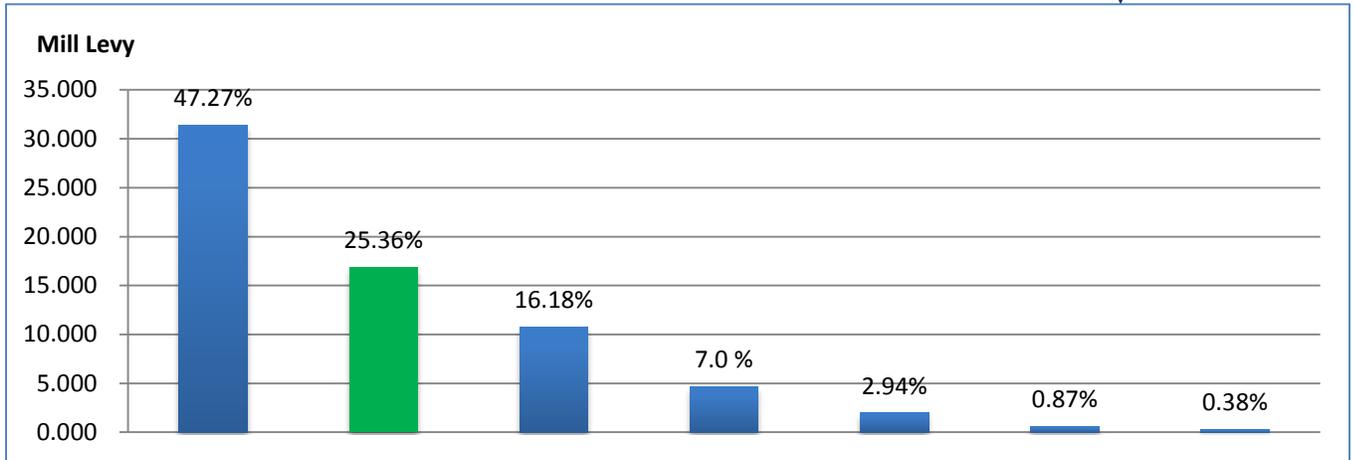
Although the Gunnison County Treasurer collects all property taxes, the property tax levied by Gunnison County represents only 28.3% of the total average tax bill. The following graphics depict the property taxes billed for a residential property located within the City of Gunnison, the county seat of Gunnison County, as well as an example in Crested Butte. The graphics also illustrate the use of the property taxes levied by Gunnison County by fund.

Where Do My Property Taxes Go (City of Gunnison)?



This example highlights a home in the City of Gunnison which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Where Do My Property Taxes Go (Crested Butte)?



This example highlights a home in the Town of Crested Butte which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Table IX

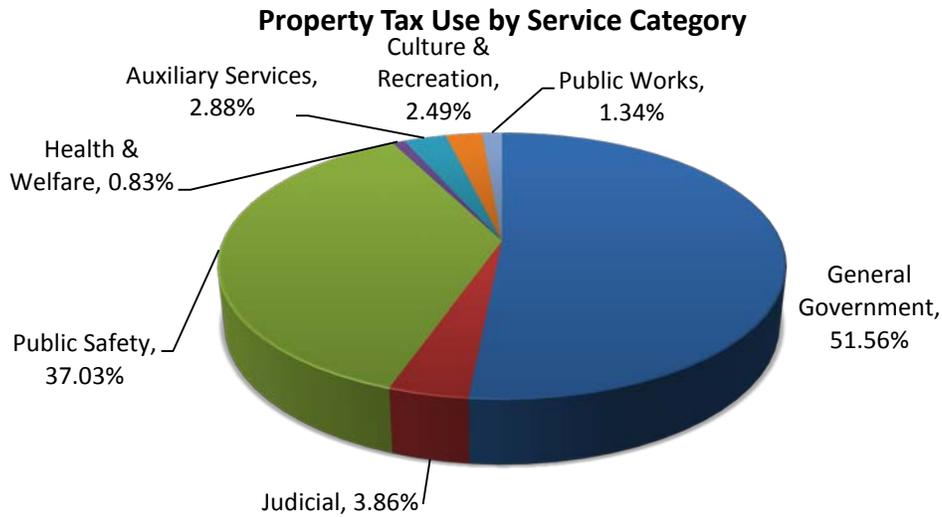


Table X

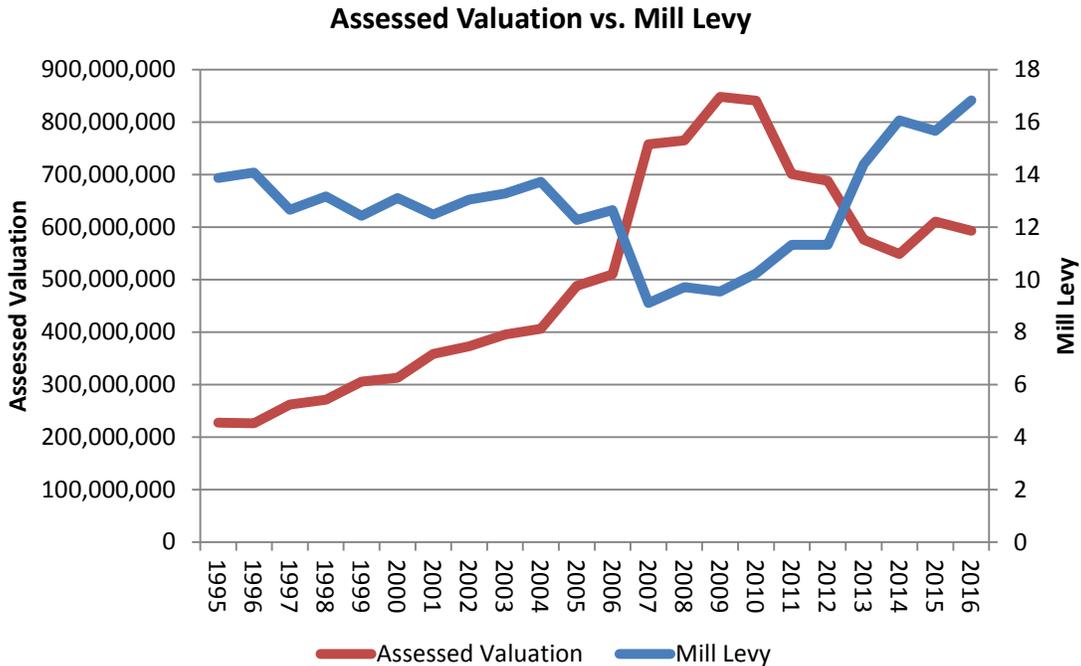


Table X illustrates that in general as assessed values increase, the annual mill levy decreases (as adjusted for the value of new construction). Notice in 2007 when the assessed value increased dramatically, the mill levy dropped proportionally. It can also be noted that the reverse happened in 2013.

COMPARATIVE MILL LEVIES

Table XI

Local Districts (2016 Levies)

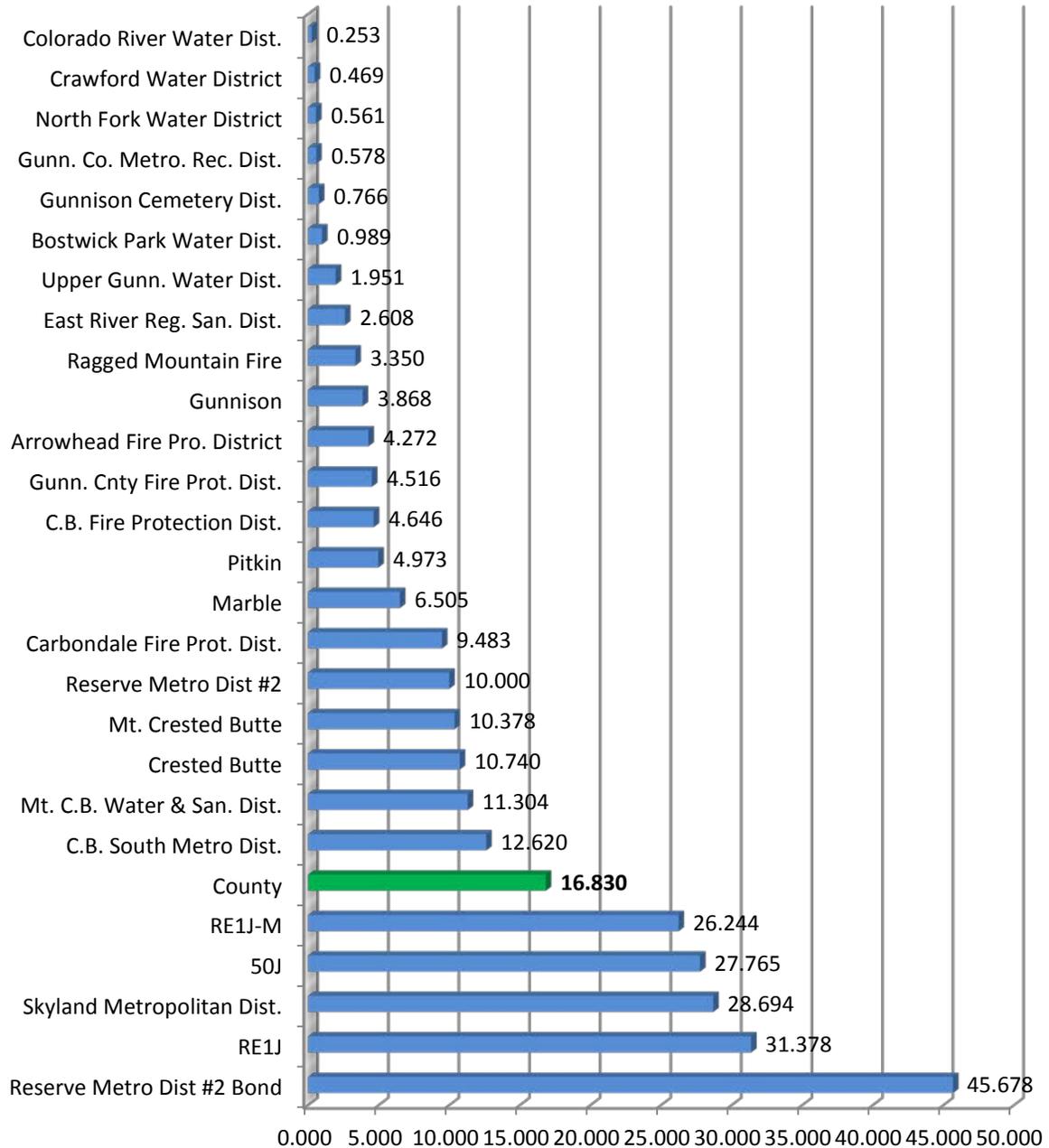


Table XII

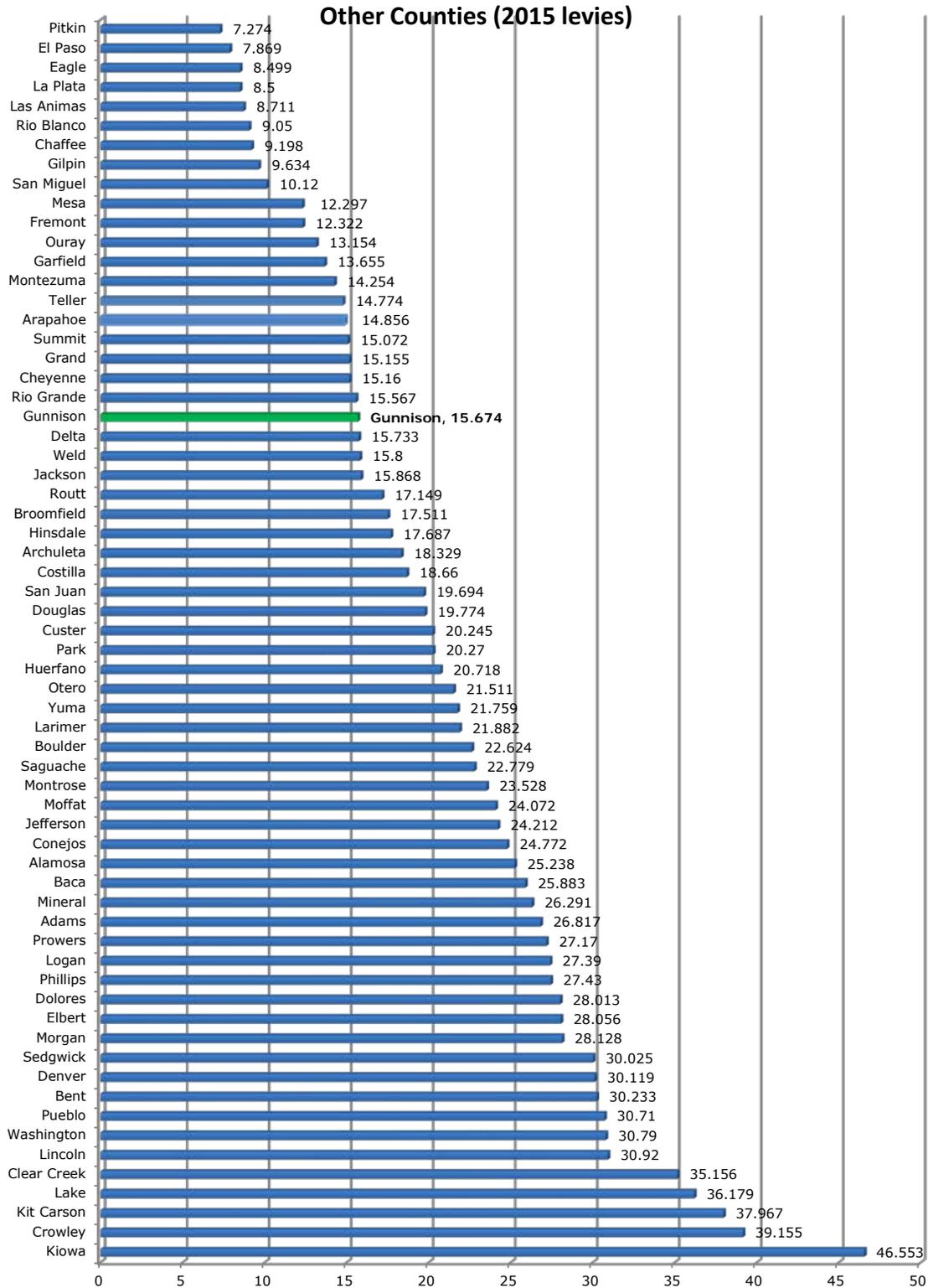
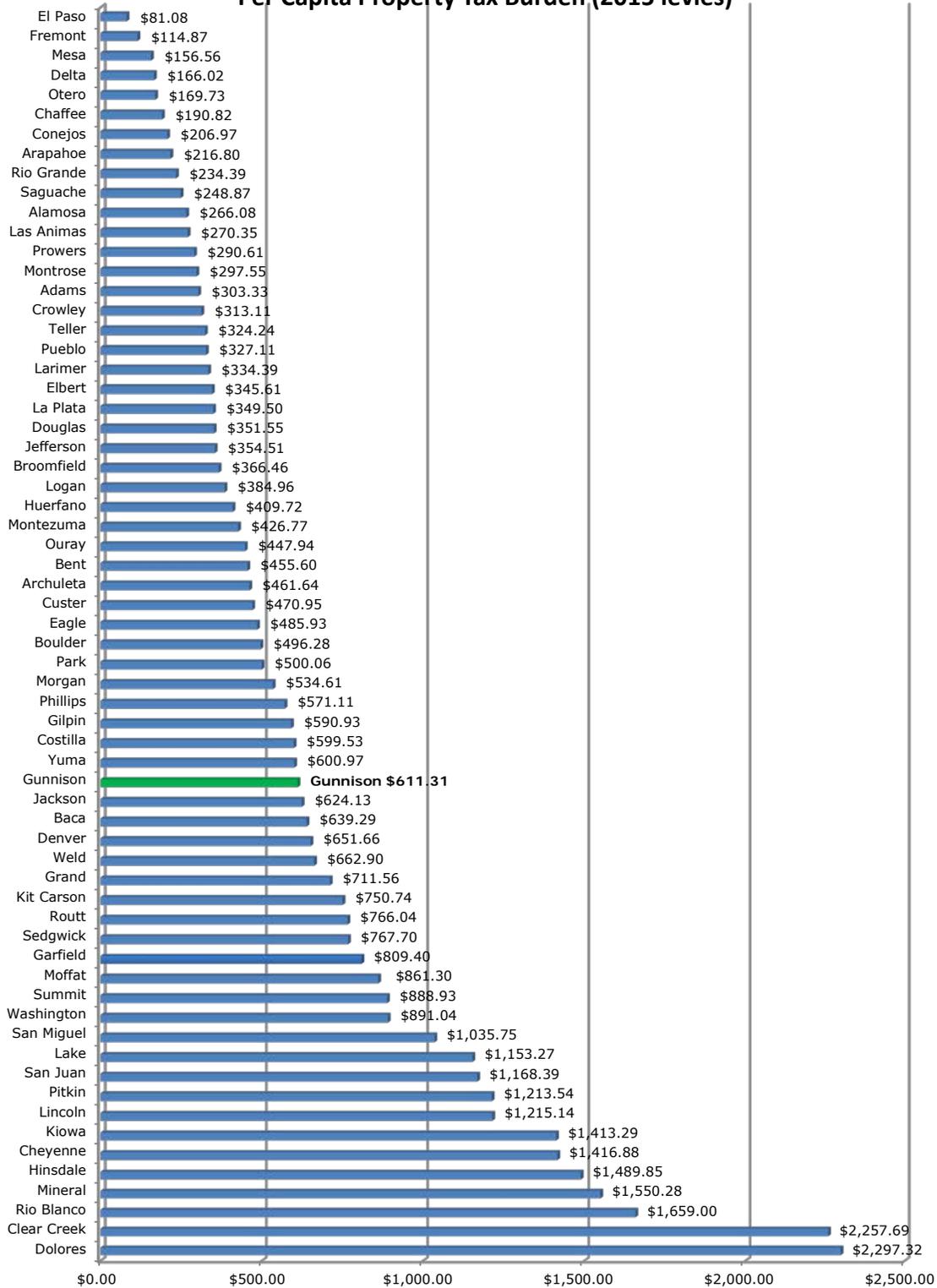


Table XIII

Per Capita Property Tax Burden (2015 levies)



Additionally, most property taxpayers are not full-time County residents. Table XIV provides a breakdown of where the taxpayers reside. Currently 59% reside outside of the County, and of those, a majority (65%), reside outside Colorado.

Table XIV

Where Gunnison County Property Taxpayers Reside

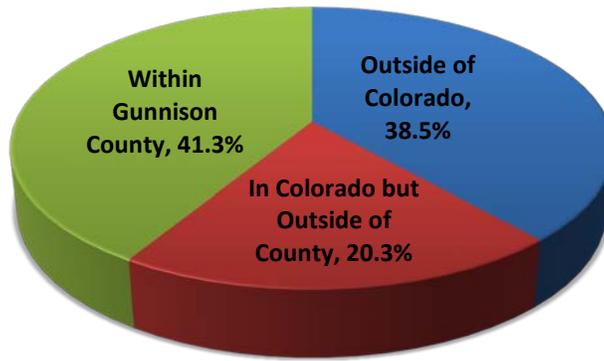


Table XV

In County vs. Out-of-County Property Taxpayers

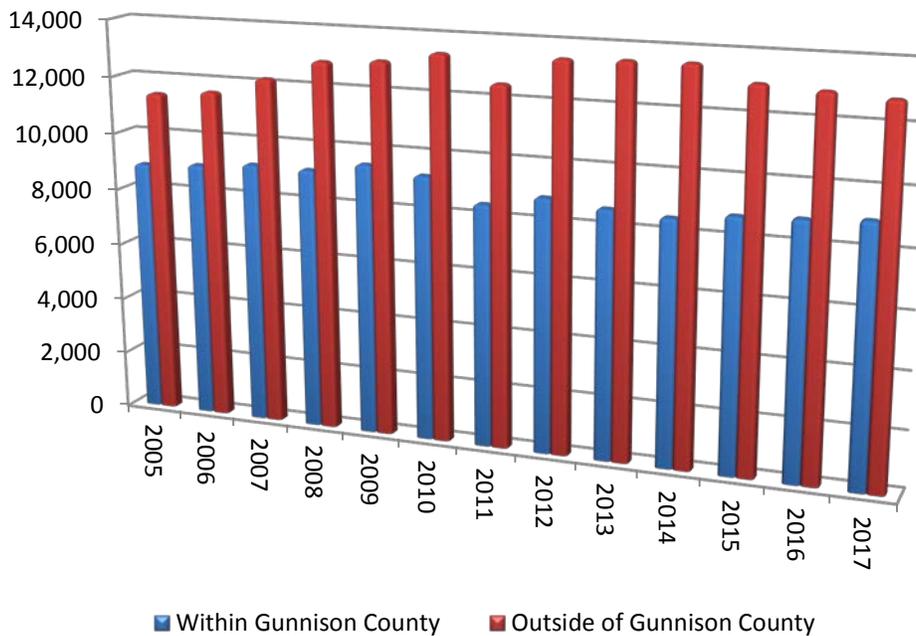
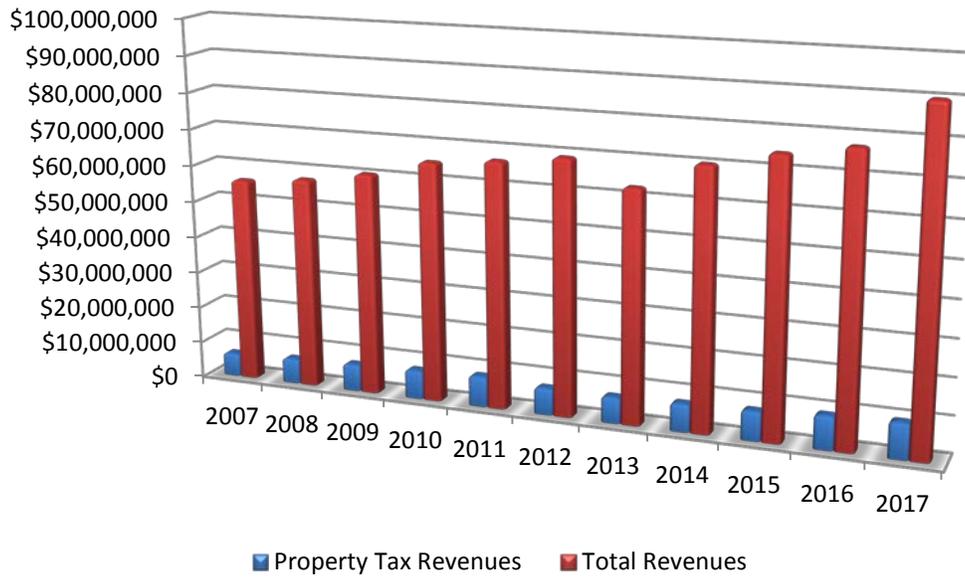


Table XVI provides a twelve-year comparison of non-tax and property tax revenue.

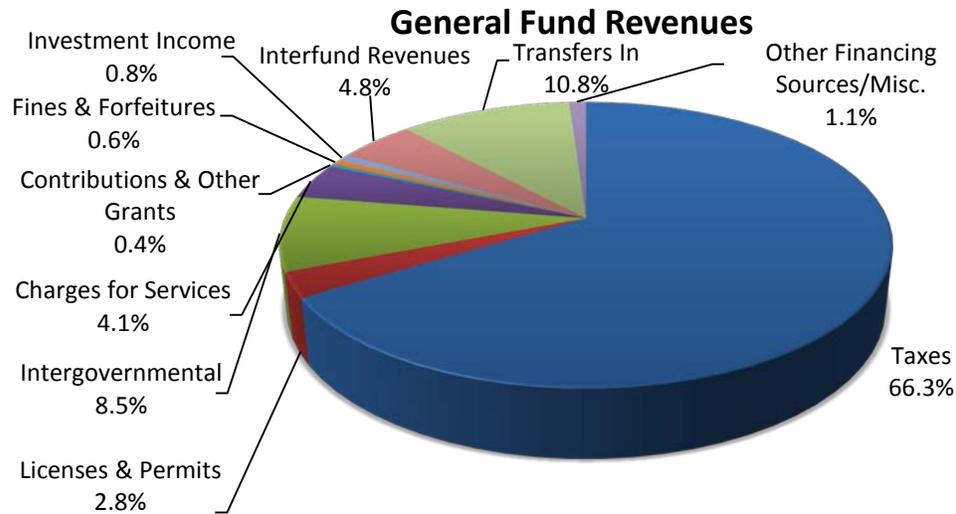
Table XVI

Property Tax Revenues vs. Total Revenues



While property tax represents only 10.89% of total revenues, it represents 66% of revenues budgeted in the General Fund.

Table XVII



Expenditure Summary

The 2017 total appropriations are summarized below by service category.

Table XVIII

Service Category	2016	2017	% Change
General Government	14,838,784	15,179,097	2.29%
Judicial	313,307	333,952	6.59%
Public Safety	3,430,929	3,620,577	5.53%
Health & Welfare	6,135,078	6,268,709	2.18%
Auxiliary Services	251,411	286,913	14.12%
Culture & Recreation	1,519,592	1,077,023	-29.12%
Public Works	8,979,197	16,946,210	88.73%
Debt Service	2,312,190	2,311,570	-0.03%
Business-Type Activities	46,628,184	53,493,000	14.72%
Totals	84,408,672	99,517,050	17.90%

The following charts show where the money goes in broad categories and will be detailed further in the pages that follow.

Table XIX

Where the Money Goes (by Type)

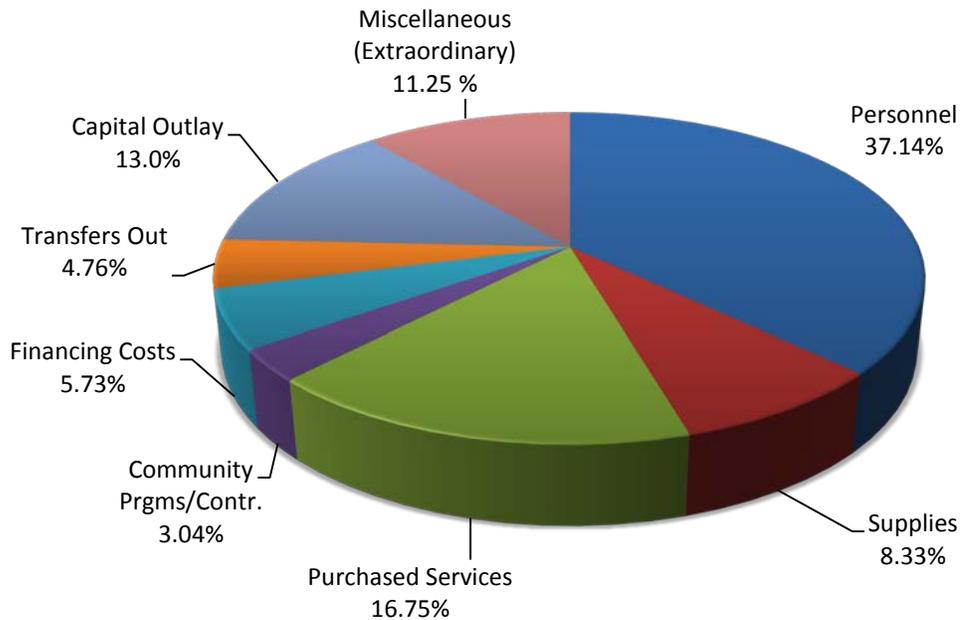


Table XX

Where the Money Goes (by Function)

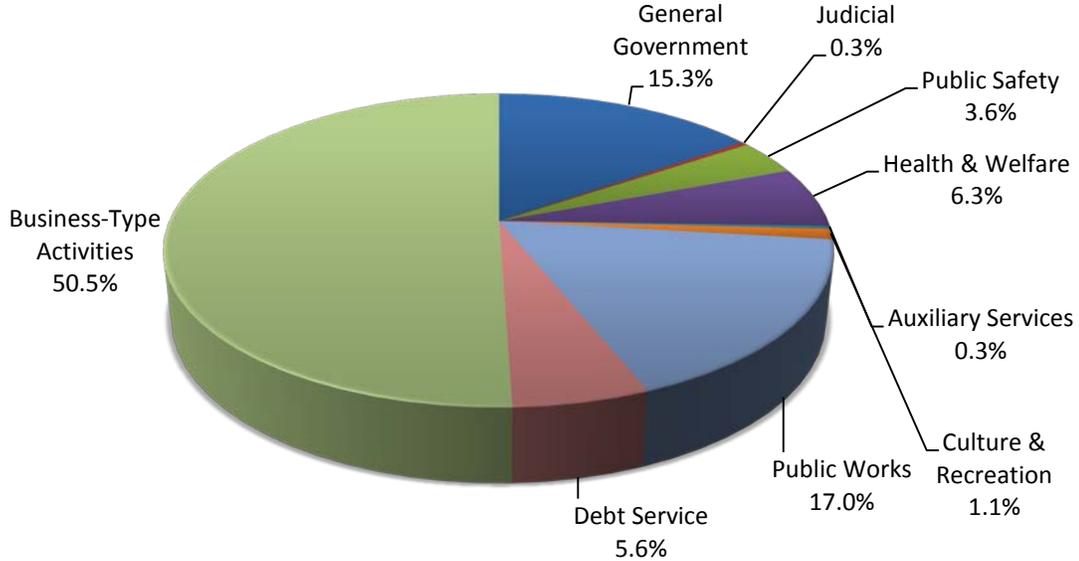
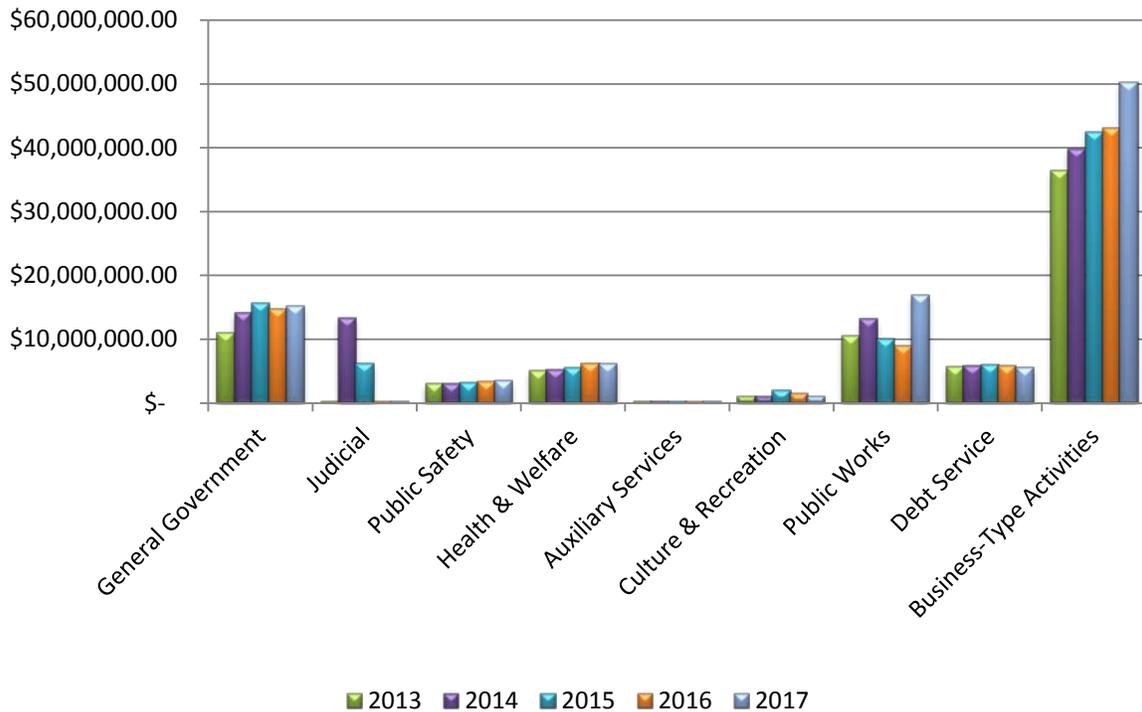


Table XXI

Adopted Expenses





Budget Message

Highlights for each of the categories displayed in the Table XXI above are discussed below. We were able to maintain the current level of services and the General Fund budget holds an ending available resource balance of 25% of current-year expenses.

General Government

- This category shows an increase from 2016 to 2017 mainly associated with payroll costs.
- The overall increase in this category is \$340,313, 2.29%.

Judicial

- This category includes Gunnison County's share of the District Attorney office costs of the Seventh Judicial District. The costs are shared among Delta, Gunnison, Hinsdale, Montrose, Ouray and San Miguel counties proportionally based on updated population numbers. The DA's office requested an overall 3.94% increase, however because Gunnison County total population increased more than the average of other counties, our increase percentage is higher.
- Total increase in this category is \$20,645, 6.59%.

Public Safety

- The Sheriff Services activity included several enhancement requests that were approved. Those include the addition of 1.5 FTE's for additional patrol deputy positions, and compensation realignment with market for existing patrol officers. The increase in number of patrol deputy positions is to address the transition from contracting with Mt. Crested Butte for upper valley patrol coverage, to Sheriff Services employees covering that area.
- Total 2017 increase in this category is \$189,648; 5.53%.

Health/Welfare

- Increased services in public assistance and substance abuse prevention.
- The overall increase in the category is \$133,631; 2.18%

Auxiliary Services

- Includes Alternative Services, the Colorado State University Extension Services, and the Veterans activities.
- Alternative Services staff increased from .75 to 1 FTE.
- The overall increase in this category is \$35,502; 14.12%

Culture/Recreation

- A Department of Transportation (DOT) grant for improvements to Highway 135 pedestrian/bicycle trail was substantially completed in 2016, total trail project costs decreased \$514,000 from 2016 to 2017.
- The total decrease in this category is (\$442,569); -29.12%.

Public Works

- AIP 51 Runway Rehab, total cost of \$6,992,000, is included in the 2017 budget. The first phase of the Cottonwood Pass paving project is also included for \$550,000.
- The overall increase in this category is \$7,967,013; 88.73%.



Budget Message

Debt Services

- No changes in this category.
- The overall decrease in this category is (\$620), -0.03%

Proprietary Funds (Business-Type Activities)

- Gunnison Valley Health includes an increase in expenditures of \$7,700,934 with increases in capital outlay, personnel and supply categories.
- Solid Waste is down from previous year due to completion of cell construction project completed in 2016.
- Overall, total expenses in this category are up \$6,864,816; 14.72%.

Table XXII

General Fund Expenditures

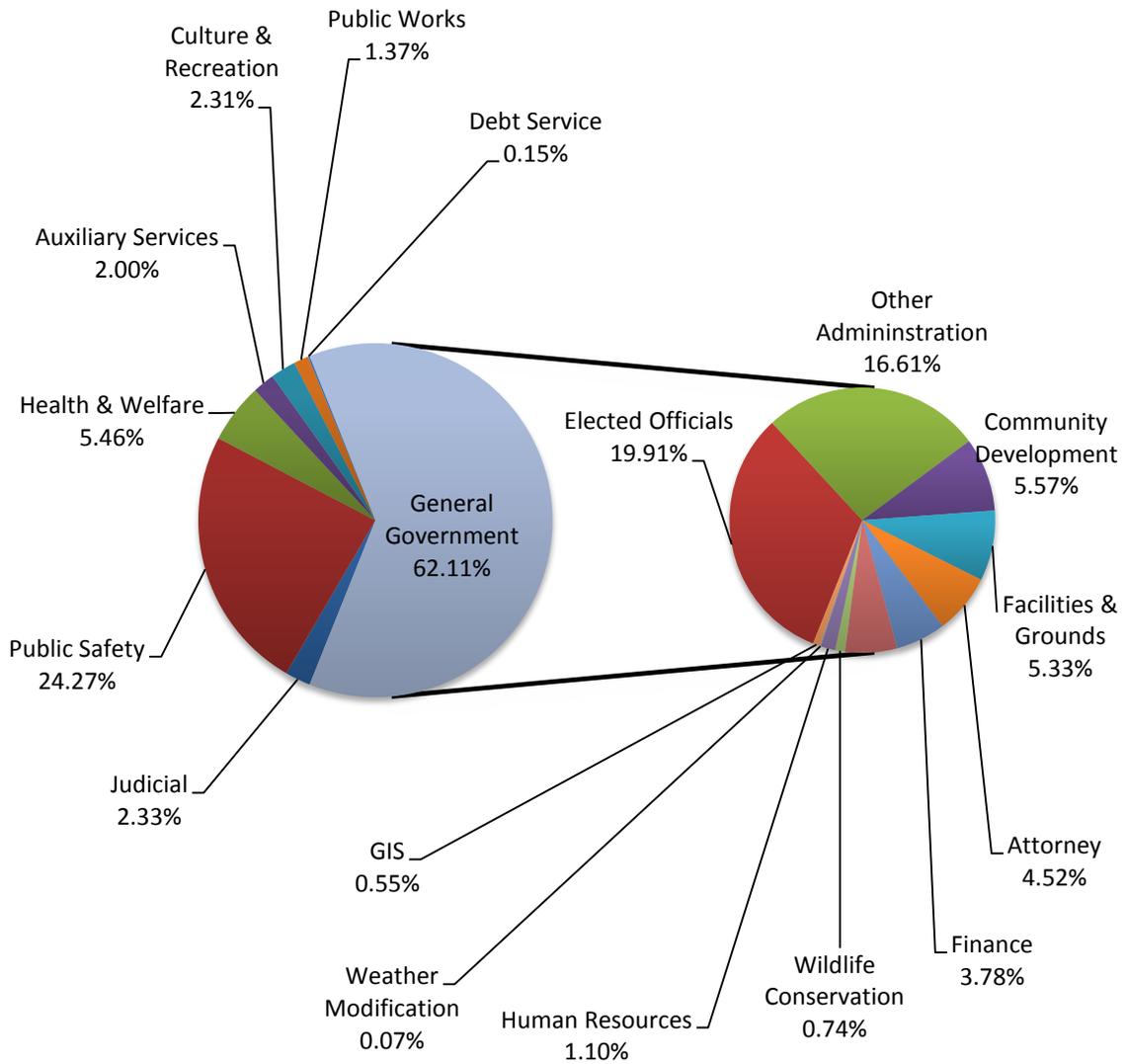


Table XXIII

Public Safety Expenditures

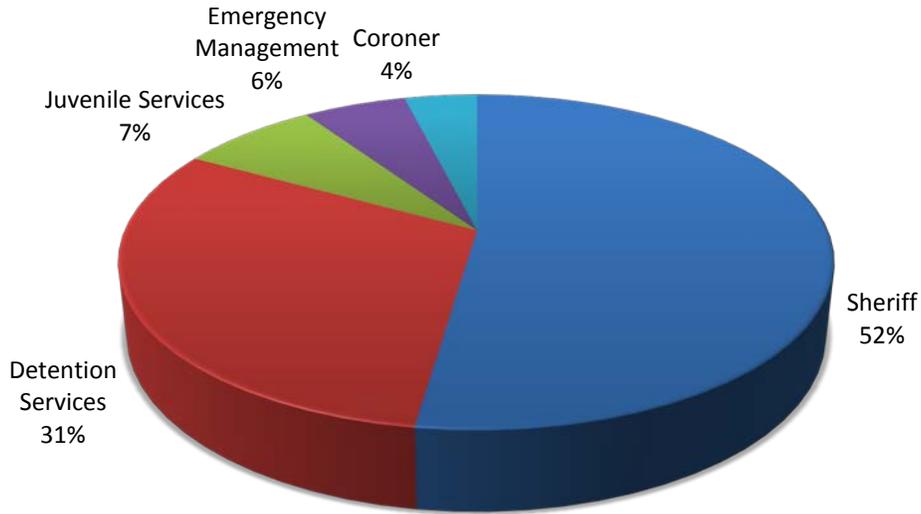
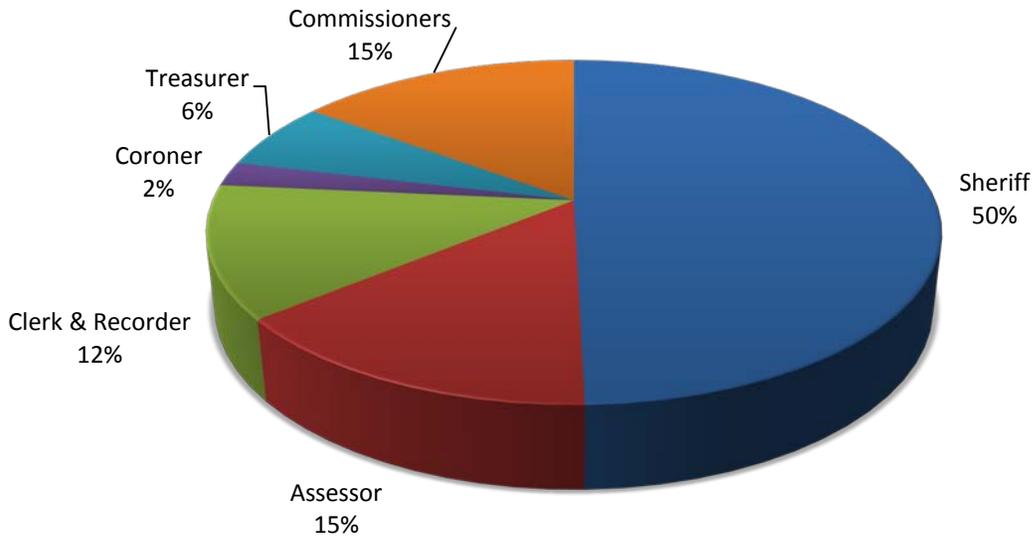


Table XXIV

Elected Officials Expenditures



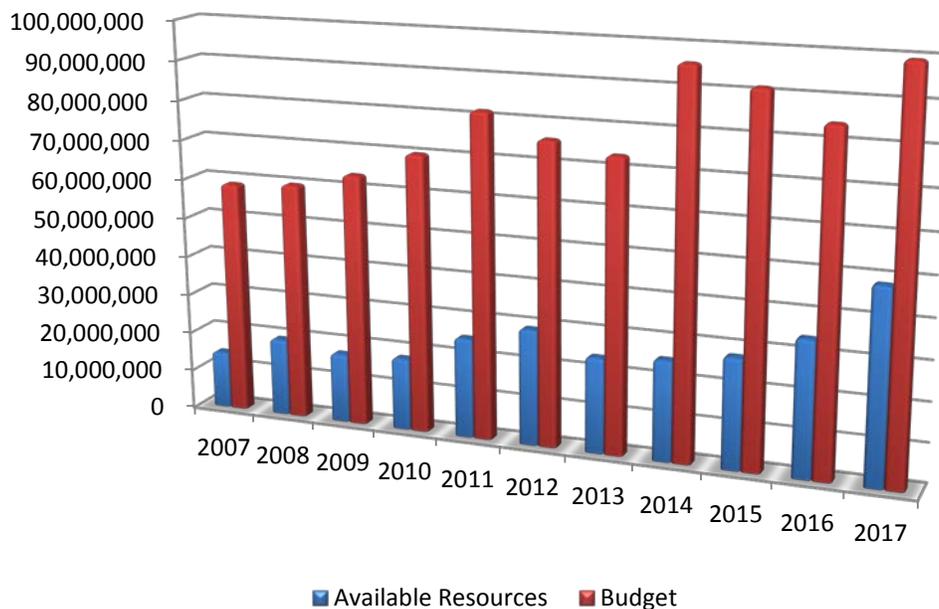
Fund Balances

The Board of County Commissioners has established a policy of maintaining at least a 25% ending available resource balance in the General Fund. Other funds do not require a specific ending available resource balance, particularly those capital expenditure funds where larger projects are budgeted each year. However, the overall ending available resources balance is 48.97%. The term "available resources" is defined as current assets less current liabilities. Table XXV illustrates the comparison of total budget to total available resources for the period 2007 to 2016.

Budgeted ending fund balances may be found in the Consolidated Budget Summary as well as on each page in the Fund Summaries section.

Table XXV

Total Available Resources vs. Budget



Some available resource balances have a 10% or more change from 2016 projections to 2017 budget. Following is a list of those funds and a detail of the changes.

General Fund – decrease of 14.98%, (\$715,464)

- Conservative budget approach anticipating minimum revenue estimates results in an overall usage of available resources in the amount of \$715,464 (approximately 5% of total expenditures).
- Budgeted total ending available resources total \$4,059,847 or 28.32% of expenditures for the year. The unreserved portion of ending available resources is 25%.

Road & Bridge – decrease of 57.81%, (\$906,862)

- Historic revenue sources for the Road & Bridge fund have been affected by federal changes in appropriations. Forest Reserve allocations were stopped as of 2015 (\$435,368), taking roughly \$900,000 off the table for 2016 and 2017. The 2017 budget anticipates using available resources to complete construction projects during the year.

Public Health Agency – decrease of 78.33%, (\$29,008)

- The 2016 conservative budgeting allowed a minimal regeneration of the ending available resources, a portion being used in 2017.
- Health activities and Community Health programs in this fund.

Conservation Trust – decrease of 88.48%, (\$73,890)

- In 2016, \$16,745 excess revenue was accumulated in this fund, resulting in an ending available resources amount of \$83,000.
- The 2017 budget anticipates using \$73,890 for capital costs at the Fairgrounds, Whitewater Park and Ohio City Town Hall, all eligible conservation trust locations.

Sales Tax – decrease of 49.82%, (\$791,234)

- 2017 budget includes use of sales tax for Cottonwood Pass grant match of \$575,000; Airport Runway rehab grant match of \$154,000; construction of a sand storage building and vehicle costs of \$162,000 using \$791,000 from the expected \$1,600,000 total available fund balance.

Land Preservation – decrease of 71.17%, (\$114,738)

- Multiple opportunities have been identified for possible conservation easements. The 2017 budget anticipates using a portion of ending available resources to fund these projects.
- The 2017 ending balance per the budget is \$46,489.

Housing Authority – decrease of 12.75%, (\$25,142)

- Conservative budget anticipates using a portion of expected available resource balance of \$200,000.

Marketing District – decrease of 38.86%, (\$336,790)

- A portion of the beginning available resource balance is budgeted to support additional programming activities.
- The ending available resource balance is 30.38% of current year budgeted expenditures.

Transportation Authority – decrease of 37.5%, (\$1,049,536)

- As this fund is supported by the RTA tax, revenues are received monthly throughout the year.
- \$564,000 of ending available resources is budgeted to purchase vehicles in 2017.
- Airline grantees are budgeted conservatively, additional possible use of ending available resources of \$800,000.
- The ending available resource balance is expected to be \$1,750,000, 41% of expenditures.



Budget Message

Airport Construction – decrease of 95.4%, (\$129,003)

- Passenger Facility Charges (PFC's) and interest earnings used from available resources for County portion of FAA grant match for Runway Rehab in 2017.

Solid Waste – decrease of 10.04%, (\$94,316)

- This decrease is the result of using reserved funds for operating costs. A rate increase probable for 2018.

Gunnison Senior Housing- increase of 79.85%, \$80,296

- Begin to rebuild available resources after using reserves for necessary building maintenance projects over the last two years.

ISF-I – decrease of 43.6%, (\$861,706)

- Use of available resource balance is budgeted for the purchase of equipment and vehicles.

ISF-II – decrease of 19.11%, (\$110,001)

- \$125,000 for computer equipment and software is budgeted from available resources in the 2017 budget.

ISF-III – decrease of 14.6%, (\$248,334)

- Medical claims budgeted using \$225,000 of available resources in the 2017 budget.
- Ending available resources are 47.32% of 2017 expenditures.



2017 Consolidated Budget Summary

Fund	2017 Beginning Balance	Estimated Revenues	Interfund Transfers	2017 Available Resources	Net Budgeted Expenditures	Interfund Transfers	2017 Total Appropriations	2017 Ending Balance
General Fund:	4,775,311	12,142,571	1,475,394	18,393,276	13,674,541	658,888	14,333,429	4,059,847
Special Revenue Funds:								
Road and Bridge	1,568,772	4,170,206	641,898	6,380,876	5,333,952	385,014	5,718,966	661,910
Human Services	628,723	4,445,776	0	5,074,499	4,331,805	120,000	4,451,805	622,694
Public Health Agency	37,032	629,741	268,245	935,018	807,858	119,136	926,994	8,024
Conservation Trust	83,507	54,000	0	137,507	540	127,350	127,890	9,617
Sales Tax	1,588,272	1,863,900	0	3,452,172	176,161	2,478,973	2,655,134	797,038
Land Preservation	161,227	370,500	0	531,727	485,238	0	485,238	46,489
Mosquito Control District	10,777	77,739	15,529	104,045	91,985	1,188	93,173	10,872
Sage Grouse Trust	30,978	70,200	0	101,178	2,100	71,109	73,209	27,969
Risk Management	676,309	79,622	0	755,931	80,450	0	80,450	675,481
Housing Authority	197,238	39,515	0	236,753	31,141	33,516	64,657	172,096
Marketing District	866,728	1,407,700	0	2,274,428	1,738,879	5,611	1,744,490	529,938
Transportation Authority	2,799,058	3,255,100	0	6,054,158	4,065,100	239,536	4,304,636	1,749,522
Fiduciary Funds:								
Public Trustee Agency	35,712	61,000	61,514	158,226	120,278	0	120,278	37,948
Debt Service Funds:								
Debt Service	129,730	300,146	1,698,872	2,128,748	1,999,018	0	1,999,018	129,730
Capital Projects Funds:								
Airport Construction	135,224	6,632,389	254,000	7,021,613	7,015,392	0	7,015,392	6,221
Capital Expenditures	2,331,151	102,820	30,000	2,463,971	132,820	0	132,820	2,331,151
Enterprise Funds:								
Airport Operations	1,110,402	1,216,606	0	2,327,008	1,140,380	176,284	1,316,664	1,010,344
Sewer District	1,058,545	548,374	0	1,606,919	464,676	76,537	541,213	1,065,706
Water District	515,341	342,143	51,672	909,156	332,150	26,952	359,102	550,054
Solid Waste	938,936	1,218,292	155,405	2,312,633	1,395,738	72,275	1,468,013	844,620
Gunnison Valley Health	29,306,324	45,207,890	0	74,514,214	44,345,570	0	44,345,570	30,168,644
Gunnison Senior Housing	100,558	235,600	0	336,158	155,304	0	155,304	180,854
Assisted Living	3,051	36,488	0	39,539	36,488	0	36,488	3,051
Internal Service Funds:								
ISF-I	1,976,232	1,960,600	162,500	4,099,332	2,914,432	70,374	2,984,806	1,114,526
ISF-II	575,599	790,777	11,000	1,377,376	834,619	77,159	911,778	465,598
ISF-III	1,701,167	2,822,200	0	4,523,367	3,070,534	0	3,070,534	1,452,833
Total County Budget	53,341,904	90,081,895	4,826,029	148,249,828	94,777,148	4,739,902	99,517,050	48,732,778



Summary of County Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	14,296,769	15,677,793	717,096	16,778,262
Licenses and Permits	470,009	326,495	0	390,918
Intergovernmental	15,217,155	12,302,368	0	17,583,825
Charges for Services	39,973,153	40,776,955	41,563,432	46,716,218
Contributions and Other Grants	186,477	300,579	0	63,378
Fines & Forfeitures	146,649	96,270	0	104,330
Investment Income	161,317	113,640	0	226,456
Interfund Revenues	7,349,645	5,593,636	0	5,912,754
Transfers In	9,022,807	3,894,290	0	4,826,029
Other Financing Sources/Misc.	3,331,645	2,312,287	1,083,511	2,305,754
Total Revenues	90,155,627	81,394,313	43,364,039	94,907,924
Expenditures				
Personnel	30,430,734	32,737,517	19,665,774	36,960,404
Supplies	6,441,458	7,209,075	4,624,596	8,287,826
Purchased Services	19,066,885	16,534,683	5,480,115	16,671,256
Community Prgms/Contributions	2,978,614	3,020,032	0	3,025,138
Financing Costs	6,340,236	6,051,464	3,285,309	5,699,065
Transfers Out	9,007,807	3,970,082	0	4,739,902
Capital Outlay	4,581,902	5,237,468	1,423,616	12,936,867
Miscellaneous (Extraordinary/Special)	6,513,106	9,659,351	3,027,266	11,196,592
Total Expenditures	85,360,742	84,419,672	37,506,676	99,517,050
Excess Revenues (Expenditures)	4,794,886	(3,025,358)	5,857,363	(4,609,126)



Department/Fund Expenditure Relationship

Major Funds															Non-Major Funds (below)
Department	General Fund	Road & Bridge	Human Services	Debt Service	Airport Oper	Sales Tax	Airport Const	Solid Waste	ISF-I	ISF-II	ISF-III	Marketing Dist	RTA	Gunnison Valley Health	
Administration	1,263,160	0	0	0	0	0	0	0	0	0	285,000	0	0	0	80,450
Airport	0	0	0	0	1,316,664	0	7,015,392	0	0	0	0	0	0	0	0
Assessor's Office	894,996	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Clerk & Recorder's Office	768,733	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commissioners' Office	918,355	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Development	904,992	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Coroner's Office	141,901	0	0	0	0	0	0	0	0	0	0	0	0	0	0
County Attorney	648,341	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Emergency Management	200,817	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Extension	218,053	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Facilities & Grounds	779,757	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Geo. Information Sys.	78,129	0	0	0	0	0	0	0	0	182,234	0	0	0	0	0
Historic Preservation	2,892	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Health & Human Svcs.	564,385	0	4,310,271	0	0	0	0	0	0	0	0	0	187,000	0	926,994
Housing Authority	0	0	0	0	0	0	0	0	0	0	0	0	0	0	256,449
Information Technology	0	0	0	0	0	0	0	0	0	729,544	0	0	0	0	0
Juvenile Svcs.	346,502	0	141,534	0	0	0	0	0	0	0	0	0	0	0	0
Public Works	524,933	5,718,966	0	0	0	0	0	1,468,013	2,984,806	0	0	0	0	0	900,315
Sheriff's Office	3,071,264	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Treasurer's Office	275,585	0	0	0	0	0	0	0	0	0	0	0	0	0	120,278
Veterans	5,427	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Weather Modification	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wildlife Conservation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Cost Centers	2,715,207	0	0	1,999,018	0	2,655,134	0	0	0	2,785,534	1,744,490	4,117,636	0	0	912,330
Gunnison Valley Health	0	0	0	0	0	0	0	0	0	0	0	0	0	44,345,570	0
Total	14,333,429	5,718,966	4,451,805	1,999,018	1,316,664	2,655,134	7,015,392	1,468,013	2,984,806	911,778	3,070,534	1,744,490	4,304,636	44,345,570	3,196,815

Non-Major Funds														TOTAL ALL FUNDS
Department	Public Health Agency	Conserv Trust	Land Preserv	Mosquito Control	Sage Grouse Trust	Risk Mgmt	Capital Exp	Sewer	Water	Housing Authority	Senior Housing	Assisted Living	Public Trustee	
Administration	0	0	0	0	0	80,450	0	0	0	0	0	0	0	1,628,610
Airport	0	0	0	0	0	0	0	0	0	0	0	0	0	8,332,056
Assessor's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	894,996
Clerk & Recorder's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	768,733
Commissioners' Office	0	0	0	0	0	0	0	0	0	0	0	0	0	918,355
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	904,992
Coroner's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	141,901
County Attorney	0	0	0	0	0	0	0	0	0	0	0	0	0	648,341
Emergency Management	0	0	0	0	0	0	0	0	0	0	0	0	0	200,817
Extension	0	0	0	0	0	0	0	0	0	0	0	0	0	218,053
Facilities & Grounds	0	0	0	0	0	0	0	0	0	0	0	0	0	779,757
Geo. Information Sys.	0	0	0	0	0	0	0	0	0	0	0	0	0	260,363
Historic Preservation	0	0	0	0	0	0	0	0	0	0	0	0	0	2,892
Health & Human Svcs.	926,994	0	0	0	0	0	0	0	0	0	0	0	0	5,988,650
Housing Authority	0	0	0	0	0	0	0	0	0	64,657	155,304	36,488	0	256,449
Information Technology	0	0	0	0	0	0	0	0	0	0	0	0	0	729,544
Juvenile Svcs.	0	0	0	0	0	0	0	0	0	0	0	0	0	488,036
Public Works	0	0	0	0	0	0	0	541,213	359,102	0	0	0	0	11,597,033
Sheriff's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	3,071,264
Treasurer's Office	0	0	0	0	0	0	0	0	0	0	0	0	120,278	395,863
Veterans	0	0	0	0	0	0	0	0	0	0	0	0	0	5,427
Weather Modification	0	0	0	0	0	0	0	0	0	0	0	0	0	10,000
Wildlife Conservation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Cost Centers	0	127,890	485,238	93,173	73,209	0	132,820	0	0	0	0	0	0	16,929,349
Gunnison Valley Health	0	0	0	0	0	0	0	0	0	0	0	0	0	44,345,570
Total	926,994	127,890	485,238	93,173	73,209	80,450	132,820	541,213	359,102	64,657	155,304	36,488	120,278	99,517,050

General Information



Gunnison County was founded March 9, 1877. Gunnison County is a great place to live and raise a family. The county was named for John W. Gunnison, a United States Army officer and captain in the Army Topographical Engineers, who surveyed for the transcontinental railroad in 1853. The County is surrounded by the 1.6 million acre Gunnison National Forest encompassing some of the wildest and most beautiful terrain in the world, including Colorado's largest manmade lake - Blue Mesa Reservoir, Black Canyon National Park, Curecanti National Recreation Area, and 2,000 miles of trout streams. In fact, 85% of Gunnison County is under public use and

management. Winter activities include world-class alpine skiing and snowboarding, snowmobiling, cross-country skiing, snow shoeing, ice skating and ice fishing. Summer activities include Cattlemen's Days - the oldest rodeo in Colorado, the Crested Butte Wildflower Festival, hiking, climbing, mountain biking, boating, whitewater rafting, kayaking, fly-fishing, camping, hunting and horseback riding.

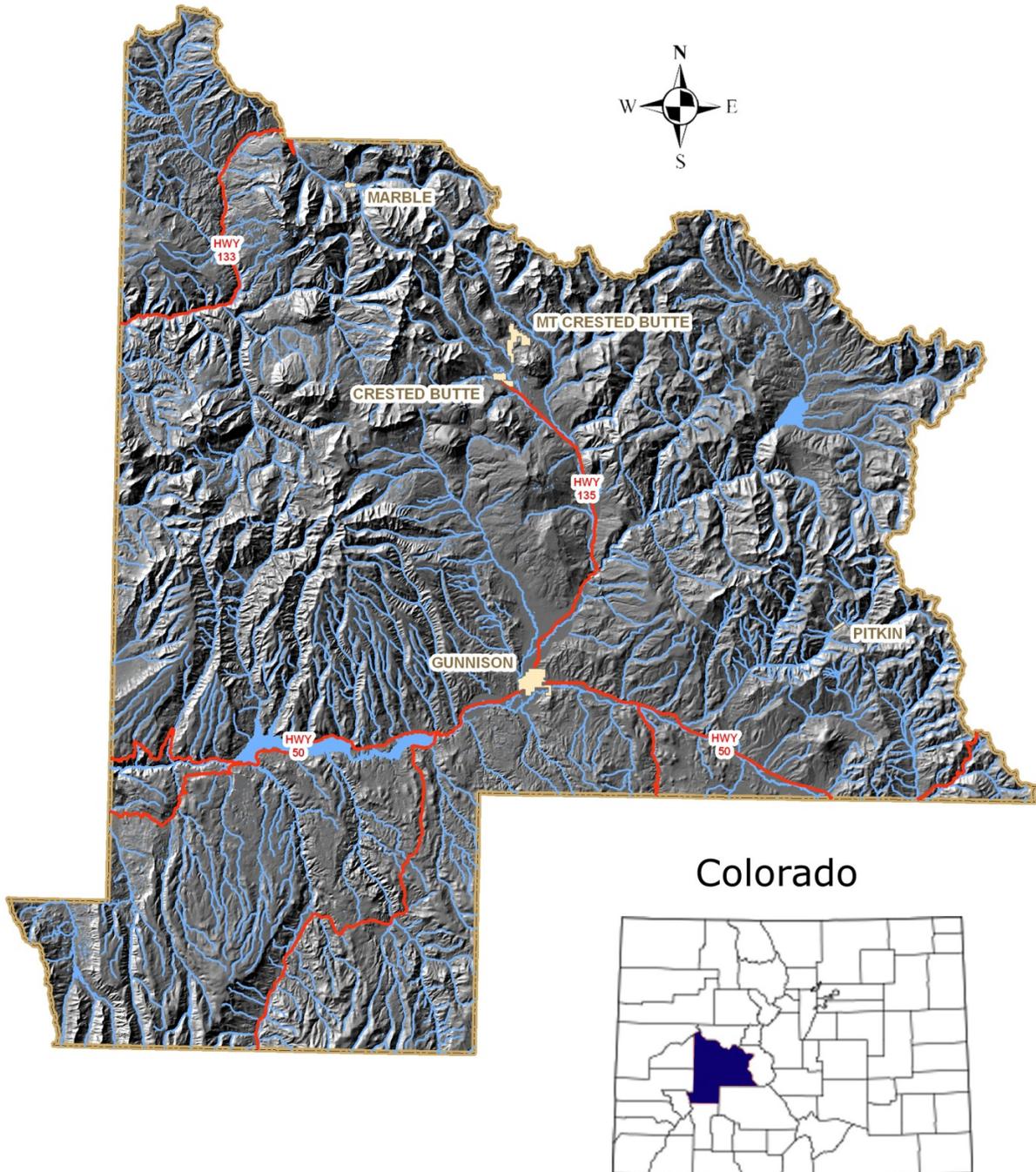
The City of Gunnison is the county seat of the "unspoiled heart of Colorado." Western State Colorado University, located in Gunnison is a fully accredited institution offering unique and balanced undergraduate and graduate academic programs. Just 30 miles away is the historic mining town of Crested Butte, and access to Crested Butte Mountain Resort at the Town of Mt. Crested Butte, a year round recreation playground known for its outstanding skiing and snowboarding.

Gunnison County is organized under the County Commissioner form of government. The governing body is led by three elected Commissioners. The Assessor, Treasurer, Clerk and Recorder, Sheriff, and Coroner are elected positions. Primary responsibilities of the County are law enforcement, roads and bridges, elections, human services and open space.

