



2018 BUDGET



Cover photos courtesy of

Alicia Corliss



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- Quick Reference Guide
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LETTER OF BUDGET TRANSMITTAL

To: Division of Local Government
1313 Sherman Street, Room 521
Denver, CO 80203

Date: January 31, 2018

Attached is the 2018 budget for the County of Gunnison, the Gunnison River Valley Local Marketing District, the Gunnison Valley Transportation Authority, and the Gunnison County Housing Authority, submitted pursuant to Section 29-1-113, C.R.S. These budgets were adopted on December 15, 2016. If there are any questions on these budgets please contact Linda Nienhueser at 970 641-7622, 200 East Virginia Avenue, Gunnison, CO 81230.

The mill levy certified to the County Commissioners is 17.075 mills for all general operating purposes, subject to statutory and/or TABOR limitation; and 0.132 mills for refund/abatement. Based on an assessed valuation of \$587,227,580, the total property tax revenue is \$10,104,425. A copy of the resolution setting the mill levy is included.

I hereby certify that the enclosed is a true and accurate copy of the budget and certification of tax levies to the Board of County Commissioners.

A handwritten signature in blue ink that reads "Linda Nienhueser". The signature is written in a cursive style and is positioned above a horizontal line.

Linda Nienhueser, Finance Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Gunnison County
Colorado**

For the Fiscal Year Beginning

January 1, 2017

Christopher P. Morill

Executive Director



GFOA Distinguished Budget Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Gunnison County, Colorado for its annual budget for the fiscal year beginning January 1, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria:

- as a policy document,
- as an operations guide,
- as a financial plan,
- and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The Finance Program expresses its gratitude to the Gunnison County Commissioners, County Manager, Elected Officials, and Departments for their contributions to the 2018 Budget.

With gratitude,

The Gunnison County Finance Program Staff



Board of County Commissioners

- Phil Chamberland Chairperson
- Jonathan Houck Vice-Chairperson
- John Messner Commissioner

Budget Team

- Matthew Birnie County Manager
- Marlene Crosby Assistant County Manager
- Linda Nienhueser Finance Director
- Kelly Weak Senior Accountant
- Jody Wise Accountant
- Alicia Corliss Accountant
- John Nehls Accountant

- All Elected Officials and Department Heads

Contact Information

- Gunnison County, Colorado
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2203
www.gunnisoncounty.org



Budget Overview

The Gunnison County Administration Program is pleased to present the 2018 Budget. This budget is balanced, as required by Colorado law, and conforms to our adopted Accounting Policies. In addition to the Gunnison County budget, included also are budgets for the:

- Gunnison River Valley Local Marketing District,
- Gunnison Valley Rural Transportation Authority, and
- Gunnison County Housing Authority.

The Gunnison County Board of County Commissioners serves as either the Board of Directors or appoints the Board of Directors for these entities.

Factors Influencing the 2018 Budget Development

Priorities and Values

Vision Statement: Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Strategic Plan: The 2018 Budget was built around the performance management initiative called Managing for Results (MFR) and links resources to results, following the Board of County Commissioners' Strategic Plan. Gunnison County's Strategic Plan, first adopted May 20, 2008 and most recently revised April 4, 2017 is available at <https://www.gunnisoncounty.org/DocumentCenter/View/2324>. The 2018 budget development, a crucial element of the MFR process, is further detailed on page 59. The four strategic priorities set by the Board in that plan are:

- Ensure sound infrastructure,
- Protect the environment,
- Promote prosperous, collaborative and healthy communities, and
- Deliver high quality services.

This budget was developed in accordance with the MFR culture Gunnison County has adopted.

Long-range Financial Plan

The purpose of long-range financial planning is to provide context for annual budget decisions. Two critical planning tools were used to determine how available resources will be used to support the functions required and expected from Gunnison County residents for 2018 and beyond. First, the Strategic Plan outlines priorities and goals, then an Implementation Tactics Report is compiled of required resources to accomplish each strategy. Completion of individual strategies combine to realize strategic results expected. Operational costs and small scale improvements are identified in funding sources generally available to the department(s) involved. Large projects require a multifaceted approach including minimizing other expenditures where possible and securing additional funding through grants, unallocated sales tax for capital costs and securing financing when necessary and appropriate. Sales Tax revenues will continue to be available for capital costs and are expected to reach two million by 2024 as shown below.

The second planning tool is the annual update of the Capital Improvement Plan (CIP). With a five-year planning horizon, we are able to prepare for upcoming capital costs. Through this annual process capital needs are evaluated and ranked in order of priority based on a variety of weighted criteria including how well they align with the Board’s strategic plan. Operational costs tied to capital projects are analyzed and ongoing costs, both additional costs and savings, are considered in this process. The CIP plan is more fully described later in the document, pages 349-362.

The spreadsheet on the next page illustrates the process we use to evaluate sustainability of available resources in the General Fund. Each year we analyze the previous year actuals compared to budget. In this way we are better able to make decisions about future costs versus anticipated revenues. For 2016 and 2017, actuals compared to budget show an average of .8% higher revenues than budget, and 7.02% savings in total expenditures. The chart illustrates that if we forecast the budget in 2019 using those average percentage changes over the previous years, and anticipate a modest 2% increase in revenues and expenditures in subsequent years, our resulting fund balance would be above the required 25% each year going forward. Our preliminary budget discussion starts with the needs in the General Fund, as all budget decisions , especially employee benefit costs, have to be sustainable in that fund.

Priorities are set, items are included in the upcoming budget and resources are committed to support those decisions. Then during the year, short term objectives are linked to long range financial plans in an on-going process throughout the organization. Each BOCC agenda item request that includes a financial component is routed through Finance for budget comparison and comment prior to being added to the agenda. In this way, each decision made during the year is informed by current, relevant fiscal data.

Additionally during 2017 and continuing into 2018 new software is being implemented in the Finance and Human Resources Programs with enhanced options for financial forecasting. These planning tools form the framework for budget conversations as operational and capital construction projects are considered.





Budget Message

| GUNNISON COUNTY, CO - GENERAL FUND FINANCIAL SUMMARY | | | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2017B | 2018B | 2019F | 2020F | 2021F | 2022F | 2023F | 2024F | 2025F |
| REVENUES & SOURCES (BY ACCOUNT GROUP) | | | | | | | | | |
| 01-TAXES | 9,025,713 | 9,385,200 | 9,460,620 | 9,649,832 | 9,842,829 | 10,039,685 | 10,240,479 | 10,445,288 | 10,654,194 |
| 02-LICENSES & PERMITS | 379,918 | 387,843 | 390,960 | 398,779 | 406,754 | 414,890 | 423,187 | 431,651 | 440,284 |
| 03-INTERGOVERNMENTAL | 1,157,724 | 1,056,809 | 1,065,302 | 1,086,608 | 1,108,340 | 1,130,507 | 1,153,117 | 1,176,179 | 1,199,703 |
| 04-CHARGES FOR SERVICES | 555,350 | 637,152 | 642,272 | 655,118 | 668,220 | 681,584 | 695,216 | 709,120 | 723,303 |
| 05-CONTRIBUTIONS AND OTHER GRANTS | 49,485 | 56,900 | 57,357 | 58,504 | 59,674 | 60,868 | 62,085 | 63,327 | 64,594 |
| 06-FINES & FORFEITURES | 77,000 | 102,000 | 102,820 | 104,876 | 106,974 | 109,113 | 111,295 | 113,521 | 115,792 |
| 07-INVESTMENT INCOME | 103,350 | 73,900 | 74,494 | 75,984 | 77,503 | 79,053 | 80,635 | 82,247 | 83,892 |
| 08-INTERFUND REVENUES | 650,305 | 660,300 | 665,606 | 678,918 | 692,497 | 706,347 | 720,474 | 734,883 | 749,581 |
| 09-OTHER FINANCING SOURCES/MIS | 143,726 | 157,718 | 158,985 | 162,165 | 165,408 | 168,717 | 172,091 | 175,533 | 179,043 |
| 10-TRANSFERS IN | 1,475,394 | 1,118,420 | 1,127,408 | 1,149,956 | 1,172,955 | 1,196,414 | 1,220,342 | 1,244,749 | 1,269,644 |
| TOTAL REVENUES & SOURCES | 13,617,965 | 13,636,242 | 13,745,823 | 14,020,739 | 14,301,154 | 14,587,177 | 14,878,921 | 15,176,499 | 15,480,029 |
| <i>ANNUAL CHANGE</i> | | 0.80% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| EXPENDITURES & USES (BY ACCOUNT GROUP) | | | | | | | | | |
| 01-PERSONNEL | 7,770,578 | 8,363,044 | 7,775,992 | 7,931,512 | 8,090,143 | 8,251,945 | 8,416,984 | 8,585,324 | 8,757,031 |
| 02-SUPPLIES | 502,188 | 477,233 | 443,733 | 452,608 | 461,660 | 470,893 | 480,311 | 489,917 | 499,716 |
| 03-PURCHASED SERVICES | 3,282,752 | 3,348,719 | 3,113,653 | 3,175,926 | 3,239,444 | 3,304,233 | 3,370,318 | 3,437,724 | 3,506,479 |
| 04-COMMUNITY PRGMS/CONTRIBUTIONS | 124,100 | 115,543 | 107,432 | 109,581 | 111,773 | 114,008 | 116,288 | 118,614 | 120,986 |
| 05-FINANCING COSTS | 39,990 | 39,990 | 37,183 | 37,927 | 38,685 | 39,459 | 40,248 | 41,053 | 41,874 |
| 06-CAPITAL OUTLAY | 209,393 | 280,132 | 260,468 | 265,677 | 270,991 | 276,411 | 281,939 | 287,578 | 293,329 |
| 07-MISCELLANEOUS | 1,745,540 | 1,367,654 | 1,271,650 | 1,297,083 | 1,323,025 | 1,349,485 | 1,376,475 | 1,404,005 | 1,432,085 |
| 08-TRANSFERS OUT | 658,888 | 700,473 | 651,303 | 664,329 | 677,615 | 691,168 | 704,991 | 719,091 | 733,473 |
| TOTAL EXPENDITURES & USES | 14,333,429 | 14,692,788 | 13,661,414 | 13,934,643 | 14,213,335 | 14,497,602 | 14,787,554 | 15,083,305 | 15,384,971 |
| <i>ANNUAL CHANGE</i> | | -7.02% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| EXPENDITURES & USES (BY DEPARTMENT GROUP) | | | | | | | | | |
| AUXILIARY SERVICES | 286,913 | 312,651 | 290,703 | 296,517 | 302,447 | 308,496 | 314,666 | 320,959 | 327,379 |
| CULTURE & RECREATION | 331,738 | 344,589 | 320,399 | 326,807 | 333,343 | 340,010 | 346,810 | 353,746 | 360,821 |
| GENERAL GOVERNMENT | 8,923,303 | 8,929,370 | 8,302,528 | 8,468,579 | 8,637,950 | 8,810,709 | 8,986,924 | 9,166,662 | 9,349,995 |
| HEALTH & WELFARE | 782,393 | 722,262 | 671,559 | 684,990 | 698,690 | 712,664 | 726,917 | 741,456 | 756,285 |
| JUDICIAL | 333,952 | 358,321 | 333,167 | 339,830 | 346,627 | 353,559 | 360,631 | 367,843 | 375,200 |
| PUBLIC SAFETY | 3,479,043 | 3,816,660 | 3,548,730 | 3,619,705 | 3,692,099 | 3,765,941 | 3,841,260 | 3,918,085 | 3,996,447 |
| PUBLIC WORKS | 196,087 | 208,935 | 194,268 | 198,153 | 202,116 | 206,159 | 210,282 | 214,487 | 218,777 |
| TOTAL EXPENDITURES & USES | 14,333,429 | 14,692,788 | 13,661,354 | 13,934,581 | 14,213,273 | 14,497,538 | 14,787,489 | 15,083,239 | 15,384,904 |
| <i>ANNUAL CHANGE</i> | | -7.02% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| REVENUES OVER/(UNDER) EXPENDITURES | -715,464 | -1,056,546 | 84,409 | 86,097 | 87,819 | 89,575 | 91,367 | 93,194 | 95,058 |
| FUND BALANCE - FISCAL YEAR END | 5,249,371 | 4,192,825 | 4,277,234 | 4,363,330 | 4,451,149 | 4,540,724 | 4,632,091 | 4,725,285 | 4,820,343 |
| Percent of Total Expenditures | 36.62% | 28.54% | 31.31% | 31.31% | 31.32% | 31.32% | 31.32% | 31.33% | 31.33% |

Budget Considerations and Approach

The 2018 budget process began with the Budget Kick-off meeting on August 15th. The Board, County Manager, and Finance staff met with Elected Officials and Department Heads to communicate current economic factors, revenue trends and budget priorities. Review of the Board Strategic Plan is now the starting point for all budget discussions. Revenue trends were analyzed and major projects selected to move forward were prioritized. Several key items, detailed below, were highlighted.

With Sales Tax receipts climbing over the last few years, it was evident that marketing strategies have been successful as demonstrated by the increase in lodging industry sales. This sector increase coupled with the general uptick of spending brought on by a growing economy boosted revenue for other categories of sales including building materials, grocery stores and restaurants. Together with this additional revenue is the increase in service expectations, particularly in the public works and public safety related activities.



Budget Message

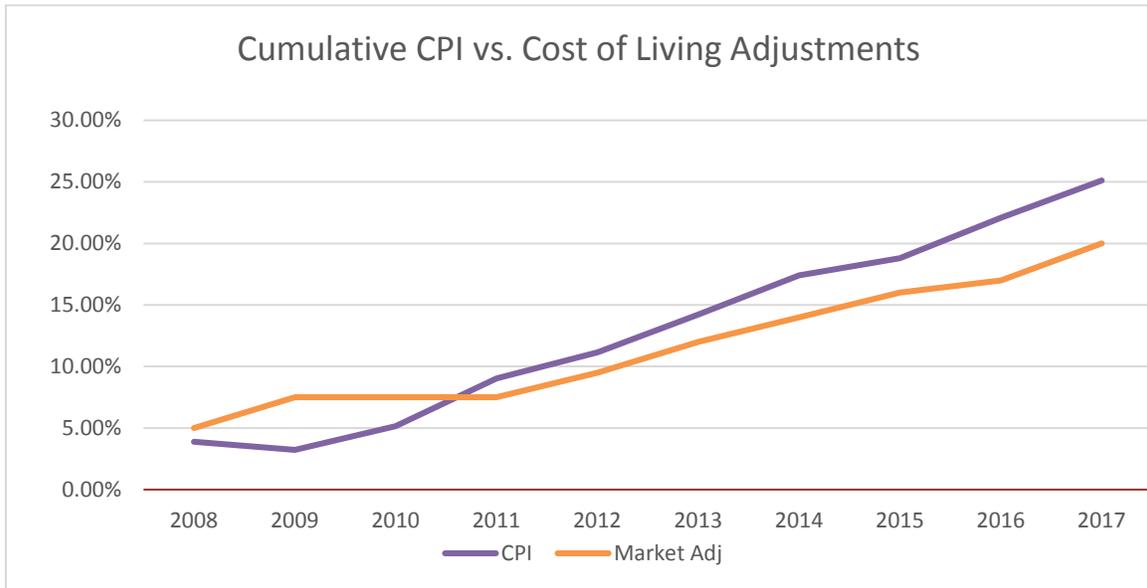
Unemployment in Colorado was at an unprecedented low of 2.6% in March of 2017 with Gunnison County at 1.8% that same month, a full one percent lower than the same month one year ago. While attracting and keeping highly qualified employees can be key to providing results, with low unemployment rates there are fewer candidates for openings and more attractive pay and benefit packages could tempt current employees to leave.

Coal mines and production have been a significant component of both property tax and extraction revenues for many years. As coal mines reach the end of their productive lives, the potential to offset these revenue reductions with new natural gas exploration and production was predicted. Oil and gas permits continued to climb but production has been postponed as low oil prices have not warranted bringing the gas out of the ground.

Colorado's change in policy related to cannabis use continues to be a factor in financial discussions across the state. In 2000, 54% of Colorado voters approved Amendment 20, allowing medical use for patients with a written medical consent. In 2012, Amendment 64 passed allowing recreational use for adults 21 and older. Gunnison County and municipalities have seen increased revenues from sales tax on retail sales and project those numbers to climb in 2018. Sales tax collections year to date through November 2017 showed an increase of 33% over the same period in 2016.

These factors were considered in the recommended use of revenues in the development of the staff-proposed budget for 2018. The budget development goals based on current and projected fiscal status and current priorities were determined and included these items:

- Use of baseline budget process again for 2018 whereby funding for the 2017 level of services and programs is the starting point for each department, less any one-time enhancements approved for 2017. Additional requests must be submitted for any addition or expansion in current levels of services with suggested potential revenue sources. These requests fall into three categories: 1) staff, 2) capital, and 3) enhancements.
- Use of conservative approach to any increases in expenditures for 2018.
- Each fee for services calculation will be examined to ensure fees will recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- Include a 5% cost of living adjustment for all employees and merit increases for eligible employees. Over the past ten years (2008 to 2017) the Denver/Boulder/Greeley Consumer Price Index (CPI) increase totals 25.11% and Gunnison County cost of living adjustments have totaled 20% over the same period. This supports our continuing effort to refrain from further erosion of the buying power of our employees' compensation, and to be well-positioned to recruit excellent candidates for open positions as many of our senior employees become eligible for retirement. Please see the chart below for details.



- Hold health care premiums constant for employees. Continue to offer a High Deductible Health Plan (HDHP) with a Health Savings Account (HSA) component for the third year in 2018. Gunnison County will help fund the HAS accounts for employees selecting this option as detailed below.

| COVERAGE LEVELS | EMPLOYER CONTRIBUTION ** | | |
|----------------------|---------------------------|----------------------------|----------------------------|
| Employee Only | \$600 1st Yr. Enrolling | \$300 2nd Yr. Re-Enrolling | \$150 3rd Yr. Re-Enrolling |
| Family | \$1,200 1st Yr. Enrolling | \$600 2nd Yr. Re-Enrolling | \$300 3rd Yr. Re-Enrolling |

** Funds are contributed in quarterly installments: January 1, April 1, July 1 and October 1. Gunnison County does not guarantee that the employer HSA contributions will continue in future years. Employer contributions are subject to budget restrictions.

- Determine the Gunnison County mill levy in accordance with the statutory "5.5%" Property Tax Revenue Limit, also known as the "Annual Levy Law" (Section 29-1-301, et seq., C.R.S.), and the Taxpayer's Bill of Rights (TABOR) as modified by voter approval in Gunnison County. Both these laws are detailed in the appendix.

The 2018 budget includes appropriated expenditures of \$92,487,110. In total this is a decrease from 2017 of 7.06%. This decrease is due largely to capital projects in the Public Works, Airport Construction, and Gunnison Valley Health programs included in 2017. The budget is funded with revenue estimates and anticipated fund balance.

A public hearing on the proposed budget was held on December 5, 2017. The proposed budget was adopted by the Gunnison County Board of County Commissioners on December 15, 2017. Copies of the budget documents are available in the Gunnison County Finance Office, 200 East Virginia Avenue, Gunnison, Colorado and can also be found on our website at www.gunnisoncounty.org



To help you locate information in this document, there are three reference sources.

- 1) The traditional *Table of Contents* located at the beginning of the document;
- 2) A *Quick Reference Guide* that will point you to answers of commonly asked questions, located immediately below; and
- 3) A *Section Guide* that gives an overview of each section, located below the Quick Reference Guide.

If you are using the electronic version of this document, Acrobat Reader bookmarks and search functions are also at your disposal.

Quick Reference Guide

| Frequently Asked Questions | Pages |
|---|---------|
| What are the priorities in the Gunnison County Strategic Plan? | 61-63 |
| What are the total expenses in the 2018 budget? | 29-33 |
| Where are major revenue sources discussed? | 12-18 |
| What is the County’s basis of accounting? | 401 |
| Where is debt service/lease purchase information? | 364-371 |
| What capital projects are included in this budget? | 349-362 |
| Where is personnel and FTE information? | 339-347 |
| Where can I find a one-page summary of total budget appropriations? | 37 |

Section Guide

Introduction

Included in this section are narrative and statistical data detailing revenue and expenditure summaries, organizational summaries and fund descriptions.

Budgeting for Results

This budget was built around the performance management initiative called Managing for Results and links resources to results, following the Board of County Commissioner’s Strategic Plan. This section details results achieved toward key performance measurements for core services. It also includes three years of revenue and expense data for each activity. To understand this group of pages, remember that Departments are comprised of Programs, and Programs are made up of Activities. Each section begins with the Department in black ink, followed by Programs in green ink, and Activities presented in blue.

Personnel

This section contains current and historic FTE (full-time equivalent) data as well as payroll costs in each department.

Capital Expenditures

This section includes a description of the Capital Improvement Plan (CIP), a list of CIP projects and a summary description of budgeted projects.

Debt

The summary of debt obligations is organized to include a list of each debt issued with date issued, issue amount and interest rate. The summary of payments provides detail of annual payment amounts and the breakdown between total principle and interest remaining. Also included is a computation of the County’s legal debt margin and a description of our credit rating.

Fund Summaries

The sheets in this section show revenue and expenses by fund for 2016 actuals, 2017 budget and projections, and 2018 budget. A fund balance detail is also included for each fund.

Appendix

You will find financial policies, a detailed discussion of the budget process and policies, a copy of the relevant budget resolutions and a glossary of budget terms in this section.

Revenue Summary

The following chart shows where the money comes from in broad categories and will be detailed further in the pages that follow.

Table I

Where the Money Comes From

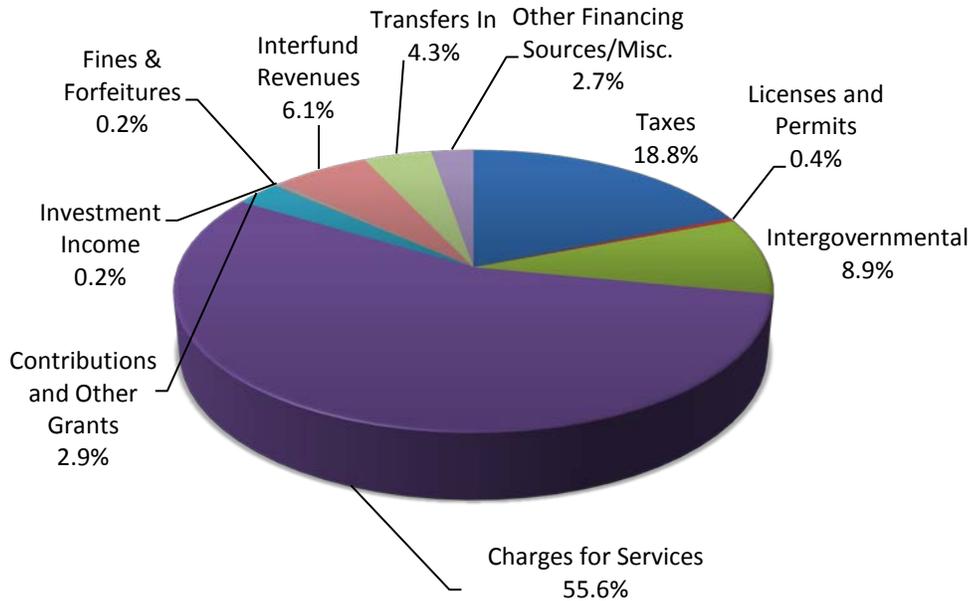
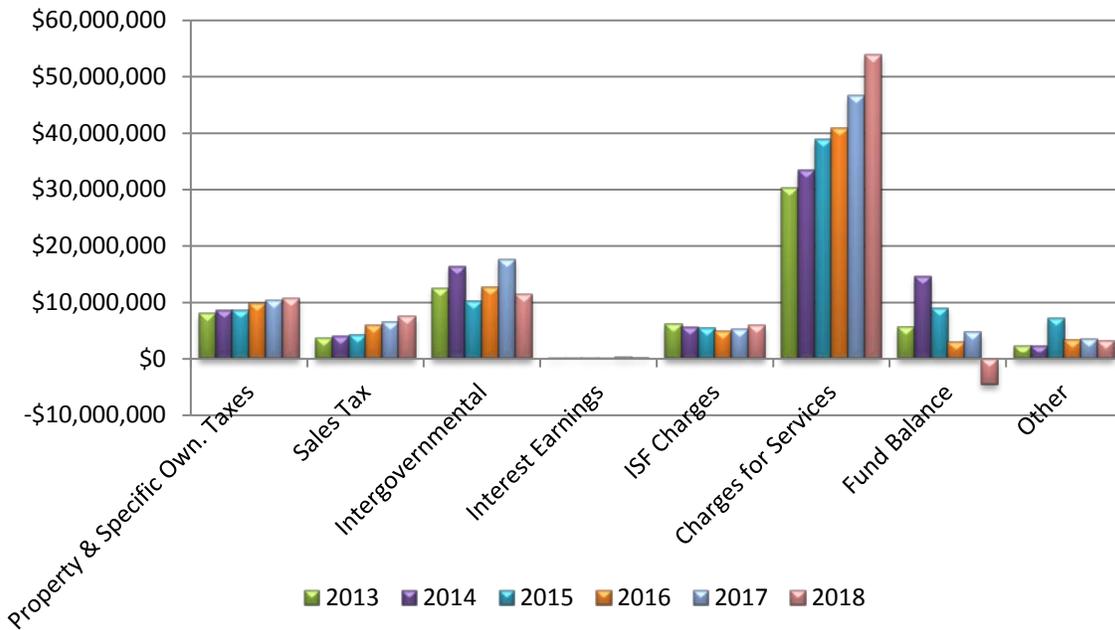


Table II, Revenue Sources, details major revenue categories.

Table II

Revenue Sources



The largest revenue area continues to be non-tax revenue. This area consists of fees, grants, charges for services and intergovernmental sources. The 2018 budget has a total of \$2,794,415 from grant revenue. In 2017 that number was \$8,315,364. The decrease is due to the Airport runway repaving project in 2017 for \$6,992,000 with 95% from Federal and State grants.

Major Revenue Sources, Assumptions and Trends

This budget includes 27 separate and distinct funds, each with revenues to support the anticipated expenditures. Funds fit into two broad categories, governmental and proprietary. Governmental funds include the General Fund, Special Revenue Funds, and Capital Projects Funds. Proprietary Funds include Enterprise and Internal Service Funds. Revenue sources for the various services Gunnison County provides determine where those services reside in this budget. For example, the Sales Tax fund is supported by a 1% County Sales Tax authorized by voters in 1978 and is restricted to capital costs. Revenues and expenses are reported in the special revenue fund category, Sales Tax Fund. Enterprise funds are supported by fees charged to users such as Sewer, Water, Solid Waste and the Hospital. Each is a separate fund with its own set of self-balancing general ledger accounts. For the purposes



Budget Message

of this section, major revenue sources are those revenues that represent at least 12% of the overall budget.

Taxes

Property Taxes

Because the voters of Gunnison County elected to set aside certain requirements of the TABOR amendment, we are allowed, statutorily, a 5.5% annual increase to property tax collections. The "5.5%" limit allows the County to realize all the revenue from new construction as well as up to a 5.5% increase in revenue from property taxes over the previous year. In response to the economic climate in 2012, instead of budgeting the allowable property tax increase (5.5% plus new construction) as was done historically, in 2013 we held the mill levy at 11.328, the same as 2012. By holding the mill levy constant, we continued to provide tax relief to our citizens, and preserved capacity for flexibility moving forward. The cumulative effect of lowering our tax receipts in previous years was \$10,180,198 less in property tax collections from 2013 – 2017.

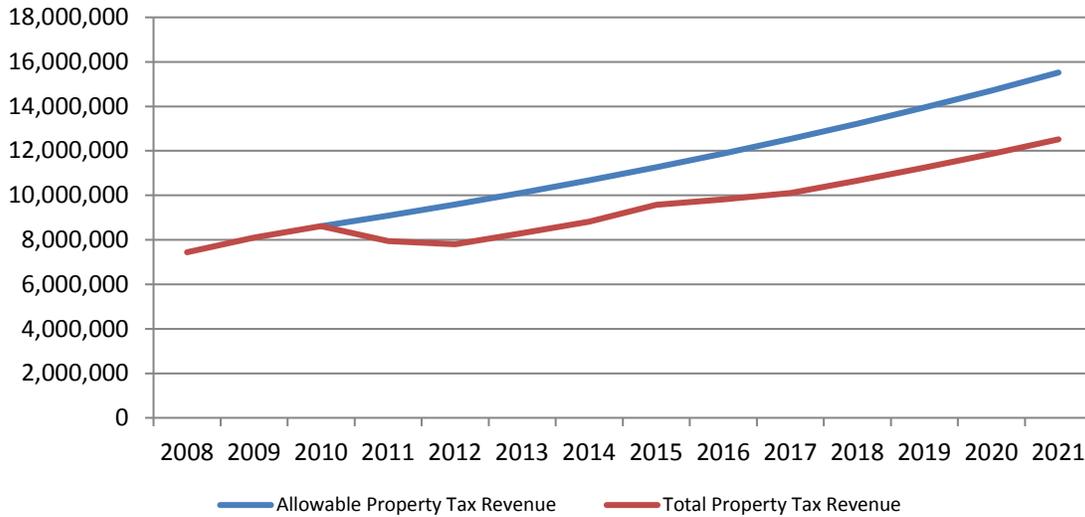
This year's mill levy results in an overall increase of \$285,982 in property tax from 2017 to 2018 as detailed below:

| <u>FUND/Description</u> | <u>2018 Property Tax Revenue</u> | <u>2017 Mill Levy</u> | <u>Amt. Over (Under) Prior Yr.</u> |
|-----------------------------|----------------------------------|-----------------------|------------------------------------|
| Human Services | \$ 313,450 | .534 | \$ 9,975 |
| Library | \$ 946,079 | 1.611 | \$ 30,106 |
| Gunnison Health Care Center | \$ 749,150 | 1.276 | \$ 23,839 |
| General Fund | <u>\$ 8,095,520</u> | <u>13.786</u> | <u>\$222,062</u> |
| TOTALS | <u>10,104,199</u> | <u>17.207</u> | <u>\$285.982</u> |

The following chart illustrates this new baseline. The red line shows actual property tax history and projections through 2021, the blue line shows the projected curve if the total allowable increases were realized.

Table III

Total Property Tax vs. Allowable

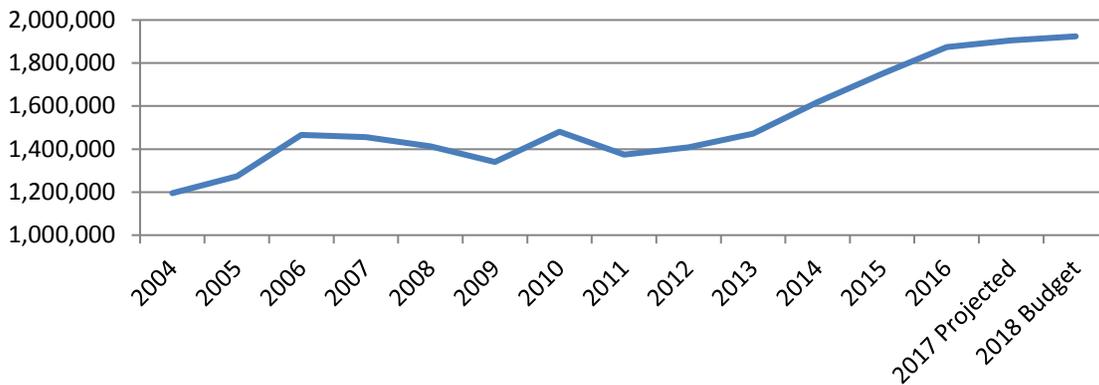


Sales Tax

The 2017 projection for Sales Tax collections includes a 1% increase for remaining months of collections (October, November and December) over previous year receipts. The 2018 amount is budgeted with an overall increase of 1% compared to the 2017 projection. The last three years increased by an average of 8.3%. As 50% of revenue received from the 1% county sales tax is shared back with the municipality where the sale occurred, the fluctuations in total county revenue and total sales tax differ. 2016 total taxable sales increased by 7.05% over 2015, and total county revenue increased 7.00%. Total 2017 tax collected on Marijuana sales in Gunnison County is \$64,683 through November compared to \$48,486 for the same period in 2016.

Table IV

Sales Tax Revenue



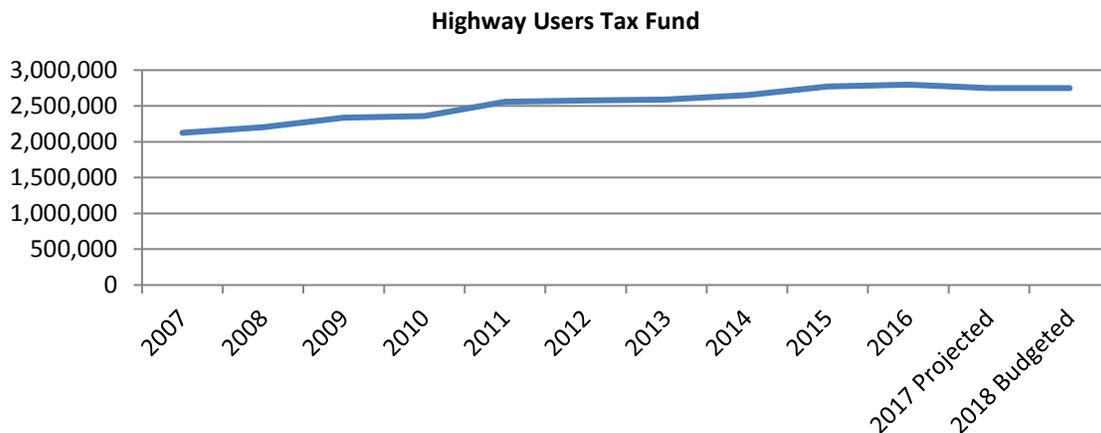
In total, Property and Sales Tax revenues are budgeted at \$18,188,105, 18.76% of total revenues.

Intergovernmental

Highway Users Tax Fund

The Highway Users Tax Fund (HUTF) was created in 1953 by State Statute to account for state highway revenue. Under the HUTF state law, transportation revenue is split between CDOT, counties, and cities. According to Section 43-4-204, C.R.S., all moneys in the HUTF are appropriated for: The acquisition of rights-of-way for, and the construction, engineering, safety, reconstruction, improvement, repair, maintenance and administration of, the state highway system, the county highway systems, the city street systems, and other public roads and highways of the state. Gunnison County receives a monthly payment of our share of this fund and in 2017 is budgeted to be \$2,750,000 in the Road and Bridge Fund. In 2016 we received \$2,797,000 and 2017 is tracking to be slightly higher. The single largest source of Highway Users Tax Fund revenues is the motor fuel excise tax, currently set at 22 cents per gallon of gasoline and 20.5 cents per gallon for diesel fuel. This revenue fluctuates with changing fuel prices and uses but has been relatively steady over the last ten years.

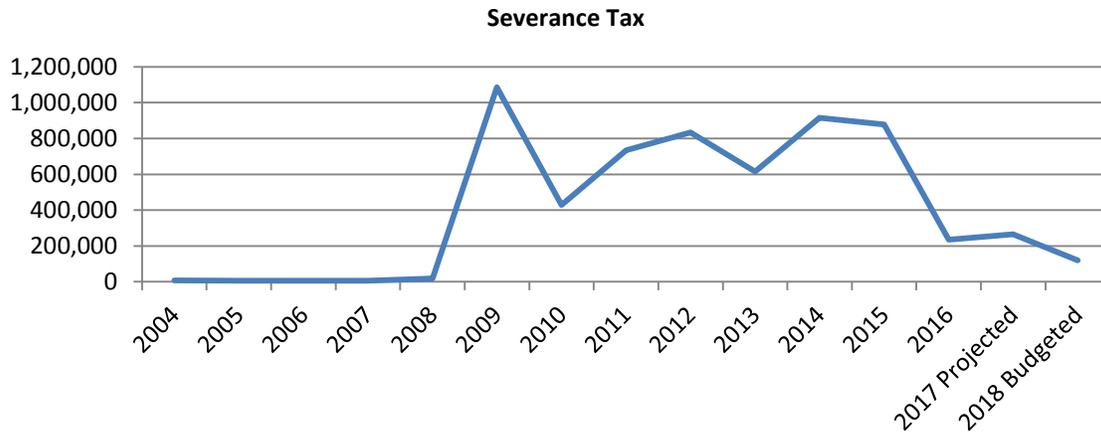
Table V



Severance

Colorado Severance Tax is a tax imposed upon nonrenewable natural resources that are removed from the earth. Natural resources that are subject to severance taxation include: Metallic Minerals, Molybdenum (ore), Oil and Gas, Oil Shale, and Coal. Increased production volumes, higher commodity prices and distribution law changes resulted in an unprecedented increase in Gunnison County revenue in 2009 (\$18,429 to \$1,085,114). In 2010, production and prices stabilized, but the change in distribution formulas held our share at \$428,094 and \$734,415 in 2011. Revenues during 2012 through 2015 held between \$600,000 to \$900,000, then fell to \$235,050 in 2016. The 2018 budgeted amount is \$120,000 in anticipation of decreased coal mine extraction, and low natural gas prices combining to reduce expected increases to activity in that sector that had been expected in previous years.

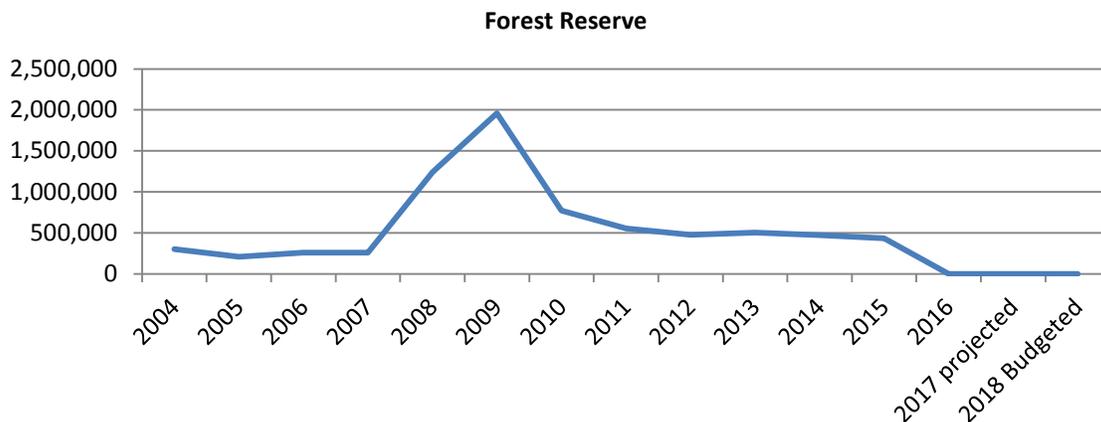
Table VI



Forest Reserve

The Forest Reserve Fund, derived under the Federal Forest Reserve Act of May 23, 1908, held and distributed under C.R.S., Section 30-29-101, is the source of this revenue. The U.S. Forest Service receives fee payments from lumber companies for the right to harvest timber. Twenty-five percent of the revenue collected is returned to the specific forest of origin and is distributed to counties based on the percentage of the total area found in each county. Congressional action is required each year to reauthorize this distribution. Through 2008, 5% of the County’s distribution was diverted to the local school districts. Beginning in 2009 due to a change in state law requiring a negotiated agreement with the school districts, the redistribution percentages increased to 25% in 2009, 33% in 2010, 42% in 2011, and 50% for 2012 through 2015. The County’s share is budgeted in the Road and Bridge fund and in 2015 we received \$435,368 after sharing 50% with the school districts. The 2016 revenue was distributed at 100% to the school districts and totaled \$213,217. 2017 projected and 2018 budget are both at zero as congressional action is not assured at the time the budget is being prepared.

Table VII





Federal Aviation Administration (FAA) Airport Improvement Program (AIP) Grants

The AIP provides grants to public agencies for the planning and development of public-use airports that are included in the National Plan of Integrated Airport Systems (NPIAS). For small primary, reliever, and general aviation airports, the grants cover 90 percent of eligible costs. This year, Gunnison County anticipates \$609,000 from the FAA for equipment and terminal concept study costs.

US Health & Human Services and CO Department of Human Services

The Health and Human Services department is expected to receive \$4,525,666 in intergovernmental revenues to support youth and family prevention services, self-sufficiency development, children and family services, child support enforcement and public assistance activities. These activities are funded with combined federal/state and local dollars, most with an 80/20 split. The allocation letter that details allowable costs for the current state fiscal year supports consistent services compared to last year.

In total, Intergovernmental Revenues are budgeted at \$11,430,921, 11.79% of total revenues.

Charges for Services

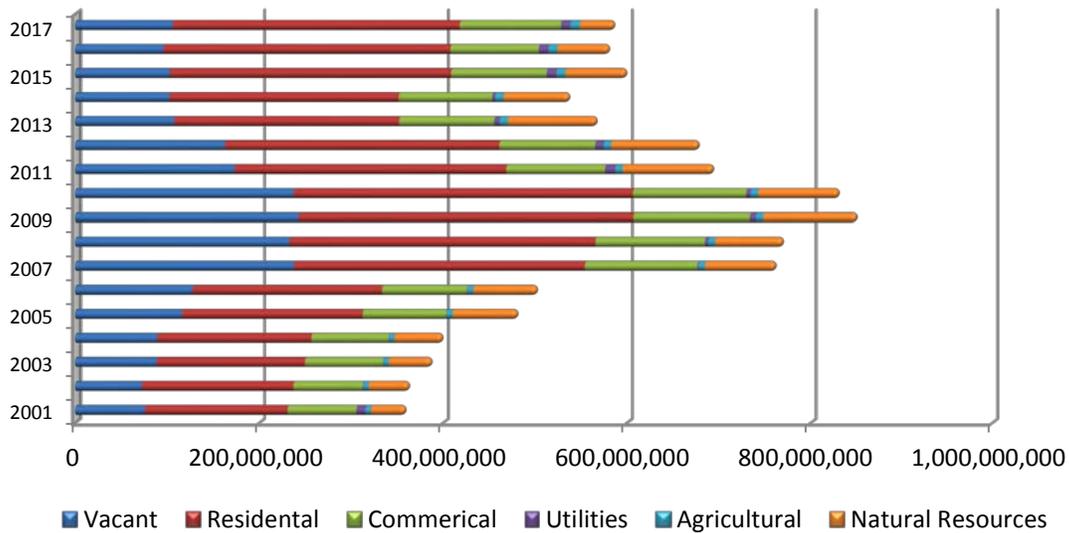
The Hospital has budgeted a 5.62% increase in revenues from charges for services over last year, \$47,642,879 to \$50,324,470. Other increases to rates in the remaining enterprise funds are for the Water Fund Divisions. The City of Gunnison operates the waste water treatment plant that services all waste water collected from the County collection systems. The City has notified us they will be increasing per gallon treatment costs by over 100% for 2018 as they determined the cost to operate the plant is not being covered with current rates. This has resulted in significant increases for our customers. Dos Rios Sewer will see a 42% increase or \$10.19 more per month for residential users; North Gunnison Sewer 25%, \$13.80 more per month for residential users; and Antelope Hills Sewer 15% increase or \$4.77 more per month for residential users. Rates at the Landfill will be increased for 2018 by 20% overall between loose and packed yards.

In total, Charges for Services Revenues are budgeted at \$53,931,389, 55.62% of total revenues.

Table VIII illustrates the changes in assessed value since 2001.

Table VIII

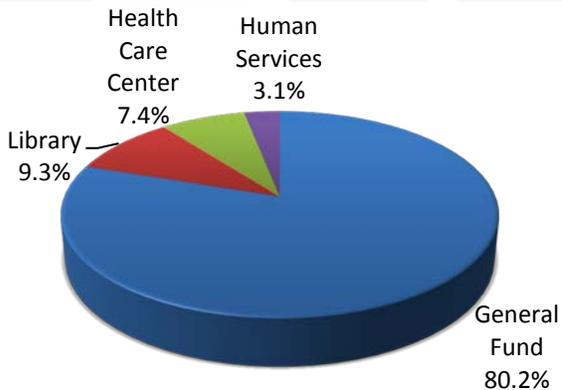
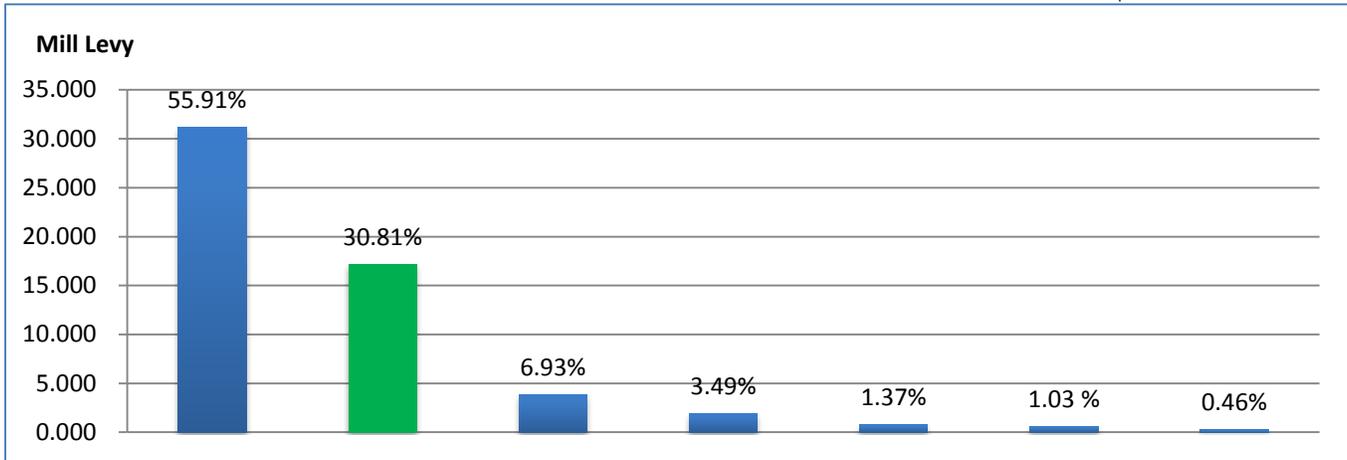
Changes in Assessed Valuation



In 2017, a reappraisal year, we saw a 0.97% increase in total assessed value over the previous year. In 2015, the last reappraisal year, the first increase in total assessed value occurred since 2009. The overall increase from 2014 to 2015 was 11.57% and followed five years of declining totals; -2.29% in 2010, -16.46% in 2011, -2.27% in 2012; -16.39% in 2013 and -5.26% in 2014. The 2011 reappraisal was the first double-digit percentage decline in total assessed value in 22 years.

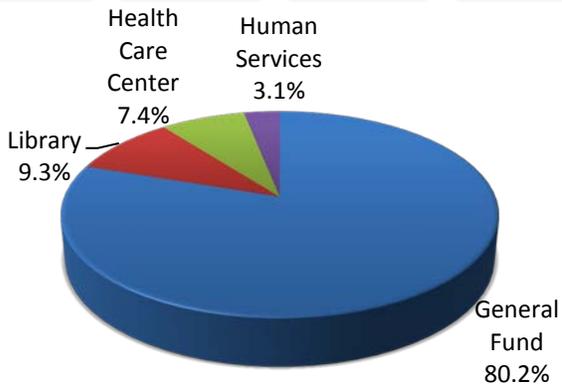
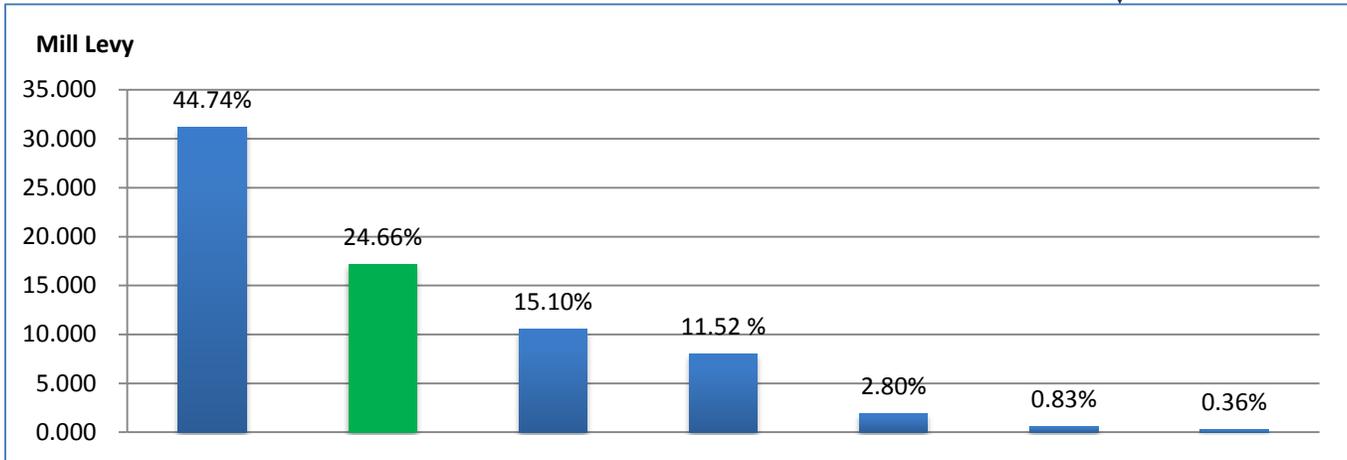
Although the Gunnison County Treasurer collects all property taxes, the property tax levied by Gunnison County represents only 28.25% of the total average tax bill. The following graphics depict the property taxes billed for a residential property located within the City of Gunnison, the county seat of Gunnison County, as well as an example in Crested Butte. The graphics also illustrate the use of the property taxes levied by Gunnison County by fund.

Where Do My Property Taxes Go (City of Gunnison)?



This example highlights a home in the City of Gunnison which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Where Do My Property Taxes Go (Crested Butte)?