Geography Quickfacts

Area (square miles)	3,239.10
Persons per square mile	4.70
Altitude - high	14,265 ft
low	5,880 ft
Largest Cities/Towns	
	City of Gunnison
	Town of Crested Butte
	Town of Mt. Crested Butte
	Town of Pitkin
	Town of Marble

Source: U.S. Census Bureau





People Quickfacts

	Gunnison County	Colorado
Population, 2015 estimate	16,067	5,456,574
Population, 2010 (April 1) estimates base	15,324	5,029,324
Population, percent change, April 1, 2010 to July 1, 2015	4.8%	8.5%
Population, 2010	15,324	5,029,196
Persons under 5 years, percent, 2015	4.6%	6.2%
Persons under 18 years, percent, 2015	17.5%	23.0%
Persons 65 years and over, percent, 2015	11.5%	13.0%
Female persons, percent, 2015	46.0%	49.7%
White alone, percent, 2015 (a)	94.2%	87.5%
Black or African American alone, percent, 2015 (a)	0.5%	4.5%
American Indian and Alaska Native alone, percent, 2015 (a)	2.6%	1.6%
Asian alone, percent, 2015 (a)	0.9%	3.2%
Native Hawaiian and Other Pacific Islander alone, percent, 2015 (a)	Z	0.2%
Two or More Races, percent, 2015	1.8%	2.9%
Hispanic or Latino, percent, 2015 (b)	9.4%	21.3%
Living in same house 1 year & over, percent, 2010-2014	76.6%	80.6%
Foreign born persons, percent, 2010-2014	4.1%	9.8%
Language other than English spoken at home, pct age 5+, 2010-2014	8.4%	16.9%
High school graduate or higher, percent of persons age 25+, 2010-2014	94.6%	90.3%
Bachelor's degree or higher, percent of persons age 25+, 2010-2014	54.4%	37.4%
Veterans, 2010-2014	907	395,007
Mean travel time to work (minutes), workers age 16+, 2010-2014	13.5	24.6
Housing units, 2014	11,500	2,238,624
Homeownership rate, 2010-2014	58.9%	64.8%
Housing units in multi-unit structures, percent, 2010-2014	27.1%	25.9%
Median value of owner-occupied housing units, 2010-2014	\$325,800	\$239,400
Households, 2010-2014	6,336	1,998,314
Persons per household, 2010-2014	2.30	2.52
Per capita money income in past 12 months (2014 dollars), 2010-2014	\$27,070	\$31,674
Median household income, 2010-2014	\$51,371	\$59,448
Persons below poverty level, percent, 2010-2014	17.7%	13.1%

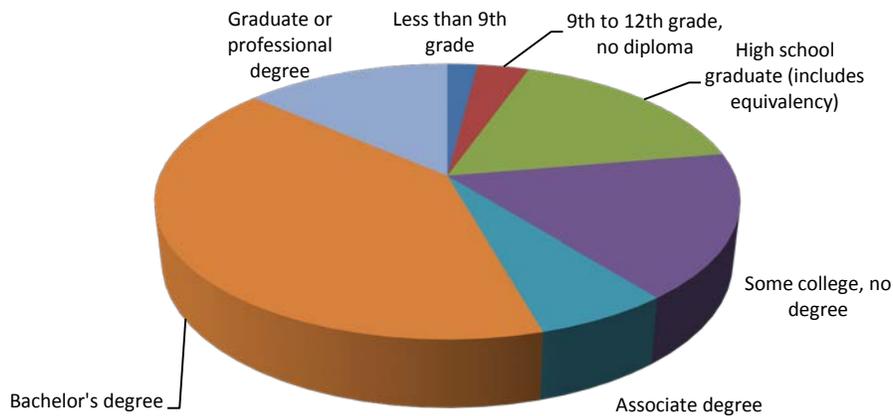
Source: U.S. Census Bureau

Social Characteristics

Educational Attainment

	%
Less than 9th grade	2.0
9th to 12th grade, no diploma	3.4
High school graduate (includes equivalency)	16.9
Some college, no degree	17.0
Associate degree	6.3
Bachelor's degree	40.8
Graduate or professional degree	13.6
Percent high school graduate or higher	94.6
Percent bachelor's degree or higher	54.4

Source: American Community Survey (2010)



Economic Characteristics

Income

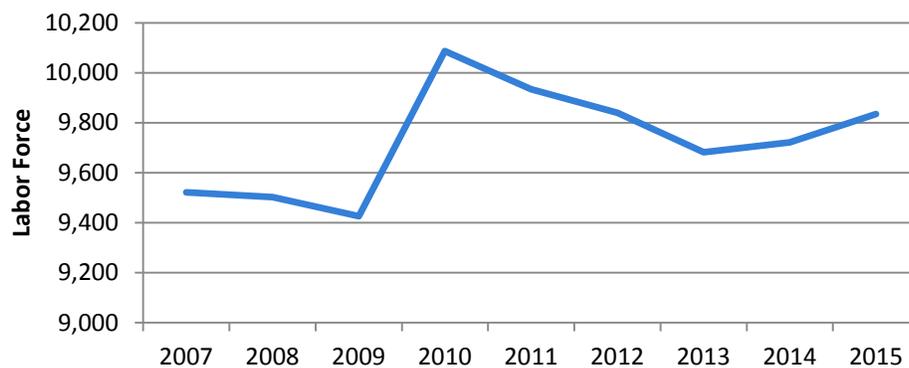
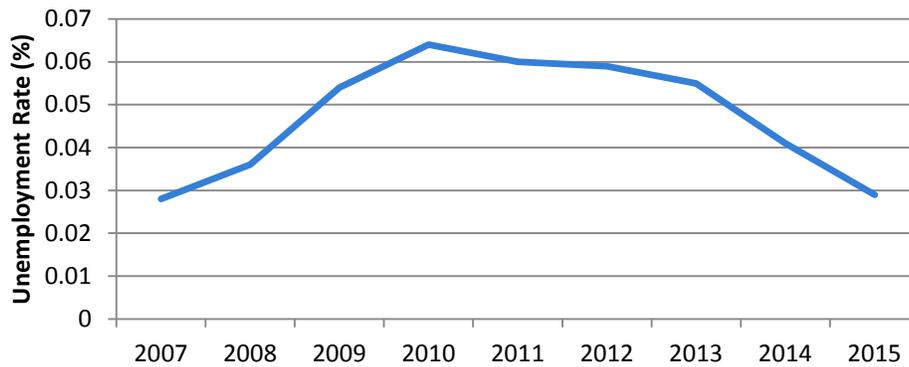
	#	%		
Less than \$10,000	185	5.1		
\$10,000 to \$14,999	24	0.7		
\$15,000 to \$24,999	271	7.5		
\$25,000 to \$34,999	258	7.2	Median Household Income	\$68,654
\$35,000 to \$49,999	527	14.6		
\$50,000 to \$74,999	804	22.3	Annual Per Capita Personal Income, PCPI (2014) ¹	\$38,618
\$75,000 to \$99,999	759	21.1		
\$100,000 to \$149,999	496	13.8		
\$150,000 to \$199,999	169	4.7		
\$200,000 or more	111	3.1		

This PCPI ranked 39th in the state and was 79 percent of the state average, \$48,869, and 84 percent of the national average, \$46,049. The 2014 PCPI reflected an increase of 4.5 percent from 2013. The 2013-2014 state change was 4.5 percent and the national change was 3.6 percent. In 2004, the PCPI of Gunnison was \$30,353 and ranked 25th in the state. The 2004-2014 compound annual growth rate of PCPI was 2.4 percent. The compound annual growth rate for the state was 2.9 percent and for the nation was 3.0 percent.

Source: American Community Survey (2010), ¹ U.S. Bureau of Economic Analysis

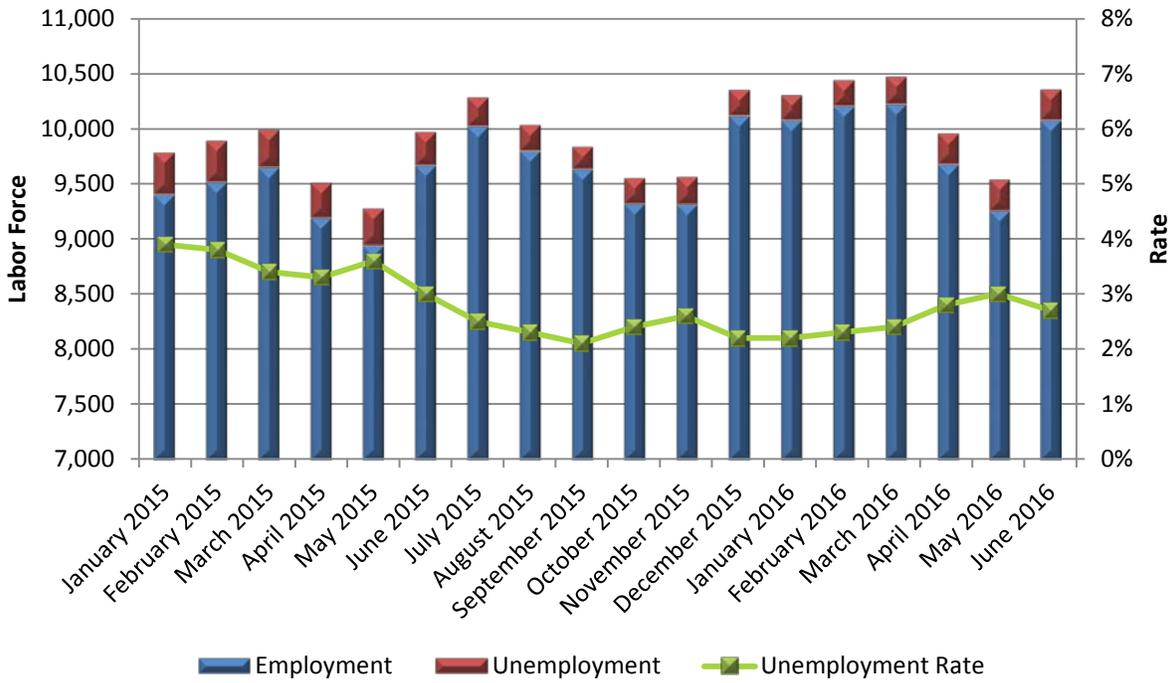
Gunnison County Unemployment

Year	Civilian Labor Force	Employment	Unemployment	Unemployment Rate
2015	9,835	9,547	288	2.9%
2014	9,722	9,329	393	4.0%
2013	9,683	9,154	529	5.5%
2012	9,840	9,252	588	6.0%
2011	9,935	9,336	599	6.0%
2010	10,087	9,439	648	6.4%
2009	9,427	8,915	512	5.4%
2008	9,503	9,162	341	3.6%
2007	9,522	9,254	268	2.8%

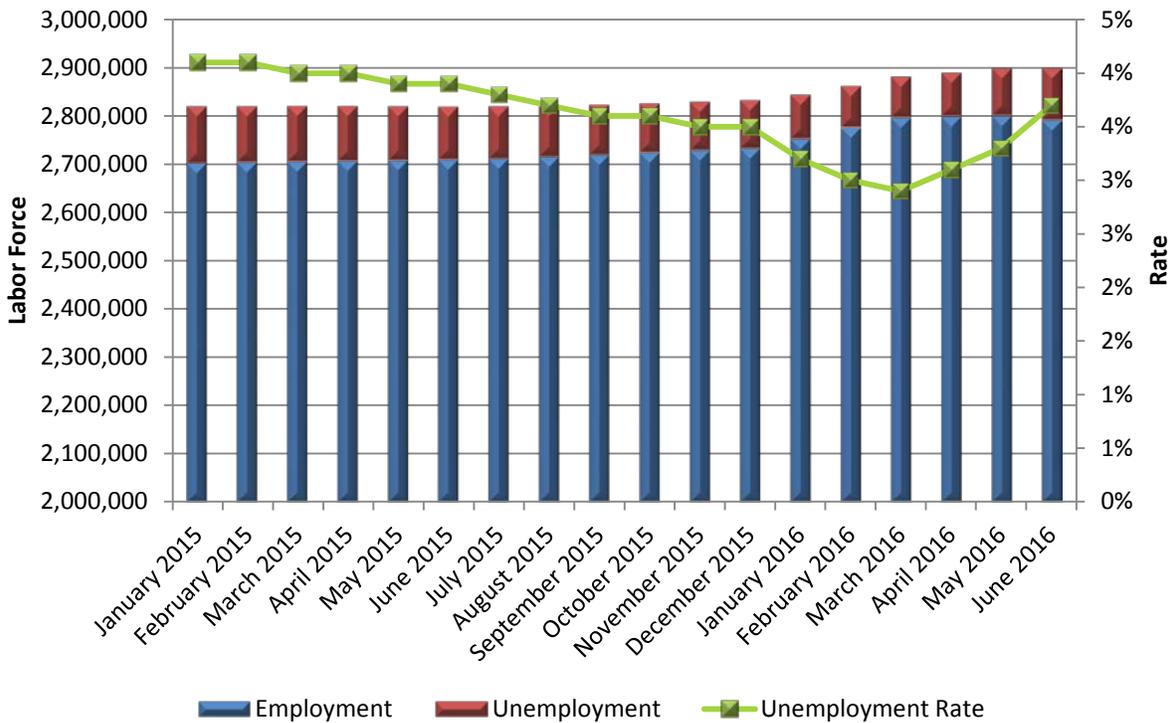


Source: Colorado Department of Labor and Employment

Gunnison County Labor Force Information



Colorado Labor Force Information

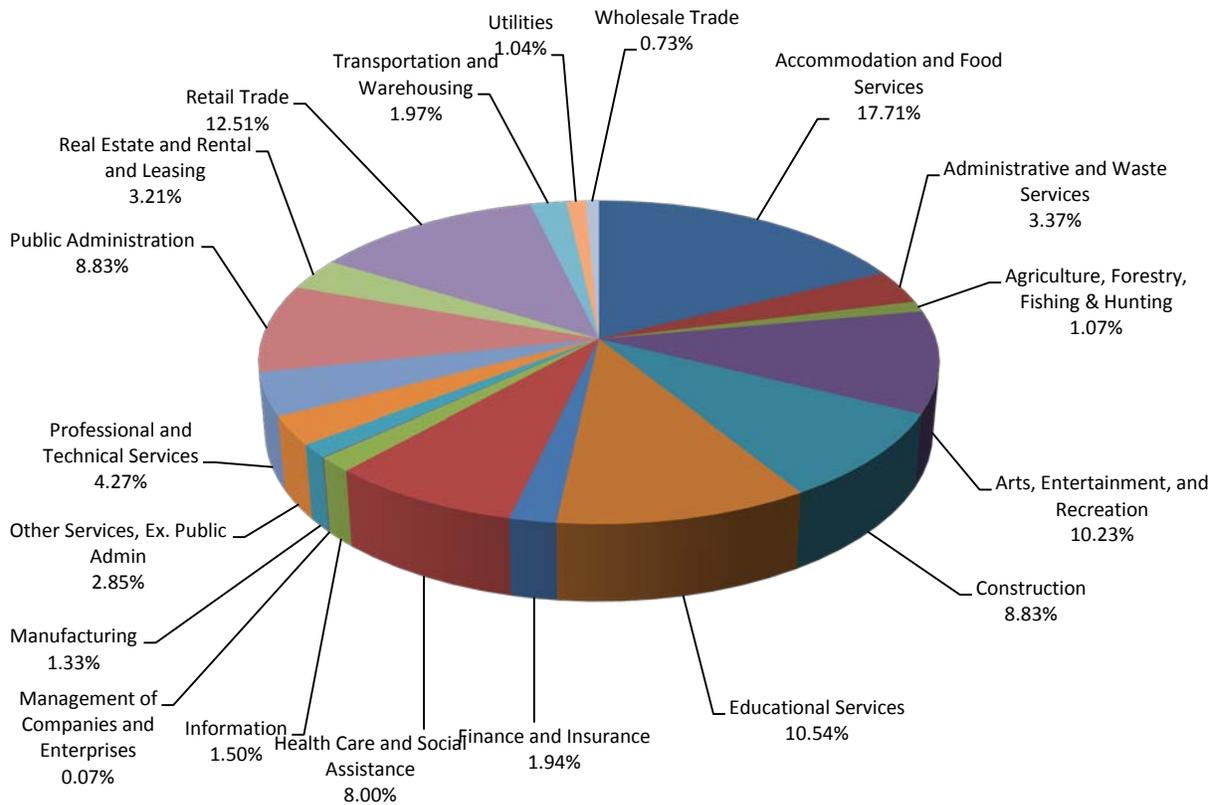


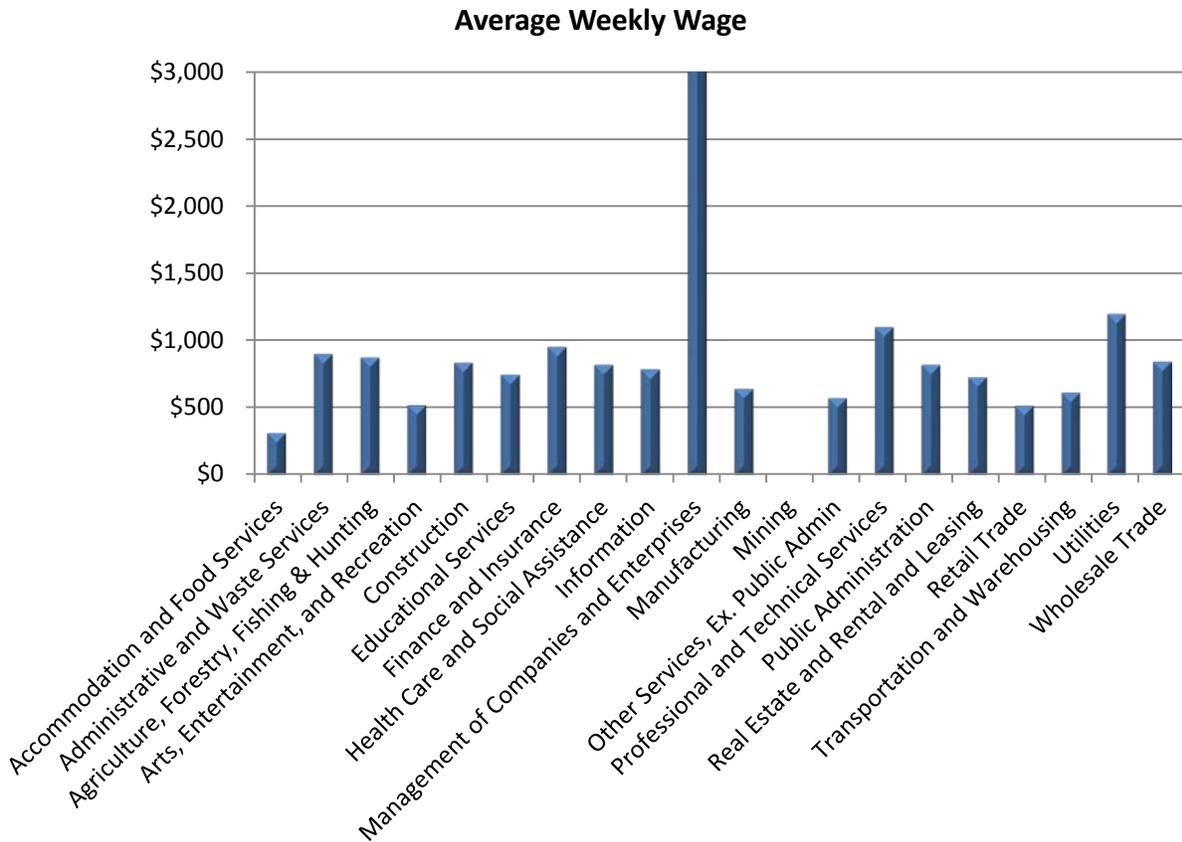
Source: Colorado Department of Labor and Employment

Industries

	Average Establishments	Average Employment	Average Weekly Wage
Accommodation and Food Services	120	1,330	\$315
Administrative and Waste Services	56	253	\$909
Agriculture, Forestry, Fishing & Hunting	21	80	\$881
Arts, Entertainment, and Recreation	39	768	\$524
Construction	219	663	\$843
Educational Services	17	792	\$754
Finance and Insurance	31	146	\$961
Health Care and Social Assistance	55	601	\$826
Information	19	113	\$795
Management of Companies and Enterprises	4	5	\$4,319
Manufacturing	28	100	\$647
Mining	6	Confidential	Confidential
Other Services, Ex. Public Admin	76	214	\$577
Professional and Technical Services	141	321	\$1,107
Public Administration	22	663	\$827
Real Estate and Rental and Leasing	96	241	\$735
Retail Trade	136	940	\$518
Transportation and Warehousing	24	148	\$619
Utilities	8	78	\$1,205
Wholesale Trade	24	55	\$852

Average Employment





Source: Colorado Department of Labor and Employment (through 4th quarter 2015)

Organizational Structure



Department/Program Structure

Administration Department

- County Manager Program
- Finance Program
- Human Resources Program

Airport Department

- Airport Administration Program
- Airport Construction Program
- Airport Operations Program

Assessor's Office

- Assessor Program

Clerk & Recorder's Office

- County Clerk Program
- Public Trust and Legacy Program
- Licensing and Registration Program

Commissioners' Office

- Commissioners Program

Community Development Department

- Land Use Review Program
- Smart Growth Professional Services Program
- Wildlife Conservation Program

Coroner's Office

- Coroner Program

County Attorney Department

- County Attorney Program

Emergency Management Department

- Emergency Management Program

Extension Department

- Extension Program

Facilities & Grounds Department

- Facilities & Grounds Program

Geographic Information Svcs Depart.

- Geographic Information Services Program

Health & Human Services Department

- Child Support Services Program
- Children & Family Services Program
- Financial & Support Services Program
- Program Support Program
- Public Health Program
- Senior Resources Program

Historic Preservation Department

- Historic Preservation Program

Information Technology Department

- Information Technology Resource Program

Juvenile Services Department

- Juvenile Services Program

Public Works Department

- Fairgrounds Management Program
- Fleet Management Program
- Public Works Operational Support Program
- Roads & Bridges Program
- Solid Waste Management Program
- Utility Services Program
- Weed Management Program

Sheriff's Office

- Alternative Services Program
- Detention Services Program
- Sheriff Program

Treasurer's Office

- Public Trustee Program
- Treasurer Program

Veterans Department

- Veterans Program

Weather Modification Department

- Weather Modification Program

Elected Officials with Term Expirations

Board of County Commissioners

- Paula Swenson - 2017
- Phil Chamberland - 2019
- Jonathan Houck - 2017

Treasurer

- Debbie Dunbar - 2019

Assessor

- Kristy McFarland - 2019

Clerk & Recorder

- Kathy Simillion - 2019

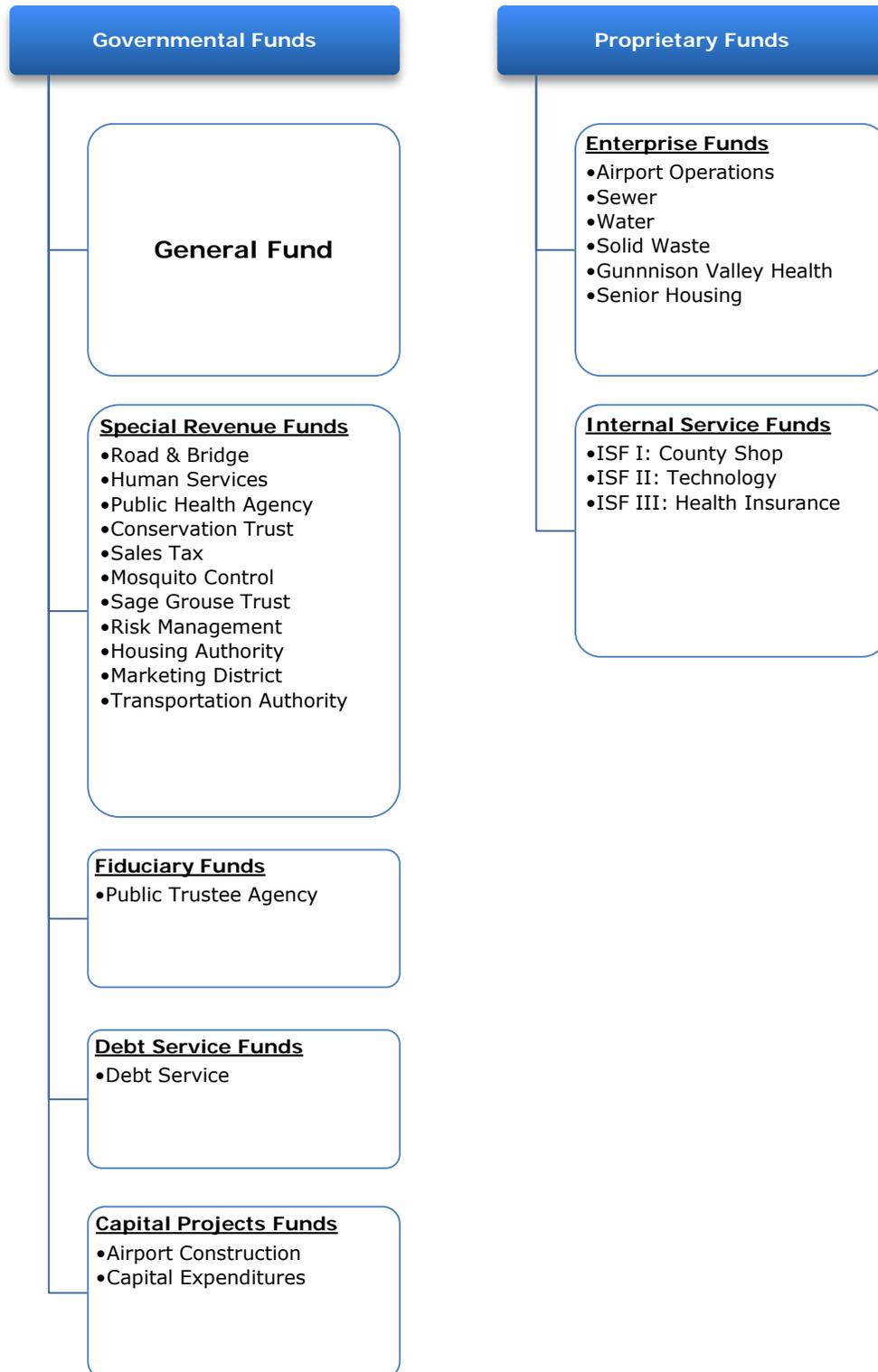
Sheriff

- Rick Besecker - 2019

Coroner

- Frank Vader - 2019

Budgetary Fund Structure



Fund Descriptions

General Fund

- The General Fund accounts for resources of the County which are not required legally or by sound financial management to be accounted for in another fund. Ordinary operations of the County such as public safety, county administration and other activities financed from taxes and general revenues are reflected in this fund.
- Basis of Budgeting - Modified Accrual

Road & Bridge

- This fund is used to account for the County's share of State revenues that are legally restricted for the maintenance of highways and roads within the County's boundaries and to account for revenues restricted for highway and road purposes.
- Basis of Budgeting - Modified Accrual

Human Services

- This fund is used to account for the County's State, Federal, and property tax revenues that are restricted for providing social services to the residents of the County.
- Basis of Budgeting - Cash

Public Health Agency

- This fund is used to account for monies expended only for the purposes of public health pursuant Colorado Revised Statutes 25-1-511(1)(2).
- Basis of Budgeting - Modified Accrual

Conservation Trust

- This fund is used to account for the State of Colorado Lottery funds allocated to the County for recreational uses.
- Basis of Budgeting - Modified Accrual

Sales Tax

- This fund is used to account for the collection of County sales tax restricted for capital expenditures.
- Basis of Budgeting - Modified Accrual

Land Preservation

- This fund is used to account for the re-allocation of County sales tax authorized by voters in November 1997. The use of these revenues is restricted to open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County.
- Basis of Budgeting - Modified Accrual

Mosquito Control

- This fund is used to account for the assessments of revenue and the spraying of mosquitoes within the boundaries of the assessment area.
- Basis of Budgeting - Modified Accrual

Sage Grouse Trust

- This fund is used to account for expenditures concerning the preservation of the sage grouse. A special fee is collected on each incoming yard of waste at the landfill, which is transferred to the fund to provide resources for the program.
- Basis of Budgeting - Modified Accrual

Risk Management

- This fund is used to account for any potential risks, which are currently not covered by any of the County's various insurance policies. Resources are provided to this fund through an operating transfer from the General Fund. This fund also serves as a cost-center for the County's partially self-funded insurance program.
- Basis of Budgeting - Modified Accrual



Financial Structure

Housing Authority

- This fund is used to account for the activities of the Gunnison County Housing Authority, a component unit of the County.
- Basis of Budgeting - Modified Accrual

Gunnison River Valley Local Marketing District

- This fund is used to account for the collection of a marketing and promotion tax restricted for promotion of Gunnison County's tourism opportunities.
- Basis of Budgeting - Modified Accrual

Gunnison Valley Regional Transportation Authority

- This fund is used to account for the collection of "RTA" taxes for the purpose of funding and providing mass transit and other transportation services in the County.
- Basis of Budgeting - Modified Accrual

Public Trustee Agency

- This fund collects fees pertaining to deeds of trust transactions and distributes fees collected to mortgage companies, individuals, the County, and other entities as appropriate.
- Basis of Budgeting - Modified Accrual

Debt Service

- This fund accounts for the accumulation of resources and payment of general long-term debt principal and interest.
- Basis of Budgeting - Modified Accrual

Airport Construction

- This fund is used to account for Federal and State grants, passenger facility charges, and local revenue sources to be used for the development and expansion of the County Airport.
- Basis of Budgeting - Modified Accrual

Capital Expenditures

- This fund is used to account for any capital projects.
- Basis of Budgeting - Modified Accrual

Airport Operations

- This fund is used to account for the operations of the Gunnison-Crested Butte Regional Airport.
- Basis of Budgeting - Accrual

Sewer

- This fund is used to account for the operations of sewer facilities operated by the County in unincorporated areas of the County.
- Basis of Budgeting - Accrual

Water

- This fund is used to account for the operations of the Dos Rios Water System.
- Basis of Budgeting - Accrual

Solid Waste

- This fund is used to account for the operations of the County Landfill and Recycling Center.
- Basis of Budgeting - Accrual

Public Hospital

- This fund is used to account for the activities of the Gunnison Valley Hospital and of the Gunnison Health Care Center, a component unit of the County.
- Basis of Budgeting - Accrual

Senior Housing

- This fund is used to account for the activities of the Mountain View Apartments, a senior housing project administered through a contract with the Gunnison Valley Regional Housing Authority.
- Basis of Budgeting - Accrual

Internal Service Fund I

- This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges for rentals and material usage to other County funds and departments..
- Basis of Budgeting - Accrual

Internal Service Fund II

- This fund is used to account for data processing, telephone, mapping, photocopy, and postage services provided to other County funds and departments and to other government agencies on a cost-reimbursement basis.
- Basis of Budgeting - Accrual

Internal Service Fund III

- This fund is used to account for self-funded unemployment charges to other County funds and departments. This fund is also used for partially self-funded health insurance coverage costs.
- Basis of Budgeting - Accrual

Cash Basis

- Only used for the Human Services Fund to agree with State of Colorado records
- Revenues and expenditures are recorded when cash is received or paid.

Accrual Basis

- Used for Proprietary Funds
- Revenues are recorded when *earned*
- Expenses are recorded when incurred

Modified Accrual Basis

- Used for Governmental Funds
- Revenues are recorded when they become both *measurable* and *available*
- Expenses are recorded when incurred.



Chart of Account Structure – Revenues and Expenditures

Revenues	Expenditures
<ul style="list-style-type: none"> • Taxes <ul style="list-style-type: none"> • Property Tax • Sales Tax • Marketing Tax • Severance Tax • Licenses & Permits • Intergovernment <ul style="list-style-type: none"> • Federal Revenues • Federal Grants • State Revenues • State Grants • Local Government Revenues • Local Government Grants • Charges for Services <ul style="list-style-type: none"> • Sale of Documents • Fees • Reimbursements • Contributions/Other Grants • Fines & Forfeitures <ul style="list-style-type: none"> • Late Fees • Interest Charges • Fines • Investment Income • Interfund Revenues <ul style="list-style-type: none"> • Computer Service Fees • Telephone Service Fees • Mapping Service Fees • Equipment Rent • Material Sales • Insurance Contributions • Treasurer's Fees • Transfers In • Other Financing Sources/Misc. 	<ul style="list-style-type: none"> • Personnel <ul style="list-style-type: none"> • Salaries & Wages • Benefits • Supplies <ul style="list-style-type: none"> • Office Supplies • Cleaning Supplies • Gas & Oil • Materials • Tools & Parts • Other Supplies • Purchased Services <ul style="list-style-type: none"> • Utilities • Telephone • Other Property Services • Cleaning Services • Repair & Maintenance • Travel • Professional Services • Meetings • Rental • Fees • Subscriptions • Other Purchased Services • Community Programs <ul style="list-style-type: none"> • Contributions • Sponsorships • Financing Costs <ul style="list-style-type: none"> • Principal Payments • Interest Payments • Bank Fees • Transfers Out • Capital Outlay • Miscellaneous (Extraordinary/Special) *

* Miscellaneous – These are classifications by object for revenues or expenditures that do not readily fit into one of the other revenue or expense categories. If you would like specific information about these, please feel free to contact Finance for more detail.

Gunnison County tracks financial information in nearly 15,000 accounts. Providing that information in this budget document would be too voluminous, but fine level detail is readily available upon request.



Budgeting for Results

Introduction to Budgeting for Results

Board of County Commissioners
Vision
Strategic Direction

Departments

Other Cost Centers

In 2007, Gunnison County began transitioning to a strategic, measurable, performance-based management system called Managing for Results. Managing for Results is an integrated management system that focuses on results for customers while promoting accountability, transparency, and credibility.

In 2008, the Board of County Commissioners adopted Gunnison County’s first Strategic Plan which outlined the Commissioners’ priorities and focused the county organization on achieving the Strategic Results identified in the plan. Subsequently, each department and office in the County has created its own Strategic Business Plan. The Strategic Business Plans allow offices and departments to align their priorities with the BOCC Plan as well as to identify Key Results for the customers they serve and to create performance measures that will allow County staff to manage time and resources toward the achievement of these results. The Board updated the Strategic Plan most recently in June 2013.

The 2011 budget implemented Budgeting for Results, the next major step in the County’s implementation of Managing for Results. Gunnison County’s budget now incorporates performance information alongside financial information. This is a key component of the Government Finance Officers Association (GFOA) recommendations for excellent financial reporting to increase transparency and accountability. The second major attribute of our Budgeting for Results is the complete redesign of the budget and account structure to align with the Strategic Business Plans. This alignment occurs through “activity-based budgeting” and results in a radically different budget presentation and approach to fiscal management. The success of the transition to Budgeting for Results is evidenced by the County receiving the Distinguished Budget Presentation Award from the GFOA for the 2016 budget. The County has received the award for the sixth year in a row.

Traditional governmental budgets are based on organizational structure by departments and thousands of budgetary line-items. These budgets are full of detail, but lack clarity about what the government is trying to accomplish and what citizens are actually buying for their money.

In contrast, Budgeting for Results focuses on aligning financial resources with the results identified in Strategic Business Plans and includes performance information so that progress toward those results can be measured. Budgeting for Results allows citizens to understand clearly what a given activity aims to accomplish, how much it costs, and how successfully results are being delivered to customers.



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Vision Statement

Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County’s citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Elected Officials

Phil Chamberland Chairperson
Jonathan Houck Vice-Chairperson
John Messner Commissioner

Gunnison County Commissioners
200 E. Virginia Avenue
Gunnison, CO 81230
(970) 641-0248

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Summary of Department Resources

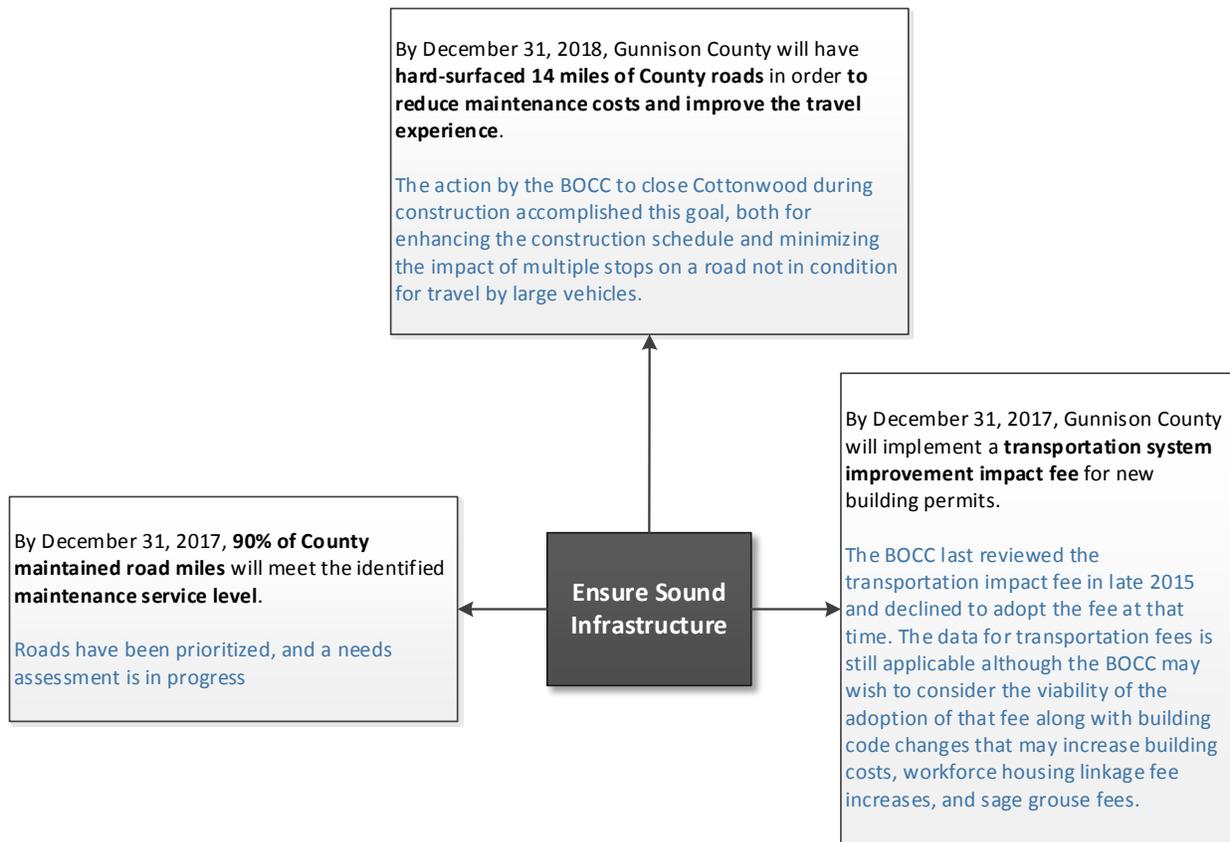
	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	126,926	197,500	135,167	100,464
Charges for Services	0	0	0	0
Contributions and Other Grants	12,300	0	47,617	20,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	87,286	197,500	143,986	239,536
Other Financing Sources and Misc.	205	0	0	0
Total Revenues	226,717	395,000	326,770	360,000
Expenditures				
Personnel	281,669	270,223	275,266	295,148
Supplies	4,004	2,300	2,386	1,950
Purchased Services	211,112	192,749	286,378	216,435
Community Prgms/Contributions	35,875	47,333	45,277	14,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	144,597	420,500	255,274	390,822
Total Expenditures	677,256	933,105	864,581	918,355
Excess Revenues / (Net Cost to the County)	(450,539)	(538,105)	(537,811)	(558,355)
General Appropriation Required	450,539	538,105	537,811	558,355
Budget Variance	84,066	0	294	0

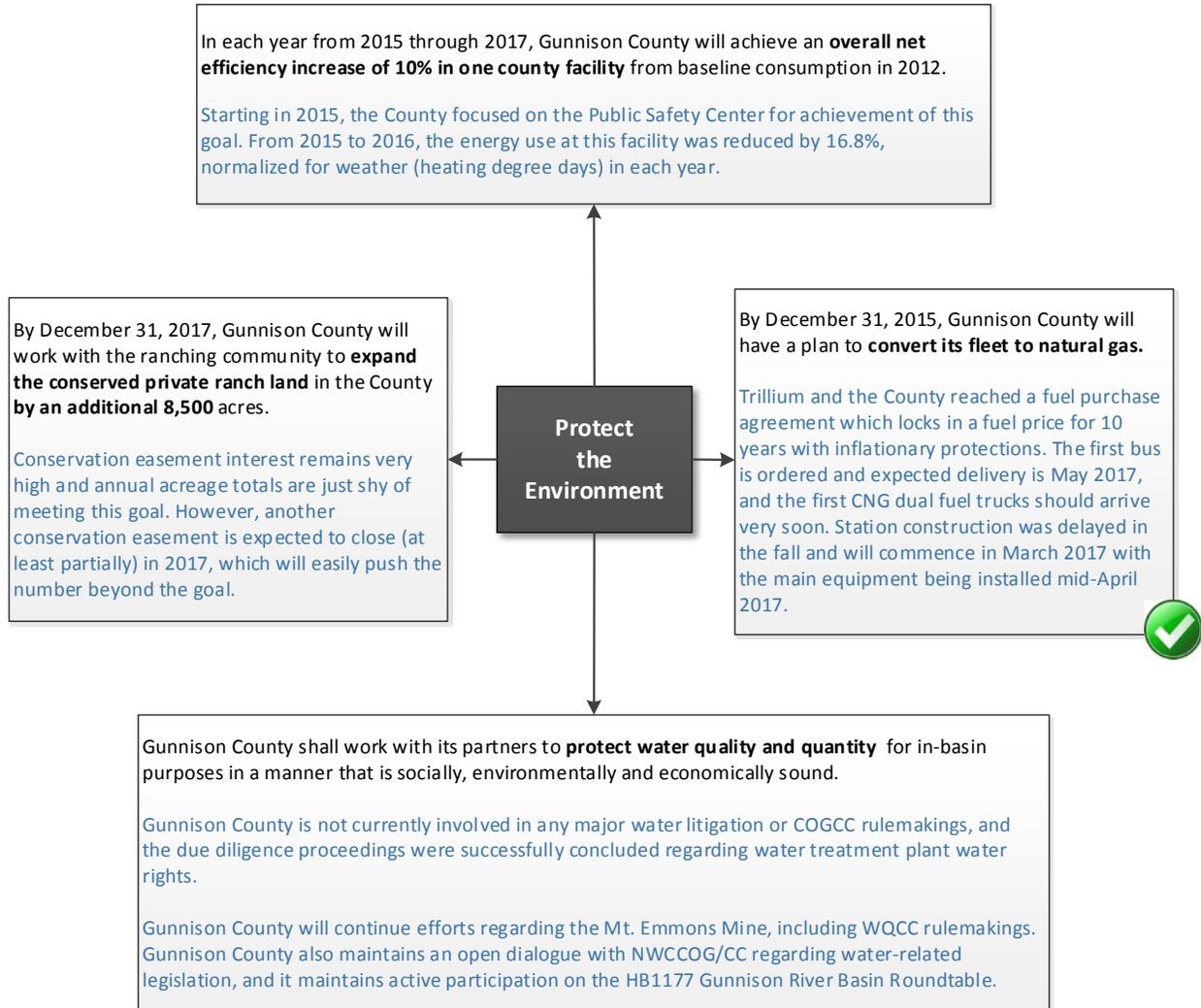
Strategic Direction

The Gunnison County Strategic Plan, revised May 5, 2015, was created to more closely align the County’s operations with the Board of County Commissioner’s priorities by providing focused direction to County Staff and mechanisms to measure progress. The Plan is meant to be a living document that will be flexible and provide guidance even as conditions change.

Below is a visual representation of the four strategic priorities.

The entire plan can be viewed at <http://www.gunnisoncounty.org/172/Strategic-Planning>





By 2020, increase the airport's economic impact to the community by 40% over 2013 CODOT study to \$140M as a consequence of reversing identified passenger leakage, increasing enplanements to 45,000, and increasing corporate and general aviation activity.

To achieve this goal, the need for a strategic air service master plan to be adopted by all identified stakeholders was initiated. The strategic plan would suggest that a group representing all stake holders be formed and tasked with highlighting strengths and weaknesses, identifying areas of potential growth in the community's air service initiatives, and setting goals utilizing the identified air service market performance data collected during the airport's recently completed master plan air service forecast analysis. Subsequently, the Air Command, a sub-committee of the RTA and comprised of stakeholders, was formally created. In addition, an airline incentive package was drafted and approved by the BOCC in July 2016 to support the Air Command attaining its goals.

By December 31, 2016, corporate and general aviation services will be enhanced to grow Gunnison-Crested Butte Regional Airport's position in the market.

On December 1st, 2015, AvFlight, a national US chain of FBO's head quartered in Michigan, acquired Gunnison Valley Aviation (GVA), which was the resident FBO operation on the airport. As part of the transition, various elements of the existing agreement were revised and implemented. It is expected that given AvFlight's standing within the general and corporate aviation community, a first class FBO product will be introduced in Gunnison. This element, together with the recently completed airport master plan that identified future general aviation infrastructure, provides a sound platform to grow and enhance general aviation.

Promote Prosperous, Collaborative and Healthy Communities

By December 31, 2016, Gunnison County will launch the implementation of the One Valley Prosperity Project.

The One Valley Prosperity Project and One Valley Prosperity Strategy were finalized in the fall of 2016. Gunnison County leads this effort, which has supported the development of four key goal areas:

- Affordable Housing
- Community Health and Equity
- Economic Resiliency
- Sustainable Tourism and Recreation

By December 31, 2017, insure redundant broadband internet infrastructure in the Gunnison Valley.

The County has an active role in this effort, which is ongoing with some potential progress made relative to the Region 10 project and a grant that Western State Colorado University is pursuing. There are challenges associated with all options and full implementation has not yet occurred. Staff will continue to work with the appropriate stakeholders and others to achieve this result.

By December 31, 2016, Gunnison County will promote optimal community and family health, safety and wellbeing as measured by:

- **Attain the rate of children two years of age who are fully immunized at 80% or more.**
Gunnison County vaccination rates are 64.7%, compared to 62.5% for the State of Colorado
- **90% of Gunnison County residents will have health insurance.**
91% of Gunnison County residents have insurance coverage, based on Civis and Enroll American data sources.
- **Reducing the number of days that children are in the custody of the department to 1,500 days by strengthening the local child welfare service system.**
There were 796 days that children were in custody of the department in the 2016 calendar year.
- **100% of violations (defined as "critical" level by State) from food service facility inspections will be corrected on-site or within 10 days, according to State laws.**
In 2016 we successfully transitioned the food service facility inspections into a Gunnison County run program and hired our first Consumer Specialist to complete the inspections. 100% of the critical level violations in 2016 were corrected within 10 days with the majority corrected on-site. We did "inherit" one critical level violation from 2015 that had been identified by a State surveyor that was ultimately corrected after extensive follow-up and a fine to the business that resulted in the violation being corrected and the facility was recently revisited and remains in compliance.
- **75% of respondents to the biennial Citizen Survey will state the services provided to seniors by Gunnison County are good or excellent.**
72% of respondents reported food or excellent senior services.

By December 31, 2017, the Juvenile Services Department will have **improved the future of Gunnison County residents by reducing substance use** as evidenced by:

- 90% of all 6th – 12th grade students report not using alcohol, tobacco, marijuana, and prescription drugs (combined measure) in the past 30 days on the fall 2017 Healthy Kids Colorado Survey (HKCS).
- 50% of all 6th – 12th grade students and their parents will annually make the Choice Pass pledge and less than 15% of students will violate their pledge.
- 60% of all 6th through 12th grade students report having had a conversation with parents about the dangers of alcohol and drugs according to the fall 2017 HKCS.
- 60% of parents of all 6th – 12th grade students report having had a conversation with their children as measured by the GCSAPP parent questionnaire administered fall 2017.

The Choice Pass Program continues to be an effective tool, and the County is close to meeting or exceeding all of these goals. In the 2016/2017 school year, 650 youth and parents took the pledge together, and all parents of Choice Pass holders are required to attend at least one parent education event.

By December 31, 2016, county services will continue to **be available in the event of natural disaster or major incident** as evidenced by **the completion of Continuity of Operations Plans for each office and department.**

As of November 30, 2016, all Gunnison County Departments (elected and administrative) had completed their Continuity of Operations Plans, ensuring the continued provision of essential services to the public in the event of a large disaster or emergency.



Deliver High Quality Services

By December 31, 2015, the perception of at least 50% of respondents to the biennial Citizen Survey will be that **planning and permitting processes are efficient, fair, and proactive** and that **land use and planning services are good or excellent.**

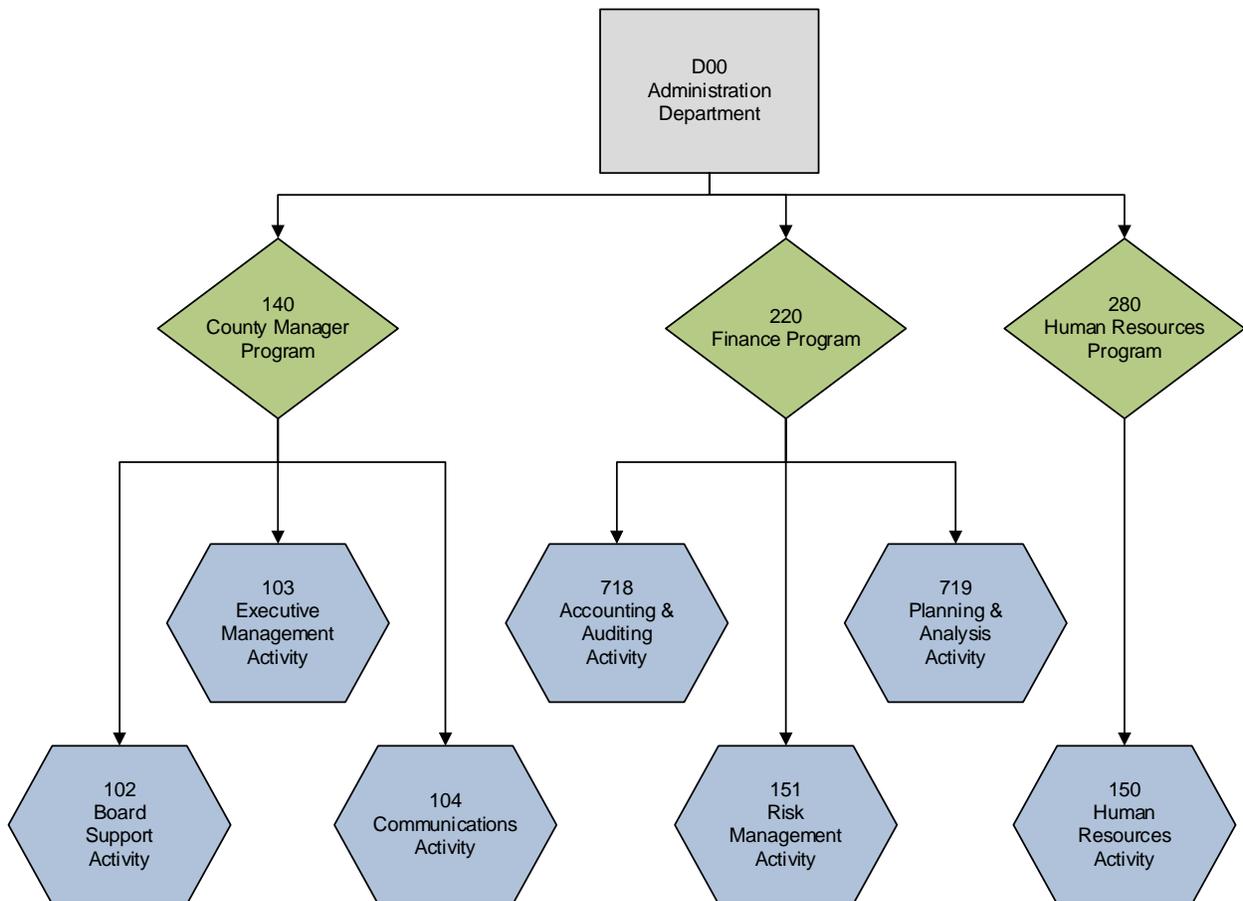
The 2015 Citizen Survey results showed no change from the 2013 survey; 44%. With the outreach and implementation associated with the One Valley Prosperity Project, the County anticipates that this measure may improve in 2017. The Community and Economic Development Department will continue to work on changing the perception of the department by strengthening communication channels with local media and customers so that we are communicating our services, code changes and other issues that are critical to improving the perception of the department.

Mission Statement

The mission of the Administration Department is to provide strategic management, personnel, information and financial services to the public, the Commissioners and the County organization so they can experience and deliver excellent local government.

Department Director

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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,875	2,300	7,500	3,500
Interfund Revenues	290,092	348,500	336,310	361,122
Transfers In	0	0	0	0
Other Financing Sources and Misc.	266	0	(1,746)	0
Total Revenues	294,232	350,800	342,064	364,622
Expenditures				
Personnel	888,021	919,272	902,619	1,014,562
Supplies	18,578	18,600	22,924	19,900
Purchased Services	500,364	569,686	534,453	543,998
Community Prgms/Contributions	0	0	0	0
Financing Costs	21	150	204	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	10,296	60,720	50,000	50,000
Total Expenditures	1,417,281	1,568,428	1,510,200	1,628,610
Excess Revenues / (Net Cost to the County)	(1,123,049)	(1,217,628)	(1,168,136)	(1,263,988)
General Appropriation Required	1,123,049	1,217,628	1,168,136	1,263,988
Budget Variance	90,723	0	49,492	0

Department Resources Restated by Fund

Revenues				
General Fund	266	0	0	0
Risk Management Fund	67,375	65,800	81,876	79,622
ISF-III	226,592	285,000	260,188	285,000
Total Revenues	294,232	350,800	342,064	364,622
Expenditures				
General Fund	1,124,243	1,200,978	1,170,508	1,263,160
Risk Management Fund	10,363	82,450	79,504	80,450
ISF-III	282,675	285,000	260,188	285,000
Total Expenditures	1,417,281	1,568,428	1,510,200	1,628,610



140
County Manager Program

Purpose Statement

The purpose of the County Manager Program is to provide Commissioner support, communication services and strategic executive leadership to the County Commissioners, the public and the County organization so they can experience and deliver excellent local government.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	266	0	0	0
Total Revenues	266	0	0	0
Expenditures				
Personnel	350,632	349,610	377,882	421,053
Supplies	5,686	4,500	4,224	3,500
Purchased Services	122,188	169,047	168,488	139,459
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	478,506	523,157	550,594	564,012
Excess Revenues / (Net Cost to the County)	(478,240)	(523,157)	(550,594)	(564,012)
General Appropriation Required	478,240	523,157	550,594	564,012
Budget Variance	13,999	0	(27,437)	0



102
Board Support Activity

Purpose Statement

The purpose of the Board Support Activity is to provide advisory, liaison and meeting management services to the County Commissioners so they can effectively represent their constituents and fulfill the duties of their offices.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	104,969	82,454	89,444	98,276
Supplies	0	0	84	0
Purchased Services	6,224	12,250	12,260	4,275
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	111,193	94,704	101,788	102,551
Excess Revenues / (Net Cost to the County)	(111,193)	(94,704)	(101,788)	(102,551)
General Appropriation Required	111,193	94,704	101,788	102,551
Budget Variance	1,524	0	(7,084)	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	The percentage of meeting minutes that were available to the public dipped during the first six months of 2016 due to a staff shortage. The position has since been filled and performance is back on track.
Other:	

Core Services

- Board Policy Recommendations
- Board Special Initiative Management
- Budget Decisions/Recommendations
- Commissioner Consultations
- Constituent Issues Responses
- Public Events
- Board Meetings
- Boards and Commissions Support Services
- Community Liaison Services
- Mayor/Manager Meeting Coordination

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of approved BOCC minutes that are available to the public within 30 days of a meeting.	Result	83.7%	90%	69%	90%
 Percentage of the strategic results that are approved in the Board's strategic plan that are achieved by their target dates.	Result	75%	98%	75%	98%



= This performance measure aligns directly with the Commissioners' Strategic Plan.



103
Executive Management Activity

Purpose Statement

The purpose of the Executive Management Activity is to provide strategic executive leadership services to County departments and offices so they can achieve their customer results.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	266	0	0	0
Total Revenues	266	0	0	0
Expenditures				
Personnel	199,972	217,334	232,679	258,672
Supplies	5,558	4,050	3,550	3,050
Purchased Services	87,981	126,001	125,646	104,173
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	293,510	347,385	361,875	365,895
Excess Revenues / (Net Cost to the County)	(293,244)	(347,385)	(361,875)	(365,895)
General Appropriation Required	293,244	347,385	361,875	365,895
Budget Variance	10,157	0	(14,490)	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	The performance increase noted in the second measure below is attributed to the implementation of a more appropriate data collection system.
Other:	

Core Services

- Performance Data Analyses
- Director Performance Evaluations
- Operational Policy Directions
- Code Enforcement Facilitation
- Contract Negotiations
- Personnel Decisions
- Strategic Business Plan Approval Decisions
- Executive Staff Briefings
- Special Projects Management
- Customer Surveys

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of departments and offices using strategic business plans and performance information to manage the delivery of services in all activities.	Result	80%	90%	100%	90%
Percentage of department strategic results achieved by their target dates.	Result	38.9%	75%	80%	75%



104
Communications Activity

Purpose Statement

The purpose of the Communications Activity is to provide communication services to the public and County employees so they can easily access accurate information about the County's strategic direction, operations and decision making.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	45,691	49,822	55,759	64,105
Supplies	129	450	590	450
Purchased Services	27,983	30,796	30,582	31,011
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	73,803	81,068	86,931	95,566
Excess Revenues / (Net Cost to the County)	(73,803)	(81,068)	(86,931)	(95,566)
General Appropriation Required	73,803	81,068	86,931	95,566
Budget Variance	2,318	0	(5,863)	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	This activity continues to perform well, and the number of public followers of our social media platforms and automatic notifications has increased nearly 75% in the last year. We are working with the County Attorney’s Office to review both internal and public policies, and we expect both of those measures to meet or exceed projections by the end of 2017.

Other:

Core Services

- Public and Constituent Inquiry Responses
- County Website Services (development, content management, traffic analysis)
- Human Resources External Information Responses and Reports
- Social Media Management
- Financial External Information Responses and Reports
- Biennial Citizen Surveys
- Public Notices and News Releases
- Policy Management (internal and public)
- Public Events
- Community Liaison Services

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percent of respondents to the biennial Citizen Survey who state that the public information services provided by Gunnison County government are good or excellent.	Result	61%	75%	61%	75%
Percentage of public policies that are reviewed annually to ensure that they legally and accurately reflect current practices and requirements.	Result	New Measure	25%	33.3%	25%
Percentage of internal policies that are reviewed annually to ensure that they legally and accurately reflect current practices and requirements.	Result	New Measure	25%	5%	25%



220
Finance Program

Purpose Statement

The purpose of the Finance Program is to provide accounting, auditing, planning and analysis services to the County organization and the public so they can make informed decisions, provide fiscally responsible management, and demonstrate and experience accountable County government.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,875	2,300	0	3,500
Interfund Revenues	290,092	348,500	0	361,122
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	293,967	350,800	0	364,622
Expenditures				
Personnel	420,197	454,433	418,609	466,347
Supplies	10,184	12,100	16,050	13,750
Purchased Services	348,747	374,307	55,811	376,319
Community Prgms/Contributions	0	0	0	0
Financing Costs	21	150	0	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	10,215	52,000	0	50,000
Total Expenditures	789,364	892,990	490,470	906,566
Excess Revenues / (Net Cost to the County)	(495,397)	(542,190)	(490,470)	(541,944)
General Appropriation Required	495,397	542,190	490,470	541,944
Budget Variance	55,596	0	51,720	0



718
Accounting & Auditing Activity

Purpose Statement

The purpose of the Accounting and Auditing Activity is to provide financial information, monitoring and payment services to County departments and offices so they can manage their operations in a fiscally responsible manner and be accountable to the public.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	356,391	383,573	347,149	379,712
Supplies	9,817	10,250	13,300	11,600
Purchased Services	53,275	38,546	38,240	40,508
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	419,484	432,369	398,689	431,820
Excess Revenues / (Net Cost to the County)	(419,484)	(432,369)	(398,689)	(431,820)
General Appropriation Required	419,484	432,369	398,689	431,820
Budget Variance	8,045	0	33,680	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Increase of 0.05 from reclassifying hours spent in Facilities and Grounds back to Finance.
Performance Narrative:	During the calendar year, we actively monitor actual versus budgeted expenditures to create proposed budget amendments for final approval and adoption prior to year-end. This allows department heads to see realistic budget numbers that reflect unexpected changes during the year.
Other:	

Core Services

- Audit Reports
- Invoices (Billing Statements)
- Vendor Payments
- Revenue/Expense Reports
- Payroll Checks
- Grant Quarterly/Monthly Reports
- Financial Reports
- Technical Assistance/consultation Sessions
- General Ledger Entries
- Department Information Inquiry Responses/Reports

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of program expenditures that do not exceed revenues.	Result	87.5%	96%	95%	95%
Percentage of vendor payments that are delivered within 45 days.	Result	97.3%	98%	98%	98%



719

Planning and Analysis Activity

Purpose Statement

The purpose of the Planning and Analysis Activity is to provide budget development and fiscal impact analysis services to County departments, offices and the Board of County Commissioners so they can make informed operational and policy decisions.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	63,806	70,860	71,460	86,635
Supplies	367	1,850	2,750	2,150
Purchased Services	12,670	20,461	17,571	20,511
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	76,842	93,171	91,781	109,296
Excess Revenues / (Net Cost to the County)	(76,842)	(93,171)	(91,781)	(109,296)
General Appropriation Required	76,842	93,171	91,781	109,296
Budget Variance	26,622	0	1,390	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	We improved the percentage of program managers who report satisfaction with budget preparation services from 2014 to 2015. The staff turnover in the Finance Program has decreased and our results on many measures are going up.
Other:	

Core Services

- 3+ year Financial Notes
- Board Briefings
- Budget Proposal
- Adopted Budget
- Capital Improvement Plan
- Agenda Item Review Financial Notes
- Financial Forecasts
- Budget Preparation Manual
- Financing Options
- Department Budget Presentation Sessions

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of policy and budget decisions that are informed by long-term financial impact analysis projections.	Result	92.3%	94%	94%	95%
Percentage of program managers who report that they are very satisfied or satisfied with budget preparation services (user-friendly, clear and easy to understand).	Result	76%	80%	80%	80%



151
Risk Management Activity

Purpose Statement

The purpose of the Risk Management Activity is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,875	2,300	7,500	3,500
Interfund Revenues	290,092	348,500	336,310	361,122
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	(1,746)	0
Total Revenues	293,967	350,800	342,064	364,622
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	282,802	315,300	289,488	315,300
Community Prgms/Contributions	0	0	0	0
Financing Costs	21	150	204	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	10,215	52,000	50,000	50,000
Total Expenditures	293,038	367,450	339,692	365,450
Excess Revenues / (Net Cost to the County)	928	(16,650)	2,372	(828)
General Appropriation Required	0	16,650	0	828
Budget Variance	20,928	0	19,022	0



Budget Changes

Proposed Change in Funding:	Increase of 3.94% or \$13,822.
Proposed Change in FTEs:	None.
Performance Narrative:	The five-year average of annual claims that reached the level of medical treatment went down from 75.3% for the years 2010 to 2014 to 71% for the years 2011 to 2015. This is a 4.3% overall average reduction.
Other:	

Core Services

- Supervisor Consultations
- Risk Management Training Classes
- Risk Management Recommendations
- Attorney Consultations
- Coverage Consultations
- Property/Liability Claims Transactions
- Employee Insurance Claim Transactions
- Certificates of Insurance

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage cost savings as determined by value of variance between annual actuarial reserve amount vs. actual claim cost for Casualty and Property Claims.	Result	75.6%	10%	70%	60%
Percent reduction in number of annual workers comp claims filed that reach the level of medical treatment.	Result	4.3%	5%	3%	3%



280
Human Resources Program

Purpose Statement

The purpose of the Human Resources Program is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	117,193	115,229	106,128	127,162
Supplies	2,707	2,000	2,650	2,650
Purchased Services	29,429	26,332	20,666	28,220
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	82	8,720	0	0
Total Expenditures	149,411	152,281	129,444	158,032
Excess Revenues / (Net Cost to the County)	(149,411)	(152,281)	(129,444)	(158,032)
General Appropriation Required	149,411	152,281	129,444	158,032
Budget Variance	21,129	0	22,837	0



150
Human Resources Activity

Purpose Statement

The purpose of the Human Resources Activity is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	117,193	115,229	106,128	127,162
Supplies	2,707	2,000	2,650	2,650
Purchased Services	29,429	26,332	20,666	28,220
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	82	8,720	0	0
Total Expenditures	149,411	152,281	129,444	158,032
Excess Revenues / (Net Cost to the County)	(149,411)	(152,281)	(129,444)	(158,032)
General Appropriation Required	149,411	152,281	129,444	158,032
Budget Variance	21,129	0	22,837	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	Key staff turnover from 2014 and 2015 resulted in re-organization of HR activities in 2016; however, the Activity is on target for 2017.
Other:	

Core Services

- Recruitment and Employment Services
- Compensation System Administration Services
- Employee Benefits Administration Services
- Employee Training Sessions
- Employee Performance Management Program
- HR Records Management Services
- Personnel Policies
- HR Executive Recommendations
- Supervisor/Manager Consultations
- Employee Consultations

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage increase or decrease in medical insurance premiums over the prior year.	Result	6.2%	0%*	0%*	2.2%**
Retention rate percentage.	Result	New Measure	New Measure	94%	95%

*Gunnison County adopted the High Deductible Health Plan (HDHP) with a Health Savings Account (HSA) as another medical plan option to the Preferred Provider Organization (PPO) medical plan.

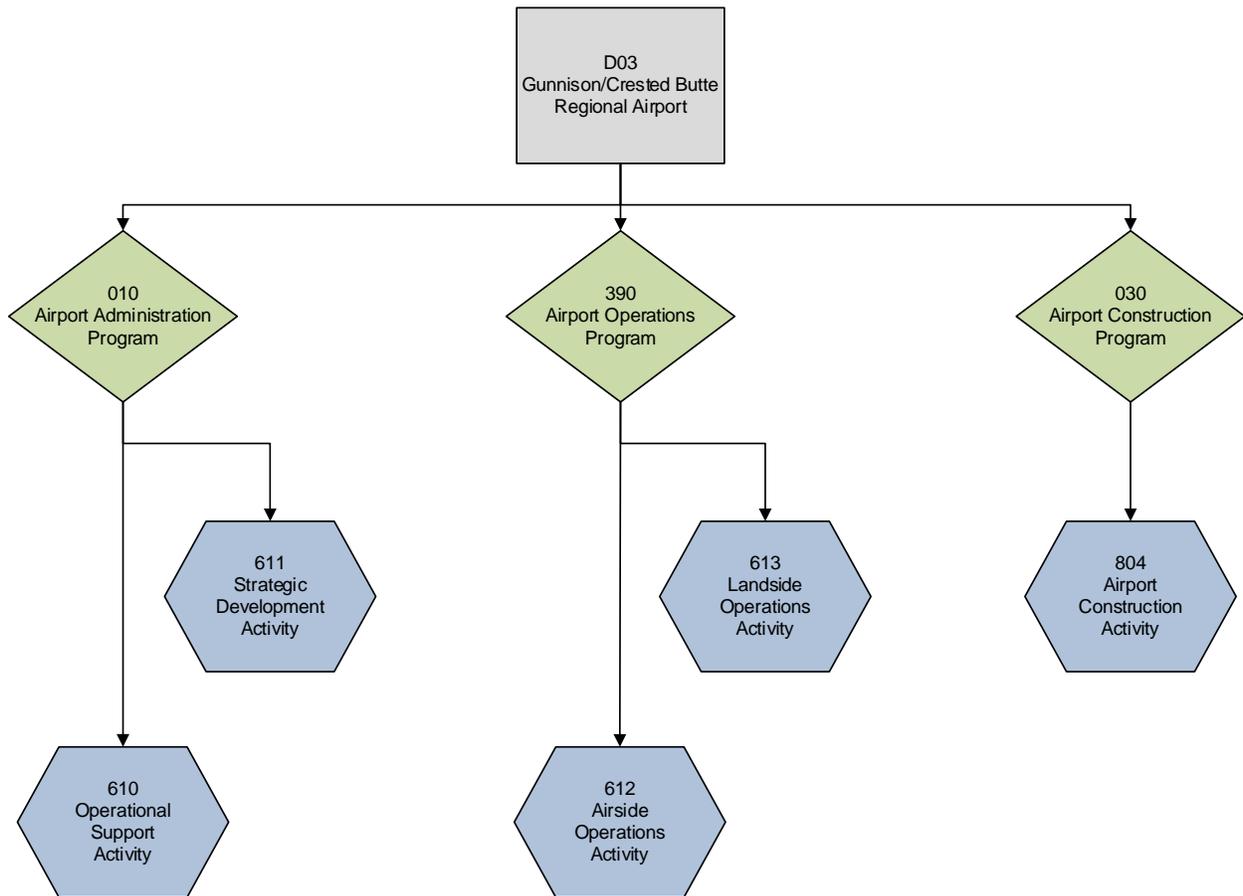
**Yet to be determined; 2.2% projection according to recent data provided by IMA from 2016 data gathered through July 2016 medical claims.

Mission Statement

The mission of the Gunnison/Crested Butte Regional Airport is to provide strategic partnerships and commercial, corporate and general aviation air services to the Gunnison/Crested Butte community so they can offer a broad range of air transportation service options to residents, visitors and corporate customers and contribute to the economic growth and vitality of the region.

Airport Director

Richard Lamport
 Gunnison/Crested Butte Regional Airport
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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	3,180,197	814,314	1,332,705	6,521,389
Charges for Services	564,810	569,500	550,279	601,750
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,406	2,700	2,964	2,700
Investment Income	7,284	4,300	17,324	4,300
Interfund Revenues	1,516,083	0	0	0
Transfers In	0	0	200,000	254,000
Other Financing Sources and Misc.	779,453	717,845	682,673	718,856
Total Revenues	6,054,232	2,108,659	2,785,945	8,102,995
Expenditures				
Personnel	649,114	750,206	766,580	738,043
Supplies	68,561	111,070	108,889	100,370
Purchased Services	924,221	965,935	1,138,688	1,181,409
Community Prgms/Contributions	7,500	7,500	0	5,000
Financing Costs	27,727	18,120	28,114	28,114
Transfers Out	1,148,705	76,284	76,284	176,284
Capital Outlay	1,544,905	174,815	543,268	6,102,836
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,370,733	2,103,930	2,661,823	8,332,056
Excess Revenues / (Net Cost to the County)	1,683,499	4,729	124,122	(229,061)
General Appropriation Required	0	0	0	229,061
Budget Variance	1,713,507	0	119,393	0

Department Resources Restated by Fund

Revenues				
Airport Operations Fund	2,774,003	1,226,345	1,388,509	1,216,606
Airport Construction Fund	3,280,230	882,314	1,397,436	6,886,389
Total Revenues	6,054,232	2,108,659	2,785,945	8,102,995
Expenditures				
Airport Operations Fund	1,045,843	1,265,763	1,290,201	1,316,664
Airport Construction Fund	3,324,890	838,167	1,371,622	7,015,392
Total Expenditures	4,370,733	2,103,930	2,661,823	8,332,056

010
Airport Administration Program

Purpose Statement

The purpose of the Airport Administration Program is to provide high quality support services to aviation entities, airport operations personnel, and the Gunnison/Crested Butte community so that they can benefit from an airport that is self-funded, contributes to community economic development, and is safe, secure, and efficient.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	33,434	37,500	37,018	35,000
Charges for Services	38,072	25,000	42,000	30,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	276	200	464	200
Investment Income	3,112	2,300	8,426	2,300
Interfund Revenues	1,516,083	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,728	18,962	21,679	19,862
Total Revenues	1,594,705	83,962	109,587	87,362
Expenditures				
Personnel	133,841	110,162	110,166	114,794
Supplies	4,993	7,850	7,900	7,200
Purchased Services	82,783	86,421	83,106	81,744
Community Prgms/Contributions	0	0	0	0
Financing Costs	14	300	300	300
Transfers Out	65,862	76,284	76,284	176,284
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	287,492	281,017	277,756	380,322
Excess Revenues / (Net Cost to the County)	1,307,213	(197,055)	(168,169)	(292,960)
General Appropriation Required	0	197,055	168,169	292,960
Budget Variance	1,541,519	0	28,886	0

610
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide financial, administrative and logistics support to department managers so they can achieve their strategic and operation results.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	33,434	37,500	37,018	35,000
Charges for Services	38,072	25,000	42,000	30,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	276	200	464	200
Investment Income	3,112	2,300	8,426	2,300
Interfund Revenues	1,516,083	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,728	18,962	21,679	19,862
Total Revenues	1,594,705	83,962	109,587	87,362
Expenditures				
Personnel	133,841	110,162	110,166	114,794
Supplies	4,993	7,850	7,900	7,200
Purchased Services	82,783	86,421	83,106	81,744
Community Prgms/Contributions	0	0	0	0
Financing Costs	14	300	300	300
Transfers Out	65,862	76,284	76,284	176,284
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	287,492	281,017	277,756	380,322
Excess Revenues / (Net Cost to the County)	1,307,213	(197,055)	(168,169)	(292,960)
General Appropriation Required	0	197,055	168,169	292,960
Budget Variance	1,541,519	0	28,886	0

Budget Changes

Proposed Change in Funding:	Increase of 4.05% or \$3,400.
Proposed Change in FTEs:	Decrease of 0.29 due to minor reallocations among the activities in the Airport Department. There is no FTE change overall in the Airport Department.
Performance Narrative:	The 2017 budget will require \$100,000 transferred from the fund balance due to the runway rehabilitation local share funding requirements. This reflects an increase to the activity budget of this amount.
Other:	

Core Services

- Department Budget
- Grant Reports
- Training Record Updates
- Personnel Record Updates
- Accident Report Updates
- Capital Improvement Program (five-year plan)
- Annual Capital Plan
- Airline Contracts
- High-Altitude Testing Contracts
- Airport Master Plan Updates (every five years)

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of customer complaints that result in customer satisfaction with response and no desire for next-level management review or action.	Result	100%	90%	100%	100%
Number of daily flights.	Result	5	5	6	6

611

Strategic Development Activity

Purpose Statement

The purpose of the Strategic Development Activity is to provide marketing, planning and aviation services to the community so that it can benefit from a strategic airport alliance that will further the local and regional development and economy.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	35,394	35,394	46,249
Supplies	0	1,100	1,050	1,100
Purchased Services	0	3,500	4,000	4,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	39,994	40,444	51,849
Excess Revenues / (Net Cost to the County)	0	(39,994)	(40,444)	(51,849)
General Appropriation Required	0	39,994	40,444	51,849
Budget Variance	0	0	(450)	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Increase of 0.30 due to minor reallocations among the activities in the Airport Department. There is no FTE change overall in the Airport Department.
Performance Narrative:	The formation of a strategic plan under the Air Command entails that the airport be a stake hold member requiring increased membership and costs for participation.
Other:	

Core Services

- Airport Master Plan and Annual Updates
- Commercial Aviation Partners Representations, Presentations and Agreements
- Corporate and General Aviation Amenities, Proposals, Contracts and Projects
- Community Presentations and Strategic Stakeholder Representation
- Marketing Performance-based Contracts
- Studies and Analyses Reports
- Technical Advisory Committee Sessions

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of the Master Plan milestones that are due are completed.	Result	100%	90%	150%	90%
Dollar value of aeronautical-based revenue collected.	Output	\$1,228,740	\$1,195,645	\$407,694	\$1,195,645
Dollar value of non-aeronautical-based revenue collected.	Output	\$37,702	\$30,700	\$5,822	\$30,700

390
Airport Operations Program

Purpose Statement

The purpose of the Airport Operations Program is to provide high quality airport operations and maintenance services in accordance with FAA Part 139 to the community and airport users so that they can benefit from a safe and efficient aeronautical facility.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	4,000	11,649	4,000
Charges for Services	395,012	436,500	398,279	423,250
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,130	2,500	2,500	2,500
Investment Income	2,431	500	5,500	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	200,000	0
Other Financing Sources and Misc.	775,725	698,883	660,994	698,994
Total Revenues	1,179,298	1,142,383	1,278,922	1,129,244
Expenditures				
Personnel	515,273	640,044	656,414	623,249
Supplies	63,568	103,220	100,989	93,170
Purchased Services	151,247	229,301	220,861	210,242
Community Prgms/Contributions	7,500	7,500	0	5,000
Financing Costs	4,081	4,181	4,181	4,181
Transfers Out	0	0	0	0
Capital Outlay	16,682	500	30,000	500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	758,351	984,746	1,012,445	936,342
Excess Revenues / (Net Cost to the County)	420,946	157,637	266,477	192,902
General Appropriation Required	0	0	0	0
Budget Variance	163,623	0	108,840	0

612
Airside Operations Activity

Purpose Statement

The purpose of the Airside Operations Activity is to provide support and compliance services to all airside components of the airport so that they can benefit from a safe and compliant aeronautical facility.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	4,000	11,649	4,000
Charges for Services	0	308,000	297,900	323,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	123,683	90,394	90,394
Total Revenues	0	435,683	399,943	417,394
Expenditures				
Personnel	0	475,275	491,645	454,771
Supplies	0	72,220	70,039	66,170
Purchased Services	58	133,225	123,796	125,194
Community Prgms/Contributions	0	7,500	0	5,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	500	30,000	500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	58	688,720	715,480	651,635
Excess Revenues / (Net Cost to the County)	(58)	(253,037)	(315,537)	(234,241)
General Appropriation Required	58	253,037	315,537	234,241
Budget Variance	(58)	0	(62,500)	0

Budget Changes

Proposed Change in Funding:	Decrease of 4.20% or \$18,289, most significantly because Public Works Rent is being redirected to the Operational Support Activity.
Proposed Change in FTEs:	Increase of 0.18 due to minor reallocations among the activities in the Airport Department. There is no FTE change overall in the Airport Department.
Performance Narrative:	We anticipate decreased expenses to help offset the runway project and the reduced contribution from the Colorado Department of Transportation. We also renegotiated the FBO lease, which will increase FBO airside revenues from aircraft ramp parking.
Other:	

Core Services

- CFR Part 139 Compliance
- Daily/Weekly Airport Operations and Airfield Inspections
- Airport Condition Reporting and NOTAM Services
- Maintenance of Paved and Unpaved Services
- Airport Obstruction Management, and Lighting and Signage Maintenance
- Airport Emergency Response Plan Management, and Emergency Fire and Medical Responses
- Hazardous Substance Management and Inspections (Aviation Fuel)
- Protection of Navigation Aids and Runway/Taxiway Safety Areas Services
- Airfield Repair and Maintenance, and Snow and Ice Control Services

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage compliance with all FAA Part 139 regulations.	Result	100%	100%	100%	100%
Percentage compliance with all TSA security regulations as per annual inspection.	Result	100%	100%	100%	100%
Maximum number of deficiencies cited as per CFR Part 139 compliance standards annual inspection.	Result	2	3	2	3

613
Landside Operations Activity

Purpose Statement

The purpose of the Landside Operations Activity is to provide operations services to users of the airport so they can travel safely and securely.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	128,500	100,379	100,250
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	2,500	2,500	2,500
Investment Income	0	500	5,500	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	200,000	0
Other Financing Sources and Misc.	0	575,200	570,600	608,600
Total Revenues	0	706,700	878,979	711,850
Expenditures				
Personnel	0	129,375	129,375	122,229
Supplies	0	29,900	29,900	25,900
Purchased Services	0	92,576	93,065	80,548
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	4,181	4,181	4,181
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	256,032	256,521	232,858
Excess Revenues / (Net Cost to the County)	0	450,668	622,458	478,992
General Appropriation Required	0	0	0	0
Budget Variance	0	0	171,790	0

Budget Changes

Proposed Change in Funding:	Increase of 0.73% or \$5,150. We are seeing a decrease in the use of the boarding bridge for flights, however, an increase of airlines and other business renting out terminal space is offsetting this decrease.
Proposed Change in FTEs:	Decrease of 0.19 due to minor reallocations among the activities in the Airport Department. There is no FTE change overall in the Airport Department.
Performance Narrative:	The first year of realigned cost centers reflect airside and landside activities. We anticipate a decrease in project expenses due to the upcoming terminal project, and we expect an increase in revenue due to increased air service contracts.
Other:	

Core Services

- Airport/County Customer Service
- Baggage Assistance and Airline-Related Customer Inquiry Responses
- Monitoring and Administration of Construction Projects
- Non-aeronautical Leases Administration
- Ranching Activities Monitoring and Support Services
- Parking Management and Accounting Services
- Public Transport Management Services
- Terminal Maintenance Services and Snow Removal
- Terminal Tenant Management
- Security Badge Checks, Escorts, and Random Security Checks
- Wildlife Hazard Management Services
- Tomichi Creek Environmental Protection Actions
- Airport Perimeter Security Services

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of customer complaints are resolved to satisfaction.	Result	100%	90%	100%	90%

**620
Terminal Activity**

Purpose Statement

The purpose of the Terminal Activity is to provide a safe and efficient facility to serve enplaning and deplaning passengers so they can enjoy their travels.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	104,957	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,130	0	0	0
Investment Income	2,431	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	599,059	0	0	0
Total Revenues	712,576	0	0	0
Expenditures				
Personnel	107,855	0	0	0
Supplies	22,697	0	0	0
Purchased Services	51,393	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,081	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	682	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	186,707	0	0	0
Excess Revenues / (Net Cost to the County)	525,869	0	0	0
General Appropriation Required	0	0	0	0
Budget Variance	68,383	0	0	0

** This activity has been discontinued as of the 2016 budget and has merged into the Landside Operations Activity.

630

Runway and Grounds Activity

Purpose Statement

The purpose of the Runway and Grounds Activity is to provide grounds and paved surface maintenance services to the users of the Airport so they can have grounds and paved surfaces that are maintained in compliance with FAA requirements.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	145,703	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	176,667	0	0	0
Total Revenues	322,370	0	0	0
Expenditures				
Personnel	154,763	0	0	0
Supplies	9,892	0	0	0
Purchased Services	41,811	0	0	0
Community Prgms/Contributions	7,500	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	213,966	0	0	0
Excess Revenues / (Net Cost to the County)	108,404	0	0	0
General Appropriation Required	0	0	0	0
Budget Variance	20,757	0	0	0

** This activity has been discontinued as of the 2016 budget and has split between the Landside Operations Activity and the Airside Operations Activity.

**640
Snow Removal Activity**

Purpose Statement

The purpose of the Snow Removal Activity is to provide snow removal and condition notification services to the users of the airport so they can have safe operating conditions on runways, taxis and ramps.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	67,194	0	0	0
Supplies	21,841	0	0	0
Purchased Services	23,790	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	112,824	0	0	0
Excess Revenues / (Net Cost to the County)	(112,824)	0	0	0
General Appropriation Required	112,824	0	0	0
Budget Variance	43,239	0	0	0

** This activity has been discontinued as of the 2016 budget and has merged into the Airside Operations Activity.

650

Aircraft Rescue Fire Fighting (ARFF) Activity

Purpose Statement

The purpose of the Aircraft Rescue Fire Fighting Activity (ARFF) is to provide emergency fire and medical response services to users of the Airport so they can receive a response to an airfield accident within three minutes or less.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	134,932	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	134,932	0	0	0
Expenditures				
Personnel	74,623	0	0	0
Supplies	3,256	0	0	0
Purchased Services	32,913	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	16,000	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	126,793	0	0	0
Excess Revenues / (Net Cost to the County)	8,139	0	0	0
General Appropriation Required	0	0	0	0
Budget Variance	34,542	0	0	0

** This activity has been discontinued as of the 2016 budget and has merged into the Airside Operations Activity.

660

Wildlife Hazard Management Activity

Purpose Statement

The purpose of the Wildlife Hazard Management Activity is to provide wildlife hazard-mitigation services to users of the Airport so they can travel safe from hazards caused by wildlife.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	44,559	0	0	0
Supplies	894	0	0	0
Purchased Services	443	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	45,896	0	0	0
Excess Revenues / (Net Cost to the County)	(45,896)	0	0	0
General Appropriation Required	45,896	0	0	0
Budget Variance	(3,439)	0	0	0

** This activity has been discontinued as of the 2016 budget and has merged into the Airside Operations Activity.

**670
Security Activity**

Purpose Statement

The purpose of the Security Activity is to provide safety monitoring, maintenance and training services to all Airport employees and general aviation pilots so they can ensure the Airport provides a safe travel experience in compliance with FAA and Homeland Security requirements.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	9,420	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	9,420	0	0	0
Expenditures				
Personnel	66,279	0	0	0
Supplies	4,989	0	0	0
Purchased Services	839	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	72,107	0	0	0
Excess Revenues / (Net Cost to the County)	(62,687)	0	0	0
General Appropriation Required	62,687	0	0	0
Budget Variance	201	0	0	0

** This activity has been discontinued as of the 2016 budget and has merged into the Airside Operations Activity.

030
Airport Construction Program

Purpose Statement

The purpose of the Airport Construction Program is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	3,146,763	772,814	1,284,038	6,482,389
Charges for Services	131,726	108,000	110,000	148,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,741	1,500	3,398	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	254,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	3,280,230	882,314	1,397,436	6,886,389
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	690,191	650,213	834,721	889,423
Community Prgms/Contributions	0	0	0	0
Financing Costs	23,633	13,639	23,633	23,633
Transfers Out	1,082,843	0	0	0
Capital Outlay	1,528,224	174,315	513,268	6,102,336
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,324,890	838,167	1,371,622	7,015,392
Excess Revenues / (Net Cost to the County)	(44,660)	44,147	25,814	(129,003)
General Appropriation Required	44,660	0	0	129,003
Budget Variance	8,365	0	(18,333)	0



804
Airport Construction Activity

Purpose Statement

The purpose of the Airport Construction Activity is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	3,146,763	772,814	1,284,038	6,482,389
Charges for Services	131,726	108,000	110,000	148,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,741	1,500	3,398	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	254,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	3,280,230	882,314	1,397,436	6,886,389
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	690,191	650,213	834,721	889,423
Community Prgms/Contributions	0	0	0	0
Financing Costs	23,633	13,639	23,633	23,633
Transfers Out	1,082,843	0	0	0
Capital Outlay	1,528,224	174,315	513,268	6,102,336
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,324,890	838,167	1,371,622	7,015,392
Excess Revenues / (Net Cost to the County)	(44,660)	44,147	25,814	(129,003)
General Appropriation Required	44,660	0	0	129,003
Budget Variance	8,365	0	(18,333)	0

Budget Changes

Proposed Change in Funding:	Increase of 680.49% or \$6,004,075. Most significantly because of the Airport Runway Rehab project that is scheduled in the spring of 2017.
Proposed Change in FTEs:	None.
Performance Narrative:	We will have three Airport Improvement Projects (AIP) next year; the main runway rehabilitation, and the SRE and Terminal Concept Studies. The FAA has granted \$6.4M in funding for these projects.
Other:	

Core Services

- Identification and development of FAA eligible projects
- Project management of FAA funded construction projects

Key Performance Measures

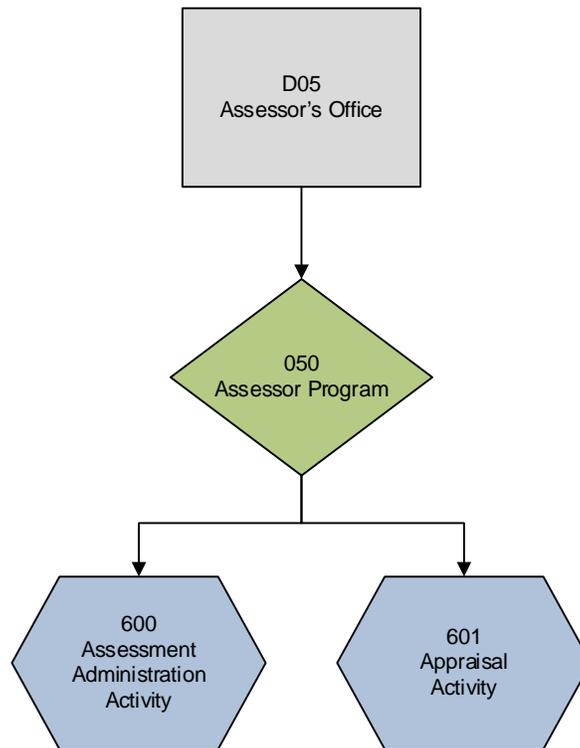
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of projects completed on time.	Result	100%	100%	100%	80%
Percentage of projects completed within allowable budgets.	Result	100%	100%	100%	100%
Percentage of projects in compliance with FAA regulations.	Result	100%	100%	100%	100%

Mission Statement

The mission of the Assessor's Office is to fairly and equitably value all real and business personal property in accordance with state laws and the highest industry standards; to provide property and valuation data services; and to serve Gunnison County property owners, taxing entities and the public in a respectful, friendly and responsible manner.

Elected Official

Kristy McFarland
221 N. Wisconsin Street, Ste. A
Gunnison, CO 81230
(970) 641-1085
assessor@gunnisoncounty.org



Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	6,877	10,000	10,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	77	0	0	0
Total Revenues	6,954	10,000	10,000	10,000
Expenditures				
Personnel	672,995	740,848	705,738	748,768
Supplies	10,731	5,651	7,599	9,350
Purchased Services	109,958	125,093	127,376	136,878
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	793,684	871,592	840,713	894,996
Excess Revenues / (Net Cost to the County)	(786,730)	(861,592)	(830,713)	(884,996)
General Appropriation Required	786,730	861,592	830,713	884,996
Budget Variance	86,536	0	30,879	0

Department Resources Restated by Fund

Revenues				
General Fund	6,954	10,000	10,000	10,000
Total Revenues	6,954	10,000	10,000	10,000
Expenditures				
General Fund	793,684	871,592	840,713	894,996
Total Expenditures	793,684	871,592	840,713	894,996



**050
Assessor's Office Program**

Purpose Statement

The purpose of the Assessor's Office Program is to provide property data and valuation services to Gunnison County property owners and other interested parties so they can understand the characteristics that determine property value, receive fair and equitable valuations, and have the information they need to make decisions.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	6,877	10,000	10,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	77	0	0	0
Total Revenues	6,954	10,000	10,000	10,000
Expenditures				
Personnel	672,995	740,848	705,738	748,768
Supplies	10,731	5,651	7,599	9,350
Purchased Services	109,958	125,093	127,376	136,878
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	793,684	871,592	840,713	894,996
Excess Revenues / (Net Cost to the County)	(786,730)	(861,592)	(830,713)	(884,996)
General Appropriation Required	786,730	861,592	830,713	884,996
Budget Variance	86,536	0	30,879	0

600
Assessment Administration Activity

Purpose Statement

The purpose of the Assessment Administration Activity is to provide statutory deliverables, such as the Abstract, Certification, Tax Warrant, Notices of Valuation and Determination, etc.; maintain accurate parcel information, such as legal descriptions, mapping, districts, etc.; maintain accurate ownership information, such as owners of record, types of interest, mailing addresses, etc.; maintain personal property records, conduct field visits of businesses, mail personal property declarations; maintain property exemption information, process abatements, provide data requests and general customer support to the County Treasurer, the State, taxing entities, real estate professionals and the public so that they can establish budgets, deliver tax bills, make informed decisions, and have confidence in the assessment process.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	6,877	10,000	10,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	77	0	0	0
Total Revenues	6,954	10,000	10,000	10,000
Expenditures				
Personnel	260,622	314,746	308,745	341,268
Supplies	3,503	2,430	3,703	4,301
Purchased Services	38,014	43,613	46,469	55,896
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	302,139	360,789	358,917	401,465
Excess Revenues / (Net Cost to the County)	(295,185)	(350,789)	(348,917)	(391,465)
General Appropriation Required	295,185	350,789	348,917	391,465
Budget Variance	26,771	0	1,872	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	Increase of 0.60 due to minor reallocations among the activities in the Assessor's Office. There is no FTE change in the Assessor's Office overall.
Performance Narrative:	2017 is a reappraisal year. Typically, title transfer processing halts during May, then resumes in June.
Other:	

Core Services

- Title transfers
- Parcel listing and ownership information updates
- Customer service
- Data requests
- Reports: tax roll, abstract of assessment, certification of value
- Public communications
- Senior and disabled veteran exemptions
- Abatements
- Personal Property record updates
- New business discoveries

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of all ownership records that are accurate, based on valid, recorded public documents.	Result	51%	95%	85%	95%

**601
Appraisal Activity**

Purpose Statement

The purpose of the Appraisal Activity is to provide real property values on a fair and equitable basis for ad valorem taxation, to honor the taxpayers' rights and allow them meaningful input into the valuation process, and to consultation services to property owners appealing their valuation so they can participate in an appeals process that is unthreatening, ensures accuracy and increases their understanding of and confidence in the process.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	412,373	426,102	396,993	407,500
Supplies	7,229	3,221	3,896	5,049
Purchased Services	71,944	81,480	80,907	80,982
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	491,545	510,803	481,796	493,531
Excess Revenues / (Net Cost to the County)	(491,545)	(510,803)	(481,796)	(493,531)
General Appropriation Required	491,545	510,803	481,796	493,531
Budget Variance	59,765	0	29,007	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Decrease of 0.60 due to minor reallocations among the activities in the Assessor's Office. There is no FTE change in the Assessor's Office overall.
Performance Narrative:	The appraisal staff continues to improve the accuracy of mass appraisal valuation, in part by utilizing state-of-the-art analytical and valuation software.
Other:	

Core Services

- Property valuations
- Valuation notices and determinations
- Field visits
- Sales confirmations
- Real property record creation and updates
- Statistical analysis
- Appraisal audit
- Building permit tracking
- Agricultural use determination
- Subdivision discounting
- Property appeals

Key Performance Measures

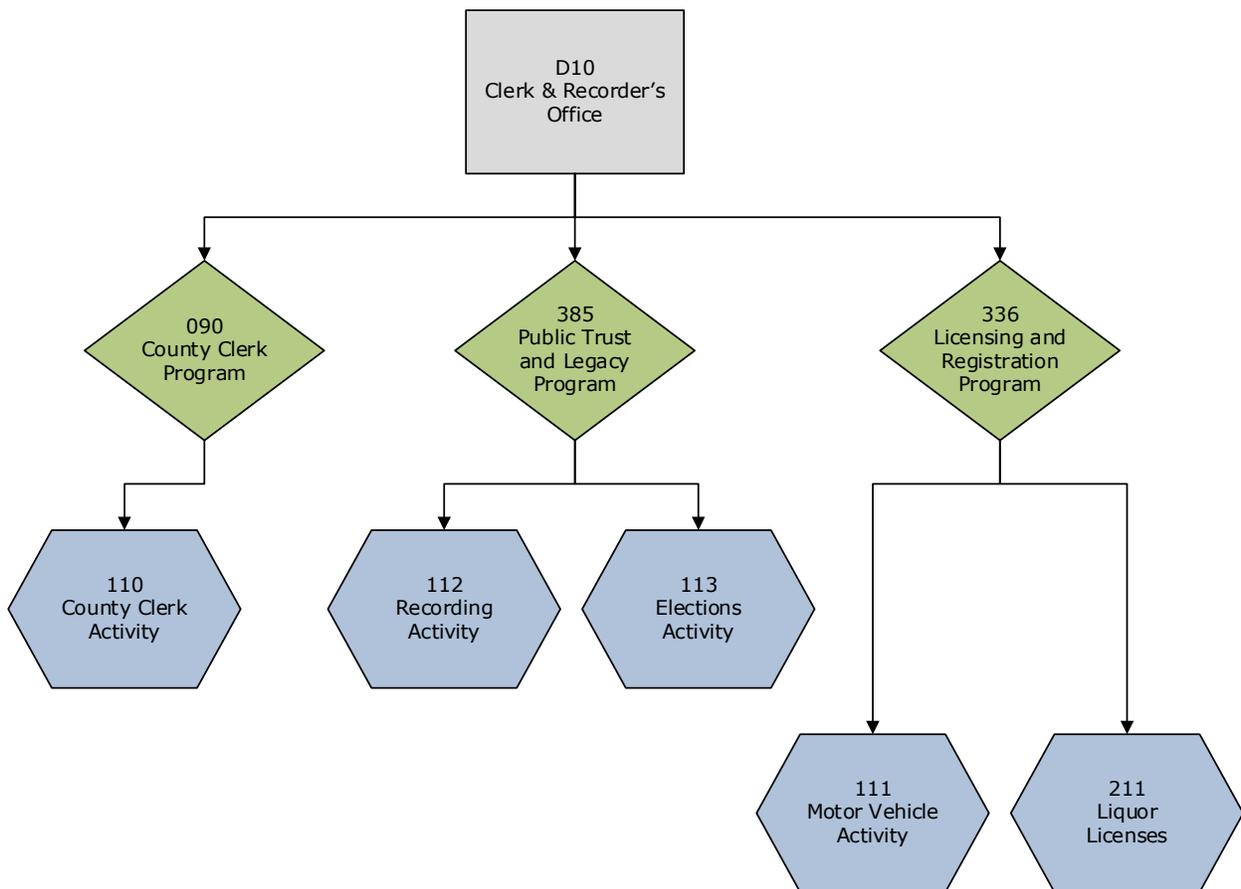
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Number of recommended changes arising from the annual audit.	Result	0	0	0	0
Percentage of all sold properties that are physically inspected.	Result	69%	95%	62%	95%

Mission Statement

The mission of the Gunnison County Clerk and Recorder's Office is to provide motor vehicle licensing, elections, recording, and liquor licensing services to residents of Gunnison County and the general public so they can operate their vehicle legally, express their right to vote, and be assured of the ownership, history, and legacy of land, water, and natural resources.

Elected Official

Kathy Simillion
 221 N. Wisconsin
 Suite #C
 Gunnison, CO 81230
 (970) 641-1516
ksimillion@gunnisoncounty.org





Summary of Office Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Office Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	4,623	4,700	4,623	4,623
Intergovernmental	9,824	0	8,052	0
Charges for Services	411,354	364,700	402,204	428,625
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	19,130	12,000	17,000	15,000
Investment Income	0	0	0	0
Interfund Revenues	585	300	435	300
Transfers In	0	0	0	0
Other Financing Sources and Misc.	122	0	0	0
Total Revenues	445,637	381,700	432,314	448,548
Expenditures				
Personnel	493,958	523,131	516,769	483,292
Supplies	61,561	96,277	104,219	76,890
Purchased Services	100,396	109,797	94,305	100,720
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,241	7,241	4,361	4,361
Transfers Out	0	0	0	0
Capital Outlay	6,270	174,860	63,582	103,470
Miscellaneous (Extraordinary/Special)	3,911	0	0	0
Total Expenditures	670,337	911,306	783,236	768,733
Excess Revenues / (Net Cost to the County)	(224,699)	(529,606)	(350,922)	(320,185)
General Appropriation Required	224,699	529,606	350,922	320,185
Budget Variance	66,673	0	178,684	0

Offices Resources Restated by Fund

Revenues				
General Fund	445,637	381,700	432,314	448,548
Total Revenues	445,637	381,700	432,314	448,548
Expenditures				
General Fund	670,337	911,306	783,236	768,733
Total Expenditures	670,337	911,306	783,236	768,733



**090
County Clerk's Program**

Purpose Statement

The purpose of the County Clerk's Program is to provide official Clerk and Recorder duties, partnerships, and leadership services to partner jurisdictions, residents of Gunnison County, and the greater public so they can have access to the appropriate levels of fees and taxes to fund their roads, schools, and municipal services, be assured of transparent, accurate elections, and know what services and results can be expected from the Clerk's Office.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	4,623	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	10	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,623	0	10	0
Expenditures				
Personnel	23,725	37,930	35,388	37,386
Supplies	1,054	1,325	1,289	1,325
Purchased Services	5,862	8,296	7,554	8,255
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	30,641	47,551	44,231	46,966
Excess Revenues / (Net Cost to the County)	(26,019)	(47,551)	(44,221)	(46,966)
General Appropriation Required	26,019	47,551	44,221	46,966
Budget Variance	7,279	0	3,330	0

110
County Clerk Activity

Purpose Statement

The purpose of the County Clerk's Activity is to provide official Clerk and Recorder duties, partnerships, and leadership services to partner jurisdictions, residents of Gunnison County, and the greater public so they can have access to the appropriate levels of fees and taxes to fund their roads, schools, and municipal services, be assured of transparent, accurate elections, and know what services and results can be expected from the Clerk's Office.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	4,623	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	10	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,623	0	10	0
Expenditures				
Personnel	23,725	37,930	35,388	37,386
Supplies	1,054	1,325	1,289	1,325
Purchased Services	5,862	8,296	7,554	8,255
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	30,641	47,551	44,231	46,966
Excess Revenues / (Net Cost to the County)	(26,019)	(47,551)	(44,221)	(46,966)
General Appropriation Required	26,019	47,551	44,221	46,966
Budget Variance	7,279	0	3,330	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	Increase of 0.15 due to minor reallocations among the activities in the Clerk & Recorder’s Office. There is no FTE change in the Clerk & Recorder’s Office overall.
Performance Narrative:	We will continue to work on establishing partnerships with other district and municipalities in Gunnison County.
Other:	

Core Services

- Asset Protection Policies
- Colorado Domestic Abuse Fund, Sales Tax Municipality, and Department of Health Marriage License Disbursements
- Daily Balance Financial Reports

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Amount of total taxes are realized annually by the Town of Crested Butte as a consequence of Joint Reporting Initiative.	Result	New Measure	New Measure	New Measure	New Measure
Number of intergovernmental agreements executed.	Output	New Measure	New Measure	New Measure	New Measure



385
Public Trust and Legacy Program

Purpose Statement

The purpose of the Public Trust and Legacy Program is to provide elections and recording services to the residents of Gunnison County and the greater public so they can express their right to vote through a transparent and secure election process and be assured of the ownerships, history and legacy of land, water, and natural resources.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	9,824	0	8,052	0
Charges for Services	232,358	224,700	216,810	242,625
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	585	300	435	300
Transfers In	0	0	0	0
Other Financing Sources and Misc.	122	0	0	0
Total Revenues	242,889	225,000	225,297	242,925
Expenditures				
Personnel	238,004	242,537	243,317	183,875
Supplies	45,366	82,202	85,536	62,202
Purchased Services	84,336	91,333	77,384	82,182
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,241	7,241	4,361	4,361
Transfers Out	0	0	0	0
Capital Outlay	6,270	174,860	63,582	103,470
Miscellaneous (Extraordinary/Special)	3,911	0	0	0
Total Expenditures	382,127	598,173	474,180	436,090
Excess Revenues / (Net Cost to the County)	(139,238)	(373,173)	(248,883)	(193,165)
General Appropriation Required	139,238	373,173	248,883	193,165
Budget Variance	42,558	0	124,290	0



112
Recording Activity

Purpose Statement

The purpose of the Recording Activity is to provide documents, marriage licenses, and archival services to the residents of Gunnison County and the greater public so they can be assured of the ownership, history, and legacy of land, water, and natural resources.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	188,126	178,000	202,510	197,125
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	585	300	435	300
Transfers In	0	0	0	0
Other Financing Sources and Misc.	122	0	0	0
Total Revenues	188,832	178,300	202,945	197,425
Expenditures				
Personnel	100,468	117,347	117,347	114,535
Supplies	5,285	8,452	9,746	8,452
Purchased Services	38,045	39,313	38,327	40,134
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,241	7,241	4,361	4,361
Transfers Out	0	0	0	0
Capital Outlay	6,270	24,860	23,208	66,875
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	154,309	197,213	192,989	234,357
Excess Revenues / (Net Cost to the County)	34,523	(18,913)	9,956	(36,932)
General Appropriation Required	0	18,913	0	36,932
Budget Variance	(25,680)	0	28,869	0

Budget Changes

Proposed Change in Funding:	Increase of 10.73% or \$19,125, due to an expected increase from Elected Official Fees.
Proposed Change in FTEs:	Decrease of 0.10 due to minor reallocations among the activities in the Clerk & Recorder's Office. There is no FTE change in the Clerk & Recorder's Office overall.
Performance Narrative:	The Recording Activity is currently working on having more companies searching and recording online. 2016 will be our first year of Capital Improvements to preserve historical documents.
Other:	

Core Services

- Marriage Licenses
- Civil Union Licenses
- Recorded Document Images
- Surveyed Land Deposits
- County Commissioner Meeting Minutes
- Recorded Document Consultations

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Amount of revenue generated from online IDoc subscriptions.	Result	New Measure	\$10,285.01	\$13,713.35	\$13,000
Percentage of total recorded documents that are e-recorded.	Result	New Measure	37.1%	36.5%	35%

**113
Elections Activity**

Purpose Statement

The purpose of the Elections Activity is to provide registrations, outreach events, ballots, and general, primary, and coordinated election services to the residents of Gunnison County so they can express their right to vote through a transparent and secure election process.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	9,824	0	8,052	0
Charges for Services	44,232	46,700	14,300	45,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	54,056	46,700	22,352	45,500
Expenditures				
Personnel	137,535	125,190	125,970	69,340
Supplies	40,081	73,750	75,790	53,750
Purchased Services	46,291	52,020	39,057	42,048
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	150,000	40,374	36,595
Miscellaneous (Extraordinary/Special)	3,911	0	0	0
Total Expenditures	227,818	400,960	281,191	201,733
Excess Revenues / (Net Cost to the County)	(173,761)	(354,260)	(258,839)	(156,233)
General Appropriation Required	173,761	354,260	258,839	156,233
Budget Variance	68,238	0	95,421	0



Budget Changes

Proposed Change in Funding:	Decrease of 2.57% or \$1,200.
Proposed Change in FTEs:	Decrease of 0.40 due to minor reallocations among the activities in the Clerk & Recorder's Office. There is no FTE change in the Clerk & Recorder's Office overall.
Performance Narrative:	The Gunnison County Elections Activity will continue to strive to better serve our voters. We anticipate receiving election results faster with the advent of the new voting equipment.
Other:	

Core Services

- Ballots
- Permanent Mail-In Vote Ballots
- Overseas/Military Ballots
- Voter Registration List
- Candidate Party and Voter Consultations
- Historical Election Results

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of voters in general elections who cast their votes.	Result	New Measure	New Measure	New Measure	New Measure
Percentage of costs of contracted elections that are paid by coordinating jurisdictions.	Result	New Measure	New Measure	New Measure	New Measure



336
Licensing and Registration Program

Purpose Statement

The purpose of the Licensing and Registration Program is to provide liquor licensing and vehicle registrations to the residents and businesses of Gunnison County and the greater public so businesses can legally sell alcoholic beverages and residents can legally drive their vehicles on public roads.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	4,700	4,623	4,623
Intergovernmental	0	0	0	0
Charges for Services	178,996	140,000	185,384	186,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	19,130	12,000	17,000	15,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	198,126	156,700	207,007	205,623
Expenditures				
Personnel	232,229	242,664	238,064	262,031
Supplies	15,142	12,750	17,394	13,363
Purchased Services	10,198	10,168	9,367	10,283
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	257,568	265,582	264,825	285,677
Excess Revenues / (Net Cost to the County)	(59,442)	(108,882)	(57,818)	(80,054)
General Appropriation Required	59,442	108,882	57,818	80,054
Budget Variance	16,837	0	51,064	0



**111
Motor Vehicle Activity**

Purpose Statement

The purpose of the Motor Vehicle Activity is to provide State of Colorado title and registration, renewals, and information services to the residents of Gunnison County and WSCU students so they can legally drive their vehicle on public roads.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	178,996	140,000	185,384	186,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	19,130	12,000	17,000	15,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	198,126	152,000	202,384	201,000
Expenditures				
Personnel	232,229	234,889	230,289	254,555
Supplies	15,142	12,700	17,394	13,338
Purchased Services	10,198	9,318	9,367	9,433
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	257,568	256,907	257,050	277,326
Excess Revenues / (Net Cost to the County)	(59,442)	(104,907)	(54,666)	(76,326)
General Appropriation Required	59,442	104,907	54,666	76,326
Budget Variance	16,837	0	50,241	0

Budget Changes

Proposed Change in Funding:	Increase of 32.24% or \$49,000, due to an expected increase from Elected Official Fees.
Proposed Change in FTEs:	Increase of 0.45 due to minor reallocations among the activities in the Clerk & Recorder’s Office. There is no FTE change in the Clerk & Recorder’s Office overall.
Performance Narrative:	We are educating our customers through social media and the Gunnison County website, and we are increasing our communications through our new and updated renewal cards. This will create better customer service with more relevant information.
Other:	

Core Services

- Temporary License Plates
- Manufactured Home Titles
- Disabled License Plates & Placards
- Heavy Vehicle Equipment Registration & License Plates
- Name & Address Updates
- Motor Vehicle Titles
- Motor Vehicle Registrations

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of Motor Vehicle customers who complete their transaction online.	Result	New Measure	13.2%	13.8%	20%
Percentage of Motor Vehicle customers who complete their registration renewal without being assessed late fees.	Result	New Measure	7.9%	7.8%	10%



211
Liquor Licenses Activity

Purpose Statement

The purpose of the Liquor License Activity is to provide renewal alert, inspection, and licensing services to Gunnison County businesses and special event coordinators, so they can sell alcoholic beverages legally and under control of Gunnison County and the State of Colorado.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	4,700	4,623	4,623
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	4,700	4,623	4,623
Expenditures				
Personnel	0	7,775	7,775	7,476
Supplies	0	50	0	25
Purchased Services	0	850	0	850
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	8,675	7,775	8,351
Excess Revenues / (Net Cost to the County)	0	(3,975)	(3,152)	(3,728)
General Appropriation Required	0	3,975	3,152	3,728
Budget Variance	0	0	823	0

Budget Changes

Proposed Change in Funding:	Decrease of 1.64% or \$77.
Proposed Change in FTEs:	Decrease of 0.10 due to minor reallocations among the activities in the Clerk & Recorder’s Office. There is no FTE change in the Clerk & Recorder’s Office overall.
Performance Narrative:	The Gunnison County Clerk will continue to do inspections on all applications.
Other:	

Core Services

- Liquor Licenses
- Liquor License Application Inspections
- Public Hearings and Legal Postings
- Liquor License Renewal Alerts

Key Performance Measures

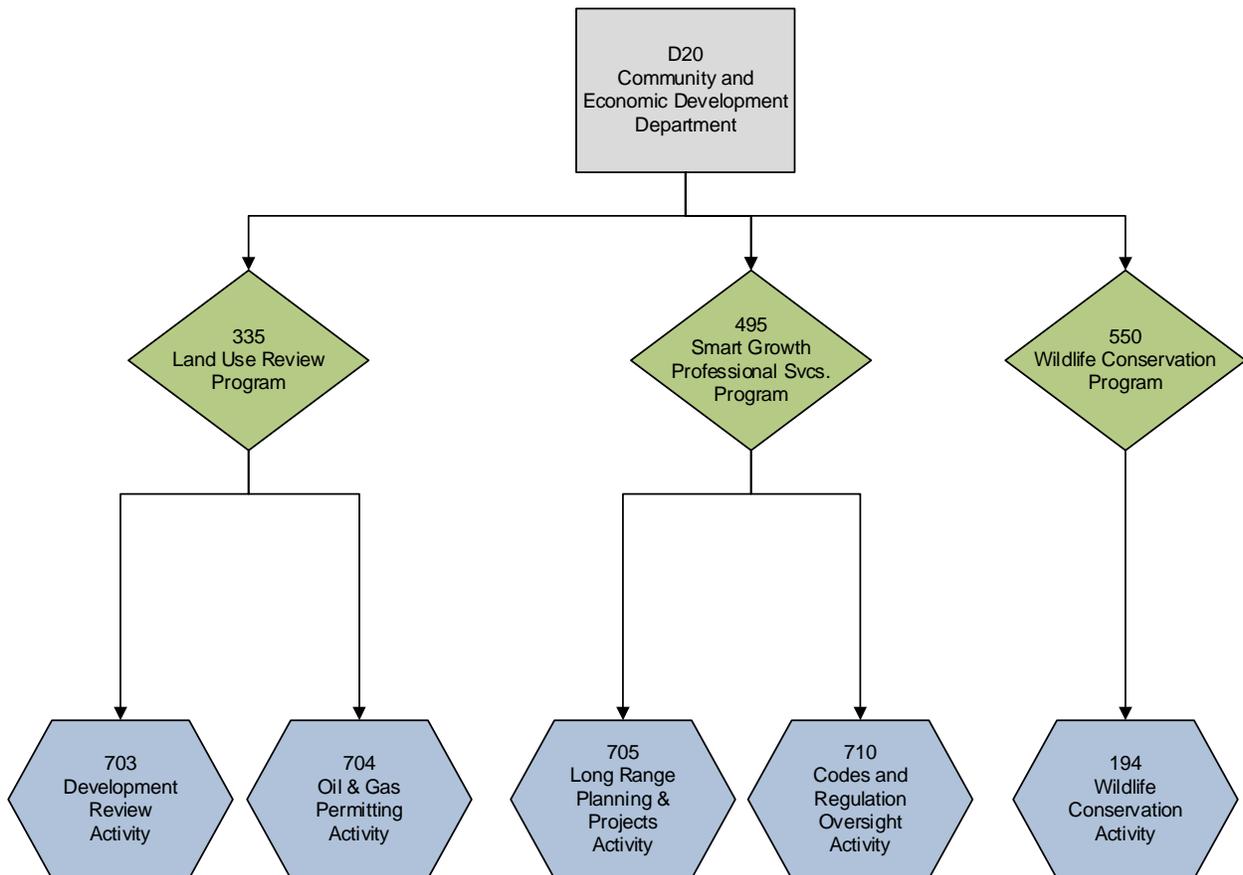
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of Liquor License Applications that have inspections completed prior to granting a new license.	Result	New Measure	100%	100%	100%
Percentage of Liquor License Applications that do not require a second visit/call to correct in order to submit to the State.	Result	New Measure	New Measure	100%	100%
Percentage of Liquor License holders who receive renewal alerts at least 30 days prior to the deadline.	Result	New Measure	New Measure	53.8%	100%

Mission Statement

The mission of the Community and Economic Development Department is to provide land use, building and environmental health services to property owners, developers and all community members so they can achieve a balance of economic development and environmental protection.

Department Director

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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	296,773	229,975	321,946	293,975
Intergovernmental	24,900	16,890	0	6,960
Charges for Services	34,956	21,700	40,325	31,700
Contributions and Other Grants	6,352	2,000	0	2,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	5	5	5
Transfers In	83,570	85,814	0	75,039
Other Financing Sources and Misc.	274	0	0	0
Total Revenues	446,825	356,384	362,276	409,679
Expenditures				
Personnel	557,637	588,713	591,091	620,086
Supplies	16,311	24,230	18,814	23,500
Purchased Services	239,732	326,629	182,446	261,406
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	813,680	939,572	792,351	904,992
Excess Revenues / (Net Cost to the County)	(366,854)	(583,188)	(430,075)	(495,313)
General Appropriation Required	366,854	583,188	430,075	495,313
Budget Variance	177,008	0	153,113	0

Department Resources Restated by Fund

Revenues				
General Fund	446,825	356,384	362,276	409,679
Total Revenues	446,825	356,384	362,276	409,679
Expenditures				
General Fund	813,680	939,572	792,351	904,992
Total Expenditures	813,680	939,572	792,351	904,992



335
Land Use Review Program

Purpose Statement

The purpose of the Land Use Review Program is to provide development review, oil and gas and sage-grouse habitat permit review and inspection services to permit applicants and the community so they can efficiently obtain their permits and maintain a high-quality natural and built environment consistent with County codes and regulations.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	296,773	229,975	321,946	293,975
Intergovernmental	15,000	0	0	0
Charges for Services	34,956	21,700	40,325	31,700
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	5	5	5
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	346,729	251,680	362,276	325,680
Expenditures				
Personnel	416,968	437,903	448,211	443,643
Supplies	14,195	21,100	18,813	20,570
Purchased Services	110,945	164,682	164,697	143,924
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	542,109	623,685	631,721	608,137
Excess Revenues / (Net Cost to the County)	(195,379)	(372,005)	(269,445)	(282,457)
General Appropriation Required	195,379	372,005	269,445	282,457
Budget Variance	156,531	0	102,560	0



703
Development Review Activity

Purpose Statement

The purpose of the Development Review Activity is to provide permit review and inspection services to permit applicants and the community so they can efficiently obtain their permits to complete projects consistent with County codes and regulations.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	286,973	220,975	319,346	288,975
Intergovernmental	0	0	0	0
Charges for Services	34,956	21,700	40,325	31,700
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	5	5	5
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	321,929	242,680	359,676	320,680
Expenditures				
Personnel	381,310	416,156	425,598	424,405
Supplies	14,195	19,100	18,470	20,070
Purchased Services	107,171	128,023	154,038	132,265
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	502,676	563,279	598,106	576,740
Excess Revenues / (Net Cost to the County)	(180,747)	(320,599)	(238,430)	(256,060)
General Appropriation Required	180,747	320,599	238,430	256,060
Budget Variance	122,385	0	82,169	0

Budget Changes

Proposed Change in Funding:	Increase of 32.14% or \$78,000. Most significantly because of an expected increase in building permit revenues.
Proposed Change in FTEs:	Decrease of 0.20 due to minor reallocations among activities in the department. There is no FTE change in the department overall.
Performance Narrative:	Total building permit fees increased from 2015 to 2016 by approximately \$100,000. New construction for Single Family and Commercial projects continue to increase from 2015. Survey data shows customer satisfaction with department services and customer service.
Other:	

Core Services

- Building, ISDS, Land-use, and Oil and Gas Permits
- Application and Plan Reviews
- Board and Commission Support Services
- Sage Grouse Reviews
- Building Inspections
- Conflict and Regulatory Violation Resolutions
- Continuous Improvement of the Development Review Process

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of respondents to the biennial Citizen Survey who indicate that land use, planning and zoning services offered by Gunnison County are good or excellent.	Result	44%	50%	44%	50%
Percentage of customers who respond to the department's satisfaction survey indicate that Gunnison County planning and permitting processes are efficient, fair and proactive.	Result	81.8%	65%	70%	75%
Minimum number of new ideas to improve the development review process within six months of conducting an annual	Result	2	2	2	2



	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
	review/critique of major development applications processed over the last year.				



= This performance measure aligns directly with the Commissioners' Strategic Plan.



704

Oil and Gas Permitting Activity

Purpose Statement

The purpose of the Oil and Gas Permitting Activity is to provide permanent review and inspection services to permit applicants and the community so they can obtain their permits and complete their projects in compliance with County Oil and Gas Regulations.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	9,800	9,000	2,600	5,000
Intergovernmental	15,000	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	24,800	9,000	2,600	5,000
Expenditures				
Personnel	35,658	21,747	22,613	19,238
Supplies	0	2,000	343	500
Purchased Services	3,774	36,659	10,659	11,659
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	39,432	60,406	33,615	31,397
Excess Revenues / (Net Cost to the County)	(14,632)	(51,406)	(31,015)	(26,397)
General Appropriation Required	14,632	51,406	31,015	26,397
Budget Variance	34,146	0	20,391	0



Budget Changes

Proposed Change in Funding:	Decrease of 44.44% or \$4,000. Due to an expected decrease of revenue from oil and gas permits.
Proposed Change in FTEs:	Increase of 0.15 due to minor reallocations among activities in the department. There is no FTE change in the department overall.
Performance Narrative:	We are currently working with COGCC in reviewing and updating the Memorandum of Understanding and Intergovernmental Agreement.
Other:	

Core Services

- Pre-application Permits
- Oil and Gas Permits
- Oil and Gas Inspections (in cooperation with COGCC)

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of limited-impact permit applications that receive decisions within 30 calendar days.	Result	100%	100%	100%	100%



495

Smart Growth Professional Services Program

Purpose Statement

The purpose of the Smart Growth Professional Services Program is to provide professional consulting, facilitation and code-development services to both Gunnison County residents and the County organization to create a high performing, prosperous and interconnected community.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	123,399	132,246	142,880	160,328
Supplies	0	0	1	0
Purchased Services	12,319	47,500	17,749	30,060
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	135,718	179,746	160,630	190,388
Excess Revenues / (Net Cost to the County)	(135,718)	(179,746)	(160,630)	(190,388)
General Appropriation Required	135,718	179,746	160,630	190,388
Budget Variance	17,392	0	19,116	0



705

Long-Range Planning and Projects Activity

Purpose Statement

The purpose of the Long-range Planning and Projects Activity is to provide professional consulting, facilitation and policy services to the County to create a high-performing, prosperous and interconnected community.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	94,192	101,929	111,639	112,678
Supplies	0	0	0	0
Purchased Services	12,244	42,500	12,749	25,060
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	106,436	144,429	124,388	137,738
Excess Revenues / (Net Cost to the County)	(106,436)	(144,429)	(124,388)	(137,738)
General Appropriation Required	106,436	144,429	124,388	137,738
Budget Variance	12,563	0	20,041	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Decrease of 0.05 due to minor reallocations among activities in the department. There is no FTE change in the department overall.
Performance Narrative:	Staff completed the final stages of the One Valley Prosperity Project. Staff has begun working internally and externally with the Community Builders Task Force and related stakeholders to implement the actions and strategies identified in the One Valley Prosperity Strategy. Staff continues to work with our community constituents (such as the Crested Butte South Property Owner’s Association) to develop clear policy approaches and standards that advance the goals of the BOCC’s Strategic Plan and the One Valley Prosperity Strategy.
Other:	

Core Services

- Comprehensive and Master Planning Services
- Economic Development Leadership Services
- Environmental Sustainability Services
- Facilitations
- Community Policy Development

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of strategic results outlined in the BOCC Strategic Plan that Community Development is responsible for leading are complete.	Result	New Measure	100%	100%	100%
Minimum number of additional proactive projects (i.e., new regulations for Amendment 64, new economic indicators report) completed to the County Manager's satisfaction.	Result	New Measure	2	2	2



= This performance measure aligns directly with the Commissioners’ Strategic Plan.