This example highlights a home in the Town of Crested Butte which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Table IX

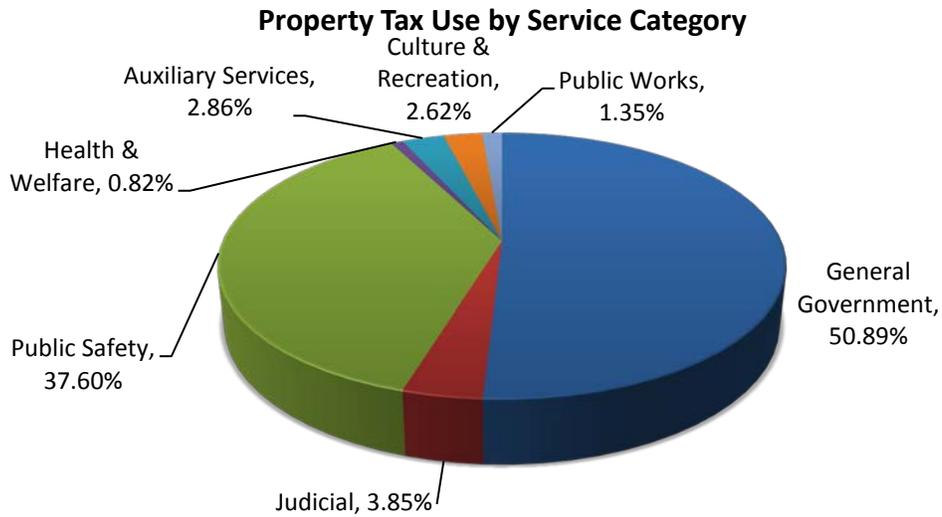


Table X

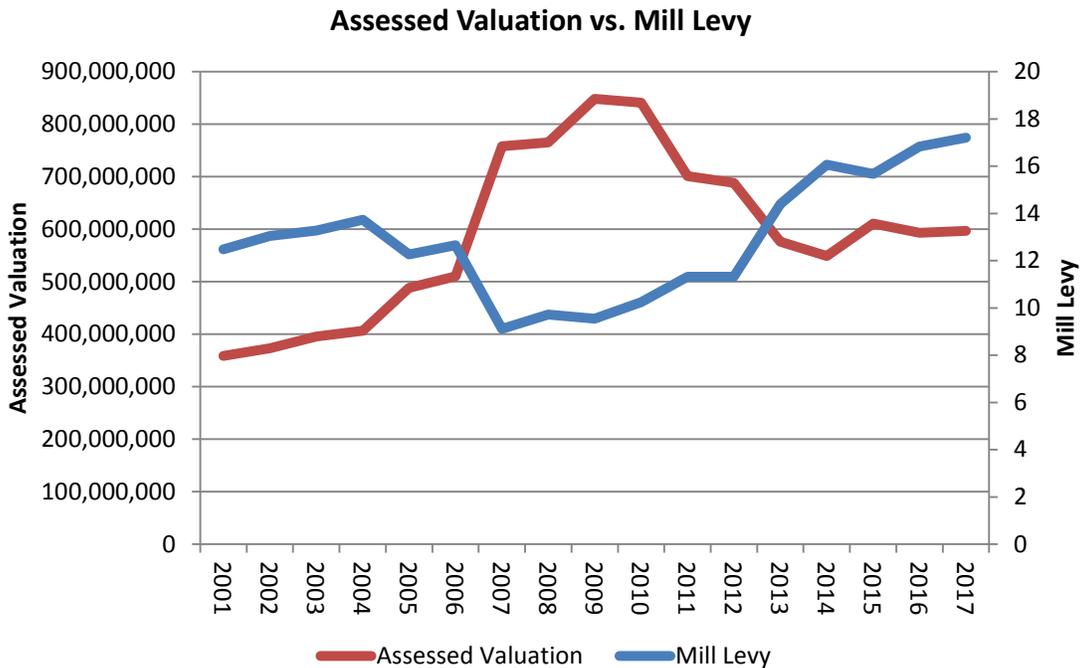


Table X illustrates that in general as assessed values increase, the annual mill levy decreases (as adjusted for the value of new construction). Notice in 2007 when the assessed value increased dramatically, the mill levy dropped proportionally. It can also be noted that the reverse happened in 2013.

COMPARATIVE MILL LEVIES

Table XI

Local Districts (2017 Levies)

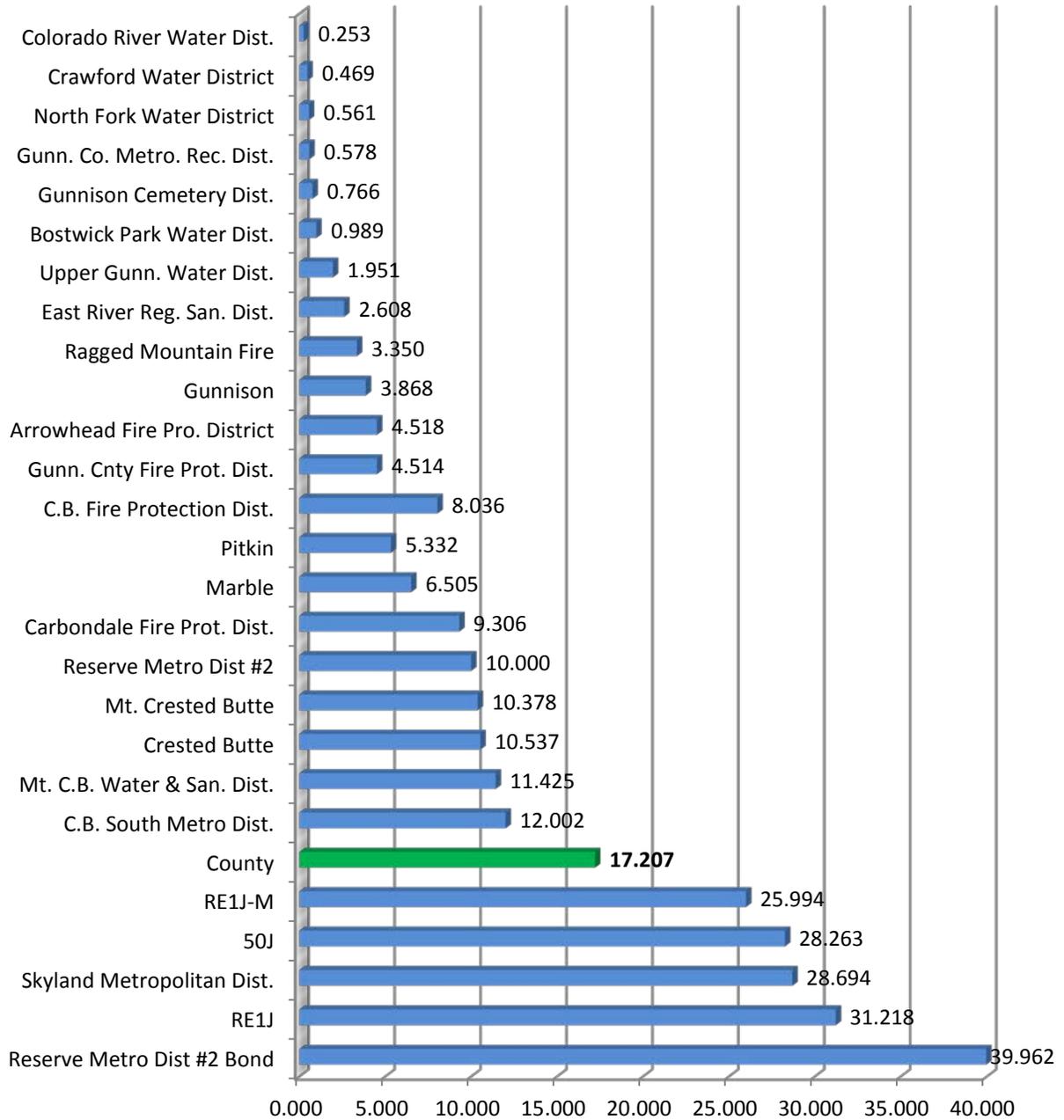


Table XII

Other Counties (2016 levies)

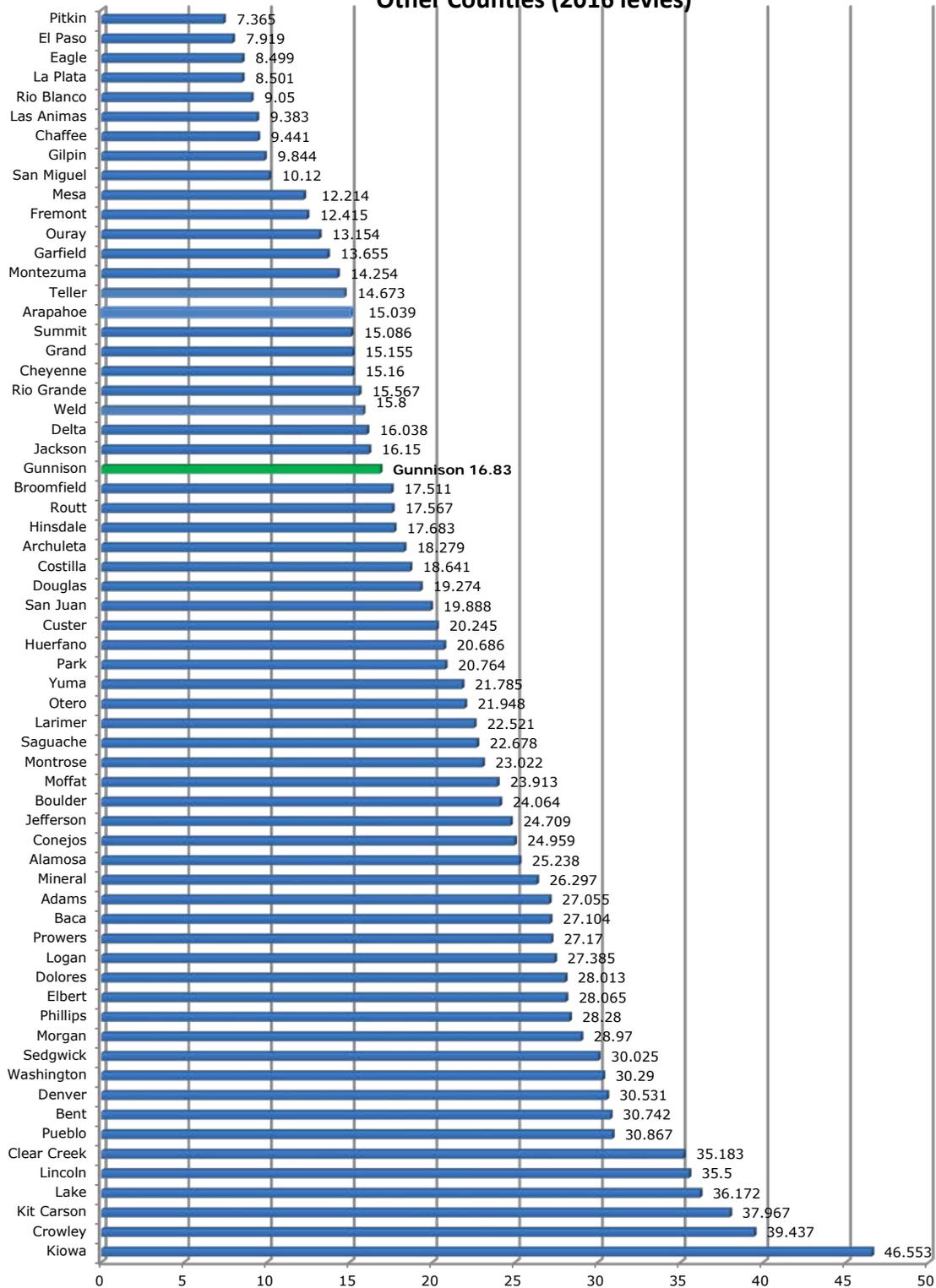


Table XIII

This table illustrates the total property tax burden in each county, divided by the estimated population as of 2016.

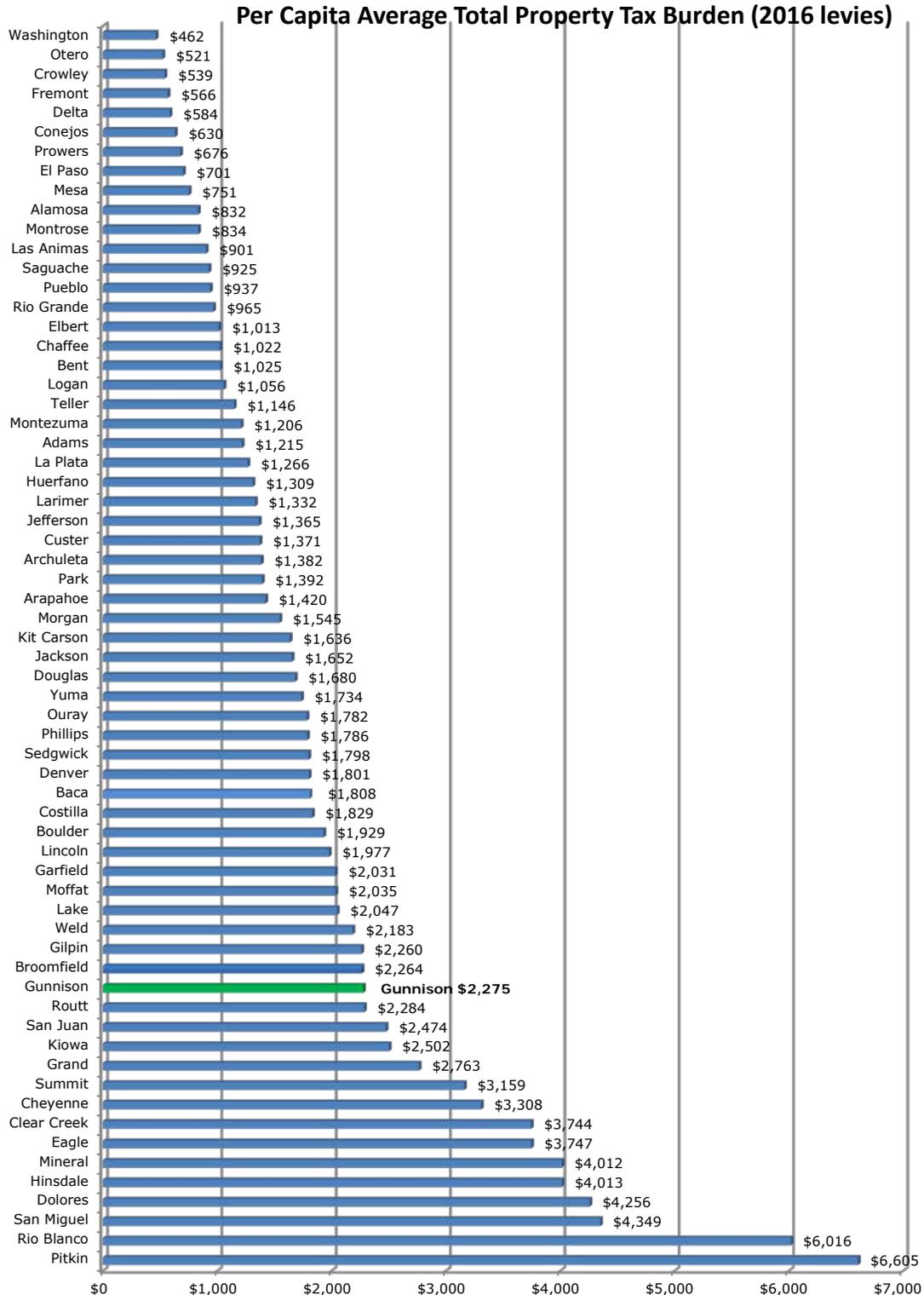
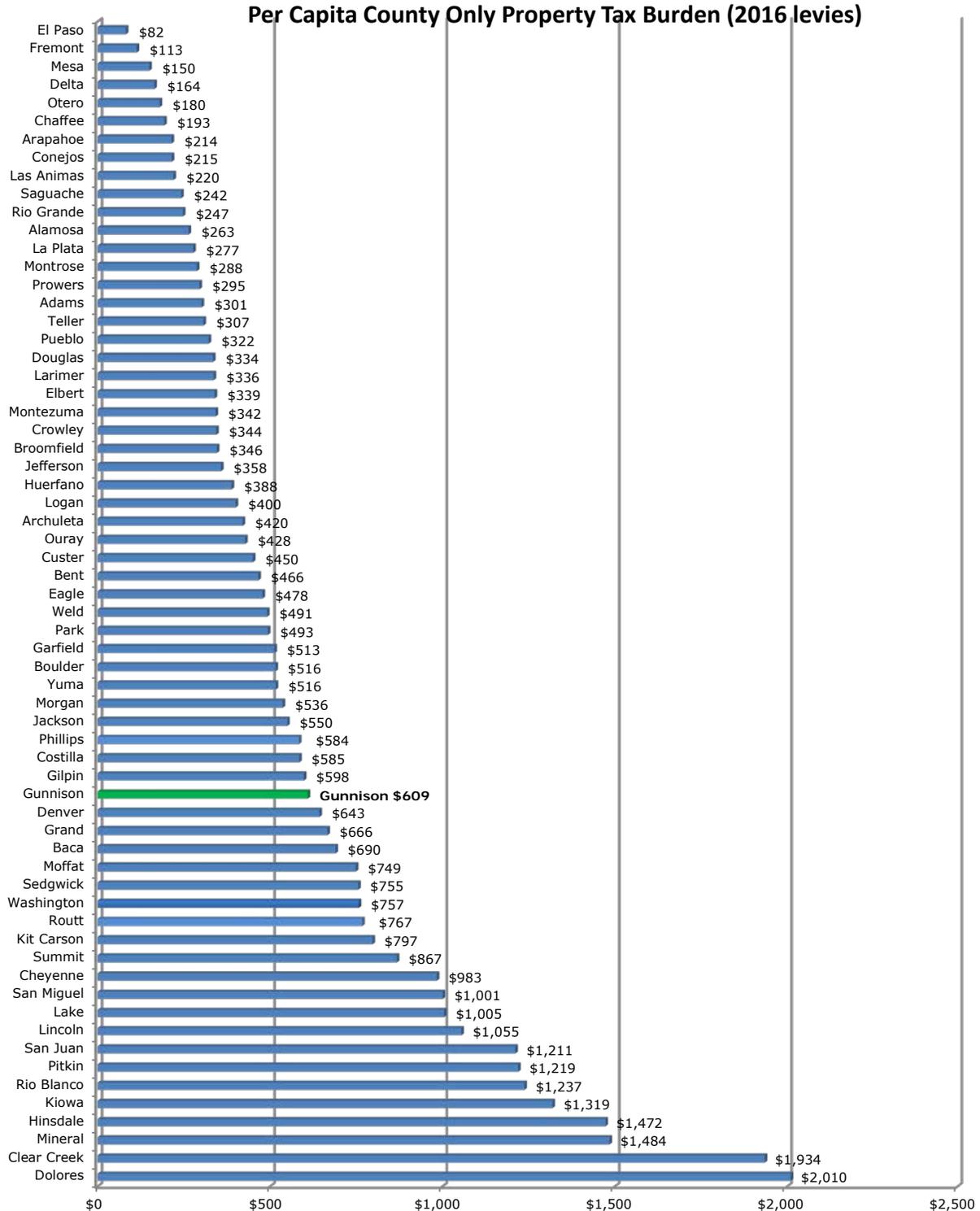


Table XIV

This table illustrates the County-only property tax divided by the estimated population as of 2016.



Additionally, most property taxpayers are not full-time County residents. Table XV provides a breakdown of where the taxpayers reside. Currently 59% reside outside of the County, and of those, a majority (65%), reside outside Colorado.

Table XIV

Where Gunnison County Property Taxpayers Reside

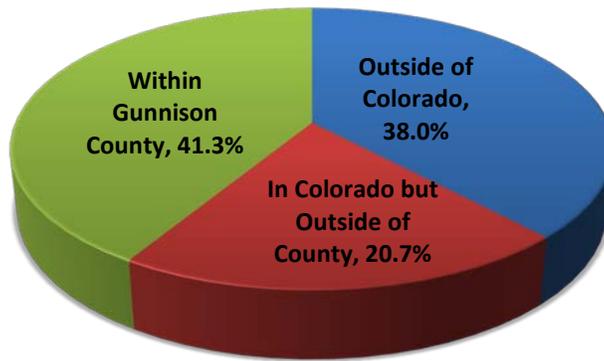


Table XVI

In County vs. Out-of-County Property Taxpayers

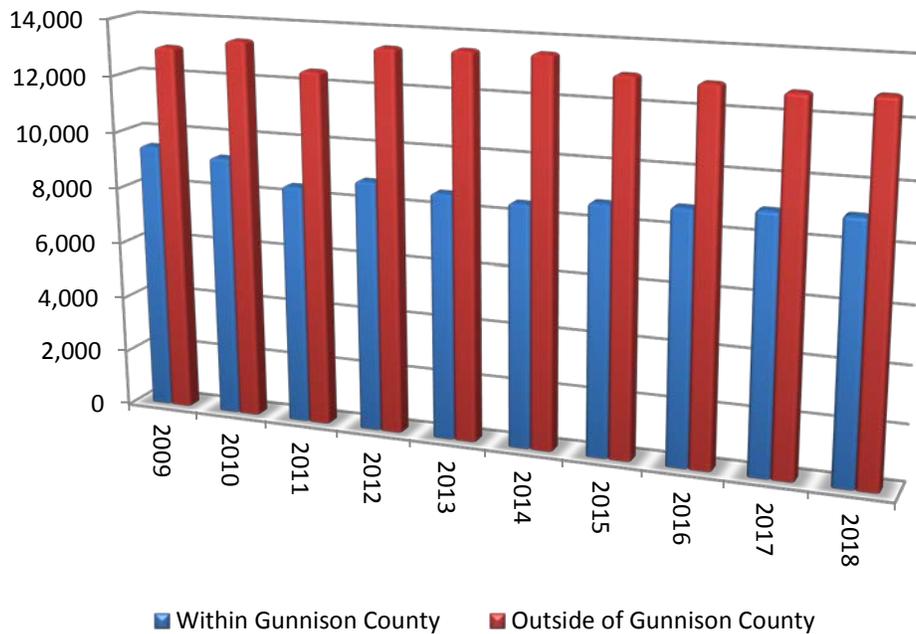
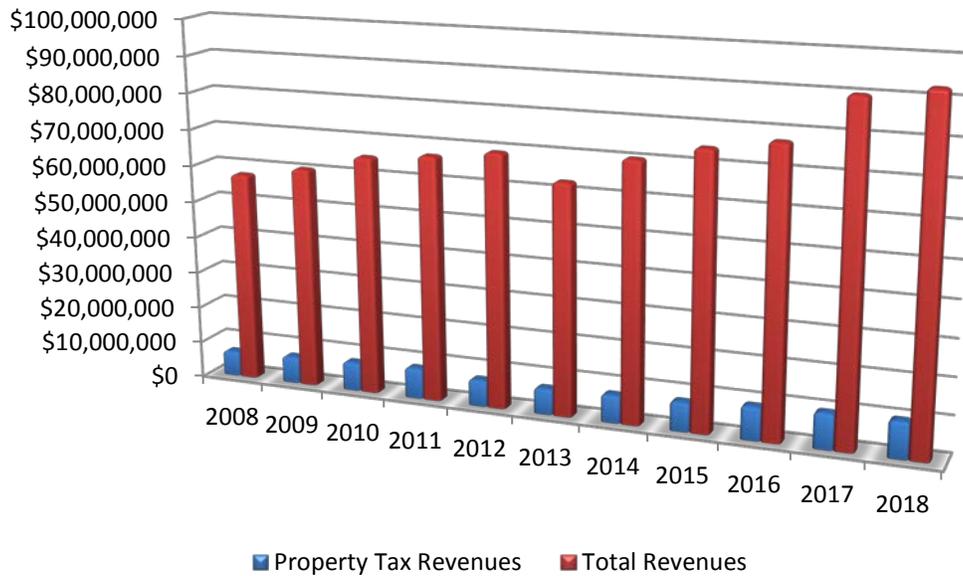


Table XVII provides an eleven-year comparison of non-tax and property tax revenue.

Table XVII

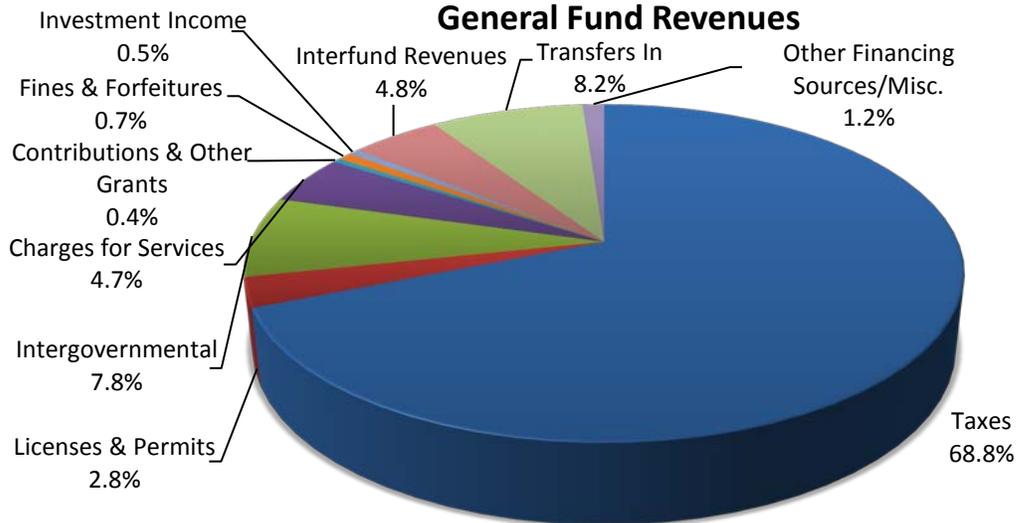
Property Tax Revenues vs. Total Revenues



While property tax represents only 10.88% of total revenues, it represents 68% of revenues budgeted in the General Fund.

Table XVIII

General Fund Revenues



Expenditure Summary

The 2018 total appropriations are summarized below by service category.

| Service Category | 2017 | 2018 | % Change |
|--------------------------|-------------------|-------------------|---------------|
| General Government | 15,179,097 | 14,759,975 | -2.76% |
| Judicial | 333,952 | 358,321 | 7.30% |
| Public Safety | 3,620,577 | 3,960,442 | 9.39% |
| Health & Welfare | 6,268,709 | 6,529,569 | 4.16% |
| Auxiliary Services | 286,913 | 312,651 | 8.97% |
| Culture & Recreation | 1,077,023 | 1,198,010 | 11.23% |
| Public Works | 16,946,210 | 11,607,865 | -31.50% |
| Debt Service | 2,311,570 | 2,417,988 | 4.60% |
| Business-Type Activities | 53,493,000 | 51,342,289 | -4.00% |
| Totals | 99,517,050 | 92,487,110 | -7.06% |

The following charts show where the money goes in broad categories and will be detailed further in the pages that follow.

Table XVIII

Where the Money Goes (by Type)

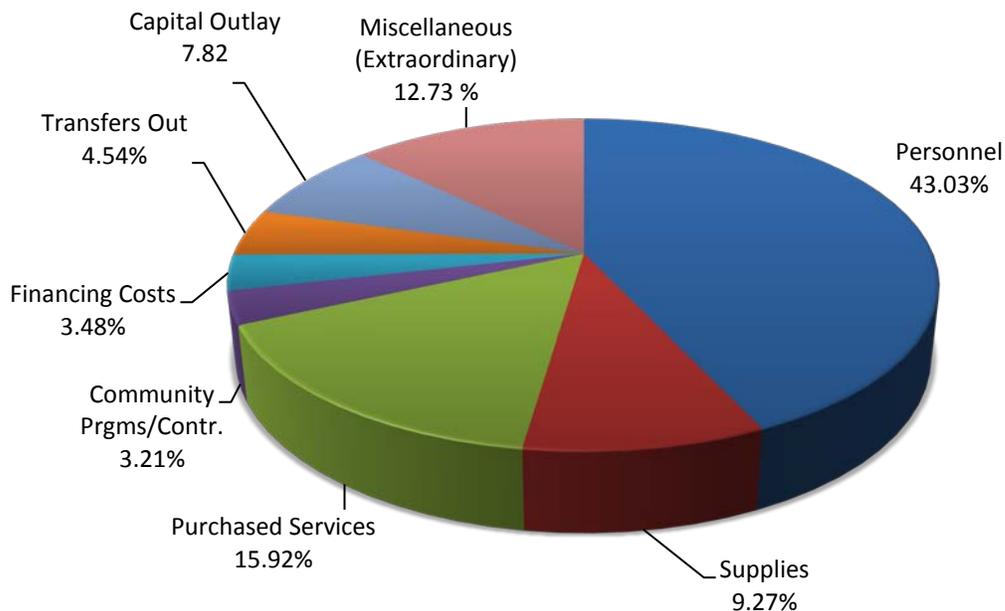


Table XIX

Where the Money Goes (by Function)

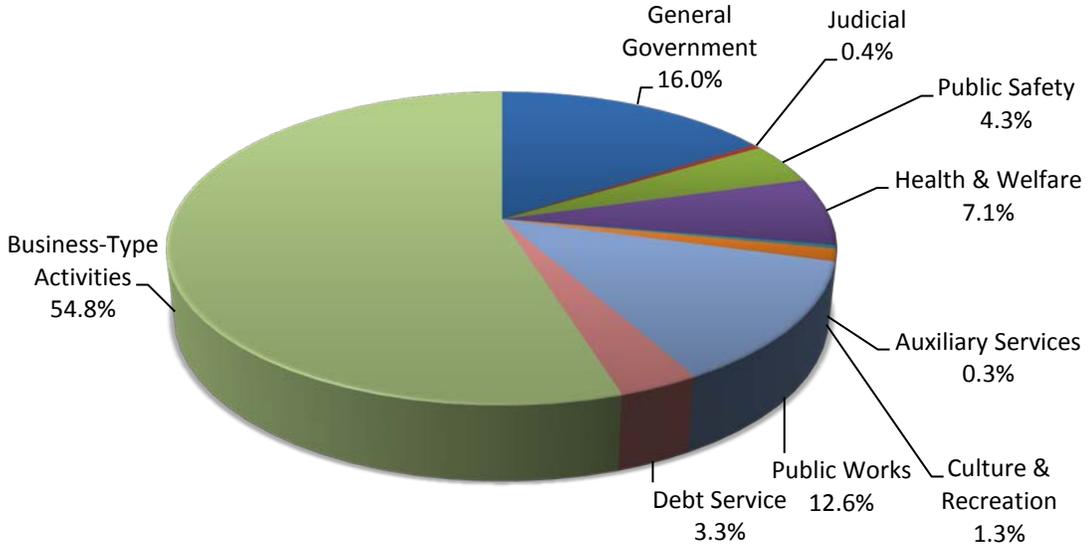
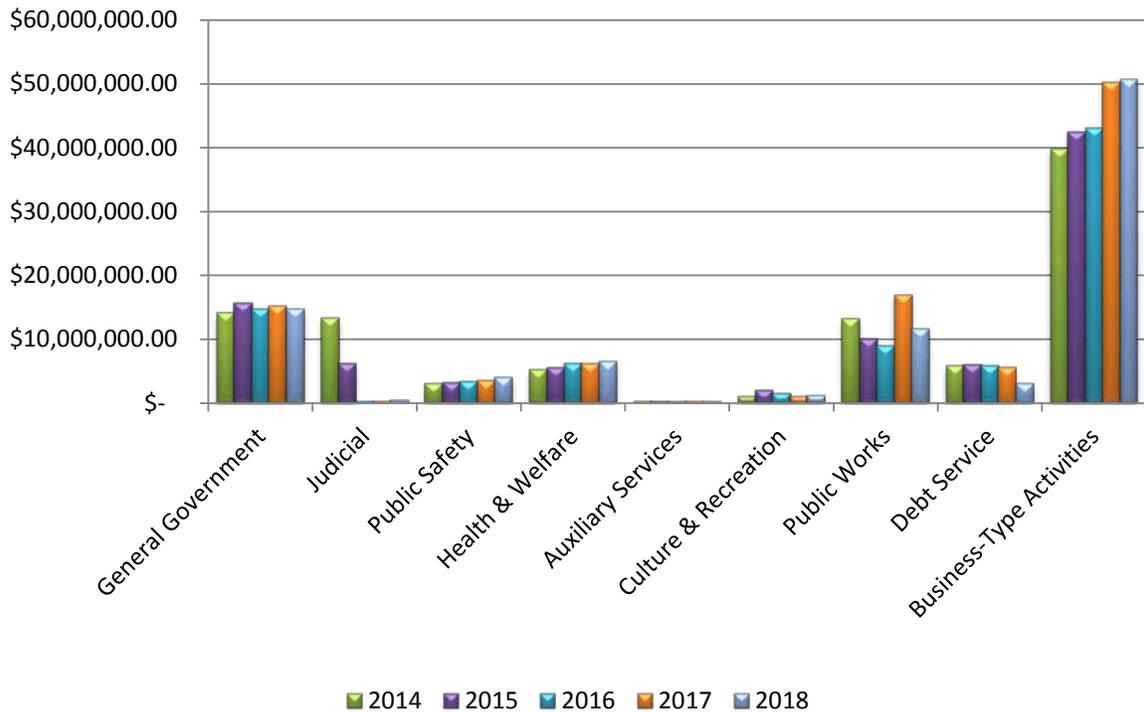


Table XX

Adopted Expenses





Budget Message

Highlights for each of the categories displayed in the Table XXI above are discussed below. We were able to maintain the current level of services and the General Fund budget holds an ending available resource balance of 25% of current-year expenses.

General Government

- This category shows a decrease from 2017 to 2018 mainly associated with the Rural Transportation Authority Fund. Airline guarantees are budgeted \$600,500 less in 2018 than 2017.
- The overall decrease in this category is \$419,122, -2.76%.

Judicial

- This category includes Gunnison County's share of the District Attorney office costs of the Seventh Judicial District. The costs are shared among Delta, Gunnison, Hinsdale, Montrose, Ouray and San Miguel counties proportionally based on updated population numbers. The DA's office requested an overall 7.3% increase.
- Total increase in this category is \$24,369, 7.3%.

Public Safety

- The Sheriff Services activity included several enhancement requests that were approved. Those include the addition of 2 FTE's for additional patrol deputy positions, increased dispatch fees, and the cost to install security panels in the detention center. The increase in number of patrol deputy positions is to address the transition from contracting with Mt. Crested Butte for upper valley patrol coverage, to Sheriff Services employees covering that area.
- Total 2018 increase in this category is \$339,865; 9.39%.

Health/Welfare

- Increased services in public assistance and substance abuse prevention.
- The overall increase in the category is \$260,860; 4.16%

Auxiliary Services

- Includes Alternative Services, the Colorado State University Extension Services, and the Veterans activities.
- The overall increase in this category is \$25,738; 8.97%

Culture/Recreation

- Additional opportunities to participate in conservation easements on acreage within Gunnison County were identified for 2018, total Land Preservation budgeted costs increased \$220,182 from 2017 to 2018.
- The total increase in this category is 120,987; 11.23%.

Public Works

- AIP 51 Runway Rehab, total cost of \$6,992,000, was included in the 2017 budget. There is no large project of this magnitude budgeted in 2018.
- The overall decrease in this category is \$5,338,345; -31.5%.

Debt Services

- Gunnison County purchased a tract of land adjacent to the Gunnison River during 2017, with financing through previous land owner. Payments of \$100,000 per year are included.
- This land will be used to move the current river access across Highway 135 and provide more parking, alleviating the very congested river access location currently in use.
- The overall increase in this category is \$106,418, 4.6%

Proprietary Funds (Business-Type Activities)

- Gunnison Valley Health includes a decrease in expenditures mostly in the purchased services category.
- Solid Waste, Recycling Activity, is down from previous year due to completion of the new Recycle Center and move in 2017.
- Overall, total expenses in this category are down \$2,150,711; -8.36%.

Table XXI

General Fund Expenditures

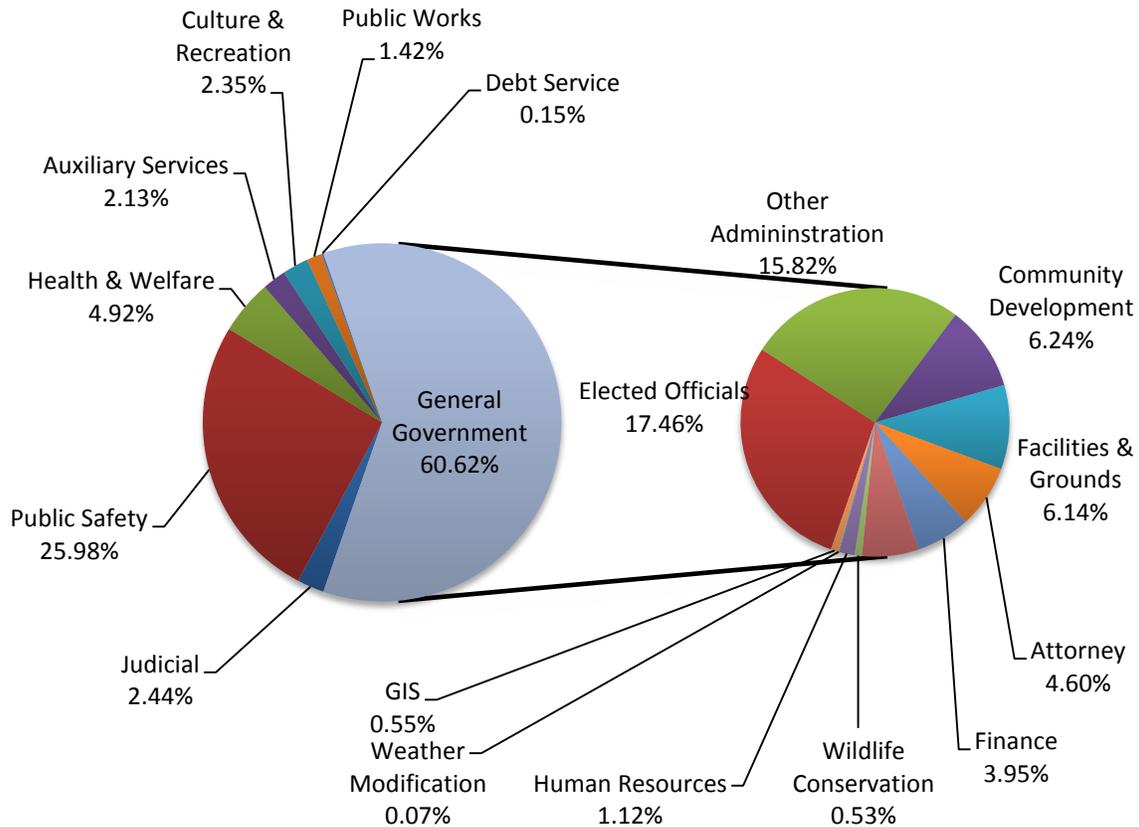


Table XXII

Public Safety Expenditures

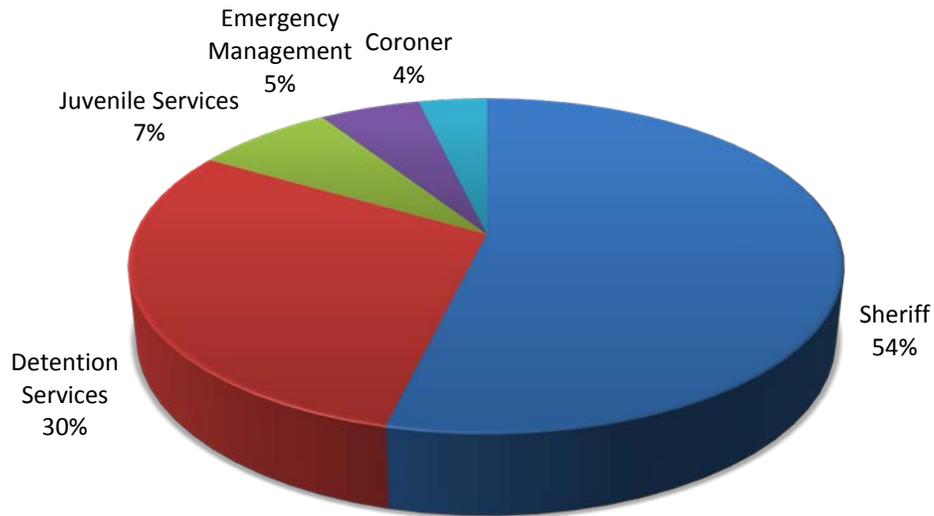
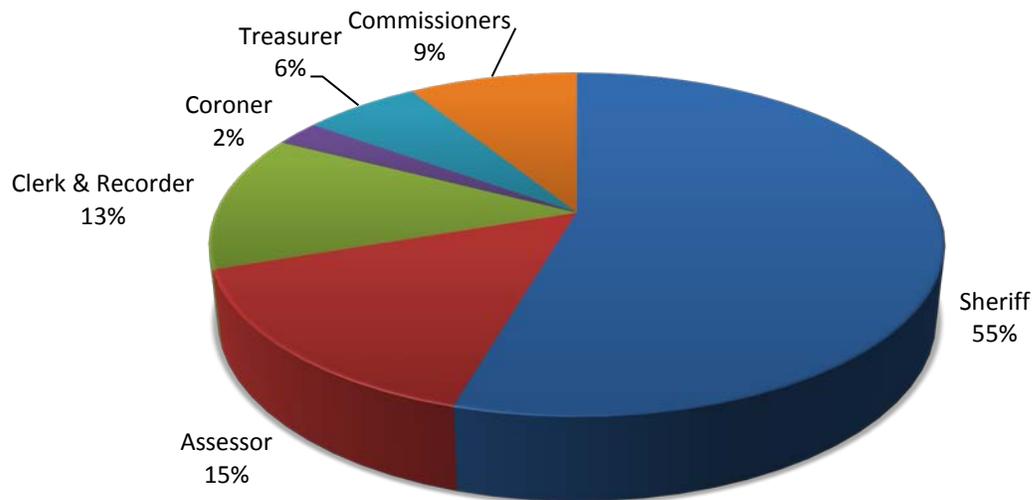


Table XXIII

Elected Officials Expenditures



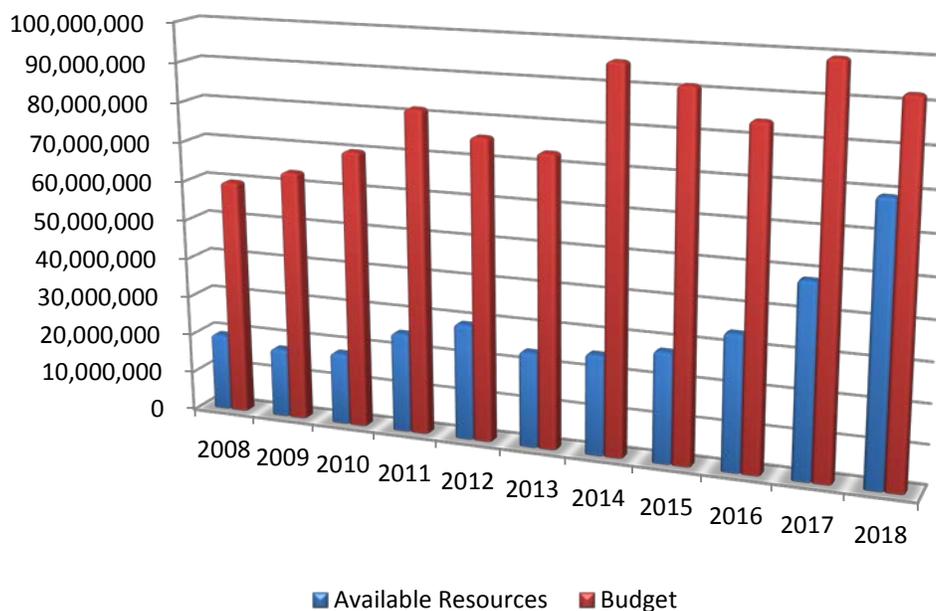
Fund Balances

The Board of County Commissioners has established a policy of maintaining at least a 25% ending available resource balance in the General Fund. Other funds do not require a specific ending available resource balance, particularly those capital expenditure funds where larger projects are budgeted each year. However, the overall ending available resources balance is 75.06%. The term “available resources” is defined as current assets less current liabilities. Table XXV illustrates the comparison of total budget to total available resources for the period 2008 to 2018.

Budgeted ending fund balances may be found in the Consolidated Budget Summary as well as on each page in the Fund Summaries section.

Table XXIV

Total Available Resources vs. Budget



Some available resource balances have a 10% or more change from 2017 projections to 2018 budget. Following is a list of those funds and a detail of the changes.

General Fund – decrease of 20.13%, (\$1,056,546)

- Conservative budget approach anticipating minimum revenue estimates results in an overall usage of available resources in the amount of \$1,056,546 (approximately 7.19% of total expenditures).
- Budgeted total ending available resources total \$4,192,825 or 28.54% of expenditures for the year. The unreserved portion of ending available resources is 25.05%.



Budget Message

Road & Bridge – decrease of 82.97%, (\$1,558,066)

- Historic revenue sources for the Road & Bridge fund have been affected by federal changes in appropriations. Forest Reserve allocation revenues to this fund were stopped as of 2015 (\$435,368), taking roughly \$900,000 off the table for 2017 and 2018. The 2018 budget anticipates using available resources to complete construction projects during the year.

Human Services – decrease of 48.89%, (\$299,506)

- Use of fund balance as partial match for DOLA grant for costs associated with renovation of facility where employees in this activity are housed.

Public Health Agency – increase of 23.42%, \$3,655)

- Anticipating a modest increase in ending available resources.
- Health activities and Community Health programs in this fund.

Conservation Trust – decrease of 71.49%, (\$25,060)

- In 2016, \$16,745 excess revenue was accumulated in this fund, resulting in an ending available resources amount of \$83,000.
- The 2017 and 2018 budgets anticipated using \$69,400 for capital costs at the Fairgrounds, Whitewater Park and Ohio City Town Hall, all eligible conservation trust locations.

Sales Tax – decrease of 39.13%, (\$397,028)

- 2018 budget includes use of sales tax for Health and Human Services building remodel grant match of \$250,000; and CNG grant for vehicle costs of \$127,000. Total use of \$397,028 from the expected \$1,014,644 total available fund balance.

Land Preservation – decrease of 71.17%, (\$114,738)

- Multiple opportunities have been identified for possible conservation easements. The 2017 budget anticipates using a portion of ending available resources to fund these projects.
- The 2017 ending balance per the budget is \$46,489.

Sage Grouse Trust – increase of 111.41%, (36,952)

- Landfill fees support the Sage Grouse Trust fund. A 20% increase in fees was included in the 2018 budget and will result in additional funds being collected for this fund. Future costs associated with protection of this species will be covered by these fees as projects are brought forward.

Housing Authority – decrease of 16.91%, (\$31,223)

- Conservative budget anticipates using a portion of expected available resource balance of \$185,000.

Transportation Authority – increase of 11.65%, \$338,855

- This fund is supported by the RTA tax, revenues are received monthly throughout the year.
- Resources are being accumulated for future purchase of replacement busses.



Budget Message

Airport Construction – increase of 7,687%, (\$102,852)

- Passenger Facility Charges (PFC's) and interest earnings available resources were used from available resources for County portion of FAA grant match for Runway Rehab in 2017. In 2018 the PFC's will once again be accumulated for future projects. 2018 projects in this fund are minimal
- Available Resources being replenished from \$1,338 to \$104,190 resulting in a very large percentage increase.

Gunnison Valley Health – increase of 21.78%, \$8,658,294

- 2018 budget anticipates \$8,658,294 more in revenues than expenditures.

Gunnison Senior Housing- increase of 55.76%, \$58,144

- Continue to rebuild available resources after using reserves for necessary building maintenance projects over recent years.

ISF-I – decrease of 38.74%, (\$683,692)

- Use of available resource balance is budgeted for the purchase of equipment and vehicles.
- Anticipated ending available resource total is \$1,081,102, 39.4% of budgeted expenditures.