710

Codes and Regulation Oversight Activity

Purpose Statement

The purpose of the Codes and Regulation Oversight Activity is to provide code and regulation services to the community so they can efficiently promote and maintain the economy, environment, public health, safety and welfare consistent with community values.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	29,207	30,317	31,241	47,650
Supplies	0	0	1	0
Purchased Services	75	5,000	5,000	5,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	29,282	35,317	36,242	52,650
Excess Revenues / (Net Cost to the County)	(29,282)	(35,317)	(36,242)	(52,650)
General Appropriation Required	29,282	35,317	36,242	52,650
Budget Variance	4,829	0	(925)	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Increase of 0.10 due to minor reallocations among activities in the department. There is no FTE change in the department overall.
Performance Narrative:	The CED Department will continue to propose amendments to the Gunnison County Land Use Resolution to provide clarity and remove ambiguity in the document while keeping in mind the BOCC Strategic Plan. No amendments were completed in 2016 but it is anticipated that there will be proposed LUR changes in 2017.
Other:	

Core Services

- Amendments to International Codes, as Amended and Adopted by Gunnison County
- Amendments to Gunnison County Individual Sewage Disposal System Regulations
- Amendments to Gunnison County Land Use Resolution
- Amendments to Gunnison County Special Development Project Regulations
- Amendments to Gunnison County Regulations for Oil and Gas Operations
- Amendments to Gold Basin Industrial Park Regulations
- Amendments to Crested Butte South Special Area Regulations
- Amendments to North Fork Valley Coal Regulations
- Amendments to Gunnison Corridor Plan

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Number of annual recommendations to the applicable decision making body for improvements to both Master Plans, Land Use Regulations, ISDS regulations and Oil and Gas Regulations to improve the implementation of county goals and efficiency in the development review process for our customers.	Result	3	5	1	5



**550
Wildlife Conservation Program**

Purpose Statement

The purpose of the Wildlife Conservation Program is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	9,900	16,890	57,890	6,960
Charges for Services	0	0	0	0
Contributions and Other Grants	6,352	2,000	2,200	2,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	83,570	85,814	85,814	75,039
Other Financing Sources and Misc.	14	0	0	0
Total Revenues	99,836	104,704	145,904	83,999
Expenditures				
Personnel	17,270	18,564	15,988	16,115
Supplies	2,115	3,130	1,917	2,930
Purchased Services	116,467	114,447	149,436	87,422
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	135,853	136,141	167,341	106,467
Excess Revenues / (Net Cost to the County)	(36,017)	(31,437)	(21,437)	(22,468)
General Appropriation Required	36,017	31,437	21,437	22,468
Budget Variance	2,825	0	10,000	0



Wildlife Conservation Activity

Purpose Statement

The purpose of Wildlife Conservation Activity is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	9,900	16,890	57,890	6,960
Charges for Services	0	0	0	0
Contributions and Other Grants	6,352	2,000	2,200	2,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	83,570	85,814	85,814	75,039
Other Financing Sources and Misc.	14	0	0	0
Total Revenues	99,836	104,704	145,904	83,999
Expenditures				
Personnel	17,270	18,564	15,988	16,115
Supplies	2,115	3,130	1,917	2,930
Purchased Services	116,467	114,447	149,436	87,422
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	135,853	136,141	167,341	106,467
Excess Revenues / (Net Cost to the County)	(36,017)	(31,437)	(21,437)	(22,468)
General Appropriation Required	36,017	31,437	21,437	22,468
Budget Variance	2,825	0	10,000	0



Budget Changes

Proposed Change in Funding:	Decrease of 19.77% or \$20,705. Most significantly because of services being completed, and no longer needing the revenue that covered these services.
Proposed Change in FTEs:	None.
Performance Narrative:	In 2016 Gunnison County contracted with the Gunnison Conservation District to provide Sage-grouse review services. That contractual relationship has worked well, reviews have been timely and thoughtful and the working relationship Gunnison County has with stakeholders including Colorado Parks and Wildlife is excellent.
Other:	

Core Services

- Wildlife Consultation Services
- Facilitation Services
- Wildlife Public Education Presentations
- Strategic Committee Meetings
- Governmental Coordination Services
- Federal Monitoring on Sage Grouse and Other Species
- Land Use Reviews on Sage Grouse Habitat
- Regulation Reviews and Recommendations
- Federal Grazing Permit Reviews
- Habitat Conservation Plans

Key Performance Measures

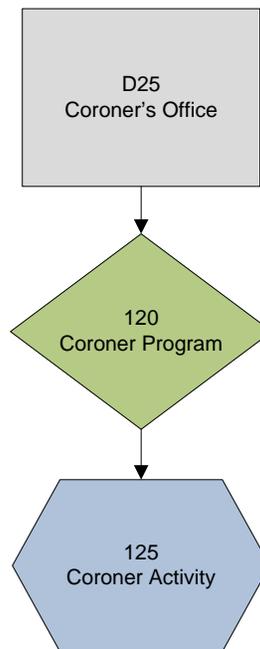
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of Land Use Change permit applications that are reviewed and analyzed for impact on sage grouse within five days.	Result	58.2%	90%	90%	90%
Percentage of all species of special concern monitored for listing status, potential impacts to Gunnison County and the possible need for County intervention in order to help preclude the need for the species to be listed as endangered.	Result	100%	100%	100%	100%

Mission Statement

The mission of the Coroner's Office is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Elected Official

Frank Vader
106 S. Taylor Street, #2
Gunnison, CO 81230
(970) 641-9213
fvader@gunnisoncounty.org



Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	11	0	0	0
Total Revenues	11	0	0	0
Expenditures				
Personnel	50,282	64,746	61,011	96,486
Supplies	6,148	2,725	3,705	2,600
Purchased Services	18,551	24,092	23,120	23,546
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	23,403	19,096	22,823	19,269
Total Expenditures	98,385	110,659	110,659	141,901
Excess Revenues / (Net Cost to the County)	(98,374)	(110,659)	(110,659)	(141,901)
General Appropriation Required	98,374	110,659	110,659	141,901
Budget Variance	(6,257)	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	11	0	0	0
Total Revenues	11	0	0	0
Expenditures				
General Fund	98,385	110,659	110,659	141,901
Total Expenditures	98,385	110,659	110,659	141,901

120
Coroner Program

Purpose Statement

The purpose of the Coroner Program is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	11	0	0	0
Total Revenues	11	0	0	0
Expenditures				
Personnel	50,282	64,746	61,011	96,486
Supplies	6,148	2,725	3,705	2,600
Purchased Services	18,551	24,092	23,120	23,546
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	23,403	19,096	22,823	19,269
Total Expenditures	98,385	110,659	110,659	141,901
Excess Revenues / (Net Cost to the County)	(98,374)	(110,659)	(110,659)	(141,901)
General Appropriation Required	98,374	110,659	110,659	141,901
Budget Variance	(6,257)	0	0	0

**125
Coroner Activity**

Purpose Statement

The purpose of the Coroner Activity is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	11	0	0	0
Total Revenues	11	0	0	0
Expenditures				
Personnel	50,282	64,746	61,011	96,486
Supplies	6,148	2,725	3,705	2,600
Purchased Services	18,551	24,092	23,120	23,546
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	23,403	19,096	22,823	19,269
Total Expenditures	98,385	110,659	110,659	141,901
Excess Revenues / (Net Cost to the County)	(98,374)	(110,659)	(110,659)	(141,901)
General Appropriation Required	98,374	110,659	110,659	141,901
Budget Variance	(6,257)	0	0	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Overall increase of 0.40 due to increasing the hours for one deputy coroner and decreasing the hours for the other deputy coroner.
Performance Narrative:	We will strive to provide timely and high quality service to the community.
Other:	

Core Services

- Manner and Cause of Death Determinations
- Scene Investigation Reports
- Next-of-kin Notifications
- Positive Identifications
- Death Certificates
- Death Investigation Reports

Key Performance Measures

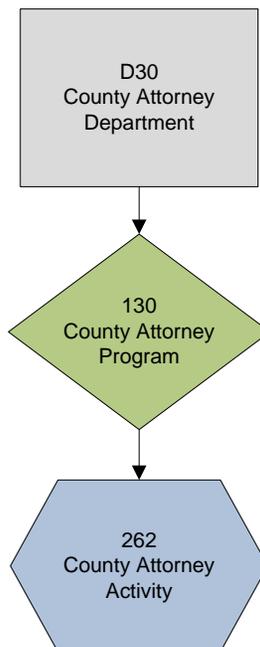
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of responses to the scene that are within 43 minutes or less.	Result	68%	66%	69%	72%
Percentage of death certificates filed within five days of death without the cause and manner of death as "pending".	Result	92%	96%	98%	98%

Mission Statement

The mission of the County Attorney’s Office is to provide legal advice, counsel and support of policies to the Board of County Commissioners (BOCC), other elected and appointed officials, commissions and departments as directed by the BOCC so they can understand the full extent and limits of their legal authorities and act within those authorities.

Department Director

David Baumgarten
200 E. Virginia Avenue
Gunnison, CO 81230
(970) 641-5300
dbaumgarten@gunnisoncounty.org





Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	83	4,150	4,100	4,150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	524	350	957	350
Interfund Revenues	0	0	0	0
Transfers In	31,623	98,000	98,000	98,000
Other Financing Sources and Misc.	117	0	0	0
Total Revenues	32,348	102,500	103,057	102,500
Expenditures				
Personnel	522,221	542,097	557,776	557,799
Supplies	8,727	8,220	7,666	8,600
Purchased Services	122,548	95,641	64,642	81,942
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	2	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	653,495	645,958	630,086	648,341
Excess Revenues / (Net Cost to the County)	(621,147)	(543,458)	(527,029)	(545,841)
General Appropriation Required	621,147	543,458	527,029	545,841
Budget Variance	(94,985)	0	16,429	0

Department Resources Restated by Fund

Revenues				
General Fund	32,348	102,500	103,057	102,500
Total Revenues	32,348	102,500	103,057	102,500
Expenditures				
General Fund	653,495	645,958	630,086	648,341
Total Expenditures	653,495	645,958	630,086	648,341



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County Attorney Program

Purpose Statement

The purpose of the County Attorney Program is to provide legal advice, counsel and policy support services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments as directed by the Board so they can take action and make decisions in a timely manner consistent with the law and County policy.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	83	4,150	4,100	4,150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	524	350	957	350
Interfund Revenues	0	0	0	0
Transfers In	31,623	98,000	98,000	98,000
Other Financing Sources and Misc.	117	0	0	0
Total Revenues	32,348	102,500	103,057	102,500
Expenditures				
Personnel	522,221	542,097	557,776	557,799
Supplies	8,727	8,220	7,666	8,600
Purchased Services	122,548	95,641	64,642	81,942
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	2	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	653,495	645,958	630,086	648,341
Excess Revenues / (Net Cost to the County)	(621,147)	(543,458)	(527,029)	(545,841)
General Appropriation Required	621,147	543,458	527,029	545,841
Budget Variance	(94,985)	0	16,429	0



262
County Attorney Activity

Purpose Statement

The purpose of the County Attorney Activity is to provide legal advice, counsel and policy support services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments as directed by the Board so they can take action and make decisions in a timely manner consistent with the law and County policy.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	83	4,150	4,100	4,150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	524	350	957	350
Interfund Revenues	0	0	0	0
Transfers In	31,623	98,000	98,000	98,000
Other Financing Sources and Misc.	117	0	0	0
Total Revenues	32,348	102,500	103,057	102,500
Expenditures				
Personnel	522,221	542,097	557,776	557,799
Supplies	8,727	8,220	7,666	8,600
Purchased Services	122,548	95,641	64,642	81,942
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	2	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	653,495	645,958	630,086	648,341
Excess Revenues / (Net Cost to the County)	(621,147)	(543,458)	(527,029)	(545,841)
General Appropriation Required	621,147	543,458	527,029	545,841
Budget Variance	(94,985)	0	16,429	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Performance Narrative:	Performance will continue at its current level. The County Attorney’s Office will continue to provide quality legal services to the BOCC, County Manager and all departments within the County in a manner that is accurate, quick and efficient. The goal is to reduce County liability as much as possible through legal advice and guidance and to further the BOCC’s initiatives.
Other:	The COA expects expenditures to slightly increase this year due to two pending litigations and the continued Gunnison Sage Grouse litigation. The Sage Grouse litigation will preserve our business, agriculture and recreational uses within the County as well as the overall quality of life for our citizens.

Core Services

- Formal legal opinions (written and oral)
- Informal legal opinions (written and oral)
- Problem solving consultations
- Coalition building initiatives
- Joint policy advocacy initiatives (County Manager)
- Continuity of Service initiative

Key Performance Measures

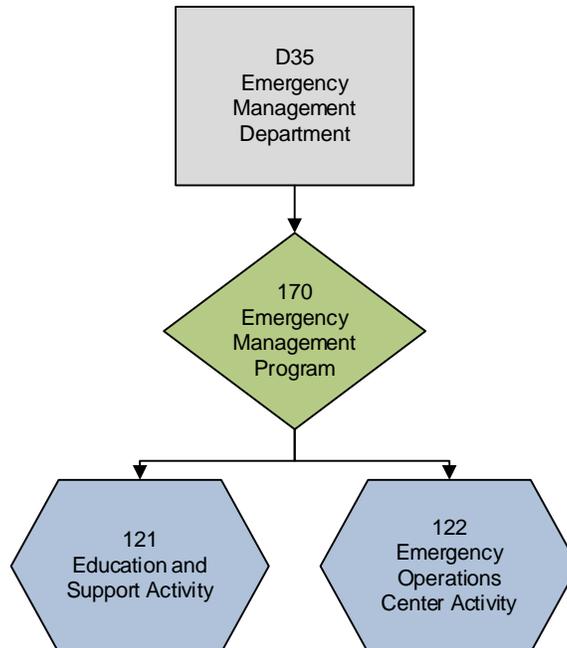
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of contracts, Board agenda items and policies that are reviewed by the CAO within five working days of receipt.	Result	95%	95%	95%	95%
Percentage of contracts, Board agenda items and policies reviewed by the CAO that do not result in significant judgments against the County.	Result	99%	99%	99%	99%
Percentage of code/regulatory/policy reviews that do not result in declaratory or financial judgments against the County.	Result	99%	99%	99%	99%

Mission Statement

The mission of the Emergency Management Department is to provide comprehensive emergency management program services to Gunnison County agencies, first responders and citizens so they have the necessary tools, information and assistance to develop and implement effective mitigation, preparedness, activities, and response and recovery plans.

Department Director

Scott Morrill
510 W. Bidwell Avenue
Gunnison, CO 81230
(970) 641-2481
smorrill@gunnisoncounty.org





Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	600	0
Intergovernmental	76,811	80,465	78,283	78,283
Charges for Services	447	0	908	0
Contributions and Other Grants	2,157	0	597	1,585
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,582	0	0	0
Total Revenues	82,997	80,465	80,388	79,868
Expenditures				
Personnel	116,945	123,520	121,925	129,538
Supplies	4,037	3,326	3,538	2,084
Purchased Services	54,228	68,264	69,533	69,195
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	548	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	175,757	195,110	194,996	200,817
Excess Revenues / (Net Cost to the County)	(92,760)	(114,645)	(114,608)	(120,949)
General Appropriation Required	92,760	114,645	114,608	120,949
Budget Variance	16,057	0	37	0

Department Resources Restated by Fund

Revenues				
General Fund	82,997	80,465	80,388	79,868
Total Revenues	82,997	80,465	80,388	79,868
Expenditures				
General Fund	175,757	195,110	194,996	200,817
Total Expenditures	175,757	195,110	194,996	200,817



170
Emergency Management Program

Purpose Statement

The purpose of the Emergency Management Program is to provide mitigation, preparedness, response and recovery information services to the public, County departments and first responders so that they can effectively prepare for and respond to emergencies.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	600	0
Intergovernmental	76,811	80,465	78,283	78,283
Charges for Services	447	0	908	0
Contributions and Other Grants	2,157	0	597	1,585
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,582	0	0	0
Total Revenues	82,997	80,465	80,388	79,868
Expenditures				
Personnel	116,945	123,520	121,925	129,538
Supplies	4,037	3,326	3,538	2,084
Purchased Services	54,228	68,264	69,533	69,195
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	548	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	175,757	195,110	194,996	200,817
Excess Revenues / (Net Cost to the County)	(92,760)	(114,645)	(114,608)	(120,949)
General Appropriation Required	92,760	114,645	114,608	120,949
Budget Variance	16,057	0	37	0



121
Education and Support Activity

Purpose Statement

The purpose of the Education and Support Activity is to provide preparedness and emergency information to the public, county personnel and first responders so they can successfully prepare for, manage and recover from emergencies.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	600	0
Intergovernmental	56,250	56,250	56,250	56,250
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	56,250	56,250	56,850	56,250
Expenditures				
Personnel	85,555	92,041	91,468	96,553
Supplies	1,803	1,618	1,915	1,318
Purchased Services	29,874	34,235	33,416	33,775
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	117,233	127,894	126,799	131,646
Excess Revenues / (Net Cost to the County)	(60,983)	(71,644)	(69,949)	(75,396)
General Appropriation Required	60,983	71,644	69,949	75,396
Budget Variance	3,917	0	1,695	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Performance Narrative:	This activity has increased the number of public service announcements (PSAs) issued by continuing to utilize Facebook and the Notify Me! feature of the Gunnison County website. The annual target for PSAs is 12, and we actually issued 31 in 2016. By December 31, 2016, Emergency Management assisted all County departments with completion of their Continuity of Operations Plans.
Other:	

Core Services

- Education Presentations
- National Incident Management System (NIMS) Training Coordination
- Preparedness Awareness Presentations and Announcements
- Equipment Grants Administration and Procurement
- Committee Facilitations
- Needs Assessments
- Risk Assessments
- Emergency Response Exercises
- Continuity of Operation Plan Consultations
- Emergency Planning Committee Facilitations

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of respondents to the biennial Citizen Survey indicate that emergency preparedness services offered by Gunnison County are good or excellent.	Result	57%	74%	57%	74%
Percentage of County staff members who are trained in NIMS appropriate to their role.	Result	62%	65%	62%	65%
Percentage of Gunnison County departments that have completed Continuity of Operations Plans.	Result	40%	100%	100%	100%



122
Emergency Operations Center

Purpose Statement

The purpose of the Emergency Operations Center Activity is to provide coordination and emergent informational support services to first responders, County departments, and the public so that they can successfully manage emergency incidents.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	20,561	24,215	22,033	22,033
Charges for Services	447	0	908	0
Contributions and Other Grants	2,157	0	597	1,585
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,503	0	0	0
Total Revenues	26,669	24,215	23,538	23,618
Expenditures				
Personnel	31,390	31,479	30,457	32,985
Supplies	2,233	1,708	1,623	766
Purchased Services	24,353	34,029	36,117	35,420
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	548	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	58,525	67,216	68,197	69,171
Excess Revenues / (Net Cost to the County)	(31,856)	(43,001)	(44,659)	(45,553)
General Appropriation Required	31,856	43,001	44,659	45,553
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	Decrease of 2.47% or \$597.
Proposed Change in FTEs:	None.
Performance Narrative:	This activity has demonstrated that 100% of real EOC activations occur within 10 minutes of the activation request, so we will likely exceed the annual target of 90% in 2016. Staff turnovers have equated to lower-than-expected numbers of people who are trained in aspects of the EOC, and we will continue to recruit volunteers from County staff and other jurisdictions. We will also continue to provide monthly trainings.
Other:	

Core Services

- Emergency Operations Center (EOC) Management
- Emergency Operations Center Activations
- Public Warnings / Notifications
- Evacuation Coordinations
- Out-of-Area Resource Coordinations
- Emergency Reception Areas and Shelter Coordinations
- Recovery Coordinations
- Long Term Operational Plans
- State and Federal Liaisons

Key Performance Measures

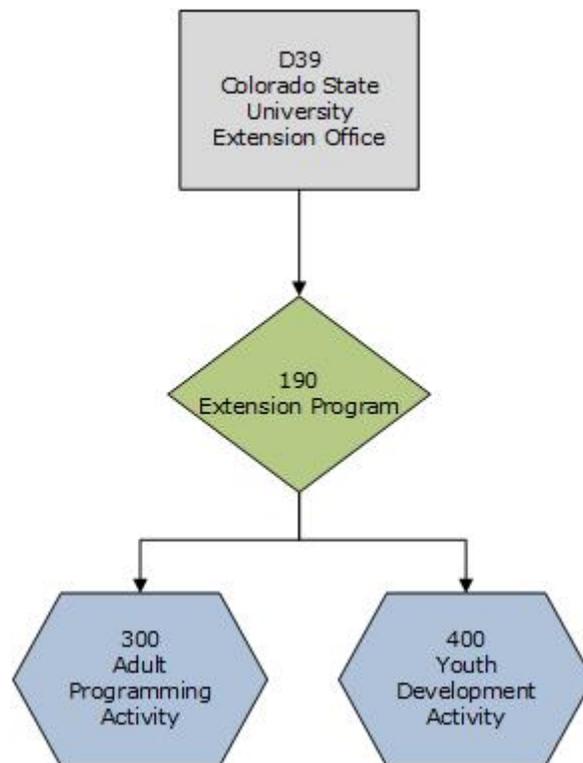
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of public warning messages that are sent within 8 minutes of receiving the request. <i>(Note: Up through 2014, this was measured in 10 minutes, and it was changed to 8 minutes in 2015.)</i>	Result	100%	90%	90%	90%
Percentage of functional activations of the EOC that occur within 10 minutes of the activation request. <i>(Note: Up through 2014, this was measured in 20 minutes, and it was changed to 10 minutes in 2015.)</i>	Result	100%	90%	90%	90%
Number of people who are trained in aspects of operating the EOC.	Result	20	10	8	10

Mission Statement

The mission of the Colorado State University Extension Office is to provide education, youth development and community development services to the members of the Gunnison community so they can increase their application of research-based knowledge to better their quality of life.

Director

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Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5	0	0	0
Total Revenues	5	0	0	0
Expenditures				
Personnel	86,219	88,837	75,471	73,636
Supplies	10,229	12,100	10,907	12,600
Purchased Services	80,099	91,465	120,304	131,817
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	176,547	192,402	206,682	218,053
Excess Revenues / (Net Cost to the County)	(176,542)	(192,402)	(206,682)	(218,053)
General Appropriation Required	176,542	192,402	206,682	218,053
Budget Variance	15,021	0	(14,280)	0

Resources Restated by Fund

Revenues				
General Fund	5	0	0	0
Total Revenues	5	0	0	0
Expenditures				
General Fund	176,547	192,402	206,682	218,053
Total Expenditures	176,547	192,402	206,682	218,053



190
Extension Program

Purpose Statement

The purpose of the Extension Program is to provide education, youth development and community development services to the members of the Gunnison County community so they can increase their application of research-based knowledge to better their quality of life.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5	0	0	0
Total Revenues	5	0	0	0
Expenditures				
Personnel	86,219	88,837	75,471	73,636
Supplies	10,229	12,100	10,907	12,600
Purchased Services	80,099	91,465	120,304	131,817
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	176,547	192,402	206,682	218,053
Excess Revenues / (Net Cost to the County)	(176,542)	(192,402)	(206,682)	(218,053)
General Appropriation Required	176,542	192,402	206,682	218,053
Budget Variance	15,021	0	(14,280)	0



300
Adult Programming Activity

Purpose Statement

The purpose of the Adult Programming Activity is to provide consultation, testing and information services to Gunnison County agricultural, horticultural, family and consumer customers so they can make immediate and long-term informed decisions about property management and their overall health and wellbeing.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	13,624	15,049	15,849	15,343
Supplies	1,907	4,500	3,300	4,000
Purchased Services	18,184	21,761	40,212	48,558
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	33,715	41,310	59,361	67,901
Excess Revenues / (Net Cost to the County)	(33,715)	(41,310)	(59,361)	(67,901)
General Appropriation Required	33,715	41,310	59,361	67,901
Budget Variance	4,708	0	(18,051)	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Decrease of 0.10 due to the removal of two positions that were reclassified as positions not under Gunnison County.
Performance Narrative:	The Extension office will continue to offer quality programs to meet the needs of the Gunnison County citizens. The office plans to offer 3-4 more family and consumer-type classes in 2017 and be more involved with Health and Human Services partnerships.
Other:	

Core Services

- Consultations for hay testing, soil testing, community groups, land, livestock, garden, landscape, property management, general horticulture, weed control and wildlife control
- Agricultural and Horticultural Site Visits
- Testing analysis and results for hay, soil, water and radon
- University reviewed fact sheets
- Master Gardner training sessions
- Plant/insect/disease identifications
- Garden & landscape plans
- Training sessions for agricultural production, lawn and garden care, Master Gardner, property management, computer, health and nutrition, food safety, parenting and early childhood development, budgeting and financial
- Master Gardner Volunteer Management
- Cattle Appraisals

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of reporting participants in CSU Extension programs who state that they support using tax dollars to fund Extension programs.	Result	100%	90%	98%	90%
Number of CSU Extension organizational partnerships.	Result	25	20	24	20



**400
Youth Development Activity**

Purpose Statement

The purpose of the Youth Development Activity is to provide training, activity and skill development services to Gunnison County youth and volunteers so they can develop leadership, citizenship and life skills.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5	0	0	0
Total Revenues	5	0	0	0
Expenditures				
Personnel	72,595	73,788	59,622	58,293
Supplies	8,322	7,600	7,607	8,600
Purchased Services	61,915	69,704	80,092	83,259
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	142,832	151,092	147,321	150,152
Excess Revenues / (Net Cost to the County)	(142,827)	(151,092)	(147,321)	(150,152)
General Appropriation Required	142,827	151,092	147,321	150,152
Budget Variance	10,313	0	3,771	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Decrease of 0.90 due to the removal of two positions that were reclassified as positions not under Gunnison County.
Performance Narrative:	The Extension office will continue to offer a quality 4-H program and youth education program for the citizens of Gunnison County in 2017. More youth are expected to participate in the STEM (Science, Technology, Engineering and Mathematics) projects and we will continue to meet the needs of parents, teachers, and youth.
Other:	

Core Services

- Volunteer leadership trainings and consultations
- Community service coordination
- 4-H meetings and fundraisers
- Youth development activity sessions
- Recruitment events
- Youth development reports
- Youth livestock events
- Youth camps
- Monthly newsletters
- Chaperone and transportation services

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of 4-H members who reenroll in the program the following year if eligible.	Result	81.5%	80%	82%	80%

Mission Statement

The mission of the Facilities and Grounds Department is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Department Director

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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	17,681	16,000	16,306	16,000
Charges for Services	344	0	291	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	83,670	71,054	95,453	80,797
Total Revenues	101,695	87,054	112,050	96,797
Expenditures				
Personnel	241,179	255,465	261,931	260,616
Supplies	28,353	36,400	35,326	29,200
Purchased Services	340,616	445,634	413,704	424,130
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	65,138	11,000	11,000	11,000
Capital Outlay	24,641	0	18,463	38,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	716,238	764,810	756,735	779,757
Excess Revenues / (Net Cost to the County)	(614,543)	(677,756)	(644,685)	(682,960)
General Appropriation Required	614,543	677,756	644,685	682,960
Budget Variance	14,502	0	33,071	0

Department Resources Restated by Fund

Revenues				
General Fund	101,695	87,054	112,050	96,797
Total Revenues	101,695	87,054	112,050	96,797
Expenditures				
General Fund	716,238	764,810	756,735	779,757
Total Expenditures	716,238	764,810	756,735	779,757



**200
Facilities and Grounds Program**

Purpose Statement

The purpose of the Facilities and Grounds Program is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	17,681	16,000	16,306	16,000
Charges for Services	344	0	291	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	83,670	71,054	95,453	80,797
Total Revenues	101,695	87,054	112,050	96,797
Expenditures				
Personnel	241,179	255,465	261,931	260,616
Supplies	28,353	36,400	35,326	29,200
Purchased Services	340,616	445,634	413,704	424,130
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	65,138	11,000	11,000	11,000
Capital Outlay	24,641	0	18,463	38,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	716,238	764,810	756,735	779,757
Excess Revenues / (Net Cost to the County)	(614,543)	(677,756)	(644,685)	(682,960)
General Appropriation Required	614,543	677,756	644,685	682,960
Budget Variance	14,502	0	33,071	0



386
Facilities and Grounds Activity

Purpose Statement

The purpose of the Facilities and Grounds Activity is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	17,681	16,000	16,306	16,000
Charges for Services	344	0	291	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	83,670	71,054	95,453	80,797
Total Revenues	101,695	87,054	112,050	96,797
Expenditures				
Personnel	241,179	255,465	261,931	260,616
Supplies	28,353	36,400	35,326	29,200
Purchased Services	340,616	445,634	413,704	424,130
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	65,138	11,000	11,000	11,000
Capital Outlay	24,641	0	18,463	38,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	716,238	764,810	756,735	779,757
Excess Revenues / (Net Cost to the County)	(614,543)	(677,756)	(644,685)	(682,960)
General Appropriation Required	614,543	677,756	644,685	682,960
Budget Variance	14,502	0	33,071	0



Budget Changes

Proposed Change in Funding:	Increase of 11.19% or \$9,743 from an increase in rental revenues.
Proposed Change in FTEs:	Decrease of 0.05 from reclassifying hours spent in Facilities and Grounds back to Finance.
Performance Narrative:	Facilities is meeting goals in most results. Non-emergency work orders are often intentionally delayed in order to efficiently utilize staff and organize work if the work order is not urgent and can be delayed without affecting customers adversely. This results in outputs that are below target, however results are improving. We continue to prioritize emergency work orders and preventative maintenance over employee work order requests. 2015-2016 energy improvements focused on the Public Safety Center. Through adjustments to HVAC control programming, energy savings of 9.9% were achieved when adjusted for climate conditions.
Other:	

Core Services

- Work Order Requests
- Daily Building Janitorial Cleanings
- Constructions and Building Improvements
- Main Sidewalk Entryway Snow Removals
- Equipment Inspections
- New Structure Consultation and Contract Management
- Emergency Repairs
- Scheduled Preventative Maintenance Services
- Mowing and Other Grounds Upkeep Services

Key Performance Measures

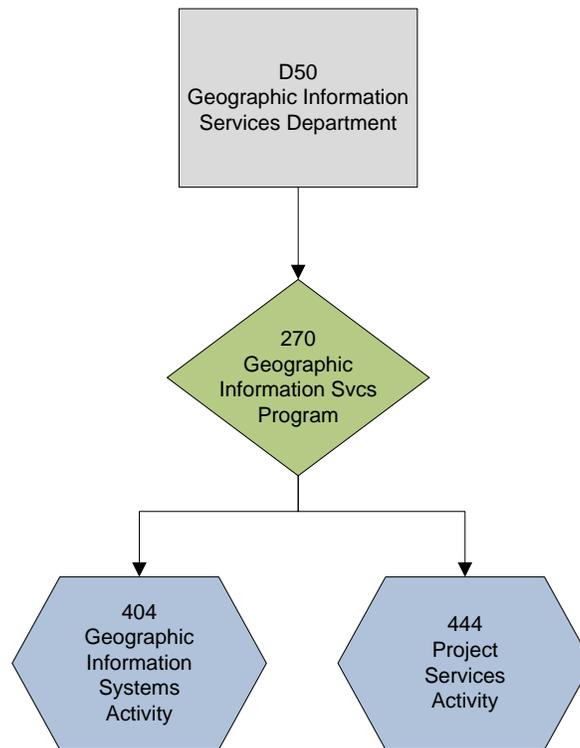
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of all emergency repair calls that are resolved so that business can continue within 24 hours.	Result	75%	90%	100%	90%
Percentage of all non-emergency work orders that are resolved so that business can continue within 10 days.	Result	45.8%	90%	75.2%	90%
Percentage of energy efficiency increase in one County facility per year.	Result	New Measure	10%	9.9%	10%

Mission Statement

The mission of the Geographical Information Services Department is to provide geographic data and project services to the public, other County departments and government entities so they can make informed land use decisions and effectively manage emergency response services.

Department Director

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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	582	200	1,600	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	179,674	179,669	179,669	179,669
Transfers In	0	0	0	0
Other Financing Sources and Misc.	49	0	0	0
Total Revenues	180,305	179,869	181,269	179,869
Expenditures				
Personnel	199,033	200,466	200,466	203,937
Supplies	3,161	6,139	5,390	6,137
Purchased Services	33,864	45,675	46,117	45,308
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	16,184	6,048	6,048	4,981
Capital Outlay	299	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	252,541	258,328	258,021	260,363
Excess Revenues / (Net Cost to the County)	(72,236)	(78,459)	(76,752)	(80,494)
General Appropriation Required	72,236	78,459	76,752	80,494
Budget Variance	14,485	0	1,707	0

Department Resources Restated by Fund

Revenues				
General Fund	5	0	0	0
ISF-II	180,301	179,869	181,269	179,869
Total Revenues	180,305	179,869	181,269	179,869
Expenditures				
General Fund	69,472	77,247	76,283	78,129
ISF-II	183,069	181,081	181,738	182,234
Total Expenditures	252,541	258,328	258,021	260,363



270

Geographical Information Services Program

Purpose Statement

The purpose of the Geographical Information Services Program is to provide geographic data and project services to the public, other County departments and government entities so they can make informed land use decisions and effectively manage emergency response services.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	582	200	1,600	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	179,674	179,669	179,669	179,669
Transfers In	0	0	0	0
Other Financing Sources and Misc.	49	0	0	0
Total Revenues	180,305	179,869	181,269	179,869
Expenditures				
Personnel	199,033	200,466	200,466	203,937
Supplies	3,161	6,139	5,390	6,137
Purchased Services	33,864	45,675	46,117	45,308
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	16,184	6,048	6,048	4,981
Capital Outlay	299	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	252,541	258,328	258,021	260,363
Excess Revenues / (Net Cost to the County)	(72,236)	(78,459)	(76,752)	(80,494)
General Appropriation Required	72,236	78,459	76,752	80,494
Budget Variance	14,485	0	1,707	0



404

Geographical Information Systems Activity

Purpose Statement

The purpose of the Geographical Information Systems Activity is to provide maps and digital spatial information services to the public, other County departments and governmental entities so they can receive current and accurate geographic data.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	582	200	1,600	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	179,674	179,669	179,669	179,669
Transfers In	0	0	0	0
Other Financing Sources and Misc.	44	0	0	0
Total Revenues	180,301	179,869	181,269	179,869
Expenditures				
Personnel	140,933	141,916	141,916	144,136
Supplies	2,889	4,937	4,800	4,937
Purchased Services	22,765	28,180	28,974	28,180
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	16,184	6,048	6,048	4,981
Capital Outlay	299	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	183,069	181,081	181,738	182,234
Excess Revenues / (Net Cost to the County)	(2,769)	(1,212)	(469)	(2,365)
General Appropriation Required	2,769	1,212	469	2,365
Budget Variance	7,250	0	743	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Performance Narrative:	Key performance measures expected to continue scoring high while improvements in parcel spatial accuracy and database improvements will be the focus for 2017.
Other:	

Core Services

- Geographic data creation and collection – parcels, addresses, roads, aerials, etc.
- Website data services – interactive web map, PDF maps, GIS datasets
- Printed maps – large format plotter, mapbooks, etc.
- Specific Mapping Solutions – utility & weed map applications, desktop mapping applications for employees, etc.
- Geographic data analysis
- Global Positioning System (GPS) data collection

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of E911 addressing changes and/or additions updated within two days.	Result	94.1%	80%	90%	90%
Percentage of parcels current with Assessor's Office database.	Result	99.9%	99.9%	99.9%	99.9%



**444
Project Services Activity**

Purpose Statement

The purpose of the Project Services Activity is to provide services related to land conservation, E911 addressing, land use data analysis, project coordination and graphic design services to the public, other County departments, and governmental entities so they can be assured that sufficient private lands are conserved in Gunnison County to create the desired balance of land uses within the County, addressing functions are managed properly within the E911 System, and land use decisions are well informed by geographic data analysis.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5	0	0	0
Total Revenues	5	0	0	0
Expenditures				
Personnel	58,100	58,550	58,550	59,801
Supplies	273	1,202	590	1,200
Purchased Services	11,099	17,495	17,143	17,128
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	69,472	77,247	76,283	78,129
Excess Revenues / (Net Cost to the County)	(69,467)	(77,247)	(76,283)	(78,129)
General Appropriation Required	69,467	77,247	76,283	78,129
Budget Variance	7,235	0	964	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	The acres of conservation easements this year are tracking below the target but this will be greatly overcome when the first phase of a planned easement closes, which is expected in early 2017.
Other:	The Land Preservation Fund balance is recovering from some recent large projects and interest in conservation easement remains high.

Core Services

- Land Conservation Services - Land Preservation Board, Residential Density Transfer Program, Ranchland Initiative
- E 911 Address Management Services - Master Street Addressing Guide Coordination, Address Management, Regional Coordination
- Land Use Planning Data Analysis - Gunnison Sage-grouse, Development/economic, Community Indicators, Federal projects, Long Range Plans
- Project Coordination Services – Energy, Census, Site Plans, Local Government Approval
- Graphic Design - Technical Drawing, Posters, Signs

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
 Number of new acres of private land conserved annually in Gunnison County.	Output	1,256	1,700	950	1,700
Maximum number of new lots created annually by 35-acre developments.	Output	0	20	0	20



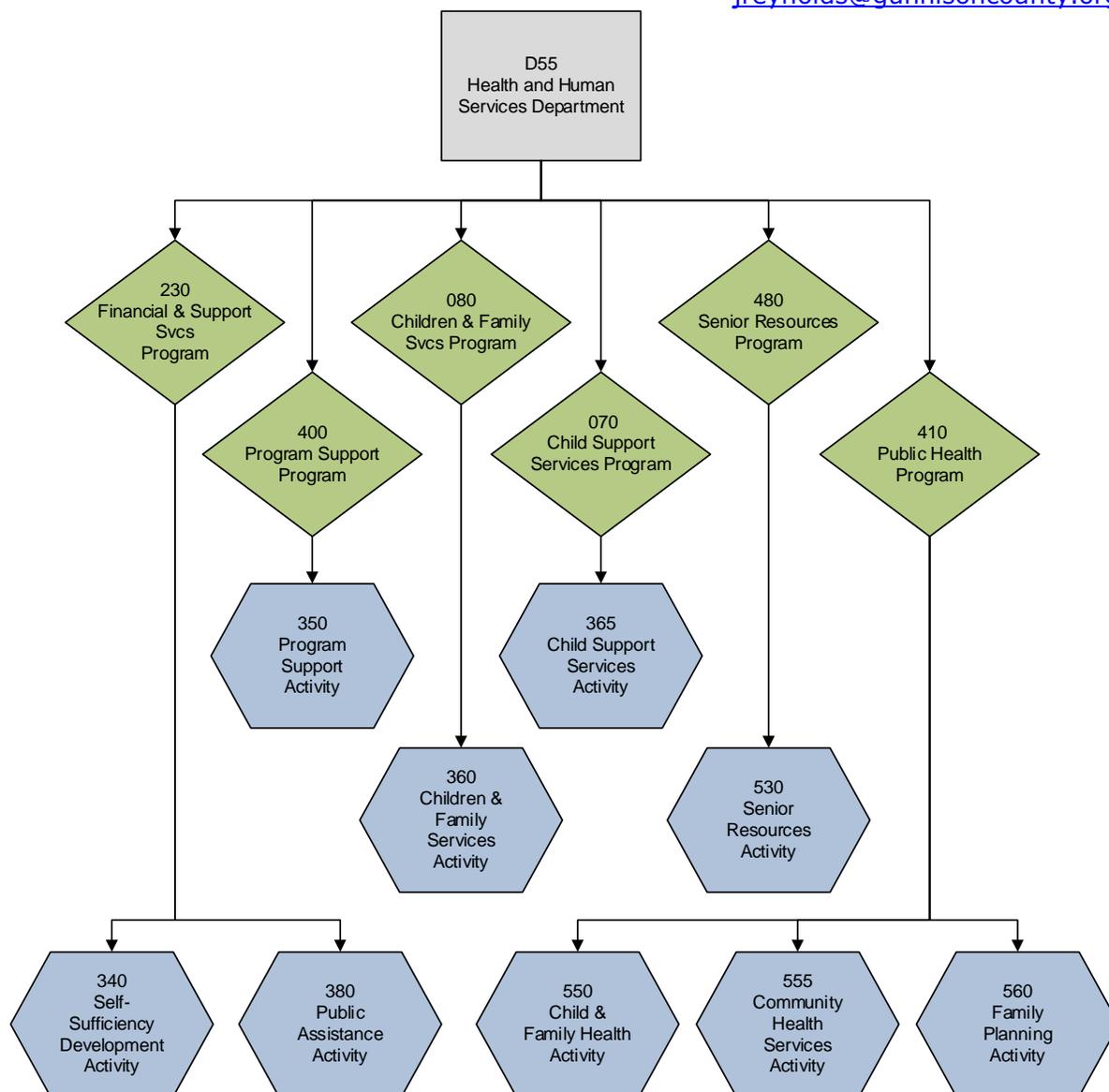
= This performance measure aligns directly with the Commissioners' Strategic Plan.

Mission Statement

The mission of the Gunnison County Department of Health and Human Services (DHHS) is to provide prevention, protection, advocacy and support services to Gunnison and Hinsdale County-area individuals and families across the life spectrum so they can have an improved quality of life.

Department Director

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 Gunnison, CO 81230
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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	284,716	303,875	551,215	562,875
Licenses and Permits	0	0	0	0
Intergovernmental	4,148,060	4,759,205	4,696,066	4,873,973
Charges for Services	45,569	71,100	35,160	87,375
Contributions and Other Grants	95,274	137,395	65,058	30,400
Fines & Forfeitures	0	0	0	9,300
Investment Income	0	0	9,325	7,000
Interfund Revenues	0	0	0	0
Transfers In	264,929	522,900	278,930	268,245
Other Financing Sources and Misc.	107,885	106,750	103,633	103,829
Total Revenues	4,946,432	5,901,225	5,739,387	5,942,997
Expenditures				
Personnel	1,899,792	2,192,254	2,142,423	2,393,032
Supplies	198,956	207,142	255,051	223,553
Purchased Services	456,519	753,591	655,215	735,832
Community Prgms/Contributions	2,251,310	2,451,579	2,363,429	2,399,538
Financing Costs	0	0	11	0
Transfers Out	162,699	251,900	233,352	239,136
Capital Outlay	4,232	0	83,028	1,000
Miscellaneous (Extraordinary/Special)	0	920	(28,646)	(3,441)
Total Expenditures	4,973,509	5,857,386	5,703,863	5,988,650
Excess Revenues / (Net Cost to the County)	(27,077)	43,839	35,524	(45,653)
General Appropriation Required	27,077	0	0	45,653
Budget Variance	68,066	0	(8,315)	0

Department Resources Restated by Fund

Revenues				
General Fund	554,342	780,355	529,729	485,585
Human Services Fund	3,765,552	4,342,939	4,102,182	4,300,426
Public Health Agency Fund	626,538	777,931	857,476	897,986
Rural Transportation Fund	0	0	250,000	259,000
Total Revenues	4,946,432	5,901,225	5,739,387	5,942,997
Expenditures				
General Fund	627,147	863,993	630,020	564,385
Human Services Fund	3,749,487	4,217,660	4,055,475	4,310,271
Public Health Agency Fund	596,875	775,733	827,368	926,994
Rural Transportation Fund	0	0	0	0
Total Expenditures	4,973,509	5,857,386	5,703,863	5,988,650



230
Financial & Support Services Program

Purpose Statement

The purpose of the Financial and Support Services Program is to provide life skills evaluation and training, direct assistance such as public medical insurance, financial assistance, employment activities, budgeting, nutrition and other basic services so families can achieve stability.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,137,757	2,404,491	2,274,761	2,313,684
Charges for Services	0	0	40	0
Contributions and Other Grants	0	0	5,040	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,015	750	680	700
Total Revenues	2,138,772	2,405,241	2,280,521	2,314,384
Expenditures				
Personnel	27,573	31,377	34,360	78,286
Supplies	0	0	1,604	3,415
Purchased Services	107,388	107,489	130,303	124,437
Community Prgms/Contributions	2,012,604	2,158,523	2,114,272	2,119,760
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	47,804	93,120	52,110	52,110
Total Expenditures	2,195,368	2,390,509	2,332,649	2,378,008
Excess Revenues / (Net Cost to the County)	(56,596)	14,732	(52,128)	(63,624)
General Appropriation Required	56,596	0	52,128	63,624
Budget Variance	(31,052)	0	(66,860)	0



340

Self-Sufficiency Development Activity

Purpose Statement

The purpose of the Self-Sufficiency Development Activity is to provide employment and life skills assessment, planning and training as well as case management and referral services to families so they can have access to financial benefits and programs that promote family stability.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	167,921	258,438	174,000	214,700
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	167,921	258,438	174,000	214,700
Expenditures				
Personnel	24,996	28,663	30,912	74,502
Supplies	0	0	1,604	3,415
Purchased Services	16,504	20,000	20,089	20,000
Community Prgms/Contributions	133,577	102,613	133,093	133,218
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	41,512	87,000	42,506	42,506
Total Expenditures	216,590	238,276	228,204	273,641
Excess Revenues / (Net Cost to the County)	(48,669)	20,162	(54,204)	(58,941)
General Appropriation Required	48,669	0	54,204	58,941
Budget Variance	(28,675)	0	(74,366)	0



Budget Changes

Proposed Change in Funding:	Decrease of 16.92% or \$43,738.
Proposed Change in FTEs:	Increase of 0.70 due to minor reallocation within the department and the increase of hours for certain positions.
Performance Narrative:	On target for the year; significant changes with leadership during the past year.
Other:	

Core Services

- Orientation Sessions
- Individual Responsibility Contracts
- Financial Plans
- Education and Job Preparation classes
- Family Preservation Services
- Client Assessments
- Case Management Services
- Financial Assistance Determinations
- Program, Referrals, and Funding Collaborations
- Fraud and Recovery Investigations

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of individuals leaving the Temporary Assistance to Needy Families Program (TANF) who exit due to employment or other positive or neutral leave reason (not by sanction/noncompliance).	Result	75%	50%	59.5%	50%



**380
Public Assistance Activity**

Purpose Statement

The purpose of the Public Assistance Activity is to provide eligibility determination services to qualified Gunnison and Hinsdale County residents so they can have timely access to food, public medical insurance, financial benefits and programs.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,969,836	2,146,053	2,100,761	2,098,984
Charges for Services	0	0	40	0
Contributions and Other Grants	0	0	5,040	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,015	750	680	700
Total Revenues	1,970,851	2,146,803	2,106,521	2,099,684
Expenditures				
Personnel	2,577	2,714	3,448	3,784
Supplies	0	0	0	0
Purchased Services	90,884	87,489	110,214	104,437
Community Prgms/Contributions	1,879,026	2,055,910	1,981,179	1,986,542
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	6,292	6,120	9,604	9,604
Total Expenditures	1,978,778	2,152,233	2,104,445	2,104,367
Excess Revenues / (Net Cost to the County)	(7,927)	(5,430)	2,076	(4,683)
General Appropriation Required	7,927	5,430	0	4,683
Budget Variance	(2,377)	0	7,506	0



Budget Changes

Proposed Change in Funding:	Decrease of 2.19% or \$47,119.
Proposed Change in FTEs:	Decrease of 0.01 due to minor reallocation within the department.
Performance Narrative:	On target for the year; significant changes with leadership during the past year.
Other:	

Core Services

- Financial Assistance Applications and Determinations
- Supplemental Nutrition Assistance Program Services
- Energy Assistance Evaluations
- Emergency Funding Assistance Evaluations for Housing, Food, Child Care, Medical Services and Transportation
- Fraud and Recovery Investigations
- Collaborations (Domestic Violence, Health, Child Welfare, behavioral Health)
- Referrals

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of all eligibility determinations for food assistance that are completed within 30 days.	Result	98%	95%	84.4%	95%
Percentage of all eligibility determinations for medical assistance completed within 45 days.	Result	98.2%	95%	97.5%	95%
Percentage of respondents to the biennial Citizen Survey who state that the availability of preventative health services in Gunnison County is good or excellent.	Result	46%	45%	46%	45%



400
Program Support Program

Purpose Statement

The purpose of the Program Support Program is to provide information, referral and operational support to individuals and families so they can access health and human service programs.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	284,716	303,875	301,215	303,875
Licenses and Permits	0	0	0	0
Intergovernmental	616,215	734,582	615,146	747,391
Charges for Services	13,878	14,500	11,995	13,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	9,325	7,000
Interfund Revenues	0	0	0	0
Transfers In	254,500	272,900	278,930	268,245
Other Financing Sources and Misc.	2,867	1,000	0	0
Total Revenues	1,172,176	1,326,857	1,216,611	1,339,511
Expenditures				
Personnel	744,360	840,260	807,729	910,795
Supplies	15,775	14,674	18,858	20,079
Purchased Services	175,873	206,706	182,111	193,399
Community Prgms/Contributions	139,881	131,541	111,705	139,801
Financing Costs	0	0	11	0
Transfers Out	131,075	153,900	137,549	136,136
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	(257,122)	(312,000)	(288,377)	(261,672)
Total Expenditures	949,841	1,035,081	969,586	1,138,538
Excess Revenues / (Net Cost to the County)	222,335	291,776	247,025	200,973
General Appropriation Required	0	0	0	0
Budget Variance	44,737	0	(44,751)	0



350
Program Support Activity

Purpose Statement

The purpose of the Program Support Activity is to provide information, referral, operational support and specific services (such as vital records, Women’s Wellness Connection and Child Care assistance) to individuals and families so they can access health and human service programs.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	284,716	303,875	301,2015	303,875
Licenses and Permits	0	0	0	0
Intergovernmental	616,215	734,582	615,146	747,391
Charges for Services	13,878	14,500	11,995	13,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	9,325	7,000
Interfund Revenues	0	0	0	0
Transfers In	254,500	272,900	278,930	268,245
Other Financing Sources and Misc.	2,867	1,000	0	0
Total Revenues	1,172,176	1,326,857	1,216,611	1,339,511
Expenditures				
Personnel	744,360	840,260	807,729	910,795
Supplies	15,775	14,674	18,858	20,079
Purchased Services	175,873	206,706	182,111	193,399
Community Prgms/Contributions	139,881	131,541	111,705	139,801
Financing Costs	0	0	11	0
Transfers Out	131,075	153,900	137,549	136,136
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	(257,122)	(312,000)	(288,377)	(261,672)
Total Expenditures	949,841	1,035,081	969,586	1,138,538
Excess Revenues / (Net Cost to the County)	222,335	291,776	247,025	200,973
General Appropriation Required	0	0	0	0
Budget Variance	44,737	0	(44,751)	0



Budget Changes

Proposed Change in Funding:	Increase of 0.95% or \$12,654.
Proposed Change in FTEs:	Increase of 0.29 due to minor reallocation within the department and the increase of hours for certain positions.
Performance Narrative:	On track for year for most areas; child care assistance needs continue to exceed the available budget resulting in a larger waiting list.
Other:	

Core Services

- Client Services (Phone and Walk-ins, Screenings, Referrals, Scheduling, Benefits Administration)
- Vital Records
- Child Care Assistance
- Program Compliance and Accountability Services
- Reports (Data Entry and Various Required Reports)
- Legislative Recommendations and Actions

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of clients served who report that they "strongly agree" or "agree" that they were treated politely, courteously and respectfully at the front desk.	Result	New Measure	New Measure	New Measure	90%
Number of client engagements/contacts completed.	Output	22,234	20,000	20,312	20,000



080
Children & Family Services Program

Purpose Statement

The purpose of the Children and Family Services Program is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	672,038	834,426	808,063	845,966
Charges for Services	1,240	0	818	0
Contributions and Other Grants	3,090	1,000	3,122	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	676,367	835,426	812,003	846,966
Expenditures				
Personnel	467,854	526,345	480,068	523,385
Supplies	6,532	3,000	6,261	0
Purchased Services	32,156	43,244	60,215	62,047
Community Prgms/Contributions	89,069	151,500	130,920	133,977
Financing Costs	0	0	0	0
Transfers Out	23,381	79,000	83,578	84,000
Capital Outlay	0	0	1,028	0
Miscellaneous (Extraordinary/Special)	209,318	219,800	207,621	206,121
Total Expenditures	828,310	1,022,889	969,691	1,009,530
Excess Revenues / (Net Cost to the County)	(151,943)	(187,463)	(157,688)	(162,564)
General Appropriation Required	151,943	187,463	157,688	162,564
Budget Variance	16,885	0	29,775	0



360

Children and Family Services Activity

Purpose Statement

The purpose of the Children and Family Services Activity is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	672,038	834,426	808,063	845,966
Charges for Services	1,240	0	818	0
Contributions and Other Grants	3,090	1,000	3,122	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	676,367	835,426	812,003	846,966
Expenditures				
Personnel	467,854	526,345	480,068	523,385
Supplies	6,532	3,000	6,261	0
Purchased Services	32,156	43,244	60,215	62,047
Community Prgms/Contributions	89,069	151,500	130,920	133,977
Financing Costs	0	0	0	0
Transfers Out	23,381	79,000	83,578	84,000
Capital Outlay	0	0	1,028	0
Miscellaneous (Extraordinary/Special)	209,318	219,800	207,621	206,121
Total Expenditures	828,310	1,022,889	969,691	1,009,530
Excess Revenues / (Net Cost to the County)	(151,943)	(187,463)	(157,688)	(162,564)
General Appropriation Required	151,943	187,463	157,688	162,564
Budget Variance	16,885	0	29,775	0



Budget Changes

Proposed Change in Funding:	Increase of 1.38% or \$11,540.
Proposed Change in FTEs:	Increase of 0.14 due to minor reallocation within the department and the increase of hours for certain positions.
Performance Narrative:	On target for the year; significant changes with leadership during the past year.
Other:	

Core Services

- Abuse and Neglect Reporting, Evaluation and Assessment
- Crisis Intervention Services
- Foster Care Recruitment, Certification, Training and Support
- Community Resource Referrals
- Treatment Planning
- Supervised Visitation and Planning
- Mentoring Services
- Professional Consultations
- Community Collaborations

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Minimum percentage of children in Gunnison and Hinsdale Counties who have not experienced severe abuse or neglect.	Result	99%	99%	99%	99%
Percentage of children who have received all required immunizations upon entering school.	Result	77%	90%	77%	90%



070
Child Support Services Program

Purpose Statement

The purpose of the Child Support Services Program is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	61,653	69,182	81,803	81,520
Charges for Services	1,200	600	1,480	1,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	62,853	69,782	83,283	83,020
Expenditures				
Personnel	80,990	81,801	81,483	89,985
Supplies	0	0	0	0
Purchased Services	1,612	1,585	2,103	3,360
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	8,242	19,000	12,225	19,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,845	102,386	95,811	112,345
Excess Revenues / (Net Cost to the County)	(27,991)	(32,604)	(12,528)	(29,325)
General Appropriation Required	27,991	32,604	12,528	29,325
Budget Variance	4,045	0	20,076	0



365

Child Support Services Activity

Purpose Statement

The purpose of the Child Support Services Activity is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	61,653	69,182	81,803	81,520
Charges for Services	1,200	600	1,480	1,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	62,853	69,782	83,283	83,020
Expenditures				
Personnel	80,990	81,801	81,483	89,985
Supplies	0	0	0	0
Purchased Services	1,612	1,585	2,103	3,360
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	8,242	19,000	12,225	19,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,845	102,386	95,811	112,345
Excess Revenues / (Net Cost to the County)	(27,991)	(32,604)	(12,528)	(29,325)
General Appropriation Required	27,991	32,604	12,528	29,325
Budget Variance	4,045	0	20,076	0



Budget Changes

Proposed Change in Funding:	Increase of 18.97% or \$13,238.
Proposed Change in FTEs:	None.
Performance Narrative:	This activity continues to perform well.
Other:	

Core Services

- Paternity Determinations and Court Orders
- Child Support Orders
- Medical/Health Care Orders
- Child Support Modifications
- Child Support Enforcement Services

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of current court-ordered support dollars paid.	Result	81.2%	75%	79.1%	75%
Percentage of child support arrears cases that receive a payment during the State fiscal year.	Result	74.7%	75%	78.4%	75%
Child support dollars collected.	Result	\$804,449	\$850,000	\$823,028	\$850,000



480

Senior Resources Program

Purpose Statement

The purpose of the Senior Resources Program is to provide information, assessment, case management, advocacy and referral services to adults and families so they can have an improved quality of life.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	250,000	259,000
Licenses and Permits	0	0	0	0
Intergovernmental	140,231	127,598	120,824	120,390
Charges for Services	(7)	200	4,426	200
Contributions and Other Grants	1,153	0	381	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	10,429	250,000	0	0
Other Financing Sources and Misc.	25	0	0	0
Total Revenues	151,830	377,798	375,631	379,590
Expenditures				
Personnel	152,381	171,802	171,197	163,905
Supplies	4,866	6,210	1,603	625
Purchased Services	39,736	250,257	133,765	201,965
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	82,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	196,983	428,269	388,565	366,495
Excess Revenues / (Net Cost to the County)	(45,153)	(50,471)	(12,934)	13,095
General Appropriation Required	45,153	50,471	12,934	0
Budget Variance	3,759	0	37,537	0



530
Senior Resources Activity

Purpose Statement

The purpose of the Senior Resources Activity is to provide information, assessment, case management, and advocacy and referral services to adults and families so they can have an improved quality of life.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	250,000	259,000
Licenses and Permits	0	0	0	0
Intergovernmental	140,231	127,598	120,824	120,390
Charges for Services	(7)	200	4,426	200
Contributions and Other Grants	1,153	0	381	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	10,429	250,000	0	0
Other Financing Sources and Misc.	25	0	0	0
Total Revenues	151,830	377,798	375,631	379,590
Expenditures				
Personnel	152,381	171,802	171,197	163,905
Supplies	4,866	6,210	1,603	625
Purchased Services	39,736	250,257	133,765	201,965
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	82,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	196,983	428,269	388,565	366,495
Excess Revenues / (Net Cost to the County)	(45,153)	(50,471)	(12,934)	13,095
General Appropriation Required	45,153	50,471	12,934	0
Budget Variance	3,759	0	37,537	0



Budget Changes

Proposed Change in Funding:	Increase of 0.47% or \$1,792.
Proposed Change in FTEs:	Decrease of 0.07 due to minor reallocation within the department.
Performance Narrative:	On target for the year; significant changes with senior services funding during this past year with new community revenue and the adjustment of transportation services exclusively in community organizations and not within HHS.
Other:	

Core Services

- Neglect and Abuse Findings and Responses
- Home-based Visits and Case Management Services
- Court-appointed Visits and Reports
- Long-term Care Planning and Counseling
- Insurance Counseling Services- Medicare, Medicaid, Private
- Education and Information on Aging Topics
- Legal Form Assistance (Powers of Attorney, Health Care Directives)
- Referrals for Care Services (Mental Health, Veterans, In-home Care)
- Senior Transportation Services Countywide
- Senior Meals Site Services and Home Delivered Meals

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of respondents to the biennial Citizen Survey state that the services provided to seniors by Gunnison County are good or excellent.	Result	71%	75%	71%	75%



**410
Public Health Program**

Purpose Statement

The purpose of the Public Health Program is to provide child, family and community health services including family planning programs to the residents of Gunnison County so they can be healthy and safe.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	520,166	588,926	795,469	765,022
Charges for Services	29,258	55,800	16,401	72,675
Contributions and Other Grants	91,032	136,395	56,515	29,400
Fines & Forfeitures	0	0	0	9,300
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	103,977	105,000	102,953	103,129
Total Revenues	744,433	886,121	971,338	979,526
Expenditures				
Personnel	426,634	540,669	567,586	626,676
Supplies	171,784	183,258	226,725	199,434
Purchased Services	99,755	144,310	146,718	150,624
Community Prgms/Contributions	9,757	10,015	6,532	6,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	4,232	0	0	1,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	712,162	878,252	947,561	983,734
Excess Revenues / (Net Cost to the County)	32,271	7,869	23,777	(4,208)
General Appropriation Required	0	0	0	4,208
Budget Variance	29,692	0	15,908	0



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Child and Family Health Activity

Purpose Statement

The purpose of the Child and Family Health Activity is to provide education, consultation, health and referral services to children and families so they can experience optimal health and wellbeing.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	271,842	280,782	286,021	242,450
Charges for Services	6,433	5,300	3,937	5,175
Contributions and Other Grants	88,301	101,341	48,942	27,600
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	9,962	7,129
Total Revenues	366,576	387,423	348,862	282,354
Expenditures				
Personnel	292,279	295,655	269,032	226,706
Supplies	14,288	27,174	26,387	20,286
Purchased Services	42,078	46,143	36,171	23,766
Community Prgms/Contributions	9,757	10,015	6,532	6,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	358,401	378,987	338,122	276,758
Excess Revenues / (Net Cost to the County)	8,175	8,436	10,740	5,596
General Appropriation Required	0	0	0	0
Budget Variance	2,035	0	2,304	0



Budget Changes

Proposed Change in Funding:	Decrease of 27.12% or \$105,069. Most significantly due to a number of grants ending in 2016.
Proposed Change in FTEs:	Decrease of 1.43 due to minor reallocation within the department.
Performance Narrative:	On target for the year. Significant changes made with food safety/consumer protection services in 2016. New Consumer protection services position with stable funding has been established.
Other:	

Core Services

- Immunizations
- Child Care Site Visits and Consultations
- Nurse Home Visits
- Nurturing Parenting Program Classes
- Women, Infant and Children (WIC) Nutritional Program Services
- Dental Referrals and Financial Assistance
- Information, Education and Referrals

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Maximum teen-pregnancy rate.	Result	1%	10%	1%	10%
Maximum percentage of children aged 2-5 years and served by Women, Infants and Children (WIC) who are identified as obese.	Result	3.3%	7%	3%	7%
Percentage of respondents to the biennial Citizen Survey state that the availability of preventative health services in Gunnison County is good or excellent.	Result	46%	45%	46%	45%



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Community Health Services Activity

Purpose Statement

The purpose of the Community Health Services Activity is to provide community health, consumer protection and emergency preparedness services to residents so that they can experience an enhanced level of wellness and safety.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	150,655	227,021	382,883	392,655
Charges for Services	12,704	41,500	6,286	61,500
Contributions and Other Grants	1,711	33,754	5,951	0
Fines & Forfeitures	0	0	0	9,300
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	72,144	75,000	66,991	70,000
Total Revenues	237,213	377,275	462,111	533,455
Expenditures				
Personnel	74,616	180,033	241,455	329,978
Supplies	95,570	114,767	128,486	114,827
Purchased Services	44,957	80,508	81,777	108,458
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	4,232	0	0	1,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	219,376	375,308	451,718	554,263
Excess Revenues / (Net Cost to the County)	17,837	1,967	10,393	(20,808)
General Appropriation Required	0	0	0	20,808
Budget Variance	20,963	0	8,426	0



Budget Changes

Proposed Change in Funding:	Increase of 41.40% \$156,180. Most significantly because of increased grant funding due to continuity and growth of certain grant programs.
Proposed Change in FTEs:	Increase of 2.33 due to minor reallocation within the department and the increase of hours for certain positions.
Performance Narrative:	This activity continues to perform well.
Other:	

Core Services

- Flu Clinics and Community Education Sessions
- Nurse Training Sessions
- Emergency Preparedness Services
- Exercise Programs
- Health Education sessions
- Consumer Protection and Food Safety
- Tobacco and Substance Abuse Prevention
- Early Childhood Council Services
- Disease Investigations and Intervention Services

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of Community Health Plan milestones (Public Health Improvement Plan) accomplished.	Result	New Measure	80%	80%	80%



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Family Planning Activity

Purpose Statement

The purpose of the Family Planning Activity is to provide health services to residents of Gunnison County so they can achieve optimal reproductive health.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	97,669	81,123	126,565	129,917
Charges for Services	10,121	9,000	6,178	6,000
Contributions and Other Grants	1,020	1,300	1,622	1,800
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	31,833	30,000	26,000	26,000
Total Revenues	140,643	121,423	160,365	163,717
Expenditures				
Personnel	59,739	64,981	57,099	69,992
Supplies	61,926	41,317	71,852	64,321
Purchased Services	12,720	17,659	28,770	18,400
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	134,386	123,957	157,721	152,713
Excess Revenues / (Net Cost to the County)	6,258	(2,534)	2,644	11,004
General Appropriation Required	0	2,534	0	0
Budget Variance	6,693	0	5,178	0



Budget Changes

Proposed Change in Funding:	Increase of 34.83% or \$42,294. Most significantly because of increased grant funding due to continuity and growth of certain grant programs.
Proposed Change in FTEs:	Increase of 0.01 due to minor reallocation within the department and the increase of hours for certain positions.
Performance Narrative:	Stable state funding allowing increased use of more effective (and expensive) contraceptive methods. Potential impact may be decreased total patient numbers seeking services over time. Program staff continues to bill insurance to support program funding, but gaps remain.
Other:	

Core Services

- Reproductive Health Examinations
- Healthy Sexuality Community Education Sessions
- Sexually Transmitted Disease Screening and Treatment Services
- Contraception Methods
- Referrals
- Case Management Follow-up Contacts
- Family Planning State Reports

Key Performance Measures

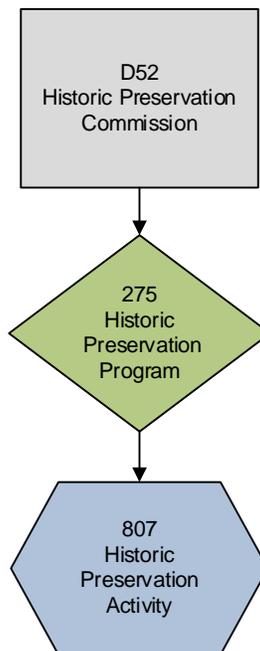
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of pregnant women who receive early prenatal care during the first trimester.	Result	100%	90%	100%	90%

Mission Statement

The mission of the Historic Preservation Commission is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Commission is also responsible to make the community aware of historical information that is available to them and to continue to gather historical information on Gunnison County.

Director

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Summary of Commission Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Commission Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	15,000	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	4	0	0	0
Total Revenues	4	0	15,000	0
Expenditures				
Personnel	2,601	0	0	0
Supplies	352	300	0	300
Purchased Services	792	2,242	17,491	2,592
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,745	2,542	17,491	2,892
Excess Revenues / (Net Cost to the County)	(3,741)	(2,542)	(2,491)	(2,892)
General Appropriation Required	3,741	2,542	2,491	2,892
Budget Variance	3,984	0	51	0

Commission Resources Restated by Fund

Revenues				
General Fund	4	0	15,000	0
Total Revenues	4	0	15,000	0
Expenditures				
General Fund	3,745	2,542	17,491	2,892
Total Expenditures	3,745	2,542	17,491	2,892



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Historic Preservation Program

Purpose Statement

The mission of the Historic Preservation Program is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Commission has to meet the requirements of the Colorado Historical Society Certified Local Government. The Commission is also responsible to make the community aware of historical information both County and State wide that is available to them and to continue to gather historical information on Gunnison County.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	15,000	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	4	0	0	0
Total Revenues	4	0	15,000	0
Expenditures				
Personnel	2,601	0	0	0
Supplies	352	300	0	300
Purchased Services	792	2,242	17,491	2,592
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,745	2,542	17,491	2,892
Excess Revenues / (Net Cost to the County)	(3,741)	(2,542)	(2,491)	(2,892)
General Appropriation Required	3,741	2,542	2,491	2,892
Budget Variance	3,984	0	51	0



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Historic Preservation Activity

Purpose Statement

The mission of the Historic Preservation Activity is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	15,000	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	4	0	0	0
Total Revenues	4	0	15,000	0
Expenditures				
Personnel	2,601	0	0	0
Supplies	352	300	0	300
Purchased Services	792	2,242	17,491	2,592
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,745	2,542	17,491	2,892
Excess Revenues / (Net Cost to the County)	(3,741)	(2,542)	(2,491)	(2,892)
General Appropriation Required	3,741	2,542	2,491	2,892
Budget Variance	3,984	0	51	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Performance Narrative:	The HPC's main recent accomplishment was completion of the Historic Resource Survey Plan.
Other:	

Core Services

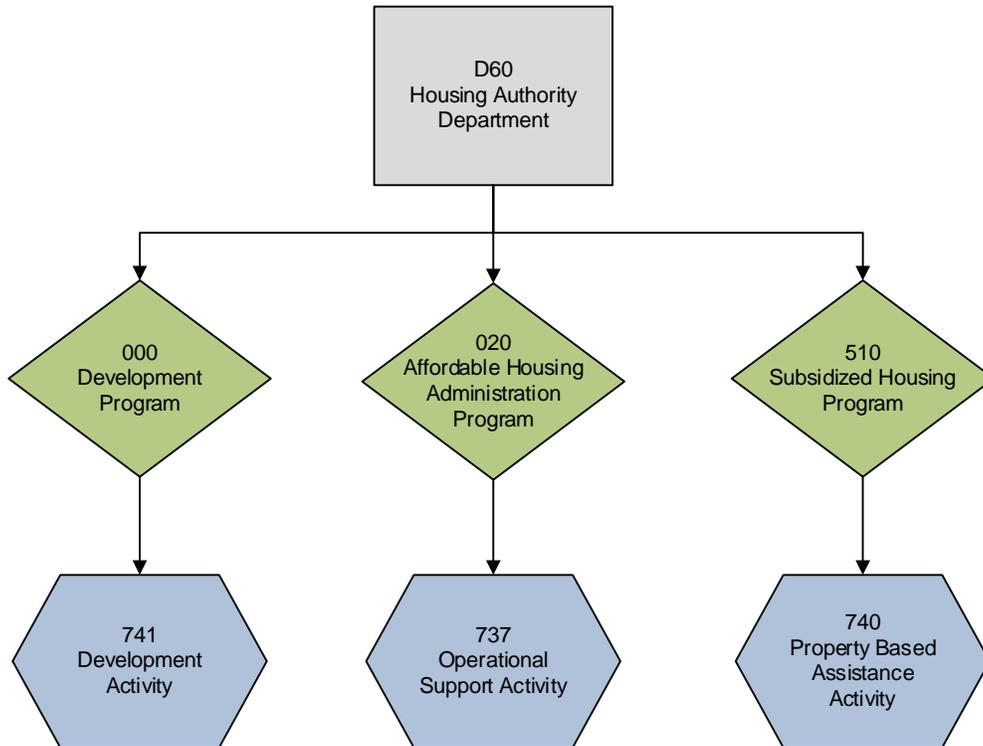
- Historic Preservation Register property owner consultations
- Colorado Historical Society Certified Local Government requirement fulfillments
- Website services
- Brochures
- Educational program sessions
- Native Gunnison County resident interviews
- State and National Historic Preservation participations, property reviews
- Board of County Commissioner landmark recommendations
- Historic site mapping services
- Films made in Gunnison County
- Survey as required by the CLG
- Mapping downtown Gunnison buildings/businesses
- Sponsor activities during Colorado Historical Preservation Month (May)

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Number of local properties designated as historic resources.	Result	1	1	0	1
Number of design review hearings for designated properties.	Output	0	1	0	1
Number of new local historic property designations.	Output	1	1	0	1

Mission Statement

On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.



Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	146,152	142,000	142,000	142,000
Charges for Services	5,128	5,154	50	50
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	150	150	150
Investment Income	469	490	3,550	500
Interfund Revenues	0	0	0	0
Transfers In	0	10,000	0	0
Other Financing Sources and Misc.	335,198	179,456	193,677	168,903
Total Revenues	486,947	337,250	339,427	311,603
Expenditures				
Personnel	4,262	3,648	1,490	2,802
Supplies	508	435	350	400
Purchased Services	171,228	169,403	154,914	138,554
Community Prgms/Contributions	0	0	0	0
Financing Costs	79,487	111,090	152,189	81,177
Transfers Out	19,717	39,484	29,484	33,516
Capital Outlay	126,731	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	11,970	0
Total Expenditures	401,933	324,060	350,397	256,449
Excess Revenues / (Net Cost to the County)	85,014	13,190	(10,970)	55,154
General Appropriation Required	0	0	10,970	0
Budget Variance	64,815	0	(24,160)	0

Department Resources Restated by Fund

Revenues				
Housing Authority Fund	217,407	62,687	57,764	39,515
Senior Housing Fund	233,052	238,075	245,175	235,600
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Revenues	486,947	337,250	339,427	311,603
Expenditures				
Housing Authority Fund	71,488	65,300	73,271	64,657
Senior Housing Fund	293,957	222,272	240,638	155,304
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Expenditures	401,933	324,060	350,397	256,449



**000
Development Program**

Purpose Statement

The purpose of the Development Program is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	205,369	37,883	38,798	39,315
Total Revenues	205,369	37,883	38,798	39,315
Expenditures				
Personnel	0	0	0	0
Supplies	51	0	0	0
Purchased Services	35,605	29,285	29,887	26,729
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,527	2,595	3,200	2,606
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	38,184	31,880	33,087	29,335
Excess Revenues / (Net Cost to the County)	167,186	6,003	5,711	9,980
General Appropriation Required	0	0	0	0
Budget Variance	151,769	0	(292)	0

**741
Development Activity**

Purpose Statement

The purpose of the Development Activity is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	205,369	37,883	38,798	39,315
Total Revenues	205,369	37,883	38,798	39,315
Expenditures				
Personnel	0	0	0	0
Supplies	51	0	0	0
Purchased Services	35,605	29,285	29,887	26,729
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,527	2,595	3,200	2,606
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	38,184	31,880	33,087	29,335
Excess Revenues / (Net Cost to the County)	167,186	6,003	5,711	9,980
General Appropriation Required	0	0	0	0
Budget Variance	151,769	0	(292)	0

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Affordable Housing Administration Program

Purpose Statement

The purpose of the Affordable Housing Administration Program is to provide customer service, housing and homeownership information services to residents of Gunnison County so they can make informed decisions about affordable housing.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	6,952	0	0	0
Charges for Services	5,108	5,104	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	(39)	200	2,300	200
Interfund Revenues	0	0	0	0
Transfers In	0	10,000	0	0
Other Financing Sources and Misc.	17	9,500	16,666	0
Total Revenues	12,038	24,804	18,966	200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	13,514	3,911	10,675	1,806
Community Prgms/Contributions	0	0	0	0
Financing Costs	25	25	25	0
Transfers Out	19,717	29,484	29,484	33,516
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	33,256	33,420	40,184	35,322
Excess Revenues / (Net Cost to the County)	(21,218)	(8,616)	(21,218)	(35,122)
General Appropriation Required	21,218	8,616	21,218	35,122
Budget Variance	(22,794)	0	(12,602)	0

737
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide office management, customer service, monitoring and information services to housing clients and residents of Gunnison County so they can make informed decisions about affordable housing.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	6,952	0	0	0
Charges for Services	5,108	5,104	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	(39)	200	2,300	200
Interfund Revenues	0	0	0	0
Transfers In	0	10,000	0	0
Other Financing Sources and Misc.	17	9,500	16,666	0
Total Revenues	12,038	24,804	18,966	200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	13,514	3,911	10,675	1,806
Community Prgms/Contributions	0	0	0	0
Financing Costs	25	25	25	0
Transfers Out	19,717	29,484	29,484	33,516
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	33,256	33,420	40,184	35,322
Excess Revenues / (Net Cost to the County)	(21,218)	(8,616)	(21,218)	(35,122)
General Appropriation Required	21,218	8,616	21,218	35,122
Budget Variance	(22,794)	0	(12,602)	0

510
Subsidized Housing Program

Purpose Statement

The purpose of the Subsidized Housing Program is to provide subsidized rental housing services to low-income residents so they can have safe, quality and affordable housing where they are satisfied to live.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	139,200	142,000	142,000	142,000
Charges for Services	20	50	50	50
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	150	150	150
Investment Income	508	290	1,250	300
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	129,812	132,073	138,213	129,588
Total Revenues	269,540	274,563	281,663	272,088
Expenditures				
Personnel	4,262	3,648	1,490	2,802
Supplies	457	435	350	400
Purchased Services	122,108	136,207	114,352	110,019
Community Prgms/Contributions	0	0	0	0
Financing Costs	76,935	108,470	148,964	78,571
Transfers Out	0	10,000	0	0
Capital Outlay	126,731	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	11,970	0
Total Expenditures	330,493	258,760	277,126	191,792
Excess Revenues / (Net Cost to the County)	(60,953)	15,803	4,537	80,296
General Appropriation Required	60,953	0	0	0
Budget Variance	(64,160)	0	(11,266)	0

740
Property Based Assistance Activity

Purpose Statement

The purpose of the Property Based Assistance Activity is to provide housing and support services to low-income senior and disabled residents so they can have a safe, affordable place where they are satisfied to live.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Resource Summary

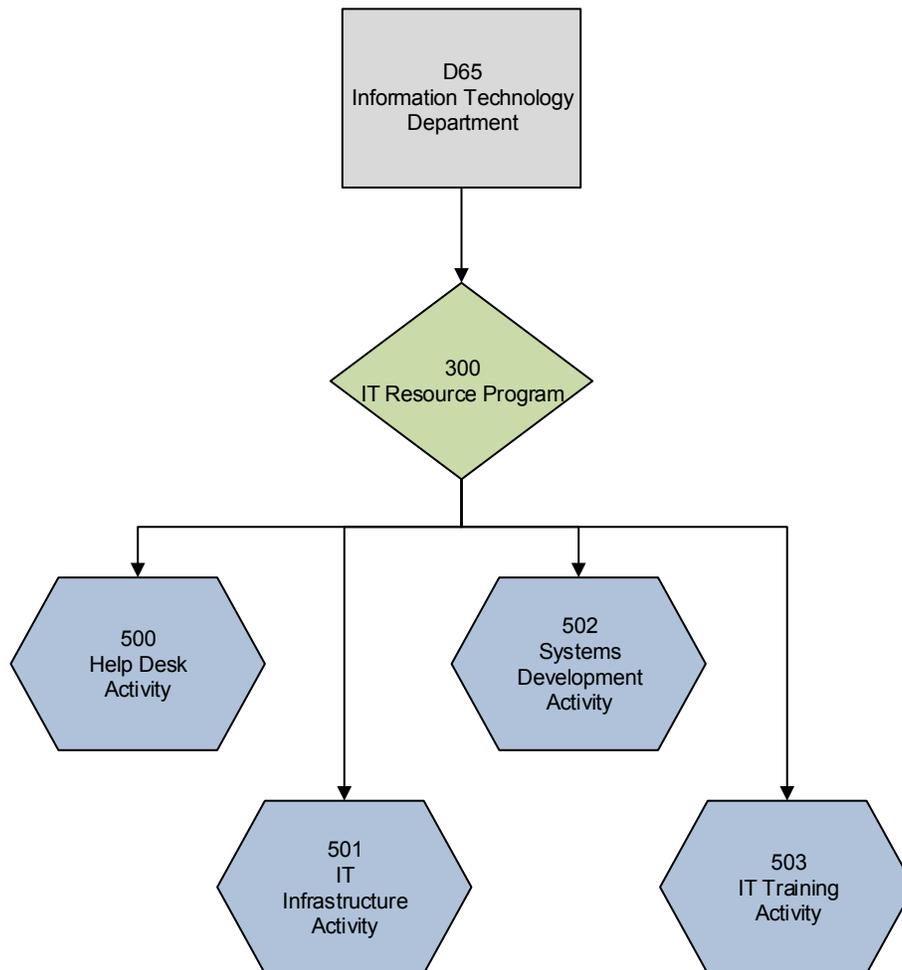
	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	139,200	142,000	142,000	142,000
Charges for Services	20	50	50	50
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	150	150	150
Investment Income	508	290	1,250	300
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	129,812	132,073	138,213	129,588
Total Revenues	269,540	274,563	281,663	272,088
Expenditures				
Personnel	4,262	3,648	1,490	2,802
Supplies	457	435	350	400
Purchased Services	122,108	136,207	114,352	110,019
Community Prgms/Contributions	0	0	0	0
Financing Costs	76,935	108,470	148,964	78,571
Transfers Out	0	10,000	0	0
Capital Outlay	126,731	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	11,970	0
Total Expenditures	330,493	258,760	277,126	191,792
Excess Revenues / (Net Cost to the County)	(60,953)	15,803	4,537	80,296
General Appropriation Required	60,953	0	0	0
Budget Variance	(64,160)	0	(11,266)	0

Mission Statement

The mission of the Information Technology Department is to provide IT Infrastructure, Help Desk, Consulting, and IT Training services to County departments so they can leverage technology and process improvement strategies to achieve their operational and strategic results.

Department Director

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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,811	2,000	7,700	2,000
Interfund Revenues	607,893	601,437	601,416	608,908
Transfers In	11,000	11,000	11,000	11,000
Other Financing Sources and Misc.	4,812	300	0	0
Total Revenues	627,515	614,737	620,116	621,908
Expenditures				
Personnel	200,736	248,865	252,598	287,803
Supplies	62,799	67,454	72,307	73,050
Purchased Services	205,501	203,718	160,081	167,489
Community Prgms/Contributions	0	0	0	0
Financing Costs	24	0	20	24
Transfers Out	71,704	76,500	76,500	72,178
Capital Outlay	125,332	160,500	121,422	129,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	666,096	757,037	682,928	729,544
Excess Revenues / (Net Cost to the County)	(38,581)	(142,300)	(62,812)	(107,636)
General Appropriation Required	38,581	142,300	62,812	107,636
Budget Variance	219,501	0	79,488	0

Department Resources Restated by Fund

Revenues				
ISF-II	627,515	614,737	620,116	621,908
Total Revenues	627,515	614,737	620,116	621,908
Expenditures				
ISF-II	666,096	757,037	682,928	729,544
Total Expenditures	666,096	757,037	682,928	729,544



300
IT Resource Program

Purpose Statement

The purpose of the IT Resource Program is to provide IT infrastructure, Help Desk, Consulting and IT Training services to County departments so they can leverage technology and process improvement strategies to achieve their operational and strategic results.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,811	2,000	7,700	2,000
Interfund Revenues	607,893	601,437	601,416	608,908
Transfers In	11,000	11,000	11,000	11,000
Other Financing Sources and Misc.	4,812	300	0	0
Total Revenues	627,515	614,737	620,116	621,908
Expenditures				
Personnel	200,736	248,865	252,598	287,803
Supplies	62,799	67,454	72,307	73,050
Purchased Services	205,501	203,718	160,081	167,489
Community Prgms/Contributions	0	0	0	0
Financing Costs	24	0	20	24
Transfers Out	71,704	76,500	76,500	72,178
Capital Outlay	125,332	160,500	121,422	129,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	666,096	757,037	682,928	729,544
Excess Revenues / (Net Cost to the County)	(38,581)	(142,300)	(62,812)	(107,636)
General Appropriation Required	38,581	142,300	62,812	107,636
Budget Variance	219,501	0	79,488	0



**500
Help Desk Activity**

Purpose Statement

The purpose of the Help Desk Activity is to provide applications, systems access, data recovery, technical assistance and problem solving services to County departments so they have access to the technology tools they need to achieve their operational and strategic results.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,811	2,000	7,700	2,000
Interfund Revenues	190,435	191,739	190,435	136,739
Transfers In	0	0	0	0
Other Financing Sources and Misc.	4,100	0	0	0
Total Revenues	198,346	193,739	198,135	138,739
Expenditures				
Personnel	82,349	104,463	94,840	93,895
Supplies	16,576	23,355	16,030	23,650
Purchased Services	60,378	50,440	6,716	16,300
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	5,931	6,000	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	165,234	184,258	117,586	133,845
Excess Revenues / (Net Cost to the County)	33,112	9,481	80,549	4,894
General Appropriation Required	0	0	0	0
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	Decrease of 28.39% or \$55,000, mainly due to redistributing of revenues.
Proposed Change in FTEs:	Decrease of 0.17 due to minor reallocations among the activities in the IT Department. There is no FTE change in the IT Department overall.
Performance Narrative:	New measures were created this year in conjunction with a new Strategic Business Plan. These new measures are designed to improve customer service and efficiency, while retaining a focus on issue resolution time.
Other:	

Core Services

- Technical Assistance Responses
- Purchases and Support for Phones, Desktop and Laptop Computers, Printers, Fax Machines, Email Accounts, Photo Copiers and Postage Machines
- System Logon Accounts
- Application Updates
- Application Installations
- Data Recoveries

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of customers who report problems were solved, they were treated professionally and with respect, and received proactive, up-to-date communications	Result	New Measure	New Measure	New Measure	75%
Percentage of IT fixes or problems solved that do not require a second attempt	Result	New Measure	New Measure	New Measure	75%
Percentage of service requests that are resolved within the published timeframe per severity	Result	High-80% Normal-59%	High-75% Normal - 85%	High-80% Normal - 65%	75% composite measure



**501
IT Infrastructure Activity**

Purpose Statement

The purpose of the IT Infrastructure Activity is to provide enterprise systems, network, information security and data backup services to County departments so they can seamlessly and transparently access and leverage technology to do their jobs.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	395,314	387,403	388,837	450,025
Transfers In	0	0	0	0
Other Financing Sources and Misc.	712	300	0	0
Total Revenues	396,025	387,703	388,837	450,025
Expenditures				
Personnel	107,318	127,625	141,984	130,691
Supplies	46,223	44,099	56,277	49,400
Purchased Services	137,417	138,878	142,461	144,289
Community Prgms/Contributions	0	0	0	0
Financing Costs	24	0	20	24
Transfers Out	71,704	76,500	76,500	72,178
Capital Outlay	99,448	154,500	121,422	128,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	462,135	541,602	538,664	524,582
Excess Revenues / (Net Cost to the County)	(66,110)	(153,899)	(149,827)	(74,557)
General Appropriation Required	66,110	153,899	149,827	74,557
Budget Variance	125,148	0	4,072	0



Budget Changes

Proposed Change in Funding:	Increase of 16.07% or \$62,322, mainly due to redistributing of revenues.
Proposed Change in FTEs:	Decrease of 0.14 due to minor reallocations among the activities in the IT Department. There is no FTE change in the IT Department overall.
Performance Narrative:	New measures were created this year in conjunction with a new Strategic Business Plan. These new measures are designed to ensure availability of critical applications to all County departments. Critical applications are those that impact services delivered to the public.
Other:	

Core Services

- Enterprise Applications
- Purchases and Support for Servers, Network, Phone System
- Internet Connectivity
- Information Security Systems
- Systems Management Services
- System Backups

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of critical applications which impact services to the public are accessible with no unscheduled interruptions during regular working hours	Result	New Measure	New Measure	New Measure	90%
Percentage of critical applications which impact services to the public are accessible over 99% of regular working hours	Result	New Measure	New Measure	New Measure	100%
Percentage of systems that are either in compliance with County standards, have a roadmap to become compliant, or are documented exceptions to the standard	Result	New Measure	New Measure	New Measure	100%



**502
Consulting Activity**

Purpose Statement

The purpose of the Consulting Activity is to provide technology consultation and business process improvement services to County departments so they can achieve or improve their operational and strategic results.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	11,000	11,000	11,000	11,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	11,000	11,000	11,000	11,000
Expenditures				
Personnel	0	0	0	49,064
Supplies	0	0	0	0
Purchased Services	7,106	11,000	10,518	6,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	19,953	0	0	1,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	27,059	11,000	10,518	56,564
Excess Revenues / (Net Cost to the County)	(16,059)	0	482	(45,564)
General Appropriation Required	16,059	0	0	45,564
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	Increase of 0.35 due to minor reallocations among the activities in the IT Department. There is no FTE change in the IT Department overall.
Performance Narrative:	New measures were created this year in conjunction with a new Strategic Business Plan. These new measures are designed to create strategic partnerships through which the IT Department will assist other County departments in achieving their strategic results.
Other:	

Core Services

- IT Consultations
- Business Process Improvement Consultations

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of department directors who report they have a strategic partner in the IT Department to help them achieve or improve their operational and strategic results.	Result	New Measure	New Measure	New Measure	75%



**503
IT Training Activity**

Purpose Statement

The purpose of the Training Activity is to provide new systems training and technical education services to County departments so they can gain proficiency and become self-sufficient in the use of technology tools provided by the County.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	22,144	22,295	22,144	22,144
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	22,144	22,295	22,144	22,144
Expenditures				
Personnel	11,068	16,777	15,774	14,153
Supplies	0	0	0	0
Purchased Services	600	3,400	386	400
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	11,668	20,177	16,160	14,553
Excess Revenues / (Net Cost to the County)	10,476	2,118	5,984	7,591
General Appropriation Required	0	0	0	0
Budget Variance	10,476	0	3,866	0



Budget Changes

Proposed Change in Funding:	Decrease of 0.68% or \$151.
Proposed Change in FTEs:	Decrease of 0.04 due to minor reallocations among the activities in the IT Department. There is no FTE change in the IT Department overall.
Performance Narrative:	New measures were created this year in conjunction with a new Strategic Business Plan. These new measures are designed to focus on efficiency and usefulness of IT trainings, rather than quantity and attendance.
Other:	

Core Services

- New Systems Training Classes
- Technical Education Training Classes
- Knowledge Base
- FAQ's
- Online Video Training Classes
- One-On-One Training Sessions

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of new systems training participants who demonstrate basic knowledge of the system they are trained on.	Result	New Measure	New Measure	New Measure	75%

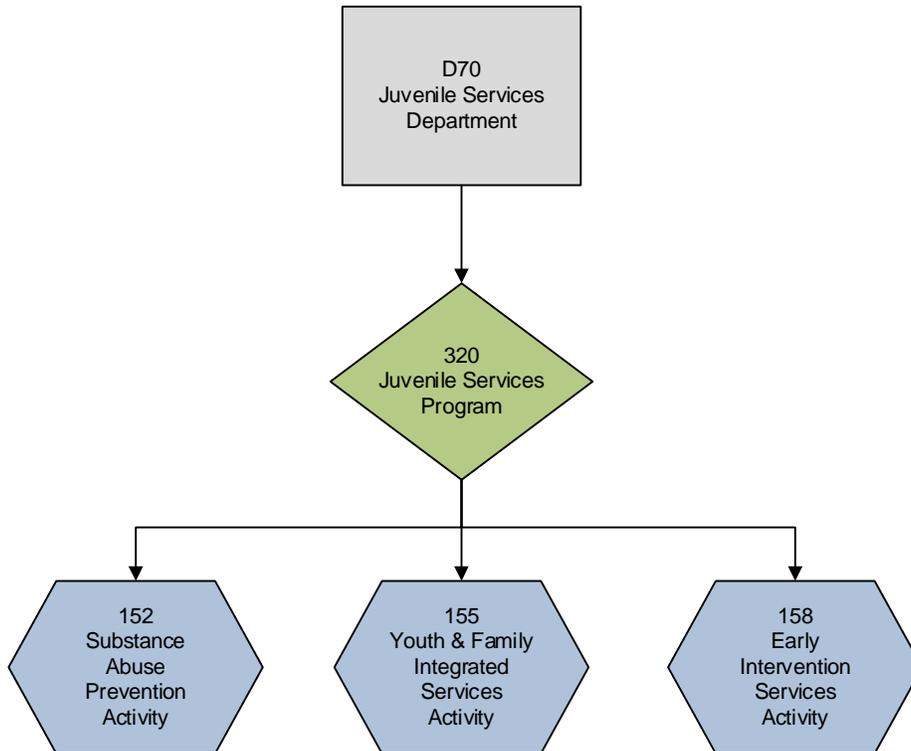
**For the 2017 budget a new structure has been adopted. The IT Training Activity is now under the IT Resource Program.

Mission Statement

The mission of the Gunnison County Juvenile Services Department is to provide prevention, collaboration, connection and early intervention services to Gunnison County youth and their families so they can be healthy, resilient, productively involved and connected to their community.

Department Director

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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	458,624	453,001	476,755	419,142
Charges for Services	1,240	1,200	15,140	27,500
Contributions and Other Grants	32,794	11,184	7,634	4,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	558	0	0	0
Total Revenues	493,216	465,385	499,529	450,642
Expenditures				
Personnel	353,650	349,229	356,582	331,631
Supplies	29,733	17,743	14,793	22,288
Purchased Services	112,374	118,303	138,737	114,682
Community Prgms/Contributions	8,150	6,500	8,100	10,600
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	581	1,875	5,480	8,835
Total Expenditures	504,488	493,650	523,692	488,036
Excess Revenues / (Net Cost to the County)	(11,272)	(28,264)	(24,163)	(37,394)
General Appropriation Required	11,272	28,264	24,163	37,394
Budget Variance	1,923	0	4,101	0

Department Resources Restated by Fund

Revenues				
General Fund	366,209	339,994	356,485	305,292
Human Services Fund	127,007	125,391	143,044	145,350
Total Revenues	493,216	465,385	499,529	450,642
Expenditures				
General Fund	378,756	368,258	382,287	346,502
Human Services Fund	125,732	125,392	141,405	141,534
Total Expenditures	504,488	493,650	523,692	488,036



**320
Juvenile Services Program**

Purpose Statement

The purpose of the Gunnison County Juvenile Services Program is to provide prevention, collaboration, connection and early intervention services to Gunnison County youth and their families so they can be healthy, resilient, productively involved and connected to their community.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	458,624	453,001	476,755	419,142
Charges for Services	1,240	1,200	15,140	27,500
Contributions and Other Grants	32,794	11,184	7,634	4,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	558	0	0	0
Total Revenues	493,216	465,385	499,529	450,642
Expenditures				
Personnel	353,650	349,229	356,582	331,631
Supplies	29,733	17,743	14,793	22,288
Purchased Services	112,374	118,303	138,737	114,682
Community Prgms/Contributions	8,150	6,500	8,100	10,600
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	581	1,875	5,480	8,835
Total Expenditures	504,488	493,650	523,692	488,036
Excess Revenues / (Net Cost to the County)	(11,272)	(28,264)	(24,163)	(37,394)
General Appropriation Required	11,272	28,264	24,163	37,394
Budget Variance	0	0	0	0



152

Gunnison County Substance Abuse Prevention Project Activity

Purpose Statement

The purpose of the Gunnison County Substance Abuse Prevention Project (GCSAPP) Activity is to provide youth and family engagement, education, healthy activities and multi-systems implementation services to youth and their families so they can stay connected with their family and community, make healthy choices, resiliently respond to stress in healthy ways and delay the use of alcohol, tobacco and other drugs.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	236,945	221,717	243,873	221,028
Charges for Services	0	0	0	0
Contributions and Other Grants	30,044	9,809	6,884	4,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	266,989	231,526	250,757	225,028
Expenditures				
Personnel	141,327	142,241	134,868	119,165
Supplies	26,423	13,023	11,583	18,598
Purchased Services	75,892	58,223	85,180	66,845
Community Prgms/Contributions	8,150	6,500	8,100	10,600
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	775	2,800
Total Expenditures	251,792	219,987	240,506	218,008
Excess Revenues / (Net Cost to the County)	15,197	11,539	10,251	7,020
General Appropriation Required	0	0	0	0
Budget Variance	(664)	0	(1,288)	0

Budget Changes

Proposed Change in Funding:	Decrease of 2.81% or \$6,498.
Proposed Change in FTEs:	Increase of 0.01 due to minor reallocations among the activities within the department and the increase of hours for certain positions.
Performance Narrative:	GCSAPP's key measures continue to be successful and show a reduction of alcohol, tobacco and marijuana use by youth in county schools. GCSAPP continues efforts in teaching prevention in the schools as well as the education of parents and community members. The Choice Pass remains a strong prevention effort with over 700 youth signing up last year.
Other:	New funding received from state Communities that Care grant to help with sustainability due to possible loss of grants in 2017.

Core Services

- Parent Education
- Prevention Education in Schools and Community
- Alternative Activities for Youth
- Youth Engagement

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
 Percentage of youth served in 6th - 12th grade who report having had a conversations with at least one parent, in the past 12 months, about the dangers of alcohol and drugs according to the Healthy Kids Colorado survey.	Result	70%	65%	63%	65%
 Percentage of youth in 6th - 12th grade report not using tobacco, alcohol, marijuana and prescription drugs without a prescription (combined) in the last 30 days according to the Healthy Kids Survey (district total of all four substances averaged).	Result	84%	87.6%	89%	87.6%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



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Youth and Family Integrated Services Activity

Purpose Statement

The purpose of the Youth and Family Integrated Services Activity is to provide collaboration, facilitation and connection services to families, the community and service delivery systems in order to achieve positive outcomes for children and families.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	124,193	124,016	129,794	120,350
Charges for Services	0	0	12,500	25,000
Contributions and Other Grants	2,750	1,375	750	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	64	0	0	0
Total Revenues	127,007	125,391	143,044	145,350
Expenditures				
Personnel	101,998	99,643	110,850	116,472
Supplies	1,002	936	925	890
Purchased Services	22,151	22,938	24,925	18,137
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	581	1,875	4,705	6,035
Total Expenditures	125,732	125,392	141,405	141,534
Excess Revenues / (Net Cost to the County)	1,275	(1)	1,639	3,816
General Appropriation Required	0	1	0	0
Budget Variance	1,275	0	1,640	0

Budget Changes

Proposed Change in Funding:	Increase of 15.92% or \$19,959, as a result of a decrease in incentive funds and an increase in revenue through a CDE grant.
Proposed Change in FTEs:	Increase of 0.16 due to minor reallocations among the activities within the department and the increase of hours for certain positions.
Performance Narrative:	The Family Advocacy Support Team has received \$76,663, a 6% reduction from our current funding level. These resources will still allow us to serve 25 youth and families, of whom we expect 75% will refrain from further penetrating the Child Welfare or Juvenile Justice systems. We will not need to reduce our general operating budget due to reserved funding, increased grant revenue based on referral and the blending and braiding of funds from our partner agencies at the service level.
Other:	

Core Services

- Case consultation services
- Family chosen Individual Service and Support Team
- Community Resource referrals for therapeutic, occupational therapy and educational support services.
- Prevention Services to include parent education, youth engagement, alternative activities, prevention education and parenting skills trainings.
- Financial assistance and resources
- Mentoring services and training sessions
- Independent living and Life skills
- In-home therapy
- Support groups
- Information and program meetings at the state and local level.

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of youth/families participating in FAST who do not involuntarily enter the Child Welfare or Juvenile Justice systems.	Result	95.7%	90%	90%	90%
Percentage of FAST youth who have no substantiated abuse findings within two years of initially receiving FAST services.	Result	92.2%	90%	90%	90%



158
Early Intervention Activity

Purpose Statement

The purpose of the Early Intervention Activity is to provide prevention, diversion and intervention services to Gunnison and Hinsdale County youth and their families so they can, with the help of an advocate, identify and resolve the issues causing their involvement in the justice system and become accountable and responsible for their actions.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	97,486	107,268	103,088	77,764
Charges for Services	1,240	1,200	2,640	2,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	494	0	0	0
Total Revenues	99,220	108,468	105,728	80,264
Expenditures				
Personnel	110,325	107,345	110,864	95,994
Supplies	2,308	3,784	2,285	2,800
Purchased Services	14,331	37,142	28,632	29,700
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	126,964	148,271	141,781	128,494
Excess Revenues / (Net Cost to the County)	(27,744)	(39,803)	(36,053)	(48,230)
General Appropriation Required	27,744	39,803	36,053	48,230
Budget Variance	1,312	0	3,750	0



Budget Changes

Proposed Change in Funding:	Decrease of 26.0% or \$28,204. Most significantly due to a loss of a state grant.
Proposed Change in FTEs:	Decrease of 0.13 due to minor reallocations among the activities within the department.
Performance Narrative:	The percentage of youth who do not receive additional charges during program involvement remains around 90% and the percentage of youth who do not commit a new offense within one year of program completion remains higher than 80%, meeting our performance goals.
Other:	

Core Services

- Program client contracts
- Youth Meetings
- Case Management
- Intake screenings and assessments
- Life Skills
- Crisis Intervention
- Law Education
- Mentoring Services
- Parenting Support
- Family Team Meetings

Key Performance Measures

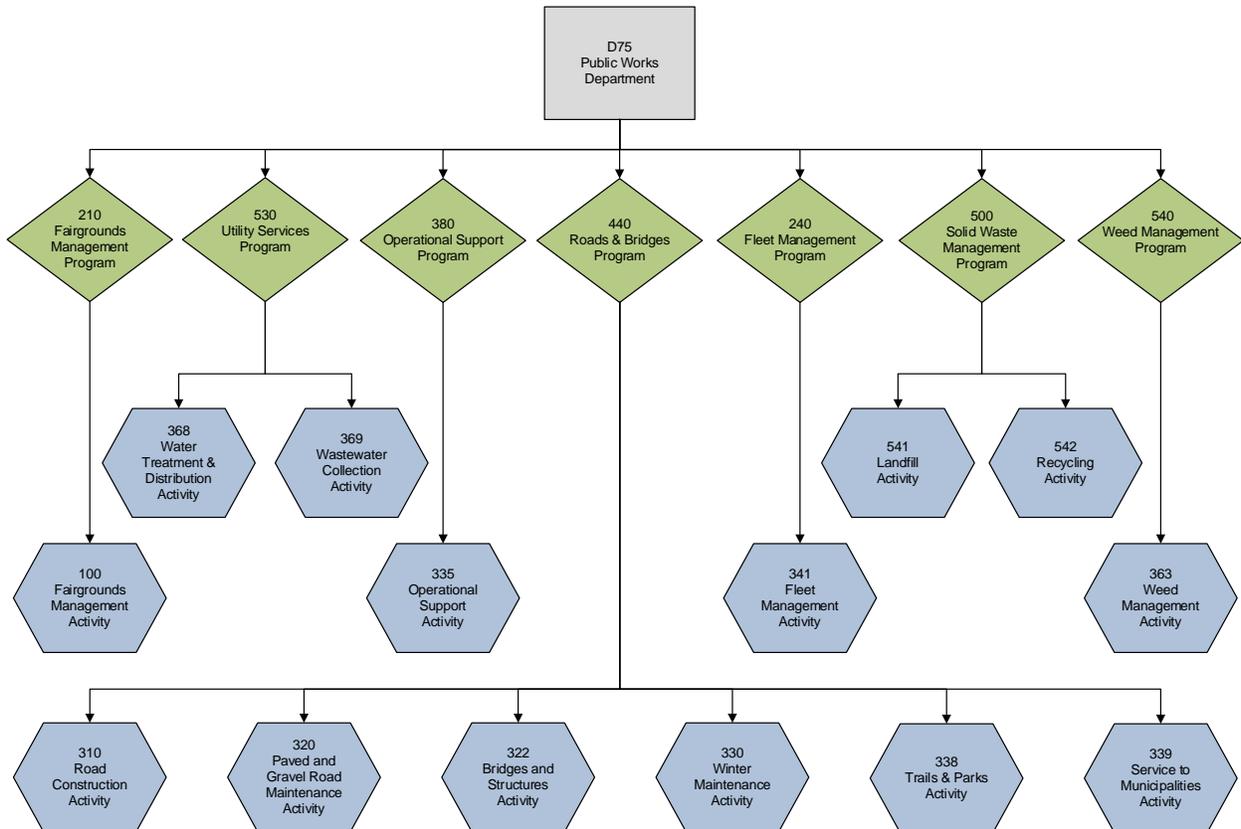
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of youth who do not receive additional charges during program involvement.	Result	91%	80%	90%	90%
Percentage of youth served by Early Intervention who do not commit a new offense within one year of program completion.	Result	82%	85%	85%	85%

Mission Statement

The mission of the Public Works Department is to provide infrastructure construction and management services to residents, visitors and County departments so they can travel on County roads, pursue recreational interests, and enjoy living in a more sustainable environment.

Department Director

Marlene Crosby
 195 Basin Park Drive
 Gunnison, CO 81230
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Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	181,876	170,000	171,000	180,000
Licenses and Permits	13,658	11,820	16,220	12,320
Intergovernmental	4,811,330	4,301,243	4,801,074	4,444,868
Charges for Services	1,706,729	1,564,499	1,609,409	1,578,734
Contributions and Other Grants	10,000	0	0	0
Fines & Forfeitures	5,180	4,920	1,331	3,980
Investment Income	47,582	29,000	86,790	47,420
Interfund Revenues	1,946,172	1,721,783	2,023,106	1,876,050
Transfers In	1,371,117	520,413	545,604	1,106,725
Other Financing Sources and Misc.	235,785	223,821	200,057	195,963
Total Revenues	10,329,428	8,547,499	9,454,591	9,446,060
Expenditures				
Personnel	3,318,534	3,809,248	3,859,034	3,907,503
Supplies	1,639,389	1,777,150	2,153,338	1,835,342
Purchased Services	2,879,104	3,091,880	3,821,838	2,529,698
Community Prgms/Contributions	2,633	2,500	2,500	2,500
Financing Costs	205,857	222,324	222,378	222,346
Transfers Out	1,691,176	622,313	622,314	631,152
Capital Outlay	778,585	1,722,923	1,783,394	2,425,993
Miscellaneous (Extraordinary/Special)	11,020	33,186	18,367	42,499
Total Expenditures	10,526,299	11,281,524	12,483,163	11,597,033
Excess Revenues / (Net Cost to the County)	(196,871)	(2,734,025)	(3,028,572)	(2,150,973)
General Appropriation Required	196,871	2,734,025	3,028,572	2,150,973
Budget Variance	2,905,735	0	(294,547)	0

Department Resources Restated by Fund

Revenues				
General Fund	637,033	254,494	172,372	194,970
Road and Bridge Fund	4,798,313	4,725,855	5,289,014	4,812,104
Sewer Fund	537,119	542,809	550,860	548,374
Water Fund	351,493	402,718	434,868	393,815
Solid Waste Fund	955,248	882,090	897,994	1,373,697
ISF-I	3,050,222	1,739,533	2,109,483	2,123,100
Total Revenues	10,329,428	8,547,499	9,454,591	9,446,060
Expenditures				
General Fund	874,094	563,381	509,007	524,933
Road and Bridge Fund	4,607,729	5,871,129	6,292,309	5,718,966
Sewer Fund	425,616	534,471	514,080	541,213
Water Fund	366,423	357,087	461,235	359,102
Solid Waste Fund	1,289,063	1,451,014	2,160,254	1,468,013
ISF-I	2,963,374	2,504,442	2,546,278	2,984,806
Total Expenditures	10,526,299	11,281,524	12,483,163	11,597,033

210 Fairgrounds Management Program

Purpose Statement

The purpose of the Fairgrounds Management Program is to provide multi-purpose meeting, grounds and event-management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	43,000	35,000	67,652	80,250
Other Financing Sources and Misc.	21,531	19,900	19,900	19,900
Total Revenues	64,531	54,900	87,552	100,150
Expenditures				
Personnel	161,316	166,252	167,000	174,961
Supplies	7,766	13,590	11,444	11,800
Purchased Services	46,142	51,882	50,385	48,317
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,318	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	14,747	10,527	46,074	52,423
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	231,290	243,569	276,221	288,819
Excess Revenues / (Net Cost to the County)	(166,759)	(188,669)	(188,669)	(188,669)
General Appropriation Required	166,759	188,669	188,669	188,669
Budget Variance	18,794	0	0	0



100
Fairgrounds Management Activity

Purpose Statement

The purpose of the Fairgrounds Management Activity is to provide multi-purpose meeting, grounds and event-management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	43,000	35,000	67,652	80,250
Other Financing Sources and Misc.	21,531	19,900	19,900	19,900
Total Revenues	64,531	54,900	87,552	100,150
Expenditures				
Personnel	161,316	166,252	167,000	174,961
Supplies	7,766	13,590	11,444	11,800
Purchased Services	46,142	51,882	50,385	48,317
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,318	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	14,747	10,527	46,074	52,423
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	231,290	243,569	276,221	288,819
Excess Revenues / (Net Cost to the County)	(166,759)	(188,669)	(188,669)	(188,669)
General Appropriation Required	166,759	188,669	188,669	188,669
Budget Variance	18,794	0	0	0

Budget Changes

Proposed Change in Funding:	Increase of 82.42% or \$45,250. Most significantly because of the transfer from the Conservation Trust Fund to cover the costs of two capital improvement projects in 2017.
Proposed Change in FTEs:	None.
Performance Narrative:	Staff will continue to work to improve the facility, including addition of heated gutters over the deck and snow shed roofs over the emergency accesses on the west side of the building to make sure they are functional in case of an emergency.
Other:	

Core Services

- Fred R. Field Western Heritage Center
- Event Management
- Grandstands
- Arena Stalls
- Pavilion
- Minor Building Repairs
- Parking Grounds Facilities
- Conference Room
- Event Consultations
- Snow Removal

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of requestors who are able to schedule their events with adequate advance notice.	Result	96.6%	90%	97.7%	90%
Percentage of customers who report that the facilities are clean & free of safety hazards, and that facility management provided the agreed upon spaces, service and support materials.	Result	100%	95%	95%	95%



**530
Utility Services Program**

Purpose Statement

The purpose of the Utility Services Program is to provide treated drinking water to users of the Dos Rios Water Division and the Antelope Hills Water Division, and to provide sanitary sewer collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so that the residents served can continue to enjoy and depend on safe drinking water and dependable sanitary sewer service.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	841,433	833,679	860,984	863,914
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	4,180	2,980	3,356	2,480
Investment Income	9,568	5,100	17,670	6,700
Interfund Revenues	0	0	0	0
Transfers In	0	33,000	33,000	0
Other Financing Sources and Misc.	2,750	15,110	15,110	17,423
Total Revenues	857,930	889,869	930,120	890,517
Expenditures				
Personnel	144,791	142,269	167,939	166,725
Supplies	14,927	23,008	20,771	18,611
Purchased Services	268,901	248,874	320,995	260,811
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	165,735	166,315	166,315	166,314
Transfers Out	93,832	99,071	99,072	103,489
Capital Outlay	25,581	116,000	118,000	81,000
Miscellaneous (Extraordinary/Special)	0	7,086	0	9,399
Total Expenditures	715,767	805,123	895,592	808,849
Excess Revenues / (Net Cost to the County)	142,163	84,746	34,528	81,668
General Appropriation Required	0	0	0	0
Budget Variance	72,611	0	(50,218)	0



368

Water Treatment and Distribution Activity

Purpose Statement

The purpose of the Water Treatment and Distribution Activity is to provide and distribute quality drinking water to Dos Rios Water Division and Antelope Hills Water Division users so they can continue to enjoy and depend on quality drinking water that is safe and affordable.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	315,297	297,350	328,750	323,220
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,770	1,600	2,400	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	33,000	33,000	0
Other Financing Sources and Misc.	2,750	15,110	15,110	17,423
Total Revenues	320,817	347,060	379,260	342,143
Expenditures				
Personnel	97,085	62,889	113,897	81,681
Supplies	8,127	13,275	11,334	9,485
Purchased Services	76,610	43,010	119,889	51,655
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	50,851	50,964	50,964	50,964
Transfers Out	37,644	20,928	20,928	26,952
Capital Outlay	17,835	70,000	62,000	35,000
Miscellaneous (Extraordinary/Special)	0	7,086	0	9,399
Total Expenditures	290,151	270,652	381,512	267,636
Excess Revenues / (Net Cost to the County)	30,667	76,408	(2,252)	74,507
General Appropriation Required	0	0	2,252	0
Budget Variance	(32,277)	0	(78,660)	0

Budget Changes

Proposed Change in Funding:	Decrease of 1.42% or \$4,917.
Proposed Change in FTEs:	None.
Performance Narrative:	Staff will continue to work with the Colorado Department of Public Health and Environment to meet ever-changing State regulations for contact time and treatment parameters. Budget is included for State review of all testing submittals.
Other:	

Core Services

- Water Testings
- Water Treatments
- Fire Hydrant Quality Water Flushings

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percent of water testings that meet or exceed State of Colorado drinking water standards.	Result	100%	100%	100%	100%
Maximum percentage of water customers who experience unplanned water outages.	Result	0%	1%	0%	1%



369

Wastewater Collection Activity

Purpose Statement

The purpose of the Wastewater Collection Activity is to provide sanitary wastewater collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so they can continue to enjoy sanitary conditions that are affordable and dependable.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	526,135	536,329	532,234	540,694
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	4,180	2,980	3,356	2,480
Investment Income	6,798	3,500	15,270	5,200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	537,112	542,809	550,860	548,374
Expenditures				
Personnel	47,707	79,380	54,042	85,044
Supplies	6,800	9,733	9,437	9,126
Purchased Services	192,291	205,864	201,106	209,156
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,885	115,351	115,351	115,350
Transfers Out	56,188	78,143	78,144	76,537
Capital Outlay	7,746	46,000	56,000	46,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	425,616	534,471	514,080	541,213
Excess Revenues / (Net Cost to the County)	111,497	8,338	36,780	7,161
General Appropriation Required	0	0	0	0
Budget Variance	104,888	0	28,442	0

Budget Changes

Proposed Change in Funding:	Increase of 1.03% or \$5,565.
Proposed Change in FTEs:	None.
Performance Narrative:	Funding is included for installation of three new manholes and for infiltration repairs which will reduce treatment costs.
Other:	

Core Services

- Sewer Line Locates
- Sewer Line Camera Inspections
- Sewer Line Cleanings
- Sewer Line Inspections

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Maximum percentage of customers who experience unplanned sewer outages.	Result	0%	1%	.02%	1%
Percentage of respondents to the biennial citizen survey who report that sewer services are good or excellent.	Result	87%	85%	87%	85%



380
Operational Support Program

Purpose Statement

The purpose of the Operational Support Program is to provide operational and logistical support services to the Public Works Department, other County departments and the public so they can initiate and safely complete their projects in a timely manner.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	181,876	170,000	171,000	180,000
Licenses and Permits	11,928	10,500	14,900	11,000
Intergovernmental	4,171,944	3,510,500	4,000,556	3,750,500
Charges for Services	38,211	2,220	10,425	6,820
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	40	(3,725)	0
Investment Income	13,351	9,000	30,000	30,000
Interfund Revenues	133,648	200,500	216,712	264,850
Transfers In	177,574	121,872	121,872	118,570
Other Financing Sources and Misc.	52,037	47,371	51,632	50,200
Total Revenues	4,780,568	4,072,003	4,613,372	4,411,940
Expenditures				
Personnel	310,012	346,527	339,096	396,887
Supplies	191,595	284,100	263,925	278,325
Purchased Services	182,740	232,231	220,361	229,869
Community Prgms/Contributions	0	0	0	0
Financing Costs	311	1,112	1,112	1,112
Transfers Out	296,487	385,014	385,014	385,014
Capital Outlay	3,902	5,000	1,500	1,000
Miscellaneous (Extraordinary/Special)	4,212	6,000	8,000	8,000
Total Expenditures	989,259	1,259,984	1,219,008	1,300,207
Excess Revenues / (Net Cost to the County)	3,791,309	2,812,019	3,394,364	3,111,733
General Appropriation Required	0	0	0	0
Budget Variance	642,666	0	582,345	0



335
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide administrative and logistical support services to the Public Works Department, other County departments and the public so they can initiate and safely complete their projects in a timely manner.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	181,876	170,000	171,000	180,000
Licenses and Permits	11,928	10,500	14,900	11,000
Intergovernmental	4,171,944	3,510,500	4,000,556	3,750,500
Charges for Services	38,211	2,220	10,425	6,820
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	40	(3,725)	0
Investment Income	13,351	9,000	30,000	30,000
Interfund Revenues	133,648	200,500	216,712	264,850
Transfers In	177,574	121,872	121,872	118,570
Other Financing Sources and Misc.	52,037	47,371	51,632	50,200
Total Revenues	4,780,568	4,072,003	4,613,372	4,411,940
Expenditures				
Personnel	310,012	346,527	339,096	396,887
Supplies	191,595	284,100	263,925	278,325
Purchased Services	182,740	232,231	220,361	229,869
Community Prgms/Contributions	0	0	0	0
Financing Costs	311	1,112	1,112	1,112
Transfers Out	296,487	385,014	385,014	385,014
Capital Outlay	3,902	5,000	1,500	1,000
Miscellaneous (Extraordinary/Special)	4,212	6,000	8,000	8,000
Total Expenditures	989,259	1,259,984	1,219,008	1,300,207
Excess Revenues / (Net Cost to the County)	3,791,309	2,812,019	3,394,364	3,111,733
General Appropriation Required	0	0	0	0
Budget Variance	642,666	0	582,345	0

Budget Changes

Proposed Change in Funding:	Increase of 8.35% or \$339,937. Most significantly because of increased PILT and HUTF revenues.
Proposed Change in FTEs:	None.
Performance Narrative:	Staff will continue to work to improve service provided to the public, particularly working with Community Development to issue permits in a timely manner.
Other:	Staff in this department schedules motor pool vehicles for other departments and manages our safety program.

Core Services

- CDL Testings
- Permits
- Accident Review Findings

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of customers who obtain Public Works permits within three working days of submitting a completed application.	Result	98.1%	90%	96%	90%
Percentage of complaints/concerns regarding road conditions, summer and winter, that receive an informed response within three business days.	Result	89.7%	98%	95.2%	98%



**440
Roads and Bridges Program**

Purpose Statement

The purpose of the Roads and Bridges Program is to provide road and bridge management and maintenance services to residents, visitors, service providers and governmental agencies so they can travel on well-maintained roads while enjoying the natural beauty of Gunnison County.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	560,926	701,643	669,018	142,986
Charges for Services	29,130	0	1,000	1,000
Contributions and Other Grants	10,000	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	67,700	330,541	277,867	590,000
Other Financing Sources and Misc.	6,388	0	3,377	0
Total Revenues	674,145	1,032,184	951,262	733,986
Expenditures				
Personnel	1,538,052	2,045,306	1,966,704	1,954,260
Supplies	821,133	737,791	1,219,658	823,940
Purchased Services	1,549,184	1,454,632	1,529,514	1,403,012
Community Prgms/Contributions	633	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	422,529	929,736	766,172	696,071
Miscellaneous (Extraordinary/Special)	0	100	100	100
Total Expenditures	4,331,531	5,167,565	5,482,148	4,877,383
Excess Revenues / (Net Cost to the County)	(3,657,386)	(4,135,381)	(4,530,886)	(4,143,397)
General Appropriation Required	3,657,386	4,135,381	4,530,886	4,143,397
Budget Variance	725,288	0	(395,505)	0



**310
Road Construction Activity**

Purpose Statement

The purpose of the Road Construction Activity is to provide transportation planning and construction services to residents, visitors, service providers and governmental agencies so that they may continue to travel on an efficient transportation network.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	207,867	277,867	450,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	207,867	277,867	450,000
Expenditures				
Personnel	325	90,873	70,873	87,851
Supplies	0	81,000	256,000	115,000
Purchased Services	0	105,994	105,994	37,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	550,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	325	277,867	432,867	789,851
Excess Revenues / (Net Cost to the County)	(325)	(70,000)	(155,000)	(339,851)
General Appropriation Required	325	70,000	155,000	339,851
Budget Variance	402,669	0	(85,000)	0

Budget Changes

Proposed Change in Funding:	Increase of 116.48% or \$242,133. Most significantly because of the Cottonwood Pass project scheduled in 2017.
Proposed Change in FTEs:	Increase of 0.12 due to increasing the hours of a District Forman II position.
Performance Narrative:	Funding is reduced in this budget for 2017 in order to reserve money to pay Gunnison County’s share of the Cottonwood Pass project.
Other:	

Core Services

- Right-of-Way Acquisitions
- Project Designs
- Road Construction
- Hard Surfacing Gravel Roads

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
 Percentage of gravel roads meeting paving criteria that are hard surfaced.	Result	0%	10%	0%	100%

 = This performance measure aligns directly with the Commissioners’ Strategic Plan.



320

Paved and Gravel Road Maintenance Activity

Purpose Statement

The purpose of the Paved and Gravel Road Maintenance Activity is to provide road preservation, management and maintenance services to service providers and the public so that they can travel with confidence on well-maintained roads while enjoying the natural beauty of Gunnison County.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,620	0	0	0
Charges for Services	23,420	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5,755	0	3,377	0
Total Revenues	30,795	0	3,377	0
Expenditures				
Personnel	1,116,803	1,264,092	1,264,092	1,137,953
Supplies	766,456	604,825	925,870	660,225
Purchased Services	1,045,462	672,222	915,496	764,772
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,928,721	2,541,139	3,105,458	2,562,950
Excess Revenues / (Net Cost to the County)	(2,897,926)	(2,541,139)	(3,102,081)	(2,562,950)
General Appropriation Required	2,897,926	2,541,139	3,102,081	2,562,950
Budget Variance	(55,453)	0	(560,942)	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Performance Narrative:	Having obtained additional sources of gravel, we will concentrate on placing gravel in some remote, but busy areas of the County. Magnesium chloride applications will be done early in the summer so that chip seal projects can be completed during July and August.
Other:	

Core Services

- Chloride Applications
- Road Bladings
- Shoulder Maintenances
- Drainage Maintenances

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
 Percentage of paved roads that are seal coated annually (represents 100% of need based on five-year cycle).	Result	0%	20%	0%	20%
Percentage of County gravel roads needing magnesium chloride that receive an application as needed on an annual basis.	Result	60%	75%	85.7%	75%



= This performance measure aligns directly with the Commissioners' Strategic Plan.



322
Bridges and Structures Activity

Purpose Statement

The purpose of the Bridges and Structures Activity is to provide bridge and structure construction and maintenance services to residents and visitors so they can travel safely across rivers, streams and ditches.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	108,000	129,475	20,525
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	100,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	108,000	129,475	120,525
Expenditures				
Personnel	3,990	99,096	32,421	89,821
Supplies	136	11,000	1,000	11,000
Purchased Services	1,674	109,750	30,100	117,300
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	276,346	304,475	42,071
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	5,800	496,192	367,996	260,192
Excess Revenues / (Net Cost to the County)	(5,800)	(388,192)	(238,521)	(139,667)
General Appropriation Required	5,800	388,192	238,521	139,667
Budget Variance	0	0	0	0

Budget Changes

Proposed Change in Funding:	Increase of 11.60% or \$12,525. This is a combination of completing the Cumberland Bridge #2 project in 2016, and scheduling the Slate River Bridge project in 2017.
Proposed Change in FTEs:	None.
Performance Narrative:	Bridges over 20 feet in length were inventoried during the spring of 2016, but results of the inventories are not yet available. If they reveal problem areas those will be addressed first. If not, we will replace 1-2 large culverts that need to be replaced before they fail.
Other:	

Core Services

- Major Bridge Inspections (20 feet or more)
- Minor Bridge Inspections (less than 20 feet)
- Bridge Guardrail Repairs
- Bridge Signs Repairs
- Bridge Deck and Superstructure Cleanings
- Bridge Installations
- Bridge Replacements

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
 Percentage of major bridges (20' and over) that are independently rated bi-annually as "structurally sound".	Result	90.7%	90%	86.8%	90%
 Percentage of minor structures (under 20') that are rated as "structurally sound".	Result	80.6%	90%	80.6%	90%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



330
Winter Maintenance Activity

Purpose Statement

The purpose of the Winter Maintenance Activity is to provide winter access and information services to residents, visitors and service providers so they can travel with confidence on County roads.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	4,350	0	1,000	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,350	0	1,000	1,000
Expenditures				
Personnel	370,500	516,545	516,545	555,963
Supplies	47,495	34,100	33,912	33,750
Purchased Services	315,493	408,550	366,309	408,550
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	100	100	100
Total Expenditures	733,488	959,295	916,866	998,363
Excess Revenues / (Net Cost to the County)	(729,138)	(959,295)	(915,866)	(997,363)
General Appropriation Required	729,138	959,295	915,866	997,363
Budget Variance	215,119	0	43,429	0

Budget Changes

Proposed Change in Funding:	Increase of \$1,000.
Proposed Change in FTEs:	Increase of 0.13 due to increasing the hours of a District Forman II position.
Performance Narrative:	As traffic increases, the demand for snow removal services also increases. Routes are evaluated annually and prioritized based on school bus routes and traffic.
Other:	

Core Services

- Gravel Road Plowings
- Paved Road Plowings
- Winter Maintenance Sand Applications
- Winter Road Condition Information Postings
- Winter "emergency access" request responses
- Winter "changing conditions" request responses

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of school days when snow accumulations meet plow policy criteria at least 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use.	Result	100%	95%	100%	95%
Percentage of respondents to the biennial citizen survey who report that snow removal services on County roads and highways is good or excellent.	Result	83%	85%	83%	85%



338
Trails and Parks Activity

Purpose Statement

The purpose of the Trails and Parks Activity is to provide trails and parks planning, construction and maintenance services to residents and visitors so that they can use trails and parks for commuting and/or recreation.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	511,742	530,716	466,716	64,000
Charges for Services	1,360	0	0	0
Contributions and Other Grants	10,000	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	67,700	122,674	0	40,000
Other Financing Sources and Misc.	633	0	0	0
Total Revenues	591,435	653,390	466,716	104,000
Expenditures				
Personnel	14,668	34,982	35,613	38,337
Supplies	6,989	6,866	2,820	3,965
Purchased Services	149,491	106,661	62,660	24,935
Community Prgms/Contributions	633	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	422,529	653,390	461,697	104,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	594,310	801,899	562,790	171,237
Excess Revenues / (Net Cost to the County)	(2,875)	(148,509)	(96,074)	(67,237)
General Appropriation Required	2,875	148,509	96,074	67,237
Budget Variance	155,004	0	52,435	0

Budget Changes

Proposed Change in Funding:	Decrease of 84.08% or \$549,390. Most significantly because of the completion of the Riverwalk Trail project in 2017.
Proposed Change in FTEs:	None.
Performance Narrative:	The Riverwalk Trail project was completed in 2016. Maintenance of existing trails, including emphasis on signage, will be the focus for 2017. Work will continue on the development of the CB-to-Carbondale Trail and on a trail to Hartman Rocks.
Other:	

Core Services

- Trail Planning
- Trail Sweeping
- Gravel Trail Maintenances
- Paved Trail Maintenances

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of gravel/native surface trails that have surface treatments, drainage improvements and clearing as needed.	Result	75%	50%	75%	50%
Percentage of paved trails that are swept.	Result	100%	100%	100%	100%
Percentage of respondents to the biennial citizen survey who report that the availability of paths and walking trails is excellent or good.	Result	71%	80%	71%	80%



339
Service to Municipalities Activity

Purpose Statement

The purpose of the Service to Municipalities Activity is to provide services required by the municipalities within our County to those municipalities so that County residents and visitors can travel on well-maintained roads in summer and winter.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	47,565	62,927	72,827	58,461
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	47,565	62,927	72,827	58,461
Expenditures				
Personnel	31,765	39,718	47,160	44,335
Supplies	58	0	56	0
Purchased Services	37,064	51,455	48,955	50,455
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	68,886	91,173	96,171	94,790
Excess Revenues / (Net Cost to the County)	(21,321)	(28,246)	(23,344)	(36,329)
General Appropriation Required	21,321	28,246	23,344	36,329
Budget Variance	6,245	0	4,902	0

Budget Changes

Proposed Change in Funding:	Decrease of 7.10% or \$4,466.
Proposed Change in FTEs:	None.
Performance Narrative:	Budget reflects baseline services provided to each municipality. Additional projects can be done if they have funding available.
Other:	

Core Services

- Gravel Road Bladings
- Gravel Road Chloride Applications
- Paved Road Seal Coatings
- Gravel Road Winter Plowings
- Paved Road Winter Plowings
- Street Lightings

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of school days when snow accumulations meet plow policy criteria 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use.	Result	100%	95%	100%	95%
Percentage of gravel roads that are maintained per municipality standards and budgets.	Result	100%	100%	100%	100%



= This performance measure aligns directly with the Commissioners' Strategic Plan.