2018 Consolidated Budget Summary

| Fund | 2018 Beginning Balance | Estimated Revenues | Interfund Transfers | 2018 Available Resources | Net Budgeted Expenditures | Interfund Transfers | 2018 Total Appropriations | 2018 Ending Balance |
|--------------------------------|------------------------|--------------------|---------------------|--------------------------|---------------------------|---------------------|---------------------------|---------------------|
| General Fund: | 5,249,370 | 12,517,822 | 1,118,420 | 18,885,612 | 13,992,315 | 700,473 | 14,692,788 | 4,192,824 |
| Special Revenue Funds: | | | | | | | | |
| Road and Bridge | 1,877,786 | 4,581,905 | 195,388 | 6,655,079 | 6,063,035 | 272,324 | 6,335,359 | 319,720 |
| Human Services | 612,666 | 4,278,983 | 0 | 4,891,649 | 4,136,731 | 441,758 | 4,578,489 | 313,160 |
| Public Health Agency | 14,365 | 801,744 | 297,915 | 1,114,024 | 960,178 | 136,116 | 1,096,294 | 17,730 |
| Conservation Trust | 35,056 | 63,079 | 0 | 98,135 | 640 | 87,499 | 88,139 | 9,996 |
| Sales Tax | 1,014,644 | 1,950,550 | 0 | 2,965,194 | 277,423 | 2,070,155 | 2,347,578 | 617,616 |
| Land Preservation | 645,096 | 447,572 | 0 | 1,092,668 | 705,420 | 0 | 705,420 | 387,248 |
| Mosquito Control District | 11,011 | 79,327 | 15,846 | 106,184 | 93,853 | 660 | 94,513 | 11,671 |
| Sage Grouse Trust | 33,169 | 81,952 | 0 | 115,121 | 2,000 | 43,000 | 45,000 | 70,121 |
| Risk Management | 547,832 | 61,827 | 0 | 609,659 | 85,000 | 0 | 85,000 | 524,659 |
| Housing Authority | 184,653 | 39,860 | 0 | 224,513 | 47,371 | 23,712 | 71,083 | 153,430 |
| Marketing District | 1,216,908 | 1,981,078 | 0 | 3,197,986 | 1,974,502 | 6,576 | 1,981,078 | 1,216,908 |
| Transportation Authority | 2,907,906 | 3,952,920 | 0 | 6,860,826 | 3,604,065 | 10,000 | 3,614,065 | 3,246,761 |
| Fiduciary Funds: | | | | | | | | |
| Public Trustee Agency | 38,461 | 66,000 | 36,915 | 141,376 | 102,915 | 0 | 102,915 | 38,461 |
| Debt Service Funds: | | | | | | | | |
| Debt Service | 130,237 | 286,416 | 1,707,467 | 2,124,120 | 1,993,883 | 0 | 1,993,883 | 130,237 |
| Capital Projects Funds: | | | | | | | | |
| Airport Construction | 1,338 | 769,231 | 33,827 | 804,396 | 700,206 | 0 | 700,206 | 104,190 |
| Capital Expenditures | 2,330,522 | 392,582 | 586,182 | 3,309,286 | 1,177,164 | 0 | 1,177,164 | 2,132,122 |
| Enterprise Funds: | | | | | | | | |
| Airport Operations | 1,319,414 | 1,342,689 | 0 | 2,662,103 | 1,368,015 | 103,151 | 1,471,166 | 1,190,937 |
| Sewer District | 1,190,556 | 739,876 | 0 | 1,930,432 | 635,332 | 64,988 | 700,320 | 1,230,112 |
| Water District | 557,801 | 377,026 | 42,729 | 977,556 | 392,547 | 22,871 | 415,418 | 562,138 |
| Solid Waste | 975,368 | 1,062,469 | 0 | 2,037,837 | 944,689 | 65,507 | 1,010,196 | 1,027,641 |
| Gunnison Valley Health | 39,746,941 | 51,241,343 | 0 | 90,988,284 | 42,583,049 | 0 | 42,583,049 | 48,405,235 |
| Gunnison Senior Housing | 104,277 | 236,187 | 0 | 340,464 | 178,043 | 0 | 178,043 | 162,421 |
| Assisted Living | 3,051 | 36,488 | 0 | 39,539 | 36,488 | 0 | 36,488 | 3,051 |
| Internal Service Funds: | | | | | | | | |
| ISF-I | 1,764,794 | 1,930,732 | 126,696 | 3,822,222 | 2,668,916 | 72,204 | 2,741,120 | 1,081,102 |
| ISF-II | 665,478 | 807,465 | 11,000 | 1,483,943 | 799,473 | 78,107 | 877,580 | 606,363 |
| ISF-III | 1,762,294 | 2,666,500 | 0 | 4,428,794 | 2,760,016 | 4,740 | 2,764,756 | 1,664,038 |
| Total County Budget | 64,940,994 | 92,793,623 | 4,172,385 | 161,907,002 | 88,283,269 | 4,203,841 | 92,487,110 | 69,419,892 |



Summary of County Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Revenues | | | | |
| Taxes | \$ 16,760,664 | \$ 16,778,262 | \$ 17,741,317 | \$ 18,188,105 |
| Licenses and Permits | \$ 566,556 | \$ 390,918 | \$ 521,938 | \$ 398,843 |
| Intergovernmental | \$ 12,972,625 | \$ 17,583,825 | \$ 18,226,313 | \$ 11,310,663 |
| Charges for Services | \$ 48,440,638 | \$ 47,475,436 | \$ 50,693,783 | \$ 53,931,389 |
| Contributions and Other Grants | \$ 112,186 | \$ 63,378 | \$ 142,622 | \$ 120,258 |
| Fines & Forfeitures | \$ 152,694 | \$ 104,330 | \$ 144,019 | \$ 145,760 |
| Investment Income | \$ 203,064 | \$ 226,456 | \$ 262,670 | \$ 213,409 |
| Interfund Revenues | \$ 6,109,051 | \$ 5,912,754 | \$ 5,958,478 | \$ 5,882,742 |
| Transfers In | \$ 3,532,507 | \$ 4,826,029 | \$ 3,860,538 | \$ 4,172,385 |
| Other Financing Sources and Misc. | \$ 2,134,935 | \$ 1,786,162 | \$ 2,235,304 | \$ 2,602,454 |
| Total Revenues | \$ 90,984,919 | \$ 95,147,550 | \$ 99,786,983 | \$ 96,966,008 |
| | | | | |
| Expenditures | | | | |
| Personnel | \$ 35,375,998 | \$ 37,101,777 | \$ 37,837,802 | \$ 39,797,998 |
| Supplies | \$ 8,364,317 | \$ 8,335,573 | \$ 8,678,246 | \$ 8,574,606 |
| Purchased Services | \$ 14,884,389 | \$ 14,934,931 | \$ 14,938,856 | \$ 14,721,907 |
| Community Prgms/Contributions | \$ 2,407,926 | \$ 3,025,138 | \$ 2,428,255 | \$ 2,965,396 |
| Financing Costs | \$ 2,909,040 | \$ 2,861,348 | \$ 2,982,963 | \$ 3,216,248 |
| Transfers Out | \$ 3,532,507 | \$ 4,739,902 | \$ 4,813,759 | \$ 4,203,841 |
| Capital Outlay | \$ 5,397,498 | \$ 11,519,059 | \$ 10,768,768 | \$ 7,236,485 |
| Miscellaneous (Extraordinary/Special) | \$ 10,278,242 | \$ 12,927,621 | \$ 11,768,749 | \$ 11,770,629 |
| Total Expenditures | \$ 83,149,918 | \$ 95,445,349 | \$ 94,217,398 | \$ 92,487,110 |
| | | | | |
| Excess Revenues (Expenditures) | \$ 7,835,001 | \$ (297,799) | \$ 5,569,584 | \$ 4,478,898 |



Major Funds

Department/Fund Expenditure Relationship

| Department | General Fund | Road & Bridge | Human Services | Debt | Service | Airport | Oper | Sales Tax | Airport Const | Solid | Waste | ISF-I | ISF-II | ISF-III | Marketing Dist | RTA | Gunnison Valley Health | Non-Major Funds (below) |
|---------------------------|-------------------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|------------------|----------------|------------------|------------------|------------------|-------------------|------------------|-----------|------------------------|-------------------------|
| Administration | 1,353,863 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275,000 | 0 | 0 | 0 | 85,000 |
| Airport | 0 | 0 | 0 | 0 | 0 | 1,471,166 | 0 | 0 | 700,206 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Assessor's Office | 942,893 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Clerk & Recorder's Office | 795,163 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Commissioners' Office | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development | 916,562 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Coroner's Office | 146,145 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| County Attorney | 676,031 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Emergency Management | 214,735 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Extension | 228,018 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Facilities & Grounds | 918,326 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Geo. Information Sys. | 80,489 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 189,834 | 0 | 0 | 0 | 0 | 0 |
| Historic Preservation | 2,892 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Health & Human Svcs. | 559,762 | 0 | 4,434,707 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 206,000 | 0 | 1,096,294 |
| Housing Authority | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285,614 |
| Information Technology | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 687,746 | 0 | 0 | 0 | 0 | 0 | 0 |
| Juvenile Svcs. | 314,465 | 0 | 143,782 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Works | 551,950 | 6,305,359 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,010,196 | 2,741,120 | 0 | 0 | 0 | 0 | 0 | 0 | 1,115,738 |
| Sheriff's Office | 3,376,564 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Treasurer's Office | 277,811 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 102,915 |
| Veterans | 11,634 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Weather Modification | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Wildlife Conservation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Cost Centers | 3,315,485 | 30,000 | 0 | 1,993,883 | 0 | 2,347,578 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,489,756 | 1,981,078 | 3,408,065 | 0 | 2,110,236 |
| Gunnison Valley Health | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,583,049 | 0 |
| Total | 14,692,788 | 6,335,359 | 4,578,489 | 1,993,883 | 1,471,166 | 2,347,578 | 700,206 | 1,010,196 | 2,741,120 | 877,580 | 2,764,756 | 1,981,078 | 3,614,065 | 42,583,049 | 4,795,797 | | | |

Non-Major Funds

| Department | Public Health Agency | Conserv Trust | Land Preserv | Mosquito Control | Sage Grouse Trust | Risk Mgmt | Capital Exp | Sewer | Water | Housing Authority | Senior Housing | Assisted Living | Public Trustee | Total All Funds |
|---------------------------|----------------------|---------------|----------------|------------------|-------------------|---------------|------------------|----------------|----------------|-------------------|----------------|-----------------|----------------|-------------------|
| Administration | 0 | 0 | 0 | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,713,863 |
| Airport | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,171,372 |
| Assessor's Office | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 942,893 |
| Clerk & Recorder's Office | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 795,163 |
| Commissioners' Office | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 916,562 |
| Coroner's Office | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 146,145 |
| County Attorney | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 676,031 |
| Emergency Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 214,735 |
| Extension | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 228,018 |
| Facilities & Grounds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 918,326 |
| Geo. Information Sys. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 270,323 |
| Historic Preservation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,892 |
| Health & Human Svcs. | 1,096,294 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,296,763 |
| Housing Authority | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71,083 | 178,043 | 36,488 | 0 | 285,614 |
| Information Technology | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 687,746 |
| Juvenile Svcs. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 458,247 |
| Public Works | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700,320 | 415,418 | 0 | 0 | 0 | 0 | 11,724,363 |
| Sheriff's Office | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,376,564 |
| Treasurer's Office | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 102,915 | 380,726 |
| Veterans | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,634 |
| Weather Modification | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| Wildlife Conservation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Cost Centers | 0 | 88,139 | 705,420 | 94,513 | 45,000 | 0 | 1,177,164 | 0 | 0 | 0 | 0 | 0 | 0 | 17,676,081 |
| Gunnison Valley Health | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,583,049 |
| Total | 1,096,294 | 88,139 | 705,420 | 94,513 | 45,000 | 85,000 | 1,177,164 | 700,320 | 415,418 | 71,083 | 178,043 | 36,488 | 102,915 | 92,487,110 |

General Information



Gunnison County was founded March 9, 1877. Gunnison County is a great place to live and raise a family. The county was named for John W. Gunnison, a United States Army officer and captain in the Army Topographical Engineers, who surveyed for the transcontinental railroad in 1853. The County is surrounded by the 1.6 million acre Gunnison National Forest encompassing some of the wildest and most beautiful terrain in the world, including Colorado's largest manmade lake - Blue Mesa Reservoir, Black Canyon National Park, Curecanti National Recreation Area, and 2,000 miles of trout streams. In fact, 85% of Gunnison County is under public use and

management. Winter activities include world-class alpine skiing and snowboarding, snowmobiling, cross-country skiing, snow shoeing, ice skating and ice fishing. Summer activities include Cattlemen's Days - the oldest rodeo in Colorado, the Crested Butte Wildflower Festival, hiking, climbing, mountain biking, boating, whitewater rafting, kayaking, fly-fishing, camping, hunting and horseback riding.

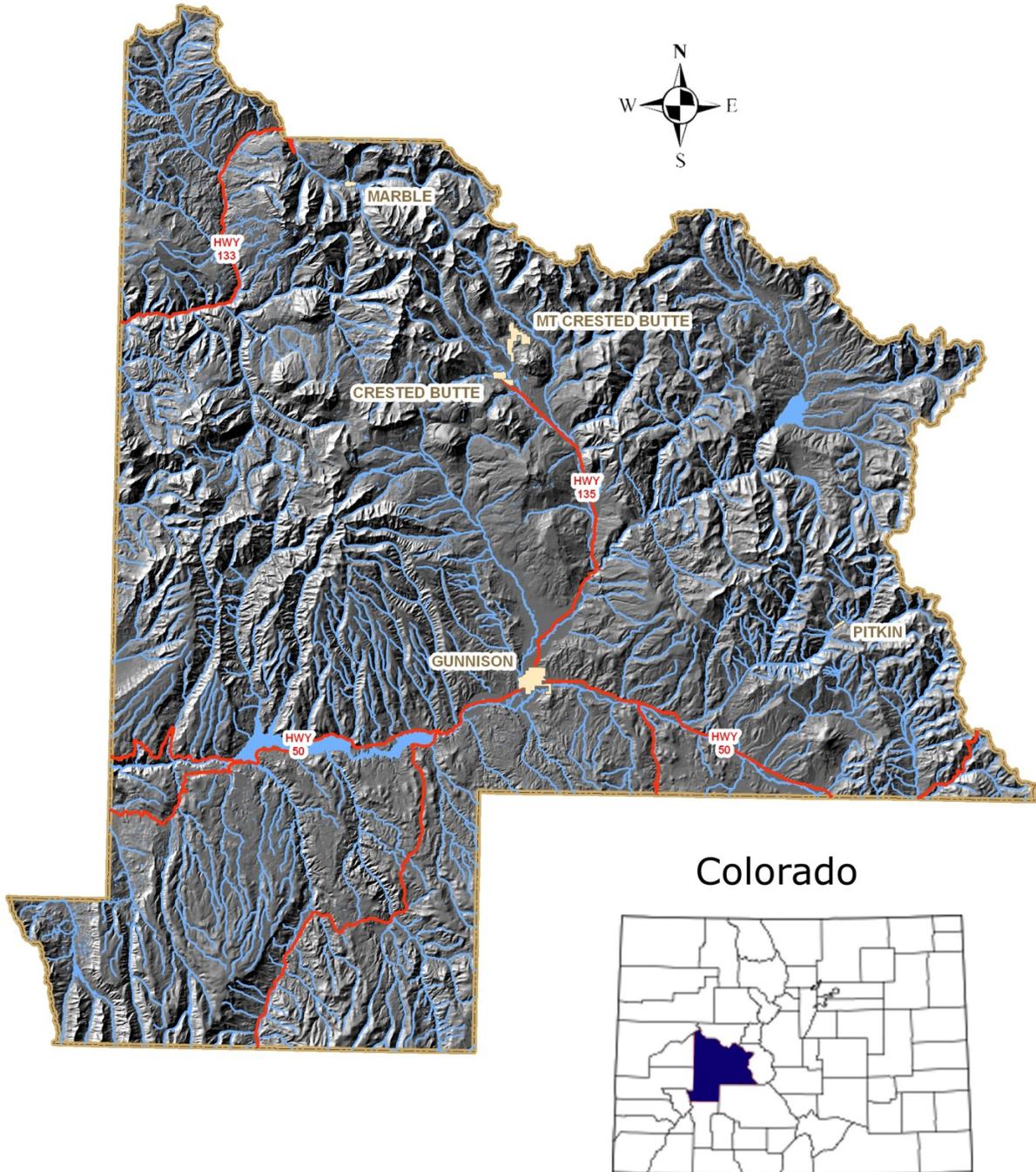
The City of Gunnison is the county seat of the "unspoiled heart of Colorado." Western State Colorado University, located in Gunnison is a fully accredited institution offering unique and balanced undergraduate and graduate academic programs. Just 30 miles away is the historic mining town of Crested Butte, and access to Crested Butte Mountain Resort at the Town of Mt. Crested Butte, a year round recreation playground known for its outstanding skiing and snowboarding.

Gunnison County is organized under the County Commissioner form of government. The governing body is led by three elected Commissioners. The Assessor, Treasurer, Clerk and Recorder, Sheriff, and Coroner are elected positions. Primary responsibilities of the County are law enforcement, roads and bridges, elections, human services and open space.

Geography Quick facts

| | |
|--------------------------------|---------------------------|
| Area (square miles) | 3,239.10 |
| Persons per square mile | 4.70 |
| Altitude - high | 14,265 ft |
| - low | 5,880 ft |
| Largest Cities/Towns | |
| | City of Gunnison |
| | Town of Crested Butte |
| | Town of Mt. Crested Butte |
| | Town of Pitkin |
| | Town of Marble |

Source: U.S. Census Bureau





People Quick facts

| | Gunnison County | Colorado |
|---|-----------------|-----------|
| Population, 2016 estimate | 16,408 | 5,540,545 |
| Population, 2010 (April 1) estimates base | 15,324 | 5,029,324 |
| Population, percent change, April 1, 2010 to July 1, 2016 | 7.1% | 10.2% |
| Population, 2010 | 15,324 | 5,029,196 |
| Persons under 5 years, percent, 2016 | 4.9% | 6.3% |
| Persons under 18 years, percent, 2016 | 17.9% | 23.3% |
| Persons 65 years and over, percent, 2016 | 10.7% | 12.7% |
| Female persons, percent, 2016 | 45.8% | 49.8% |
| White alone, percent, 2016 (a) | 95.7% | 84.3% |
| Black or African American alone, percent, 2015 (a) | 0.6% | 4.1% |
| American Indian and Alaska Native alone, percent, 2015 (a) | 0.7% | 0.9% |
| Asian alone, percent, 2015 (a) | 0.9% | 2.9% |
| Native Hawaiian and Other Pacific Islander alone, percent, 2015 (a) | 0.1% | 0.1% |
| Two or More Races, percent, 2015 | 1.7% | 3.4% |
| Hispanic or Latino, percent, 2015 (b) | 8.9% | 21.1% |
| Living in same house 1 year & over, percent, 2012-2016 | 93.1% | 93.5% |
| Foreign born persons, percent, 2012-2016 | 3.1% | 9.5% |
| Language other than English spoken at home, pct age 5+, 2012-2016 | 16.6% | 17.0% |
| High school graduate or higher, percent of persons age 25+, 2012-2016 | 95.3% | 91.0% |
| Bachelor's degree or higher, percent of persons age 25+, 2012-2016 | 52.6% | 38.7% |
| Veterans, 2012-2016 | 773 | 383,699 |
| Mean travel time to work (minutes), workers age 16+, 2012-2016 | 14.1 | 24.9 |
| Housing units, 2016 | 11,580 | 2,284,863 |
| Homeownership rate, 2012-2016 | 67.2% | 72.7% |
| Housing units in multi-unit structures, percent, 2012-2016 | 28.3% | 25.7% |
| Median value of owner-occupied housing units, 2012-2016 | \$311,700 | \$264,600 |
| Households, 2012-2016 | 6,577 | 2,051,616 |
| Persons per household, 2012-2016 | 2.27 | 2.53 |
| Median household income, 2012-2016 | \$50,746 | \$60,520 |
| Persons below poverty level, percent, 2012-2016 | 15.4% | 12.2% |

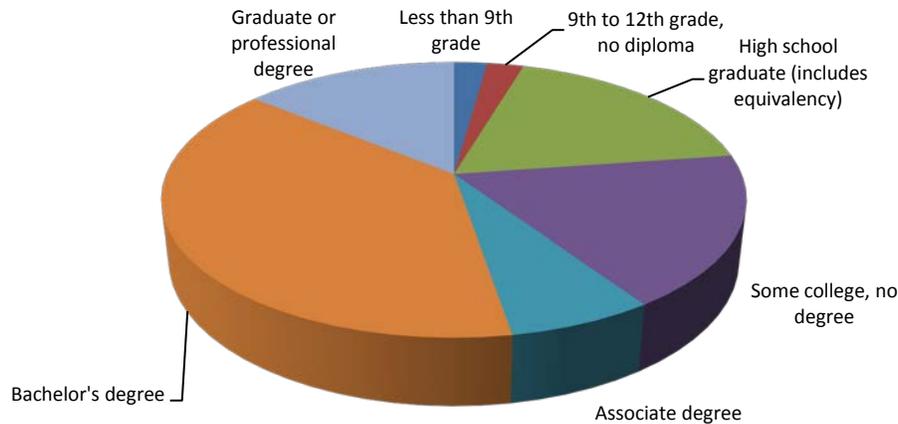
Source: U.S. Census Bureau

Social Characteristics

Educational Attainment

| | % |
|---|----------|
| Less than 9th grade | 2.2 |
| 9th to 12th grade, no diploma | 2.4 |
| High school graduate (includes equivalency) | 18.1 |
| Some college, no degree | 17.8 |
| Associate degree | 6.8 |
| Bachelor's degree | 38.5 |
| Graduate or professional degree | 14.1 |
| Percent high school graduate or higher | 95.3 |
| Percent bachelor's degree or higher | 52.6 |

Source: American Community Survey (2016)



Economic Characteristics

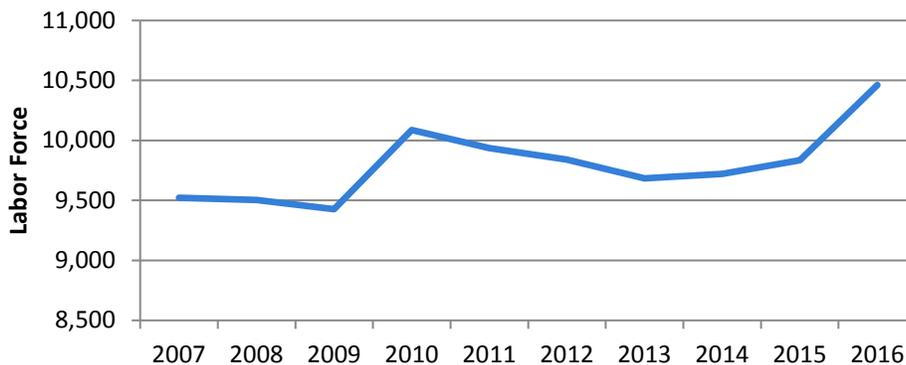
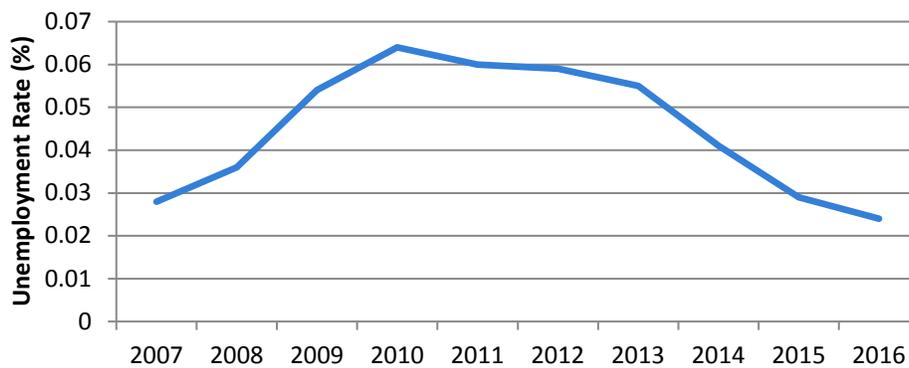
Income

| | <u>#</u> | <u>%</u> | | |
|------------------------|----------|----------|--------------------------|----------|
| Less than \$10,000 | 386 | 5.9 | | |
| \$10,000 to \$14,999 | 339 | 5.9 | | |
| \$15,000 to \$24,999 | 1,011 | 15.4 | Median Household | |
| \$25,000 to \$34,999 | 441 | 6.7 | Income | \$50,746 |
| \$35,000 to \$49,999 | 1,070 | 16.3 | | |
| \$50,000 to \$74,999 | 1,280 | 19.5 | Annual Per Capita | |
| \$75,000 to \$99,999 | 978 | 14.9 | Personal Income, | |
| \$100,000 to \$149,999 | 803 | 12.2 | PCPI (2016) ¹ | \$43,473 |
| \$150,000 to \$199,999 | 180 | 2.7 | | |
| \$200,000 or more | 89 | 1.4 | | |

Source: American Community Survey (2010), ¹ U.S. Bureau of Economic Analysis

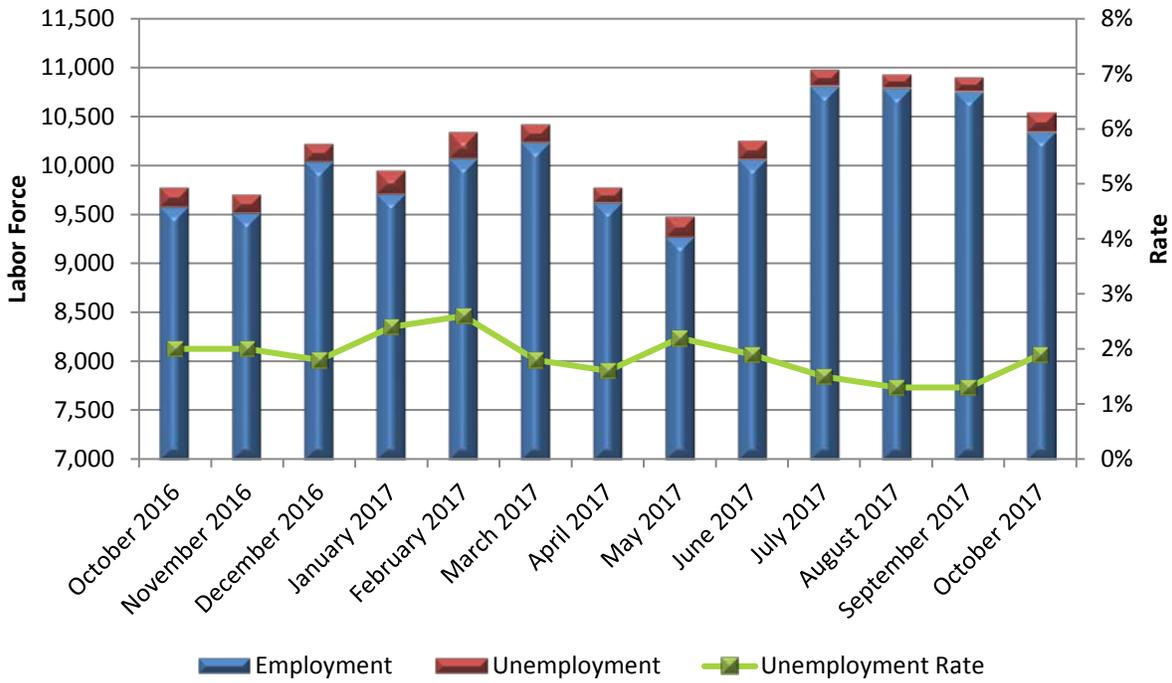
Gunnison County Unemployment

| Year | Civilian Labor Force | Employment | Unemployment | Unemployment Rate |
|------|----------------------|------------|--------------|-------------------|
| 2016 | 10,462 | 10,208 | 254 | 2.4% |
| 2015 | 9,835 | 9,547 | 288 | 2.9% |
| 2014 | 9,722 | 9,329 | 393 | 4.0% |
| 2013 | 9,683 | 9,154 | 529 | 5.5% |
| 2012 | 9,840 | 9,252 | 588 | 6.0% |
| 2011 | 9,935 | 9,336 | 599 | 6.0% |
| 2010 | 10,087 | 9,439 | 648 | 6.4% |
| 2009 | 9,427 | 8,915 | 512 | 5.4% |
| 2008 | 9,503 | 9,162 | 341 | 3.6% |
| 2007 | 9,522 | 9,254 | 268 | 2.8% |

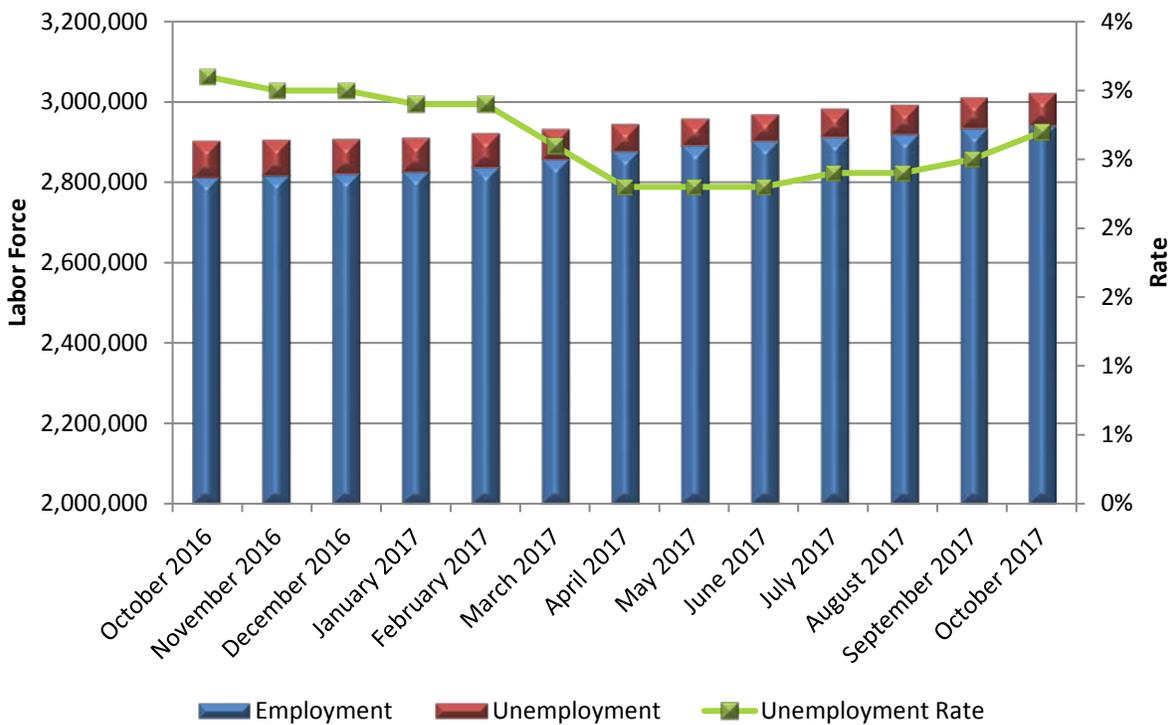


Source: Colorado Department of Labor and Employment

Gunnison County Labor Force Information



Colorado Labor Force Information

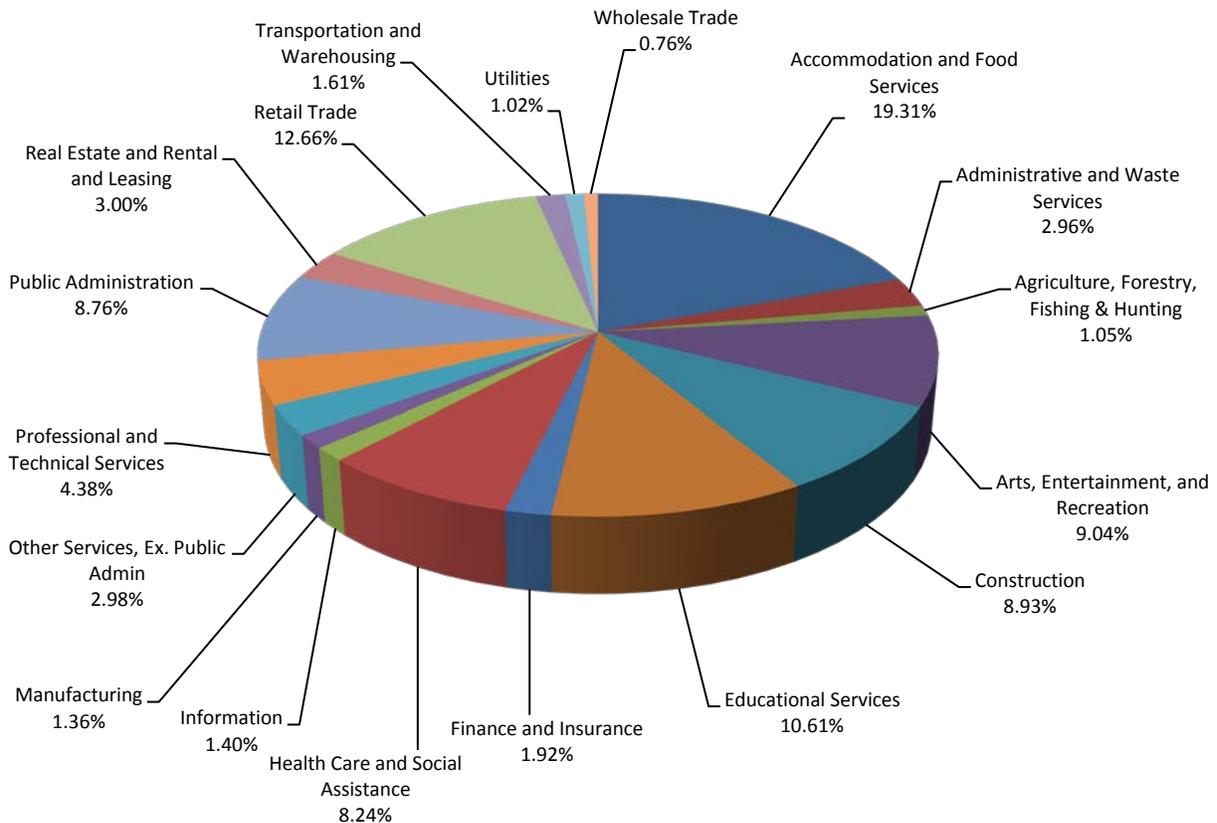


Source: Colorado Department of Labor and Employment

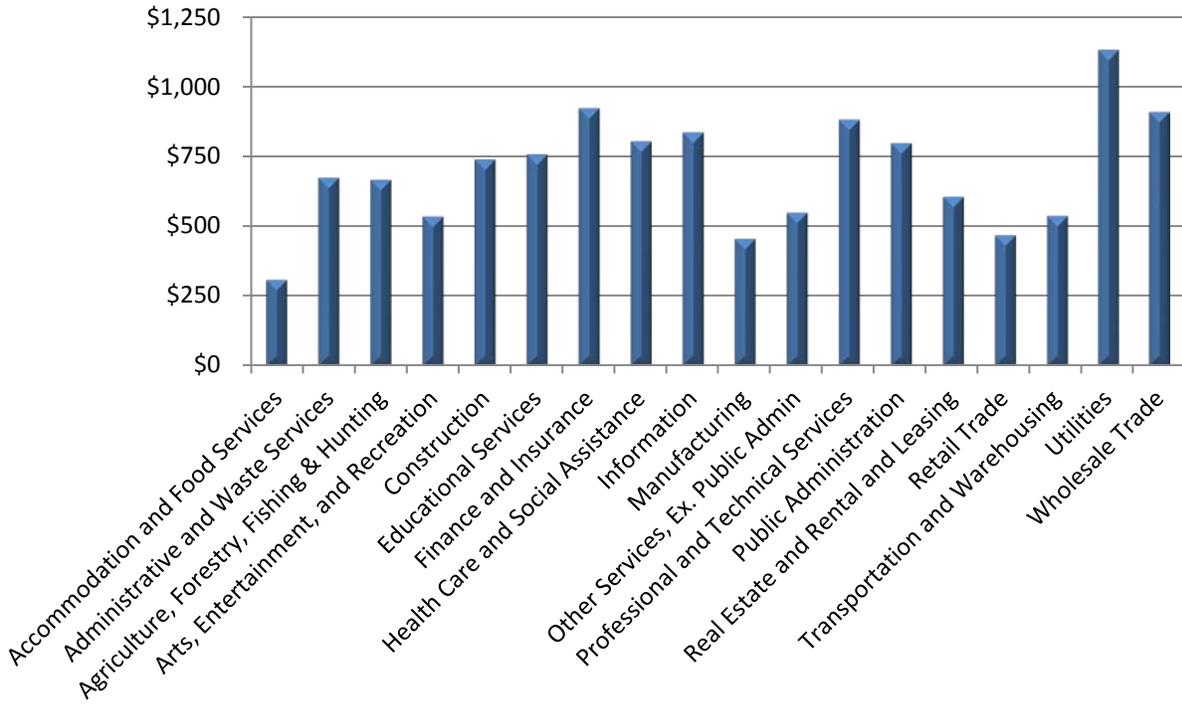
Industries

| | Number of Establishments | Number of Employees | Average Weekly Wage |
|--|--------------------------|---------------------|---------------------|
| Accommodation and Food Services | 128 | 1,520 | \$308 |
| Admin, Support, and Waste Services | 52 | 233 | \$672 |
| Agriculture, Forestry, Fishing & Hunting | 21 | 83 | \$664 |
| Arts, Entertainment, and Recreation | 40 | 712 | \$535 |
| Construction | 229 | 703 | \$737 |
| Educational Services | 17 | 835 | \$756 |
| Finance and Insurance | 33 | 151 | \$921 |
| Health Care and Social Assistance | 58 | 649 | \$802 |
| Information | 19 | 110 | \$834 |
| Manufacturing | 17 | 107 | \$455 |
| Other Services, Ex. Public Admin | 85 | 235 | \$549 |
| Professional and Technical Services | 158 | 345 | \$880 |
| Public Administration | 25 | 690 | \$795 |
| Real Estate and Rental and Leasing | 99 | 236 | \$603 |
| Retail Trade | 132 | 997 | \$468 |
| Transportation and Warehousing | 17 | 127 | \$537 |
| Utilities | 8 | 80 | \$1,131 |
| Wholesale Trade | 25 | 60 | \$907 |

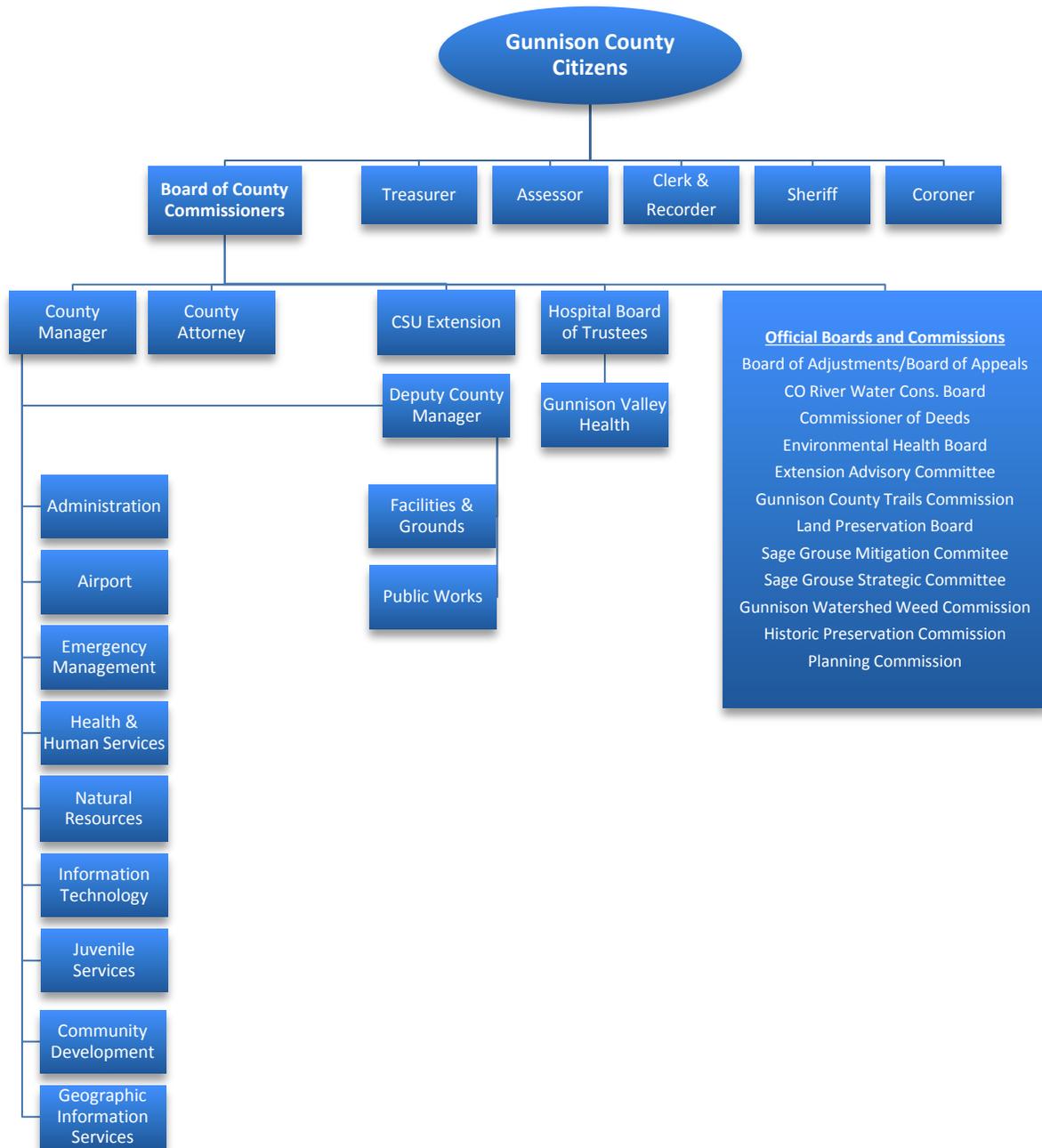
Average Employment



Average Weekly Wage



Source: Colorado Department of Labor and Employment (through 2nd quarter 2017)



Department/Program Structure

Administration Department

- County Manager Program
- Finance Program
- Human Resources Program

Airport Department

- Airport Administration Program
- Airport Construction Program
- Airport Operations Program

Assessor's Office

- Assessor Program

Clerk & Recorder's Office

- County Clerk Program
- Public Trust and Legacy Program
- Licensing and Registration Program

Commissioners' Office

- Commissioners Program

Community Development Department

- Land Use Review Program
- Smart Growth Professional Services Program
- Wildlife Conservation Program

Coroner's Office

- Coroner Program

County Attorney Department

- County Attorney Program

Emergency Management Department

- Emergency Management Program

Extension Department

- Extension Program

Facilities & Grounds Department

- Facilities & Grounds Program

Geographic Information Svcs Depart.

- Geographic Information Services Program

Health & Human Services Department

- Child Support Services Program
- Children & Family Services Program
- Economic Security Program
- Program Coordination Program
- Community Leadership Program
- Senior Resources Program

Historic Preservation Department

- Historic Preservation Program

Information Technology Department

- Information Technology Resource Program

Juvenile Services Department

- Juvenile Services Program

Public Works Department

- Fairgrounds Management Program
- Fleet Management Program
- Public Works Operational Support Program
- Roads & Bridges Program
- Solid Waste Management Program
- Utility Services Program
- Weed Management Program

Sheriff's Office

- Alternative Services Program
- Detention Services Program
- Sheriff Program

Treasurer's Office

- Public Trustee Program
- Treasurer Program

Veterans Department

- Veterans Program

Weather Modification Department

- Weather Modification Program

Elected Officials with Term Expirations**Board of County Commissioners**

- Phil Chamberland - 2019
- Jonathan Houck - 2021
- John Messner - 2021

Treasurer

- Debbie Dunbar - 2019

Assessor

- Kristy McFarland - 2019

Clerk & Recorder

- Kathy Simillion - 2019

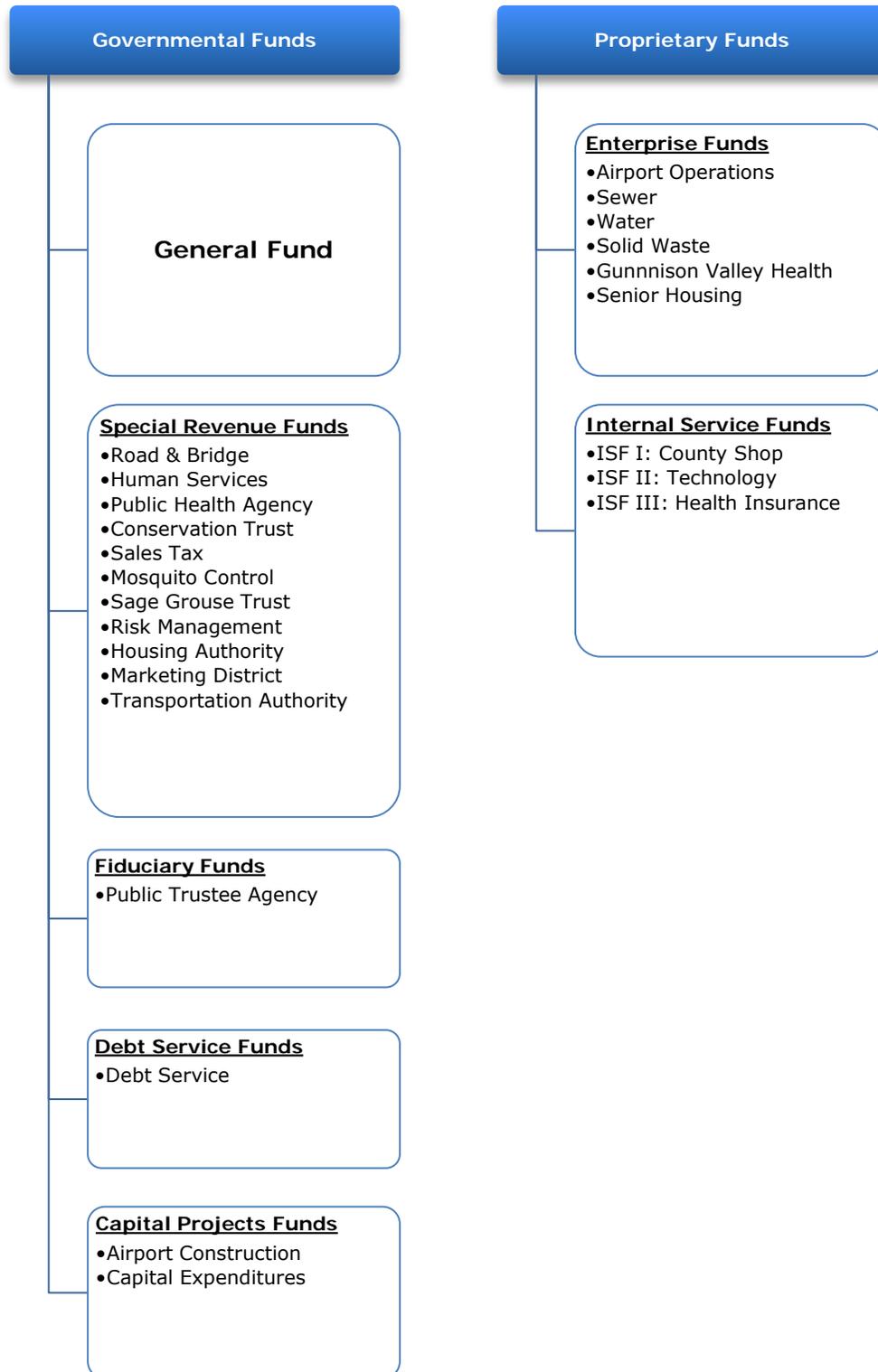
Sheriff

- Rick Besecker - 2019

Coroner

- Frank Vader - 2019

Budgetary Fund Structure



General Fund

- The General Fund accounts for resources of the County which are not required legally or by sound financial management to be accounted for in another fund. Ordinary operations of the County such as public safety, county administration and other activities financed from taxes and general revenues are reflected in this fund.
- Basis of Budgeting - Modified Accrual

Road & Bridge

- This fund is used to account for the County's share of State revenues that are legally restricted for the maintenance of highways and roads within the County's boundaries and to account for revenues restricted for highway and road purposes.
- Basis of Budgeting - Modified Accrual

Human Services

- This fund is used to account for the County's State, Federal, and property tax revenues that are restricted for providing social services to the residents of the County.
- Basis of Budgeting - Cash

Public Health Agency

- This fund is used to account for monies expended only for the purposes of public health pursuant Colorado Revised Statutes 25-1-511(1)(2).
- Basis of Budgeting - Modified Accrual

Conservation Trust

- This fund is used to account for the State of Colorado Lottery funds allocated to the County for recreational uses.
- Basis of Budgeting - Modified Accrual

Sales Tax

- This fund is used to account for the collection of County sales tax restricted for capital expenditures.
- Basis of Budgeting - Modified Accrual

Land Preservation

- This fund is used to account for the re-allocation of County sales tax authorized by voters in November 1997. The use of these revenues is restricted to open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County.
- Basis of Budgeting - Modified Accrual

Mosquito Control

- This fund is used to account for the assessments of revenue and the spraying of mosquitoes within the boundaries of the assessment area.
- Basis of Budgeting - Modified Accrual

Sage Grouse Trust

- This fund is used to account for expenditures concerning the preservation of the sage grouse. A special fee is collected on each incoming yard of waste at the landfill, which is transferred to the fund to provide resources for the program.
- Basis of Budgeting - Modified Accrual

Risk Management

- This fund is used to account for any potential risks, which are currently not covered by any of the County's various insurance policies. Resources are provided to this fund through an operating transfer from the General Fund. This fund also serves as a cost-center for the County's partially self-funded insurance program.
- Basis of Budgeting - Modified Accrual



Financial Structure

Housing Authority

- This fund is used to account for the activities of the Gunnison County Housing Authority, a component unit of the County.
- Basis of Budgeting - Modified Accrual

Gunnison River Valley Local Marketing District

- This fund is used to account for the collection of a marketing and promotion tax restricted for promotion of Gunnison County's tourism opportunities.
- Basis of Budgeting - Modified Accrual

Gunnison Valley Regional Transportation Authority

- This fund is used to account for the collection of "RTA" taxes for the purpose of funding and providing mass transit and other transportation services in the County.
- Basis of Budgeting - Modified Accrual

Public Trustee Agency

- This fund collects fees pertaining to deeds of trust transactions and distributes fees collected to mortgage companies, individuals, the County, and other entities as appropriate.
- Basis of Budgeting - Modified Accrual

Debt Service

- This fund accounts for the accumulation of resources and payment of general long-term debt principal and interest.
- Basis of Budgeting - Modified Accrual

Airport Construction

- This fund is used to account for Federal and State grants, passenger facility charges, and local revenue sources to be used for the development and expansion of the County Airport.
- Basis of Budgeting - Modified Accrual

Capital Expenditures

- This fund is used to account for any capital projects.
- Basis of Budgeting - Modified Accrual

Airport Operations

- This fund is used to account for the operations of the Gunnison-Crested Butte Regional Airport.
- Basis of Budgeting - Accrual

Sewer

- This fund is used to account for the operations of sewer facilities operated by the County in unincorporated areas of the County.
- Basis of Budgeting - Accrual

Water

- This fund is used to account for the operations of the Dos Rios Water System.
- Basis of Budgeting - Accrual

Solid Waste

- This fund is used to account for the operations of the County Landfill and Recycling Center.
- Basis of Budgeting - Accrual

Public Hospital

- This fund is used to account for the activities of the Gunnison Valley Hospital and of the Gunnison Health Care Center, a component unit of the County.
- Basis of Budgeting - Accrual

Senior Housing

- This fund is used to account for the activities of the Mountain View Apartments, a senior housing project administered through a contract with the Gunnison Valley Regional Housing Authority.
- Basis of Budgeting - Accrual

Internal Service Fund I

- This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges for rentals and material usage to other County funds and departments..
- Basis of Budgeting - Accrual

Internal Service Fund II

- This fund is used to account for data processing, telephone, mapping, photocopy, and postage services provided to other County funds and departments and to other government agencies on a cost-reimbursement basis.
- Basis of Budgeting - Accrual

Internal Service Fund III

- This fund is used to account for self-funded unemployment charges to other County funds and departments. This fund is also used for partially self-funded health insurance coverage costs.
- Basis of Budgeting - Accrual

BASIS OF BUDGETING/ACCOUNTING METHODS KEY

Cash Basis

- Only used for the Human Services Fund to agree with State of Colorado records
- Revenues and expenditures are recorded when cash is received or paid.

Accrual Basis

- Used for Proprietary Funds
- Revenues are recorded when *earned*
- Expenses are recorded when incurred

Modified Accrual Basis

- Used for Governmental Funds
- Revenues are recorded when they become both *measurable* and *available*
- Expenses are recorded when incurred.



Chart of Account Structure – Revenues and Expenditures

| Revenues | Expenditures |
|---|--|
| <ul style="list-style-type: none"> • Taxes <ul style="list-style-type: none"> • Property Tax • Sales Tax • Marketing Tax • Severance Tax • Licenses & Permits • Intergovernment <ul style="list-style-type: none"> • Federal Revenues • Federal Grants • State Revenues • State Grants • Local Government Revenues • Local Government Grants • Charges for Services <ul style="list-style-type: none"> • Sale of Documents • Fees • Reimbursements • Contributions/Other Grants • Fines & Forfeitures <ul style="list-style-type: none"> • Late Fees • Interest Charges • Fines • Investment Income • Interfund Revenues <ul style="list-style-type: none"> • Computer Service Fees • Telephone Service Fees • Mapping Service Fees • Equipment Rent • Material Sales • Insurance Contributions • Treasurer's Fees • Transfers In • Other Financing Sources/Misc. | <ul style="list-style-type: none"> • Personnel <ul style="list-style-type: none"> • Salaries & Wages • Benefits • Supplies <ul style="list-style-type: none"> • Office Supplies • Cleaning Supplies • Gas & Oil • Materials • Tools & Parts • Other Supplies • Purchased Services <ul style="list-style-type: none"> • Utilities • Telephone • Other Property Services • Cleaning Services • Repair & Maintenance • Travel • Professional Services • Meetings • Rental • Fees • Subscriptions • Other Purchased Services • Community Programs <ul style="list-style-type: none"> • Contributions • Sponsorships • Financing Costs <ul style="list-style-type: none"> • Principal Payments • Interest Payments • Bank Fees • Transfers Out • Capital Outlay • Miscellaneous (Extraordinary/Special) * |

* Miscellaneous – These are classifications by object for revenues or expenditures that do not readily fit into one of the other revenue or expense categories. If you would like specific information about these, please feel free to contact Finance for more detail.

Gunnison County tracks financial information in nearly 15,000 accounts. Providing that information in this budget document would be too voluminous, but fine level detail is readily available upon request.



Budgeting for Results

Introduction to Budgeting for Results

Board of County Commissioners
Vision
Strategic Direction
OVPP Summary
2016 Performance Report

Departments

Other Cost Centers

In 2007, Gunnison County began transitioning to a strategic, measurable, performance-based management system called Managing for Results. Managing for Results is an integrated management system that focuses on results for customers while promoting accountability, transparency, and credibility.

In 2008, the Board of County Commissioners adopted Gunnison County’s first Strategic Plan which outlined the Commissioners’ priorities and focused the county organization on achieving the Strategic Results identified in the plan. Subsequently, each department and office in the County has created its own Strategic Business Plan. The Strategic Business Plans allow offices and departments to align their priorities with the BOCC Plan as well as to identify Key Results for the customers they serve and to create performance measures that will allow County staff to manage time and resources toward the achievement of these results. The Board updated the Strategic Plan most recently in June 2013.

The 2011 budget implemented Budgeting for Results, the next major step in the County’s implementation of Managing for Results. Gunnison County’s budget now incorporates performance information alongside financial information. This is a key component of the Government Finance Officers Association (GFOA) recommendations for excellent financial reporting to increase transparency and accountability. The second major attribute of our Budgeting for Results is the complete redesign of the budget and account structure to align with the Strategic Business Plans. This alignment occurs through “activity-based budgeting” and results in a radically different budget presentation and approach to fiscal management. The success of the transition to Budgeting for Results is evidenced by the County receiving the Distinguished Budget Presentation Award from the GFOA for the 2016 budget. The County has received the award for the sixth year in a row.

Traditional governmental budgets are based on organizational structure by departments and thousands of budgetary line-items. These budgets are full of detail, but lack clarity about what the government is trying to accomplish and what citizens are actually buying for their money.

In contrast, Budgeting for Results focuses on aligning financial resources with the results identified in Strategic Business Plans and includes performance information so that progress toward those results can be measured. Budgeting for Results allows citizens to understand clearly what a given activity aims to accomplish, how much it costs, and how successfully results are being delivered to customers.



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Vision Statement

Gunnison County cherishes its sense of community and place. We strive to preserve and promote the wellbeing of the County’s citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Elected Officials

Phil Chamberland Chairperson
Jonathan Houck Vice-Chairperson
John Messner Commissioner

Gunnison County Commissioners
200 E. Virginia Avenue
Gunnison, CO 81230
(970) 641-0248

**101
County Commissioners**

Summary of Department Resources

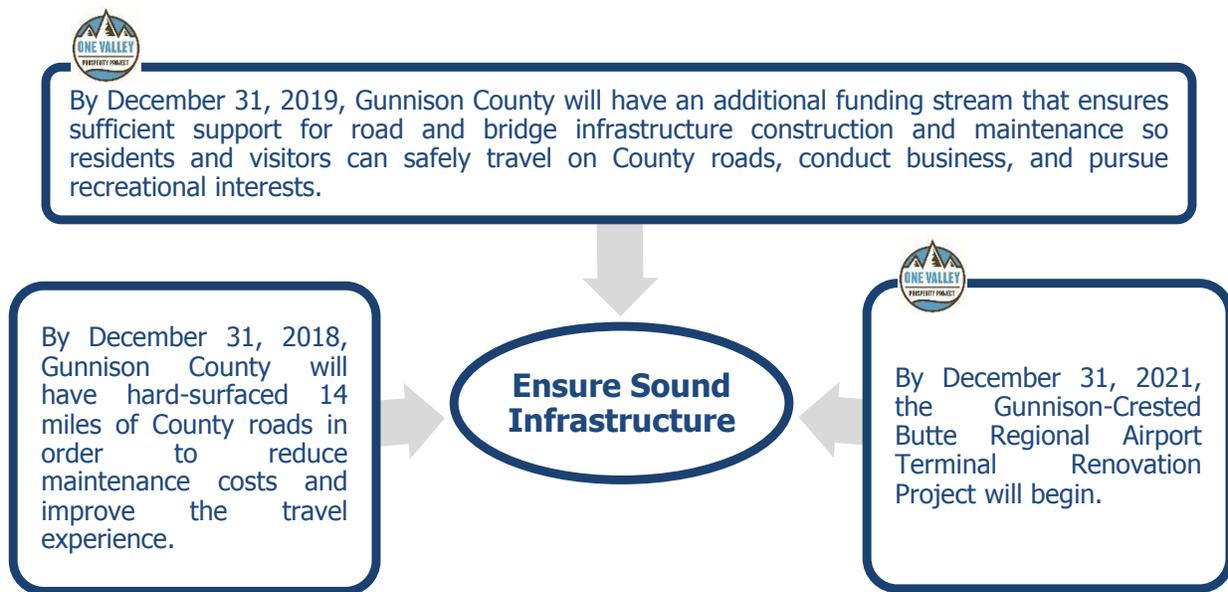
| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 135,167 | 100,464 | 95,464 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 47,617 | 20,000 | 20,000 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 87,550 | 239,536 | 116,984 | 0 |
| Other Financing Sources and Misc. | 108 | 0 | 0 | 0 |
| Total Revenues | 270,443 | 360,000 | 232,448 | 0 |
| Expenditures | | | | |
| Personnel | 273,934 | 295,148 | 295,148 | 289,289 |
| Supplies | 1,462 | 1,950 | 2,450 | 2,200 |
| Purchased Services | 247,764 | 216,435 | 215,270 | 152,116 |
| Community Prgms/Contributions | 35,277 | 14,000 | 14,025 | 14,000 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 5,579 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 169,663 | 390,822 | 263,270 | 92,500 |
| Total Expenditures | 733,679 | 918,355 | 790,163 | 550,105 |
| Excess Revenues / (Net Cost to the County) | (463,237) | (558,355) | (557,715) | (550,105) |
| General Appropriation Required | 463,237 | 558,355 | 557,715 | 550,105 |
| Budget Variance | 81,630 | 0 | 640 | 0 |

Strategic Direction

The Gunnison County Strategic Plan, revised April 4, 2017, was created to more closely align the County’s operations with the Board of County Commissioner’s priorities by providing focused direction to County Staff and mechanisms to measure progress. The Plan is meant to be a living document that will be flexible and provide guidance even as conditions change.

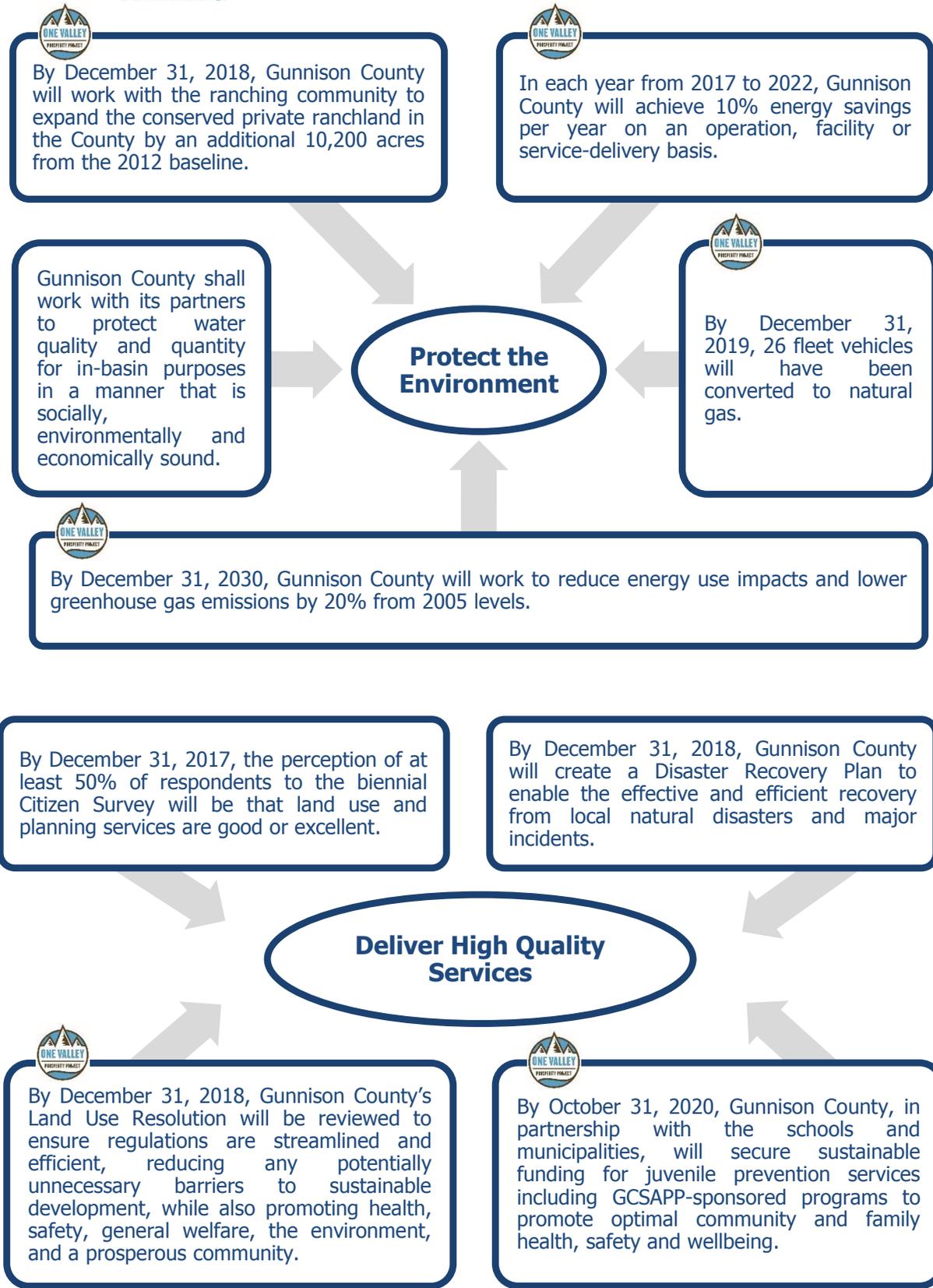
Below is a visual representation of the four strategic priorities.

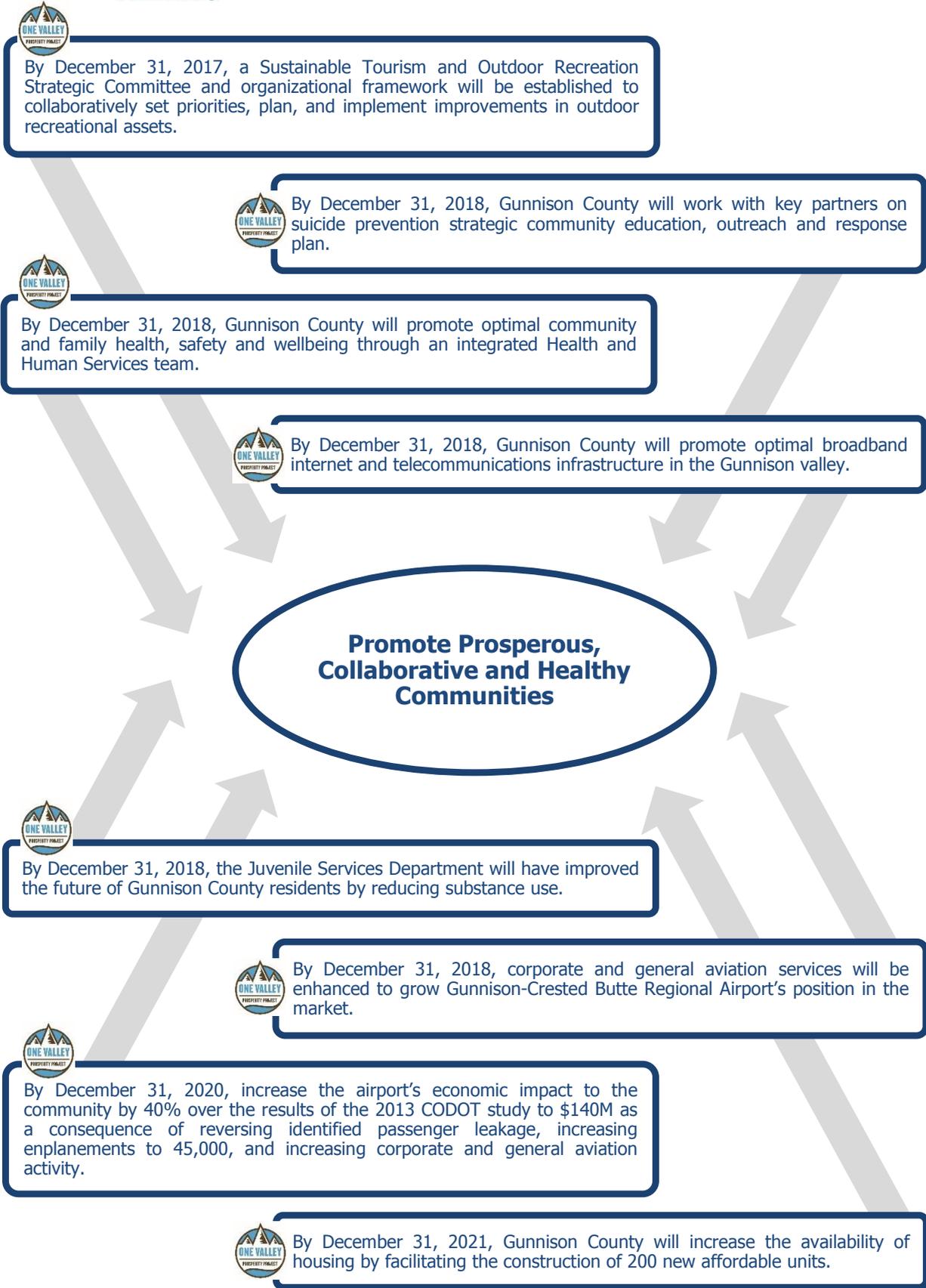
The entire plan can be viewed at <http://www.gunnisoncounty.org/172/Strategic-Planning>.



This sixth version of the Gunnison County Strategic Plan offered us a unique opportunity to make the Plan even more meaningful and powerful. In 2016, the County, along with all of the partners in the Community Builders Task Force, completed a two-year undertaking called the One Valley Prosperity Project (OVPP). The OVPP was a collaborative initiative focused on achieving a more prosperous and successful future for all of the Gunnison Valley’s communities. The OVPP included a tremendous amount of community engagement and input and resulted in the One Valley Prosperity Strategy; highlights from the Strategy follow. The Gunnison County Commissioners and staff focused this iteration of our Strategic Plan on delivering results identified in the OVPP Strategy. Each Strategic Result in the plan that is aligned with the OVPP strategy has the logo next to it. There are other vital elements of the plan as well, but we wanted to clearly demonstrate our commitment to following through on the actions identified as priorities by so many of our residents.









ONE VALLEY PROSPERITY PROJECT

REGIONAL ACTION PLAN & 2016-2017 REGIONAL PRIORITIES

In late 2015, the One Valley Prosperity Project (OVPP) convened four Working Groups, each focused on a specific area of action in the Valley. Each of the Working Groups was made up of citizen volunteers, professionals in the field, and staff from local government, businesses, nonprofits and institutions. Objectives and strategies have been prioritized and implementation responsibility has been assigned to a lead person and/or agency. Below is a brief summary of the OVPP's priorities:

Priority #1 – ECONOMIC RESILIENCY

Economic resiliency is a cornerstone of the One Valley Prosperity Project. The goal is to develop an economy that weathers financial ups and downs over time and improve the job opportunities and wages in the Valley.

Priority # 2 – AFFORDABLE HOUSING

Housing affordability and the jobs-to-housing balance plays an essential role in sustaining the social and economic fabric of our Valley. The Gunnison Valley has the unique opportunity to get in front of this challenge with availability of affordable land for housing development and an excellent transit system to connect these areas.

Priority # 3 – COMMUNITY HEALTH AND EQUITY

While our Valley is a great place to live, not everyone is thriving. During the OVPP, community members expressed concern that vulnerable members of our community did not have adequate or easy access to needed resources.

Priority # 4 – SUSTAINABLE TOURISM

The Gunnison Valley contains stunning vistas and varied recreational opportunities. These landscapes and recreation amenities contribute significantly to the Valley's tourism economy and high quality of life.

View the OVPP's Strategy in its entirety at:

<http://www.onevalleyprosperity.com/onevalleyprosperitystrategy>

2016 GUNNISON COUNTY PERFORMANCE REPORT

2017



2015

INTRODUCTION

Gunnison County is pleased to present its 2016 Performance Report, which centers on the strategic priorities and results outlined in the Gunnison County Strategic Plan. Focusing on the health, safety and welfare of Gunnison County's citizens, these four strategic priorities guide the County's efforts:

- Ensure Sound Infrastructure
- Protect the Environment
- Promote Prosperous, Collaborative and Healthy Communities
- Delivery High Quality Services

The Plan was last revised in April 2017. For more information about the County's strategic planning process, please visit www.GunnisonCounty.org/Performance.

VISION STATEMENT

"Gunnison County cherishes its sense of community and place.

We strive to preserve and promote the wellbeing of the

County's citizens, natural environment and rural character.

We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy."



2016 Performance Report

COUNTY STRATEGIC GOALS | ENSURE SOUND INFRASTRUCTURE



2017



83%

of respondents to the biennial citizen survey reported that snow removal services on County roads and highways is good or excellent.



98%

of school days, when snow accumulations meet plow policy criteria at least 1 hour prior to school bus time, all routes within 15 miles of County maintenance facilities were plowed prior to school bus use.



71%

of respondents to the biennial citizen survey reported that the availability of paths and walking trails is excellent or good.



106

total miles of pavement required annual maintenance.



173

hours of road maintenance was provided to municipalities.



86.8%

of major bridges (20' and over) were independently rated (bi-annually) as structurally sound.



47%

of respondents to the biennial citizen survey reported that road repair services are good or excellent.



95.2%

of complaints/concerns regarding road conditions, summer and winter, received an informed response within three business days.

2015

2016



01

STRATEGIC RESULT

By December 31, 2017, 90% of County maintained road miles will meet the identified maintenance service level.

UPDATE: In Progress

During the spring and summer of 2016, the Forest Service and Bureau of Land Management maintenance levels were reviewed with new foreman in Districts 1 and 3. Public Works' level of service criteria and existing level of service for all County roads were also reviewed, and recommended changes were identified. County roads have been prioritized, and a needs assessment is in process. In the near future, staff will develop an annual schedule to bring all roads to the appropriate level of service.

02

STRATEGIC RESULT

By December 31, 2018, Gunnison County will have hard-surfaced 14 miles of County roads in order to reduce maintenance costs and improve the travel experience.

UPDATE: On Target

Paving requirements in the County Road and Bridge Standards will be broadened by the end of 2017 to include proximity to a municipality, dust mitigation and extension of an existing road. The prioritization schedule per the revised level of service criteria is reviewed annually, and funding requests for special projects is included in annual Capital Improvements Plan updates.

Completion of the Cottonwood Pass project will achieve this goal. The County worked with the Federal Highway Administration to find an aggregate source for materials to help reduce the cost of the project; an aggregate source has been identified for gravel, and the County hopes that it will also be suitable for asphalt production, which will reduce the cost, improve the timeline, and reduce traffic on Taylor River Road during the project. The Board of County Commissioners decided to close the Pass during construction, which will maximize the construction schedule and minimize the impact for travelers of multiple stops on a road not in condition for travel by large vehicles. The project will begin in 2017 and, depending on the weather, it will either be completed within the year or it will extend into 2018.

03

STRATEGIC RESULT

By December 31, 2017, Gunnison County will implement a transportation system improvement impact fee for new building permits.

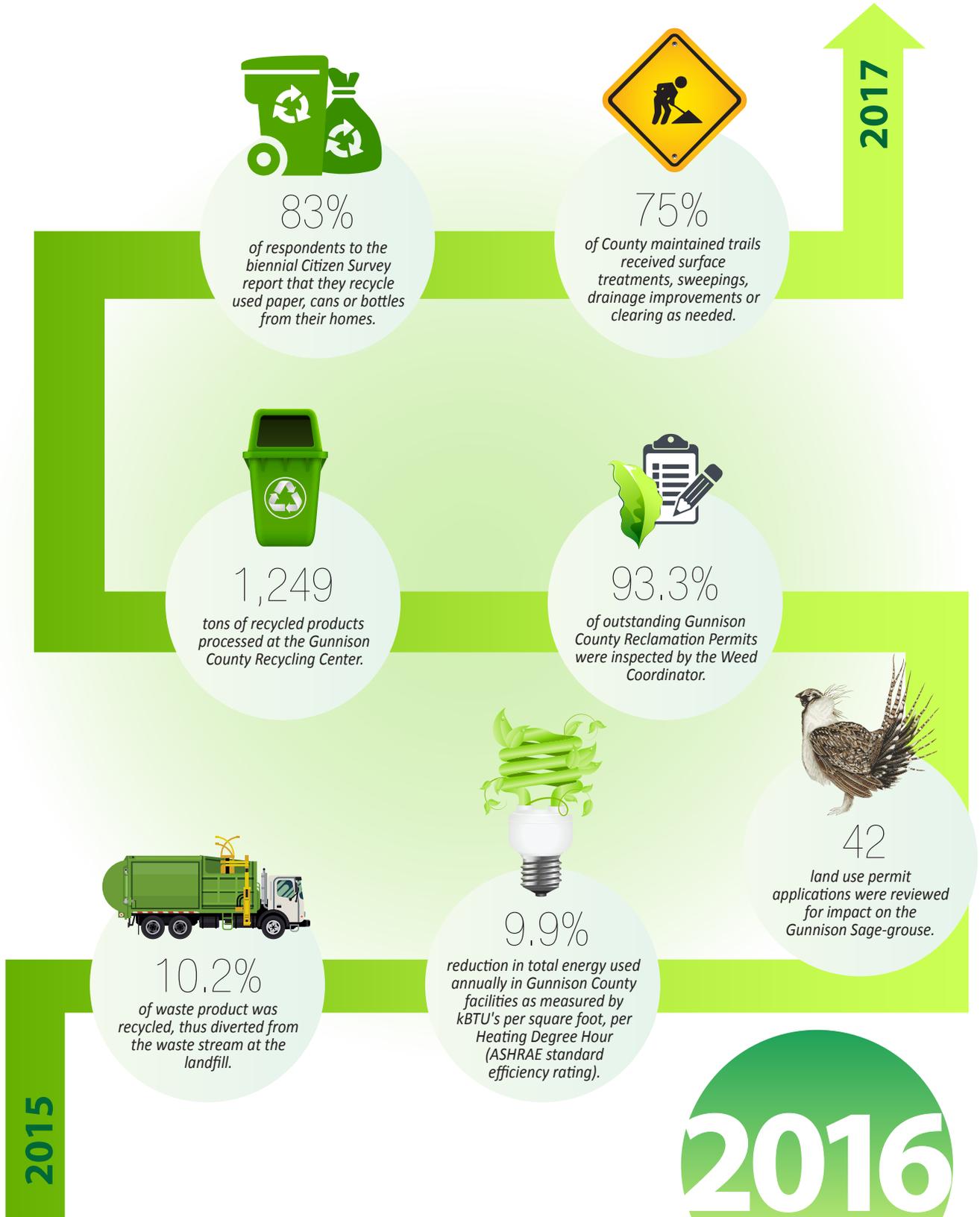
UPDATE: Removed

The first Gunnison County Road and Bridge Capital Expansion Impact Fee Report was prepared by RPI Consulting in April 2009, and the Board of County Commissioners did not adopt the transportation impact fee for new building permits at that time. The updated Gunnison County Road and Bridge Impact Fee and Safety Impact Fee Support Studies, prepared by RPI Consulting, was completed in 2014. The Board of County Commissioners last reviewed the transportation impact fee in late 2015 and declined to adopt the fee. The data for transportation fees is still applicable. Because the commissioners have decided not to adopt an impact fee at this time, this result was removed from the latest version of the strategic plan.



2016 Performance Report

COUNTY STRATEGIC GOALS | PROTECT THE ENVIRONMENT



01

STRATEGIC RESULT

Gunnison County shall work with its partners to protect water quality and quantity for in-basin purposes in a manner that is socially, environmentally and economically sound.

UPDATE: Success!

There is no current major water litigation pending, there are no current Colorado Oil and Gas Conservation Commission (COGCC) rulemakings in which Gunnison County is a participant, and the County maintains an ongoing dialogue with the Northwest Colorado Council of Governments (NWCCOG) regarding water-related litigation. The County also continues efforts regarding Mt. Emmons Mine (e.g., ensuring operation of the water treatment plant, site cleanup, and development of water quality site specific standards, including Water Quality Control Commission (WQCC) rulemakings. The County participated in the update of State regulations relevant to individual septic systems, and the due diligence proceedings regarding water treatment plant water rights have successfully concluded. The County maintains active participating on the HB1177 Gunnison River Basin Roundtable.

02

STRATEGIC RESULT

In each year from 2013 through 2017, Gunnison County will achieve an overall net energy efficiency increase of 10% in one county facility from baseline consumption in 2012.

UPDATE: On Target

In 2015, the County focused energy-saving efforts on the Public Safety Center. Those efforts resulted in a 16.8% reduction in energy usage at the Public Safety Center during 2016, normalized for weather (heating degree days).

03

STRATEGIC RESULT

By December 31, 2015, Gunnison County will have a plan to convert its fleet to natural gas.

UPDATE: Success!

The Colorado Energy Office awarded the compressed natural gas (CNG) station grant to Trillium CNG, and station construction commenced in March 2017. The main equipment will be installed by mid-April, 2017. Gunnison County has developed a vehicle-replacement plan for replacing fleet vehicles with CNG vehicles, and Department of Local Affairs (DOLA) grant funds will cover the incremental cost of those vehicles. Trillium and the County reached a fuel-purchase agreement, which locks in a 10-year fuel price with inflationary protections, in exchange for a commitment to back a minimum of 1.1 million GGE fuel sales at the station over 10 years.



The first CNG bus for the Gunnison Valley Rural Transportation Authority is expected to be delivered in May 2017, and the first CNG/dual-fuel trucks are expected to be delivered in the first quarter of 2017. The County will continue to convert fleet vehicles to CNG and encourage other organizations to convert their fleets. The County will also work with neighbor counties on CNG efforts, and work toward a Highway 50 CNG corridor.

04

STRATEGIC RESULT

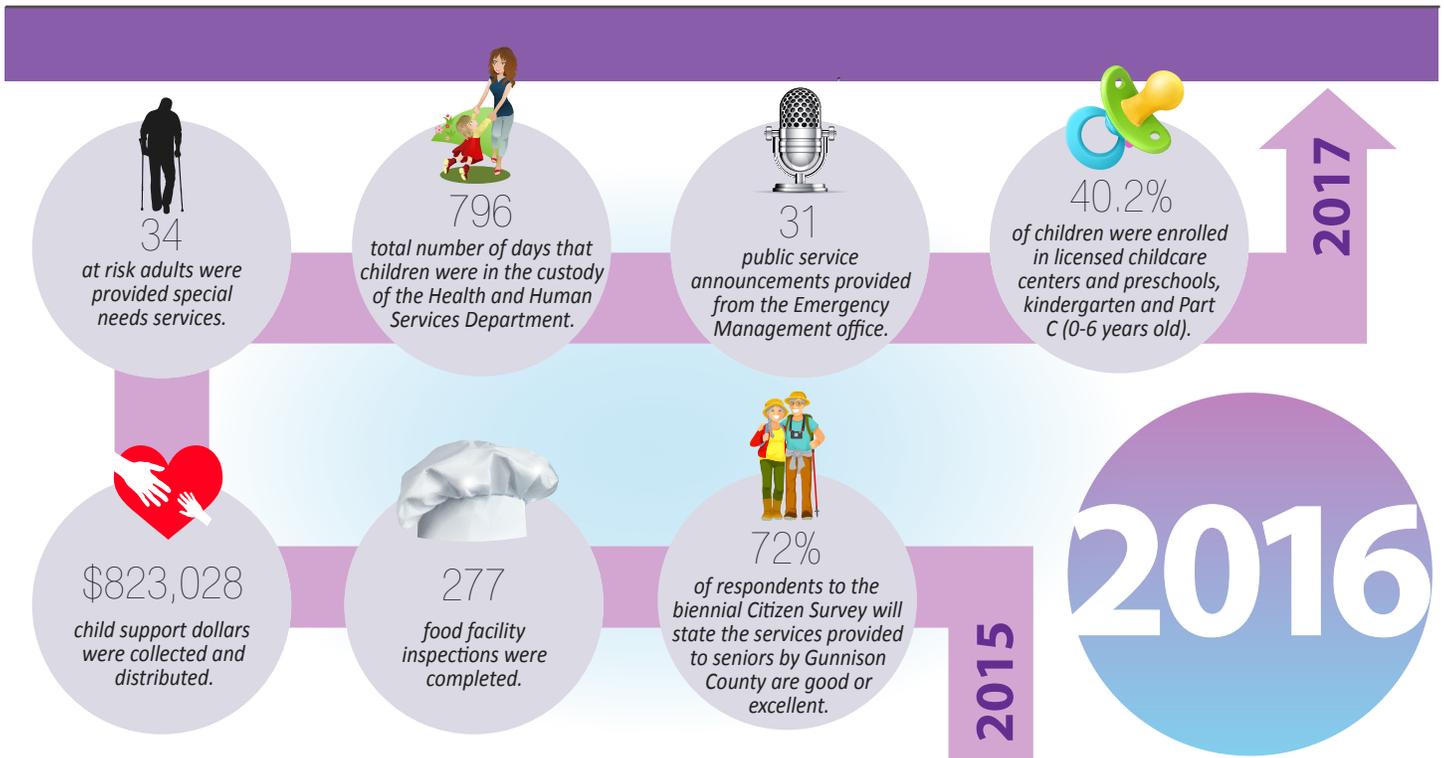
By December 31, 2017, Gunnison County will work with the ranching community to expand the conserved private ranch land in the County by an additional 8,500 acres.

UPDATE: On Target

Conservation easement interest remains very high, and annual acreage totals are just shy of meeting this goal. During 2016, an additional 1,848 acres were conserved, bringing the total from 2013 to 6,542. However, a current conservation easement effort is expected to close (at least partially) in 2017, which will easily achieve the goal of 8,500. The Gunnison Valley Land Preservation Fund continues to attract conservation funding to the area, and it has been able to support several costly per-acre projects in the Crested Butte area.

2016 Performance Report

COUNTY STRATEGIC GOALS | PROMOTE PROSPEROUS, COLLABORATIVE AND HEALTHY COMMUNITIES



01

STRATEGIC RESULT

By December 31, 2016, corporate and general aviation services will be enhanced to grow Gunnison-Crested Butte Regional Airport's position in the market.

UPDATE: Success!

On December 1st 2015, AvFlight, a national US chain of Fixed Base Operators (FBO) head quartered in Michigan, acquired Gunnison Valley Aviation (GVA), which was the resident FBO operator on the airport. As part of the transition, various elements of the existing agreement were revised and implemented. It is expected that, given AvFlight's standing within the general and corporate aviation community, a first-class FBO product will be introduced at Gunnison. This element, together with the recently completed airport master plan that identified future general aviation infrastructure, provides a sound platform to grow and enhance general aviation.

02

STRATEGIC RESULT

By 2020, increase the airport's economic impact to the community by 40% over 2013 CODOT study to \$140M as a consequence of reversing identified passenger leakage, increasing enplanements to 45,000, and increasing corporate and general aviation activity.

UPDATE: In Progress

To achieve this goal, the need for a strategic air service master plan to be adopted by all identified stakeholders was initiated. The strategic plan would suggest that a group representing all stake holders be formed and tasked with highlighting strengths and weaknesses, identifying areas of potential growth in the community's air service initiatives, and setting goals utilizing the identified air service market performance data collected during the airport's recently completed master plan air service forecast analysis. Subsequently, the Air Command, a sub-committee of the Gunnison Valley Rural Transportation Authority and comprised of stakeholders, was formally created. In addition, an airline incentive package was approved by the County in July 2016 to support the Air Command attaining its goals. The Colorado Department of Transportation is expected to complete another study in late 2018, at the earliest.

03

STRATEGIC RESULT

By December 31, 2017, ensure redundant broadband internet infrastructure in the Gunnison valley.

UPDATE: In Progress

The effort is ongoing, and some potential progress has been made relative to a Region 10 project and a legislative appropriation that Western State Colorado University is pursuing. There are challenges associated with all options and full implementation has not occurred yet. Staff will continue to work with the appropriate stakeholders and others to achieve this result.

04

STRATEGIC RESULT

By December 31, 2016, Gunnison County will launch the implementation of the One Valley Prosperity Project.

UPDATE: Success!

The One Valley Prosperity Project and One Valley Prosperity Strategy were finalized in the fall of 2016. Gunnison County lead this effort, which developed these four key goal areas:

- Affordable Housing
- Community Health and Equity
- Economic Resiliency
- Sustainable Tourism and Recreation



www.onevalleyprosperity.com

Each of these goal areas was vetted with a targeted working group that identified specific goals, objectives and strategies for implementation. Short term objectives have been identified, along with entities responsible for implementation. Staff continue to support the efforts of the Community Builders Task Force (CBTF), which is responsible for oversight of implementation of the One Valley Prosperity Strategy.

05

STRATEGIC RESULT

By December 31, 2016, Gunnison County will promote optimal community and family health, safety and wellbeing as measured by:

- Attain the rate of children two years of age who are fully immunized at 80% or more.

UPDATE: Challenging

The vaccination rate for two-year-old children in Gunnison County is 64.7%, compared to the state average of 62.5%.

- 90% of Gunnison County residents will have health insurance.

UPDATE: Success!

Based on Civis and Enroll America data sources, 91% of County residents have insurance coverage.

- Reducing the number of days that children are in the custody of the department to 1,500 days by strengthening the local child welfare service system.

UPDATE: Success!

Children were in the custody of the department for 796 days.

- 100% of violations (defined as “critical” level by State) from food service facility inspections will be corrected on-site or within 10 days, according to State laws.

UPDATE: Success!

Food service facility inspections have been transitioned into a Gunnison County run program, and a Consumer Specialist was hired to complete the inspections. In 2016, 100% of the critical level violations were corrected within 10 days, with the majority corrected on-site. In 2015, a critical-level violation was identified by a State surveyor; that violation was corrected and the facility remains in compliance.

- 75% of respondents to the biennial Citizen Survey will state the services provided to seniors by Gunnison County are good or excellent.

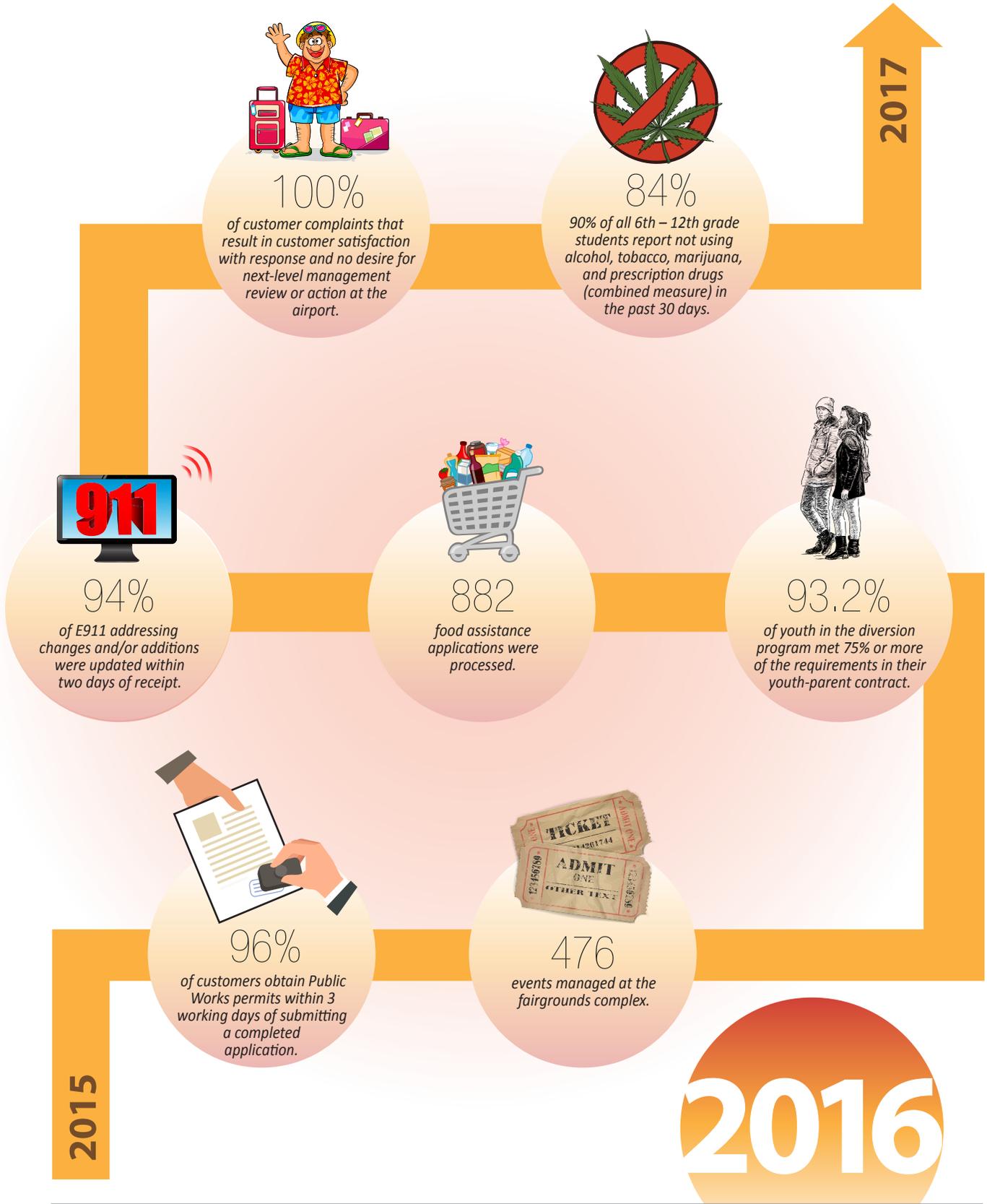
UPDATE: Ongoing

A total of 72% of respondents reported good or excellent senior services.



2016 Performance Report

COUNTY STRATEGIC GOALS | DELIVER HIGH QUALITY SERVICES



01

STRATEGIC RESULT

By December 31, 2015, the perception of at least 50% of respondents to the biennial Citizen Survey will be that planning and permitting processes are efficient, fair, and proactive and that land use and planning services are good or excellent.

UPDATE: Ongoing

In the 2015 Citizen Survey, results stayed static at 44% (same as 2013). With the outreach and implementation associated with the One Valley Prosperity Project, it is anticipated that there may be an increase in the 2017 survey. Strengthening communication channels with local media and our customers so that the department communicates services, code changes and other issues will be critical to improving the perception of the department. In 2016, a direct survey of department customers indicated that 70% of respondents felt that planning and permitting processes are efficient, fair, and proactive and that land use planning services are good or excellent.

02

STRATEGIC RESULT

By December 31, 2017, the Juvenile Services Department will have improved the future of Gunnison County residents by reducing substance use as evidenced by:

- 90% of all 6th – 12th grade students report not using alcohol, tobacco, marijuana, and prescription drugs (combined measure) in the past 30 days on the fall 2017 Healthy Kids Colorado Survey (HKCS).

UPDATE: On Target

This measure achieved 84% in 2015, and the 2016 data was not yet available as of the printing of this report. The department, as a whole, continues to move in a positive direction.

- 50% of all 6th – 12th graders in Gunnison County and their parents make the “Choice Pass Pledge” between each other.

UPDATE: Success!

A total of 58.9% of youth and parents took the Choice Pass Pledge during the last winter season.

- 60% of all 6th through 12th grade students report having had a conversation with parents about the dangers of alcohol and drugs according to the fall 2017 HKCS.

UPDATE: Success!

This measure achieved an impressive 70%. Success is attributed to various strategies including multiple parent-education nights in each community, communication during the Choice Pass sign-up events, and continued conversations during the year in school settings, club settings and in the community to encourage non-use of substances.

- 60% of parents of all 6th – 12th grade students report having had a conversation with their children as measured by the GCSAPP parent questionnaire administered fall 2017.

UPDATE: Success!

This measure achieved 60%!



03

STRATEGIC RESULT

By December 31, 2016, county services will continue to be available in the event of natural disaster or major incident as evidenced by the completion of Continuity of Operations Plans for each office and department.

UPDATE: Success!

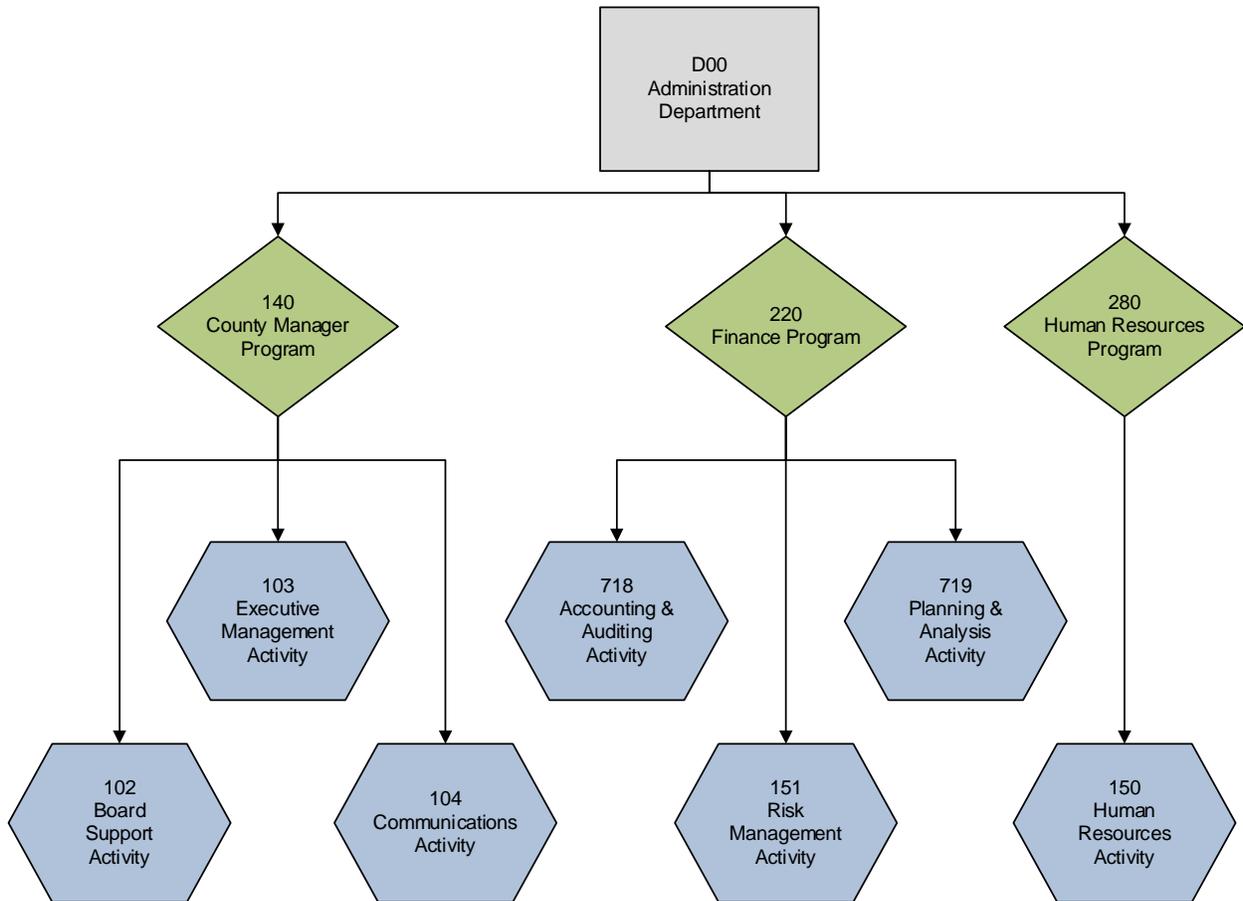
All Gunnison County departments (elected offices and administrative departments) have completed their Continuity of Operations Plans, ensuring the continued provision of essential services to the public in the event of a large disaster or emergency.

Mission Statement

The mission of the Administration Department is to provide strategic management, personnel, information and financial services to the public, the Commissioners and the County organization so they can experience and deliver excellent local government.

Department Director

Matthew Birnie, County Manager
 200 E. Virginia Ave.
 Gunnison, CO 81230
 (970) 641-0248
mbirnie@gunnisoncounty.org





Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------------|--------------------|--------------------|--------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 4,538 | 3,500 | 5,000 | 5,000 |
| Interfund Revenues | 303,761 | 361,122 | 325,464 | 331,827 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | (1,490) | 0 | 0 | 0 |
| Total Revenues | 306,809 | 364,622 | 330,464 | 336,827 |
| Expenditures | | | | |
| Personnel | 913,422 | 1,014,562 | 989,117 | 1,066,344 |
| Supplies | 13,468 | 19,900 | 21,837 | 21,375 |
| Purchased Services | 421,986 | 543,998 | 512,780 | 564,544 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 150 | 20 | 100 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 1,800 | 0 | 900 | 1,500 |
| Miscellaneous (Extraordinary/Special) | 181,636 | 50,000 | 80,000 | 60,000 |
| Total Expenditures | 1,532,323 | 1,628,610 | 1,604,654 | 1,713,863 |
| Excess Revenues / (Net Cost to the County) | (1,225,514) | (1,263,988) | (1,274,190) | (1,377,036) |
| General Appropriation Required | 1,225,514 | 1,263,988 | 1,274,190 | 1,377,036 |
| Budget Variance | (7,886) | 0 | (10,202) | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | |
| General Fund | 256 | 0 | 0 | 0 |
| Risk Management Fund | 78,914 | 79,622 | 67,246 | 61,827 |
| ISF-III | 227,639 | 285,000 | 263,218 | 275,000 |
| Total Revenues | 306,809 | 364,622 | 397,710 | 336,827 |
| Expenditures | | | | |
| General Fund | 1,090,341 | 1,263,160 | 1,241,092 | 1,353,863 |
| Risk Management Fund | 181,794 | 80,450 | 90,470 | 85,000 |
| ISF-III | 260,188 | 285,000 | 273,092 | 275,000 |
| Total Expenditures | 1,532,323 | 1,628,610 | 1,604,654 | 1,713,863 |



140
County Manager Program

Purpose Statement

The purpose of the County Manager Program is to provide Commissioner support, communication services and strategic executive leadership to the County Commissioners, the public and the County organization so they can experience and deliver excellent local government.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 256 | 0 | 0 | 0 |
| Total Revenues | 256 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 378,730 | 421,053 | 417,965 | 449,955 |
| Supplies | 2,187 | 3,500 | 2,553 | 2,550 |
| Purchased Services | 103,264 | 139,459 | 139,073 | 154,975 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 1,800 | 0 | 900 | 1,500 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 485,980 | 564,012 | 560,491 | 608,980 |
| Excess Revenues / (Net Cost to the County) | (485,724) | (564,012) | (560,491) | (608,980) |
| General Appropriation Required | 485,724 | 564,012 | 560,491 | 608,980 |
| Budget Variance | 37,433 | 0 | 3,521 | 0 |



102
Board Support Activity

Purpose Statement

The purpose of the Board Support Activity is to provide advisory, liaison and meeting management services to the County Commissioners so they can effectively represent their constituents and fulfill the duties of their offices.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 89,661 | 98,276 | 97,367 | 69,874 |
| Supplies | 9 | 0 | 0 | 0 |
| Purchased Services | 4,271 | 4,275 | 4,275 | 4,412 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 93,941 | 102,551 | 101,642 | 74,286 |
| Excess Revenues / (Net Cost to the County) | (93,941) | (102,551) | (101,642) | (74,286) |
| General Appropriation Required | 93,941 | 102,551 | 101,642 | 74,286 |
| Budget Variance | 4,293 | 0 | 909 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None, this activity receives no specific funding. |
| Proposed Change in FTEs: | Some minor staff allocation modifications were made in order to accurately reflect current practices. Those allocation modifications will be managed within the program. |
| Performance Narrative: | This activity consistently performs well. In April 2017, the update of the countywide strategic plan increased the number of strategic results from 15 to 20, and staff has been able to successfully manage the increased workload. |
| Other: | |

Core Services

- Strategic Plan
- Board Policy Recommendations
- Board Strategic Plan Initiative Management
- Budget Decisions/Recommendations
- Commissioner Consultations
- Board Correspondence Items and Meeting Minutes
- Boards and Commissions Support Services
- Annual Board Surveys
- Official Document Distributions

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|---------------------|--------------------|--------------------|-----------------------|--------------------|
| Percentage of approved BOCC minutes that are available to the public within 30 days of a meeting. | Result | 68.8% | 90% | 85% | 90% |
|  Percentage of the strategic results in the Board's strategic plan that are achieved by their target dates. | Result | 87.5% | 98% | 100% | 98% |



= This performance measure aligns directly with the Commissioners' Strategic Plan.