240
Fleet Management Program

Purpose Statement

The purpose of the Fleet Management Program is to provide vehicles, light duty and heavy duty equipment and maintenance and repair services to Public Works and other departments so they can have readiness levels of properly maintained vehicles and equipment sufficient to perform their jobs in an efficient manner without undue delays.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	48,000	60,000
Charges for Services	854	2,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	10,438	6,000	17,000	10,000
Interfund Revenues	1,812,524	1,521,283	1,806,394	1,611,200
Transfers In	1,082,843	0	0	162,500
Other Financing Sources and Misc.	10,280	10,250	16,077	10,250
Total Revenues	2,916,940	1,539,533	1,889,471	1,855,950
Expenditures				
Personnel	557,088	574,456	574,956	658,333
Supplies	542,371	659,400	549,980	559,400
Purchased Services	187,881	210,894	222,212	219,168
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,175	3,112	3,135	3,135
Transfers Out	1,198,679	75,432	75,432	70,374
Capital Outlay	300,730	660,000	813,000	1,145,000
Miscellaneous (Extraordinary/Special)	0	0	2,267	0
Total Expenditures	2,789,924	2,183,294	2,240,982	2,655,410
Excess Revenues / (Net Cost to the County)	127,015	(643,761)	(351,511)	(799,460)
General Appropriation Required	0	643,761	351,511	799,460
Budget Variance	562,354	0	292,250	0



**341
Fleet Management Activity**

Purpose Statement

The purpose of the Fleet Management Activity is to provide vehicles, light duty and heavy duty equipment and maintenance and repair services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	48,000	60,000
Charges for Services	854	2,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	10,438	6,000	17,000	10,000
Interfund Revenues	1,812,524	1,521,283	1,806,394	1,611,200
Transfers In	1,082,843	0	0	162,500
Other Financing Sources and Misc.	10,280	10,250	16,077	10,250
Total Revenues	2,916,940	1,539,533	1,889,471	1,855,950
Expenditures				
Personnel	557,088	574,456	574,956	658,333
Supplies	542,371	659,400	549,980	559,400
Purchased Services	187,881	210,894	222,212	219,168
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,175	3,112	3,135	3,135
Transfers Out	1,198,679	75,432	75,432	70,374
Capital Outlay	300,730	660,000	813,000	1,145,000
Miscellaneous (Extraordinary/Special)	0	0	2,267	0
Total Expenditures	2,789,924	2,183,294	2,240,982	2,655,410
Excess Revenues / (Net Cost to the County)	127,015	(643,761)	(351,511)	(799,460)
General Appropriation Required	0	643,761	351,511	799,460
Budget Variance	562,354	0	292,250	0

Budget Changes

Proposed Change in Funding:	Increase of 20.55% or \$316,417. Most significantly because of revenues transferred within Gunnison County and the DOLA Grant received to cover costs associated with adding new CNG vehicles to the fleet.
Proposed Change in FTEs:	None.
Performance Narrative:	In 2016, the department began buying dual-fuel light-duty vehicles. That program will continue as part of the CNG initiative. We will continue to try to secure funding to replace aging equipment, which is increasing maintenance costs and project downtime.
Other:	

Core Services

- Fleet Assessments
- Fleet Acquisitions and Dispositions
- Vehicle and Light Duty Repairs
- Heavy Equipment Repairs

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of emergency service responders' vehicles and light duty equipment that receives priority in scheduling for maintenance and planned repairs.	Result	98.8%	95%	100%	95%
Percentage of heavy equipment required for summer/winter readiness that is replaced before the end of its useful life.	Result	0%	20%	33.3%	20%

500
Solid Waste Management Program

Purpose Statement

The purpose of the Solid Waste Management Program is to provide recycling and solid waste disposal services to citizens and visitors so they can experience minimal impacts from solid waste disposal.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	127	13,500	0	412,882
Charges for Services	797,096	726,600	735,000	705,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,001	1,900	1,700	1,500
Investment Income	14,225	8,900	22,120	720
Interfund Revenues	0	0	0	0
Transfers In	0	0	45,213	155,405
Other Financing Sources and Misc.	142,798	131,190	93,961	98,190
Total Revenues	955,248	882,090	897,994	1,373,697
Expenditures				
Personnel	499,999	444,911	508,456	426,835
Supplies	52,882	45,100	76,246	127,966
Purchased Services	594,265	830,005	1,417,874	317,236
Community Prgms/Contributions	0	0	0	0
Financing Costs	35,318	50,467	50,498	50,467
Transfers Out	102,178	62,796	62,796	72,275
Capital Outlay	0	0	38,648	450,499
Miscellaneous (Extraordinary/Special)	6,809	20,000	8,000	25,000
Total Expenditures	1,291,450	1,453,279	2,162,519	1,470,278
Excess Revenues / (Net Cost to the County)	(336,203)	(571,189)	(1,264,525)	(96,581)
General Appropriation Required	336,203	571,189	1,264,525	96,581
Budget Variance	872,940	0	(693,336)	0



**541
Landfill Activity**

Purpose Statement

The purpose of the Landfill Activity is to provide solid waste disposal service to the public so they can live in a sustainable environment where waste disposal is in compliance with State and Federal regulations to protect air and water quality to insure that the land is efficiently used and expansion of the existing site is appropriately managed.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	127	13,500	0	13,500
Charges for Services	630,870	560,000	590,000	565,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,001	1,900	1,700	1,500
Investment Income	14,225	8,800	22,100	700
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	20,756	18,190	18,961	18,190
Total Revenues	666,979	602,390	632,761	598,890
Expenditures				
Personnel	305,435	243,912	303,894	194,044
Supplies	41,499	32,250	65,025	34,600
Purchased Services	533,258	747,211	1,330,365	221,265
Community Prgms/Contributions	0	0	0	0
Financing Costs	35,318	50,467	50,498	50,467
Transfers Out	68,458	42,073	42,073	48,424
Capital Outlay	0	0	0	6,500
Miscellaneous (Extraordinary/Special)	6,809	20,000	8,000	25,000
Total Expenditures	990,776	1,135,913	1,799,856	580,300
Excess Revenues / (Net Cost to the County)	(323,798)	(533,523)	(1,167,095)	18,590
General Appropriation Required	323,798	533,523	1,167,095	0
Budget Variance	851,985	0	(633,572)	0

Budget Changes

Proposed Change in Funding:	Decrease of 0.58% or \$3,500.
Proposed Change in FTEs:	None.
Performance Narrative:	The new landfill cell was constructed in 2016. We will begin using that cell for the majority of the trash, which will reduce the wind-blown debris issues both onsite and offsite.
Other:	

Core Services

- Trash Placements
- Appliance, Metal and Aggregate Recycles
- Colorado Department of Public Health and Environment Testing/Permits
- Tire Diversions

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of special waste requests that are handled within 3 days of receipt of final application package.	Result	100%	90%	100%	90%
Percentage of loads that are measured and priced accurately.	Result	100%	98%	100%	98%

542 Recycling Activity

Purpose Statement

The purpose of the Recycling Activity is to provide drop off, pick up, processing and educational services to the public and government offices so they can live in a more sustainable environment through diversion and reuse of recyclable materials.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	399,382
Charges for Services	166,226	166,600	145,000	140,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	100	20	20
Interfund Revenues	0	0	0	0
Transfers In	0	0	45,213	155,405
Other Financing Sources and Misc.	122,043	113,000	75,000	80,000
Total Revenues	288,269	279,700	265,233	774,807
Expenditures				
Personnel	194,564	200,999	204,562	232,791
Supplies	11,382	12,850	11,221	93,366
Purchased Services	61,007	82,794	87,509	95,971
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	33,720	20,723	20,723	23,851
Capital Outlay	0	0	38,648	443,999
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	300,674	317,366	362,663	889,978
Excess Revenues / (Net Cost to the County)	(12,405)	(37,666)	(97,430)	(115,171)
General Appropriation Required	12,405	37,666	97,430	115,171
Budget Variance	20,955	0	(59,764)	0



Budget Changes

Proposed Change in Funding:	Increase of 177.01% or \$495,107. Most significantly because of the Recycling Center moving project.
Proposed Change in FTEs:	None.
Performance Narrative:	The new processing center, which is largely funded by a grant, will open in 2017 in the Gold Basin Industrial Park. We will continue to operate the drop-off location in the City of Gunnison. Staff and management will work through the issues that will need to be addressed as we operate at two locations.
Other:	

Core Services

- Product Diversions
- Product Bales
- Product Sales
- Recycling Educational Tours

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of respondents to the biennial citizen survey who report that they recycled used paper, cans or bottles from their homes.	Result	83%	90%	83%	90%
Percentage of product that is diverted from the waste stream.	Result	7.5%	10%	10.2%	10%



540
Weed Management Program

Purpose Statement

The purpose of the Weed Management Program is to provide state-listed noxious weed control and public awareness services to the public and governmental agencies so that they can protect the County's economic and ecological resources from damage due to noxious weeds.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,730	1,320	1,320	1,320
Intergovernmental	78,333	75,600	83,500	78,500
Charges for Services	4	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	80,067	76,920	84,820	79,820
Expenditures				
Personnel	107,275	89,527	134,883	129,502
Supplies	8,715	14,161	11,313	15,300
Purchased Services	49,992	63,362	60,497	51,285
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	11,097	1,660	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	177,078	168,710	206,693	196,087
Excess Revenues / (Net Cost to the County)	(97,011)	(91,790)	(121,873)	(116,267)
General Appropriation Required	97,011	91,790	121,873	116,267
Budget Variance	11,082	0	(30,083)	0



363
Weed Management Activity

Purpose Statement

The purpose of the Weed Management Activity is to provide state-listed noxious weed control and public awareness services to the public and governmental agencies so that they can protect the County's economic and ecological resources from damage due to noxious weeds.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,730	1,320	1,320	1,320
Intergovernmental	78,333	75,600	83,500	78,500
Charges for Services	4	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	80,067	76,920	84,820	79,820
Expenditures				
Personnel	107,275	89,527	134,883	129,502
Supplies	8,715	14,161	11,313	15,300
Purchased Services	49,992	63,362	60,497	51,285
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	11,097	1,660	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	177,078	168,710	206,693	196,087
Excess Revenues / (Net Cost to the County)	(97,011)	(91,790)	(121,873)	(116,267)
General Appropriation Required	97,011	91,790	121,873	116,267
Budget Variance	11,082	0	(30,083)	0

Budget Changes

Proposed Change in Funding:	Increase of 3.77% or \$2,900.
Proposed Change in FTEs:	None.
Performance Narrative:	The Weed Management Program will continue to safely and effectively manage noxious weeds on public lands and rights-of-way in the Gunnison Basin in partnership with federal, state, county and municipal cooperators. The concentration of staff time and budget resources during growing season months in 2016 has resulted in increased work output at the most critical time of year, and we anticipate this trend will continue in 2017. A successful private-lands focused education, outreach and financial assistance pilot program was launched in 2016. We plan to seek grant funding in 2017 to continue to augment the assistance and awareness-raising opportunities we are able to provide to private landowners, businesses, students and visitors to the Gunnison Basin.
Other:	

Core Services

- Reclamation Permit inspections
- Mechanical, cultural, biological and chemical weed treatments
- Weed mappings
- Educational information and programs
- Consultations
- Interagency collaborations

Key Performance Measures

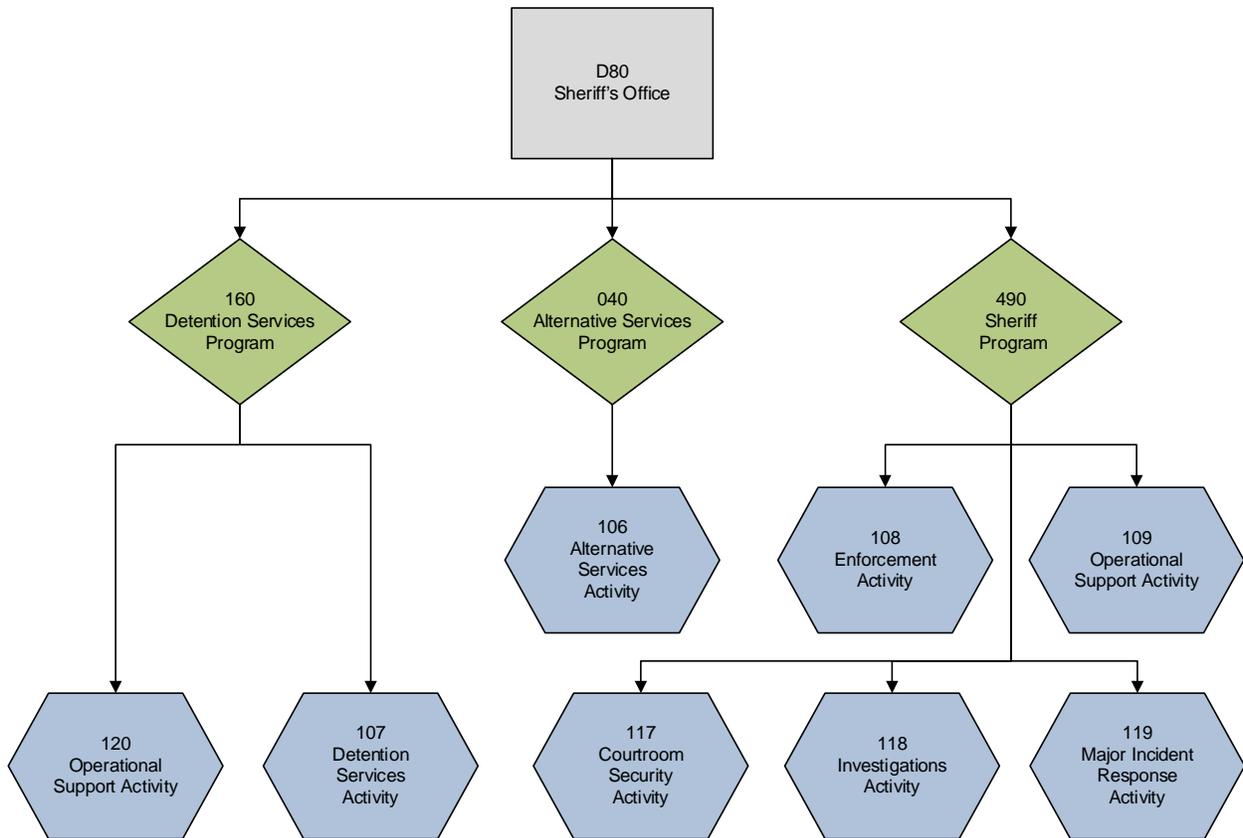
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of outstanding Gunnison County Reclamation Permits that are inspected by the Weed Coordinator.	Result	100%	50%	93.3%	50%
Percentage of financial contributors (federal, state and local cooperators) to the Gunnison Basin Weed Management Program report that their expectations are met for weed control by the Gunnison County Weed District on the lands they oversee.	Result	100%	90%	100%	90%

Mission Statement

The mission of the Sheriff's Office is to provide public safety, law enforcement, community service and detention services to the public so they can live, play and work in a safe and secure environment.

Elected Official

Richard Besecker
 510 W. Bidwell Ave.
 Gunnison, CO 81230
 (970) 641-1113
rbesecker@gunnisoncounty.org





Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	56,890	36,827	58,700	29,095
Charges for Services	74,077	53,602	64,211	57,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	84,377	62,000	86,748	62,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	881	600	3,166	600
Total Revenues	216,225	153,029	212,825	148,695
Expenditures				
Personnel	1,857,711	2,141,964	2,167,449	2,272,485
Supplies	144,248	172,806	171,591	168,500
Purchased Services	466,248	485,671	495,561	539,999
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	24,586	6,000	0	0
Miscellaneous (Extraordinary/Special)	102,061	94,358	86,836	90,280
Total Expenditures	2,594,854	2,900,799	2,921,437	3,071,264
Excess Revenues / (Net Cost to the County)	(2,378,628)	(2,747,770)	(2,708,612)	(2,922,569)
General Appropriation Required	2,378,628	2,747,770	2,708,612	2,922,569
Budget Variance	201,388	0	39,158	0

Department Resources Restated by Fund

Revenues				
General Fund	216,225	153,029	212,825	148,695
Total Revenues	216,225	153,029	212,825	148,695
Expenditures				
General Fund	2,594,854	2,900,799	2,921,437	3,071,264
Total Expenditures	2,594,854	2,900,799	2,921,437	3,071,264

040
Alternative Services Program

Purpose Statement

The purpose of the Alternative Services Program is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	33,322	32,000	35,928	32,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	33,322	32,000	35,928	32,000
Expenditures				
Personnel	35,977	41,525	54,131	55,579
Supplies	1,015	1,996	5,847	1,996
Purchased Services	4,320	5,781	5,858	5,858
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	41,312	49,302	65,836	63,433
Excess Revenues / (Net Cost to the County)	(7,990)	(17,302)	(29,908)	(31,433)
General Appropriation Required	7,990	17,302	29,908	31,433
Budget Variance	37,643	0	(12,606)	0

106
Alternative Services Activity

Purpose Statement

The purpose of the Alternative Services Activity is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	33,322	32,000	35,928	32,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	33,322	32,000	35,928	32,000
Expenditures				
Personnel	35,977	41,525	54,131	55,579
Supplies	1,015	1,996	5,847	1,996
Purchased Services	4,320	5,781	5,858	5,858
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	41,312	49,302	65,836	63,433
Excess Revenues / (Net Cost to the County)	(7,990)	(17,302)	(29,908)	(31,433)
General Appropriation Required	7,990	17,302	29,908	31,433
Budget Variance	37,643	0	(12,606)	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	Increase of 0.20 due to an increase of hours for the Administrative Assistant Alternative Services position.
Performance Narrative:	Even though the current trend in criminal prosecution is down, the amount of cases that are carried over from year-to-year remains the same.
Other:	

Core Services

- Registrations of local and out-of-county defendants
- Local and out-of-county assignments
- Compliance reports
- Non-compliance reports
- Progress reports
- Court services to local courts
- Juvenile Drug Court and Adult Drug Court representations
- Development of worksites
- Colorado Alternative Sentencing Programs (CASP) liaisons

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of defendants who successfully complete their Useful Public Service.	Result	87%	80%	79%	80%
Percentage of defendants who safely complete their Useful Public Service without injury.	Result	100%	100%	100%	100%

160 Detention Services Program

Purpose Statement

The purpose of the Detention Services Program is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	9,924	10,195	5,393	4,195
Charges for Services	43,099	28,602	28,602	32,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	53,023	38,797	33,995	36,195
Expenditures				
Personnel	792,895	951,263	945,278	940,727
Supplies	56,044	34,135	32,789	46,905
Purchased Services	49,479	44,734	50,475	48,795
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	89,667	78,251	75,039	77,500
Total Expenditures	988,085	1,108,383	1,103,581	1,113,927
Excess Revenues / (Net Cost to the County)	(935,062)	(1,069,586)	(1,069,586)	(1,077,732)
General Appropriation Required	935,062	1,069,586	1,069,586	1,077,732
Budget Variance	(71)	0	0	0

107
Detention Services Activity

Purpose Statement

The purpose of the Detention Services Activity is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	9,924	6,000	1,000	0
Charges for Services	43,099	28,602	28,602	32,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	53,023	34,602	29,602	32,000
Expenditures				
Personnel	658,497	807,024	803,833	794,895
Supplies	25,968	23,724	20,523	26,843
Purchased Services	8,928	13,939	18,543	15,675
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	89,667	78,251	75,039	77,500
Total Expenditures	783,060	922,938	917,938	914,913
Excess Revenues / (Net Cost to the County)	(730,037)	(888,336)	(888,336)	(882,913)
General Appropriation Required	730,037	888,336	888,336	882,913
Budget Variance	24,966	0	0	0

Budget Changes

Proposed Change in Funding:	Decrease of 7.52% or \$2,602.
Proposed Change in FTEs:	Increase of 1.0 due to minor reallocation within the Sheriff's Office.
Performance Narrative:	We are seeing an increase in Jail population last year. Previously, the average was 20-21 per day, which has increased to 25-26 per day. We continue to have an increasing number of Emergency Committed people and inmates with mental health issues.
Other:	

Core Services

- Critical incident responses
- Daily reports
- Meals
- Medical appointments
- Inmate educational sessions
- Medical appointments/transports
- Mental health appointments/transports
- Rehabilitative sessions
- Prisoner transports
- Inmate court escorts

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of days without injury to visiting public.	Result	100%	100%	100%	100%
Percentage of days without injury experienced by deputies.	Result	99.2%	100%	100%	100%
Percentage of days without injury to inmates (self-inflicted).	Result	95%	95%	99.2%	100%



120
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to inmates.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	4,195	4,393	4,195
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	4,195	4,393	4,195
Expenditures				
Personnel	134,397	144,239	141,445	145,832
Supplies	30,077	10,411	12,266	20,062
Purchased Services	40,551	30,795	31,932	33,120
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	205,025	185,445	185,643	199,014
Excess Revenues / (Net Cost to the County)	(205,025)	(181,250)	(181,250)	(194,819)
General Appropriation Required	205,025	181,250	181,250	194,819
Budget Variance	(25,037)	0	0	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Performance Narrative:	Ongoing training needs are set by local, state and federal programs, and the Sheriff's Office always strives to exceed those standards
Other:	

Core Services

- Operational Support (equipment inspections, vehicle and equipment repairs, vehicle equipment replacements and plan replacement schedules)
- Training Sessions ("Hiring the Best", reserve program, report writing, courtroom testimony, ethics, first responder, vehicle, legal/liability, victim rights, certifications, less-lethal/defensive tactics, driving, computer, and new-hire.)

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	100%	100%	100%	100%

490 Sheriff Program

Purpose Statement

The purpose of the Sheriff Program is to provide enforcement, public assistance, emergency coordination, operational support, civil action, permitting and licensing services to emergency response teams and the public so they can be more informed of Sheriff's Office services, be assured that Sheriff's Office employees are properly trained and equipped, contain emergency situations, and receive legal documents and licenses in a timely manner.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	46,966	26,632	53,307	24,900
Charges for Services	30,978	25,000	35,609	25,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	51,056	30,000	50,820	30,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	881	600	3,166	600
Total Revenues	129,881	82,232	142,902	80,500
Expenditures				
Personnel	1,028,839	1,149,176	1,168,040	1,276,179
Supplies	87,188	136,675	132,955	119,599
Purchased Services	412,450	435,156	439,228	485,346
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	24,586	6,000	0	0
Miscellaneous (Extraordinary/Special)	12,394	16,107	11,797	12,780
Total Expenditures	1,565,457	1,743,114	1,752,020	1,893,904
Excess Revenues / (Net Cost to the County)	(1,435,577)	(1,660,882)	(1,609,118)	(1,813,404)
General Appropriation Required	1,435,577	1,660,882	1,609,118	1,813,404
Budget Variance	163,815	0	51,764	0

108 Enforcement Activity

Purpose Statement

The purpose of the Enforcement Activity is to provide traffic management, immediate first response and countywide patrol services to the residents and visitors of Gunnison County so they can experience a low crime rate and feel safe.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,467	800	1,865	900
Charges for Services	0	0	248	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	51,056	30,000	50,820	30,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	514	600	2,936	600
Total Revenues	53,037	31,400	55,869	31,500
Expenditures				
Personnel	449,056	552,186	564,894	599,300
Supplies	20,105	64,500	58,033	53,529
Purchased Services	0	0	3,574	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	469,161	616,686	626,501	652,829
Excess Revenues / (Net Cost to the County)	(416,124)	(585,286)	(570,632)	(621,329)
General Appropriation Required	416,124	585,286	570,632	621,329
Budget Variance	182,258	0	14,654	0

Budget Changes

Proposed Change in Funding:	Increase of 0.32% or \$100.
Proposed Change in FTEs:	Increase of 0.02 due to minor reallocation within the Sheriff's Office.
Performance Narrative:	The Sheriff's Office continues to experience an increase in the number of calls to the outermost parts of the county, which is due in part to factors such as Gunnison County being considered a great recreational location for 4x4 vehicle use within the State of Colorado.
Other:	

Core Services

- General patrol
- Civil actions

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of surveyed Gunnison County residents who indicate that crime prevention services offered by the Sheriff's Office are good or excellent.	Result	68%	75%	68%	75%

109
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to the citizens of Gunnison County.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,542	12,832	24,000	7,000
Charges for Services	30,978	25,000	35,361	25,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	367	0	230	0
Total Revenues	32,887	37,832	59,591	32,000
Expenditures				
Personnel	407,779	380,233	384,897	475,710
Supplies	51,988	66,165	60,313	56,070
Purchased Services	406,545	424,956	429,082	472,377
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	6,000	0	0
Miscellaneous (Extraordinary/Special)	0	780	0	780
Total Expenditures	866,313	878,134	874,292	1,004,937
Excess Revenues / (Net Cost to the County)	(833,425)	(840,302)	(814,701)	(972,937)
General Appropriation Required	833,425	840,302	814,701	972,937
Budget Variance	(51,973)	0	25,601	0

Budget Changes

Proposed Change in Funding:	Decrease of 15.42% or \$5,832.
Proposed Change in FTEs:	Increase of 1.13 due to minor reallocation within the Sheriff's Office and the addition of two Patrol Deputy positions.
Performance Narrative:	The Sheriff's Office will continue to encourage all members to excel in different disciplines related to their positions. Officers are encouraged to become instructors/trainers to better themselves and to strive to become supervisors.
Other:	

Core Services

- Civil processing
- Permitting and Licensing
- General operational support
- Training sessions
- Regional meetings

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	100%	100%	100%	100%

117
Courtroom Security Activity

Purpose Statement

The purpose of the Courtroom Security Activity is to provide weapons screening and behavioral observations to judges, jury members, attorneys and witnesses in the district and county courts so they can exercise due process and conduct court business in a safe environment.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	24,586	0	8,052	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	24,586	0	8,052	0
Expenditures				
Personnel	32,331	50,442	50,442	40,623
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	24,586	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	56,917	50,442	50,442	40,623
Excess Revenues / (Net Cost to the County)	(32,331)	(50,442)	(42,390)	(40,623)
General Appropriation Required	32,331	50,442	42,390	40,623
Budget Variance	8,495	0	8,052	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	Decrease of 0.19 due to minor reallocation within the Sheriff's Office.
Performance Narrative:	The Sheriff's Office is regularly at the courthouse for Courtroom Security. These calls have limited our patrolling due to the fact that we are limited in the number of officers available to respond.
Other:	

Core Services

- Courthouse Security (courtroom security appointments, screenings, dispute resolutions, security checks, panic responses and secured courtrooms)

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of court hours without harm to judges, jury members, attorneys and witnesses.	Result	100%	100%	100%	100%

118
Investigations Activity

Purpose Statement

The purpose of the Investigations Activity is to provide first response, crime scene preservation and comprehensive investigation services to the DA's office staff so they can properly determine whether to prosecute or dismiss cases.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	138,304	157,171	159,083	151,777
Supplies	0	0	0	0
Purchased Services	0	4,200	2,288	9,594
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	138,304	161,371	161,371	161,371
Excess Revenues / (Net Cost to the County)	(138,304)	(161,371)	(161,371)	(161,371)
General Appropriation Required	138,304	161,371	161,371	161,371
Budget Variance	21,444	0	0	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	Decrease of 0.46 due to minor reallocation within the Sheriff's Office
Performance Narrative:	The Sheriff's Office continually strives to work with the District Attorney's Office in the prosecution of the cases in Gunnison County.
Other:	

Core Services

- Major crime investigations
- Minor crime investigations
- Crime investigation findings
- Evidence and property management

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of cases that are resolved by the District Attorney's Office without requests for additional investigation findings.	Result	98.1%	98%	100%	100%

119 Major Incident Response Activity

Purpose Statement

The purpose of the Major Incident Responses Activity is to provide statutorily required private land wildfire, Hazardous Materials, and Search and Rescue coordination and response services to responders, residents and visitors of Gunnison County so they can take protective actions and safeguard life.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	19,371	13,000	19,390	17,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	19,371	13,000	19,390	17,000
Expenditures				
Personnel	1,368	9,144	8,724	8,769
Supplies	15,096	6,010	14,609	10,000
Purchased Services	5,905	6,000	4,284	3,375
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	12,394	15,327	11,797	12,000
Total Expenditures	34,763	36,481	39,414	34,144
Excess Revenues / (Net Cost to the County)	(15,392)	(23,481)	(20,024)	(17,144)
General Appropriation Required	15,392	23,481	20,024	17,144
Budget Variance	3,592	0	3,457	0

Budget Changes

Proposed Change in Funding:	Increase of 30.77% or \$4,000.
Proposed Change in FTEs:	None.
Performance Narrative:	Every year the Sheriff's Office experiences different types of major incidents. During the first six months of 2016, there were a multitude of Search and Rescue calls to off-highway vehicle accidents involving injuries and deaths.
Other:	

Core Services

- Emergency coordination for private-land wildfires, Hazardous Materials (HAZMAT), and Search and Rescue
- Public Information and assistance

Key Performance Measures

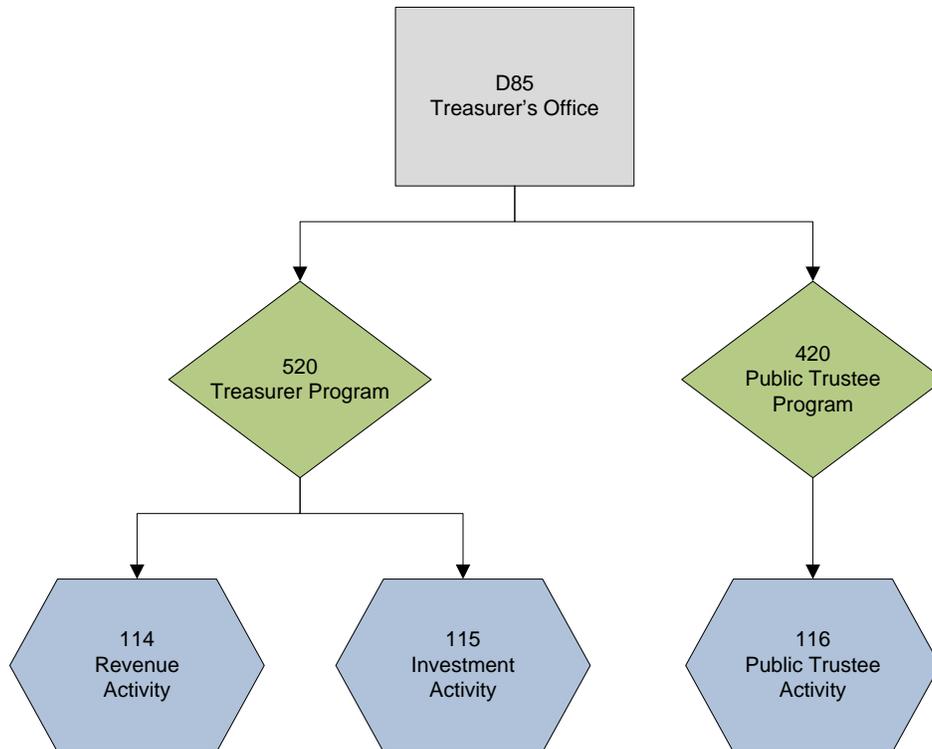
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of major incident coordinations without collateral injury to citizens and responders.	Result	100%	100%	100%	100%

Mission Statement

The mission of the Gunnison County Treasurer and Public Trustee Office is to provide revenue collection, tax disbursement, investment, and neutral third-party foreclosure services to County government and its departments, taxing authorities, and parties to foreclosure so they can meet their obligations, fund needed services, and produce desired results for customers.

Elected Official

Debbie Dunbar
221 N. Wisconsin
Gunnison, CO 81230
(970) 641-2231
ddunbar@gunnisoncounty.org





Summary of Department Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	64,654	61,000	66,000	61,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	724,536	630,794	740,000	650,000
Transfers In	32,900	61,514	61,514	61,514
Other Financing Sources and Misc.	6,507	9,000	9,000	9,000
Total Revenues	828,598	762,308	876,514	781,514
Expenditures				
Personnel	204,504	263,496	264,656	246,537
Supplies	12,740	14,400	12,641	14,100
Purchased Services	55,434	71,770	70,797	71,226
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,838	18,000	18,000	18,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	40,613	46,000	46,000	46,000
Total Expenditures	330,129	413,666	412,094	395,863
Excess Revenues / (Net Cost to the County)	498,468	348,642	464,420	385,651
General Appropriation Required	0	0	0	0
Budget Variance	163,386	0	115,778	0

Department Resources Restated by Fund

Revenues				
General Fund	731,037	639,794	749,000	659,000
Public Trustee Agency Fund	97,560	122,514	127,514	122,514
Total Revenues	828,598	762,308	876,514	781,514
Expenditures				
General Fund	219,354	293,463	292,104	275,585
Public Trustee Agency Fund	110,775	120,203	119,990	120,278
Total Expenditures	330,129	413,666	412,094	395,863

520
Treasurer's Office Program

Purpose Statement

The purpose of the Treasurer's Office Program is to provide investment and tax revenue collections and disbursement services to the public, Board of County Commissioners, taxing authorities and lien holders so they can experience the secure, accurate and timely management of their money.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	724,536	630,794	740,000	650,000
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,501	9,000	9,000	9,000
Total Revenues	731,037	639,794	749,000	659,000
Expenditures				
Personnel	140,452	196,980	198,140	180,021
Supplies	12,336	13,900	12,104	13,600
Purchased Services	49,728	64,583	63,860	63,964
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,838	18,000	18,000	18,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	219,354	293,463	292,104	275,585
Excess Revenues / (Net Cost to the County)	511,683	346,331	456,896	383,415
General Appropriation Required	0	0	0	0
Budget Variance	176,601	0	110,565	0



**114
Revenue Activity**

Purpose Statement

The purpose of the Revenue Activity is to provide revenue collection, accounting, and disbursement services to taxing authorities, County departments, taxpayers, and tax lien holders so they can meet their obligations, fund needed services, and produce results for customers.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	724,536	630,794	740,000	650,000
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,501	9,000	9,000	9,000
Total Revenues	731,037	639,794	749,000	659,000
Expenditures				
Personnel	128,170	184,337	185,497	167,471
Supplies	12,336	13,900	12,104	13,600
Purchased Services	49,585	62,083	61,860	61,464
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,838	18,000	18,000	18,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	206,930	278,320	277,461	260,535
Excess Revenues / (Net Cost to the County)	524,107	361,474	471,539	398,465
General Appropriation Required	0	0	0	0
Budget Variance	173,389	0	110,065	0

Budget Changes

Proposed Change in Funding:	Increase of 3.0% or \$19,206. Most significantly because of an expected increase in revenue from Treasurer's Fees.
Proposed Change in FTEs:	Decrease of 0.58 due to the removal of the Deputy Trustee position and a decrease in hours for the Account Technician position.
Performance Narrative:	We are continuing to send more tax statements via email, which has cut down on mailing costs even though postage costs are rising.
Other:	

Core Services

- Deposited Dollars
- Property Tax Notices
- Accounting Reports: Board, Public, Departments
- Revenue Disbursements
- Tax Lien Sales
- Tax Certification
- Mobile Home Authentication
- Delinquent Tax Notices
- Certificates of Purchase

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of revenue dollars collected that are available for investment purposes within one business day (deposited via daily deposits within one business day).	Result	New Measure	97%	97%	97%
Percentage of property tax notices and delinquent tax notices mailed/issued within established deadlines.	Result	New Measure	100%	100%	100%
Percentage of financial reports issued with no errors.	Result	New Measure	95%	98%	95%
Percentage of financial reports issued within established statutory deadlines.	Result	New Measure	95%	98%	95%

115
Investment Activity

Purpose Statement

The purpose of the Investment Activity is to provide investment and reporting services to the Board of County Commissioners so they can know at any time what resources are available, have ready access to liquid fiscal resources, and can securely invest for a modest return.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	12,282	12,643	12,643	12,550
Supplies	0	0	0	0
Purchased Services	142	2,500	2,000	2,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	12,424	15,143	14,643	15,050
Excess Revenues / (Net Cost to the County)	(12,424)	(15,143)	(14,643)	(15,050)
General Appropriation Required	12,424	15,143	14,643	15,050
Budget Variance	3,212	0	500	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	Interest rates have remained low through 2016, and expectations are that this could continue into 2017. Since performance in this activity is market driven, little to no changes are expected.
Other:	

Core Services

- Earned interest dollars
- Monthly investment reports
- Securities purchases

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage return on investments.	Result	1.2%	1%	1.3%	1%



**420
Public Trustee Program**

Purpose Statement

The purpose of the Public Trustee Program is to provide third-party neutral foreclosure and release services to property owners, lenders, and lien holders so they can be assured that property will be transferred in a timely manner following a fair and secure process for all parties.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	64,654	61,000	66,000	61,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	32,900	61,514	61,514	61,514
Other Financing Sources and Misc.	6	0	0	0
Total Revenues	97,560	122,514	127,514	122,514
Expenditures				
Personnel	64,052	66,516	66,516	66,516
Supplies	404	500	537	500
Purchased Services	5,706	7,187	6,937	7,262
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	40,613	46,000	46,000	46,000
Total Expenditures	110,775	120,203	119,990	120,278
Excess Revenues / (Net Cost to the County)	(13,215)	2,311	7,524	2,236
General Appropriation Required	13,215	0	0	0
Budget Variance	(13,215)	0	5,213	0



**116
Public Trustee Activity**

Purpose Statement

The purpose of the Public Trustee Activity is to provide third-party neutral foreclosure and release services to property owners, lenders, and lien holders so they can be assured that property will be transferred in a timely manner following a fair and secure process for all parties.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	64,654	61,000	66,000	61,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	32,900	61,514	61,514	61,514
Other Financing Sources and Misc.	6	0	0	0
Total Revenues	97,560	122,514	127,514	122,514
Expenditures				
Personnel	64,052	66,516	66,516	66,516
Supplies	404	500	537	500
Purchased Services	5,706	7,187	6,937	7,262
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	40,613	46,000	46,000	46,000
Total Expenditures	110,775	120,203	119,990	120,278
Excess Revenues / (Net Cost to the County)	(13,215)	2,311	7,524	2,236
General Appropriation Required	13,215	0	0	0
Budget Variance	(13,215)	0	5,213	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	Decrease of 0.52 due to the removal of the Deputy Trustee position and a decrease in hours for the Account Technician position.
Performance Narrative:	Revenues from foreclosures had decreased while increasing from release revenue.
Other:	

Core Services

- Foreclosure Sales
- Notices of Sales
- Notices of Rights
- Releases of Deeds of Trust
- Telephone/Email Responses to Inquiries
- Attorney Invoices
- Newspaper Publications

Key Performance Measures

	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Percentage of foreclosure actions completed within established statutory deadlines.	Result	New Measure	100%	100%	100%
Number of properties handled via foreclosure and release services.	Output	New Measure	New Measure	980	1,000

Mission Statement

The mission of Veterans' Services is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Veterans' Services Officer

Vacant
225 N. Pine Street
Gunnison, CO 81230
(970) 641-7919





Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,758	8,280	5,651	5,427
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,758	8,280	5,651	5,427
Expenditures				
Personnel	3,891	8,289	4,246	4,009
Supplies	72	165	165	165
Purchased Services	361	1,253	1,240	1,253
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,324	9,707	5,651	5,427
Excess Revenues / (Net Cost to the County)	434	(1,427)	0	0
General Appropriation Required	0	1,427	0	0
Budget Variance	4,540	0	1,427	0

Resources Restated by Fund

Revenues				
General Fund	4,758	8,280	5,651	5,427
Total Revenues	4,758	8,280	5,651	5,427
Expenditures				
General Fund	4,324	9,707	5,651	5,427
Total Expenditures	4,324	9,707	5,651	5,427

**535
Veterans Program**

Purpose Statement

The purpose of the Veterans Program is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,758	8,280	5,651	5,427
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,758	8,280	5,651	5,427
Expenditures				
Personnel	3,891	8,289	4,246	4,009
Supplies	72	165	165	165
Purchased Services	361	1,253	1,240	1,253
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,324	9,707	5,651	5,427
Excess Revenues / (Net Cost to the County)	434	(1,427)	0	0
General Appropriation Required	0	1,427	0	0
Budget Variance	4,540	0	1,427	0

**806
Veterans Activity**

Purpose Statement

The purpose of the Veterans Activity is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,758	8,280	5,651	5,427
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,758	8,280	5,651	5,427
Expenditures				
Personnel	3,891	8,289	4,246	4,009
Supplies	72	165	165	165
Purchased Services	361	1,253	1,240	1,253
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,324	9,707	5,651	5,427
Excess Revenues / (Net Cost to the County)	434	(1,427)	0	0
General Appropriation Required	0	1,427	0	0
Budget Variance	4,540	0	1,427	0

Budget Changes

Proposed Change in Funding:	Decrease of 34.46% or \$2,853.
Proposed Change in FTEs:	None.
Performance Narrative:	The Veteran's Choice Program allows some veterans to receive health care in their community if they live more than 60 miles from the closest V.A. Health Care Facility. Advanced authorization is required. Statistics are not yet available for the outcome of this program.
Other:	

Core Services

- Veteran Assistance Sessions
- Claim Filings

Key Performance Measures

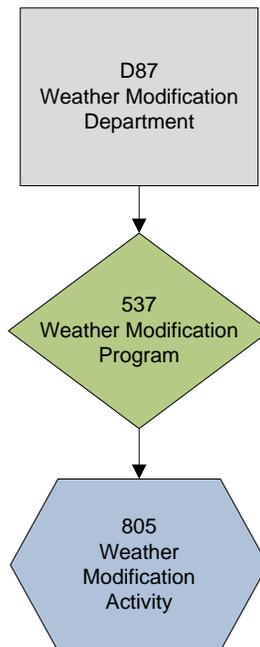
	Measure Type	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Number of contacts for service.	Output	117	90	102	100
Number of phone calls received and made.	Output	158	115	168	150

Mission Statement

As of 2016, the responsibilities of this program have been transferred to the Upper Gunnison River Water Conservancy District (UGRWCD). Gunnison County will continue as a funding partner.

Program Director

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Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	91,500	0	6,000	0
Charges for Services	0	0	0	0
Contributions and Other Grants	100	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,500	0	0	0
Other Financing Sources and Misc.	2	0	0	0
Total Revenues	94,102	0	6,000	0
Expenditures				
Personnel	580	0	0	0
Supplies	0	0	0	0
Purchased Services	64,357	11,040	10,000	10,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	64,937	11,040	10,000	10,000
Excess Revenues / (Net Cost to the County)	29,165	(11,040)	(4,000)	(10,000)
General Appropriation Required	0	11,040	4,000	10,000
Budget Variance	0	0	0	0

Program Resources Restated by Fund

Revenues				
General Fund	94,102	0	6,000	0
Total Revenues	94,102	0	6,000	0
Expenditures				
General Fund	64,937	11,040	10,000	10,000
Total Expenditures	64,937	11,040	10,000	10,000



537

Weather Modification Program

Purpose Statement

The purpose of Weather Modification Program is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Summary of Program Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	91,500	0	6,000	0
Charges for Services	0	0	0	0
Contributions and Other Grants	100	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,500	0	0	0
Other Financing Sources and Misc.	2	0	0	0
Total Revenues	94,102	0	6,000	0
Expenditures				
Personnel	580	0	0	0
Supplies	0	0	0	0
Purchased Services	64,357	11,040	10,000	10,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	64,937	11,040	10,000	10,000
Excess Revenues / (Net Cost to the County)	29,165	(11,040)	(4,000)	(10,000)
General Appropriation Required	0	11,040	4,000	10,000
Budget Variance	0	0	0	0



805
Weather Modification Activity

Purpose Statement

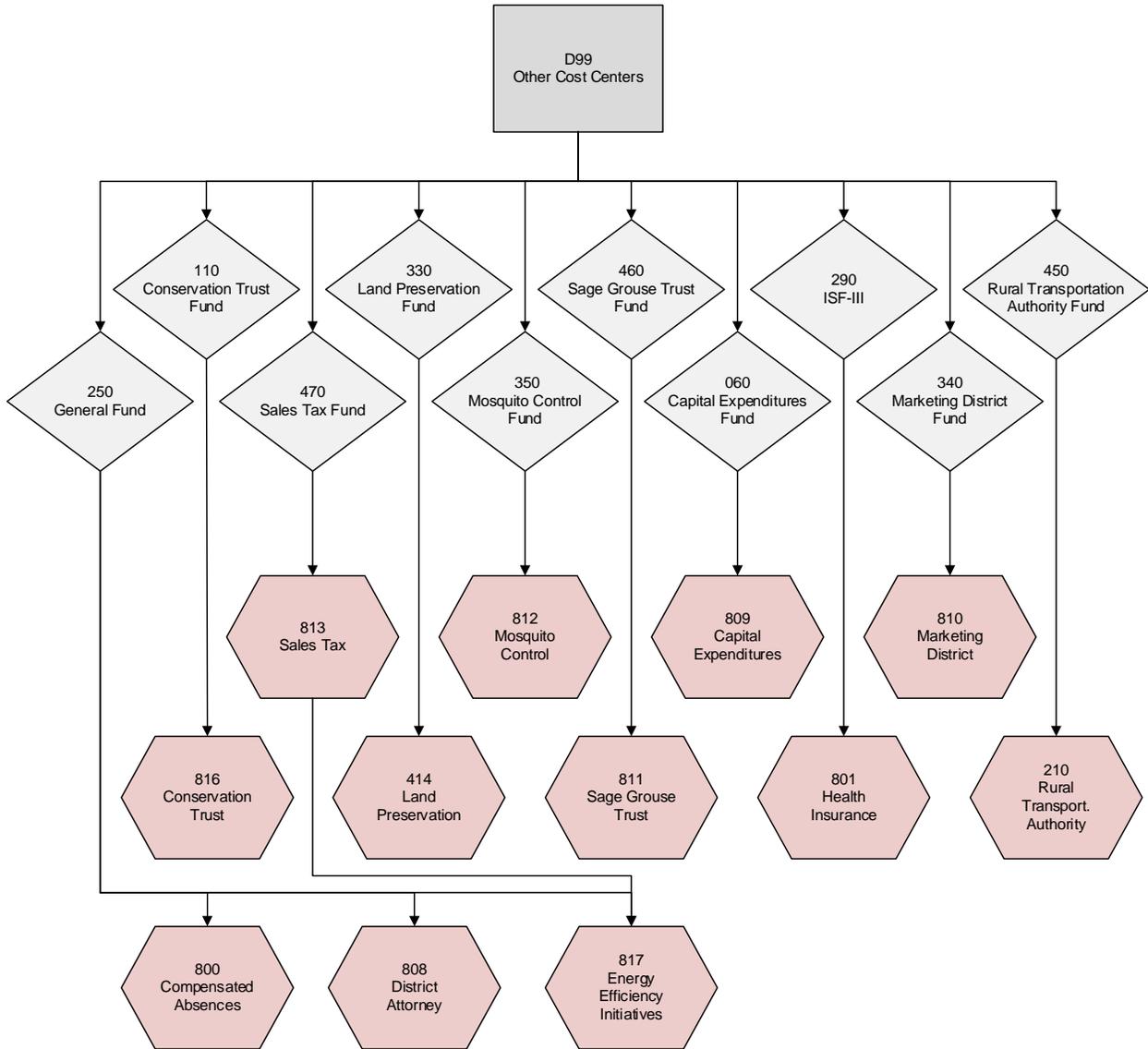
The purpose of Weather Modification Activity is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Resource Summary

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	91,500	0	6,000	0
Charges for Services	0	0	0	0
Contributions and Other Grants	100	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,500	0	0	0
Other Financing Sources and Misc.	2	0	0	0
Total Revenues	94,102	0	6,000	0
Expenditures				
Personnel	580	0	0	0
Supplies	0	0	0	0
Purchased Services	64,357	11,040	10,000	10,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	64,937	11,040	10,000	10,000
Excess Revenues / (Net Cost to the County)	29,165	(11,040)	(4,000)	(10,000)
General Appropriation Required	0	11,040	4,000	10,000
Budget Variance	0	0	0	0

Description

The Other Cost Centers section is used to detail revenues and expenditures that are not included in the preceding Budgeting for Results section since these cost centers do not participate in Strategic Planning.



Summary of Other Cost Center Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Department Specific Revenues				
Taxes	13,195,008	14,534,125	14,885,978	15,317,637
Licenses and Permits	154,956	80,000	207,675	80,000
Intergovernmental	2,063,504	1,476,643	1,246,591	946,224
Charges for Services	82,961	75,000	78,129	80,000
Contributions and Other Grants	27,500	150,000	5,393	5,393
Fines & Forfeitures	31,556	14,500	16,200	11,200
Investment Income	97,772	75,200	186,900	161,386
Interfund Revenues	2,084,610	2,111,148	2,235,399	2,236,700
Transfers In	7,137,881	2,387,149	2,497,628	2,711,970
Other Financing Sources and Misc.	748,399	285,346	464,423	285,800
Total Revenues	25,624,148	21,189,111	21,824,316	21,836,310
Expenditures				
Personnel	153,883	23,947	100,237	25,551
Supplies	76,435	144,560	98,521	154,700
Purchased Services	6,808,466	3,006,071	3,005,866	3,329,768
Community Prgms/Contributions	673,146	504,620	504,620	593,500
Financing Costs	2,435,938	2,120,404	2,120,701	2,112,719
Transfers Out	5,832,484	2,886,553	3,003,161	3,571,655
Capital Outlay	358,842	1,294,000	1,194,486	833,352
Miscellaneous (Extraordinary/Special)	2,937,385	5,248,270	4,114,566	6,308,104
Total Expenditures	19,276,578	15,228,425	14,142,159	16,929,349
Excess Revenues / (Net Cost to the County)	6,347,570	5,960,686	7,682,158	4,906,962
General Appropriation Required	0	0	0	0
Budget Variance	4,955,958	0	1,721,472	0

Other Cost Center Resources Restated by Fund

Revenues				
General Fund	11,242,937	9,988,843	9,783,858	10,311,604
Conservation Trust Fund	52,577	50,350	62,807	54,000
Debt Service Fund	1,707,797	1,866,768	2,006,768	1,999,018
Sales Tax Fund	1,777,577	1,745,800	1,873,200	1,863,900
Land Preservation Fund	369,908	345,819	348,019	370,500
Mosquito Control Fund	89,489	91,390	91,466	93,268
Sage Grouse Trust Fund	71,295	65,200	65,450	70,200
Capital Expenditures Fund	4,833,443	125,963	147,168	132,820
ISF-III	2,177,356	2,402,548	2,568,366	2,537,200
Marketing District Fund	1,511,159	1,307,500	1,513,700	1,407,700
Rural Transportation Fund	1,790,610	3,198,930	3,363,514	2,996,100
Total Revenues	25,624,148	21,189,111	21,824,316	21,836,310
Expenditures				
General Fund	6,533,592	2,423,436	2,453,398	2,715,207
Road and Bridge Fund	1,799	0	76,167	0
Conservation Trust Fund	46,887	71,540	68,192	127,890
Debt Service Fund	2,007,780	2,006,768	2,006,768	1,999,018
Airport Operations Fund	0	0	0	0
Sales Tax Fund	1,335,484	1,745,287	2,024,067	2,655,134
Land Preservation Fund	484,617	399,095	399,090	485,238
Mosquito Control Fund	89,352	91,025	91,273	93,173
Sage Grouse Trust Fund	85,489	87,914	87,914	73,209
Capital Expenditures Fund	4,570,224	158,863	171,580	132,820
ISF-III	1,627,427	2,529,983	2,717,201	2,785,534
Marketing District Fund	1,334,766	1,470,244	1,465,705	1,744,490
Rural Transportation Fund	1,159,160	4,244,270	2,580,804	4,117,636
Total Expenditures	19,276,578	15,228,425	14,142,159	16,929,349



**800
Compensated Absences**

Organizational Functions

This cost center’s budget serves as a reserve for payment of unused vacation and sick leave accruals upon employment separation. All compensatory time paid at employment separation is charged to the employee’s home department.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	137,747	14,119	90,286	14,119
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	137,747	14,119	90,286	14,119
Excess Revenues / (Net Cost to the County)	(137,747)	(14,119)	(90,286)	(14,119)
General Appropriation Required	137,747	14,119	90,286	14,119
Budget Variance	(108,074)	0	(76,167)	0



**808
District Attorney**

Organizational Functions

The District Attorney’s office prosecutes crimes within the Seventh Judicial District and coordinates delivery of services to victims. Additional functions involve litigation relating to seizure and forfeiture of assets related to crimes, mental health and alcohol commitments as well as other statutory functions. The Office of the District Attorney, Seventh Judicial District, serves six counties and seven different courthouses in: Gunnison, Delta, Hinsdale, Montrose, Ouray and San Miguel. Each County provides funding to the District Attorney’s office in proportion to its percentage of the total District population.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	302,847	313,307	313,307	333,952
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	302,847	313,307	313,307	333,952
Excess Revenues / (Net Cost to the County)	(302,847)	(313,307)	(313,307)	(333,952)
General Appropriation Required	302,847	313,307	313,307	333,952
Budget Variance	0	0	0	0



**814
Other Administration**

Organizational Functions

This cost center contains revenue and expenditure items that are for the benefit of the entire General Fund and those that are not directly allocable to a specific department or activity. Revenues include property tax revenue, earnings on investments, specific ownership tax, severance tax, workforce impact fees, and the pass-through of property taxes to the Gunnison County Library District. Expenditures in this cost center include audit costs, cost allocation plan, Treasurer’s fees, mapping services, bank fees, postage machine costs, general liability and property insurance, employee newsletter, employee recognition and Christmas party costs.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	8,146,576	8,558,350	8,566,200	9,025,713
Licenses and Permits	154,956	80,000	207,675	80,000
Intergovernmental	906,807	372,827	237,050	125,022
Charges for Services	11,999	10,000	13,129	10,000
Contributions and Other Grants	25,000	150,000	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	61,540	48,000	109,690	103,000
Interfund Revenues	0	0	0	0
Transfers In	1,656,545	769,320	632,644	967,569
Other Financing Sources and Misc.	279,513	346	17,470	300
Total Revenues	11,242,937	9,988,843	9,783,858	10,311,604
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	361,360	394,546	357,908	373,479
Community Prgms/Contributions	190,000	90,000	90,000	93,500
Financing Costs	265,807	0	215	0
Transfers Out	4,457,482	652,014	802,833	647,888
Capital Outlay	0	98,000	0	0
Miscellaneous (Extraordinary/Special)	816,008	855,050	858,355	1,242,369
Total Expenditures	6,090,657	2,089,610	2,109,311	2,357,236
Excess Revenues / (Net Cost to the County)	5,152,281	7,899,233	7,674,547	7,954,368
General Appropriation Required	0	0	0	0
Budget Variance	1,901,324	0	(224,686)	0



817
Energy Efficiency Initiatives

Organizational Functions

This cost center is used to track expenditures related to Energy Efficiency Initiative including cost related to the Gunnison County Green Team, the Carbon Neutrality Task Force and the 2010 lease purchase payments used to enter into a Performance Contract with Ennovate Corporation to \$1,168,919 in energy improvement in County buildings.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	2,060	21	0
Purchased Services	7,050	7,340	19,640	13,100
Community Prgms/Contributions	0	0	0	0
Financing Costs	113,386	113,386	113,386	113,386
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	120,436	122,786	133,047	126,486
Excess Revenues / (Net Cost to the County)	(120,436)	(122,786)	(133,047)	(126,486)
General Appropriation Required	120,436	122,786	133,047	126,486
Budget Variance	(650)	0	(10,261)	0



**816
Conservation Trust**

Organizational Functions

The Conservation Trust Fund was established by Gunnison County in 1984 when the Colorado State Lottery was initiated. The County receives a share back of lottery proceeds, which is based on a per capita formula that is established by the State. The County also receives a redistribution from the Gunnison County Metropolitan Recreation District. This redistribution began in 2001. The funds may be expended for the acquisition, development and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	52,060	50,000	61,600	53,500
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	517	350	1,207	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	52,577	50,350	62,807	54,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	359	500	536	500
Community Prgms/Contributions	0	0	0	0
Financing Costs	3	40	4	40
Transfers Out	46,525	71,000	67,652	127,350
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	46,887	71,540	68,192	127,890
Excess Revenues / (Net Cost to the County)	5,690	(21,190)	(5,385)	(73,890)
General Appropriation Required	0	21,190	5,385	73,890
Budget Variance	64,380	0	15,805	0



**813
Sales Tax**

Organizational Functions

This fund is used to account for the 1% Gunnison County sales tax that is restricted for capital expenditures. One-half (1/2) of the County sales tax collected within any incorporated municipality, less the sales tax allocated to the Land Preservation Fund, is distributed to that municipality. All other sales tax is retained by Gunnison County and used solely for capital outlay, capital expenditures, or for the retirement of debt related to capital expenditures.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	1,760,697	1,734,000	1,850,900	1,850,900
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	8,965	6,800	6,300	3,000
Investment Income	7,915	5,000	16,000	10,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,777,577	1,745,800	1,873,200	1,863,900
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	34,975	32,152	38,026	39,375
Community Prgms/Contributions	3,146	20,000	20,000	20,000
Financing Costs	48,818	0	200	200
Transfers Out	1,132,249	1,576,749	1,849,455	2,478,973
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,219,187	1,628,901	1,907,681	2,538,548
Excess Revenues / (Net Cost to the County)	558,390	116,899	(34,481)	(674,648)
General Appropriation Required	0	0	34,481	674,648
Budget Variance	219,537	0	(151,380)	0



414
Land Preservation

Organizational Functions

This fund is used for open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County, and in connection with any of the foregoing to use the fund to match public and private grants or to acquire interests or easements in land and water rights. The fund is administered by an eight-member board of citizens appointed (two each) by Gunnison County, City of Gunnison, Town of Crested Butte, and the Town of Mt. Crested Butte.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	369,108	345,119	345,119	370,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	800	700	2,900	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	369,908	345,819	348,019	370,500
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	4,605	4,465	4,460	5,238
Community Prgms/Contributions	480,000	394,620	394,620	480,000
Financing Costs	12	10	10	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	484,617	399,095	399,090	485,238
Excess Revenues / (Net Cost to the County)	(114,709)	(53,276)	(51,071)	(114,738)
General Appropriation Required	114,709	53,276	51,071	114,738
Budget Variance	(130,994)	0	2,205	0



812
Mosquito Control

Organizational Functions

The designated mosquito control area encompasses approximately 37 square miles including the City of Gunnison and is governed by Gunnison County Ordinance No. 11. This program is for cost-shared bio-rational integrated mosquito control. The program goals include a process consisting of the balanced use of cultural, biological, and chemical procedures that are environmentally compatible and economically feasible to reduce the mosquito population to a tolerable level.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	59,521	60,826	60,759	62,024
Licenses and Permits	0	0	0	0
Intergovernmental	14,906	15,207	15,207	15,529
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	156	150	295	186
Interfund Revenues	0	0	0	0
Transfers In	14,906	15,207	15,205	15,529
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	89,489	91,390	91,466	93,268
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	88,239	89,825	90,126	91,985
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	1,113	1,200	1,146	1,188
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	89,352	91,025	91,273	93,173
Excess Revenues / (Net Cost to the County)	136	365	193	95
General Appropriation Required	0	0	0	0
Budget Variance	16	0	(172)	0



**811
Sage Grouse Trust**

Organizational Functions

This fund is used to account for expenditures concerning the preservation of the Sage Grouse, The U.S. Bureau of Land Management’s (BLM’s) environmental assessment, in order to complete the land transfer of the landfill from the BLM required a surcharge on landfill fees through 2014. The revenue in this fund was generated by a \$1.00 per cubic yard surcharge included as part of the landfill fees. In 2015 the rate schedule included a \$3.75 per ton surcharge on waste brought to the Gunnison County Landfill. The 2017 rate schedule will contain the same surcharge.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	70,962	65,000	65,000	70,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	332	200	450	200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	71,295	65,200	65,450	70,200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,916	2,100	2,100	2,100
Community Prgms/Contributions	0	0	0	0
Financing Costs	3	0	1	0
Transfers Out	83,570	85,814	85,813	71,109
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,489	87,914	87,914	73,209
Excess Revenues / (Net Cost to the County)	(14,194)	(22,714)	(22,464)	(3,009)
General Appropriation Required	14,194	22,714	22,464	3,009
Budget Variance	22,378	0	250	0



**809
Capital Expenditures**

Organizational Functions

This fund is used to account for major capital projects that are funded by a restricted revenue source, i.e. grants, multi-agency funding agreements, bond proceeds, etc.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	570,125	89,863	0	97,427
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	5,393	5,393
Fines & Forfeitures	0	0	0	0
Investment Income	6,375	100	3,200	0
Interfund Revenues	0	0	0	0
Transfers In	4,056,943	36,000	138,575	30,000
Other Financing Sources and Misc.	200,000	0	0	0
Total Revenues	4,833,443	125,963	147,168	132,820
Expenditures				
Personnel	1,167	0	0	0
Supplies	431	0	0	0
Purchased Services	4,209,749	17,863	70	23,533
Community Prgms/Contributions	0	0	0	0
Financing Costs	12	0	5	0
Transfers Out	23	33,000	33,000	0
Capital Outlay	358,842	96,000	138,505	99,352
Miscellaneous (Extraordinary/Special)	0	12,000	0	9,935
Total Expenditures	4,570,224	158,863	171,580	132,820
Excess Revenues / (Net Cost to the County)	263,218	(32,900)	(24,412)	0
General Appropriation Required	0	32,900	24,412	0
Budget Variance	1,722,912	0	8,488	0



**801
Health Insurance**

Organizational Functions

This fund accounts for the "Reimbursable Employer Account" reserves used to cover unemployment insurance claims. Reserves are funded annually to cover estimated unemployment payments as well as to accumulate an adequate reserve balance. In addition, the fund accounts for the Employee Assistance Program. Gunnison County purchases services from a third party administrator to provide emotional, financial and legal counseling services to employees. The ISF III fund is also used to account for the County's partially self-funded employee health insurance plans. Reserves to pay claims, stop-loss premiums, and administrative costs are funded by employee and County contributions and are deducted through monthly payroll.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	9,586	6,400	20,000	15,000
Interfund Revenues	2,084,610	2,111,148	2,235,399	2,236,700
Transfers In	0	0	0	0
Other Financing Sources and Misc.	83,161	285,000	312,967	285,500
Total Revenues	2,177,356	2,402,548	2,568,366	2,537,200
Expenditures				
Personnel	14,968	9,828	9,951	11,432
Supplies	0	300	300	0
Purchased Services	105,752	110,403	117,500	125,902
Community Prgms/Contributions	0	0	0	0
Financing Costs	53	100	37	0
Transfers Out	1,442	1,452	1,452	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	1,505,213	2,407,900	2,587,961	2,648,200
Total Expenditures	1,627,427	2,529,983	2,717,201	2,785,534
Excess Revenues / (Net Cost to the County)	549,929	(127,435)	(148,835)	(248,334)
General Appropriation Required	0	127,435	148,835	248,334
Budget Variance	545,005	0	(21,400)	0



**810
Marketing District**

Organizational Functions

The Local Marketing District (LMD) was created by voter approved ballot question in November of 2002. In November 2009 the LMD Tax initiative was passed by voters, 77.2%, to continue collections on into the future without a sunset provision. The District is supported through a special district marketing tax of 4% (similar to a lodging tax) and is collected on a county-wide basis. The governing board of the Local Marketing District is the Board of County Commissioners. The purpose of the District is to promote Gunnison County's tourism economic sector. The marketing effort is primarily implemented through a contract with the Gunnison/Crested Butte Tourism Association (TA).

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	1,490,055	1,300,000	1,500,000	1,400,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	18,836	5,700	6,200	5,700
Investment Income	2,268	1,800	7,500	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,511,159	1,307,500	1,513,700	1,407,700
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,306,236	1,439,120	1,434,606	1,723,254
Community Prgms/Contributions	0	0	0	0
Financing Costs	18	50	25	25
Transfers Out	18,312	17,824	17,824	5,611
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	10,200	13,250	13,250	15,600
Total Expenditures	1,334,766	1,470,244	1,465,705	1,744,490
Excess Revenues / (Net Cost to the County)	176,393	(162,744)	47,995	(336,790)
General Appropriation Required	0	162,744	0	336,790
Budget Variance	259,746	0	210,739	0



210
Rural Transportation Authority

Organizational Functions

The Rural Transportation Authority (RTA) was created through a ballot initiative in November of 2002, which created a .6% sales tax within Gunnison County with the exception of the cities of Marble, Ohio City, Pitkin, and Somerset and a .35% sales tax within the City of Gunnison. In 2015 the voters approved increasing the tax to 1.0% tax within the RTA District Boundaries. The RTA is a distinct legal entity, separate from the county, governed by an eight-member board appointed by the RTA Partners: Mt. Crested Butte, Crested Butte, City of Gunnison and Gunnison County. The RTA is funded through a sales tax and has the primary purpose of enhancing transportation; both air service and ground, in Gunnison County.

Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	1,369,051	2,535,830	2,563,000	2,609,000
Licenses and Permits	0	0	0	0
Intergovernmental	221,959	651,100	637,328	357,100
Charges for Services	0	0	0	0
Contributions and Other Grants	2,500	0	0	0
Fines & Forfeitures	3,754	2,000	3,700	2,500
Investment Income	7,621	10,000	25,500	27,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	185,725	0	133,986	0
Total Revenues	1,790,610	3,198,930	3,363,514	2,996,100
Expenditures				
Personnel	0	0	0	0
Supplies	76,004	142,200	98,200	154,700
Purchased Services	385,377	594,450	627,587	597,350
Community Prgms/Contributions	0	0	0	0
Financing Costs	46	50	50	50
Transfers Out	91,769	447,500	143,986	239,536
Capital Outlay	0	1,100,000	1,055,981	734,000
Miscellaneous (Extraordinary/Special)	605,964	1,960,070	655,000	2,392,000
Total Expenditures	1,159,160	4,244,270	2,580,804	4,117,636
Excess Revenues / (Net Cost to the County)	631,450	(1,045,340)	782,710	(1,121,536)
General Appropriation Required	0	1,045,340	0	1,121,536
Budget Variance	460,362	0	1,828,050	0



999

Gunnison Valley Health System

Organizational Functions

The Gunnison Valley Health System includes activities related to the operation of the Gunnison Valley Hospital, the Gunnison Health Care Center, Hospice and the Palisade Assisted Living facility.

The Gunnison Valley Hospital is a 24 bed, Critical Access, acute care, rural hospital with levels of care including: acute inpatient hospitalization, emergency room, ICU/CCU, obstetrics, outpatient ancillary services, swing-bed, general surgery and orthopedic surgery.

The Health Care Center at Gunnison Living Community provides long-term care to those over age 65 with chronic conditions and short-term rehabilitative services to a smaller population of individuals with acute conditions. This service is provided 24 hours a day, 365 days a year. The Center has a 12-bed special care unit for individuals with dementia issues.

The Hospice and Palliative Care of the Gunnison Valley offers services in the home or facility setting. These services are palliative in nature providing comfort and dignity to individuals with a terminal diagnosis, as well as on-going support for individuals with chronic conditions. Support of family members is a part of the service with the individuals being followed for up to 18 months after the death of the patient.

The Willows Assisted Living is a 15-bed Assisted Living facility. The Willows offers services to individuals age 55 and older who need some assistance with cooking, cleaning and homemaker services and do not require substantive medical services. The Gunnison Health Care Center received a 1 mill tax levy to support the operation of the Center in 2009.

Gunnison Valley Health is a county entity but is governed by an independent Board of Trustees appointed by the Board of County Commissioners.



Summary of Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Cost Center Specific Revenues				
Taxes	635,169	669,793	717,096	717,750
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	36,973,341	37,975,150	41,563,432	43,748,134
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	1,023,784	718,115	1,083,511	742,006
Total Revenues	38,632,294	39,363,058	43,364,039	45,207,890
Expenditures				
Personnel	17,671,317	18,629,053	19,665,774	22,267,140
Supplies	4,035,825	4,479,882	4,624,596	5,502,247
Purchased Services	5,110,812	5,559,081	5,480,115	5,813,380
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,553,792	3,537,824	3,285,309	3,215,863
Transfers Out	0	0	0	0
Capital Outlay	1,586,930	1,704,370	1,423,616	3,302,716
Miscellaneous (Extraordinary/Special)	3,239,239	3,734,426	3,027,266	4,244,224
Total Expenditures	35,197,915	37,644,636	37,506,676	44,345,570
Excess Revenues / (Net Cost to the County)	3,434,379	1,718,422	5,857,363	862,320
General Appropriation Required	0	0	0	0
Budget Variance	3,058,408	0	4,138,941	0



Personnel

Full-Time Equivalent History

Changes in Staffing Levels

Personnel Distribution

Summary of Budgeted Salaries
and Authorized Full-Time
Equivalents

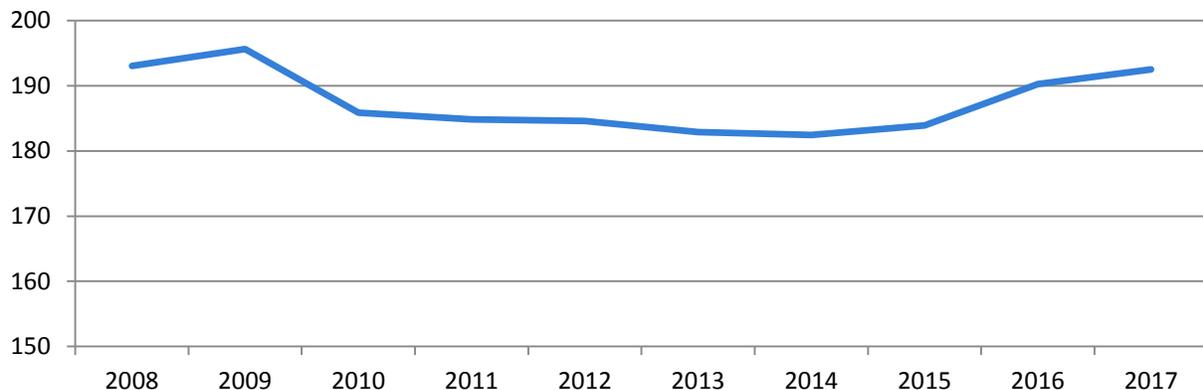


Full-Time Equivalent History

Department	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	10 Year Increase/
Administration	9.65	9.69	9.47	9.34	9.34	9.39	9.39	10.30	11.03	11.08	1.43
Airport	8.98	8.96	9.11	9.10	8.84	8.90	9.30	8.90	10.15	10.15	1.17
Assessor	11.00	11.00	11.00	11.00	11.00	11.00	10.91	10.85	10.85	10.85	(0.15)
Clerk & Recorder	8.41	8.00	8.00	8.00	8.41	8.00	8.41	8.15	8.00	8.00	(0.41)
Commissioners	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Community Development	10.56	9.03	8.03	8.00	8.00	8.00	7.00	6.75	6.75	6.75	(3.81)
Coroner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.35	1.75	0.75
County Attorney	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	0.00
Emergency Management	1.00	1.00	1.00	1.25	1.25	1.25	1.25	1.70	1.70	1.70	0.70
Extension	3.25	3.25	3.25	1.45	1.50	1.50	1.50	1.50	2.00	1.00	(2.25)
Facilities & Grounds	3.36	3.36	3.36	3.36	3.36	3.31	3.31	3.31	3.31	3.26	(0.10)
Geographic Information Services	1.15	1.15	2.80	3.00	2.80	2.00	2.00	2.00	2.00	2.00	0.85
Health & Human Services	30.41	33.67	29.31	27.99	26.60	26.46	28.07	29.24	30.64	32.62	2.21
Historic Preservation	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.09	0.00	0.00	(0.07)
Housing Authority	6.08	6.10	3.00	3.00	3.00	0.00	0.00	0.00	0.00	0.00	(6.08)
Information Technology	3.85	3.85	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	(0.85)
Juvenile Services	0.62	1.40	2.23	3.75	4.45	5.08	4.82	4.97	5.85	5.89	5.27
Public Works	51.02	50.61	48.72	48.70	48.65	49.55	49.55	49.50	50.00	50.25	(0.77)
Sheriff	30.25	31.25	31.25	31.43	31.88	31.93	30.42	30.23	31.23	32.93	2.68
Treasurer/Public Trustee	4.00	3.80	3.83	4.00	4.00	4.00	4.00	4.00	4.00	2.90	(1.10)
Veterans Services	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.00
Weather Modification	0.00	0.06	0.04	0.04	0.04	0.04	0.04	0.03	0.00	0.00	0.00
Wildlife Conservation	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.00
Grand Total	193.06	195.65	185.87	184.87	184.59	182.88	182.44	183.92	190.26	192.53	(0.53)

Restatement by Function

General Government	53.79	53.40	52.34	51.85	50.01	49.59	50.22	50.04	49.89	48.75	(5.04)
Health & Welfare	41.17	34.54	34.74	34.05	31.54	32.89	34.21	36.49	36.49	38.51	(2.66)
Public Safety	33.65	34.48	36.18	37.33	38.01	36.24	36.20	38.43	38.43	40.57	6.92
Auxiliary Services	3.40	3.40	1.60	1.65	1.65	1.65	1.65	2.15	2.15	1.15	(2.25)
Culture & Recreation	2.50	2.50	2.50	2.50	2.59	2.59	2.61	2.51	2.42	2.42	(0.08)
Road & Bridge	33.09	30.16	30.14	29.88	30.78	30.78	30.73	31.69	34.98	35.23	2.14
Proprietary Funds	28.05	27.39	27.38	27.33	28.30	28.70	28.30	29.10	25.90	25.90	(2.15)
Grand Total	195.65	185.87	184.87	184.59	182.88	182.44	183.92	190.41	190.26	192.53	(3.12)



Changes in Staffing Levels

Department	2016	2017	2016 to 2017 Change
Administration	11.03	11.08	0.05
Airport	10.15	10.15	0.00
Assessor	10.85	10.85	0.00
Clerk & Recorder	8.00	8.00	0.00
Commissioners	3.00	3.00	0.00
Community Development	6.75	6.75	0.00
Coroner	1.35	1.75	0.40
County Attorney	5.00	5.00	0.00
Emergency Management	1.70	1.70	0.00
Extension	2.00	1.00	(1.00)
Facilities & Grounds	3.31	3.26	(0.05)
Geographic Information Services	2.00	2.00	0.00
Health & Human Services	30.64	32.62	1.98
Historic Preservation	0.00	0.00	0.00
Housing Authority	0.00	0.00	0.00
Information Technology	3.00	3.00	0.00
Juvenile Services	5.85	5.89	0.04
Public Works	50.00	50.25	0.25
Sheriff	31.23	32.93	1.70
Treasurer/Public Trustee	4.00	2.90	(1.10)
Veterans Services	0.15	0.15	0.00
Weather Modification	0.00	0.00	0.00
Wildlife Conservation	0.25	0.25	0.00
Grand Total	190.26	192.53	2.27

In 2017, the budget includes an overall increase in Full-Time Equivalents (FTEs). The budget includes 2.27 more FTEs than the previous year's budget. The 2.27 FTE increase comes from the following departments in alphabetic order.

Administration. The Finance Program increased 0.05 FTE from increasing an Accountant position from 0.95 FTE to 1.00 FTE.



Personnel

Coroner. The Coroner Department was approved to increase one Deputy Coroner from 0.18 FTE to 0.75 FTE, while decreasing the other Deputy Coroner's hours, which resulted in an overall increase of 0.40 FTE.

Extension. The Extension Department removed the 4-H Youth Coordinator and Family & Consumer Science Agent positions for an overall decrease of 1.00 FTE. These positions that were reclassified as being positions under Colorado State University, and not under Gunnison County.

Facilities & Grounds. The Facilities and Grounds Department decreased 0.05 FTEs from removing the Support Staff position.

Health and Human Services. The Department of Health and Human Services expands and contracts based on grant funding availability. The 2017 budget plans for an overall FTE increase of 1.98.

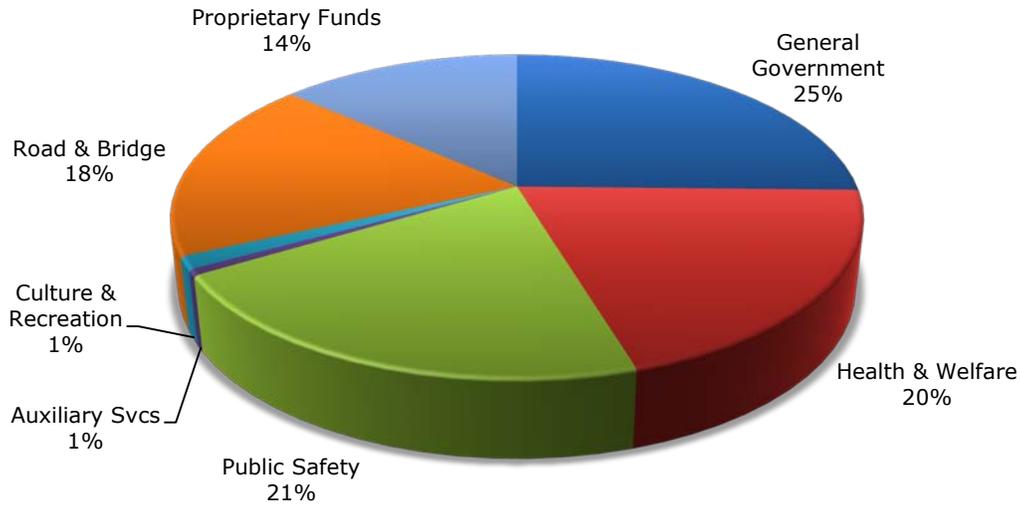
Juvenile Services. As many Juvenile Services staff are supported by grant proceeds, hours are adjusted according to availability of funds. A number of Juvenile Services staff increased or decreased hours slightly to accommodate changes of their funding sources. The net effect was an increase in FTEs of 0.04.

Public Works. The Public Works Department increase a District Forman II position from 0.75 FTE to 1.00 FTE.

Sheriff. The Sheriff's Department had an overall increase of 1.70 FTE. The Enforcement Program requested, and was approved to add two Patrol Deputies for a total of 1.50 FTE. Additionally, The Alternative Services Program increased the Administrative Assistant position from 0.80 FTE to 1.00 FTE.

Treasurer/Public Trustee. The Treasurer/Public Trustee Department removed the Deputy Trustee position for a decrease of 1.00 FTE. The Account Technician position was decreased from 1.00 FTE to 0.90 FTE.

Personnel Distribution



Note: These charts do not include Hospital, Assisted Living or Health Care Center staff.

Summary of Budgeted Salaries and Authorized Full-Time Equivalents

		Administration
County Manager	216,702	1.00
Assistant County Manager *	11,209	0.08
Assistant to the County Manager	58,720	1.00
Administrative Assistant III	39,015	1.00
Human Resources Manager	67,273	1.00
Human Resources Specialist	46,623	1.00
Finance Director	121,918	1.00
Senior Accountant	58,716	1.00
Senior Accountant	48,788	1.00
Accountant	57,753	1.00
Accountant	45,889	1.00
Accountant	42,700	1.00
TOTALS	815,306	11.08

* See note in the Public Works Department.



Personnel

Airport		
Airport Manager	121,917	1.00
Administrative Assistant III	40,836	1.00
Lead Airport Duty Officer	51,715	1.00
Airport Duty Officer	59,424	1.00
Airport Duty Officer	55,530	1.00
Airport Duty Officer	52,966	1.00
Airport Duty Officer	37,057	1.00
Airport Duty Officer	49,194	1.00
Airport Duty Officer	47,089	1.00
Airport Operations Specialist	36,880	1.00
Overtime	11,392	0.16
TOTALS	564,000	10.16

Assessor		
County Assessor	58,500	1.00
Deputy Assessor	80,365	1.00
Senior Assessment Analyst	64,313	1.00
Assessment Specialist I	38,898	1.00
Assessment Specialist I	34,609	1.00
Appraiser III	64,848	1.00
Appraiser II	56,696	1.00
Appraiser I	46,217	1.00
Appraiser Analyst	39,155	0.75
Property Transfer Technician	37,401	1.00
Personal Property Technician	48,953	1.00
Data Collector	3,672	0.10
TOTALS	573,627	10.85

Clerk & Recorder		
County Clerk	58,500	1.00
Chief Deputy Clerk/Elections	57,794	1.00
Recording Technician	46,184	1.00
Recording Technician	44,233	1.00
Motor. Veh. Licensing Technician	48,953	1.00
Mtr. Veh. Licensing Technician	41,110	1.00
Mtr. Veh. Licensing Technician	39,024	1.00
Mtr. Veh. Licensing Technician	38,009	1.00
TOTALS	373,807	8.00



Personnel

Commissioners

County Commissioner	76,050	1.00
County Commissioner	76,050	1.00
County Commissioner	58,500	1.00
TOTALS	210,600	3.00

Community Development

Community Development Director	112,918	1.00
Assistant Director	80,365	1.00
Senior Planner	75,816	1.00
Building/Environ. Health Inspector	64,031	1.00
Assistant Building/Environ. Health Inspector	54,858	1.00
Administrative Services Manager	47,069	0.82
Administrative Assistant III	43,959	0.94
TOTALS	479,016	6.76

Coroner

County Coroner	33,100	1.00
Deputy Coroner	28,623	0.75
Deputy Coroner	1,805	0.00
TOTALS	63,528	1.75

County Attorney

County Attorney	169,074	1.00
Deputy Attorney	115,344	1.00
Paralegal II	75,816	1.00
Paralegal	60,921	1.00
Administrative Assistant III	40,814	1.00
TOTALS	461,969	5.00

Emergency Management

Emergency Management Manager	70,215	1.00
Administrative Assistant III	34,327	0.70
Responders	1,000	0.00
TOTALS	105,542	1.70



Personnel

		Extension
Administrative Assistant III	43,983	1.00
Director Stipend	4,440	0.00
Agent Stipend	3,839	0.00
TOTALS	52,262	1.00

		Facilities & Grounds
Director	91,228	1.00
Skilled Tradesman	60,636	1.00
Skilled Tradesman	49,780	1.00
Summer Grounds Maintenance	7,704	0.26
TOTALS	209,348	3.26

		Geographic Information Services
GIS Program Manager	90,299	1.00
GIS Coordinator	71,524	1.00
TOTALS	161,823	2.00

		Health & Human Services
Health & Human Services Director	121,918	1.00
Paralegal	68,130	1.00
Child & Family Services Manager	79,765	1.00
Caseworker III	69,545	1.00
Caseworker III	66,175	1.00
Caseworker III	66,174	1.00
Caseworker I	51,884	1.00
Caseworker I	51,124	1.00
Public Health Division Director	80,366	1.00
Community Health Nurse II	29,150	0.50
Nurse Practitioner	8,300	0.10
Public Health Nurse II	51,902	0.80
Public Health Nurse II	34,185	0.53
Physician's Assistant	11,739	0.13
Health Educator	54,483	1.00
Health Educator Tobacco & CCPD	37,512	0.88
Health Educator Planner	25,763	0.63
WIC Coordinator	43,586	0.80
Registered Dietician – WIC	11,254	0.18
Consumer Protection Specialist	53,581	1.00
WCPHP/ECC Coordinator	42,143	0.75
NPP Coordinator/ECC Assistant	25,476	0.56
NPP Facilitators	11,000	0.10
Emergency Preparedness	14,712	0.30



Personnel

Senior Resources Program Manager	70,842	1.00
Senior Resources Specialist	52,975	1.00
Senior Resources Specialist	36,685	0.75
Senior Resources Specialist	33,970	0.75
Adult Protection/Sr. Resources Specialist	32,448	0.75
Economics Security Specialist	49,467	1.00
Economics Security Specialist	47,034	1.00
Eligibility Technician	34,941	1.00
Eligibility Technician	34,597	1.00
Eligibility Technician	34,597	1.00
Administrative Services Supervisor	70,651	1.00
Administrative Assistant III	51,398	1.00
Administrative Assistant II	37,107	1.00
Administrative Assistant II	36,568	1.00
Administrative Assistant II	34,712	0.88
Administrative Assistant II	25,862	0.75
Assistant YAH Cook	1,335	0.05
Substitute Senior YAH Cook	1,269	0.05
Substitute YAH Cook	1,545	0.05
Substitute YAH Cook	1,285	0.05
Substitute YAH Cook	1,285	0.05
Substitute YAH Cook	1,269	0.05
Juvenile Services Director*	15,269	0.19
TOTALS	1,816,978	32.63

* See note in the Juvenile Services Department.

	Information Technology	
IT Director	121,918	1.00
IT Systems Administrator	56,093	1.00
Help Desk Technician	48,443	1.00
TOTALS	226,454	3.00

	Juvenile Services	
Juvenile Services Director *	65,096	0.81
GCSAPP Program Manager	55,386	1.00
FAST Coordinator	49,855	0.88
GCSAPP Coordinator	33,858	0.75
Substance Abuse Prevention Specialist	32,152	0.75
Family Advocate	20,488	0.50
Wrap Around Facilitator	30,335	0.75
Restorative Justice Coordinator	5,432	0.13
SB94 Case Manager	6,016	0.09
SB94 Case Manager	5,573	0.13



Personnel

Case Manager	4,223	0.10
TOTALS	308,414	5.89

* The Juvenile Services Director is allocated 0.19 FTE to the Health and Human Services Department for Child Welfare – total budgeted salary is \$80,364.

		Public Works
Public Works Director	128,920	0.92
Fleet Manager	85,368	1.00
Operations Manager	85,188	1.00
District Foreman II	80,545	1.00
Foreman II-Special Projects	80,545	1.00
Utilities Distribution Supervisor	77,950	1.00
Shop Foreman	75,074	1.00
R&B Summer Temporaries	72,377	2.40
Landfill Foreman	71,704	1.00
Facilities Manager	71,524	1.00
Crew Leader	68,310	1.00
Heavy Equipment Mechanic	67,066	1.00
District Foreman I	61,389	1.00
Heavy Equipment Operator II	60,815	1.00
Heavy Equipment Operator II	60,815	1.00
Heavy Equipment Operator II	60,815	1.00
Heavy Equipment Operator II	60,815	1.00
Heavy Equipment Operator II	60,815	1.00
Heavy Equipment Operator II	60,815	1.00
Heavy Equipment Operator II	60,815	1.00
Heavy Equipment Operator II	60,815	1.00
Heavy Equipment Operator II	60,815	1.00
District Foreman I	60,786	1.00
Purchasing Agent	60,635	1.00
Heavy Equip. Mechanic	59,649	1.00
Utility Operator	58,978	1.00
Recycling Site Manager	58,375	1.00
Administrative Assistant IV	57,753	1.00
Heavy Equipment Operator II	53,922	1.00
Heavy Equipment Operator II	53,802	1.00
Heavy Equipment Operator II	53,802	1.00
Heavy Equipment Operator II	52,014	1.00
Heavy Equipment Operator II	51,049	1.00
Weed Program Coordinator	49,509	0.75
Heavy Equipment Operator II	48,207	1.00
Heavy Equipment Operator II	45,454	1.00
Facilities Maintenance Assistant	44,568	1.00
Recycling Technician	44,167	1.00



Personnel

Landfill Equipment Operator	42,798	1.00
Maintenance Worker I	41,752	1.00
Heavy Equip. Operator I	41,690	1.00
Heavy Equip. Operator I	41,558	1.00
Administrative Assistant III	41,371	1.00
Weed Program Coordinator	40,319	0.75
Landfill Gate Attendant	32,968	1.00
Skilled Craft Worker	29,613	1.00
Recycling Summer Temporary	13,922	0.48
Seasonal Trash Pickup	13,372	0.46
Maintenance Workers	12,518	0.42
R&B Overtime	161,828	1.92
Water Overtime	7,406	0.07
Recycling Overtime	3,697	0.05
Sewer Overtime	2,469	0.02
TOTALS	2,953,246	50.24

* The Public Works Director also serves as Assistant County Manager, with 0.08 FTE allocated to the Administration Department – total budgeted salary is \$140,130.

		Sheriff
County Sheriff	76,000	1.00
Undersheriff	85,187	1.00
Investigator	71,524	1.00
Patrol Sergeant	70,546	1.00
Patrol Sergeant	68,829	1.00
Patrol Deputy	68,132	1.00
Patrol Deputy	52,896	1.00
Patrol Deputy	52,730	1.00
Patrol Deputy	50,806	1.00
Patrol Deputy	50,701	1.00
Patrol Deputy	45,439	1.00
Patrol Deputy	22,720	0.50
Detention Captain	60,046	1.00
Detention Sergeant	51,569	1.00
Detention Sergeant	49,744	1.00
Detention Deputy	54,484	1.00
Detention Deputy	47,880	1.00
Detention Deputy	47,260	1.00
Detention Deputy	47,104	1.00
Detention Deputy	45,740	1.00



Personnel

Detention Deputy	45,442	1.00
Detention Deputy	45,293	1.00
Detention Deputy	45,293	1.00
Detention Deputy	45,293	1.00
Detention Deputy	45,144	1.00
Detention Deputy	43,408	1.00
Detention Deputy	43,121	1.00
Administrative Assistant III	50,981	1.00
Administrative Assistant II	41,840	1.00
Administrative Assistant Alternative Services	37,032	1.00
Patrol	22,247	0.24
Detention	7,796	0.11
POST	5,000	0.05
Wildfire	3,000	0.03
TOTALS	1,752,330	32.93

Treasurer/Public Trustee

County Treasurer	58,500	1.00
Deputy Treasurer	55,428	1.00
Account Technician	41,566	0.90
Public Trustee	12,500	0.00
TOTALS	200,320	2.90

Veterans Services

Veterans Officer	3,708	0.15
TOTALS	3,708	0.15

Wildlife Conservation

Administrative Services Manager	10,827	0.19
Administrative Assistant III	2,631	0.06
TOTALS	13,458	0.25

COUNTY GRAND TOTAL: \$11,345,736



Capital Expenditures

Summary of Capital Expenditures

Capital Expenditures by Fund

Capital Improvement Plan (CIP)

Each year, Gunnison County updates its Capital Improvement Plan (CIP), which identifies the county's capital needs for the next five years. The capital improvement process provides for the identification, reviewing, planning and budgeting of capital expenditures. The entire plan is available on Gunnison County's website at www.gunnisoncounty.org.

For the purposes of the Capital Improvement Plan process, capital is defined as follows: items that have a single acquisition cost of \$10,000 or more and a usable life of five (5) or more years. Basically, this implies that those items that can be clearly classified as major improvements, rather than routine maintenance or equipment replacement, are defined as capital for the purposes of this program.

All requests for capital improvements are evaluated to aid the Board of County Commissioners in selecting the projects to be funded. Evaluation is based on a point system, which requires the department head to judge how well the project in question satisfies each of several criteria as well as develop an expenditure ceiling parameter for each of the respective years. The process is designed to organize and present requests in such a manner that management and the Commissioners have the information essential to effective decision-making.

This prioritization process represents two distinct elements: internally (within the department) and countywide. If the department's request only includes capital expenditures which are proposed to be funded out of its own resources or non-tax revenue generated by that department, the projects are prioritized within that department for inclusion within the plan. Examples are: Landfill, Airport Fund, Road and Bridge Fund, etc. However, if the request is outside of the department's ability to generate revenue, e.g., a request for assistance from Sales Tax revenue or a bond issue, then the project would compete for funding on a countywide basis.

The Capital Improvement Plan is presented annually to the Gunnison Board of County Commissioners. The first year of the package is referred to as the Capital Improvement Budget and is a list of projects for recommended implementation during the next fiscal year, while the subsequent four year period is referred to as the Capital Improvement Plan, which will be approved by the Board of County Commissioners in concept only. *By adopting a CIP, the County adopts a statement of intent, not an appropriation of funding for projects contained within the plan.* The CIP lists are updated annually as new needs become known and as priorities are changed. Therefore, it is entirely possible that a project with a low priority will remain in the Capital Improvement Plan longer than four years, as more important projects appear and move ahead for quick implementation. On the other hand, a project may be implemented sooner than originally planned due to changing priorities or funding availability.

Following is a summary of the projects included in this year's Capital Improvement Plan.



**CAPITAL IMPROVEMENT
PLAN SUMMARY
FISCAL YEAR 2017**

NUMBER	PROJECT	PRIOR YEAR(S) COSTS	2017 CAPITAL BUDGET	CAPITAL IMPROVEMENT PLAN					TOTAL PROJECT COST
				2018	2019	2020	2021	FUTURE	
A-1	Airfield Backup Generator	-	-	150,000	-	-	-	-	150,000
A-2	General Aviation Ramp Expansion	-	-	-	1,111,111	-	-	-	1,111,111
A-3	General Aviation Ramp Rehabilitation	-	-	-	1,111,111	-	-	-	1,111,111
A-4	Runway 06-24 Rehabilitation	-	8,170,344	-	-	-	-	-	8,170,344
A-5	Runway Snow Removal Equip & Terminal Concept Study	-	1,111,111	-	-	-	-	-	1,111,111
IT-1	Ortho-Oblique Aerial Maps	-	157,700	157,700	157,700	44,000	44,000	44,000	605,100
IT-2	Accounting Information System	-	50,000	100,000	-	-	-	-	150,000
M-1	Recording Department Preservation	24,860	66,875	38,125	50,171	24,343	-	-	204,374
M-2	DHHS Vehicle Replacement	-	35,000	-	-	-	-	-	35,000
M-3	Ohio City Town Hall Outhouses	-	8,000	-	-	-	-	-	8,000
M-4	Sand Storage Building in Crested Butte	-	105,000	-	-	-	-	-	105,000
PS-1	Secure Pass Body Scanner	-	170,000	-	-	-	-	-	170,000
PS-2	Security Panels for Jail	-	108,180	-	-	-	-	-	108,180
PS-3	Vehicle Replacement	115,000	252,000	252,000	252,000	189,000	189,000	252,000	1,501,000
PS-4	Public Safety Center Water Softener	-	12,000	-	-	-	-	-	12,000
RG-1	Rodeo Grounds Deck	-	10,000	-	-	-	-	-	10,000
RG-2	Asphalt Repair and Slurry Seal	-	35,250	-	-	-	-	-	35,250



Capital Expenditures

Cap Exp

RI-1	Cottonwood Pass Improvements	70,000	14,913,249	14,913,249	-	-	-	-	29,896,498
RI-2	Minor Structure Repair and/or Replacement	15,000	15,000	10,000	25,000	25,000	-	-	90,000
RI-3	Road Hard Surfacing	500,000	-	-	450,000	450,000	-	-	1,400,000
RI-4	Road Maintenance and Snow Removal Equipment	450,000	450,000	450,000	450,000	450,000	450,000	-	2,700,000
RI-5	Slate River Bridge Replacement	-	100,000	120,000	1,080,000	-	-	-	1,300,000
SW-1	Recycling Processing Facility Relocation	-	600,000	-	-	-	-	-	600,000
T-1	Crested Butte to Carbondale Trail	85,000	25,000	150,000	-	-	-	-	260,000
T-2	Gold Basin Detached Trail	-	-	-	1,003,800	-	-	-	1,003,800
T-3	Whitewater Park Improvements	50,000	15,000	600,000	15,000	-	-	-	680,000
WS-1	Dos Rios Collection System Improvements	-	35,000	35,000	35,000	35,000	35,000	-	175,000
WS-2	Somerset Sewer System	-	-	-	-	-	-	2,205,000	2,205,000
WS-3	Water Treatment Plant Filter Media Replacement	-	12,000	-	-	-	-	-	12,000
WS-4	Water Treatment Plant High Service Pumps	-	-	17,000	-	-	-	-	17,000
WS-5	Water Treatment Plant Intake Pumps	-	-	-	17,000	-	-	-	17,000
TOTALS		1,309,860	26,456,709	16,993,074	5,757,893	1,217,343	718,000	2,501,000	54,953,879

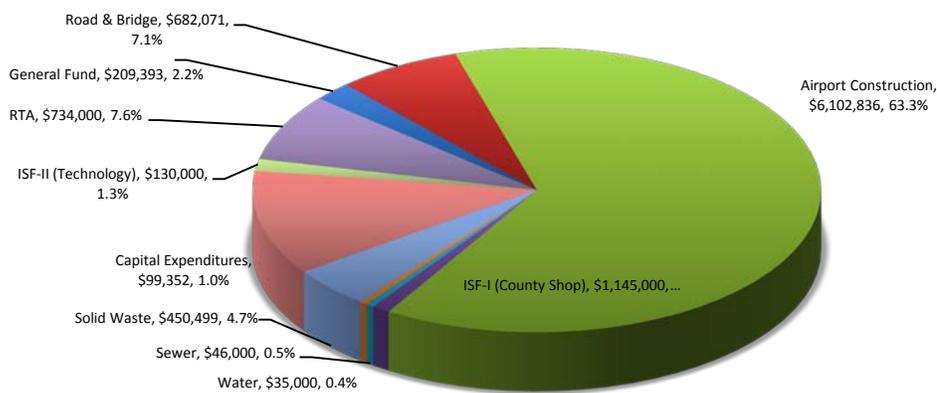
This section includes the projects from the Capital Improvement Budget or projects from the Capital Improvement Plan that have been moved ahead for quick implementation or have been approved for appropriation in the current budget.

Other Capital Expenditures Budget Requests

During the annual budget process, department directors are also afforded the opportunity to request additional capital expenditures for projects not included in the annual Capital Improvement Plan. These requests are intended for projects that cost more than \$4,000 (or \$1,000 for computer equipment and software) and have a useful life of greater than one year. Requests for projects under \$10,000 do not need to be examined as thoroughly as those included in the CIP, as they often are for equipment replacement or routine maintenance. These requests may also include projects over \$10,000 that have become necessary since the adoption of the most recent Capital Improvement Plan.

Capital Expenditures Summary

**Total Capital Expenditures: \$9,634,151
Expenditures by Fund**



Capital Expenditures by Fund

The following section discusses each project included in the current budget. The total cost is included as well as a list of funding sources. The narrative for each project discusses any significant impacts that capital improvements make on the annual operating budget.

The proposed funding for the capital improvements comes from the following restricted sources, among others:

- Sales Tax - In 1978, the voters of Gunnison County approved a 1% county sales tax. The provisions of the sales tax resolution approved by the voters directed that one-half (1\2) of the County sales tax revenues collected from sales within the boundaries of incorporated municipalities shall be distributed to those municipalities. The funds distributed to Gunnison County must be used solely for capital outlay and capital expenditures including but not limited to expenditures for the purchase of County buildings; the construction, alteration, relocation, and improvement of roads, bridges, and means of public transportation, and the purchase of facilities or equipment necessary for the operation of the county.
- Conservation Trust Fund - The County's share of lottery proceeds received from the State of Colorado and passed through from the Gunnison Metropolitan Recreation District are required to be deposited in its conservation trust fund and must be expended only for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.
- Airport Fund - The following is a description of several airport resources that will be used to fund airport CIP items:
 - Airport Operation Reserves - The Airport Operations Fund is an enterprise fund. The fees and charges to the airport users are designed to recover the full cost of operating the airport and to provide a portion of the resources necessary for the capital improvement and replacement of airport assets. FAA regulations require that any reserves accumulated must be used for airport purposes.
 - Passenger Facility Charges - The Federal Aviation Administration (FAA) reviews and approves the implementation of this per enplanement fee. All proceeds received by the airport must be used for authorized capital expenditures.
 - FAA Grants/Colorado Division of Aeronautics grants - The proceeds received from these sources are required to be used only for the specific capital expenditures identified in the "scope of services" of the grant agreement.
- Internal Service Fund I - This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capital assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.



- Internal Service Fund II - This fund is used to account for the rental of technological equipment including computer, mapping, telephone, postage, and photocopy equipment. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capitalized assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.
- Gunnison Valley Transportation Authority (RTA)- In 2002, the voters of Gunnison County approved a .6% sales tax except in the boundaries of the City of Gunnison where the amount was .35% and also exempting the jurisdictions of Marble, Ohio City, Pitkin, and Somerset. The provisions of the sales tax resolution approved by the voters directed the funds must be used solely for the purpose of funding and providing expanded mass transit and other transportation services including expanded air service. In 2015 the voters approved increasing the tax to 1.0% tax within the RTA District Boundaries.

General Fund - \$209,393

Fairgrounds Multi-purpose Building Deck	\$10,000
<p>The existing wood deck is in need of some major repair. The support posts supporting the rail and bench area are rotting at ground level. In the fall of 2016 we are going to try to repair, seal and heat the existing gutters to see if this will successfully keep water from dripping on the deck and freezing. If this is successful the next step will be to decide what will be the best material to build a new deck. This is a necessary repair and we know whatever type of material the new deck will be made from will meet or exceed the \$10,000 replacement cost.</p> <p>This project will have no effect on the annual operating budget.</p>	<p>Conservation Trust</p>
Fairgrounds Asphalt Repair & Slurry Seal	\$35,250
<p>The asphalt at the fairgrounds has started to deteriorate. There is a 1,760 square foot area that will need to be dug out, the base material replaced and repaved. After this is done if we slurry seal the entire asphalt area it will extend the life of the asphalt for many years. Without a complete slurry seal we will have areas that will fail and we will be patching one place at a time. Without a complete slurry seal water will continue to go through the cracks and freeze, causing more damage to the asphalt. The best solution is to slurry seal the entire area at one time.</p> <p>This project will save maintenance costs in the annual operating budget.</p>	<p>Conservation Trust</p>
Recording Document Preservation	\$66,875
<p>Currently the Recording Department has inadequate preservation and protection of archival items. There is no adequate process of securing plats ditch books, documents, survey deposits, original town plats, railroad right of ways books, and many unprotected historical items. Also, about 350,000 recorded documents are currently scanned and not</p>	<p>Sales Tax</p>



indexed, which means that only partial searches can be accomplished on line. Gunnison County is at great risk to allow any of these one of a kind pieces to not be digitized and stored for generations to follow. This will allow for a process to be developed with funds available to pay for needed storage enhancements. This is the second year of a multi-year project.

There is no anticipated impact on the annual operating budget as a result of this project.

Clerk Voting Equipment \$36,595

New electronic voting equipment was purchased in 2016 to replace outdated, unusable equipment originally purchased in 2006. New equipment was chosen from a list of vendors approved by the Colorado Secretary of State through a certification of vendor process completed in December, 2015. In 2016 a lease/purchase agreement with Dominion Voting Systems, Inc. for 2016 through 2023 was approved. The 2017 capital expense is the annual payment on that agreement.

This project will have no effect on the annual operating budget.

Whitewater Park Improvements \$15,000

Improvements at the Gunnison County Whitewater Park are needed both to maintain the existing amenities and enhance the experience of Park users. Those improvements include placement of boulders for fish habitat, yearly maintenance as needed on the structures and potentially paving the access road.

\$10,000 will be needed each year for payroll and equipment usage in order to maintain the whitewater park structures to prevent future failures. Proactive work is required on the counter weir, repair of boulder movement, repair of the boat slide, etc. These will protect structure failure since they are co-dependent, working as a system.

Water Softener - Public Safety Center \$12,000

Hard water in the Public Safety Center is causing damage to equipment and increased maintenance needs. We have had problems with mineral build up in nearly all the water handling kitchen and laundry equipment as well as increased maintenance required for shower and flush valves. Detention equipment is expensive to replace and maintenance on the valves is time consuming and requires high skills to work on. Softening the water would extend the life of equipment and extend maintenance intervals. This system is commercial grade and is expected to last 20 years.

It is expected that this will help toward an overall improvement in building maintenance.

Miscellaneous Capital Costs – Facilities & Grounds \$33,673

Additional budgeted line items for miscellaneous capital costs necessary throughout the year. These items include \$7,173 for the Rodeo Grounds; \$20,000 for Facilities & Grounds program; \$2,000 for 202 E. Georgia; and \$4,500 for the Library building. These amounts were covered within target totals and therefore, no separate enhancement or capital improvement item was necessary.

It is expected that these amounts will cover special, extraordinary items throughout the year and prevent unnecessary maintenance costs.



Road & Bridge Fund - \$682,071

Cumberland Bridge	\$17,071
The Willow Creek #2 Bridge replacement on the Cumberland Pass Road between the Trading Post and Tincup is a cooperative project with the Gunnison National Forest Service. This is the final phase of a two-year project.	Road & Bridge
There will not be an impact on the Public Works Department annual budget since it is a Forest Service bridge on a Forest Service road. We only maintain the road surface over the bridge, and that will not change.	
Cottonwood Pass Paving	\$550,000
This is a project primarily designed to address safety concerns. The narrow sections of the road will be widened to provide two 11' paved lanes to accommodate the large recreational vehicles that are using this road. The Federal Highway Administration was able to work with other agencies to reduce Gunnison County's share of the match from 17.21% to 5%.	Sales Tax
Exact costs are hard to project but the elimination of annual applications of gravel and mag chloride will save time and money.	
Highway 135 Trail	\$64,000
The final year of a multi-year grant project. This project to provide a concrete trail on the west side of Highway 135 to connect with Gunnison County's new bridge and the City of Gunnison's underpass to the paved trail on the east side of Highway 135 will be finalized in 2017.	US Dept. of Transportation
This trail was needed for the safety of children and adults travelling via foot or bicycle from the Castle Mountain subdivisions to school and activities in the City of Gunnison. In the future, the trail will require sweeping, and it will be evaluated for winter plowing (after regular routes are done), but the cost of both activities is minimal.	
Crested Butte to Carbondale Trail	\$25,000
The construction of a trail from Crested Butte to Carbondale has long been a priority of the Gunnison County Trails Commission and Pitkin County Open Space and Trails. The first phase was the construction of the Old Kebler Wagon Trail section and it is gaining popularity with users. In 2015 the construction of the Anthracite Creek Bridge provided access to the next section of trail. The route to the top of McClure Pass has been tentatively identified, but additional engineering, scoping, and NEPA analysis will be required to identify the alignment before any new sections can be built	Sales Tax
Trails away from population centers require maintenance which will be an unknown added cost.	
Bridge Construction	\$26,000
\$26,000 is included in the Road & Bridge Department for extraordinary, unexpected capital costs if they arise in 2017.	Fund Balance
Ongoing costs are not expected to change.	



Airport Construction Fund - \$6,102,336

Runway 06-24 Rehabilitation	\$6,102,336
<p>This runway surface was laid in 2003 with Trinidad Lake Asphalt. This asphalt was apparently an experimental surface with the understanding that it held up better than traditional asphalt in winter conditions; however, this has proven to be to the contrary and the runway has been progressively deteriorating. Both the State and the FAA have inspected it and scheduled the rehab for 2017.</p>	<p>US Dept of Trans, CO Dept of Trans, Airport Operations, and Sales Tax</p>
<p>There will be maintenance moving forward, but will be greatly reduced from current maintenance demands with failing asphalt.</p>	

Capital Expenditures Fund - \$99,352

Ohio City Town Hall, Phase II	\$99,352
<p>Gunnison County received a grant award from the State Historical Fund, Gunnison County's contribution of a cash match towards Phase II will preserve this county owned historic building for future generations and provide for completion of this project in its entirety.</p>	<p>Conservation Trust \$30,000 State Historical Fund Grant \$66,352</p>
<p>Phase II will address refurbishing and replacement of the flooring, doors and windows, reconfiguration and replacement of the historic exterior and interior metal tiles, extension of the fire proof area around the wood stove for safety and installation of a railing and replacement of stairs to the stage for safety purposes.</p>	
<p>Fundraising efforts are also being pursued for contribution towards the cash match by the local community organization, the Quartz Creek Improvement Association.</p>	
<p>Maintenance costs are not expected to be affected as a result of this project.</p>	

Sewer Fund - \$46,000

Two Portable Flow Meters	\$11,000
<p>The Dos Rios Collection System is at least 42 years old and is in need of improvements to help reduce infiltration into our collection lines. This infiltration increases our operating costs tremendously. Especially during the high water run off season of the Gunnison River, we see our costs to the City of Gunnison increase. This request is to purchase two portable flow meters to place in the sewer lines to ascertain the areas that have major infiltration.</p>	<p>Dos Rios Sewer Capital Reserves</p>
<p>If we reduce infiltration by 35 gallons per minute in a manhole, this would reduce our flow by 50,400 gallons per day to the City of Gunnison's Wastewater Treatment Plant. This would</p>	

equate to 1,562,400 gallons per month and at the current rate per thousand gallons charged by the City this would be a savings of \$1,624.90 / month or nearly \$19,500 per year.

Dos Rios Improvements

\$35,000

The Dos Rios Collection System is at least 42 years old and is in need of improvements to help reduce infiltration into our collection lines. This infiltration increases our operating costs tremendously. Especially during the high water run off season of the Gunnison River, we see our costs to the City of Gunnison increase.

Dos Rios Sewer Capital Reserves

As we find manholes that are leaking enough to warrant replacement during the high water season, bids are requested to replace these manholes in the fall or early spring.

Another aspect of the Dos Rios Collection System is that across the Moncrief Ranch, there are many locations that have clean outs installed rather than manholes. Cleanouts are basically nonfunctional for practical purposes and need to be replaced with manholes that allow us access for jetting and sewer camera work. Our jet truck cannot vacuum out debris from a cleanout. Also the jet truck can only reach a maximum of 600 feet. There are sections that are close to 1,000 feet between manholes that we cannot properly clean or maintain.

If we reduce infiltration by 35 gallons per minute in a manhole, this would reduce our flow by 50,400 gallons per day to the City of Gunnison's Wastewater Treatment Plant. This would equate to 1,562,400 gallons per month and at the current rate per thousand gallons charged by the City this would be a savings of \$1,624.90 / month or nearly \$19,500 per year.

Water Fund - \$35,000

Water Treatment Plant Filter Media Replacement

\$12,000

The Water Treatment Plant filters contain layers of fine sand, gravels, garnets and anthracite coal to treat raw river water and create drinkable water. The clarifier contains very small beads and an air diffusion system that needs be replaced in the next five years. The filter media and clarifiers are now 21 years old and are still in good shape for their age. However, over time material gets washed out during a backwash and the media eventually could fail causing what is called a breakthrough. A breakthrough would mean not meeting turbidity standards and would require shutting down a filter until the media could be replaced. Currently we are making 300 gallons per minute with two filters. If we were to lose a filter that would reduce our production capacity to 150 gallons per minute. The filters are the same age so if we were to lose one filter it would reason that the other filter would not be far behind the other in failing.

Dos Rios Water Capital Reserves

We need to replace the filters and clarifier media within the next five years

Ongoing maintenance costs are not expected to change as a result of this project.



Miscellaneous Capital Needs	\$23,000
\$23,000 is included in the Water Department for extraordinary, unexpected capital costs if they arise in 2017.	Dos Rios Water Capital Reserves
Ongoing maintenance costs are not expected to change as a result of this project.	

Solid Waste Fund - \$450,499

Recycling Facility Relocation	\$443,999
<p>The Recycling Center processing facility needs to be moved to the Public Works Facility site in order to capitalize on staffing efficiencies realized from co-locating as well as acquire additional space required to store recycled product until it can be transported to recycling product purchase facilities. The current location of the Recycling Center will be maintained as a drop-off location to avoid reduced volumes from moving the drop-off to Gold Basin Industrial Park. The baler is reaching the end of its useful life, but we do not want to replace it in the current location for two reasons:</p> <ol style="list-style-type: none"> 1. There is no way to close the center for 8 – 10 days, and 2. We do not want to spend money for the concrete pad that will be required in a location that is not permanent. <p>Construction costs include site preparation, concrete pad, fencing, electrical (3 phase power) and some type of canopy over the baler to protect the electrical components. Costs also include a storage building for baled product.</p>	Colo Dept of Public Health \$399,382 Sales Tax \$44,617
There will be some increased costs to operate a drop off center and a processing center. Our product will be higher quality because it will be stored inside, but price is largely based on supply and demand.	

Miscellaneous Capital Needs	\$6,500
\$6,500 is included in the Solid Waste Department for extraordinary, unexpected capital costs if they arise in 2017.	Solid Waste Capital Reserves
Ongoing maintenance costs are not expected to change as a result of this project.	

ISF-I: County Shop - \$1,145,000

Vehicles	\$310,000
In prior years rolling stock has not been included in the Capital Improvement Program. However, increased costs of equipment and the increased costs to ISF-I for utilities, gas and diesel has decreased the ability of ISF-I reserves to fund the needed equipment, including both new and replacement units. The light duty vehicles in our fleet need to be replaced by more fuel efficient vehicles.	ISF-I Fund Balance



Annual amount would be used to replace a motor grader/loader or backhoe, a truck and as many light duty vehicles as budget would allow.

New equipment results in reduced maintenance costs for the Fleet Department and all departments using equipment.

Heavy Equipment \$450,000

In prior years rolling stock has not been included in the Capital Improvement Program. However, increased costs of equipment and the increased costs to ISF-I for utilities, gas and diesel has decreased the ability of ISF-I reserves to fund the needed equipment, including both new and replacement units. Experience has taught us that if heavy equipment (graders, loaders, backhoes, dozers) are not replaced in a timely manner the result is overhaul/replacement of a major component. Many of our dump trucks, which are used for summer maintenance and winter plowing, are 15+ years old.

ISF-I Fund
Balance

Annual amount would be used to replace a motor grader/loader or backhoe, a truck and as many light duty vehicles as budget would allow.

New equipment results in reduced maintenance costs for the Fleet Department and all departments using equipment.

Sand Storage Building \$105,000

Currently the sanding material that is used on the Gothic Road and other roads in District 3 is stored at the Crested Butte shop yard. It is a salted sand mix which helps eliminate ice on the roads, but does keep the pile from freezing solid. Since the pile is out in the open it is covered with snow all winter. Moisture gets into the pile and then freezes causing the loose material to turn into large chunks of frozen material, which has to be cast aside.

ISF-I Fund
Balance
\$52,500
Sales Tax
\$52,500

When the operator is trying to load the sand truck he has to sort through the frozen chunks to get to good material. If chunks, even small ones, get into the sander unit they freeze up the conveyor and the material has to be shoveled out or the chunks broken apart. We purchased a state of the art truck complete with improved hydraulics and a wing and a plow. The wing has the potential to reduce the number of trips made on the hill. However, that is only possible if the sand spreader which is electronically calibrated functions and allows for the broad dispersal of sand. The system does not work with frozen or wet sand.

Ongoing maintenance costs will result from this new building, however, we will also reduce operator load time and increase productivity.

CNG DOLA Grant Vehicles \$270,000

Second year of purchases utilizing the DOLA grant to cover the incremental cost of adding CNG capability to new vehicles purchased for Gunnison County

ISF-I Fund
Balance
\$210,000
DOLA Grant
\$60,000

Ongoing maintenance will be similar to non CNG vehicles.



Miscellaneous Capital Needs	\$10,000
\$10,000 is included in the ISF-I Department for extraordinary, unexpected capital costs if they arise in 2017.	ISF-I Capital Reserves
Ongoing maintenance costs are not expected to change as a result of this project.	

ISF-II: Technology - \$130,000

Infrastructure	\$126,000
The server cluster and storage devices have an expected life of 5-7 years, depending on growth of data stored number of servers needed by county departments and support by hardware vendors.	ISF-II Fund Balance
Ongoing maintenance and support costs are the same as the existing server cluster.	

Telephone Server Replacement	\$3,000
Required replacement of the server used to process voicemail, calling tree and conference calls. The server was purchased in 2010 and 5 years is reaching the end of its useful life.	ISF-II Telephone Fees
The \$3,000 include three years on site maintenance. \$500 will be required in each of the last two years of this server's life cycle.	

Help Desk Equipment	\$1,000
Anticipated replacement of equipment specific to the Help Desk Function included in the 2017 budget for redundancy and upgrades.	ISF-II Fees
Ongoing maintenance costs will remain constant.	

Rural Transportation Authority - \$734,000

Vehicles	\$734,000
An RTA bus is budgeted in 2017 at \$734,000. A DOLA grant will pay the incremental cost of equipping the bus for CNG fuel usage.	RTA Sales Tax \$564,000 DOLA Grant \$170,000
This bus will be fueled by compressed natural gas (CNG) rather than diesel. Ongoing maintenance costs are expected to be similar to other busses in the RTA fleet.	



Debt

Summary of Debt Obligations

Debt Service and Lease Payments

Computation of Legal Debt Margin



Summary of Debt Obligations

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
GOVERNMENTAL ACTIVITIES			
Affordable Housing Note, dated 12/09/01, (Housing Authority Fund), modified 9/14/04 (paid off one lot)	Finance purchase of land for affordable housing project in Mt. Crested Butte, Lots 34 & 35 Pitchfork Development.	\$38,685	Variable, Wall Street Journal prime rate
Series A Tax-Exempt COP's \$730,000; Series B Taxable COP's (BAB's) \$17,270,000; and Net premium Series A Tax-Exempt COP's \$11,972	Finance construction of the jail and public works facilities. Series A paid in full, 2012	\$18,011,972	Series A- 2%; Series B- 6.125%
Certificates of Participation, Series 2013 \$9,710,000	Finance demolition of old courthouse and construction of new courthouse	\$9,710,000	.6 - 5% rates; average rate 4.52%
Lease/Purchase Agreement dated 8/17/10	Finance various energy saving improvements in County buildings.	\$1,168,919	3.94%
Promissory Note dated 10/20/09 (Airport Fund)	Financed the Airport Water and Sewer Extension project. Collateralized by OshKosh Boom Truck.	\$188,238	4.60%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
BUSINESS-TYPE ACTIVITIES			
Impact Assistance Loan - Somerset Water, issued 10/7/03 (Gunnison County Water Fund)	Finance project to install a new water treatment system for the community of Somerset, including the OxBow Mine	\$100,000	5.00%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued January, 2005 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$1,519,270	4.50%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued March, 2006 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$322,000	4.25%
Impact Assistance Loan - North Gunnison Sewer - Issued 10/27/04 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District. (Phase III)	\$200,000	5.00%
Rural Utility Service (RUS) Note, Antelope Hills Water Extension, Issued 9/13/13	Finance water extension to the Antelope Hills Water Division	\$1,154,230	2.13%
Affordable Housing Revenue Note, Series 2000, 11/6/00 (Housing Authority Fund) Change in terms 7/2/03, reset interest 11/1/05	Financed portion of construction of the Palisade Assisted Living facility to be managed by the Health Care Center.	\$587,552	4.14%
Mortgage, Gunnison County Housing Authority, dated 11/06/03 (Senior Housing Fund)	Refinanced the construction of the Mountain View Apartments (Gunnison Senior Housing)	\$528,100	5.75%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Restructuring Mortgage		\$624,011	1%
Contingent Repayment		\$378,864	1%
Lease/Purchase, 2015 Landfill Caterpillar Excavator	Financed purchase of Caterpillar Excavator for the Landfill	\$252,080	3.20%
Hospital Revenue Series 1998 (Hospital Fund)	Financed the expansion, remodeling and renovation of the Gunnison Valley Hospital and the Gunnison Health Care Center	\$9,995,000	4.3%-6.0%



Summary of Debt Service and Lease Payments Governmental Activities

	<i>COUNTY FACILITIES ENERGY SAVINGS LEASE</i>	<i>CHFA LOAN PITCHFORK PROPERTY</i>	<i>CERTIFICATES OF PARTICIPATION SERIES 2010B</i>	<i>CERTIFICATES OF PARTICIPATION SERIES 2013</i>	<i>AIRPORT WATER & SEWER EXTENSION</i>	<i>TOTALS</i>
2017	141,598	2,527	1,323,225	671,563	23,627	2,162,540
2018	141,598	2,527	1,318,605	671,263	23,627	2,157,620
2019	141,598	2,527	1,312,105	673,163	23,627	2,153,020
2020	141,598	2,527	1,308,205	669,763		2,122,093
2021		2,527	1,298,210	671,213		1,971,949
2022		2,527	1,294,460	670,888		1,967,874
2023		1,399	1,284,710	670,213		1,956,321
2045-2046			19,825,256	10059575		29,884,831
	566,394	16,560	28,964,776	14,757,638	70,882	44,376,250
PRINCIPAL	520,881	7,629	15,615,000	8,920,000	64,828	25,128,338
INTEREST	45,513	8,931	13,349,776	5,837,638	6,054	19,247,912



Summary of Debt Service and Lease Payments

Business-Type Activities

	SOMERSET WATER TREAT.	2005 NORTH GUNNISON SEWER RUS	2006 NORTH GUNNISON SEWER RUS	2013 ANTELOPE HILLS WATER RUS	NORTH GUNNISON SEWER EXPANSION	PALISADE ASSISTED LIVING PROJECT	CHFA LOAN MT. VIEW	HUD MORTGAGE RESTRUCTURE LOAN MT. VIEW	HUD CONTINGENT REPAYMENT DEED OF TRUST MT. VIEW	Landfill Lease/ Purchase Caterpillar Excavator	HOSPITAL REVENUE BONDS	TOTALS
2017	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	50,416	755,469	1,052,608
2018	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	50,416	751,500	1,048,639
2019	8,024	79,338	16,816	42,940	19,107	36,488	36,982	3,239	3,789	50,416	756,125	1,053,263
2020	8,024	79,338	16,816	42,940		324,395	36,982	3,239	3,789	16,805	758,781	1,291,109
2021	8,024	79,338	16,816	42,940			36,982	3,239	3,789		754,469	945,596
2022	8,024	79,338	16,816	42,940			36,982	3,239	3,789		758,469	949,596
2023	4,868	79,338	16,816	42,940			36,982	3,239	3,789		755,219	943,190
2024		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2025		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2026		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2027		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2028		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2029		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2030		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2031		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2032		79,338	16,816	42,940			36,982	3,239	3,789			183,103
2033		79,338	16,816	42,940			40,067	3,239	3,789			186,188
2034		79,338	16,816	42,940				3,239	3,789			146,121
2035		79,338	16,816	42,940				3,239	3,789			146,121
2036		79,338	16,816	42,940				3,239	3,789			146,121
2037		79,338	16,816	42,940				3,239	3,789			146,121
2038		79,338	16,816	42,940				3,239	3,789			146,121
2039		79,338	16,816	42,940				3,239	3,789			146,121
2040		79,338	16,816	42,940				3,239	3,789			146,121
2041		79,338	16,816	42,940				3,239	3,789			146,121
2042		79,338	16,816	42,940				3,239	3,789			146,121
2043		79,338	16,816	42,940				3,239	3,789			146,121
2044		79,338	16,816	42,940				3,239	3,789			146,121
2045-2046			24,745	375,725			-	485,511	345,113			1,231,094
	53,012	2,221,464	495,593	1,578,045	57,323	433,859	631,779	576,195	451,195	168,054	5,290,031	11,956,549
PRINCIPAL	44,187	1,315,964	280,813	1,092,605	52,036	375,149	448,438	479,034	378,864	158,314	4,275,000	8,900,404
INTEREST	8,825	905,501	214,780	485,440	5,287	58,710	183,340	97,160	72,331	9,739	1,015,031	3,056,145



The Build America Bonds receive a 35% reimbursement for interest paid. Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 31, 2010 is as follows:

Years	Base Principal	Base Interest	Total
2011	335,000	830,237	1,165,237
2012	395,000	944,855	1,339,855
2013	405,000	936,955	1,341,955
2014	410,000	927,843	1,337,843
2015	415,000	917,388	1,332,388
2016-2025	4,760,000	8,247,678	13,007,678
2026-2035	6,770,000	5,157,924	11,927,924
2036-2040	4,510,000	850,150	5,360,150
Total	18,000,000	18,813,028	36,813,028

In December, 2013 Gunnison County issued \$9,710,000 in Certificates of Participation. The proceeds from the issuance are for the construction of a new courthouse.

The balance of the \$9,710,000 Series 2013 Certificates of Participation mature as follows:

2017	265,000
2018	270,000
2019	280,000
2020	285,000
2021	295,000
2022	305,000
2023	315,000
2024	330,000
2025	340,000
2026	355,000
2027	370,000
2028	385,000
2029	405,000
2030	425,000
2031	450,000
2032	470,000
2033	495,000
2038	<u>2,880,000</u>
	9,180,000



Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 30, 2015 is as follows:

Years	Base Principal	Base Interest	Total
2017	265,000	406,563	671,563
2018	270,000	401,263	671,263
2019-2028	3,260,000	3,446,100	6,706,100
2029-2038	5,125,000	1,583,712	6,708,712
	<u>8,920,000</u>	<u>5,837,638</u>	<u>14,757,638</u>

Credit ratings assigned by rating agencies are a determinant of successful debt and lease financing. Strong ratings enhance the County’s overall reputation through its demonstrated sound financial position. High ratings help ensure that the County’s bonds are attractive investments in the bond market.

In August 2010, Gunnison County received an underlying credit rating from Moody’s of Aa2 and Standard & Poor’s of AA. The 2010 debt issue was rated as Aa3 and AA- due to the Colorado annual appropriation requirement. The 2013 debt issue was rated as AA- by Standard & Poor’s.