103
Executive Management Activity

Purpose Statement

The purpose of the Executive Management Activity is to provide strategic executive leadership services to County departments and offices so they can achieve their customer results.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 256 | 0 | 0 | 0 |
| Total Revenues | 256 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 233,348 | 258,672 | 256,244 | 317,238 |
| Supplies | 1,672 | 3,050 | 2,050 | 2,050 |
| Purchased Services | 70,435 | 104,173 | 105,396 | 127,860 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 1,800 | 0 | 900 | 1,500 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 307,255 | 365,895 | 364,590 | 448,648 |
| Excess Revenues / (Net Cost to the County) | (306,999) | (365,895) | (364,590) | (448,648) |
| General Appropriation Required | 306,999 | 365,895 | 364,590 | 448,648 |
| Budget Variance | 50,265 | 0 | 1,305 | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None, this activity receives no specific funding. |
| Proposed Change in FTEs: | Some minor staff allocation modifications were made in order to accurately reflect current practices. Those allocation modifications will be managed within the program. |
| Performance Narrative: | This activity consistently performs well. All 10 of the administrative departments have current strategic business plans, they appropriately use them to manage service delivery, and they provide formal annual performance reports to the Board. The 10 departmental strategic business plans are reviewed and updated every three years (minimally) to ensure that the established goals are meaningful and current. At any given time, there are approximately 100 departmental key results being monitored by this activity. Strategic business plans for the eight non-administrative (i.e., for elected offices, the CSU Extension and the County Attorney’s Office) departments are reviewed and updated as often as requested by their respective leaders. |
| Other: | |

Core Services

- Performance Data Analyses and Reports
- Director Performance Evaluations
- Operational Policy Directions
- Contract Reviews and Negotiations
- Personnel Decisions
- Strategic Business Plan Approval Decisions
- Executive Staff Briefings and Consultations
- Special Projects Management
- Customer Surveys

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of administrative departments and offices using strategic business plans and performance information to manage the delivery of services in all activities. | Result | 100% | 90% | 100% | 100% |
| Percentage of administrative department strategic results achieved by their target dates. | Result | 84% | 75% | 94% | 90% |



104
Communications Activity

Purpose Statement

The purpose of the Communications Activity is to provide communication services to the public and County employees so they can easily access accurate information about the County's strategic direction, operations and decision making.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 55,721 | 64,105 | 64,354 | 62,843 |
| Supplies | 505 | 450 | 503 | 500 |
| Purchased Services | 28,557 | 31,011 | 29,402 | 22,703 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 84,784 | 95,556 | 94,259 | 86,046 |
| Excess Revenues / (Net Cost to the County) | (84,784) | (95,566) | (94,259) | (86,046) |
| General Appropriation Required | 84,784 | 95,566 | 94,259 | 86,046 |
| Budget Variance | (3,011) | 0 | 1,307 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None, this activity receives no specific funding. |
| Proposed Change in FTEs: | Some minor staff allocation modifications were made in order to accurately reflect current practices. Those allocation modifications will be managed within the program. |
| Performance Narrative: | This activity continues to perform well, and we anticipate that 100% internal and external policies will have been reviewed and brought current by 12/31/2019. While only 61% of our surveyed citizenry rate our public information services as “good” or “excellent” (via the most recent biennial survey results), this rating is similar to the national benchmark. We have continued to increase attention on our online information-delivery portals (i.e., County website, Facebook, Twitter) in an effort to ensure that County-related information is reaching our intended audiences and, in 2016, we experienced a 69.8% increase in the number of subscribers to those portals. |
| Other: | |

Core Services

- Public Inquiry and Constituent Issues Responses
- County Website Services (development, content management, traffic analysis)
- Human Resources External Information Responses and Reports
- Social Media Management
- Financial External Information Responses and Reports
- Biennial Citizen Surveys
- Public Notices and News Releases
- Policy Management (organizational and public)
- Public Events
- Community Liaison Services

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|---------------------|--------------------|--------------------|-----------------------|--------------------|
| Percent of respondents to the biennial Citizen Survey who state that the public information services provided by Gunnison County government are good or excellent. | Result | 61% | 75% | 64% | 64% |
| Percentage of public policies that are reviewed annually to ensure that they legally and accurately reflect current practices and requirements. | Result | 23.3% | 25% | 40% | 60% |



| | | | | | |
|---|--------|------|-----|-----|-----|
| Percentage of internal policies that are reviewed annually to ensure that they legally and accurately reflect current practices and requirements. | Result | 6.1% | 25% | 20% | 40% |
|---|--------|------|-----|-----|-----|



220
Finance Program

Purpose Statement

The purpose of the Finance Program is to provide accounting, auditing, planning and analysis services to the County organization and the public so they can make informed decisions, provide fiscally responsible management, and demonstrate and experience accountable County government.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 4,538 | 3,500 | 5,000 | 5,000 |
| Interfund Revenues | 303,761 | 361,122 | 325,464 | 331,827 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | (1,746) | 0 | 0 | 0 |
| Total Revenues | 306,553 | 364,622 | 330,464 | 336,827 |
| Expenditures | | | | |
| Personnel | 427,783 | 466,347 | 443,990 | 478,023 |
| Supplies | 9,064 | 13,750 | 14,850 | 15,250 |
| Purchased Services | 297,713 | 376,319 | 346,947 | 386,705 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 150 | 20 | 100 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 181,636 | 50,000 | 80,000 | 60,000 |
| Total Expenditures | 916,207 | 906,566 | 885,807 | 940,078 |
| Excess Revenues / (Net Cost to the County) | (609,654) | (541,944) | (555,343) | (603,251) |
| General Appropriation Required | 609,654 | 541,944 | 555,343 | 603,251 |
| Budget Variance | (67,464) | 0 | (13,399) | 0 |



718
Accounting & Auditing Activity

Purpose Statement

The purpose of the Accounting and Auditing Activity is to provide financial information, monitoring and payment services to County departments and offices so they can manage their operations in a fiscally responsible manner and be accountable to the public.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 356,300 | 379,712 | 362,224 | 405,332 |
| Supplies | 8,887 | 11,600 | 12,700 | 13,100 |
| Purchased Services | 28,875 | 40,508 | 43,644 | 56,579 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 394,063 | 431,820 | 418,568 | 475,011 |
| Excess Revenues / (Net Cost to the County) | (394,063) | (431,820) | (418,568) | (475,011) |
| General Appropriation Required | 394,063 | 431,820 | 418,568 | 475,011 |
| Budget Variance | 38,306 | 0 | 13,252 | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None, this activity receives no specific funding. |
| Proposed Change in FTEs: | None |
| Performance Narrative: | We have adopted a practice to reflect unexpected changes in revenues and related expenditures during the year. This has resulted in increasing our percentage of program expenditures that do not exceed revenues to the highest number since we began measuring this result. The percentage of vendor payments that are delivered within 45 days is the poorest result since 2010 when we achieved only 72.5%. During 2017, as of September, we are at 94.9%. |
| Other: | |

Core Services

- Audit Reports
- Invoices (Billing Statements)
- Vendor Payments
- Revenue/Expense Reports
- Payroll Checks
- Grant Quarterly/Monthly Reports
- Financial Reports
- Technical Assistance/consultation Sessions
- General Ledger Entries
- Department Information Inquiry Responses/Reports

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of program expenditures that do not exceed revenues. | Result | 98.2% | 96% | 100% | 95% |
| Percentage of vendor payments that are delivered within 45 days. | Result | 95.2% | 98% | 97% | 97% |



719
Planning and Analysis Activity

Purpose Statement

The purpose of the Planning and Analysis Activity is to provide budget development and fiscal impact analysis services to County departments, offices and the Board of County Commissioners so they can make informed operational and policy decisions.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 71,483 | 86,635 | 81,766 | 72,691 |
| Supplies | 177 | 2,150 | 2,150 | 2,150 |
| Purchased Services | 8,502 | 20,511 | 19,761 | 30,226 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 80,162 | 109,296 | 103,677 | 105,067 |
| Excess Revenues / (Net Cost to the County) | (80,162) | (109,296) | (103,677) | (105,067) |
| General Appropriation Required | 80,162 | 109,296 | 103,677 | 105,067 |
| Budget Variance | 13,009 | 0 | 5,619 | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None, this activity receives no specific funding. |
| Proposed Change in FTEs: | None |
| Performance Narrative: | We improved the percentage of program managers who report satisfaction with budget preparation services from 76% in 2015 to 78.3% in 2016. As Finance staff achieve multiple years of budget preparation, our ability to share best practices in budget preparation continues to increase. |
| Other: | |

Core Services

- 3+ year Financial Notes
- Board Briefings
- Budget Proposal
- Adopted Budget
- Capital Improvement Plan
- Agenda Item Review Financial Notes
- Financial Forecasts
- Budget Preparation Manual
- Financing Options
- Department Budget Presentation Sessions

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of policy and budget decisions that are supported by multi-year, scenario-based planning tools. | Result | 95.2% | 100% | 95% | 100% |
| Percentage of program managers who report that they are very satisfied or satisfied that budget preparation services were user-friendly, clear and easy to understand. | Result | 78.3% | 80% | 79% | 80% |



151
Risk Management Activity

Purpose Statement

The purpose of the Risk Management Activity is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 4,538 | 3,500 | 5,000 | 5,000 |
| Interfund Revenues | 303,761 | 361,122 | 325,464 | 331,827 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | (1,746) | 0 | 0 | 0 |
| Total Revenues | 306,553 | 364,622 | 330,464 | 336,827 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 260,336 | 315,300 | 283,542 | 299,900 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 150 | 20 | 100 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 181,636 | 50,000 | 80,000 | 60,000 |
| Total Expenditures | 441,982 | 365,450 | 363,562 | 360,000 |
| Excess Revenues / (Net Cost to the County) | (135,429) | (828) | (33,098) | (23,173) |
| General Appropriation Required | 135,429 | 828 | 33,098 | 23,173 |
| Budget Variance | (118,779) | 0 | (32,270) | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | Decrease of 7.62%, or \$27,795 |
| Proposed Change in FTEs: | None |
| Performance Narrative: | 2016 was an unusually high claims paid year, with \$183,382 in costs. This is compared to less than \$11,000 in each of the previous two years. Results are measured as a 5-year rolling average. |
| Other: | |

Core Services

- Supervisor Consultations
- Risk Management Training Classes
- Risk Management Recommendations
- Attorney Consultations
- Coverage Consultations
- Property/Liability Claims Transactions
- Employee Insurance Claim Transactions
- Certificates of Insurance

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage cost savings as determined by value of variance between annual actuarial reserve amount vs. actual claim cost for Casualty and Property Claims. | Result | -250.25% | 10% | 2.6% | 10% |
| Percent reduction in number of annual workers comp claims filed that reach the level of medical treatment. | Result | 2% | 3% | 3% | 3% |



280
Human Resources Program

Purpose Statement

The purpose of the Human Resources Program is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 106,909 | 127,162 | 127,162 | 138,366 |
| Supplies | 2,217 | 2,650 | 4,434 | 3,575 |
| Purchased Services | 21,009 | 28,220 | 26,760 | 22,864 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 130,136 | 158,032 | 158,356 | 164,805 |
| Excess Revenues / (Net Cost to the County) | (130,136) | (158,032) | (158,356) | (164,805) |
| General Appropriation Required | 130,136 | 158,032 | 158,356 | 164,805 |
| Budget Variance | 22,145 | 0 | (324) | 0 |



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Human Resources Activity

Purpose Statement

The purpose of the Human Resources Activity is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 106,909 | 127,162 | 127,162 | 138,366 |
| Supplies | 2,217 | 2,650 | 4,434 | 3,575 |
| Purchased Services | 21,009 | 28,220 | 26,760 | 22,864 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 130,136 | 158,032 | 158,356 | 164,805 |
| Excess Revenues / (Net Cost to the County) | (130,136) | (158,032) | (158,356) | (164,805) |
| General Appropriation Required | 130,136 | 158,032 | 158,356 | 164,805 |
| Budget Variance | 22,145 | 0 | (324) | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | <p>If the percentage of retained employees who are fully trained and work with little supervision remains at 95% or above, departments can provide more efficient quality service to their customers.</p> <p>The 2018 projection related to medical insurance premiums anticipates a cost savings to both the County and the employees' out-of-pocket medical expenses with the adoption of ELAP Services. ELAP Services will audit and balance bills for facility claims beginning September 1, 2017. In time, summarized monthly claims activity data reported hope to show significant savings in order to pass the savings on to the employee in some method.</p> |
| Other: | |

Core Services

- Recruitment and Employment Services
- Compensation System Administration Services
- Employee Benefits Administration Services
- Employee Training Sessions
- Employee Performance Management Program
- HR Records Management Services
- Personnel Policies
- HR Executive Recommendations
- Supervisor/Manager Consultations
- Employee Consultations

Key Performance Measures

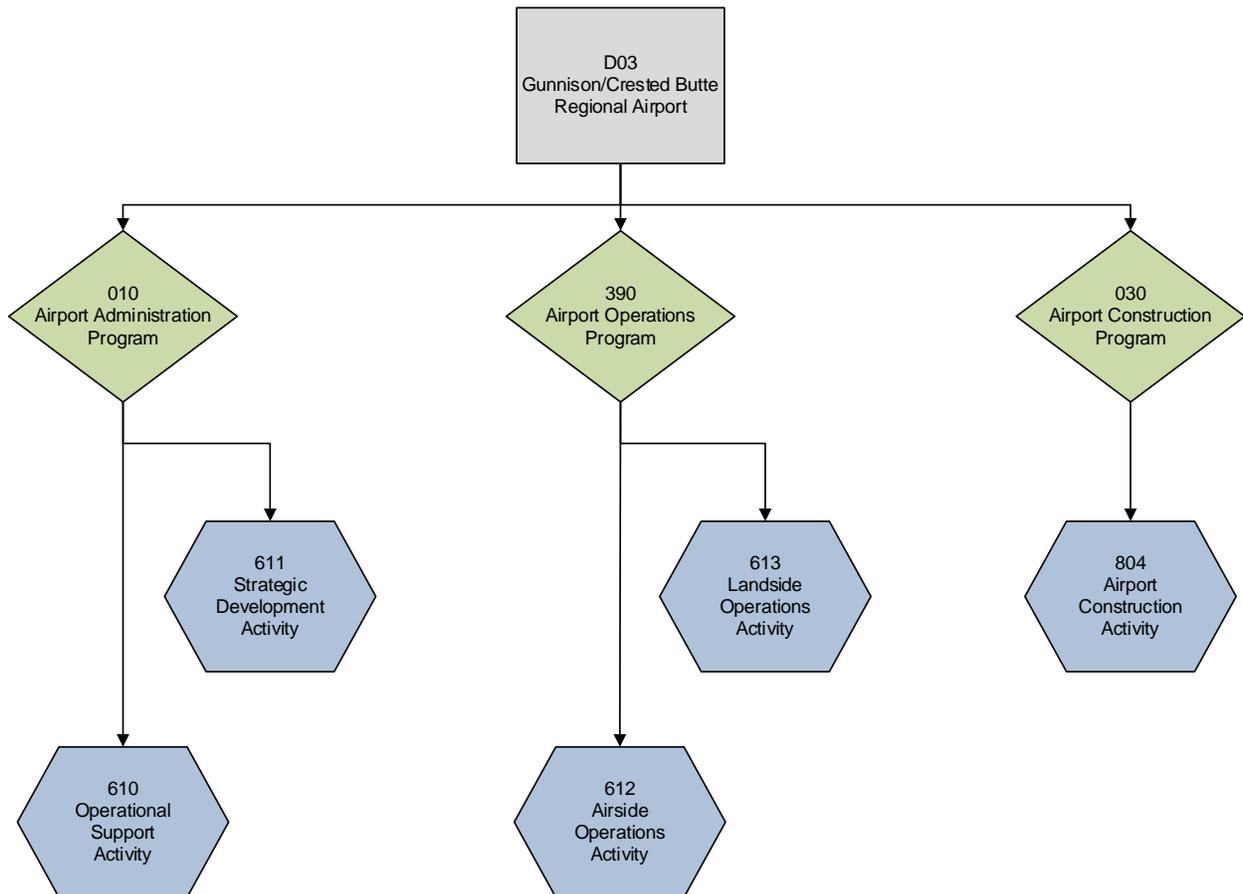
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Maximum annual increase, averaged over the previous five years, in medical insurance premiums. | Result | -3.14% | 2.2% | 0% | 8% |
| Minimum (employee) retention rate. | Result | 97.5% | 95% | 95% | 97% |

Mission Statement

The mission of the Gunnison/Crested Butte Regional Airport is to provide strategic partnerships and commercial, corporate and general aviation air services to the Gunnison/Crested Butte community so they can offer a broad range of air transportation service options to residents, visitors and corporate customers and contribute to the economic growth and vitality of the region.

Airport Director

Richard Lamport, Airport Manager
 Gunnison/Crested Butte Regional Airport
 519 Rio Grande Avenue
 Gunnison, CO 81230
 (970) 641-2304
rlamport@gunnisoncounty.org





Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 1,427,028 | 6,521,389 | 6,568,096 | 677,731 |
| Charges for Services | 600,466 | 601,750 | 601,200 | 714,200 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 3,468 | 2,700 | 2,780 | 2,700 |
| Investment Income | 9,348 | 4,300 | 12,525 | 6,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 200,000 | 254,000 | 307,535 | 33,827 |
| Other Financing Sources and Misc. | 795,023 | 718,856 | 754,332 | 711,289 |
| Total Revenues | 3,035,332 | 8,102,995 | 8,246,468 | 2,145,747 |
| Expenditures | | | | |
| Personnel | 690,818 | 738,043 | 746,964 | 897,814 |
| Supplies | 81,786 | 100,370 | 100,949 | 120,970 |
| Purchased Services | 1,050,343 | 1,181,409 | 1,248,037 | 466,685 |
| Community Prgms/Contributions | 0 | 5,000 | 5,000 | 5,000 |
| Financing Costs | 27,746 | 28,114 | 28,115 | 28,113 |
| Transfers Out | 76,284 | 176,284 | 226,547 | 103,151 |
| Capital Outlay | 752,786 | 6,102,836 | 6,047,176 | 549,639 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 2,679,763 | 8,332,056 | 8,402,788 | 2,171,372 |
| Excess Revenues / (Net Cost to the County) | 355,569 | (229,061) | (156,320) | (25,625) |
| General Appropriation Required | 0 | 229,061 | 156,320 | 25,625 |
| Budget Variance | 350,840 | 0 | 72,741 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | |
| Airport Operations Fund | 1,534,967 | 1,216,606 | 1,281,779 | 1,342,689 |
| Airport Construction Fund | 1,500,365 | 6,886,389 | 6,964,689 | 803,058 |
| Total Revenues | 3,035,332 | 8,102,995 | 8,246,468 | 2,145,747 |
| Expenditures | | | | |
| Airport Operations Fund | 1,119,863 | 1,316,664 | 1,389,562 | 1,471,166 |
| Airport Construction Fund | 1,559,900 | 7,015,392 | 7,013,226 | 700,206 |
| Total Expenditures | 2,679,763 | 8,332,056 | 8,402,788 | 2,171,372 |

010
Airport Administration Program

Purpose Statement

The purpose of the Airport Administration Program is to provide high quality support services to aviation entities, airport operations personnel, and the Gunnison/Crested Butte community so that they can benefit from an airport that is self-funded, contributes to community economic development, and is safe, secure, and efficient.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 42,919 | 35,000 | 41,042 | 35,000 |
| Charges for Services | 50,853 | 30,000 | 30,000 | 60,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 618 | 200 | 280 | 200 |
| Investment Income | 4,769 | 2,300 | 6,085 | 4,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 7,363 | 19,862 | 55,400 | 28,734 |
| Total Revenues | 106,523 | 87,362 | 132,807 | 127,934 |
| Expenditures | | | | |
| Personnel | 126,518 | 161,043 | 161,043 | 178,943 |
| Supplies | 4,883 | 8,300 | 6,951 | 8,300 |
| Purchased Services | 72,187 | 86,244 | 86,494 | 98,571 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 300 | 300 | 300 |
| Transfers Out | 76,284 | 176,284 | 226,547 | 103,151 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 279,882 | 432,171 | 481,335 | 389,265 |
| Excess Revenues / (Net Cost to the County) | (173,359) | (344,809) | (348,528) | (261,331) |
| General Appropriation Required | 173,359 | 344,809 | 348,528 | 261,331 |
| Budget Variance | 63,690 | 0 | (3,719) | 0 |



610
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide financial, administrative and logistics support to department managers so they can achieve their strategic and operation results.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 42,919 | 35,000 | 41,042 | 35,000 |
| Charges for Services | 50,853 | 30,000 | 30,000 | 60,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 618 | 200 | 280 | 200 |
| Investment Income | 4,769 | 2,300 | 6,085 | 4,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 7,363 | 19,862 | 55,400 | 28,734 |
| Total Revenues | 106,523 | 87,362 | 132,807 | 127,934 |
| Expenditures | | | | |
| Personnel | 89,679 | 114,794 | 114,794 | 121,859 |
| Supplies | 4,655 | 7,200 | 5,851 | 7,200 |
| Purchased Services | 70,747 | 81,744 | 81,994 | 89,621 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 300 | 300 | 300 |
| Transfers Out | 76,284 | 176,284 | 226,547 | 103,151 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 241,375 | 380,322 | 429,486 | 322,131 |
| Excess Revenues / (Net Cost to the County) | (134,852) | (292,960) | (296,679) | (194,197) |
| General Appropriation Required | 134,852 | 292,960 | 296,679 | 194,197 |
| Budget Variance | 62,203 | 0 | (3,719) | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | 32% increase |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The number of daily flights is expected to remain constant in 2018 as compared to 2017. Even though ORD and LAX have been dropped, increase in frequency to DEN and DFW will make up the difference. We have not experienced many customer issues this past year and the tenants are looking forward to the terminal rehab. |
| Other: | |

Core Services

- Department Budget
- Grant Reports
- Training Record Updates
- Personnel Record Updates
- Accident Report Updates
- Capital Improvement Program (five-year plan)
- Annual Capital Plan
- Airline Contracts
- High-Altitude Testing Contracts
- Airport Master Plan Updates (every five years)

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of customer complaints that result in customer satisfaction with response and no desire for next-level management review or action. | Result | 100% | 100% | 95% | 95% |

611
Strategic Development Activity

Purpose Statement

The purpose of the Strategic Development Activity is to provide marketing, planning and aviation services to the community so that it can benefit from a strategic airport alliance that will further the local and regional development and economy.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 36,838 | 46,249 | 46,249 | 57,084 |
| Supplies | 228 | 1,100 | 1,100 | 1,100 |
| Purchased Services | 1,441 | 4,500 | 4,500 | 8,950 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 38,507 | 51,849 | 51,849 | 67,134 |
| Excess Revenues / (Net Cost to the County) | (38,507) | (51,849) | (51,849) | (67,134) |
| General Appropriation Required | 38,507 | 51,849 | 51,849 | 67,134 |
| Budget Variance | 1,487 | 0 | 0 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Master Plan was completed and an Area Layout Plan (ALP) approved in Dec 2016. The Capital Improvement Plan over the next 5 years will cover primarily the terminal rehabilitation and possibly additional Snow Removal Equipment (SRE). Both Aeronautical and Non-Aeronautical based revenue will decline slightly due to the Recycle Drop-off relocation and no Alaska Airline revenue. |
| Other: | |

Core Services

- Airport Master Plan and Annual Updates
- Commercial Aviation Partners Representations, Presentations and Agreements
- Corporate and General Aviation Amenities, Proposals, Contracts and Projects
- Community Presentations and Strategic Stakeholder Representation
- Marketing Performance-based Contracts
- Studies and Analyses Reports
- Technical Advisory Committee Sessions

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of the Master Plan milestones that are due are completed. | Result | 150% | 90% | 100% | 100% |
| Dollar value of aeronautical-based revenue collected. | Output | \$514,467 | \$500,894 | \$500,894 | \$631,970 |
| Dollar value of non-aeronautical-based revenue collected. | Output | \$795,683 | \$846,800 | \$846,800 | \$817,185 |



390
Airport Operations Program

Purpose Statement

The purpose of the Airport Operations Program is to provide high quality airport operations and maintenance services in accordance with FAA Part 139 to the community and airport users so that they can benefit from a safe and efficient aeronautical facility.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 11,649 | 4,000 | 20,000 | 0 |
| Charges for Services | 424,413 | 423,250 | 422,700 | 529,200 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 2,850 | 2,500 | 2,500 | 2,500 |
| Investment Income | 1,873 | 500 | 4,840 | 500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 200,000 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 787,659 | 698,994 | 698,932 | 682,555 |
| Total Revenues | 1,428,444 | 1,129,244 | 1,148,972 | 1,214,755 |
| Expenditures | | | | |
| Personnel | 564,300 | 577,000 | 585,921 | 718,871 |
| Supplies | 76,904 | 92,070 | 93,998 | 112,670 |
| Purchased Services | 156,175 | 205,742 | 198,627 | 232,179 |
| Community Prgms/Contributions | 0 | 5,000 | 5,000 | 5,000 |
| Financing Costs | 4,102 | 4,181 | 4,181 | 4,181 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 38,500 | 500 | 20,500 | 9,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 839,981 | 884,493 | 908,227 | 1,081,901 |
| Excess Revenues / (Net Cost to the County) | 588,463 | 244,751 | 240,745 | 132,854 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 390,832 | 0 | (4,006) | 0 |



612
Airside Operations Activity

Purpose Statement

The purpose of the Airside Operations Activity is to provide support and compliance services to all airside components of the airport so that they can benefit from a safe and compliant aeronautical facility.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 11,649 | 4,000 | 20,000 | 0 |
| Charges for Services | 320,525 | 323,000 | 322,700 | 439,300 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 121,572 | 90,394 | 87,332 | 87,270 |
| Total Revenues | 453,746 | 417,394 | 430,032 | 526,570 |
| Expenditures | | | | |
| Personnel | 443,887 | 454,771 | 463,692 | 587,840 |
| Supplies | 55,094 | 66,170 | 68,123 | 86,770 |
| Purchased Services | 99,339 | 125,194 | 118,079 | 134,381 |
| Community Prgms/Contributions | 0 | 5,000 | 5,000 | 5,000 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 38,500 | 500 | 20,500 | 9,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 636,820 | 651,635 | 675,394 | 822,991 |
| Excess Revenues / (Net Cost to the County) | (183,073) | (234,241) | (245,362) | (296,421) |
| General Appropriation Required | 183,073 | 234,241 | 245,362 | 296,421 |
| Budget Variance | 69,964 | 0 | (11,121) | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | 21% increase |
| Proposed Change in FTEs: | One FTE will be added in 2018 |
| Performance Narrative: | FAA and TSA annual inspections and audits reflected no discrepancies in 2017. |
| Other: | |

Core Services

- CFR Part 139 Compliance
- Daily/Weekly Airport Operations and Airfield Inspections
- Airport Condition Reporting and NOTAM Services
- Maintenance of Paved and Unpaved Services
- Airport Obstruction Management, and Lighting and Signage Maintenance
- Airport Emergency Response Plan Management, and Emergency Fire and Medical Responses
- Hazardous Substance Management and Inspections (Aviation Fuel)
- Protection of Navigation Aids and Runway/Taxiway Safety Areas Services
- Airfield Repair and Maintenance, and Snow and Ice Control Services

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage compliance with all FAA Part 139 regulations. | Result | 100% | 100% | 100% | 100% |
| Percentage compliance with all TSA security regulations as per annual inspection. | Result | 100% | 100% | 100% | 90% |
| Maximum number of deficiencies cited as per CFR Part 139 compliance standards annual inspection. | Result | 2 | 3 | 0 | 3 |



613

Landside Operations Activity

Purpose Statement

The purpose of the Landside Operations Activity is to provide operations services to users of the airport so they can travel safely and securely.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 103,888 | 100,250 | 100,000 | 89,900 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 2,850 | 2,500 | 2,500 | 2,500 |
| Investment Income | 1,873 | 500 | 4,840 | 500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 200,000 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 666,087 | 608,600 | 611,600 | 595,285 |
| Total Revenues | 974,698 | 711,850 | 718,940 | 688,185 |
| Expenditures | | | | |
| Personnel | 120,413 | 122,229 | 122,229 | 131,031 |
| Supplies | 21,809 | 25,900 | 25,875 | 25,900 |
| Purchased Services | 56,561 | 80,548 | 80,548 | 97,798 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 4,102 | 4,181 | 4,181 | 4,181 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 202,885 | 232,858 | 232,833 | 258,910 |
| Excess Revenues / (Net Cost to the County) | 771,813 | 478,992 | 486,107 | 429,275 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 321,145 | 0 | 7,115 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | 4% decrease |
| Proposed Change in FTEs: | None |
| Performance Narrative: | No passenger complaints recorded in 2017. |
| Other: | |

Core Services

- Airport/County Customer Service
- Baggage Assistance and Airline-Related Customer Inquiry Responses
- Monitoring and Administration of Construction Projects
- Non-aeronautical Leases Administration
- Ranching Activities Monitoring and Support Services
- Parking Management and Accounting Services
- Public Transport Management Services
- Terminal Maintenance Services and Snow Removal
- Terminal Tenant Management
- Security Badge Checks, Escorts, and Random Security Checks
- Wildlife Hazard Management Services
- Tomichi Creek Environmental Protection Actions
- Airport Perimeter Security Services

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of customer complaints are resolved to satisfaction. | Result | 100% | 90% | 100% | 100% |



030
Airport Construction Program

Purpose Statement

The purpose of the Airport Construction Program is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 1,372,460 | 6,482,389 | 6,507,054 | 642,731 |
| Charges for Services | 125,200 | 148,500 | 148,500 | 125,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 2,705 | 1,500 | 1,600 | 1,500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 254,000 | 307,535 | 33,827 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 1,500,365 | 6,886,389 | 6,964,689 | 803,058 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 821,981 | 889,423 | 962,916 | 135,935 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 23,633 | 23,633 | 23,634 | 23,632 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 714,286 | 6,102,336 | 6,026,676 | 540,639 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 1,559,900 | 7,015,392 | 7,013,226 | 700,206 |
| Excess Revenues / (Net Cost to the County) | (59,535) | (129,003) | (48,537) | 102,852 |
| General Appropriation Required | 59,535 | 129,003 | 48,537 | 0 |
| Budget Variance | (103,682) | 0 | 80,466 | 0 |



804

Airport Construction Activity

Purpose Statement

The purpose of the Airport Construction Activity is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 1,372,460 | 6,482,389 | 6,507,054 | 642,731 |
| Charges for Services | 125,200 | 148,500 | 148,500 | 125,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 2,705 | 1,500 | 1,600 | 1,500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 254,000 | 307,535 | 33,827 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 1,500,365 | 6,886,389 | 6,964,689 | 803,058 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 821,981 | 889,423 | 962,916 | 135,935 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 23,633 | 23,633 | 23,634 | 23,632 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 714,286 | 6,102,336 | 6,026,676 | 540,639 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 1,559,900 | 7,015,392 | 7,013,226 | 700,206 |
| Excess Revenues / (Net Cost to the County) | (59,535) | (129,003) | (48,537) | 102,852 |
| General Appropriation Required | 59,535 | 129,003 | 48,537 | 0 |
| Budget Variance | (103,682) | 0 | 80,466 | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | 90% decrease |
| Proposed Change in FTEs: | None |
| Performance Narrative: | 100% of 2017 AIP projects were completed on time and under budget. This was the runway rehab project and is nominated for CO State Asphalt Pavement award. |
| Other: | |

Core Services

- Identification and development of FAA eligible projects
- Project management of FAA funded construction projects

Key Performance Measures

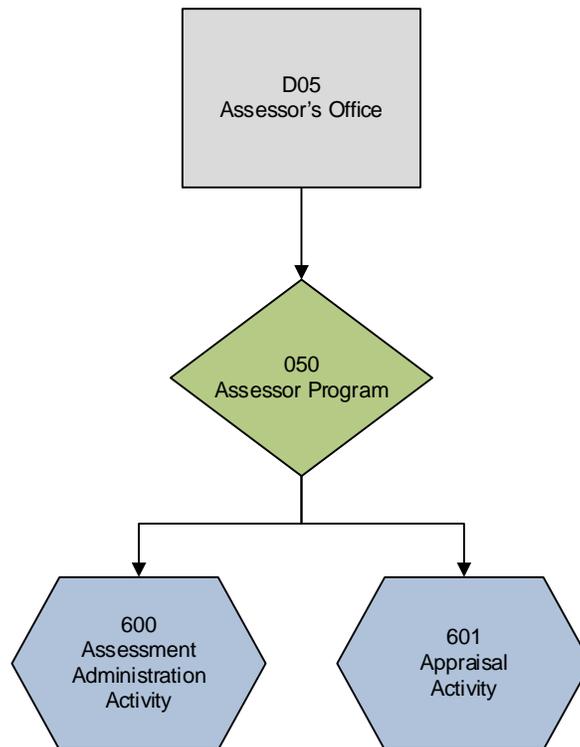
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of projects completed on time. | Result | 100% | 80% | 90% | 80% |
| Percentage of projects completed within allowable budgets. | Result | 99% | 100% | 100% | 90% |
| Percentage of projects in compliance with FAA regulations. | Result | 100% | 100% | 100% | 90% |

Mission Statement

The mission of the Assessor's Office is to fairly and equitably value all real and business personal property in accordance with state laws and the highest industry standards; to provide property and valuation data services; and to serve Gunnison County property owners, taxing entities and the public in a respectful, friendly and responsible manner.

Elected Official

Kristy McFarland, Assessor
221 N. Wisconsin Street, Ste. A
Gunnison, CO 81230
(970) 641-1085
assessor@gunnisoncounty.org



Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 9,117 | 10,000 | 10,000 | 10,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 156 | 0 | 0 | 0 |
| Total Revenues | 9,272 | 10,000 | 10,000 | 10,000 |
| Expenditures | | | | |
| Personnel | 715,885 | 748,768 | 723,496 | 811,009 |
| Supplies | 7,298 | 9,350 | 14,893 | 7,050 |
| Purchased Services | 120,666 | 136,878 | 127,152 | 124,834 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 843,849 | 894,996 | 865,541 | 942,893 |
| Excess Revenues / (Net Cost to the County) | (834,577) | (884,996) | (855,541) | (932,893) |
| General Appropriation Required | 834,577 | 884,996 | 855,541 | 932,893 |
| Budget Variance | 27,015 | 0 | 29,455 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|---------|---------|---------|---------|
| Revenues | 9,272 | 10,000 | 10,000 | 10,000 |
| General Fund | 9,272 | 10,000 | 10,000 | 10,000 |
| Total Revenues | | | | |
| Expenditures | 843,849 | 894,996 | 865,541 | 942,893 |
| General Fund | 843,849 | 894,996 | 865,541 | 942,893 |
| Total Expenditures | 9,272 | 10,000 | 10,000 | 10,000 |



**050
Assessor's Office Program**

Purpose Statement

The purpose of the Assessor's Office Program is to provide property data and valuation services to Gunnison County property owners and other interested parties so they can understand the characteristics that determine property value, receive fair and equitable valuations, and have the information they need to make decisions.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 9,117 | 10,000 | 10,000 | 10,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 156 | 0 | 0 | 0 |
| Total Revenues | 9,272 | 10,000 | 10,000 | 10,000 |
| Expenditures | | | | |
| Personnel | 715,885 | 748,768 | 723,496 | 811,009 |
| Supplies | 7,298 | 9,350 | 14,893 | 7,050 |
| Purchased Services | 120,666 | 136,878 | 127,152 | 124,834 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 843,849 | 894,996 | 865,541 | 942,893 |
| Excess Revenues / (Net Cost to the County) | (834,577) | (884,996) | (855,541) | (932,893) |
| General Appropriation Required | 834,577 | 884,996 | 855,541 | 932,893 |
| Budget Variance | 27,015 | 0 | 29,455 | 0 |

600
Assessment Administration Activity

Purpose Statement

The purpose of the Assessment Administration Activity is to provide statutory deliverables, such as the Abstract, Certification, Tax Warrant, Notices of Valuation and Determination, etc.; maintain accurate parcel information, such as legal descriptions, mapping, districts, etc.; maintain accurate ownership information, such as owners of record, types of interest, mailing addresses, etc.; maintain personal property records, conduct field visits of businesses, mail personal property declarations; maintain property exemption information, process abatements, provide data requests and general customer support to the County Treasurer, the State, taxing entities, real estate professionals and the public so that they can establish budgets, deliver tax bills, make informed decisions, and have confidence in the assessment process.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 9,117 | 10,000 | 10,000 | 10,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 156 | 0 | 0 | 0 |
| Total Revenues | 9,272 | 10,000 | 10,000 | 10,000 |
| Expenditures | | | | |
| Personnel | 301,043 | 341,268 | 310,221 | 309,123 |
| Supplies | 3,007 | 4,301 | 7,008 | 2,820 |
| Purchased Services | 40,131 | 55,896 | 47,116 | 43,687 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 344,181 | 401,465 | 364,345 | 355,630 |
| Excess Revenues / (Net Cost to the County) | (334,908) | (391,465) | (354,345) | (345,630) |
| General Appropriation Required | 334,908 | 391,465 | 354,345 | 345,630 |
| Budget Variance | 15,881 | 0 | 37,120 | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | A combination of an increase in title transfers and a decrease in trained employees is likely to cause key performance measures to be lower in 2017 and 2018. This Activity has performed well, even in response to an increase in title transfers and some staff turnover. |
| Other: | |

Core Services

- Statutory Reports: Tax Roll, Abstract of Assessment, Certification of Value
- Title transfers
- Parcel listing and ownership information updates
- Property record creation and updates
- Customer service
- Data requests
- Public communications
- Senior and disabled veteran exemptions
- Abatements
- Personal Property valuations, field visits, declarations, record updates
- New business discoveries

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of all ownership records that are processed within one month. | Result | 91.5% | 95% | 92% | 95% |

**601
Appraisal Activity**

Purpose Statement

The purpose of the Appraisal Activity is to provide real property values on a fair and equitable basis for ad valorem taxation, to honor the taxpayers' rights and allow them meaningful input into the valuation process, and to consultation services to property owners appealing their valuation so they can participate in an appeals process that is unthreatening, ensures accuracy and increases their understanding of and confidence in the process.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 414,843 | 407,500 | 413,275 | 501,886 |
| Supplies | 4,291 | 5,049 | 7,885 | 4,230 |
| Purchased Services | 80,535 | 80,982 | 80,036 | 81,147 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 499,668 | 493,531 | 501,196 | 587,263 |
| Excess Revenues / (Net Cost to the County) | (499,668) | (493,531) | (501,196) | (587,263) |
| General Appropriation Required | 499,668 | 493,531 | 501,196 | 587,263 |
| Budget Variance | 11,135 | 0 | (7,665) | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Appraisal field data collection software will be available in 2018. |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The appraisal staff continues to improve the accuracy of mass appraisal valuation by utilizing state-of-the-art analytical, valuation and field data collection software. Meeting our efficiency goals may present a challenge in 2018 as new employees will require extensive and ongoing training before being capable of achieving some of the established timelines. |
| Other: | |

Core Services

- Property valuations
- Valuation notices and determinations
- Field visits
- Sales confirmations
- Statistical analysis
- Appraisal audit
- Building permit tracking
- Agricultural use determination
- Subdivision discounting
- Property appeals

Key Performance Measures

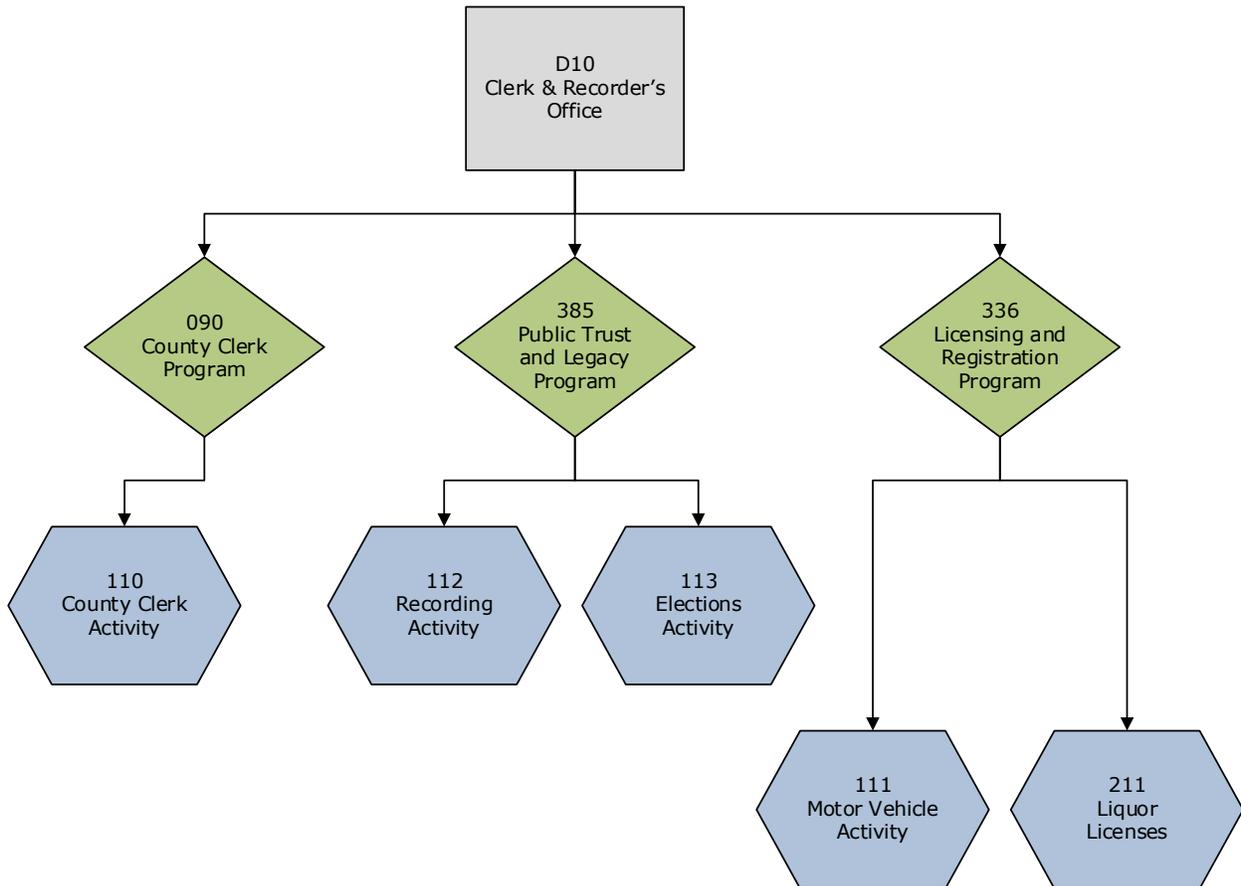
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Number of recommended changes arising from the annual audit. | Result | 0 | 0 | 0 | 0 |
| Percentage of all sold properties that are physically inspected. | Result | 71.9% | 95% | 72.4% | 95% |
| Percentage of all finalized new construction permits that are physically inspected. | Result | 78.8% | 95% | 76.9% | 95% |
| Percentage of recorded documentary fee sales that are confirmed within four weeks of recording. | Result | 28% | 95% | 2% | 95% |

Mission Statement

The mission of the Gunnison County Clerk and Recorder's Office is to provide motor vehicle licensing, elections, recording, and liquor licensing services to residents of Gunnison County and the general public so they can operate their vehicle legally, express their right to vote, and be assured of the ownership, history, and legacy of land, water, and natural resources.

Elected Official

Kathy Simillion, Clerk
 221 N. Wisconsin St., Suite C
 Gunnison, CO 81230
 (970) 641-1516
ksimillion@gunnisoncounty.org





Summary of Office Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Office Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 4,167 | 4,623 | 5,623 | 4,723 |
| Intergovernmental | 8,052 | 0 | 0 | 0 |
| Charges for Services | 421,487 | 428,625 | 403,626 | 485,625 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 18,730 | 15,000 | 16,000 | 17,000 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 435 | 300 | 300 | 300 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 168 | 0 | 0 | 0 |
| Total Revenues | 453,038 | 448,548 | 425,549 | 507,648 |
| Expenditures | | | | |
| Personnel | 476,951 | 483,292 | 483,292 | 517,318 |
| Supplies | 69,030 | 76,890 | 66,809 | 114,040 |
| Purchased Services | 118,024 | 100,720 | 89,055 | 83,992 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 4,940 | 4,361 | 4,361 | 4,361 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 40,374 | 103,470 | 103,470 | 75,452 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 709,320 | 768,733 | 746,987 | 795,163 |
| Excess Revenues / (Net Cost to the County) | (256,281) | (320,185) | (321,438) | (287,515) |
| General Appropriation Required | 256,281 | 320,185 | 321,438 | 287,515 |
| Budget Variance | 155,648 | 0 | (1,253) | 0 |

Offices Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 453,038 | 448,548 | 425,549 | 507,648 |
| Total Revenues | 453,038 | 448,548 | 425,549 | 507,648 |
| Expenditures | | | | |
| General Fund | 709,320 | 768,733 | 746,987 | 795,163 |
| Total Expenditures | 709,320 | 768,733 | 746,987 | 795,163 |



**090
County Clerk's Program**

Purpose Statement

The purpose of the County Clerk's Program is to provide official Clerk and Recorder duties, partnerships, and leadership services to partner jurisdictions, residents of Gunnison County, and the greater public so they can have access to the appropriate levels of fees and taxes to fund their roads, schools, and municipal services, be assured of transparent, accurate elections, and know what services and results can be expected from the Clerk's Office.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 10 | 0 | 1 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 10 | 0 | 1 | 0 |
| Expenditures | | | | |
| Personnel | 33,650 | 37,386 | 37,386 | 37,389 |
| Supplies | 1,562 | 1,325 | 615 | 1,175 |
| Purchased Services | 7,947 | 8,255 | 7,535 | 18,176 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 43,160 | 46,966 | 45,536 | 56,740 |
| Excess Revenues / (Net Cost to the County) | (43,150) | (46,966) | (45,535) | (56,740) |
| General Appropriation Required | 43,150 | 46,966 | 45,535 | 56,740 |
| Budget Variance | 4,401 | 0 | 1,431 | 0 |



110
County Clerk Activity

Purpose Statement

The purpose of the County Clerk's Activity is to provide official Clerk and Recorder duties, partnerships, and leadership services to partner jurisdictions, residents of Gunnison County, and the greater public so they can have access to the appropriate levels of fees and taxes to fund their roads, schools, and municipal services, be assured of transparent, accurate elections, and know what services and results can be expected from the Clerk's Office.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 10 | 0 | 1 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 10 | 0 | 1 | 0 |
| Expenditures | | | | |
| Personnel | 33,650 | 37,386 | 37,386 | 37,389 |
| Supplies | 1,562 | 1,325 | 615 | 1,175 |
| Purchased Services | 7,947 | 8,255 | 7,535 | 18,176 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 43,160 | 46,966 | 45,536 | 56,740 |
| Excess Revenues / (Net Cost to the County) | (43,150) | (46,966) | (45,535) | (56,740) |
| General Appropriation Required | 43,150 | 46,966 | 45,535 | 56,740 |
| Budget Variance | 4,401 | 0 | 1,431 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The office of the Gunnison County Clerk and Recorder will continue working toward establishing partnerships with neighboring municipalities and Special Districts resulting in mutual benefits. |
| Other: | |

Core Services

- Asset Protection Policies
- Colorado Domestic Abuse Fund, Sales Tax Municipality, and Department of Health Marriage License Disbursements
- Daily Balance Financial Reports

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Amount of total taxes realized annually by the Town of Crested Butte as a consequence of Joint Reporting Initiative. | Result | \$0 | \$0 | \$0 | \$0 |
| Number of policies and procedures executed. | Output | 2 | 2 | 2 | 2 |



385
Public Trust and Legacy Program

Purpose Statement

The purpose of the Public Trust and Legacy Program is to provide elections and recording services to the residents of Gunnison County and the greater public so they can express their right to vote through a transparent and secure election process and be assured of the ownerships, history and legacy of land, water, and natural resources.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 8,052 | 0 | 0 | 0 |
| Charges for Services | 231,928 | 242,625 | 217,625 | 295,625 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 435 | 300 | 300 | 300 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 168 | 0 | 0 | 0 |
| Total Revenues | 240,583 | 242,925 | 217,925 | 295,925 |
| Expenditures | | | | |
| Personnel | 238,424 | 183,875 | | |
| Supplies | 51,732 | 62,202 | 183,875 | 209,059 |
| Purchased Services | 99,764 | 82,182 | 52,144 | 97,502 |
| Community Prgms/Contributions | 0 | 0 | 75,580 | 57,328 |
| Financing Costs | 4,940 | 4,361 | 0 | 0 |
| Transfers Out | 0 | 0 | 4,361 | 4,361 |
| Capital Outlay | 40,374 | 103,470 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 103,470 | 75,452 |
| Total Expenditures | 435,233 | 436,090 | 419,430 | 443,702 |
| Excess Revenues / (Net Cost to the County) | (194,651) | (193,165) | (201,505) | (147,777) |
| General Appropriation Required | 194,651 | 193,165 | 201,505 | 147,777 |
| Budget Variance | 60,846 | 0 | (8,340) | 0 |



112
Recording Activity

Purpose Statement

The purpose of the Recording Activity is to provide documents, marriage licenses, and archival services to the residents of Gunnison County and the greater public so they can be assured of the ownership, history, and legacy of land, water, and natural resources.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 216,208 | 197,125 | 197,125 | 220,125 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 435 | 300 | 300 | 300 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 168 | 0 | 0 | 0 |
| Total Revenues | 216,810 | 197,425 | 197,425 | 220,425 |
| Expenditures | | | | |
| Personnel | 115,523 | 114,535 | 114,535 | 140,712 |
| Supplies | 6,729 | 8,452 | 8,394 | 8,752 |
| Purchased Services | 61,517 | 40,134 | 37,838 | 21,384 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 4,940 | 4,361 | 4,361 | 4,361 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 66,875 | 66,875 | 38,125 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 188,709 | 234,357 | 232,003 | 213,334 |
| Excess Revenues / (Net Cost to the County) | 28,101 | (36,932) | (34,578) | 7,091 |
| General Appropriation Required | 0 | 36,932 | 34,578 | 0 |
| Budget Variance | 47,014 | 0 | 2,354 | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | Increase by 11% |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Recording Activity will continue to actively promote on-line subscription services as we enter into the second year of digitizing our archives. |
| Other: | |

Core Services

- Marriage Licenses
- Civil Union Licenses
- Recorded Document Images
- Surveyed Land Deposits
- County Commissioner Meeting Minutes
- Recorded Document Consultations

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Amount of revenue generated from online IDoc subscriptions. | Result | \$13,162 | \$13,000 | \$13,000 | \$13,000 |
| Percentage of total recorded documents that are e-recorded. | Result | 33.2% | 35% | 38.2%% | 35% |



**113
Elections Activity**

Purpose Statement

The purpose of the Elections Activity is to provide registrations, outreach events, ballots, and general, primary, and coordinated election services to the residents of Gunnison County so they can express their right to vote through a transparent and secure election process.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 8,052 | 0 | 0 | 0 |
| Charges for Services | 15,720 | 45,500 | 20,500 | 75,500 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 23,772 | 45,500 | 20,500 | 75,500 |
| Expenditures | | | | |
| Personnel | 122,901 | 69,340 | 69,340 | 68,347 |
| Supplies | 45,002 | 53,750 | 43,750 | 88,750 |
| Purchased Services | 38,247 | 42,048 | 37,742 | 35,944 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 40,374 | 36,595 | 36,595 | 37,327 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 246,524 | 201,733 | 187,427 | 230,368 |
| Excess Revenues / (Net Cost to the County) | (222,752) | (156,233) | (166,927) | (154,868) |
| General Appropriation Required | 222,752 | 156,233 | 166,927 | 154,868 |
| Budget Variance | 13,832 | 0 | (10,694) | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | Increase by 10% |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Gunnison County Elections Activity continues to streamline our services to better serve the Gunnison County voters. This includes maintaining accuracy, transparency levels and integrity of final results. |
| Other: | |

Core Services

- Ballots
- Permanent Mail-In Vote Ballots
- Overseas/Military Ballots
- Voter Registration List
- Candidate Party and Voter Consultations
- Historical Election Results

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of voters in general elections who cast their votes. | Result | 72.7% | 39.7% | 39.7%% | 75% |
| Percentage of costs of contracted elections that are paid by coordinating jurisdictions. | Result | 8.4% | 100% | 100% | 20.3% |



336
Licensing and Registration Program

Purpose Statement

The purpose of the Licensing and Registration Program is to provide liquor licensing and vehicle registrations to the residents and businesses of Gunnison County and the greater public so businesses can legally sell alcoholic beverages and residents can legally drive their vehicles on public roads.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 4,167 | 4,623 | 5,623 | 4,723 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 189,550 | 186,000 | 186,000 | 190,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 18,730 | 15,000 | 16,000 | 17,000 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 212,446 | 205,623 | 207,623 | 211,723 |
| Expenditures | | | | |
| Personnel | 204,878 | 262,031 | 262,031 | 270,870 |
| Supplies | 15,736 | 13,363 | 14,050 | 15,363 |
| Purchased Services | 10,313 | 10,283 | 5,940 | 8,488 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 230,927 | 285,677 | 282,021 | 294,721 |
| Excess Revenues / (Net Cost to the County) | (18,481) | (80,054) | (74,398) | (82,998) |
| General Appropriation Required | 18,481 | 80,054 | 74,398 | 82,998 |
| Budget Variance | 90,401 | 0 | 5,656 | 0 |



111
Motor Vehicle Activity

Purpose Statement

The purpose of the Motor Vehicle Activity is to provide State of Colorado title and registration, renewals, and information services to the residents of Gunnison County and WSCU students so they can legally drive their vehicle on public roads.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 189,550 | 186,000 | 186,000 | 190,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 18,730 | 15,000 | 16,000 | 17,000 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 208,280 | 201,000 | 202,000 | 207,000 |
| Expenditures | | | | |
| Personnel | 197,648 | 254,555 | 254,555 | 263,393 |
| Supplies | 15,736 | 13,338 | 14,050 | 15,338 |
| Purchased Services | 10,125 | 9,433 | 5,740 | 7,938 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 223,509 | 277,326 | 274,345 | 286,669 |
| Excess Revenues / (Net Cost to the County) | (15,229) | (76,326) | (72,345) | (79,669) |
| General Appropriation Required | 15,229 | 76,326 | 72,345 | 79,669 |
| Budget Variance | 89,678 | 0 | 3,981 | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Slight increase (\$6,000) |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Gunnison County Motor Vehicle Activity continues adding and improving social media and website communications. The increases in public participation on these sites increase weekly. |
| Other: | |

Core Services

- Temporary License Plates
- Manufactured Home Titles
- Disabled License Plates & Placards
- Heavy Vehicle Equipment Registration & License Plates
- Name & Address Updates
- Motor Vehicle Titles
- Motor Vehicle Registrations

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of Motor Vehicle customers who complete their transaction online. | Result | 14.7% | 20% | 21.3% | 20% |
| Percentage of Motor Vehicle customers who complete their registration renewal without being assessed late fees. | Result | 7.9% | 10% | 8.4% | 10% |



**211
Liquor Licenses Activity**

Purpose Statement

The purpose of the Liquor License Activity is to provide renewal alert, inspection, and licensing services to Gunnison County businesses and special event coordinators, so they can sell alcoholic beverages legally and under control of Gunnison County and the State of Colorado.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 4,167 | 4,623 | 5,623 | 4,723 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 4,167 | 4,623 | 5,623 | 4,723 |
| Expenditures | | | | |
| Personnel | 7,230 | 7,476 | 7,476 | 7,477 |
| Supplies | 0 | 25 | 0 | 25 |
| Purchased Services | 188 | 850 | 200 | 550 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 7,418 | 8,351 | 7,676 | 8,052 |
| Excess Revenues / (Net Cost to the County) | (3,251) | (3,728) | (2,053) | (3,329) |
| General Appropriation Required | 3,251 | 3,728 | 2,053 | 3,329 |
| Budget Variance | 724 | 0 | 1,675 | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | Minor increase |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Gunnison County Clerk and Recorder will continue to improve liquor inspections and provide liquor licensing to Gunnison County businesses by improving prompt and thorough communication. This, in part, has been accomplished by a mailing to all Liquor License applicants and holders to decrease the number of expired licenses thus saving applicants late fees and loss of revenue. |
| Other: | |

Core Services

- Liquor Licenses
- Liquor License Application Inspections
- Public Hearings and Legal Postings
- Liquor License Renewal Alerts

Key Performance Measures

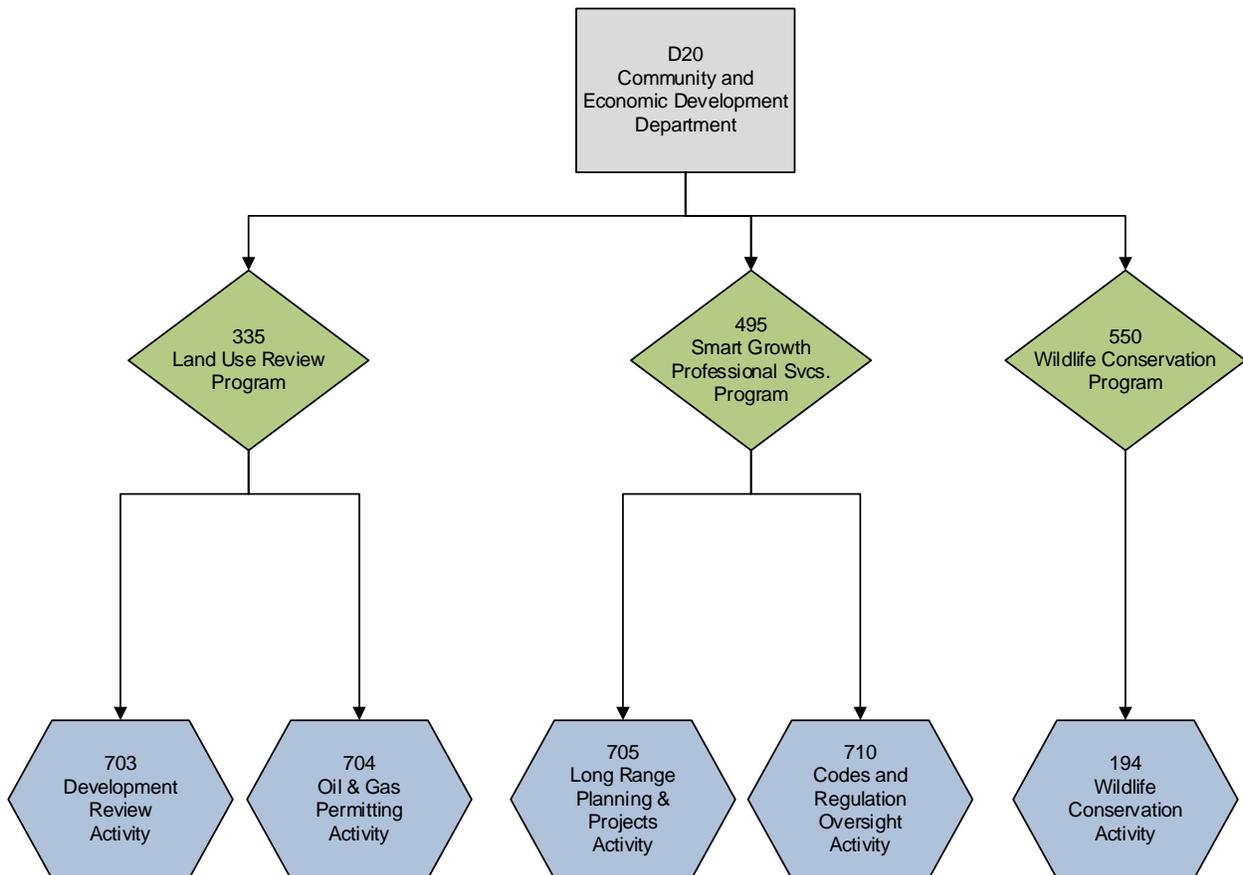
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of Liquor License Applications that have inspections completed prior to granting a new license. | Result | 100% | 100% | 100% | 100% |
| Percentage of Liquor License Applications that do not require a second visit/call to correct in order to submit to the State. | Result | 100% | 100% | 100% | 100% |
| Percentage of Liquor License holders who receive renewal alerts at least 30 days prior to the deadline. | Result | 53.8% | 100% | 96.6% | 100% |

Mission Statement

The mission of the Community and Economic Development Department is to provide land use, building and environmental health services to property owners, developers and all community members so they can achieve a balance of economic development and environmental protection.

Department Director

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 Gunnison, CO 81230
 (970) 641-0360
cpagano@gunnisoncounty.org





Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 335,386 | 293,975 | 314,165 | 301,800 |
| Intergovernmental | 47,889 | 6,960 | 42,000 | 6,127 |
| Charges for Services | 43,705 | 31,700 | 45,220 | 37,550 |
| Contributions and Other Grants | (3,811) | 2,000 | 1,023 | 700 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 5 | 0 | 0 |
| Transfers In | 75,813 | 75,039 | 74,417 | 43,000 |
| Other Financing Sources and Misc. | 240 | 0 | 0 | 0 |
| Total Revenues | 499,222 | 409,679 | 476,825 | 389,177 |
| Expenditures | | | | |
| Personnel | 585,281 | 620,086 | 607,657 | 620,124 |
| Supplies | 13,839 | 23,500 | 13,950 | 19,070 |
| Purchased Services | 261,614 | 261,406 | 243,784 | 277,368 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 860,733 | 904,992 | 865,391 | 916,562 |
| Excess Revenues / (Net Cost to the County) | (361,511) | (495,313) | (388,566) | (527,385) |
| General Appropriation Required | 361,511 | 495,313 | 388,566 | 527,385 |
| Budget Variance | 221,677 | 0 | 106,747 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 499,222 | 409,679 | 476,825 | 389,177 |
| Total Revenues | 499,222 | 409,679 | 476,825 | 389,177 |
| Expenditures | | | | |
| General Fund | 860,733 | 904,992 | 865,391 | 916,562 |
| Total Expenditures | 860,733 | 904,992 | 865,391 | 916,562 |



335
Land Use Review Program

Purpose Statement

The purpose of the Land Use Review Program is to provide development review, oil and gas and sage-grouse habitat permit review and inspection services to permit applicants and the community so they can efficiently obtain their permits and maintain a high-quality natural and built environment consistent with County codes and regulations.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 335,386 | 293,975 | 307,905 | 295,800 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 43,698 | 31,700 | 45,220 | 37,550 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 5 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 379,085 | 325,680 | 353,125 | 333,350 |
| Expenditures | | | | |
| Personnel | 437,099 | 443,643 | 433,002 | 450,908 |
| Supplies | 12,463 | 20,570 | 13,104 | 17,370 |
| Purchased Services | 131,162 | 143,924 | 119,665 | 139,966 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 580,724 | 608,137 | 565,771 | 608,244 |
| Excess Revenues / (Net Cost to the County) | (201,639) | (282,457) | (212,646) | (274,894) |
| General Appropriation Required | 201,639 | 282,457 | 212,646 | 274,894 |
| Budget Variance | 170,366 | 0 | 69,811 | 0 |



703
Development Review Activity

Purpose Statement

The purpose of the Development Review Activity is to provide permit review and inspection services to permit applicants and the community so they can efficiently obtain their permits to complete projects consistent with County codes and regulations.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 332,786 | 288,975 | 305,495 | 291,000 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 43,698 | 31,700 | 45,220 | 37,550 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 5 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 376,485 | 320,680 | 350,715 | 328,550 |
| Expenditures | | | | |
| Personnel | 414,737 | 424,405 | 413,764 | 436,862 |
| Supplies | 12,463 | 20,070 | 12,954 | 16,870 |
| Purchased Services | 128,720 | 132,265 | 118,365 | 133,615 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 555,919 | 576,740 | 545,083 | 587,347 |
| Excess Revenues / (Net Cost to the County) | (179,434) | (256,060) | (194,368) | (258,797) |
| General Appropriation Required | 179,434 | 256,060 | 194,368 | 258,797 |
| Budget Variance | 141,165 | 0 | 61,692 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Slight increase (\$8,000) |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Revenues in 2017 were less than budgeted. While there was much speculation that 2017 would be a very busy construction year, it has decreased since 2016. It is expected that 2018 construction and development will remain flat or decrease. Continued code enforcement will occur in 2018. We will likely have carryover of enforcement issues from prior years, some of which will likely be scheduled for court hearings/trials in 2018. |
| Other: | |

Core Services

- Building, ISDS, Land-use, and Oil and Gas Permits
- Application and Plan Reviews
- Board and Commission Support Services
- Sage Grouse Reviews
- Building Inspections
- Conflict and Regulatory Violation Resolutions
- Continuous Improvement of the Development Review Process

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
|  Percentage of respondents to the biennial Citizen Survey who indicate that land use, planning and zoning services offered by Gunnison County are good or excellent. | Result | 44% | 50% | 46% | 46% |
| Percentage of customers who respond to the department's satisfaction survey indicate that Gunnison County planning and permitting processes are efficient, fair and proactive. | Result | 80% | 75% | 100% | 85% |
| Minimum number of new ideas to improve the development review process within six months of conducting an annual review/critique of major development applications processed over the last year. | Result | 3 | 2 | 2 | 2 |



= This performance measure aligns directly with the Commissioners' Strategic Plan.



704
Oil and Gas Permitting Activity

Purpose Statement

The purpose of the Oil and Gas Permitting Activity is to provide permanent review and inspection services to permit applicants and the community so they can obtain their permits and complete their projects in compliance with County Oil and Gas Regulations.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 2,600 | 5,000 | 2,410 | 4,800 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 2,600 | 5,000 | 2,410 | 4,800 |
| Expenditures | | | | |
| Personnel | 22,363 | 19,238 | 19,238 | 14,046 |
| Supplies | 0 | 500 | 150 | 500 |
| Purchased Services | 2,442 | 11,659 | 1,300 | 6,351 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 24,805 | 31,397 | 20,688 | 20,897 |
| Excess Revenues / (Net Cost to the County) | (22,205) | (26,397) | (18,278) | (16,097) |
| General Appropriation Required | 22,205 | 26,397 | 18,278 | 16,097 |
| Budget Variance | 29,201 | 0 | 8,119 | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Slight decrease (\$200) |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Gunnison County will no longer be contracting out inspection services for oil and gas inspections. We have developed a good working relationship with the Colorado Oil and Gas Conservation Commission (COGCC), and they have increased their funding and number of inspections to adequately inspect oil and gas facilities in Gunnison County. Therefore, costs have been reduced for this activity. |
| Other: | |

Core Services

- Pre-application Permits
- Oil and Gas Permits
- Oil and Gas Inspections (in cooperation with COGCC)

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of limited-impact permit applications that receive decisions within 30 calendar days. | Result | 100% | 98% | 100% | 100% |



495

Smart Growth Professional Services Program

Purpose Statement

The purpose of the Smart Growth Professional Services Program is to provide professional consulting, facilitation and code-development services to both Gunnison County residents and the County organization to create a high performing, prosperous and interconnected community.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 40,000 | 27,360 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 40,000 | 27,360 |
| Expenditures | | | | |
| Personnel | 132,859 | 160,328 | 158,687 | 152,443 |
| Supplies | 0 | 0 | 3 | 1,000 |
| Purchased Services | 12,749 | 30,060 | 70,720 | 76,891 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 145,609 | 190,388 | 229,410 | 230,334 |
| Excess Revenues / (Net Cost to the County) | (145,609) | (190,388) | (189,410) | (202,974) |
| General Appropriation Required | 145,609 | 190,388 | 189,410 | 202,974 |
| Budget Variance | 34,137 | 0 | 978 | 0 |



705

Long-Range Planning and Projects Activity

Purpose Statement

The purpose of the Long-range Planning and Projects Activity is to provide professional consulting, facilitation and policy services to the County to create a high-performing, prosperous and interconnected community.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 40,000 | 27,360 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 40,000 | 27,360 |
| Expenditures | | | | |
| Personnel | 101,550 | 112,678 | 111,037 | 92,583 |
| Supplies | 0 | 0 | 0 | 1,000 |
| Purchased Services | 12,749 | 25,060 | 69,220 | 71,891 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 114,299 | 137,738 | 180,257 | 165,474 |
| Excess Revenues / (Net Cost to the County) | (114,299) | (137,738) | (140,257) | (138,114) |
| General Appropriation Required | 114,299 | 137,738 | 140,257 | 138,114 |
| Budget Variance | 30,130 | 0 | (2,519) | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Increase of approx. \$27,000 |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Gunnison County continues to play a lead role in the implementation of the One Valley Prosperity Strategy. In 2018, we will roll out a new economic development/OVPP website, along with a State of the Valley forum. Revenues from local municipalities and other local entities are committed to supporting these efforts, along with matching County funds. Additional long-range planning activities in 2018 include the roll out of the Sustainable Tourism and Outdoor Recreation (STOR) Committee, which will collaboratively set priorities, and plan and implement improvements in outdoor recreational assets. New expenses are expected to support the STOR Committee related to professional services, photocopies, office supplies, meeting meals, etc. |
| Other: | |

Core Services

- Comprehensive and Master Planning Services
- Economic Development Leadership Services
- Environmental Sustainability Services
- Facilitations
- Community Policy Development

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--|-------------|-------------|----------------|-------------|
|  | Percentage of strategic results outlined in the BOCC Strategic Plan that Community Development is responsible for leading are complete. | 33% | 100% | 67% | 67% |
| | Minimum number of additional proactive projects (i.e., new regulations for Amendment 64, new economic indicators report) completed to the County Manager's satisfaction. | 2 | 2 | 2 | 1 |

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



710

Codes and Regulation Oversight Activity

Purpose Statement

The purpose of the Codes and Regulation Oversight Activity is to provide code and regulation services to the community so they can efficiently promote and maintain the economy, environment, public health, safety and welfare consistent with community values.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 31,310 | 47,650 | 47,650 | 59,860 |
| Supplies | 0 | 0 | 3 | 0 |
| Purchased Services | 0 | 5,000 | 1,500 | 5,000 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 31,310 | 52,650 | 49,153 | 64,860 |
| Excess Revenues / (Net Cost to the County) | (31,310) | (52,650) | (49,153) | (64,860) |
| General Appropriation Required | 31,310 | 52,650 | 49,153 | 64,860 |
| Budget Variance | 4,007 | 0 | 3,497 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Onsite Wastewater Treatment System (OWTS) codes will be updated in 2018, per State mandate. Additional Gunnison County Land Use Resolution amendments are likely, along with review and revision of the CB South Special Area Regulations. Changes to the workforce housing fee structure were completed in 2017 to encourage construction of essential residences. |
| Other: | |

Core Services

- Amendments to International Codes, as Amended and Adopted by Gunnison County
- Amendments to Gunnison County Individual Sewage Disposal System Regulations
- Amendments to Gunnison County Land Use Resolution
- Amendments to Gunnison County Special Development Project Regulations
- Amendments to Gunnison County Regulations for Oil and Gas Operations
- Amendments to Gold Basin Industrial Park Regulations
- Amendments to Crested Butte South Special Area Regulations
- Amendments to North Fork Valley Coal Regulations
- Amendments to Gunnison Corridor Plan

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Number of annual recommendations to the applicable decision making body for improvements to both Master Plans, Land Use Regulations, ISDS regulations and Oil and Gas Regulations to improve the implementation of county goals and efficiency in the development review process for our customers. | Result | 1 | 5 | 4 | 3 |



550

Wildlife Conservation Program

Purpose Statement

The purpose of the Wildlife Conservation Program is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 6,260 | 6,000 |
| Intergovernmental | 47,889 | 6,960 | 2,000 | 6,127 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | (3,811) | 2,000 | 1,023 | 700 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 75,813 | 75,039 | 74,417 | 43,000 |
| Other Financing Sources and Misc. | 2 | 0 | 0 | 0 |
| Total Revenues | 119,893 | 83,999 | 83,700 | 55,827 |
| Expenditures | | | | |
| Personnel | 15,323 | 16,115 | 15,968 | 16,773 |
| Supplies | 1,376 | 2,930 | 843 | 700 |
| Purchased Services | 117,702 | 87,422 | 53,399 | 60,511 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 134,401 | 106,467 | 70,210 | 77,984 |
| Excess Revenues / (Net Cost to the County) | (14,508) | (22,468) | 13,490 | (22,157) |
| General Appropriation Required | 14,508 | 22,468 | 0 | 22,157 |
| Budget Variance | 16,929 | 0 | 35,958 | 0 |



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Wildlife Conservation Activity

Purpose Statement

The purpose of Wildlife Conservation Activity is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 6,260 | 6,000 |
| Intergovernmental | 47,889 | 6,960 | 2,000 | 6,127 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | (3,811) | 2,000 | 1,023 | 700 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 75,813 | 75,039 | 74,417 | 43,000 |
| Other Financing Sources and Misc. | 2 | 0 | 0 | 0 |
| Total Revenues | 119,893 | 83,999 | 83,700 | 55,827 |
| Expenditures | | | | |
| Personnel | 15,323 | 16,115 | 15,968 | 16,773 |
| Supplies | 1,376 | 2,930 | 843 | 700 |
| Purchased Services | 117,702 | 87,422 | 53,399 | 60,511 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 134,401 | 106,467 | 70,210 | 77,984 |
| Excess Revenues / (Net Cost to the County) | (14,508) | (22,468) | 13,490 | (22,157) |
| General Appropriation Required | 14,508 | 22,468 | 0 | 22,157 |
| Budget Variance | 16,929 | 0 | 35,958 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | -34% |
| Proposed Change in FTEs: | None |
| Performance Narrative: | There is an increase in revenue for this activity because the BOCC adopted a fee schedule for sage grouse review fees in early 2017. All applications will now pay a fee for the sage grouse review, which should offset the cost of the review by the Natural Resources Conservation Service. Other professional services have been reduced to reflect the contractor's evolving role at the County. If a trial over the sage grouse lawsuit occurs, the contractor's expertise may be needed beyond the scope of this budget. |
| Other: | |

Core Services

- Wildlife Consultation Services
- Facilitation Services
- Wildlife Public Education Presentations
- Strategic Committee Meetings
- Governmental Coordination Services
- Federal Monitoring on Sage Grouse and Other Species
- Land Use Reviews on Sage Grouse Habitat
- Regulation Reviews and Recommendations
- Federal Grazing Permit Reviews
- Habitat Conservation Plans

Key Performance Measures

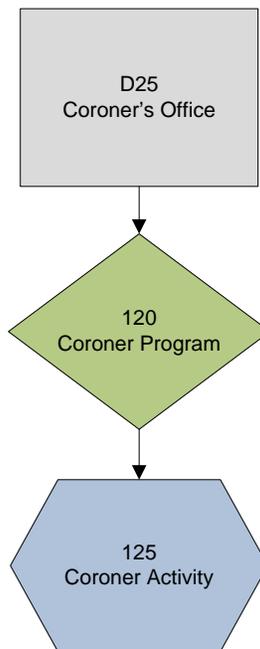
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of Land Use Change permit applications that are reviewed and analyzed for impact on sage grouse within five days. | Result | 15.9% | 90% | 90% | 90% |
| Percentage of all species of special concern monitored for listing status, potential impacts to Gunnison County and the possible need for County intervention in order to help preclude the need for the species to be listed as endangered. | Result | 100% | 100% | 100% | 100% |

Mission Statement

The mission of the Coroner's Office is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Elected Official

Frank Vader, Coroner
106 S. Taylor Street, #2
Gunnison, CO 81230
(970) 641-9213
fvader@gunnisoncounty.org



Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 16 | 0 | 0 | 0 |
| Total Revenues | 16 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 60,303 | 96,486 | 86,878 | 90,056 |
| Supplies | 3,436 | 2,600 | 2,827 | 3,150 |
| Purchased Services | 23,026 | 23,546 | 23,833 | 25,594 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 27,773 | 19,269 | 25,000 | 27,345 |
| Total Expenditures | 114,538 | 141,901 | 138,538 | 146,145 |
| Excess Revenues / (Net Cost to the County) | (114,522) | (141,901) | (138,538) | (146,145) |
| General Appropriation Required | 114,522 | 141,901 | 138,538 | 146,145 |
| Budget Variance | (3,863) | 0 | 3,363 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 16 | 0 | 0 | 0 |
| Total Revenues | 16 | 0 | 0 | 0 |
| Expenditures | | | | |
| General Fund | 114,538 | 141,901 | 138,538 | 146,145 |
| Total Expenditures | 114,538 | 141,901 | 138,538 | 146,145 |

**120
Coroner Program**

Purpose Statement

The purpose of the Coroner Program is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 16 | 0 | 0 | 0 |
| Total Revenues | 16 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 60,303 | 96,486 | 86,878 | 90,056 |
| Supplies | 3,436 | 2,600 | 2,827 | 3,150 |
| Purchased Services | 23,026 | 23,546 | 23,833 | 25,594 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 27,773 | 19,269 | 25,000 | 27,345 |
| Total Expenditures | 114,538 | 141,901 | 138,538 | 146,145 |
| Excess Revenues / (Net Cost to the County) | (114,522) | (141,901) | (138,538) | (146,145) |
| General Appropriation Required | 114,522 | 141,901 | 138,538 | 146,145 |
| Budget Variance | (3,863) | 0 | 3,363 | 0 |



**125
Coroner Activity**

Purpose Statement

The purpose of the Coroner Activity is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 16 | 0 | 0 | 0 |
| Total Revenues | 16 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 60,303 | 96,486 | 86,878 | 90,056 |
| Supplies | 3,436 | 2,600 | 2,827 | 3,150 |
| Purchased Services | 23,026 | 23,546 | 23,833 | 25,594 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 27,773 | 19,269 | 25,000 | 27,345 |
| Total Expenditures | 114,538 | 141,901 | 138,538 | 146,145 |
| Excess Revenues / (Net Cost to the County) | (114,522) | (141,901) | (138,538) | (146,145) |
| General Appropriation Required | 114,522 | 141,901 | 138,538 | 146,145 |
| Budget Variance | (3,863) | 0 | 3,363 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Coroner's Office is always operating at maximum efficiency, while adapting to the unpredictable dynamics of each case. |
| Other: | |

Core Services

- Manner and Cause of Death Determinations
- Scene Investigation Reports
- Next-of-kin Notifications
- Positive Identifications
- Death Certificates
- Death Investigation Reports

Key Performance Measures

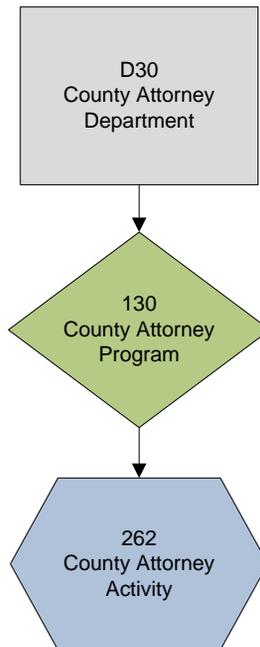
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of responses to the scene that are within 43 minutes or less. | Result | 87% | 72% | 81% | 80% |
| Percentage of death certificates filed within five days of death without the cause and manner of death as "pending". | Result | 97% | 98% | 93% | 97% |

Mission Statement

The mission of the County Attorney’s Office is to provide legal advice, counsel and support of policies to the Board of County Commissioners (BOCC), other elected and appointed officials, commissions and departments as directed by the BOCC so they can understand the full extent and limits of their legal authorities and act within those authorities.

Department Director

David Baumgarten, County Attorney
200 E. Virginia Avenue
Gunnison, CO 81230
(970) 641-5300
dbaumgarten@gunnisoncounty.org





Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 370 | 4,150 | 3,770 | 4,150 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 533 | 350 | 900 | 900 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 76,811 | 98,000 | 71,192 | 98,000 |
| Other Financing Sources and Misc. | 94 | 0 | 0 | 0 |
| Total Revenues | 77,807 | 102,500 | 75,862 | 103,050 |
| Expenditures | | | | |
| Personnel | 538,707 | 557,799 | 503,506 | 578,204 |
| Supplies | 7,066 | 8,600 | 9,046 | 11,100 |
| Purchased Services | 51,370 | 81,942 | 76,122 | 86,727 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 2 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 597,146 | 648,341 | 588,674 | 676,031 |
| Excess Revenues / (Net Cost to the County) | (519,338) | (545,841) | (512,812) | (572,981) |
| General Appropriation Required | 519,338 | 545,841 | 512,812 | 572,981 |
| Budget Variance | 24,120 | 0 | 33,029 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 77,807 | 102,500 | 75,862 | 103,050 |
| Total Revenues | 77,807 | 102,500 | 75,862 | 103,050 |
| Expenditures | | | | |
| General Fund | 597,146 | 648,341 | 588,674 | 676,031 |
| Total Expenditures | 597,146 | 648,341 | 588,674 | 676,031 |



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County Attorney Program

Purpose Statement

The purpose of the County Attorney Program is to provide legal advice, counsel and policy support services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments as directed by the Board so they can take action and make decisions in a timely manner consistent with the law and County policy.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 370 | 4,150 | 3,770 | 4,150 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 533 | 350 | 900 | 900 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 76,811 | 98,000 | 71,192 | 98,000 |
| Other Financing Sources and Misc. | 94 | 0 | 0 | 0 |
| Total Revenues | 77,807 | 102,500 | 75,862 | 103,050 |
| Expenditures | | | | |
| Personnel | 538,707 | 557,799 | 503,506 | 578,204 |
| Supplies | 7,066 | 8,600 | 9,046 | 11,100 |
| Purchased Services | 51,370 | 81,942 | 76,122 | 86,727 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 2 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 597,146 | 648,341 | 588,674 | 676,031 |
| | | | 0 | |
| Excess Revenues / (Net Cost to the County) | (519,338) | (545,841) | 0 | (572,981) |
| | | | 0 | |
| General Appropriation Required | 519,338 | 545,841 | 3,770 | 572,981 |
| | | | 0 | |
| Budget Variance | 24,120 | 0 | 0 | 0 |



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County Attorney Activity

Purpose Statement

The purpose of the County Attorney Activity is to provide legal advice, counsel and policy support services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments as directed by the Board so they can take action and make decisions in a timely manner consistent with the law and County policy.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 370 | 4,150 | 3,770 | 4,150 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 533 | 350 | 900 | 900 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 76,811 | 98,000 | 71,192 | 98,000 |
| Other Financing Sources and Misc. | 94 | 0 | 0 | 0 |
| Total Revenues | 77,807 | 102,500 | 75,862 | 103,050 |
| Expenditures | | | | |
| Personnel | 538,707 | 557,799 | 503,506 | 578,204 |
| Supplies | 7,066 | 8,600 | 9,046 | 11,100 |
| Purchased Services | 51,370 | 81,942 | 76,122 | 86,727 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 2 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 597,146 | 648,341 | 588,674 | 676,031 |
| Excess Revenues / (Net Cost to the County) | (519,338) | (545,841) | (512,812) | (572,981) |
| General Appropriation Required | 519,338 | 545,841 | 512,812 | 572,981 |
| Budget Variance | 24,120 | 0 | 33,029 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | Slight increase |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Performance will continue at its current level. The County Attorney’s Office will continue to provide quality legal services to the BOCC, County Manager and all departments within the County in a manner that is accurate, quick and efficient. The goal is to reduce County liability as much as possible through legal advice and guidance and to further the BOCC’s initiatives. |
| Other: | |

Core Services

- Formal legal opinions (written and oral)
- Informal legal opinions (written and oral)
- Problem solving consultations
- Coalition building initiatives
- Joint policy advocacy initiatives (County Manager)
- Continuity of Service initiative

Key Performance Measures

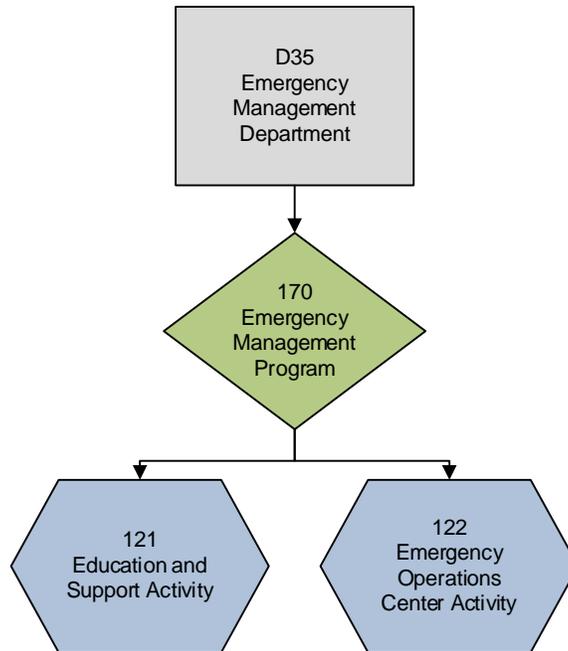
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of contracts, Board agenda items and policies that are reviewed by the CAO within five working days of receipt. | Result | 95% | 95% | 95% | 95% |
| Percentage of contracts, Board agenda items and policies reviewed by the CAO that do not result in significant judgments against the County. | Result | 99% | 99% | 99% | 99% |
| Percentage of code/regulatory/policy reviews that do not result in declaratory or financial judgments against the County. | Result | 99% | 99% | 99% | 99% |

Mission Statement

The mission of the Emergency Management Department is to provide comprehensive emergency management program services to Gunnison County agencies, first responders and citizens so they have the necessary tools, information and assistance to develop and implement effective mitigation, preparedness, activities, and response and recovery plans.

Department Director

Scott Morrill
510 W. Bidwell Avenue
Gunnison, CO 81230
(970) 641-2481
smorrill@gunnisoncounty.org





Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 600 | 0 | 0 | 0 |
| Intergovernmental | 77,675 | 78,283 | 78,283 | 78,724 |
| Charges for Services | 4,120 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 1,585 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 38 | 0 | 0 | 0 |
| Total Revenues | 82,433 | 79,868 | 78,283 | 78,724 |
| Expenditures | | | | |
| Personnel | 122,110 | 129,538 | 129,538 | 137,338 |
| Supplies | 4,076 | 2,084 | 2,196 | 1,924 |
| Purchased Services | 62,098 | 69,195 | 70,957 | 75,473 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 188,284 | 200,817 | 202,691 | 214,735 |
| Excess Revenues / (Net Cost to the County) | (105,851) | (120,949) | (124,408) | (136,011) |
| General Appropriation Required | 105,851 | 120,949 | 124,408 | 136,011 |
| Budget Variance | 8,794 | 0 | (3,459) | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 82,433 | 79,868 | 78,283 | 78,724 |
| Total Revenues | 82,433 | 79,868 | 78,283 | 78,724 |
| Expenditures | | | | |
| General Fund | 188,284 | 200,817 | 202,691 | 214,735 |
| Total Expenditures | 188,284 | 200,817 | 202,691 | 214,735 |



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Emergency Management Program

Purpose Statement

The purpose of the Emergency Management Program is to provide mitigation, preparedness, response and recovery information services to the public, County departments and first responders so that they can effectively prepare for and respond to emergencies.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 600 | 0 | 0 | 0 |
| Intergovernmental | 77,675 | 78,283 | 78,283 | 78,724 |
| Charges for Services | 4,120 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 1,585 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 38 | 0 | 0 | 0 |
| Total Revenues | 82,433 | 79,868 | 78,283 | 78,724 |
| Expenditures | | | | |
| Personnel | 122,110 | 129,538 | 129,538 | 137,338 |
| Supplies | 4,076 | 2,084 | 2,196 | 1,924 |
| Purchased Services | 62,098 | 69,195 | 70,957 | 75,473 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 188,284 | 200,817 | 202,691 | 214,735 |
| Excess Revenues / (Net Cost to the County) | (105,851) | (120,949) | (124,408) | (136,011) |
| General Appropriation Required | 105,851 | 120,949 | 124,408 | 136,011 |
| Budget Variance | 8,794 | 0 | (3,459) | 0 |



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Education and Support Activity

Purpose Statement

The purpose of the Education and Support Activity is to provide preparedness and emergency information to the public, county personnel and first responders so they can successfully prepare for, manage and recover from emergencies.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 600 | 0 | 0 | 0 |
| Intergovernmental | 56,250 | 56,250 | 56,250 | 56,250 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 56,850 | 56,250 | 56,250 | 56,250 |
| Expenditures | | | | |
| Personnel | 91,460 | 96,553 | 96,553 | 102,183 |
| Supplies | 2,024 | 1,318 | 1,180 | 1,234 |
| Purchased Services | 33,075 | 33,775 | 36,290 | 38,973 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 126,559 | 131,646 | 134,023 | 142,390 |
| Excess Revenues / (Net Cost to the County) | (69,709) | (75,396) | (77,773) | (86,140) |
| General Appropriation Required | 69,709 | 75,396 | 77,773 | 86,140 |
| Budget Variance | 1,935 | 0 | (2,377) | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Education and Support Activity has increased public safety, outreach and education to staff. We anticipate meeting the annual target of 65%, which is the target percentage for County staff who are trained in NIMS appropriate to their role. Emergency Management is in the process of developing a Resource Mobilization and Recovery Plan, optimistically striving to have it completed by December 31, 2018. |
| Other: | |

Core Services

- Education Presentations
- National Incident Management System (NIMS) Training Coordination
- Preparedness Awareness Presentations and Announcements
- Equipment Grants Administration and Procurement
- Committee Facilitations
- Needs Assessments
- Risk Assessments
- Emergency Response Exercises
- Continuity of Operation Plan Consultations
- Emergency Planning Committee Facilitations

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|--------------------|
| Percentage of respondents to the biennial Citizen Survey who indicate that emergency preparedness services offered by Gunnison County are good or excellent. | Result | 57% | 74% | 60% | 60% |
| Percentage of County staff members who are trained in NIMS appropriate to their role. | Result | 65% | 65% | 65% | 65% |
| Percentage of Gunnison County departments that have completed Continuity of Operations Plans. (See note below.) | Result | 100% | 100% | 100% | N/A ⁽¹⁾ |
| Percentage of Gunnison County departments that annually review and update their Continuity of Operations Plans | Result | New Measure | New Measure | New Measure | 100% |

and confirm that all their departmental employees demonstrate competencies appropriate to their roles. (See note below.)

Note: Since 100% of departments have completed Continuity of Operations Plans, we will transfer the focus in 2018 to ensuring that the Plans are routinely reviewed and maintained.



122
Emergency Operations Center

Purpose Statement

The purpose of the Emergency Operations Center Activity is to provide coordination and emergent informational support services to first responders, County departments, and the public so that they can successfully manage emergency incidents.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 21,425 | 22,033 | 22,033 | 22,474 |
| Charges for Services | 4,120 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 1,585 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 38 | 0 | 0 | 0 |
| Total Revenues | 25,583 | 23,618 | 22,033 | 22,474 |
| Expenditures | | | | |
| Personnel | 30,651 | 32,985 | 32,985 | 35,155 |
| Supplies | 2,053 | 766 | 1,016 | 690 |
| Purchased Services | 29,022 | 35,420 | 34,667 | 36,500 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 61,726 | 69,171 | 68,668 | 72,345 |
| Excess Revenues / (Net Cost to the County) | (36,143) | (45,553) | (46,635) | (49,871) |
| General Appropriation Required | 36,143 | 45,553 | 46,635 | 49,871 |
| Budget Variance | 6,858 | 0 | (1,082) | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Slight reduction |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Emergency Operations Center (EOC) Activity is performing very well. In 2016, 100% of functional EOC activations occurred within 10 minutes of receiving the activation request, and we anticipate that we will exceed the annual target of 90% in 2017. Also, due to successful recruitment efforts, we were able to enlist a few new EOC volunteers who have been actively participating in the EOC. We expect to meet the annual target of having 10 trained EOC staff members in 2017. |
| Other: | |

Core Services

- Emergency Operations Center (EOC) Management
- Emergency Operations Center Activations
- Public Warnings / Notifications
- Evacuation Coordinations
- Out-of-Area Resource Coordinations
- Emergency Reception Areas and Shelter Coordinations
- Recovery Coordinations
- Long Term Operational Plans
- State and Federal Liaisons

Key Performance Measures

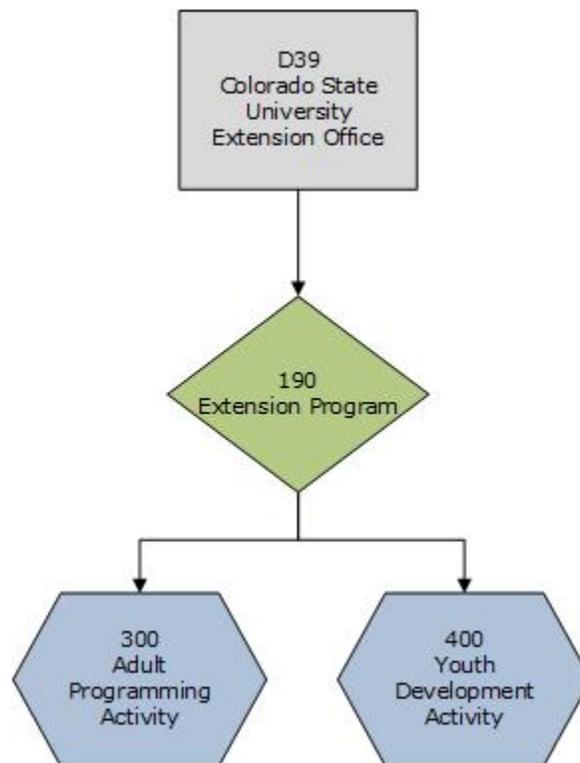
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of public warning messages that are sent within 8 minutes of receiving the request. | Result | 100% | 90% | 100% | 90% |
| Percentage of functional activations of the EOC that occur within 10 minutes of the activation request. | Result | 100% | 90% | 100% | 90% |
| Number of people who are trained in aspects of operating the EOC. | Result | 8 | 10 | 10 | 10 |

Mission Statement

The mission of the Colorado State University Extension Office is to provide education, youth development and community development services to the members of the Gunnison community so they can increase their application of research-based knowledge to better their quality of life.

Department Director

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Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 70,412 | 73,636 | 73,636 | 78,267 |
| Supplies | 8,582 | 12,600 | 12,050 | 11,900 |
| Purchased Services | 110,395 | 131,817 | 130,993 | 137,851 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 189,389 | 218,053 | 216,679 | 228,018 |
| Excess Revenues / (Net Cost to the County) | (189,389) | (218,053) | (216,679) | (228,018) |
| General Appropriation Required | 189,389 | 218,053 | 216,679 | 228,018 |
| Budget Variance | 26,213 | 0 | 1,374 | 0 |

Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| General Fund | 189,389 | 218,053 | 216,679 | 228,018 |
| Total Expenditures | 189,389 | 218,053 | 216,679 | 228,018 |



**190
Extension Program**

Purpose Statement

The purpose of the Extension Program is to provide education, youth development and community development services to the members of the Gunnison County community so they can increase their application of research-based knowledge to better their quality of life.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 70,412 | 73,636 | 73,636 | 78,267 |
| Supplies | 8,582 | 12,600 | 12,050 | 11,900 |
| Purchased Services | 110,395 | 131,817 | 130,993 | 137,851 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 189,389 | 218,053 | 216,679 | 228,018 |
| Excess Revenues / (Net Cost to the County) | (189,389) | (218,053) | (216,679) | (228,018) |
| General Appropriation Required | 189,389 | 218,053 | 216,679 | 228,018 |
| Budget Variance | 26,213 | 0 | 1,374 | 0 |



300
Adult Programming Activity

Purpose Statement

The purpose of the Adult Programming Activity is to provide consultation, testing and information services to Gunnison County agricultural, horticultural, family and consumer customers so they can make immediate and long-term informed decisions about property management and their overall health and wellbeing.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 14,715 | 15,343 | 15,343 | 16,292 |
| Supplies | 1,038 | 4,000 | 4,100 | 3,650 |
| Purchased Services | 45,757 | 48,558 | 47,208 | 50,635 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 61,510 | 67,901 | 66,651 | 70,577 |
| Excess Revenues / (Net Cost to the County) | (61,510) | (67,901) | (66,651) | (70,577) |
| General Appropriation Required | 61,510 | 67,901 | 66,651 | 70,577 |
| Budget Variance | (1,746) | 0 | 1,250 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | We developed strong relationships with Western State Colorado University (WSCU) and the Masters in Environmental Management (MEM) program in 2017, and we will continue to strengthen this relationship. We will also continue to provide quality adult programs and increase the amount of programs in the areas of family and consumer science, specifically food preparation. |
| Other: | |

Core Services

- Consultations for hay testing, soil testing, community groups, land, livestock, garden, landscape, property management, general horticulture, weed control and wildlife control
- Agricultural and Horticultural Site Visits
- Testing analysis and results for hay, soil, water and radon
- University reviewed fact sheets
- Master Gardner training sessions
- Plant/insect/disease identifications
- Garden & landscape plans
- Training sessions for agricultural production, lawn and garden care, Master Gardner, property management, computer, health and nutrition, food safety, parenting and early childhood development, budgeting and financial
- Master Gardner Volunteer Management
- Cattle Appraisals

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of reporting participants in CSU Extension programs who state that they support using tax dollars to fund Extension programs. | Result | 95.5% | 95% | 100% | 95% |
| Number of CSU Extension organizational partnerships. | Result | 24 | 25 | 25 | 25 |



**400
Youth Development Activity**

Purpose Statement

The purpose of the Youth Development Activity is to provide training, activity and skill development services to Gunnison County youth and volunteers so they can develop leadership, citizenship, and life skills.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 55,697 | 58,293 | 58,293 | 61,975 |
| Supplies | 7,544 | 8,600 | 7,950 | 8,250 |
| Purchased Services | 64,638 | 83,259 | 83,785 | 87,216 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 127,880 | 150,152 | 150,028 | 157,441 |
| Excess Revenues / (Net Cost to the County) | (127,880) | (150,152) | (150,028) | (157,441) |
| General Appropriation Required | 127,880 | 150,152 | 150,028 | 157,441 |
| Budget Variance | 27,958 | 0 | 124 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Extension office raised substantial funds in 2017 to support a 4-H building remodel. We are excited about the planned improvements to our space in which we will continue to offer quality 4-H programs and youth education for the citizens of Gunnison County in 2018. We will also continue to meet the needs of parents, teachers and youth. |
| Other: | |

Core Services

- Volunteer leadership trainings and consultations
- Community service coordination
- 4-H meetings and fundraisers
- Youth development activity sessions
- Recruitment events
- Youth development reports
- Youth livestock events
- Youth camps
- Monthly newsletters
- Chaperone and transportation services

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of 4-H members who reenroll in the program the following year if eligible. | Result | 98% | 90% | 90% | 90% |

Mission Statement

The mission of the Facilities and Grounds Department is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Department Director

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Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 16,306 | 16,000 | 16,000 | 16,000 |
| Charges for Services | 430 | 0 | 193 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 100,383 | 80,797 | 94,627 | 94,560 |
| Total Revenues | 117,119 | 96,797 | 110,820 | 110,560 |
| Expenditures | | | | |
| Personnel | 260,079 | 260,616 | 273,612 | 312,450 |
| Supplies | 29,653 | 29,200 | 24,589 | 27,550 |
| Purchased Services | 407,394 | 424,130 | 386,638 | 422,835 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 16,311 | 16,311 | 16,311 | 16,311 |
| Transfers Out | 11,000 | 11,000 | 11,000 | 11,000 |
| Capital Outlay | 17,923 | 38,500 | 79,373 | 128,180 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 402 | 0 |
| Total Expenditures | 742,359 | 779,757 | 791,925 | 918,326 |
| Excess Revenues / (Net Cost to the County) | (625,241) | (682,960) | (681,105) | (807,766) |
| General Appropriation Required | 625,241 | 682,960 | 681,105 | 807,766 |
| Budget Variance | 56,769 | 0 | 1,855 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 117,119 | 96,797 | 110,820 | 110,560 |
| Total Revenues | 117,119 | 96,797 | 110,820 | 110,560 |
| Expenditures | | | | |
| General Fund | 742,359 | 779,757 | 791,925 | 918,326 |
| Total Expenditures | 742,359 | 779,757 | 791,925 | 918,326 |



**200
Facilities and Grounds Program**

Purpose Statement

The purpose of the Facilities and Grounds Program is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 16,306 | 16,000 | 16,000 | 16,000 |
| Charges for Services | 430 | 0 | 193 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 100,383 | 80,797 | 94,627 | 94,560 |
| Total Revenues | 117,119 | 96,797 | 110,820 | 110,560 |
| Expenditures | | | | |
| Personnel | 260,079 | 260,616 | 273,612 | 312,450 |
| Supplies | 29,653 | 29,200 | 24,589 | 27,550 |
| Purchased Services | 407,394 | 424,130 | 386,638 | 422,835 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 16,311 | 16,311 | 16,311 | 16,311 |
| Transfers Out | 11,000 | 11,000 | 11,000 | 11,000 |
| Capital Outlay | 17,923 | 38,500 | 79,373 | 128,180 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 402 | 0 |
| Total Expenditures | 742,359 | 779,757 | 791,925 | 918,326 |
| Excess Revenues / (Net Cost to the County) | (625,241) | (682,960) | (681,105) | (807,766) |
| General Appropriation Required | 625,241 | 682,960 | 681,105 | 807,766 |
| Budget Variance | 56,769 | 0 | 1,855 | 0 |



386
Facilities and Grounds Activity

Purpose Statement

The purpose of the Facilities and Grounds Activity is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 16,306 | 16,000 | 16,000 | 16,000 |
| Charges for Services | 430 | 0 | 193 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 100,383 | 80,797 | 94,627 | 94,560 |
| Total Revenues | 117,119 | 96,797 | 110,820 | 110,560 |
| Expenditures | | | | |
| Personnel | 260,079 | 260,616 | 273,612 | 312,450 |
| Supplies | 29,653 | 29,200 | 24,589 | 27,550 |
| Purchased Services | 407,394 | 424,130 | 386,638 | 422,835 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 16,311 | 16,311 | 16,311 | 16,311 |
| Transfers Out | 11,000 | 11,000 | 11,000 | 11,000 |
| Capital Outlay | 17,923 | 38,500 | 79,373 | 128,180 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 402 | 0 |
| Total Expenditures | 742,359 | 779,757 | 791,925 | 918,326 |
| Excess Revenues / (Net Cost to the County) | (625,241) | (682,960) | (681,105) | (807,766) |
| General Appropriation Required | 625,241 | 682,960 | 681,105 | 807,766 |
| Budget Variance | 56,769 | 0 | 1,855 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | 15% increase |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Facilities continues to address emergencies in a timely manner, ensuring impact to departments' ability to provide service is not interrupted beyond one business day. Non-emergency work order requests are being handled more quickly due to better stocking of parts needed for quick repairs, which reduces down time waiting on deliveries, as well as planned maintenance activities resulting in less failure. Facilities is unable to project energy savings in 2017 because we are in-progress in switching our energy-use tracking. Also, no major projects were achieved in 2016 for measurement in 2017. Facilities continues to make adjustments and upgrades when replacing equipment, which results in energy efficiency. We will report results when energy accounting and tracking is updated in the fall of 2017. |
| Other: | |

Core Services

- Work Order Requests
- Daily Building Janitorial Cleanings
- Constructions and Building Improvements
- Main Sidewalk Entryway Snow Removals
- Equipment Inspections
- New Structure Consultation and Contract Management
- Emergency Repairs
- Scheduled Preventative Maintenance Services
- Mowing and Other Grounds Upkeep Services

Key Performance Measures

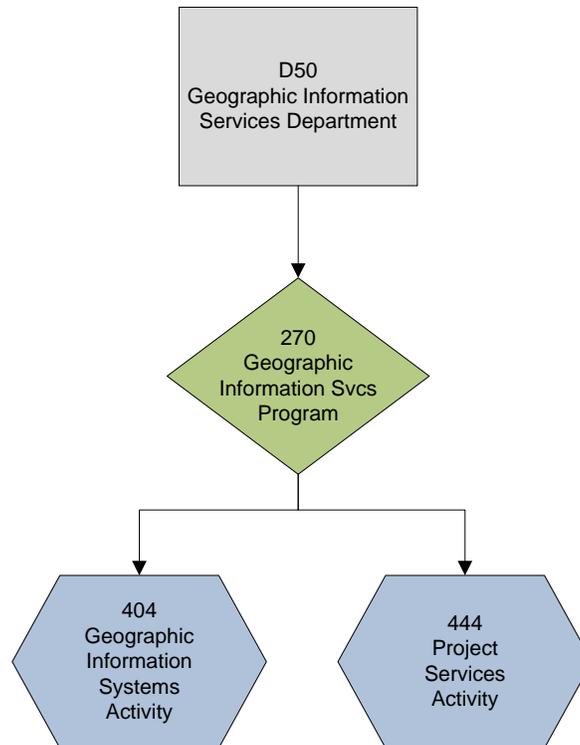
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of all emergency repair calls that are resolved so that business can continue within 24 hours. | Result | 100% | 90% | 100% | 95% |
| Percentage of all non-emergency work orders that are resolved so that business can continue within 10 days. | Result | 79% | 90% | 95% | 90% |
| Percentage of annual net energy efficiency increase in one County facility from baseline consumption in 2012. | Result | 9.9% | 10% | 0% | 10% |

Mission Statement

The mission of the Geographical Information Services Department is to provide geographic data and project services to the public, other County departments and government entities so they can make informed land use decisions and effectively manage emergency response services.