Moody’s and Standard & Poor’s Credit Ratings

Investment Grade:	Moody's	Standard & Poor's
Exceptional	Aaa, Aaa1, Aaa2, Aaa3	AAA, AAA-, AA+
Excellent	Aa, Aa1, Aa2, Aa3	AA, AA-, A+
Good	A, A1, A2, A3	A, A-, BBB+
Adequate	Baa, Baa1, Baa2, Baa3	BBB, BBB-, BB+
Speculative Grade:		
Questionable	Ba, Ba1, Ba2, Ba3	BB, BB-, B+
Poor	B, B1, B2, B3	B, B-, CCC+
Very Poor	Caa, Caa1, Caa2, Caa3	CCC, CCC-, CC+
Extremely Poor	Ca, Ca1, Ca2, Ca3	CC, CC-, C+
Lowest	C	C



Fund Summaries

Summary of the Revenues and
Expenditures of all Appropriated
Funds



**General Fund
Summary of Fund Resources**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	8,146,576	8,558,350	8,566,200	9,025,713
Licenses and Permits	458,082	315,995	536,164	379,918
Intergovernmental	2,567,099	1,524,588	1,484,841	1,157,724
Charges for Services	559,289	479,852	552,349	555,350
Contributions and Other Grants	170,622	256,450	100,243	49,485
Fines & Forfeitures	103,507	74,000	103,748	77,000
Investment Income	62,065	48,350	110,647	103,350
Interfund Revenues	725,121	631,099	740,440	650,305
Transfers In	1,967,654	1,558,308	1,028,096	1,475,394
Other Financing Sources/Misc.	430,093	130,900	180,951	143,726
Total Revenues	15,190,109	13,577,892	13,403,679	13,617,965
Expenditures				
Personnel	7,095,653	7,536,547	7,536,166	7,770,578
Supplies	446,361	512,649	533,924	502,188
Purchased Services	3,160,855	3,558,985	3,389,344	3,282,752
Community Prgms/Contributions	244,415	153,848	149,909	124,100
Financing Costs	304,515	42,870	40,207	39,990
Transfers Out	4,522,620	663,014	813,833	658,888
Capital Outlay	405,418	413,721	128,119	209,393
Miscellaneous (Extraordinary/Special)	1,090,061	1,397,724	1,224,063	1,745,540
Total Expenditures	17,269,898	14,279,358	13,815,565	14,333,429
Excess Revenues (Expenditures)	(2,079,789)	(701,466)	(411,886)	(715,464)

Fund Balance				
Beginning	7,266,986	4,706,206	5,187,197	4,775,311
Ending	5,187,197	4,004,740	4,775,311	4,059,847
Ending Fund Balance % of Total Expenditures				28.32%
Ending Fund Balance Analysis				
Unreserved Fund Balance	2,127,054	3,195,948	3,879,292	3,097,078
Hospital Bond Guarantee	750,000	0	0	0
Water Resources Protection	86,675	81,989	87,630	0
Workforce Impact Fees	611,639	726,803	808,389	87,980
Courthouse Renovation Reserve	1,611,829	0	0	874,789
Series 2010 Bond Reserve	0	0	0	0
Total Ending Fund Balance	5,187,197	4,004,740	4,775,311	4,059,847
Ending Unreserved Fund Balance % of Total Operational Expenditures				25.00%



**Road & Bridge Fund
Summary of Fund Resources**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	181,876	170,000	171,000	180,000
Licenses and Permits	11,928	10,500	14,900	11,000
Intergovernmental	4,304,495	4,212,143	4,669,574	3,893,486
Charges for Services	64,255	2,220	8,025	5,420
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	40	(3,725)	0
Investment Income	13,351	9,000	30,000	30,000
Interfund Revenues	466	500	100	100
Transfers In	163,545	274,131	344,131	641,898
Other Financing Sources/Misc.	58,398	47,321	55,009	50,200
Total Revenues	4,798,313	4,725,855	5,289,014	4,812,104
Expenditures				
Personnel	1,814,046	2,316,203	2,313,098	2,256,051
Supplies	825,377	741,570	1,221,869	827,200
Purchased Services	1,566,281	1,609,252	1,671,795	1,559,602
Community Prgms/Contributions	0	0	0	0
Financing Costs	223	928	928	928
Transfers Out	296,487	385,014	385,014	385,014
Capital Outlay	102,902	812,062	767,672	682,071
Miscellaneous (Extraordinary/Special)	4,212	6,100	8,100	8,100
Total Expenditures	4,609,528	5,871,129	6,368,476	5,718,966
Excess Revenues (Expenditures)	188,785	(1,145,274)	(1,079,462)	(906,862)

Fund Balance				
Beginning	2,459,449	1,405,733	2,648,234	1,568,772
Ending	2,648,234	260,459	1,568,772	661,910
Ending Fund Balance % of Total Expenditures				11.57%



Human Services Fund Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	284,716	303,875	301,215	303,875
Licenses and Permits	0	0	0	0
Intergovernmental	3,598,143	4,159,730	3,910,328	4,106,701
Charges for Services	2,445	600	14,858	26,500
Contributions and Other Grants	5,840	2,375	8,912	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	9,233	7,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	1,416	1,750	680	700
Total Revenues	3,892,559	4,468,330	4,245,226	4,445,776
Expenditures				
Personnel	1,243,911	1,386,657	1,343,223	1,532,068
Supplies	18,844	14,740	24,421	21,109
Purchased Services	321,292	363,296	379,789	382,496
Community Prgms/Contributions	2,241,553	2,441,564	2,356,897	2,393,538
Financing Costs	0	0	11	0
Transfers Out	49,037	134,000	115,452	120,000
Capital Outlay	0	0	1,028	0
Miscellaneous (Extraordinary/Special)	581	2,795	(23,941)	2,594
Total Expenditures	3,875,219	4,343,052	4,196,880	4,451,805
Excess Revenues (Expenditures)	17,341	125,279	48,346	(6,029)
Fund Balance				
Beginning	563,036	590,109	580,377	628,723
Ending	580,377	715,388	628,723	622,694
Ending Fund Balance % of Total Expenditures				13.99%



**Public Health Agency Fund
Summary of Fund Resources**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	264,247	332,277	479,251	468,441
Charges for Services	26,577	56,000	18,261	74,500
Contributions and Other Grants	7,515	41,754	13,951	7,500
Fines & Forfeitures	0	0	0	9,300
Investment Income	0	0	92	0
Interfund Revenues	0	0	0	0
Transfers In	254,500	272,900	278,930	268,245
Other Financing Sources/Misc.	73,700	75,000	66,991	70,000
Total Revenues	626,538	777,931	857,476	897,986
Expenditures				
Personnel	302,424	423,593	463,000	553,222
Supplies	108,031	128,205	138,998	121,898
Purchased Services	68,526	106,035	107,470	131,738
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	113,662	117,900	117,900	119,136
Capital Outlay	4,232	0	0	1,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	596,875	775,733	827,368	926,994
Excess Revenues (Expenditures)	29,663	2,198	30,108	(29,008)

Fund Balance				
Beginning	(22,739)	85	6,924	37,032
Ending	6,924	2,283	37,032	8,025
Ending Fund Balance % of Total Expenditures				0.87%



Conservation Trust Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	52,060	50,000	61,600	53,500
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	517	350	1,207	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	52,577	50,350	62,807	54,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	359	500	536	500
Community Prgms/Contributions	0	0	0	0
Financing Costs	3	40	4	40
Transfers Out	46,525	71,000	67,652	127,350
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	46,887	71,540	68,192	127,890
Excess Revenues (Expenditures)	5,690	(21,190)	(5,385)	(73,890)

Fund Balance				
Beginning	83,202	87,952	88,892	83,507
Ending	88,892	66,762	83,507	9,617
Ending Fund Balance % of Total Expenditures				7.52%



Sales Tax Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	1,760,697	1,734,000	1,850,900	1,850,900
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	8,965	6,800	6,300	3,000
Investment Income	7,915	5,000	16,000	10,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,777,577	1,745,800	1,873,200	1,863,900
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	37,885	35,152	41,026	42,575
Community Prgms/Contributions	3,146	20,000	20,000	20,000
Financing Costs	162,204	113,386	113,586	113,586
Transfers Out	1,132,249	1,576,749	1,849,455	2,478,973
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,335,484	1,745,287	2,024,067	2,655,134
Excess Revenues (Expenditures)	442,093	513	(150,867)	(791,234)

Fund Balance				
Beginning	1,297,046	1,719,894	1,739,139	1,588,272
Ending	1,739,139	1,720,407	1,588,272	797,038
Ending Fund Balance % of Total Expenditures				30.02%



Land Preservation Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	369,108	345,119	345,119	370,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	800	700	2,900	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	369,908	345,819	348,019	370,500
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	4,605	4,465	4,460	5,238
Community Prgms/Contributions	480,000	394,620	394,620	480,000
Financing Costs	12	10	10	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	484,617	399,095	399,090	485,238
Excess Revenues (Expenditures)	(114,709)	(53,276)	(51,071)	(114,738)

Fund Balance				
Beginning	327,007	188,351	212,298	161,227
Ending	212,298	135,075	161,227	46,489
Ending Fund Balance % of Total Expenditures				9.58%



Mosquito Control Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	59,521	60,826	60,759	62,024
Licenses and Permits	0	0	0	0
Intergovernmental	14,906	15,207	15,207	15,529
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	156	150	295	186
Interfund Revenues	0	0	0	0
Transfers In	14,906	15,207	15,205	15,529
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	89,489	91,390	91,466	93,268
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	88,239	89,825	90,126	91,985
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	1,113	1,200	1,146	1,188
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	89,352	91,025	91,273	93,173
Excess Revenues (Expenditures)	136	365	193	95

Fund Balance				
Beginning	10,448	10,850	10,584	10,778
Ending	10,584	11,215	10,778	10,873
Ending Fund Balance % of Total Expenditures				11.67%



Sage Grouse Trust Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	70,962	65,000	65,000	70,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	332	200	450	200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	71,295	65,200	65,450	70,200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,916	2,100	2,100	2,100
Community Prgms/Contributions	0	0	0	0
Financing Costs	3	0	1	0
Transfers Out	83,570	85,814	85,813	71,109
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,489	87,914	87,914	73,209
Excess Revenues (Expenditures)	(14,194)	(22,714)	(22,464)	(3,009)

Fund Balance				
Beginning	67,636	42,266	53,442	30,978
Ending	53,442	19,552	30,978	27,969
Ending Fund Balance % of Total Expenditures				38.20%



Risk Management Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,875	2,300	7,500	3,500
Interfund Revenues	63,500	63,500	76,122	76,122
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	(1,746)	0
Total Revenues	67,375	65,800	81,876	79,622
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	127	30,300	29,300	30,300
Community Prgms/Contributions	0	0	0	0
Financing Costs	21	150	204	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	10,215	52,000	50,000	50,000
Total Expenditures	10,363	82,450	79,504	80,450
Excess Revenues (Expenditures)	57,012	(16,650)	2,372	(828)

Fund Balance				
Beginning	616,925	610,902	673,937	676,309
Ending	673,937	594,252	676,309	675,481
Ending Fund Balance % of Total Expenditures				839.63%



Housing Authority Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	6,952	0	0	0
Charges for Services	5,108	5,104	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	(39)	200	2,300	200
Interfund Revenues	0	0	0	0
Transfers In	0	10,000	0	0
Other Financing Sources/Misc.	205,386	47,383	55,464	39,315
Total Revenues	217,407	62,687	57,764	39,515
Expenditures				
Personnel	0	0	0	0
Supplies	99	0	0	0
Purchased Services	49,120	33,196	40,562	28,535
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,552	2,620	3,225	2,606
Transfers Out	19,717	29,484	29,484	33,516
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	71,488	65,300	73,271	64,657
Excess Revenues (Expenditures)	145,920	(2,613)	(15,507)	(25,142)

Fund Balance				
Beginning	66,826	78,809	212,746	197,238
Ending	212,746	76,196	197,238	172,096
Ending Fund Balance % of Total Expenditures				266.17%



Marketing District Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	1,490,055	1,300,000	1,500,000	1,400,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	18,836	5,700	6,200	5,700
Investment Income	2,268	1,800	7,500	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,511,159	1,307,500	1,513,700	1,407,700
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,306,236	1,439,120	1,434,606	1,723,254
Community Prgms/Contributions	0	0	0	0
Financing Costs	18	50	25	25
Transfers Out	18,312	17,824	17,824	5,611
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	10,200	13,250	13,250	15,600
Total Expenditures	1,334,766	1,470,244	1,465,705	1,744,490
Excess Revenues (Expenditures)	176,393	(162,744)	47,995	(336,790)

Fund Balance				
Beginning	642,340	649,473	818,733	866,728
Ending	818,733	486,729	866,728	529,938
Ending Fund Balance % of Total Expenditures				30.38%



Transportation Authority Fund Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	1,369,051	2,535,830	2,813,000	2,868,000
Licenses and Permits	0	0	0	0
Intergovernmental	221,959	651,100	637,328	357,100
Charges for Services	0	0	0	0
Contributions and Other Grants	2,500	0	0	0
Fines & Forfeitures	3,754	2,000	3,700	2,500
Investment Income	7,621	10,000	25,500	27,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	185,725	0	133,986	0
Total Revenues	1,790,610	3,198,930	3,613,514	3,255,100
Expenditures				
Personnel	0	0	0	0
Supplies	76,004	142,200	98,200	154,700
Purchased Services	385,377	594,450	736,587	784,350
Community Prgms/Contributions	0	0	0	0
Financing Costs	46	50	50	50
Transfers Out	91,769	447,500	143,986	239,536
Capital Outlay	0	1,100,000	1,137,981	734,000
Miscellaneous (Extraordinary/Special)	605,964	1,960,070	655,000	2,392,000
Total Expenditures	1,159,160	4,244,270	2,771,804	4,304,636
Excess Revenues (Expenditures)	631,450	(1,045,340)	841,710	(1,049,536)
Fund Balance				
Beginning	1,325,898	1,760,298	1,957,348	2,799,058
Ending	1,957,348	714,958	2,799,058	1,749,522
Ending Fund Balance % of Total Expenditures				40.64%



Public Trustee Agency Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	64,654	61,000	66,000	61,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	32,900	61,514	61,514	61,514
Other Financing Sources/Misc.	6	0	0	0
Total Revenues	97,560	122,514	127,514	122,514
Expenditures				
Personnel	64,052	66,516	66,516	66,516
Supplies	404	500	537	500
Purchased Services	5,706	7,187	6,937	7,262
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	40,613	46,000	46,000	46,000
Total Expenditures	110,775	120,203	119,990	120,278
Excess Revenues (Expenditures)	(13,215)	2,311	7,524	2,236

Fund Balance				
Beginning	41,403	47,512	28,188	35,712
Ending	28,188	49,823	35,712	37,948
Ending Fund Balance % of Total Expenditures				31.55%



Debt Service Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	297,646	297,646	295,406	297,646
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	663	2,500	158	2,500
Interfund Revenues	0	0	0	0
Transfers In	1,409,488	1,566,622	1,711,204	1,698,872
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,707,797	1,866,768	2,006,768	1,999,018
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,007,780	2,006,768	2,006,768	1,999,018
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,007,780	2,006,768	2,006,768	1,999,018
Excess Revenues (Expenditures)	(299,983)	(140,000)	0	0

Fund Balance				
Beginning	429,713	144,636	129,730	129,730
Ending	129,730	4,636	129,730	129,730
Ending Fund Balance % of Total Expenditures				6.49%



Airport Construction Fund Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	3,146,763	772,814	1,284,038	6,482,389
Charges for Services	131,726	108,000	110,000	148,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,741	1,500	3,398	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	254,000
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	3,280,230	882,314	1,397,436	6,886,389
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	690,191	650,213	834,721	889,423
Community Prgms/Contributions	0	0	0	0
Financing Costs	23,633	13,639	23,633	23,633
Transfers Out	1,082,843	0	0	0
Capital Outlay	1,528,224	174,315	513,268	6,102,336
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	3,324,890	838,167	1,371,622	7,015,392
Excess Revenues (Expenditures)	(44,660)	44,147	25,814	(129,003)
Fund Balance				
Beginning	154,070	307,513	109,410	135,224
Ending	109,410	351,660	135,224	6,221
Ending Fund Balance % of Total Expenditures				0.09%



Capital Expenditures Fund Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	570,125	89,863	0	97,427
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	5,393	5,393
Fines & Forfeitures	0	0	0	0
Investment Income	6,375	100	3,200	0
Interfund Revenues	0	0	0	0
Transfers In	4,056,943	36,000	138,575	30,000
Other Financing Sources/Misc.	200,000	0	0	0
Total Revenues	4,833,443	125,963	147,168	132,820
Expenditures				
Personnel	1,167	0	0	0
Supplies	431	0	0	0
Purchased Services	4,209,749	17,863	70	23,533
Community Prgms/Contributions	0	0	0	0
Financing Costs	12	0	5	0
Transfers Out	23	33,000	33,000	0
Capital Outlay	358,842	96,000	138,505	99,352
Miscellaneous (Extraordinary/Special)	0	12,000	0	9,935
Total Expenditures	4,570,224	158,863	171,580	132,820
Excess Revenues (Expenditures)	263,218	(32,900)	(24,412)	0

Fund Balance				
Beginning	2,092,345	1,688,651	2,355,563	2,331,152
Ending	2,355,563	1,655,751	2,331,152	2,331,152
Ending Fund Balance % of Total Expenditures				1755.12%



Airport Operations Fund Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	33,434	41,500	48,667	39,000
Charges for Services	433,084	461,500	440,279	453,250
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,406	2,700	2,964	2,700
Investment Income	5,543	2,800	13,926	2,800
Interfund Revenues	0	0	0	0
Transfers In	0	0	200,000	0
Other Financing Sources/Misc.	779,453	717,845	682,673	718,856
Total Revenues	1,257,920	1,226,345	1,388,509	1,216,606
Expenditures				
Personnel	649,114	750,206	766,580	738,043
Supplies	68,561	111,070	108,889	100,370
Purchased Services	234,030	315,722	303,967	291,986
Community Prgms/Contributions	7,500	7,500	0	5,000
Financing Costs	4,095	4,481	4,481	4,481
Transfers Out	65,862	76,284	76,284	176,284
Capital Outlay	16,682	500	30,000	500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,045,843	1,265,763	1,290,201	1,316,664
Excess Revenues (Expenditures)	212,076	(39,418)	98,308	(100,058)
Available Resources				
Beginning	800,018	898,487	1,012,094	1,110,403
Ending	1,012,094	859,069	1,110,403	1,010,345
Ending Available Resources % of Total Expenditures				76.74%



**Sewer District Fund
Summary of Fund Resources**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	526,135	536,329	532,234	540,694
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	4,180	2,980	3,356	2,480
Investment Income	6,798	3,500	15,270	5,200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	(0)	0	0	0
Total Revenues	537,112	542,809	550,860	548,374
Expenditures				
Personnel	47,707	79,380	54,042	85,044
Supplies	6,800	9,733	9,437	9,126
Purchased Services	192,291	205,864	201,106	209,156
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,885	115,351	115,351	115,350
Transfers Out	56,188	78,143	78,144	76,537
Capital Outlay	7,746	46,000	56,000	46,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	425,616	534,471	514,080	541,213
Excess Revenues (Expenditures)	111,496	8,338	36,780	7,161
Available Resources				
Beginning	910,269	904,960	1,021,765	1,058,545
Ending	1,021,765	913,298	1,058,545	1,065,706
Ending Available Resources % of Total Expenditures				196.91%



**Water District Fund
Summary of Fund Resources**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	316,924	297,350	328,750	323,220
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,770	1,600	2,400	1,500
Interfund Revenues	0	0	0	0
Transfers In	29,029	88,608	88,608	51,672
Other Financing Sources/Misc.	2,770	15,160	15,110	17,423
Total Revenues	351,493	402,718	434,868	393,815
Expenditures				
Personnel	123,356	95,065	138,681	118,380
Supplies	12,923	19,775	16,459	14,610
Purchased Services	121,727	90,585	169,519	101,113
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	50,938	51,148	51,148	51,148
Transfers Out	37,644	20,928	20,928	26,952
Capital Outlay	17,835	70,000	62,000	35,000
Miscellaneous (Extraordinary/Special)	0	7,086	0	9,399
Total Expenditures	366,423	357,087	461,235	359,102
Excess Revenues (Expenditures)	(14,930)	45,631	(26,367)	34,713

Available Resources				
Beginning	556,636	577,367	541,706	515,339
Ending	541,706	622,998	515,339	550,052
Ending Available Resources % of Total Expenditures				153.17%



**Solid Waste Fund
Summary of Fund Resources**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	127	13,500	0	412,882
Charges for Services	797,096	726,600	735,000	705,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,001	1,900	1,700	1,500
Investment Income	14,225	8,900	22,120	720
Interfund Revenues	0	0	0	0
Transfers In	0	0	45,213	155,405
Other Financing Sources/Misc.	142,798	131,190	93,961	98,190
Total Revenues	955,248	882,090	897,994	1,373,697
Expenditures				
Personnel	499,999	444,911	508,456	426,835
Supplies	52,882	45,100	76,246	127,966
Purchased Services	591,878	827,740	1,415,609	314,971
Community Prgms/Contributions	0	0	0	0
Financing Costs	35,318	50,467	50,498	50,467
Transfers Out	102,178	62,796	62,796	72,275
Capital Outlay	0	0	38,648	450,499
Miscellaneous (Extraordinary/Special)	6,809	20,000	8,000	25,000
Total Expenditures	1,289,063	1,451,014	2,160,254	1,468,013
Excess Revenues (Expenditures)	(333,815)	(568,924)	(1,262,260)	(94,316)

Available Resources				
Beginning	2,535,013	1,927,433	2,201,198	938,938
Ending	2,201,198	1,358,509	938,938	844,622
Ending Available Resources % of Total Expenditures				57.54%



Gunnison Valley Health Fund
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	635,169	669,793	717,096	717,750
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	36,973,341	37,975,150	41,563,432	43,748,134
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	1,023,784	718,115	1,083,511	742,006
Total Revenues	38,632,294	39,363,058	43,364,039	45,207,890
Expenditures				
Personnel	17,671,317	18,629,053	19,665,774	22,267,140
Supplies	4,035,825	4,479,882	4,624,596	5,502,247
Purchased Services	5,110,812	5,559,081	5,480,115	5,813,380
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,553,792	3,537,824	3,285,309	3,215,863
Transfers Out	0	0	0	0
Capital Outlay	1,586,930	1,704,370	1,423,616	3,302,716
Miscellaneous (Extraordinary/Special)	3,239,239	3,734,426	3,027,266	4,244,224
Total Expenditures	35,197,915	37,644,636	37,506,676	44,345,570
Excess Revenues (Expenditures)	3,434,379	1,718,422	5,857,363	862,320
Available Resources				
Beginning	20,014,582	23,448,961	23,448,961	29,306,324
Ending	23,448,961	25,167,383	29,306,324	30,168,644
Ending Available Resources % of Total Expenditures				68.03%



**Senior Housing Fund
Summary of Fund Resources**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	139,200	142,000	142,000	142,000
Charges for Services	20	50	50	50
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	150	150	150
Investment Income	508	290	1,250	300
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	93,324	95,585	101,725	93,100
Total Revenues	233,052	238,075	245,175	235,600
Expenditures				
Personnel	4,262	3,648	1,490	2,802
Supplies	409	435	350	400
Purchased Services	129,154	136,207	114,352	110,019
Community Prgms/Contributions	0	0	0	0
Financing Costs	40,447	71,982	112,476	42,083
Transfers Out	0	10,000	0	0
Capital Outlay	126,731	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	11,970	0
Total Expenditures	301,003	222,272	240,638	155,304
Excess Revenues (Expenditures)	(67,951)	15,803	4,537	80,296
Available Resources				
Beginning	163,972	51,420	96,021	100,558
Ending	96,021	67,223	100,558	180,854
Ending Available Resources % of Total Expenditures				116.45%



**Assisted Living Fund
Summary of Fund Resources**

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	36,488	36,488	36,488	36,488
Total Revenues	36,488	36,488	36,488	36,488
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	36,488	36,488	36,488	36,488
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	36,488	36,488	36,488	36,488
Excess Revenues (Expenditures)	0	0	0	0

Available Resources				
Beginning	3,051	3,051	3,051	3,051
Ending	3,051	3,051	3,051	3,051
Ending Available Resources % of Total Expenditures				8.36%



Internal Service Fund I
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	48,000	60,000
Charges for Services	954	2,000	5,400	4,400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	10,438	6,000	17,000	10,000
Interfund Revenues	1,945,706	1,721,283	2,023,006	1,875,950
Transfers In	1,082,843	0	0	162,500
Other Financing Sources/Misc.	10,280	10,250	16,077	10,250
Total Revenues	3,050,222	1,739,533	2,109,483	2,123,100
Expenditures				
Personnel	557,088	605,129	605,629	700,354
Supplies	722,821	930,525	805,299	827,525
Purchased Services	180,881	230,244	241,516	238,418
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,175	3,112	3,135	3,135
Transfers Out	1,198,679	75,432	75,432	70,374
Capital Outlay	300,730	660,000	813,000	1,145,000
Miscellaneous (Extraordinary/Special)	0	0	2,267	0
Total Expenditures	2,963,374	2,504,442	2,546,278	2,984,806
Excess Revenues (Expenditures)	86,848	(764,909)	(436,795)	(861,706)

Available Resources				
Beginning	2,326,179	1,594,690	2,413,027	1,976,232
Ending	2,413,027	829,781	1,976,232	1,114,526
Ending Available Resources % of Total Expenditures				37.34%



Internal Service Fund II
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	582	200	1,600	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,811	2,000	7,700	2,000
Interfund Revenues	787,567	781,106	781,085	788,577
Transfers In	11,000	11,000	11,000	11,000
Other Financing Sources/Misc.	4,856	300	0	0
Total Revenues	807,815	794,606	801,385	801,777
Expenditures				
Personnel	341,669	390,781	394,514	431,939
Supplies	65,688	72,391	77,107	77,987
Purchased Services	228,266	231,898	189,055	195,669
Community Prgms/Contributions	0	0	0	0
Financing Costs	24	0	20	24
Transfers Out	87,888	82,548	82,548	77,159
Capital Outlay	125,631	160,500	121,422	129,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	849,165	938,118	864,666	911,778
Excess Revenues (Expenditures)	(41,350)	(143,512)	(63,281)	(110,001)
Available Resources				
Beginning	680,230	433,984	638,880	575,599
Ending	638,880	290,472	575,599	465,598
Ending Available Resources % of Total Expenditures				51.06%



Internal Service Fund III
Summary of Fund Resources

	2015 Actual	2016 Budget	2016 Projected	2017 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	9,586	6,400	20,000	15,000
Interfund Revenues	2,311,202	2,396,148	2,495,587	2,521,700
Transfers In	0	0	0	0
Other Financing Sources/Misc.	83,161	285,000	312,967	285,500
Total Revenues	2,403,948	2,687,548	2,828,554	2,822,200
Expenditures				
Personnel	14,968	9,828	9,951	11,432
Supplies	0	300	300	0
Purchased Services	388,427	395,403	377,688	410,902
Community Prgms/Contributions	0	0	0	0
Financing Costs	53	100	37	0
Transfers Out	1,442	1,452	1,452	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	1,505,213	2,407,900	2,587,961	2,648,200
Total Expenditures	1,910,102	2,814,983	2,977,389	3,070,534
Excess Revenues (Expenditures)	493,846	(127,435)	(148,835)	(248,334)
Available Resources				
Beginning	1,356,156	1,218,479	1,850,002	1,701,167
Ending	1,850,002	1,091,044	1,701,167	1,452,833
Ending Available Resources % of Total Expenditures				47.32%



Appendix

Financial Policies

Budget Process and Policies

Budget Resolutions

Glossary of Budget-Related Terms

Glossary of Common Acronyms

Financial Policies

Purpose

The purpose of Gunnison County's financial policies is to serve as a foundation for long and short range planning, facilitate decision making, and provide direction to staff for handling the County's day-to-day financial business. These policies also serve as a blueprint to achieve the fiscal stability necessary to carry out the County's mission, vision and values. Because of the broad and diverse nature of the County's offices and departments it is critical to have written, clearly defined, financial policies which minimize the risk of developing conflicting or inconsistent goals and objectives causing negative impacts on the overall financial position of Gunnison County.

Auditing and Financial Reporting

- An independent audit will be performed annually in accordance with State law (C.R.S.29-1-603).
- The County's accounting system, Blackbaud FundWare, shall be maintained in conformance with Generally Accepted Accounting Principles (GAAP) established by the Governmental Accounting Standards Board (GASB) and with the goal of obtaining an unqualified opinion from the independent auditor.
- The County will produce its General Purpose Financial Statements (GPFS) in conformance with GAAP.

Fund Accounting

Pursuant to GASB 34 the principal role of funds in the new financial reporting model is to demonstrate fiscal accountability. While there are no limits to the number of individual funds a government elects to use, a basic principle of governmental accounting recommends that the entity use the smallest number of individual funds possible, consistent with its particular circumstances. Gunnison County has 24 funds, which are broken out into three classifications: Governmental, Proprietary and Fiduciary Funds.

The general ledger is organized on the basis of these funds and the fund's classification, and maintained in conformance with GAAP. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that consist of assets, liabilities, fund equity, revenues and expenditures.

Basis of Budgeting and Accounting

The basis of accounting for governmental funds is modified accrual. The basis of budgeting for governmental funds is also modified accrual. The basis of accounting for proprietary funds is full accrual, and the basis of budgeting proprietary funds is full accrual. Revenues are recognized in the accounting period in which they become "available and measurable."

The County budgets on a calendar year, January 1 – December 31 for all funds. Any increase to the adopted budget requires that a supplemental budget and appropriation be approved by the Board of County Commissioners at a public hearing, with prior published notice of the proposed change (C.R.S. 29-1-109). Expenditures must not exceed appropriations approved by the Commissioners (C.R.S. 29-1-110). The appropriations are established by classification and function.

According to Colorado State Statute (C.R.S. 30-25-202), moneys credited to Capital Funds shall not revert or be transferred to any other fund. Likewise, no transfers are allowed from the General Fund into the Road & Bridge Fund per State Law (C.R.S. 30-25-106).

Definition of a Balanced Budget

The recommended budget presented annually to the Board of County Commissioners shall be balanced by fund. According to C.R.S. 29-1-103 no budget adopted shall provide for expenditures in excess of available revenues and beginning fund balances.

Fund Balances

- Each fund should maintain a fund balance at a level that will provide for a positive cash balance throughout the fiscal year, which will reduce the likelihood of having to enter into short-term debt to pay for current operating expenditures.
- Adequate fund balances will be maintained so major unplanned occurrences will not jeopardize the financial position of the County.
- In order to meet emergency obligations, avoid interruptions in cash flow, generate interest income, and maintain a sound bond rating, the County shall maintain an unassigned fund balance in its General Fund of 25% of operational expenditures. GFOA recommended practice is at a minimum no less than five to fifteen percent of regular General Fund operating revenues, or no less than one to two months of regular General Fund operating expenditures. Because of the conservative approach to maintaining sufficient resources, Gunnison County requires an unassigned fund balance in the General Fund in excess of these recommended minimums.
- Fund balance may be used as appropriate (and approved by the Board of County Commissioners) under sound management practices when current revenues are not adequate to cover current expenditures.
- Gunnison County will maintain an emergency reserve in an amount equal to at least three percent of fiscal year spending in accordance with the provisions of Article X, Section 20 of the State Constitution (TABOR Amendment).

Revenues

- The County should strive to maintain a diversified and stable revenue base; to the extent it has the legal authority to do so.
- The County should follow an aggressive policy of collecting all due and payable revenues.
- All revenue projections should be realistically calculated and budgeted.
- Funding through grants is encouraged as a means of financing a project or one-time expenditures. The County should, however, discourage the use of intergovernmental grant assistance for routine, ongoing operational costs and programming may be cancelled if grants are not sustained.

Fees and User Charges

- The County will set its fees and user charges to recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- The County should charge fees and user charges when it is allowable, when a limited and specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered. To the extent possible, fee levels should be set to

recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.

- The capital and operating budgets of enterprise funds (i.e., Solid Waste Fund), shall not be subsidized by the General Fund and shall be supported wholly by fees and charges generated by the enterprise.
- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of County Commissioners.

Operating Expenditures

- The County will pay all current expenditures with current revenue.
- In accordance with Colorado State Law, Gunnison County will adopt a balanced budget for each fund.
- The County will maintain a budgetary control system to ensure adherence to the budget and will make timely reports available to management, which compare actual revenues and expenditures to budgeted amounts.
- The County will encourage the use of technology and capital investment programs that are cost effective and will manage the growth of operating costs.
- Supplemental requests for funding will be heard by the Board of County Commissioners on an as needed basis, no less than annually.
- Services that directly contribute to the BOCC Strategic Plan for the County will receive first priority for funding.
- A plan should be maintained and funded which provides for the orderly replacement of equipment.
- The County will not use long-term debt for current operational costs.

Debt

Debt is an important tool for financing capital facilities.

- The issuance of debt is in accordance with Colorado State Laws.
- Debt will not be used to finance current operating expenses. Debt should only be used for the construction of capital facilities or the purchase of capital assets. In general, the assets should not be recurring capital replacements, such as vehicles.
- The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues. The County should exhaust all possible resources, such as grants and pay-as-you-go funding, before borrowing funds.
- The Board of County Commissioners is authorized to execute lease agreements on behalf of the County, including Certificates of Participation.
- When debt is approved by the voters, the County will make every effort to obtain the best possible rating and to maintain a favorable rating through prudent financial management.
- Refunding of Outstanding Debt: A refunding (or refinancing), either on a current or advance basis, will only be executed if the net present value savings (gross savings present valued at the arbitrage yield of proposed refunding issue), net of issuance costs and cash contribution to the refinancing, is at least 3%. However, in certain circumstance, a lower threshold may be justified if the refunding is being executed for reasons other than economic savings (e.g. cash flow relief).

Capital Improvement Program (CIP)

- The County will plan for its capital needs at least five years into the future in order to address needs and to earmark revenues.
- A five-year CIP shall be prepared and updated annually. Elected official offices and departments shall request items meeting the definition of capital assets through the annual capital budget process.
- The CIP incorporates a ranking method to determine priority of projects that includes project criteria weight factors and amplification factors.
- The County will strive to fund capital improvements on a pay-as-you-go basis in order to enhance its financial condition and bond rating.
- An asset is classified as a fixed asset if the cost is greater than \$4,000 and its useful life is greater than one year.

Compensation

One of the largest expenditure items is salaries and benefits for Gunnison County employees. The County recognizes its employees as the greatest asset and takes pride in its ability to deliver a total compensation package that includes cash compensation, health insurance and retirement benefits, and other employee benefits that provide employees with security and opportunity.

Gunnison County is committed to compensating its employees fairly, within economically feasible parameters, while considering the competitive job market, internal equity and individual performance.

- Salary range structures should be evaluated periodically to determine the relative competitiveness of the pay structure to the job market.
- The midpoint of the salary range is the market value against which the County will assess its pay plan relative to the job market.
- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process. Equity, one-time payments and performance adjustments require the approval of the County Manager.
- Staffing shall not exceed the authorized level.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for operational or capital expenditure purposes.
- Gunnison County does not have a defined benefit plan for retirees.

Internal Controls

Gunnison County management is responsible for establishing and maintaining an internal control structure. Internal controls are defined as the organization and methods used to: 1) safeguard assets from loss by fraud or by unintentional errors; 2) assure the reliability of the accounting data which management may use in making decisions; and 3) promote operational efficiency and encourage adherence to adopted policies. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the evaluation of costs and benefits requires estimates and judgments by management. We believe the County's internal control structure adequately safeguards assets and provides reasonable assurance of proper recording of financial transactions.

- The County will utilize the Blackbaud FundWare accounting software system to maintain its financial accounting and reporting. All records and reporting will be in accordance with GAAP. The County will maintain an accounting system which provides internal budgetary and accounting controls designed to provide reasonable assurance regarding both the safeguarding of assets against the loss from unauthorized use or disposition and the reliability of financial information used in preparation of financial statements and reports.
- An independent certified public accounting firm will perform an annual audit and will publicly issue a financial opinion and a statement on internal controls. A management letter will be part of this report.
- The County will maintain and update procedures designed for position control, as it relates to authorized positions, hours budgeted and worked, and filling vacancies. All positions dependant on grant funding will require the employee to verify their understanding that if grant funding decreases or ends, their compensation will also decrease or end.
- The County Finance Office will maintain a fixed assets inventory for assets greater than \$4,000. Capitalization thresholds will not be applied to groups of similar items if they individually do not meet the capitalization criteria.
- The County Departments will maintain an inventory of items that require special attention to ensure legal compliance. Legal or contractual provisions may require a higher than ordinary level of accountability over certain items (i.e., items acquired through grant contracts).
- The County Departments will maintain an inventory of *theft sensitive* items (i.e., computers, laptops, monitors).
- The County Departments will maintain an inventory of items that require special attention to protect public safety and avoid potential liability (i.e., Sheriff's or Airport firearms).
- Internal control procedures should be formally documented and reviewed periodically.
- An accounting procedures manual will be maintained and updated on a continuing basis.

Amending the Budget

A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Budget appropriations may be adjusted due to the following:

- Appropriation Transfers – the transfer of appropriated budget from one or more spending agencies in a fund to one or more spending agencies in another fund or between spending agencies within a fund (C.R.S. 29-1-109 1a).
 - Used when a unit is identified as having insufficient budget dollars while at the same time another appropriation unit is identified as having an excess budget.
- Supplemental Appropriations – if, during the fiscal year, unanticipated revenues that were not assured at the time of the adoption of the budget from any source other than the local government property tax mill levy are received or if the beginning fund balance is in excess of the budgeted fund balance, the result is additional available revenues (C.R.S. 29-1-109 1b).
 - Used when a policy, law, statute, or court ruling becomes effective which mandates expenditures that were not anticipated or budgeted.
 - Used when an expenditure item is essential to the operation of a County office or department that was neither anticipated nor budgeted.

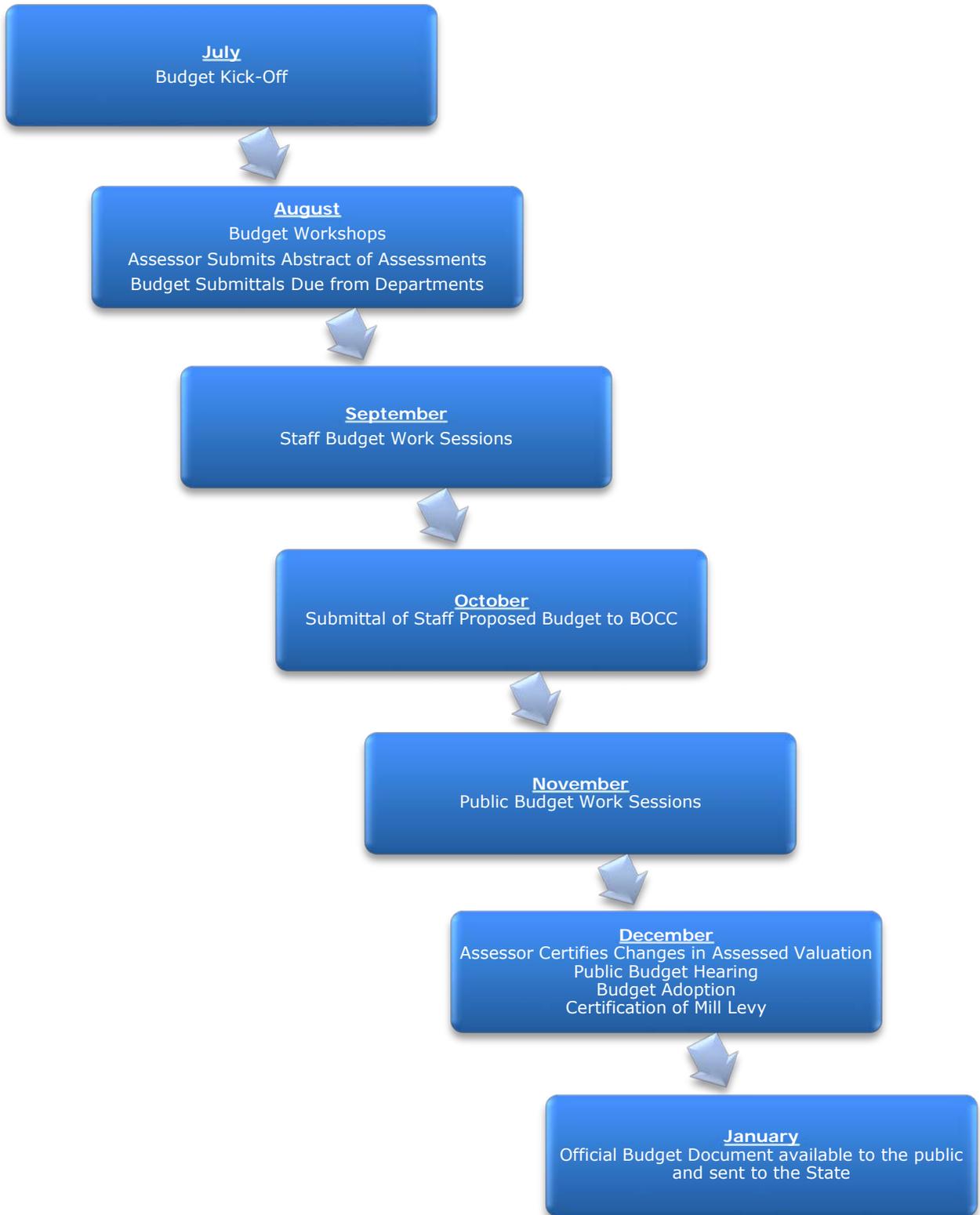


- Used when revenue is received and designated for a particular purpose that was neither anticipated nor budgeted.
- Budgetary Decreases – if revenues are lower than anticipated in the adopted budget (C.R.S. 29-1-109 1c).
 - Used when the projected revenue shortfall is large enough that it would cause a shortfall for a fund or for a program dependent upon it.

These policies will be evaluated annually and updated periodically, no less than once every three years.

These policies were adopted by the Board of County Commissioners on April 6, 2010.

Budget Process/Citizen Input



GREEN TEXT DENOTES CITIZEN INPUT OPPORTUNITIES

It is important to ensure that the Board of County Commissioners is getting the public's perspective rather than only that of a small number of highly vocal special interest groups. To this end, the County collects results from a biannual National Citizen Survey™ administered by the National Research Center. The results of this survey are used to inform the Board of County Commissioners to adjust services and service levels more closely to citizens' preferences.

Each July, the Board of County Commissioners (BOCC), the County Manager and the Finance Department meet at the budget kick-off to discuss the budget process and key budget priorities. Budget Preparation Manuals are distributed to department directors for use in preparing their budget submittals.

Throughout July and August, the Finance Department conducts several workshops with departments to assist with calculating current year projections; setting user fees; allocating staff costs among activities, projects and grants; and generally completing the various required forms for the budget submittal.

No later than August 25 of each year, the County Assessor sends a certified assessed valuation of all taxable property within the County to the Finance Director. Based on this assessed valuation and statutory and TABOR property tax revenue limits, the Finance Director computes a rate of levy which when levied would raise the amounts, along with other revenues, necessary to fund the County operating requirements.

On August 15, each department submits their budget along with any required special requests for staff, capital expenditures, baseline enhancements and transfers, and computer equipment or software.

In September, each department director meets with the County Manager and Finance staff to prepare and review the Staff Proposed Budget.

No later than October 15 of each year, the Finance Director presents a Staff Proposed Budget to the BOCC.

Upon receipt of the proposed budget, notice is published within ten days, containing:

1. The date and time of a public hearing at which the adoption of the proposed budget will be considered,
2. The location where the proposed budget may be inspected, and
3. A statement that any interested elector may file objections to the proposed budget at any time prior to the final adoption.

During November, the BOCC meets to consider input from the public and revises the Staff Proposed Budget with changes they deem necessary. Numerous public work sessions are held to review various aspects of the proposed budget.

In the first week of December, a final Public Hearing for the budget is scheduled to consider citizen input.



No later than December 10 of each year, the Assessor certifies any changes in the assessed valuation to local jurisdictions and the Colorado Division of Property Taxation.

Final budget adoption is scheduled prior to or on December 15 of each year.

The Board of County Commissioners levy taxes and certify the levies to the County Assessor no later than December 22 of each year.

The Official Gunnison County Budget Document is submitted to the State of Colorado Department of Local Affairs by January 31.

Budgetary Level of Control

The level of budgetary control is at the fund level. No spending agency may expend, or contract to expend, any money in excess of the amount appropriated in the appropriation resolution.

Administratively, operating budgets are controlled at the program level with departments having the authority to transfer appropriations within a program without further legislative approval.

Budget Amendments

Throughout the year, the budget may be amended from time to time based unforeseen circumstances. Any department may submit a request to amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. A department is required to submit a budget amendment request form which states why the revision is needed along with the appropriate revenue and/or expenditure account information.

These requests are then reviewed by the Finance Program and submitted for potential approval as a proposed amendment by the County Manager.

Proposed Amendments that are approved by staff are then forwarded to the Board of County Commissioners for formal adoption of a resolution amending the Gunnison County budget and amending the appropriation resolution.

See also "Amending the Budget" in the Financial Policies section of this document for more information.



**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2016-49**

**A RESOLUTION ADOPTING A BUDGET FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2017, AND ENDING DECEMBER 31, 2017**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado did on the 6th day of December, 2016 consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2017; and

WHEREAS, public notice of such budget hearing was published as required by law on October 21, 2016; and

WHEREAS, the Board of County Commissioners, after considering the proposed budget at said public hearing did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of County Commissioners have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the budget of the fiscal year beginning January 1, 2017, and ending December 31, 2017, which was considered at the public hearing on December 6, 2016, and finally accepted by the Board on the 15th day of December, 2016, be and the same hereby is approved and adopted as the budget for the County of Gunnison, Colorado, for the fiscal year 2017 beginning January 1, 2017, and ending December 31, 2017.

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Houck, and adopted this 15th day of December, 2016.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

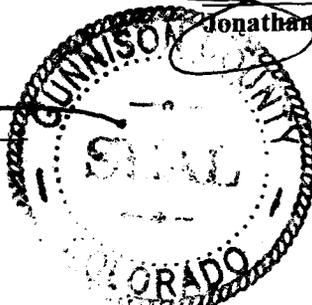
Paula Swenson, Chairperson

Phil Chamberland, Vice-Chairperson

Jonathan Houck, Commissioner

Attest:

Deputy County Clerk





**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2016-50**

**A RESOLUTION APPROPRIATING REVENUES OF THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2017, AND ENDING DECEMBER 31, 2017**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado, has adopted a budget for the fiscal year beginning January 1, 2017, and ending December 31, 2017, in accordance with the statutes of the State of Colorado:

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the County, be and the same hereby are appropriated for the lawful purposes and objects of the County of Gunnison during the 2017 fiscal year:

General Fund	\$14,333,429
Road & Bridge Fund	5,718,966
Human Services Fund	4,451,805
Conservation Trust Fund	127,890
Sales Tax Fund	2,655,134
Land Preservation Fund	485,238
Mosquito Control District Fund	93,173
Sage Grouse Trust Fund	73,209
Risk Management Fund	80,450
Public Health Agency Fund	926,994
Public Trustee Agency Fund	120,278
Airport Construction Fund	7,015,392
Capital Expenditures Fund	132,820
Debt Service Fund	1,999,018



Airport Operations Fund	1,316,664
Gunnison County Sewer District Fund	541,213
Gunnison County Water District Fund	359,102
Solid Waste Fund	1,468,013
Gunnison Valley Health Fund	44,345,570
Gunnison Valley Transportation Authority	4,304,636
Internal Service I Fund	2,984,806
Internal Service II Fund	911,778
Internal Service III Fund	<u>3,070,534</u>
TOTAL APPROPRIATIONS	<u>\$97,516,112</u>

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Hoek, and adopted this 15th day of December, 2016.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Paula Swenson, Chairperson


Phil Chamberland, Vice-Chairperson


Jonathan Hoek, Commissioner

Attest:


Deputy County Clerk





**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2016-52**

**A RESOLUTION SETTING THE MILL LEVY FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR
BEGINNING JANUARY 1, 2017, AND ENDING DECEMBER 31, 2017**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2017, and ending December 31, 2017, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

WHEREAS, the Board of County Commissioners has also appropriated the necessary revenues for the said 2017 fiscal year as authorized by law in accordance with the statutes of the State of Colorado; and

WHEREAS, the Gunnison County Assessor has certified the 2016 total net assessed valuation of \$583,335,930;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following mill levies are hereby established and levied upon the total valuation for assessment of all taxable property within Gunnison County for the fiscal year 2016:

General Fund	13.742
Temporary Tax Credit	<u>(0.381)</u>
	13.361
Hospital Fund (GHCC)	1.243
Library Fund	1.570
Human Services Fund	<u>0.520</u>
MILLS	16.694
Tax Abatement Levy	<u>0.136</u>
Total Mill Levy	<u>16.830</u>

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Honek, and adopted this 15th day of December, 2016.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Paula Swenson, Chairperson

Phil Chamberland, Vice-Chairperson

Jonathan Honek, Commissioner

Attest:

Deputy County Clerk





**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2016-51**

**A RESOLUTION SETTING THE TEMPORARY TAX CREDIT MILL
LEVY FOR THE COUNTY OF GUNNISON, COLORADO, FOR THE
FISCAL YEAR BEGINNING JANUARY 1, 2017, AND ENDING DECEMBER 31, 2017**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2017, and ending December 31, 2017, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

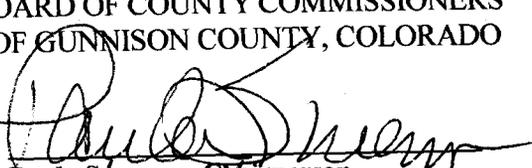
WHEREAS, the Board has determined that the permanent mill levy of 17.075 mills will raise excess revenues; and

WHEREAS, the revenue limit created by the Constitution and the laws of the State of Colorado will be reached by a mill levy of 16.694, plus a refund/abatement mill levy of .136 for a total mill levy of 16.830.

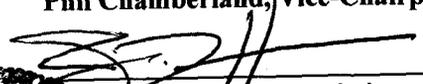
NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that this Board refund the excess revenue raised through a temporary tax credit of 0.381 mills to be applied to each tax schedule issued by the County Assessor and Treasurer.

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Houck, and adopted this 15th day of December, 2016.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Paula Swenson, Chairperson


Phil Chamberland, Vice-Chairperson


Jonathan Houck, Commissioner

Attest:


Deputy County Clerk





**GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2016-001**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2017, AND ENDING DECEMBER 31, 2017**

WHEREAS, the Board of the Gunnison County Housing Authority did on the 6th day of December, 2016, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2017; and

WHEREAS, public notice of such budget hearing was published as required by law on October 21, 2016; and

WHEREAS, the Board of the Gunnison County Housing Authority, after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison County Housing Authority have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the budget of the fiscal year beginning January 1, 2017, and ending December 31, 2017, which was considered at the public hearing on December 6, 2016, and finally accepted by the Board on the 15th day of December, 2016, be and the same hereby is approved and adopted as the budget for the Gunnison County Housing Authority for the fiscal year 2017 beginning January 1, 2017, and ending December 31, 2017.

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Heide, and adopted this 15th day of December, 2016.

GUNNISON COUNTY HOUSING AUTHORITY

Paula Svenson, Chairperson

Phil Chamberland, Vice-Chairperson

Jonathan Houck, Commissioner

Attest:

Deputy County Clerk





**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2016-**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2017, AND ENDING DECEMBER 31, 2017**

WHEREAS, the Board of the Gunnison County River Valley Local Marketing District did on the 6th day of December, 2016, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2017; and

WHEREAS, public notice of such budget hearing was published as required by law on October 21, 2016; and

WHEREAS, the Board of the Gunnison River Valley Local Marketing District after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

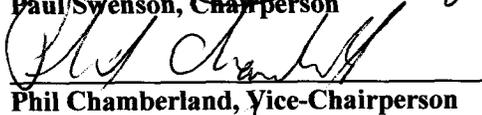
WHEREAS, all expenditures budgeted by the Board of the Gunnison River Valley Local Marketing District have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the budget of the fiscal year beginning January 1, 2017, and ending December 31, 2017, which was considered at the public hearing on December 6, 2016, and finally accepted by the Board on the 15th day of December, 2016, be and the same hereby is approved and adopted as the budget for the Gunnison River Valley Local Marketing District for the fiscal year 2017 beginning January 1, 2017, and ending December 31, 2017.

INTRODUCED by Commissioner Houck , seconded by Commissioner Chamberland and adopted this 15th day of December, 2016.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT


Paul Swenson, Chairperson


Phil Chamberland, Vice-Chairperson


Jonathan Houck, Commissioner

Attest:


Deputy County Clerk



**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2016-02**

**A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2017, AND ENDING DECEMBER 31, 2017**

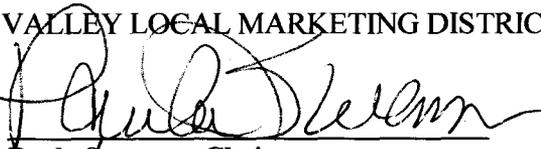
WHEREAS, the Board of the Gunnison River Valley Local Marketing District has adopted a budget for the fiscal year beginning January 1, 2017, and ending December 31, 2017, in accordance with the statutes of the State of Colorado,

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Gunnison River Valley Local Marketing District, be and the same hereby are appropriated for the lawful purposes and objectives of the Gunnison River Valley Local Marketing District during the 2017 fiscal year:

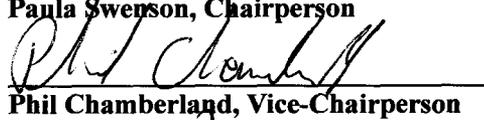
Gunnison River Valley Local Marketing District	<u>\$1,744,490</u>
Total Appropriations	<u>\$1,744,490</u>

INTRODUCED by Commissioner Howck, seconded by Commissioner Chamberland and adopted this 15th day of December, 2016.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT



Paula Swenson, Chairperson



Phil Chamberland, Vice-Chairperson



Jonathan Howck, Commissioner

Attest:



Deputy County Clerk



Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrual Expenses - Expenses incurred but not due until a later date.

Activity - A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

Allocate - To divide a lump-sum appropriation into parts which are designated for expenditure by specific organizational units and/or for specific purposes, activities, or objects.

Adopted Budget - Required by Colorado Local Government Budget Law. The budget is an annual financial plan for County operations showing all expected revenues and expenditures to be in balance.

Appropriation - Legal authorization granted by the Board of County Commissioners to make expenditures as specified in the appropriating resolution.

Assessed Valuation - Total valuation established by the County Assessor on real and personal property within the County, which is used as a basis for levying taxes.

Available Resources - Current assets minus the current liabilities.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budget Preparation Manual - The set of instructions and forms sent by the Finance Department to the departments/offices of the County for preparation of their budget requests.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by non-current liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Improvements - Public facilities and infrastructure (buildings, bridges, roads) and major share equipment resources (computer systems, telephone systems).



Capital Outlay - Expenditures for equipment, vehicles, or machinery that results in the acquisition or addition to fixed assets.

Charges for Services - Charges to individuals or organizations for a broad array of services. Examples include user fees, reimbursement charges, and sales of documents.

Chart of Accounts - Numbering system used by Gunnison County to designate funds, organizations, revenue sources, and expense objects.

Debt Service - The annual payment of principal and interest on the County's indebtedness.

Enterprise Fund - A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges. The Paramedic Service operates as an Enterprise Fund.

Estimated Revenue - The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board.

Expenditure - An actual payment made by County warrant (check) or by inter-fund transfer.

Fees - Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include zoning/platting fees, user charges, building permits and vehicle registrations.

Fiscal Policy - The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Fiscal Year - Twelve-month period to which the annual budget applies. Gunnison County's fiscal year is the same as the calendar year.

Fringe Benefits - County-funded benefits for employees including social security, retirement, group health, life, unemployment insurance and worker's compensation.

F.T.E. (Full-time Equivalent) - An employee position is converted to decimal equivalent value (equivalent of 2,080 hours or 52 forty-hour weeks).

Fund - Fiscal and accounting entity with self-balancing set of accounts which are segregated usually by financial resources or other special regulations, restrictions, or limitations.

Fund Balance - Difference between the assets and liabilities of a fund. Fund balance is terminology that is applicable to "fund level" reporting of individual governmental funds and is based on the modified accrual basis of accounting. It is used as a measure of the amount available to budget or spend in the future.

GAAFR - (Governmental Accounting, Auditing, and Financial Reporting) - The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.



GAAP - (Generally Accepted Accounting Principles) - standards for financial accounting and reporting, which are different for government than for businesses.

General Appropriation Required - Since only revenues specific to a particular Department, Program or Activity are allocated, some costs centers require a General Appropriation of revenues within that Fund that are not specifically restricted to a particular cost center to support the Cost to the County.

General Ledger - Set of accounts, which contain information needed to reflect the financial position and the results of the operations of the County. The debit balances equal the credit balances.

Grant - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Highway User Tax (HUTF) - Revenue that is derived from the state gasoline tax, and restricted for Road and Bridge activities.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These costs are usually incurred by other departments in the support of operating departments.

Interfund Revenues - Revenues derived mainly from charges to other county funds (as well as the occasional outside entity) by Internal Service Funds. Examples include computer service fees, repair and maintenance of vehicles, material sales, telephone fees, and equipment rental.

Interfund Transfer - Amounts transferred from one fund to another.

Intergovernmental Agreement - A concord between two or more governmental units to jointly identify, plan and/or implement a task for their mutual benefit.

Intergovernmental Revenues - Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges - The charges to user departments for internal services provided by another County agency, such as data processing, or for vehicles and heavy equipment.

Internal Service Fund - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

Managing for Results (MFR) - Strategic planning, performance measurement, and budgeting process that emphasizes use of resources to achieve measurable results, accountability, efficiency, and continuous improvement in service delivery.

Mandate - Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

Mill - The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of property valuation.

Miscellaneous Expenses - This category of expenditures includes classification by objects that don't readily fit into the other reported categories. Generally, these are expenditures that are specific to a particular organization unit that do not correspond to other organizational units within the county government.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". Expenditures are recognized when the related fund liability is incurred except for:

- (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used;
- (2) prepaid insurance and similar items which need not be reported;
- (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- (5) principal and interest on long-term debt which are generally recognized when due.

Net Assets - Net assets is defined as the difference between assets and liabilities of the governmental entity as an entire unit.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Office - Unit of County government that is administered by an Elected Official. (Example: Sheriff).

Operating Budget - The grouping of all objects for expenditures that are not personal services (wages and benefits). (Example: office supplies, rental expense).

Operating Transfer - Routine and/or recurring transfers of assets between funds.

Personnel Costs - This is a basic classification of expenditures by object for services rendered by officers and employees of the government unit, including related salaries, wages, benefits and employer's contributions.

Program - An organized set of related work activities which are directed toward a common purpose or goal and represent a well defined expenditure of county resources.

Proposed Budget - Coming year budgets that are prepared by each department and submitted to the Finance Department for analysis.



Proprietary Fund - A fund used to account for business-type activities in government. The activities are usually financed with user fees that are directly related to the services received. There are two types of proprietary funds - enterprise and internal service funds.

Purchased Services - This is a basic classification by object for services, other than personal services, which are required by the governmental unit in the administration of its assigned functions. Included are items such as insurance premiums, utilities, auditors, consultants, medical fees, contract labor and professional services.

Recommended Budget - After analysis and negotiation of proposed budgets with each department/office by the County Manager and the Finance Director, a balanced budget is submitted to the Board of Commissioners for their consideration.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure. (2) An account used to earmark a portion of fund equity as legally segregated for a specific future use.

Revenue - Income received by the County Government in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Special Revenue Fund - A fund used to account for revenues legally earmarked for a particular purpose.

Supplemental Appropriation - An act by the County Commissioners to transfer budgeted and appropriated monies from one spending agency to another, whether the agencies are in the same or different funds. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies - This is a basic classification of expenditures by object for articles and commodities, which are purchased for consumption or resale and are materially altered when used. Examples include office and cleaning supplies, gas, oil, materials, tools and parts.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

User Charges - The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.



- ADA Americans With Disabilities Act Of 1990
- AICP American Institute of Certified Planners
- AIP Airport Improvement Program
- APA American Planning Association
- BOCC Board of County Commissioners
- CBD Central Business District
- CBOE County Board of Adjustments
- CDA Colorado Department of Agriculture
- CDAG Colorado Division of Aeronautics Grant
- CDBG Community Development Block Grant
- CDE Colorado Department of Education
- CDOT Colorado Department of Transportation
- CDPHE Colorado Department of Public Health and the Environment
- CFS Cubic feet per second
- CGIA Colorado Governmental Immunity Act
- CIP Capital Improvements Plan
- CO Certificate of Occupancy
- CO Colorado
- COA Council on Aging
- COA County Attorney's Office
- CODOT Colorado Department of Transportation
- COE (Army) Corps of Engineers
- COG Council of Governments
- COGCC Colorado Oil and Gas Conservation Commission
- CRS Colorado Revised Statutes
- CWA Clean Water Act
- CWCB Colorado Water Conservation Board
- DHHS Department of Health and Human Services
- DHS Department of Human Services
- DMV Department Of Motor Vehicles
- DOC Department of Corrections
- DOI Department of the Interior

- DOJ Department of Justice
- DOLA Department of Local Affairs
- DOR Department of Revenue
- DOT Department of Transportation
- DPS Department of Public Safety
- EA Environmental Assessment
- ECC Early Childhood Council
- EIAF Energy Impact Assistance Grant
- EIS Environmental Impact Statement
- EOC Emergency Operations Center
- EPA US Environmental Protection Agency
- FAA Federal Aviation Administration
- FASB Financial Accounting Standards Board
- FBO Fixed Base Operator
- FCC Federal Communications Commission
- FEMA Federal Emergency Management Agency
- FTE Full-Time Equivalent
- FY Fiscal Year
- GAAP Generally Accepted Accounting Principles
- GASB Governmental Accounting Standards Board
- GCSAP Gunnison County Substance Abuse Prevention
- GIS Geographic Information System
- GOCO Great Outdoors Colorado
- GPCD Gallons per capita per day
- GPD Gallons per day
- GPM Gallons per minute
- GVA Gunnison Valley Aviation
- GVRHA Gunnison Valley Regional Housing Authority
- HKCS Healthy Kids Colorado Survey
- HUD Housing and Urban Development
- HUTF Highway Users Tax Fund
- IT Information Technology Department
- LMD Local Marketing District
- LUR Land Use Resolution
- MOA Memorandum of Agreement



- MOU Memorandum Of Understanding
- NFP Nurse Family Partnership
- NPP Nurturing Parenting Program
- NWCCOG Northwest Colorado Council of Governments
 - PFC Passenger Facility Charge
 - PILT Payment in Lieu of Taxes
 - POA Property Owners Association
 - PUD Planned Unit Development
 - PW Public Works
 - RFP Request For Proposal
- ROW Right of Way
 - RTA Rural Transportation Authority
 - SO Sheriff's Office
 - SOT Specific Ownership Tax
- TABOR Taxpayer Bill of Rights
 - TIF Tax Increment Financing
- UGRWCD Upper Gunnison River Water Conservancy District
 - USDA United States Department of Agriculture
- USDA-RD United States Department of Agriculture-Rural Development
 - USGS United States Geological Survey
- WQCC Water Quality Control Commission