Department Director

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Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 2,037 | 200 | 1,500 | 1,500 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 179,674 | 179,669 | 179,674 | 179,674 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 181,711 | 179,869 | 181,174 | 181,174 |
| Expenditures | | | | |
| Personnel | 201,835 | 203,937 | 203,937 | 213,814 |
| Supplies | 1,971 | 6,137 | 5,890 | 7,137 |
| Purchased Services | 31,426 | 45,308 | 45,008 | 44,836 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 6,048 | 4,981 | 4,981 | 4,536 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 241,280 | 260,363 | 259,816 | 270,323 |
| Excess Revenues / (Net Cost to the County) | (59,568) | (80,494) | (78,642) | (89,149) |
| General Appropriation Required | 59,568 | 80,494 | 78,642 | 89,149 |
| Budget Variance | 18,891 | 0 | 1,852 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 0 | 0 | 0 | 0 |
| ISF-II | 181,711 | 179,869 | 181,174 | 181,174 |
| Total Revenues | 181,711 | 179,869 | 181,174 | 181,174 |
| Expenditures | | | | |
| General Fund | 69,776 | 78,129 | 77,959 | 80,489 |
| ISF-II | 171,504 | 182,234 | 181,857 | 189,834 |
| Total Expenditures | 241,280 | 260,363 | 259,816 | 270,323 |



270

Geographical Information Services Program

Purpose Statement

The purpose of the Geographical Information Services Program is to provide geographic data and project services to the public, other County departments and government entities so they can make informed land use decisions and effectively manage emergency response services.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 2,037 | 200 | 1,500 | 1,500 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 179,674 | 179,669 | 179,674 | 179,674 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 181,711 | 179,869 | 181,174 | 181,174 |
| Expenditures | | | | |
| Personnel | 201,835 | 203,937 | 203,937 | 213,814 |
| Supplies | 1,971 | 6,137 | 5,890 | 7,137 |
| Purchased Services | 31,426 | 45,308 | 45,008 | 44,836 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 6,048 | 4,981 | 4,981 | 4,536 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 241,280 | 260,363 | 259,816 | 270,323 |
| Excess Revenues / (Net Cost to the County) | (59,568) | (80,494) | (78,642) | (89,149) |
| General Appropriation Required | 59,568 | 80,494 | 78,642 | 89,149 |
| Budget Variance | 18,891 | 0 | 1,852 | 0 |



404

Geographic Information Systems Activity

Purpose Statement

The purpose of the Geographic Information Systems Activity is to provide maps and digital spatial information services to the public, other County departments and governmental entities so they can receive current and accurate geographic data.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 2,037 | 200 | 1,500 | 1,500 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 179,674 | 179,669 | 179,674 | 179,674 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 181,711 | 179,869 | 181,174 | 181,174 |
| Expenditures | | | | |
| Personnel | 143,425 | 144,136 | 144,136 | 151,133 |
| Supplies | 1,724 | 4,937 | 4,760 | 5,937 |
| Purchased Services | 20,306 | 28,180 | 27,980 | 28,228 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 6,048 | 4,981 | 4,981 | 4,536 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 171,504 | 182,234 | 181,857 | 189,834 |
| Excess Revenues / (Net Cost to the County) | 10,208 | (2,365) | (683) | (8,660) |
| General Appropriation Required | 0 | 2,365 | 683 | 8,660 |
| Budget Variance | 11,420 | 0 | 1,682 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | Slight increase |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Key performance measures are expected to continue scoring highly, while improvements in parcel spatial accuracy and database improvements will be the focus for 2018. |
| Other: | |

Core Services

- Geographic data creation and collection – parcels, addresses, roads, aerials, etc.
- Website data services – interactive web map, PDF maps, GIS datasets
- Printed maps – large format plotter, mapbooks, etc.
- Specific Mapping Solutions – utility & weed map applications, desktop mapping applications for employees, etc.
- Geographic data analysis
- Global Positioning System (GPS) data collection

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of E911 addressing changes and/or additions updated within two days. | Result | 94% | 90% | 95% | 90% |
| Percentage of parcels current with Assessor's Office database, and new parcel changes from the Assessor's Office are entered into the system within two weeks of receipt. | Result | 99.4% | 99.9% | 99.9% | 99.9% |



**444
Project Services Activity**

Purpose Statement

The purpose of the Project Services Activity is to provide services related to land conservation, E911 addressing, land use data analysis, project coordination and graphic design services to the public, other County departments, and governmental entities so they can be assured that sufficient private lands are conserved in Gunnison County to create the desired balance of land uses within the County, addressing functions are managed properly within the E911 System, and land use decisions are well informed by geographic data analysis.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 58,410 | 59,801 | 59,801 | 62,681 |
| Supplies | 247 | 1,200 | 1,130 | 1,200 |
| Purchased Services | 11,119 | 17,128 | 17,028 | 16,608 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 69,776 | 78,129 | 77,959 | 80,489 |
| Excess Revenues / (Net Cost to the County) | (69,776) | (78,129) | (77,959) | (80,489) |
| General Appropriation Required | 69,776 | 78,129 | 77,959 | 80,489 |
| Budget Variance | 7,471 | 0 | 170 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The number of conserved private ranchland acres is tracking just above the target of an additional 10,200 acres from the 2012 baseline, as established in the County Strategic Plan. Interest remains high in the program. This Activity also provided updated mapping for the Gunnison Sage-grouse Habitat Prioritization Tool. |
| Other: | |

Core Services

- Land Conservation Services - Land Preservation Board, Residential Density Transfer Program, Ranchland Initiative
- E 911 Address Management Services - Master Street Addressing Guide Coordination, Address Management, Regional Coordination
- Land Use Planning Data Analysis - Gunnison Sage-grouse, Development/economic, Community Indicators, Federal projects, Long Range Plans
- Project Coordination Services – Energy, Census, Site Plans, Local Government Approval
- Graphic Design - Technical Drawing, Posters, Signs

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
|  Number of new acres of private land conserved annually in Gunnison County. | Output | 1,562 | 1,700 | 1,526 | 1700 |
| Maximum number of new lots created annually by 35-acre developments. | Output | 7 | 10 | 5 | 10 |



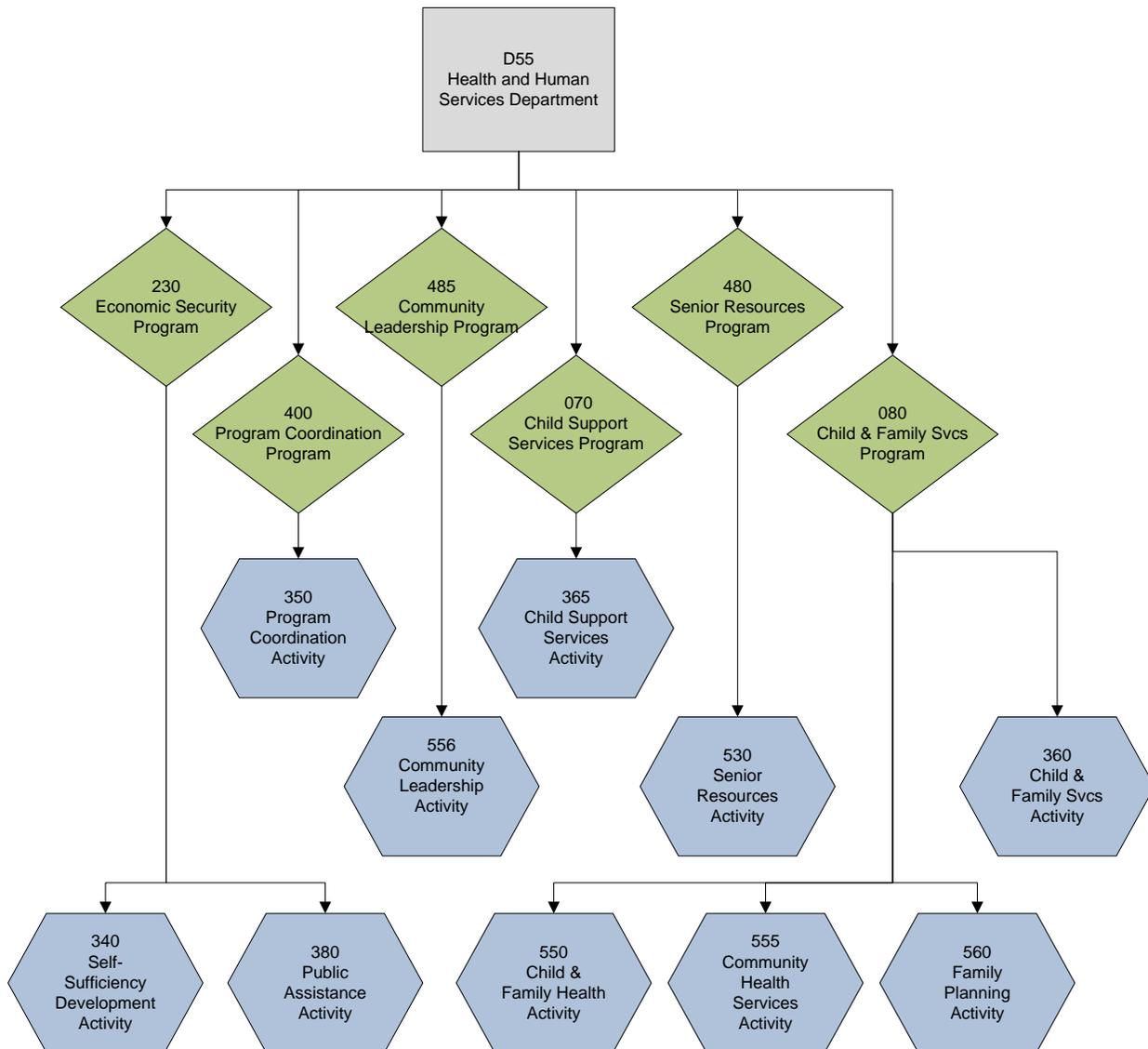
= This performance measure aligns directly with the Commissioners' Strategic Plan.

Mission Statement

The mission of the Department of Health and Human Services (HHS) is to provide culturally competent advocacy, prevention, protection, and support services to families of Gunnison and Hinsdale Counties so they can prosper and thrive in a healthy and supportive community.

Department Director

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Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Department Specific Revenues | | | | |
| Taxes | 551,156 | 562,875 | 563,475 | 577,900 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 4,416,049 | 4,873,973 | 4,530,541 | 4,804,310 |
| Charges for Services | 47,918 | 87,375 | 95,609 | 92,740 |
| Contributions and Other Grants | 67,029 | 30,400 | 63,296 | 92,058 |
| Fines & Forfeitures | 0 | 9,300 | 0 | 9,300 |
| Investment Income | 5,599 | 7,000 | 7,063 | 7,263 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 214,843 | 268,245 | 283,245 | 297,915 |
| Other Financing Sources and Misc. | 99,200 | 103,829 | 105,577 | 102,098 |
| Total Revenues | 5,401,795 | 5,942,997 | 5,648,806 | 5,983,584 |
| Expenditures | | | | |
| Personnel | 2,146,169 | 2,393,032 | 2,328,582 | 2,496,225 |
| Supplies | 223,470 | 223,553 | 212,338 | 235,674 |
| Purchased Services | 602,067 | 735,832 | 734,597 | 890,883 |
| Community Prgms/Contributions | 2,129,342 | 2,399,538 | 2,029,830 | 2,140,146 |
| Financing Costs | 11 | 0 | 0 | 0 |
| Transfers Out | 212,424 | 239,136 | 304,953 | 577,874 |
| Capital Outlay | 73,374 | 1,000 | 4,465 | 1,000 |
| Miscellaneous (Extraordinary/Special) | 0 | (3,441) | 0 | (45,039) |
| Total Expenditures | 5,386,856 | 5,988,650 | 5,614,765 | 6,296,763 |
| Excess Revenues / (Net Cost to the County) | 14,939 | (45,653) | 34,041 | (313,179) |
| General Appropriation Required | 0 | 45,653 | 0 | 313,179 |
| Budget Variance | (910) | 0 | 79,694 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | |
| General Fund | 529,362 | 485,585 | 467,947 | 483,217 |
| Human Services Fund | 3,857,455 | 4,300,426 | 3,876,576 | 4,134,208 |
| Public Health Agency Fund | 764,978 | 897,986 | 1,045,283 | 1,099,659 |
| Rural Transportation Fund | 250,000 | 259,000 | 259,000 | 266,500 |
| Total Revenues | 5,401,795 | 5,942,997 | 5,648,806 | 5,983,584 |
| Expenditures | | | | |
| General Fund | 612,584 | 564,385 | 540,363 | 559,762 |
| Human Services Fund | 3,815,466 | 4,310,271 | 3,888,073 | 4,434,707 |
| Public Health Agency Fund | 779,387 | 926,994 | 1,023,434 | 1,096,294 |
| Rural Transportation Fund | 179,420 | 187,000 | 162,895 | 206,000 |
| Total Expenditures | 5,386,856 | 5,988,650 | 5,614,765 | 6,296,763 |



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Economic Security Program

Purpose Statement

The purpose of the Economic Security Program is to provide advocacy, health coverage, and nutritional and economic support services to individuals, children and families of our community so they can improve economic stability, self-sufficiency, access to healthcare, nutritional health and family stability.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 1,999,615 | 2,313,684 | 2,191,829 | 2,273,006 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 825 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 696 | 700 | 240 | 240 |
| Total Revenues | 2,001,136 | 2,314,384 | 2,192,069 | 2,273,246 |
| Expenditures | | | | |
| Personnel | 31,219 | 78,286 | 113,436 | 105,824 |
| Supplies | 0 | 3,415 | 1,555 | 0 |
| Purchased Services | 113,896 | 124,437 | 151,413 | 167,537 |
| Community Prgms/Contributions | 1,851,582 | 2,119,760 | 1,885,539 | 1,970,798 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 61,314 | 52,110 | 87,132 | 92,669 |
| Total Expenditures | 2,058,011 | 2,378,008 | 2,239,075 | 2,336,828 |
| Excess Revenues / (Net Cost to the County) | (56,876) | (63,624) | (47,006) | (63,582) |
| General Appropriation Required | 56,876 | 63,624 | 47,006 | 63,582 |
| Budget Variance | (71,608) | 0 | 16,618 | 0 |



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Self-Sufficiency Development Activity

Purpose Statement

The purpose of the Self-Sufficiency Development Activity is to provide advocacy, health coverage, and nutritional and economic support services to individuals, children and families of our community so they can improve economic stability, self-sufficiency, access to healthcare, nutritional health and family stability.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 154,727 | 214,700 | 399,304 | 454,279 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 154,727 | 214,700 | 399,304 | 454,279 |
| Expenditures | | | | |
| Personnel | 27,667 | 74,502 | 109,688 | 101,843 |
| Supplies | 0 | 3,415 | 1,555 | 0 |
| Purchased Services | 20,079 | 20,000 | 54,213 | 50,037 |
| Community Prgms/Contributions | 111,247 | 133,218 | 208,267 | 280,592 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 49,981 | 42,506 | 76,761 | 82,295 |
| Total Expenditures | 208,974 | 273,641 | 450,484 | 514,767 |
| Excess Revenues / (Net Cost to the County) | (54,247) | (58,941) | (51,180) | (60,488) |
| General Appropriation Required | 54,247 | 58,941 | 51,180 | 60,488 |
| Budget Variance | (74,409) | 0 | 7,761 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | None |
| Performance Narrative: | <p>The results reflect increased collaboration between TANF case managers, families and community resources. TANF case managers are actively engaged in a two-generation approach to engage, empower and collaborate with families for increased self-sufficiency and success in the work force.</p> <p>As the Gunnison County eligibility team changed and adapted to the "pull system", the team became more cohesive and skilled at identifying tasks necessary to maintain and excel at timeliness. Weekly meetings are held to address issues that impact timeliness and accuracies. We anticipate timeliness to increase and have raised our 2018 expected results to reflect this.</p> |
| Other: | |

Core Services

- Application Processing
- Outreach Sessions

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of Temporary Assistance to Needy Families (TANF) applicants who leave the program due to other reasons besides case sanctions and noncompliance. | Result | 60% | 50% | 66% | 75% |



380
Public Assistance Activity

Purpose Statement

The purpose of the Public Assistance Activity is to provide eligibility determination services to qualified Gunnison and Hinsdale County residents so they can have timely access to food, public medical insurance, financial benefits and programs.

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 1,844,888 | 2,098,984 | 1,792,525 | 1,818,727 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 825 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 696 | 700 | 240 | 240 |
| Total Revenues | 1,846,409 | 2,099,684 | 1,792,765 | 1,818,967 |
| Expenditures | | | | |
| Personnel | 3,552 | 3,784 | 3,748 | 3,981 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 93,817 | 104,437 | 97,200 | 117,500 |
| Community Prgms/Contributions | 1,740,335 | 1,986,542 | 1,677,272 | 1,690,206 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 11,333 | 9,604 | 10,371 | 10,374 |
| Total Expenditures | 1,849,037 | 2,104,367 | 1,788,591 | 1,822,061 |
| Excess Revenues / (Net Cost to the County) | (2,628) | (4,683) | 4,174 | (3,094) |
| General Appropriation Required | 2,628 | 4,683 | 0 | 3,094 |
| Budget Variance | 2,802 | 0 | 8,857 | 0 |



400
Program Coordination Program

Purpose Statement

The purpose of the Program Coordination Program is to provide client screening and navigation services to individuals and families in Gunnison and Hinsdale Counties so they can have a supportive, positive and helpful initial and ongoing experience.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 301,156 | 303,875 | 304,475 | 311,400 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 674,028 | 747,391 | 492,265 | 554,578 |
| Charges for Services | 12,087 | 13,000 | 12,500 | 12,500 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 5,599 | 7,000 | 7,063 | 7,263 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 214,843 | 268,245 | 283,245 | 297,915 |
| Other Financing Sources and Misc. | 3,600 | 0 | 4,208 | 0 |
| Total Revenues | 1,211,313 | 1,339,511 | 1,103,756 | 1,183,656 |
| Expenditures | | | | |
| Personnel | 845,112 | 910,795 | 831,743 | 915,324 |
| Supplies | 19,460 | 20,079 | 15,636 | 45,095 |
| Purchased Services | 185,306 | 193,399 | 186,650 | 200,645 |
| Community Prgms/Contributions | 131,603 | 139,801 | 395 | 0 |
| Financing Costs | 11 | 0 | 0 | 0 |
| Transfers Out | 139,017 | 136,136 | 231,761 | 477,274 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | (306,182) | (261,672) | (339,782) | (375,654) |
| Total Expenditures | 1,014,327 | 1,138,538 | 926,403 | 1,262,684 |
| Excess Revenues / (Net Cost to the County) | 196,986 | 200,973 | 177,353 | (79,028) |
| General Appropriation Required | 0 | 0 | 0 | 79,028 |
| Budget Variance | (94,790) | 0 | (23,620) | 0 |



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Program Coordination Activity

Purpose Statement

The purpose of the Program Coordination Activity is to provide client screening and navigation services to individuals and families in Gunnison and Hinsdale Counties so they can have a supportive, positive and helpful initial and ongoing experience.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Activity Specific Revenues | | | | |
| Taxes | 301,156 | 303,875 | 304,475 | 311,400 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 674,028 | 747,391 | 492,265 | 554,578 |
| Charges for Services | 12,087 | 13,000 | 12,500 | 12,500 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 5,599 | 7,000 | 7,063 | 7,263 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 214,843 | 268,245 | 283,245 | 297,915 |
| Other Financing Sources and Misc. | 3,600 | 0 | 4,208 | 0 |
| Total Revenues | 1,211,313 | 1,339,511 | 1,103,756 | 1,183,656 |
| Expenditures | | | | |
| Personnel | 845,112 | 910,795 | 831,743 | 915,324 |
| Supplies | 19,460 | 20,079 | 15,636 | 45,095 |
| Purchased Services | 185,306 | 193,399 | 186,650 | 200,645 |
| Community Prgms/Contributions | 131,603 | 139,801 | 395 | 0 |
| Financing Costs | 11 | 0 | 0 | 0 |
| Transfers Out | 139,017 | 136,136 | 231,761 | 477,274 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | (306,182) | (261,672) | (339,782) | (375,654) |
| Total Expenditures | 1,014,327 | 1,138,538 | 926,403 | 1,262,684 |
| Excess Revenues / (Net Cost to the County) | 196,986 | 200,973 | 177,353 | (79,028) |
| General Appropriation Required | 0 | 0 | 0 | 79,028 |
| Budget Variance | (94,790) | 0 | (23,620) | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Client contacts remain at a very high level (approx. 20,000 per year), while we maintain a high level of customer satisfaction (95%) as evidenced by client surveys. Vital records audits have consistently scored above 90% compliance with the State. With the building remodel in 2018, program coordination services should see further improvements with a combined reception area providing better coordinated services for the public and more efficiency for staff. |
| Other: | |

Core Services

- Client Services (Phone and Walk-ins, Screenings, Referrals, Scheduling, Benefits Administration)
- Vital Records
- Child Care Assistance
- Program Compliance and Accountability Services
- Reports (Data Entry and Various Required Reports)
- Legislative Recommendations and Actions

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of clients served who report that they "strongly agree" or "agree" that they were treated politely, courteously and respectfully at the front desk. | Result | 95% | 90% | 95.2% | 90% |
| Number of client engagements/contacts completed. | Output | 21,372 | 20,000 | 19,000 | 20,000 |



485

Community Leadership Program

Purpose Statement

The purpose of the Community Leadership Program is to provide community and department leadership, models and best practices, and organization development services to community leaders and County staff so they can achieve optimal health and wellness outcomes and improve community health.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 72,742 | 68,615 |
| Charges for Services | 0 | 0 | 56,400 | 59,000 |
| Contributions and Other Grants | 0 | 0 | 2,227 | 10,000 |
| Fines & Forfeitures | 0 | 0 | 0 | 9,300 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 131,369 | 146,915 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 102,681 | 117,457 |
| Supplies | 0 | 0 | 8,253 | 4,684 |
| Purchased Services | 0 | 0 | 24,347 | 30,500 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 1,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 0 | 0 | 135,281 | 153,641 |
| Excess Revenues / (Net Cost to the County) | 0 | 0 | (3,912) | (6,726) |
| General Appropriation Required | 0 | 0 | 3,912 | 6,726 |
| Budget Variance | 0 | 0 | (3,912) | 0 |



556
Community Leadership Activity

Purpose Statement

The purpose of the Community Leadership Activity is to provide community and department leadership, models and best practices, and organization development services to community leaders and County staff so they can achieve optimal health and wellness outcomes and improve community health.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 72,742 | 68,615 |
| Charges for Services | 0 | 0 | 56,400 | 59,000 |
| Contributions and Other Grants | 0 | 0 | 2,227 | 10,000 |
| Fines & Forfeitures | 0 | 0 | 0 | 9,300 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 131,369 | 146,915 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 102,681 | 117,457 |
| Supplies | 0 | 0 | 8,253 | 4,684 |
| Purchased Services | 0 | 0 | 24,347 | 30,500 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 1,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 0 | 0 | 135,281 | 153,641 |
| Excess Revenues / (Net Cost to the County) | 0 | 0 | (3,912) | (6,726) |
| General Appropriation Required | 0 | 0 | 3,912 | 6,726 |
| Budget Variance | 0 | 0 | (3,912) | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Community Public Health Improvement Plan Milestones: This is the first year to begin tracking this measure in MFR. For 2016, a 95.5% completion rate was accomplished for the planning process. The Public Health Improvement Planning process involves first an assessment of current health data as well as a community-based planning process to determine our top health priorities for the six region area served by the West Central Public Health Partnership. After meeting two times with stakeholders in each of the six counties and completing a prioritization process, our current priorities are Behavioral Health, Healthy Eating Active Living, and Healthy Housing. In 2017 our goal was to complete the prioritization process and the capacity assessment, and create a new Public Health Improvement Plan for those three topics. In 2018 our goal will be to implement the plan. |
| Other: | |

Core Services

- Community Health Plan and Updates
- Food Service Facility Inspections
- Social Determinants of Health Model and Interpretations

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of Community Health Plan milestones (Public Health Improvement Plan) accomplished. | Result | 95.5% | 80% | 80% | 80% |
| Number of food service facility inspections completed. | Output | 172 | 200 | 200 | 200 |



070
Child Support Services Program

Purpose Statement

The purpose of the Child Support Services Program is to provide court-ordered establishment and enforcement services to families so they can achieve and maintain compliance and the children can experience the support of both parents.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 71,103 | 81,520 | 81,630 | 81,630 |
| Charges for Services | 1,200 | 1,500 | 200 | 1,200 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 72,303 | 83,020 | 81,830 | 82,830 |
| Expenditures | | | | |
| Personnel | 81,484 | 89,985 | 89,985 | 79,695 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 1,987 | 3,360 | 3,604 | 3,380 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 9,955 | 19,000 | 10,000 | 19,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 93,425 | 112,345 | 103,589 | 102,075 |
| Excess Revenues / (Net Cost to the County) | (21,122) | (29,325) | (21,759) | (19,245) |
| General Appropriation Required | 21,122 | 29,325 | 21,759 | 19,245 |
| Budget Variance | 11,482 | 0 | 7,566 | 0 |



365
Child Support Services Activity

Purpose Statement

The purpose of the Child Support Services Activity is to provide court-ordered establishment and enforcement services to families so they can achieve and maintain compliance and the children can experience the support of both parents.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 71,103 | 81,520 | 81,630 | 81,630 |
| Charges for Services | 1,200 | 1,500 | 200 | 1,200 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 72,303 | 83,020 | 81,830 | 82,830 |
| Expenditures | | | | |
| Personnel | 81,484 | 89,985 | 89,985 | 79,695 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 1,987 | 3,360 | 3,604 | 3,380 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 9,955 | 19,000 | 10,000 | 19,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 93,425 | 112,345 | 103,589 | 102,075 |
| Excess Revenues / (Net Cost to the County) | (21,122) | (29,325) | (21,759) | (19,245) |
| General Appropriation Required | 21,122 | 29,325 | 21,759 | 19,245 |
| Budget Variance | 11,482 | 0 | 7,566 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None significant |
| Proposed Change in FTEs: | None |
| Performance Narrative: | In 2017, there was a significant transition in the Child Support Services program, with a new Child Support Specialist starting full-time in April. Additional training was available to the new CSS specialist (New Worker Training in Denver and Administrative Process Action Training in Grand Junction), along with the annual program conference training in Vail. These trainings will help to maintain program standards in 2018. In 2018, the annual program training conference will be in Crested Butte, which will decrease travel expenses. The state office may be offering financial training, which would be valuable to increase efficiency in the day-to-day operations of the program. |
| Other: | |

Core Services

- Paternity Determinations and Court Orders
- Child Support Orders
- Medical/Health Care Orders
- Child Support Modifications
- Child Support Enforcement Services

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of current court-ordered support dollars paid. | Result | 79.1% | 75% | 76% | 75% |
| Percentage of child support arrears cases that receive a payment during the State fiscal year. | Result | 68.5% | 75% | 75.8% | 75% |
| Child support dollars collected. | Result | \$823,028 | \$850,000 | \$820,707 | \$850,000 |



480
Senior Resources Program

Purpose Statement

The purpose of the Senior Resources Program is to provide community outreach and education, preventive health, adult protection and advocacy services to seniors, at-risk adults and their families so they can be more independent, healthy and connected to their community.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 250,000 | 259,000 | 259,000 | 266,500 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 128,716 | 120,390 | 120,390 | 128,129 |
| Charges for Services | 4,073 | 200 | 5,924 | 0 |
| Contributions and Other Grants | 381 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 383,169 | 379,590 | 385,314 | 394,629 |
| Expenditures | | | | |
| Personnel | 163,611 | 163,905 | 166,621 | 173,395 |
| Supplies | 1,199 | 625 | 10 | 1,100 |
| Purchased Services | 131,758 | 201,965 | 174,700 | 220,583 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 72,346 | 0 | 2,395 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 368,914 | 366,495 | 343,726 | 395,078 |
| Excess Revenues / (Net Cost to the County) | 14,256 | 13,095 | 41,588 | (449) |
| General Appropriation Required | 0 | 0 | 0 | 449 |
| Budget Variance | 74,727 | 0 | 28,493 | 0 |



**530
Senior Resources Activity**

Purpose Statement

The purpose of the Senior Resources Activity is to provide community outreach and education, preventive health, adult protection and advocacy services to seniors, at-risk adults and their families so they can be more independent, healthy and connected to their community.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 250,000 | 259,000 | 259,000 | 266,500 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 128,716 | 120,390 | 120,390 | 128,129 |
| Charges for Services | 4,073 | 200 | 5,924 | 0 |
| Contributions and Other Grants | 381 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 383,169 | 379,590 | 385,314 | 394,629 |
| Expenditures | | | | |
| Personnel | 163,611 | 163,905 | 166,621 | 173,395 |
| Supplies | 1,199 | 625 | 10 | 1,100 |
| Purchased Services | 131,758 | 201,965 | 174,700 | 220,583 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 72,346 | 0 | 2,395 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 368,914 | 366,495 | 343,726 | 395,078 |
| Excess Revenues / (Net Cost to the County) | 14,256 | 13,095 | 41,588 | (449) |
| General Appropriation Required | 0 | 0 | 0 | 449 |
| Budget Variance | 74,727 | 0 | 28,493 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Contacts made through the Senior Resource Office increased from 5,502 in 2016 to over 8,250 in 2017. This increase may be attributed to community outreach and the community's increasing senior population. Although referrals for mistreatment of at-risk adults has increased, the number of individuals served through APS cases has remained consistent over the past two years. Utilizing survey's provided, over 90% of clients responded that services provided by Senior Resources has allowed them to remain living independently in their home longer. |
| Other: | |

Core Services

- Neglect and Abuse Findings and Responses
- Home-based Visits and Case Management Services
- Court-appointed Visits and Reports
- Long-term Care Planning and Counseling
- Insurance Counseling Services- Medicare, Medicaid, Private
- Education and Information on Aging Topics
- Legal Form Assistance (Powers of Attorney, Health Care Directives)
- Referrals for Care Services (Mental Health, Veterans, In-home Care)
- Senior Transportation Services Countywide
- Senior Meals Site Services and Home Delivered Meals

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of respondents to the biennial Citizen Survey state that the services provided to seniors by Gunnison County are very easy or somewhat easy to access. | Result | New Measure | New Measure | 57.4% | 57.4% |
| Percentage of seniors served who are able to avoid nursing home placement and remain in their own home for one year or longer. | Result | 92.5% | 75% | 97.5% | 90% |



080

Child and Family Services Program

Purpose Statement

The purpose of the Child and Family Services Program is to provide health, education, prevention, assessment, family planning, protection and permanency services to adults, children and their families in Gunnison and Hinsdale Counties so they can thrive in safe, stable and permanent homes.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 796,129 | 845,966 | 793,594 | 909,072 |
| Charges for Services | 2,167 | 0 | 4,300 | 4,300 |
| Contributions and Other Grants | 3,322 | 1,000 | 1,000 | 1,000 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 801,618 | 846,966 | 798,894 | 914,372 |
| Expenditures | | | | |
| Personnel | 464,118 | 523,385 | 465,767 | 527,957 |
| Supplies | 5,988 | 0 | 1,576 | 3,000 |
| Purchased Services | 49,114 | 62,047 | 42,000 | 106,632 |
| Community Prgms/Contributions | 138,918 | 133,977 | 118,940 | 135,262 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 63,452 | 84,000 | 63,192 | 81,600 |
| Capital Outlay | 1,028 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 244,868 | 206,121 | 252,650 | 237,946 |
| Total Expenditures | 967,487 | 1,009,530 | 944,125 | 1,092,397 |
| Excess Revenues / (Net Cost to the County) | (165,869) | (162,564) | (145,231) | (178,025) |
| General Appropriation Required | 165,869 | 162,564 | 145,231 | 178,025 |
| Budget Variance | 21,594 | 0 | 17,333 | 0 |



360

Child and Family Services Activity

Purpose Statement

The purpose of the Children and Family Services Activity is to provide health, education, prevention, assessment, family planning, protection and permanency services to adults, children and their families in Gunnison and Hinsdale Counties so they can thrive in safe, stable and permanent homes.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 796,129 | 845,966 | 793,594 | 909,072 |
| Charges for Services | 2,167 | 0 | 4,300 | 4,300 |
| Contributions and Other Grants | 3,322 | 1,000 | 1,000 | 1,000 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 801,618 | 846,966 | 798,894 | 914,372 |
| Expenditures | | | | |
| Personnel | 464,118 | 523,385 | 465,767 | 527,957 |
| Supplies | 5,988 | 0 | 1,576 | 3,000 |
| Purchased Services | 49,114 | 62,047 | 42,000 | 106,632 |
| Community Prgms/Contributions | 138,918 | 133,977 | 118,940 | 135,262 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 63,452 | 84,000 | 63,192 | 81,600 |
| Capital Outlay | 1,028 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 244,868 | 206,121 | 252,650 | 237,946 |
| Total Expenditures | 967,487 | 1,009,530 | 944,125 | 1,092,397 |
| Excess Revenues / (Net Cost to the County) | (165,869) | (162,564) | (145,231) | (178,025) |
| General Appropriation Required | 165,869 | 162,564 | 145,231 | 178,025 |
| Budget Variance | 21,594 | 0 | 17,333 | 0 |



Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs: None

Performance Narrative:

In 2016, 59% of children received all required immunizations at school entry, well below the target of 90%. This is a longstanding challenge that includes both personal exemptions as well as quality data collection. Efforts will be made this year to "clean up" the data, eliminating those children who no longer reside in the county, as well as removing duplicate records. With new state regulations regarding schools and childcare center immunization reporting, it is hoped that this rate will improve. There have been staffing changes in this program with staff turnover requiring training and orientation and a new trial period of separation of clinical and administrative duties. Efficiency and cost effectiveness will be reviewed in six months.

There were no incidences of severe abuse or neglect in 2017. In 2016, Gunnison had a total of 83 reports and, of those, 37 were substantiated and 46 were unsubstantiated. In 2017 (through September 3, 2017), there were a total of 116 reports, 47 of those were substantiated and 69 were unsubstantiated.

The obesity rate for children aged 2-5 years enrolled in Women, Infants and Children continues to remain low at 3.6%. Given the correlation between poverty and obesity, this demonstrates the high impact of the WIC program to reduce obesity in this vulnerable population. Also, WIC staff partner with Mountain Roots to present Cooking Matters, a free six week program to help families create healthy low cost meals. The offerings are very well attended and evidence of a positive impact is demonstrated here.

The teen pregnancy rate for 2016 was 1.2%, well below the state. Long-acting birth control methods, while the most effective, are also the most costly. With the ability to bill insurances, the local program can now capture additional funds for these services, realizing over \$43,000 for 2017. There have been no changes in staffing hours, but increased training to existing staff has enhanced services including methods offered.

The results of the 2016 citizen survey reveal 46% of citizen respondents agree that preventative health services in Gunnison County are good or excellent. While this meets the target goal, improvement is needed. Concerns remain regarding how informed the public is about what prevention services already exist. To improve upon public awareness, a strategic communication team has been created and will begin to address this concern.

The percent of pregnant women who received early prenatal care in 2016 was 88.6%, which is well above most all other counties and remains higher than the state. The Gunnison Prenatal Program, managed through the Multicultural Resource Services, oversees this collaborative program between local providers and Gunnison County to provide prenatal services to those women who do not qualify for other prenatal insurance coverage.

Other:

Core Services

- Abuse and Neglect Reporting, Evaluation and Assessment
- Crisis Intervention Services
- Foster Care Recruitment, Certification, Training and Support
- Community Resource Referrals
- Treatment Planning
- Supervised Visitation and Planning
- Mentoring Services
- Professional Consultations
- Community Collaborations

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Minimum percentage of children in Gunnison and Hinsdale Counties who have not experienced severe abuse or neglect. | Result | 0% | 99% | 99% | 99% |
| Percentage of children who have received all required immunizations upon entering school. | Result | 59% | 90% | 90% | 90% |
| Maximum teen-pregnancy rate. | Result | 1.2% | 10% | 10% | 10% |
| Maximum percentage of children aged 2-5 years and served by Women, Infants and Children (WIC) who are identified as obese. | Result | 3.6% | 7% | 7% | 7% |
| Percentage of respondents to the biennial Citizen Survey state that the availability of preventative health services in Gunnison County is good or excellent. | Result | 46% | 45% | 45% | 45% |
| Percentage of pregnant women who receive early prenatal care during the first trimester. | Result | 88.6% | 90% | 90% | 90% |



550

Child and Family Health Activity

Purpose Statement

The purpose of the Child and Family Health Activity is to provide education, consultation, health and referral services to children and families so they can experience optimal health and wellbeing.

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 267,668 | 242,450 | 236,850 | 233,472 |
| Charges for Services | 4,074 | 5,175 | 3,385 | 3,240 |
| Contributions and Other Grants | 55,290 | 27,600 | 35,200 | 35,200 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 7,129 | 7,129 | 5,858 |
| Total Revenues | 327,032 | 282,354 | 282,564 | 277,770 |
| Expenditures | | | | |
| Personnel | 260,951 | 226,706 | 211,857 | 213,619 |
| Supplies | 15,170 | 20,286 | 14,699 | 14,573 |
| Purchased Services | 33,641 | 23,766 | 24,144 | 26,588 |
| Community Prgms/Contributions | 7,238 | 6,000 | 23,679 | 17,793 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 317,000 | 276,758 | 274,379 | 272,573 |
| Excess Revenues / (Net Cost to the County) | 10,032 | 5,596 | 8,185 | 5,197 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 1,596 | 0 | 2,589 | 0 |



555

Community Health Services Activity

Purpose Statement

The purpose of the Community Health Services Activity is to provide community health, consumer protection and emergency preparedness services to residents so that they can experience an enhanced level of wellness and safety.

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|-----------------|-------------------|----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 335,875 | 392,655 | 412,324 | 419,235 |
| Charges for Services | 16,501 | 61,500 | 6,500 | 6,500 |
| Contributions and Other Grants | 5,951 | 0 | 24,369 | 44,858 |
| Fines & Forfeitures | 0 | 9,300 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 72,526 | 70,000 | 70,000 | 70,000 |
| Total Revenues | 430,852 | 533,455 | 513,193 | 540,593 |
| Expenditures | | | | |
| Personnel | 236,724 | 329,978 | 276,464 | 286,663 |
| Supplies | 100,306 | 114,827 | 112,090 | 108,622 |
| Purchased Services | 62,048 | 108,458 | 107,328 | 111,395 |
| Community Prgms/Contributions | 0 | 0 | 1,277 | 16,293 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 1,000 | 2,070 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 399,078 | 554,263 | 499,229 | 522,973 |
| Excess Revenues / (Net Cost to the County) | 31,774 | (20,808) | 13,964 | 17,620 |
| General Appropriation Required | 0 | 20,808 | 0 | 0 |
| Budget Variance | 29,807 | 0 | 34,772 | 0 |



**560
Family Planning Activity**

Purpose Statement

The purpose of the Family Planning Activity is to provide health services to residents of Gunnison County so they can achieve optimal reproductive health.

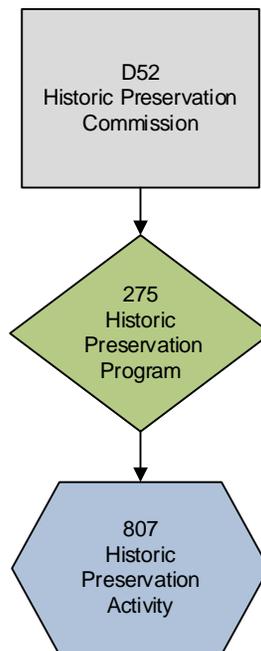
| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 142,916 | 129,917 | 128,917 | 136,573 |
| Charges for Services | 7,817 | 6,000 | 6,400 | 6,000 |
| Contributions and Other Grants | 1,260 | 1,800 | 500 | 1,000 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 22,379 | 26,000 | 24,000 | 26,000 |
| Total Revenues | 174,371 | 163,717 | 159,817 | 169,573 |
| Expenditures | | | | |
| Personnel | 62,951 | 69,992 | 70,028 | 76,291 |
| Supplies | 81,346 | 64,321 | 58,519 | 58,600 |
| Purchased Services | 24,317 | 18,400 | 20,411 | 23,623 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 168,614 | 152,713 | 148,958 | 158,514 |
| Excess Revenues / (Net Cost to the County) | 5,758 | 11,004 | 10,859 | 11,059 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 8,292 | 0 | (145) | 0 |

Mission Statement

The mission of the Historic Preservation Commission is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Commission is also responsible to make the community aware of historical information that is available to them and to continue to gather historical information on Gunnison County.

Director

Mike Pelletier, Geographic Information Services Manager
221 N. Wisconsin Street
Gunnison, CO 81230
(970) 641-7929
mpelletier@gunnisoncounty.org





Summary of Commission Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Commission Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 15,000 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 15,000 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 300 | 150 | 300 |
| Purchased Services | 16,825 | 2,592 | 2,557 | 2,592 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 16,825 | 2,892 | 2,707 | 2,892 |
| Excess Revenues / (Net Cost to the County) | (1,825) | (2,892) | (2,707) | (2,892) |
| General Appropriation Required | 1,825 | 2,892 | 2,707 | 2,892 |
| Budget Variance | 717 | 0 | 185 | 0 |

Commission Resources Restated by Fund

| | | | | |
|---------------------------|---------------|--------------|-------------|--------------|
| Revenues | | | | |
| General Fund | 15,000 | 0 | 0 | 0 |
| Total Revenues | 15,000 | 0 | 0 | 0 |
| Expenditures | | | | |
| General Fund | 16,825 | 2,892 | 2707 | 2,892 |
| Total Expenditures | 16,825 | 2,892 | 2707 | 2,892 |



275
Historic Preservation Program

Purpose Statement

The mission of the Historic Preservation Program is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Commission has to meet the requirements of the Colorado Historical Society Certified Local Government. The Commission is also responsible to make the community aware of historical information both County and State wide that is available to them and to continue to gather historical information on Gunnison County.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 15,000 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 15,000 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 300 | 150 | 300 |
| Purchased Services | 16,825 | 2,592 | 2,557 | 2,592 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 16,825 | 2,892 | 2,707 | 2,892 |
| Excess Revenues / (Net Cost to the County) | (1,825) | (2,892) | (2,707) | (2,892) |
| General Appropriation Required | 1,825 | 2,892 | 2,707 | 2,892 |
| Budget Variance | 717 | 0 | 185 | 0 |



807
Historic Preservation Activity

Purpose Statement

The mission of the Historic Preservation Activity is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 15,000 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 15,000 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 300 | 150 | 300 |
| Purchased Services | 16,825 | 2,592 | 2,557 | 2,592 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 16,825 | 2,892 | 2,707 | 2,892 |
| Excess Revenues / (Net Cost to the County) | (1,825) | (2,892) | (2,707) | (2,892) |
| General Appropriation Required | 1,825 | 2,892 | 2,707 | 2,892 |
| Budget Variance | 717 | 0 | 185 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The HPC's main recent accomplishment was completion of the Historic Resource Survey Plan. |
| Other: | |

Core Services

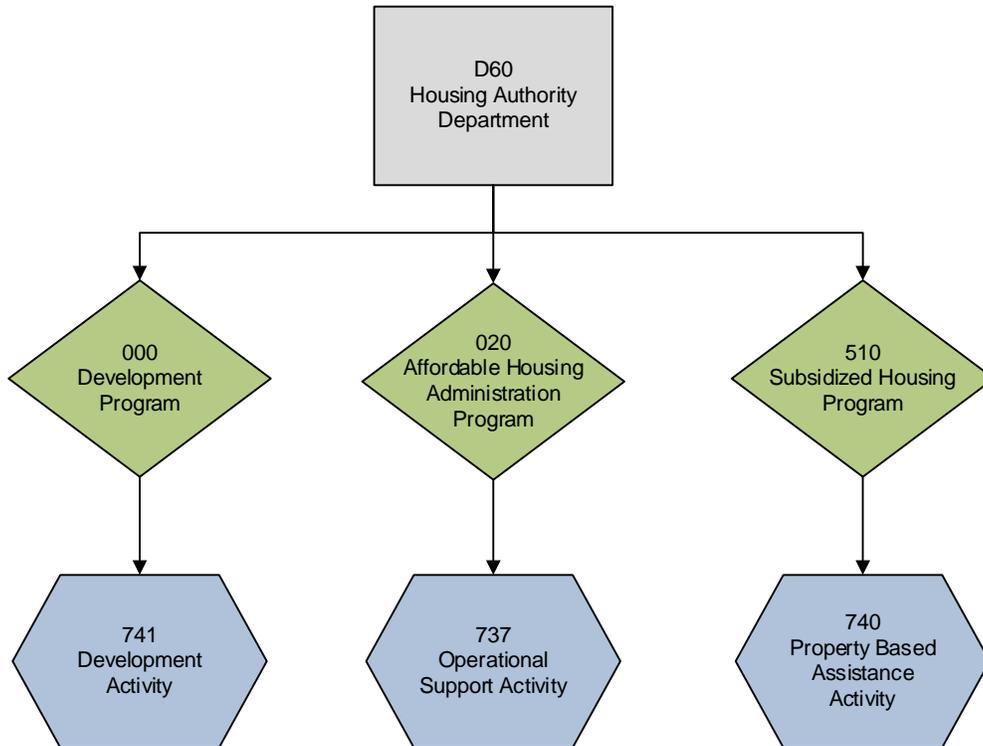
- Historic Preservation Register property owner consultations
- Colorado Historical Society Certified Local Government requirement fulfillments
- Website services
- Brochures
- Educational program sessions
- Native Gunnison County resident interviews
- State and National Historic Preservation participations, property reviews
- Board of County Commissioner landmark recommendations
- Historic site mapping services
- Films made in Gunnison County
- Survey as required by the CLG
- Mapping downtown Gunnison buildings/businesses
- Sponsor activities during Colorado Historical Preservation Month (May)

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Number of local properties designated as historic resources. | Result | 1 | 1 | 0 | 1 |
| Number of design review hearings for designated properties. | Output | 1 | 1 | 0 | 1 |
| Number of new local historic property designations. | Output | 1 | 1 | 0 | 1 |

Mission Statement

On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.



Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 134,638 | 142,000 | 141,500 | 139,987 |
| Charges for Services | 5,178 | 50 | 50 | 100 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 150 | 0 | 0 |
| Investment Income | 1,765 | 500 | 2,270 | 1,900 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 4,160 | 0 |
| Other Financing Sources and Misc. | 197,015 | 168,903 | 199,119 | 170,548 |
| Total Revenues | 338,596 | 311,603 | 347,099 | 312,535 |
| Expenditures | | | | |
| Personnel | 868 | 2,802 | 2,223 | 2,416 |
| Supplies | 364 | 400 | 1,477 | 1,610 |
| Purchased Services | 145,561 | 138,554 | 162,909 | 175,085 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 150,108 | 81,177 | 142,250 | 82,791 |
| Transfers Out | 29,484 | 33,516 | 33,516 | 23,712 |
| Capital Outlay | 0 | 0 | 714 | 0 |
| Miscellaneous (Extraordinary/Special) | 11,965 | 0 | 16,820 | 0 |
| Total Expenditures | 338,351 | 256,449 | 359,909 | 285,614 |
| Excess Revenues / (Net Cost to the County) | 245 | 55,154 | (12,810) | 26,921 |
| General Appropriation Required | 0 | 0 | 12,810 | 0 |
| Budget Variance | 61,431 | 0 | (67,964) | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| Housing Authority Fund | 61,604 | 39,515 | 67,535 | 39,860 |
| Senior Housing Fund | 240,503 | 235,600 | 243,076 | 236,187 |
| Assisted Living Fund | 36,488 | 36,488 | 36,488 | 36,488 |
| Total Revenues | 338,596 | 311,603 | 347,099 | 312,535 |
| Expenditures | | | | |
| Housing Authority Fund | 73,619 | 64,657 | 83,615 | 71,083 |
| Senior Housing Fund | 228,244 | 155,304 | 239,806 | 178,043 |
| Assisted Living Fund | 36,488 | 36,488 | 36,488 | 36,488 |
| Total Expenditures | 338,351 | 256,449 | 359,909 | 285,614 |



**000
Development Program**

Purpose Statement

The purpose of the Development Program is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 4,160 | 0 |
| Other Financing Sources and Misc. | 38,673 | 39,315 | 38,640 | 38,660 |
| Total Revenues | 38,673 | 39,315 | 42,800 | 38,660 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 50 | 50 |
| Purchased Services | 32,089 | 26,729 | 37,841 | 35,097 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 2,738 | 2,606 | 2,527 | 2,527 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 34,827 | 29,335 | 40,418 | 37,674 |
| Excess Revenues / (Net Cost to the County) | 3,846 | 9,980 | 2,382 | 986 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 7,701 | 0 | (7,598) | 0 |



**741
Development Activity**

Purpose Statement

The purpose of the Development Activity is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 4,160 | 0 |
| Other Financing Sources and Misc. | 38,673 | 39,315 | 38,640 | 38,660 |
| Total Revenues | 38,673 | 39,315 | 42,800 | 38,660 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 50 | 50 |
| Purchased Services | 32,089 | 26,729 | 37,841 | 35,097 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 2,738 | 2,606 | 2,527 | 2,527 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 34,827 | 29,335 | 40,418 | 37,674 |
| Excess Revenues / (Net Cost to the County) | 3,846 | 9,980 | 2,382 | 986 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 7,701 | 0 | (7,598) | 0 |

020

Affordable Housing Administration Program

Purpose Statement

The purpose of the Affordable Housing Administration Program is to provide customer service, housing and homeownership information services to residents of Gunnison County so they can make informed decisions about affordable housing.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 5,058 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 1,207 | 200 | 1,600 | 1,200 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 16,666 | 0 | 23,135 | 0 |
| Total Revenues | 22,932 | 200 | 24,735 | 1,200 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 10 | 10 |
| Purchased Services | 9,305 | 1,806 | 9,671 | 9,687 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 3 | 0 | 0 | 0 |
| Transfers Out | 29,484 | 33,516 | 33,516 | 23,712 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 38,792 | 35,322 | 43,197 | 33,409 |
| Excess Revenues / (Net Cost to the County) | (15,861) | (35,122) | (18,462) | (32,209) |
| General Appropriation Required | 15,861 | 35,122 | 18,462 | 32,209 |
| Budget Variance | (445) | 0 | 16,660 | 0 |

737
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide office management, customer service, monitoring and information services to housing clients and residents of Gunnison County so they can make informed decisions about affordable housing.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 5,058 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 1,207 | 200 | 1,600 | 1,200 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 16,666 | 0 | 23,135 | 0 |
| Total Revenues | 22,932 | 200 | 24,735 | 1,200 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 10 | 10 |
| Purchased Services | 9,305 | 1,806 | 9,671 | 9,687 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 3 | 0 | 0 | 0 |
| Transfers Out | 29,484 | 33,516 | 33,516 | 23,712 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 38,792 | 35,322 | 43,197 | 33,409 |
| Excess Revenues / (Net Cost to the County) | (15,861) | (35,122) | (18,462) | (32,209) |
| General Appropriation Required | 15,861 | 35,122 | 18,462 | 32,209 |
| Budget Variance | (445) | 0 | 16,660 | 0 |

510
Subsidized Housing Program

Purpose Statement

The purpose of the Subsidized Housing Program is to provide subsidized rental housing services to low-income residents so they can have safe, quality and affordable housing where they are satisfied to live.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 134,638 | 142,000 | 141,500 | 139,987 |
| Charges for Services | 120 | 50 | 50 | 100 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 150 | 0 | 0 |
| Investment Income | 557 | 300 | 670 | 700 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 141,676 | 129,588 | 137,344 | 131,888 |
| Total Revenues | 276,991 | 272,088 | 279,564 | 272,675 |
| Expenditures | | | | |
| Personnel | 868 | 2,802 | 2,223 | 2,416 |
| Supplies | 364 | 400 | 1,417 | 1,550 |
| Purchased Services | 104,167 | 110,019 | 115,397 | 130,301 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 147,368 | 78,571 | 139,723 | 80,264 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 714 | 0 |
| Miscellaneous (Extraordinary/Special) | 11,965 | 0 | 16,820 | 0 |
| Total Expenditures | 264,731 | 191,792 | 276,294 | 214,531 |
| Excess Revenues / (Net Cost to the County) | 12,260 | 80,296 | 3,270 | 58,144 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | (3,543) | 0 | (77,026) | 0 |

740
Property Based Assistance Activity

Purpose Statement

The purpose of the Property Based Assistance Activity is to provide housing and support services to low-income senior and disabled residents so they can have a safe, affordable place where they are satisfied to live.

Note: On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority was created, and service delivery was transferred to this new organization.

Resource Summary

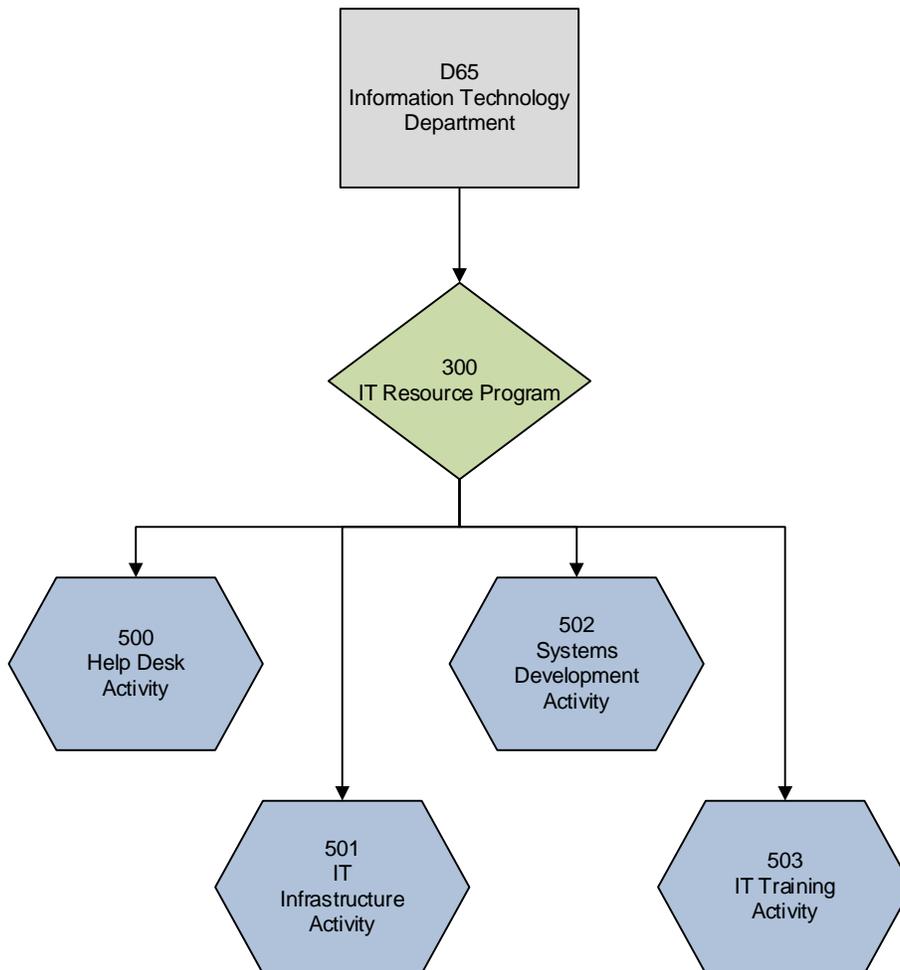
| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 134,638 | 142,000 | 141,500 | 139,987 |
| Charges for Services | 120 | 50 | 50 | 100 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 150 | 0 | 0 |
| Investment Income | 557 | 300 | 670 | 700 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 141,676 | 129,588 | 137,344 | 131,888 |
| Total Revenues | 276,991 | 272,088 | 279,564 | 272,675 |
| Expenditures | | | | |
| Personnel | 868 | 2,802 | 2,223 | 2,416 |
| Supplies | 364 | 400 | 1,417 | 1,550 |
| Purchased Services | 104,167 | 110,019 | 115,397 | 130,301 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 147,368 | 78,571 | 139,723 | 80,264 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 714 | 0 |
| Miscellaneous (Extraordinary/Special) | 11,965 | 0 | 16,820 | 0 |
| Total Expenditures | 264,731 | 191,792 | 276,294 | 214,531 |
| Excess Revenues / (Net Cost to the County) | 12,260 | 80,296 | 3,270 | 58,144 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | (3,543) | 0 | (77,026) | 0 |

Mission Statement

The mission of the Information Technology Department is to provide IT Infrastructure, Help Desk, Consulting, and IT Training services to County departments so they can leverage technology and process improvement strategies to achieve their operational and strategic results.

Department Director

John Felix
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Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|------------------|-------------------|-----------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 4,419 | 2,000 | 0 | 0 |
| Interfund Revenues | 607,683 | 608,908 | 609,828 | 621,781 |
| Transfers In | 11,000 | 11,000 | 11,000 | 11,000 |
| Other Financing Sources and Misc. | 571 | 0 | 0 | 0 |
| Total Revenues | 623,674 | 621,908 | 624,836 | 636,781 |
| Expenditures | | | | |
| Personnel | 252,329 | 287,803 | 267,898 | 304,309 |
| Supplies | 45,100 | 73,050 | 58,806 | 58,342 |
| Purchased Services | 127,847 | 167,489 | 148,862 | 164,214 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 24 | 0 | 24 |
| Transfers Out | 76,500 | 72,178 | 72,178 | 72,178 |
| Capital Outlay | 90,673 | 129,000 | 85,000 | 88,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 592,458 | 729,544 | 632,745 | 687,068 |
| Excess Revenues / (Net Cost to the County) | 31,216 | (107,636) | (7,909) | (50,286) |
| General Appropriation Required | 0 | 107,636 | 7,909 | 50,286 |
| Budget Variance | 173,516 | 0 | 102,092 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| ISF-II | 623,674 | 621,908 | 624,836 | 636,781 |
| Total Revenues | 623,674 | 621,908 | 624,836 | 636,781 |
| Expenditures | | | | |
| ISF-II | 592,458 | 729,544 | 632,745 | 687,068 |
| Total Expenditures | 592,458 | 729,544 | 632,745 | 687,068 |



300
IT Resource Program

Purpose Statement

The purpose of the IT Resource Program is to provide IT infrastructure, Help Desk, Consulting and IT Training services to County departments so they can leverage technology and process improvement strategies to achieve their operational and strategic results.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 4,419 | 2,000 | 0 | 0 |
| Interfund Revenues | 607,683 | 608,908 | 609,828 | 621,781 |
| Transfers In | 11,000 | 11,000 | 11,000 | 11,000 |
| Other Financing Sources and Misc. | 571 | 0 | 0 | 0 |
| Total Revenues | 623,674 | 621,908 | 624,836 | 636,781 |
| Expenditures | | | | |
| Personnel | 252,329 | 287,803 | 267,898 | 304,309 |
| Supplies | 45,100 | 73,050 | 58,806 | 58,342 |
| Purchased Services | 127,847 | 167,489 | 148,862 | 164,214 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 24 | 0 | 24 |
| Transfers Out | 76,500 | 72,178 | 72,178 | 72,178 |
| Capital Outlay | 90,673 | 129,000 | 85,000 | 88,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 592,458 | 729,544 | 632,745 | 687,068 |
| Excess Revenues / (Net Cost to the County) | 31,216 | (107,636) | (7,909) | (50,286) |
| General Appropriation Required | 0 | 107,636 | 7,909 | 50,286 |
| Budget Variance | 173,516 | 0 | 102,092 | 0 |



**500
Help Desk Activity**

Purpose Statement

The purpose of the Help Desk Activity is to provide applications, systems access, data recovery, technical assistance and problem solving services to County departments so they have access to the technology tools they need to achieve their operational and strategic results.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 4,419 | 2,000 | 4,000 | 4,000 |
| Interfund Revenues | 194,206 | 136,739 | 139,824 | 140,868 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 198,625 | 138,739 | 143,824 | 144,868 |
| Expenditures | | | | |
| Personnel | 94,418 | 93,895 | 86,523 | 99,322 |
| Supplies | 2,430 | 23,650 | 9,998 | 10,140 |
| Purchased Services | 5,519 | 16,300 | 14,389 | 16,454 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 102,367 | 133,845 | 110,910 | 125,916 |
| Excess Revenues / (Net Cost to the County) | 96,259 | 4,894 | 32,914 | 18,951 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 86,778 | 0 | 28,020 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | Increase by approx. 5% |
| Proposed Change in FTEs: | None |
| Performance Narrative: | New measures were created last year in conjunction with a new Strategic Business Plan. The new measures were designed to improve customer service while continuing to focus on issue-resolution time. This is the first year of gathering data for these measurements, so it is too early to determine their effectiveness, or if they need to be adjusted. |
| Other: | |

Core Services

- Technical Assistance Responses
- Purchases and Support for Phones, Desktop and Laptop Computers, Printers, Fax Machines, Email Accounts, Photo Copiers and Postage Machines
- System Logon Accounts
- Application Updates
- Application Installations
- Data Recoveries

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|--------------------------------|-------------|--------------------------------|-------------|
| Percentage of customers who report problems were solved, they were treated professionally and with respect, and received proactive, up-to-date communications. | Result | New measure, no data available | 75% | New measure, no data available | 75% |
| Percentage of IT fixes or problems solved that do not require a second attempt. | Result | 95.4% | 75% | 98.4% | 75% |
| Percentage of service requests that are resolved within the published timeframe per severity. | Result | 60.4% | 75% | 73.6 | 75% |



**501
IT Infrastructure Activity**

Purpose Statement

The purpose of the IT Infrastructure Activity is to provide enterprise systems, network, information security and data backup services to County departments so they can seamlessly and transparently access and leverage technology to do their jobs.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 388,735 | 450,025 | 447,360 | 458,101 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 571 | 0 | 0 | 0 |
| Total Revenues | 389,307 | 450,025 | 447,368 | 458,101 |
| Expenditures | | | | |
| Personnel | 141,989 | 130,691 | 120,614 | 138,121 |
| Supplies | 42,670 | 49,400 | 48,809 | 48,202 |
| Purchased Services | 106,700 | 144,289 | 132,359 | 141,371 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 24 | 0 | 24 |
| Transfers Out | 76,500 | 72,178 | 72,178 | 72,178 |
| Capital Outlay | 83,132 | 128,000 | 84,615 | 87,808 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 451,001 | 524,582 | 458,575 | 487,704 |
| Excess Revenues / (Net Cost to the County) | (61,694) | (74,557) | (11,207) | (29,603) |
| General Appropriation Required | 61,694 | 74,557 | 11,207 | 29,603 |
| Budget Variance | 92,205 | 0 | 63,350 | 0 |



Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Increase by approx. 2% |
| Proposed Change in FTEs: | None |
| Performance Narrative: | New measures were created last year in conjunction with a new Strategic Business Plan. The new measures were designed to ensure availability of critical applications to all County departments. This is the first year of gathering data for these measurements, so it is too early to determine their effectiveness, or if they need to be adjusted. |
| Other: | |

Core Services

- Enterprise Applications
- Purchases and Support for Servers, Network, Phone System
- Internet Connectivity
- Information Security Systems
- Systems Management Services
- System Backups

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|--------------------------------|-------------|----------------|-------------|
| Percentage of critical applications which impact services to the public are accessible with no unscheduled interruptions during regular working hours. | Result | 93.5% | 90% | 70% | 90% |
| Percentage of critical applications which impact services to the public are accessible over 99% of regular working hours. | Result | 93.5% | 100% | 95% | 100% |
| Percentage of systems that are either in compliance with County standards, have a roadmap to become compliant, or are documented exceptions to the standard. | Result | New measure, no data available | 100% | 52.4% | 100% |



**502
Consulting Activity**

Purpose Statement

The purpose of the Consulting Activity is to provide technology consultation and business process improvement services to County departments so they can achieve or improve their operational and strategic results.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 11,000 | 11,000 | 11,000 | 11,000 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 11,000 | 11,000 | 11,000 | 11,000 |
| Expenditures | | | | |
| Personnel | 0 | 49,064 | 47,640 | 51,886 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 14,704 | 6,500 | 1,719 | 5,989 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 7,542 | 1,000 | 385 | 192 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 22,246 | 56,564 | 49,744 | 58,067 |
| Excess Revenues / (Net Cost to the County) | (11,246) | (45,564) | (38,743) | (47,067) |
| General Appropriation Required | 11,246 | 45,564 | 38,743 | 47,067 |
| Budget Variance | (11,246) | 0 | 6,821 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | New measures were created last year in conjunction with a new Strategic Business Plan. The new measures were designed to create strategic partnerships through which the IT Department will assist other County departments with achieving their strategic results. This is the first year of gathering data for these measurements, so it is too early to determine their effectiveness, or if they need to be adjusted. |
| Other: | |

Core Services

- IT Consultations
- Business Process Improvement Consultations

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of department directors who report they have a strategic partner in the IT Department to help them achieve or improve their operational and strategic results. | Result | 72.2% | 75% | 75% | 75% |



**503
IT Training Activity**

Purpose Statement

The purpose of the Training Activity is to provide new systems training and technical education services to County departments so they can gain proficiency and become self-sufficient in the use of technology tools provided by the County.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 24,742 | 22,144 | 22,644 | 22,813 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 24,742 | 22,144 | 22,644 | 22,813 |
| Expenditures | | | | |
| Personnel | 15,921 | 14,153 | 13,121 | 14,980 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 924 | 400 | 395 | 400 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 16,845 | 14,553 | 13,516 | 15,380 |
| Excess Revenues / (Net Cost to the County) | 7,897 | 7,591 | 9,128 | 7,433 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 5,779 | 0 | 1,537 | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None significant |
| Proposed Change in FTEs: | None |
| Performance Narrative: | New measures were created last year in conjunction with a new Strategic Business Plan. The new measures were designed to focus on efficiency and usefulness of IT trainings. During the first year, there was not a focus on IT Training, so no data is available at this time. Training sessions are expected with upcoming implementation projects. |
| Other: | |

Core Services

- New Systems Training Classes
- Technical Education Training Classes
- Knowledge Base
- FAQ's
- Online Video Training Classes
- One-On-One Training Sessions

Key Performance Measures

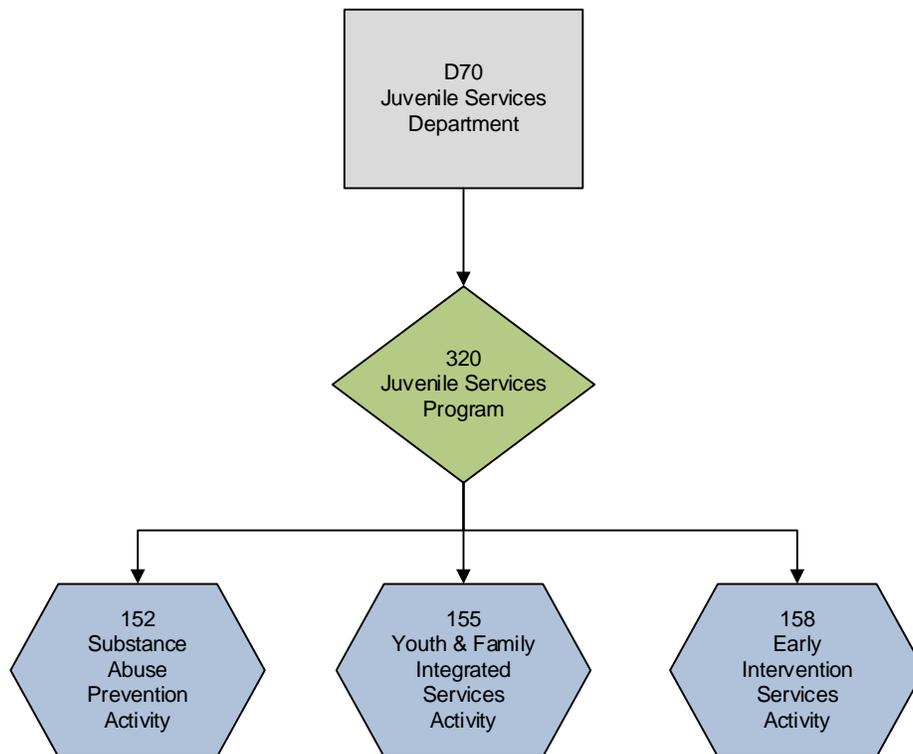
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|--------------------------------|-------------|--------------------------------|-------------|
| Percentage of new systems training participants who demonstrate basic knowledge of the system they are trained on. | Result | New measure, no data available | 75% | New measure, no data available | 75% |

Mission Statement

The mission of the Gunnison County Juvenile Services Department is to provide prevention, collaboration, connection and early intervention services to Gunnison County youth and their families so they can be healthy, resilient, productively involved and connected to their community.

Department Director

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Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 449,945 | 419,142 | 444,548 | 372,539 |
| Charges for Services | 2,880 | 27,500 | 16,500 | 11,500 |
| Contributions and Other Grants | 1,351 | 4,000 | 2,760 | 2,500 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 602 | 0 | 0 | 0 |
| Total Revenues | 454,777 | 450,642 | 463,808 | 386,539 |
| Expenditures | | | | |
| Personnel | 329,948 | 331,631 | 319,586 | 332,244 |
| Supplies | 18,315 | 22,288 | 23,523 | 8,386 |
| Purchased Services | 118,701 | 114,682 | 144,783 | 109,227 |
| Community Prgms/Contributions | 7,600 | 10,600 | 13,400 | 4,000 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 3,344 | 8,835 | 7,950 | 4,390 |
| Total Expenditures | 477,907 | 488,036 | 509,242 | 458,247 |
| Excess Revenues / (Net Cost to the County) | (23,130) | (37,394) | (45,434) | (71,708) |
| General Appropriation Required | 23,130 | 37,394 | 45,434 | 71,708 |
| Budget Variance | 4,093 | 0 | (8,040) | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 320,964 | 305,292 | 310,768 | 241,764 |
| Human Services Fund | 133,813 | 145,350 | 153,040 | 144,775 |
| Total Revenues | 454,777 | 450,642 | 463,808 | 386,539 |
| Expenditures | | | | |
| General Fund | 344,697 | 346,502 | 357,395 | 314,465 |
| Human Services Fund | 133,210 | 141,534 | 151,847 | 143,782 |
| Total Expenditures | 477,907 | 488,036 | 509,242 | 458,247 |



320
Juvenile Services Program

Purpose Statement

The purpose of the Gunnison County Juvenile Services Program is to provide prevention, collaboration, connection and early intervention services to Gunnison County youth and their families so they can be healthy, resilient, productively involved and connected to their community.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 449,945 | 419,142 | 444,548 | 372,539 |
| Charges for Services | 2,880 | 27,500 | 16,500 | 11,500 |
| Contributions and Other Grants | 1,351 | 4,000 | 2,760 | 2,500 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 602 | 0 | 0 | 0 |
| Total Revenues | 454,777 | 450,642 | 463,808 | 386,539 |
| Expenditures | | | | |
| Personnel | 329,948 | 331,631 | 319,586 | 332,244 |
| Supplies | 18,315 | 22,288 | 23,523 | 8,386 |
| Purchased Services | 118,701 | 114,682 | 144,783 | 109,227 |
| Community Prgms/Contributions | 7,600 | 10,600 | 13,400 | 4,000 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 3,344 | 8,835 | 7,950 | 4,390 |
| Total Expenditures | 477,907 | 488,036 | 509,242 | 458,247 |
| Excess Revenues / (Net Cost to the County) | (23,130) | (37,394) | (45,434) | (71,708) |
| General Appropriation Required | 23,130 | 37,394 | 45,434 | 71,708 |
| Budget Variance | 4,093 | 0 | (8,040) | 0 |



Gunnison County Substance Abuse Prevention Project Activity

Purpose Statement

The purpose of the Gunnison County Substance Abuse Prevention Project (GCSAPP) Activity is to provide youth and family engagement, education, healthy activities and multi-systems implementation services to youth and their families so they can stay connected with their family and community, make healthy choices, resiliently respond to stress in healthy ways and delay the use of alcohol, tobacco and other drugs.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 231,304 | 221,028 | 228,744 | 160,000 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 601 | 4,000 | 2,760 | 2,500 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 231,904 | 225,028 | 231,504 | 162,500 |
| Expenditures | | | | |
| Personnel | 122,574 | 119,165 | 103,552 | 107,979 |
| Supplies | 11,883 | 18,598 | 16,648 | 2,650 |
| Purchased Services | 78,859 | 66,845 | 89,951 | 47,071 |
| Community Prgms/Contributions | 7,600 | 10,600 | 13,400 | 4,000 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 475 | 2,800 | 3,350 | 800 |
| Total Expenditures | 221,392 | 218,008 | 226,901 | 162,500 |
| Excess Revenues / (Net Cost to the County) | 10,513 | 7,020 | 4,603 | 0 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | (1,027) | 0 | (2,417) | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | Two of our grants ended this fiscal year. However, we have received more funding in our Communities That Care grant and have received a substantial amount of funding from local government (City of Gunnison and Town of Crested Butte). |
| Proposed Change in FTEs: | Two part-time positions (.05 FTE each) were added due to new funding and initiatives. |
| Performance Narrative: | GCSAPP’s key measures continue to be successful; Gunnison County youth use rates continue to be lower than state and national averages. Additionally, we continue to increase the amount of youth who report talking to parents about the dangers of substances and the number of youth who report having an adult to help with a serious problem; these measures are statistically significant and well above the state average. GCSAPP continues efforts in teaching prevention in the schools as well as providing education to parents, professionals and community members. The Choice Pass Program remains a strong prevention effort with over 645 youth signing up for the program and over 450 parents attending an educational event. |
| Other: | |

Core Services

- Parent Education
- Prevention Education in Schools and Community
- Alternative Activities for Youth
- Youth Engagement

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
|  Percentage of youth served in 6th - 12th grade who report having had a conversations with at least one parent, in the past 12 months, about the dangers of alcohol and drugs according to the Healthy Kids Colorado survey. | Result | 63% | 65% | 65% | 65% |
|  Percentage of youth in 6th-12th grade who report not using tobacco, alcohol, marijuana and prescription drugs without a prescription (combined) in the last 30 days according to the Healthy Kids Survey (district total of all four substances averaged). | Result | 63% | 87.6% | 85% | 87% |



= This performance measure aligns directly with the Commissioners’ Strategic Plan.



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Youth and Family Integrated Services Activity

Purpose Statement

The purpose of the Youth and Family Integrated Services Activity is to provide collaboration, facilitation and connection services to families, the community and service delivery systems in order to achieve positive outcomes for children and families.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 132,922 | 120,350 | 138,040 | 134,775 |
| Charges for Services | 0 | 25,000 | 15,000 | 10,000 |
| Contributions and Other Grants | 750 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 142 | 0 | 0 | 0 |
| Total Revenues | 133,813 | 145,350 | 153,040 | 144,775 |
| Expenditures | | | | |
| Personnel | 107,347 | 116,472 | 125,258 | 127,144 |
| Supplies | 534 | 890 | 2,345 | 788 |
| Purchased Services | 22,459 | 18,137 | 19,644 | 12,260 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 2,869 | 6,035 | 4,600 | 3,590 |
| Total Expenditures | 133,210 | 141,534 | 151,847 | 143,782 |
| Excess Revenues / (Net Cost to the County) | 603 | 3,816 | 1,193 | 993 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | (439) | 0 | (2,623) | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The Family Advocacy Support Team will serve 25 youth and families this year, of whom we expect 75% will not further penetrate the Child Welfare or Juvenile Justice system. |
| Other: | |

Core Services

- Case consultation services
- Family chosen Individual Service and Support Team
- Community Resource referrals for therapeutic, occupational therapy and educational support services.
- Prevention Services to include parent education, youth engagement, alternative activities, prevention education and parenting skills trainings.
- Financial assistance and resources
- Mentoring services and training sessions
- Independent living and Life skills
- In-home therapy
- Support groups
- Information and program meetings at the state and local level.

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of youth/families participating in FAST who do not involuntarily enter the Child Welfare or Juvenile Justice systems. | Result | 97.1% | 90% | 90% | 90% |



158
Early Intervention Activity

Purpose Statement

The purpose of the Early Intervention Activity is to provide prevention, diversion and intervention services to Gunnison and Hinsdale County youth and their families so they can, with the help of an advocate, identify and resolve the issues causing their involvement in the justice system and become accountable and responsible for their actions.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 85,720 | 77,764 | 77,764 | 77,764 |
| Charges for Services | 2,880 | 2,500 | 1,500 | 1,500 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 460 | 0 | 0 | 0 |
| Total Revenues | 89,060 | 80,264 | 79,264 | 79,264 |
| Expenditures | | | | |
| Personnel | 100,026 | 95,994 | 90,776 | 97,121 |
| Supplies | 5,897 | 2,800 | 4,530 | 4,948 |
| Purchased Services | 17,382 | 29,700 | 35,188 | 49,896 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 123,306 | 128,494 | 130,494 | 151,965 |
| Excess Revenues / (Net Cost to the County) | (34,245) | (48,230) | (51,230) | (72,701) |
| General Appropriation Required | 34,245 | 48,230 | 51,230 | 72,701 |
| Budget Variance | 5,558 | 0 | (3,000) | 0 |



Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | There is a 10% increase in funding for this activity to provide professional services as needed for the youth in the program and their families. |
| Proposed Change in FTEs: | None. |
| Performance Narrative: | The percentage of youth who do not receive additional charges during the program remains around 10%, and the percentage of youth who do not commit a new offense within one year of program completion is 85%, which meets our performance goals. |
| Other: | |

Core Services

- Program client contracts
- Youth Meetings
- Case Management
- Intake screenings and assessments
- Life Skills
- Crisis Intervention
- Law Education
- Mentoring Services
- Parenting Support
- Family Team Meetings

Key Performance Measures

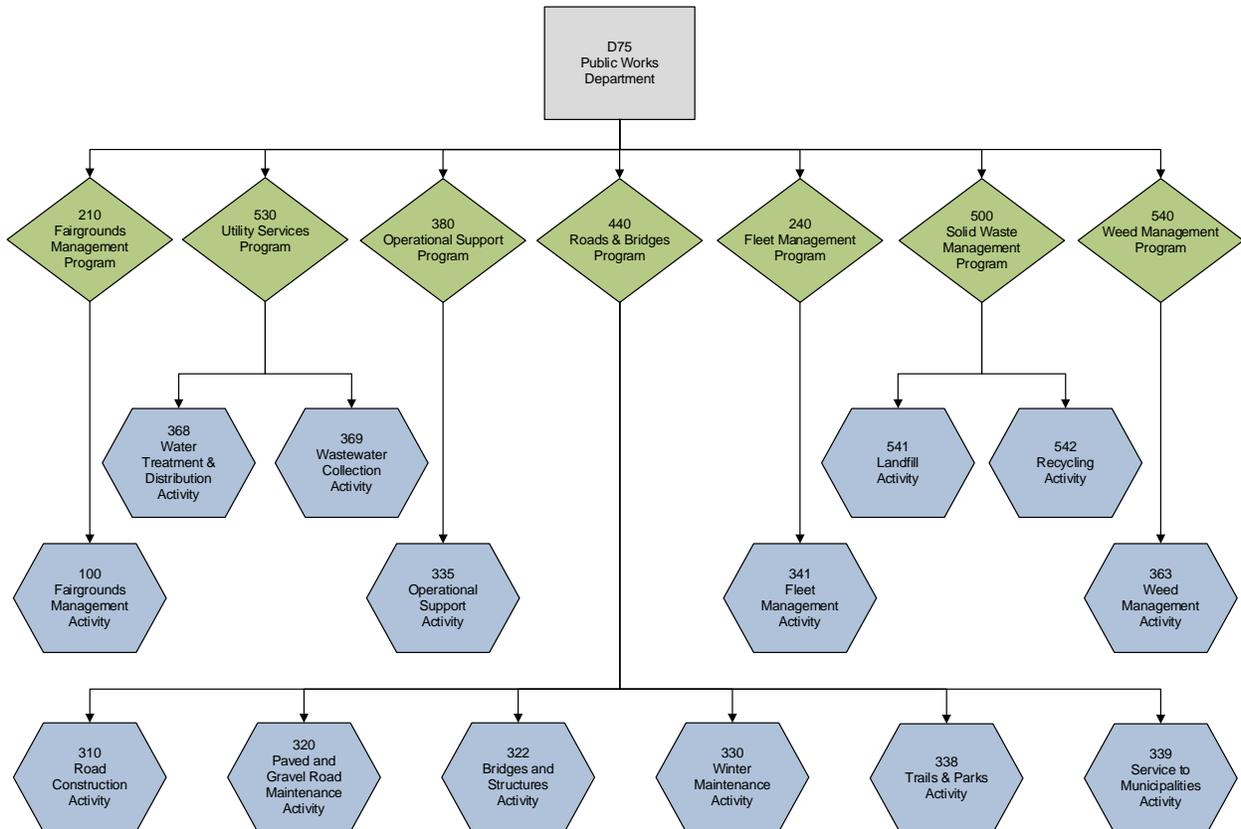
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of youth who do not receive additional charges during program involvement. | Result | 95.5% | 80% | 90% | 90% |
| Percentage of youth served by Early Intervention who do not commit a new offense within one year of program completion. | Result | 85.7% | 85% | 85% | 85% |

Mission Statement

The mission of the Public Works Department is to provide infrastructure construction and management services to residents, visitors and County departments so they can travel on County roads, pursue recreational interests, and enjoy living in a more sustainable environment.

Department Director

Marlene Crosby
 195 Basin Park Drive
 Gunnison, CO 81230
 (970) 641-0044
mcrosby@gunnisoncounty.org



Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------------|--------------------|--------------------|--------------------|
| Department Specific Revenues | | | | |
| Taxes | 190,876 | 180,000 | 197,000 | 190,000 |
| Licenses and Permits | 14,448 | 12,320 | 19,150 | 12,320 |
| Intergovernmental | 4,928,243 | 4,444,868 | 5,048,481 | 3,488,337 |
| Charges for Services | 1,642,982 | 1,578,734 | 1,648,036 | 2,012,915 |
| Contributions and Other Grants | 0 | 0 | 150 | 0 |
| Fines & Forfeitures | 1,602 | 3,980 | 5,355 | 4,260 |
| Investment Income | 57,633 | 47,420 | 57,620 | 52,220 |
| Interfund Revenues | 2,068,745 | 1,876,050 | 1,840,850 | 1,837,650 |
| Transfers In | 408,281 | 1,106,725 | 130,399 | 429,813 |
| Other Financing Sources and Misc. | 270,236 | 195,963 | 195,094 | 1,213,656 |
| Total Revenues | 9,583,045 | 9,446,060 | 9,142,135 | 9,241,171 |
| Expenditures | | | | |
| Personnel | 3,511,898 | 3,907,503 | 3,967,705 | 3,994,476 |
| Supplies | 2,108,277 | 1,835,342 | 2,080,991 | 1,877,870 |
| Purchased Services | 3,674,336 | 2,529,698 | 2,749,678 | 2,881,998 |
| Community Prgms/Contributions | 2,000 | 2,500 | 2,500 | 2,500 |
| Financing Costs | 222,480 | 222,346 | 235,241 | 233,964 |
| Transfers Out | 473,251 | 631,152 | 565,490 | 497,894 |
| Capital Outlay | 1,481,684 | 2,425,993 | 1,532,351 | 2,133,841 |
| Miscellaneous (Extraordinary/Special) | 11,021 | 42,499 | 37,100 | 101,820 |
| Total Expenditures | 11,484,946 | 11,597,033 | 11,171,056 | 11,724,363 |
| Excess Revenues / (Net Cost to the County) | (1,901,901) | (2,150,973) | (2,028,921) | (2,483,192) |
| General Appropriation Required | 1,901,901 | 2,150,973 | 2,028,921 | 2,483,192 |
| Budget Variance | 1,710,794 | 0 | 122,052 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|-------------------|-------------------|-------------------|-------------------|
| Revenues | | | | |
| General Fund | 173,602 | 194,970 | 213,715 | 184,350 |
| Road and Bridge Fund | 5,313,895 | 4,812,104 | 4,351,977 | 4,777,293 |
| Sewer Fund | 535,745 | 548,374 | 603,043 | 739,876 |
| Water Fund | 389,661 | 393,815 | 423,194 | 419,755 |
| Solid Waste Fund | 1,025,360 | 1,373,697 | 1,441,216 | 1,062,469 |
| ISF-I | 2,144,782 | 2,123,100 | 2,108,990 | 2,057,428 |
| Total Revenues | 9,583,045 | 9,446,060 | 9,142,135 | 9,241,171 |
| Expenditures | | | | |
| General Fund | 474,949 | 524,933 | 516,662 | 551,950 |
| Road and Bridge Fund | 5,873,355 | 5,718,966 | 5,429,860 | 6,305,359 |
| Sewer Fund | 453,615 | 541,213 | 516,389 | 700,320 |
| Water Fund | 423,866 | 359,102 | 372,897 | 415,418 |
| Solid Waste Fund | 2,129,350 | 1,468,013 | 1,563,055 | 1,010,196 |
| ISF-I | 2,129,811 | 2,984,806 | 2,772,193 | 2,741,120 |
| Total Expenditures | 11,484,946 | 11,597,033 | 11,171,056 | 11,724,363 |



210
Fairgrounds Management Program

Purpose Statement

The purpose of the Fairgrounds Management Program is to provide multi-purpose meeting, grounds and event-management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 71,931 | 80,250 | 80,250 | 65,000 |
| Other Financing Sources and Misc. | 22,661 | 19,900 | 19,850 | 20,850 |
| Total Revenues | 94,592 | 100,150 | 100,100 | 85,850 |
| Expenditures | | | | |
| Personnel | 168,235 | 174,961 | 175,318 | 187,823 |
| Supplies | 5,766 | 11,800 | 11,065 | 12,260 |
| Purchased Services | 46,170 | 48,317 | 48,817 | 50,685 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 1,318 | 1,318 | 1,318 | 1,318 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 35,786 | 52,423 | 53,856 | 45,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 257,274 | 288,819 | 290,374 | 297,086 |
| Excess Revenues / (Net Cost to the County) | (162,682) | (188,669) | (190,274) | (211,236) |
| General Appropriation Required | 162,682 | 188,669 | 190,274 | 211,236 |
| Budget Variance | 25,987 | 0 | (1,605) | 0 |



100
Fairgrounds Management Activity

Purpose Statement

The purpose of the Fairgrounds Management Activity is to provide multi-purpose meeting, grounds and event-management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 71,931 | 80,250 | 80,250 | 65,000 |
| Other Financing Sources and Misc. | 22,661 | 19,900 | 19,850 | 20,850 |
| Total Revenues | 94,592 | 100,150 | 100,100 | 85,850 |
| Expenditures | | | | |
| Personnel | 168,235 | 174,961 | 175,318 | 187,823 |
| Supplies | 5,766 | 11,800 | 11,065 | 12,260 |
| Purchased Services | 46,170 | 48,317 | 48,817 | 50,685 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 1,318 | 1,318 | 1,318 | 1,318 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 35,786 | 52,423 | 53,856 | 45,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 257,274 | 288,819 | 290,374 | 297,086 |
| Excess Revenues / (Net Cost to the County) | (162,682) | (188,669) | (190,274) | (211,236) |
| General Appropriation Required | 162,682 | 188,669 | 190,274 | 211,236 |
| Budget Variance | 25,987 | 0 | (1,605) | 0 |

Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs:

Performance Narrative:

The 2018 budget includes expenses related to the provision of services and the use of a clean and reasonably priced public facility. Additionally, it will provide funding for work on the walls to help increase efficiency, and the replacement of the deteriorating wooden deck on the east side of the building. As part of the budget process, all rates for use are being evaluated. Costs to maintain the arena for a variety of users are increasing, and user groups can expect to pay a fee for use in 2018.

Other:

Core Services

- Fred R. Field Western Heritage Center
- Event Management
- Grandstands
- Arena Stalls
- Pavilion
- Minor Building Repairs
- Parking Grounds Facilities
- Conference Room
- Event Consultations
- Snow Removal

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|---|-------------|
| Percentage of requestors who are able to schedule their events with adequate advance notice. | Result | 97.7% | 90% | 90% | 90% |
| Percentage of customers who report that the facilities are clean & free of safety hazards, and that facility management provided the agreed upon spaces, service and support materials. | Result | 100% | 95% | N/A (survey will be completed in January 2018) | 95% |



**530
Utility Services Program**

Purpose Statement

The purpose of the Utility Services Program is to provide treated drinking water to users of the Dos Rios Water Division and the Antelope Hills Water Division, and to provide sanitary sewer collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so that the residents served can continue to enjoy and depend on safe drinking water and dependable sanitary sewer service.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 34,450 | 0 |
| Charges for Services | 848,449 | 863,914 | 906,541 | 1,062,236 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 3,291 | 2,480 | 3,850 | 2,750 |
| Investment Income | 9,912 | 6,700 | 17,700 | 17,700 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 33,000 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 2,506 | 17,423 | 12,024 | 34,216 |
| Total Revenues | 897,158 | 890,517 | 974,565 | 1,116,902 |
| Expenditures | | | | |
| Personnel | 149,725 | 166,725 | 145,960 | 175,946 |
| Supplies | 11,861 | 18,611 | 13,987 | 16,287 |
| Purchased Services | 297,361 | 260,811 | 316,087 | 475,624 |
| Community Prgms/Contributions | 2,000 | 2,500 | 2,500 | 2,500 |
| Financing Costs | 165,717 | 166,314 | 166,314 | 166,044 |
| Transfers Out | 71,680 | 103,489 | 103,489 | 87,859 |
| Capital Outlay | 105,598 | 81,000 | 42,500 | 76,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 9,399 | 4,000 | 26,192 |
| Total Expenditures | 803,942 | 808,849 | 794,837 | 1,026,452 |
| Excess Revenues / (Net Cost to the County) | 93,216 | 81,668 | 179,728 | 90,450 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 111,718 | 0 | 98,060 | 0 |



368

Water Treatment and Distribution Activity

Purpose Statement

The purpose of the Water Treatment and Distribution Activity is to provide and distribute quality drinking water to Dos Rios Water Division and Antelope Hills Water Division users so they can continue to enjoy and depend on quality drinking water that is safe and affordable.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 34,450 | 0 |
| Charges for Services | 324,812 | 323,220 | 323,548 | 341,310 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 1,115 | 1,500 | 1,500 | 1,500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 33,000 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 2,486 | 17,423 | 12,024 | 34,216 |
| Total Revenues | 361,413 | 342,143 | 371,522 | 377,026 |
| Expenditures | | | | |
| Personnel | 103,019 | 81,681 | 89,912 | 114,996 |
| Supplies | 5,809 | 9,485 | 7,111 | 8,561 |
| Purchased Services | 111,648 | 51,655 | 69,009 | 65,048 |
| Community Prgms/Contributions | 2,000 | 2,500 | 2,500 | 2,500 |
| Financing Costs | 50,869 | 50,964 | 50,964 | 50,964 |
| Transfers Out | 20,928 | 26,952 | 26,952 | 22,871 |
| Capital Outlay | 56,053 | 35,000 | 28,000 | 35,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 9,399 | 4,000 | 26,192 |
| Total Expenditures | 350,327 | 267,636 | 278,448 | 326,132 |
| Excess Revenues / (Net Cost to the County) | 11,087 | 74,507 | 93,074 | 50,894 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 37,926 | 0 | 18,567 | 0 |

Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs:

Performance Narrative:

The 2018 budget includes funding for testing required by the Colorado Department of Health and Environment to ensure that quality drinking water is available to all users. It also includes the upgrade of some important components of the plant, including the programmable logic controller that operates all of the plant functions. We must begin replacing the 22-year-old plant's important components and pumps to help ensure that there are no costly service interruptions.

Other:

Core Services

- Water Testings
- Water Treatments
- Fire Hydrant Quality Water Flushings

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|---------------------|--------------------|--------------------|-----------------------|--------------------|
| Maximum percentage of water customers who experience unplanned water outages. | Result | 0% | 1% | 1% | 1% |



369
Wastewater Collection Activity

Purpose Statement

The purpose of the Wastewater Collection Activity is to provide sanitary wastewater collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so they can continue to enjoy sanitary conditions that are affordable and dependable.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 523,637 | 540,694 | 582,993 | 720,926 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 3,291 | 2,480 | 3,850 | 2,750 |
| Investment Income | 8,797 | 5,200 | 16,200 | 16,200 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 20 | 0 | 0 | 0 |
| Total Revenues | 535,745 | 548,374 | 603,043 | 739,876 |
| Expenditures | | | | |
| Personnel | 46,706 | 85,044 | | |
| Supplies | 6,052 | 9,126 | 56,048 | 60,950 |
| Purchased Services | 185,712 | 209,156 | 6,876 | 7,726 |
| Community Prgms/Contributions | 0 | 0 | 247,078 | 410,576 |
| Financing Costs | 114,848 | 115,350 | 0 | 0 |
| Transfers Out | 50,752 | 76,537 | 115,350 | 115,080 |
| Capital Outlay | 49,545 | 46,000 | 76,537 | 64,988 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 14,500 | 41,000 |
| Total Expenditures | 46,706 | 85,044 | 516,389 | 700,320 |
| Excess Revenues / (Net Cost to the County) | 82,130 | 7,161 | 86,654 | 39,556 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 73,793 | 0 | 79,493 | 0 |

Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs:

Performance Narrative:

This budget provides for maintenance of collection lines and lift stations. Each of the collection systems' individual budgets have increased significantly due to an expected increase in treatment costs as the City of Gunnison makes needed repairs and upgrades to the wastewater treatment plant. Construction funding is for sealing manholes and lining or replacing leaking sections of lines.

Other:

Core Services

- Sewer Line Locates
- Sewer Line Camera Inspections
- Sewer Line Cleanings
- Sewer Line Inspections

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|---------------------|--------------------|--------------------|-----------------------|--------------------|
| Maximum percentage of customers who experience unplanned sewer outages. | Result | .018% | 1% | 1% | 1% |
| Percentage of respondents to the biennial citizen survey who report that sewer services are good or excellent. | Result | 87% | 85% | 85% | 85% |



380
Operational Support Program

Purpose Statement

The purpose of the Operational Support Program is to provide operational and logistical support services to the Public Works Department, other County departments and the public so they can initiate and safely complete their projects in a timely manner.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 190,876 | 180,000 | 197,000 | 190,000 |
| Licenses and Permits | 13,188 | 11,000 | 17,750 | 11,000 |
| Intergovernmental | 4,162,244 | 3,750,500 | 4,136,593 | 3,150,500 |
| Charges for Services | 8,146 | 6,820 | 7,020 | 6,820 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | (3,725) | 0 | 5 | 10 |
| Investment Income | 22,323 | 30,000 | 18,000 | 18,000 |
| Interfund Revenues | 235,797 | 264,850 | 264,850 | 264,850 |
| Transfers In | 94,480 | 118,570 | 117,470 | 112,617 |
| Other Financing Sources and Misc. | 51,766 | 50,200 | 50,200 | 50,200 |
| Total Revenues | 4,775,094 | 4,411,940 | 4,808,888 | 3,803,997 |
| Expenditures | | | | |
| Personnel | 318,805 | 396,887 | 398,951 | 379,317 |
| Supplies | 251,791 | 278,325 | 281,308 | 280,715 |
| Purchased Services | 178,591 | 229,869 | 200,084 | 229,184 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 243 | 1,112 | 1,112 | 1,112 |
| Transfers Out | 263,343 | 385,014 | 319,352 | 272,324 |
| Capital Outlay | 0 | 1,000 | 1,000 | 1,000 |
| Miscellaneous (Extraordinary/Special) | 3,694 | 8,000 | 8,000 | 55,528 |
| Total Expenditures | 1,016,469 | 1,300,207 | 1,209,807 | 1,219,180 |
| Excess Revenues / (Net Cost to the County) | 3,758,626 | 3,111,733 | 3,599,081 | 2,584,817 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 440,424 | 0 | 487,348 | 0 |



**335
Operational Support Activity**

Purpose Statement

The purpose of the Operational Support Activity is to provide administrative and logistical support services to the Public Works Department, other County departments and the public so they can initiate and safely complete their projects in a timely manner.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 190,876 | 180,000 | 197,000 | 190,000 |
| Licenses and Permits | 13,188 | 11,000 | 17,750 | 11,000 |
| Intergovernmental | 4,162,244 | 3,750,500 | 4,136,593 | 3,150,500 |
| Charges for Services | 8,146 | 6,820 | 7,020 | 6,820 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | (3,725) | 0 | 5 | 10 |
| Investment Income | 22,323 | 30,000 | 18,000 | 18,000 |
| Interfund Revenues | 235,797 | 264,850 | 264,850 | 264,850 |
| Transfers In | 94,480 | 118,570 | 117,470 | 112,617 |
| Other Financing Sources and Misc. | 51,766 | 50,200 | 50,200 | 50,200 |
| Total Revenues | 4,775,094 | 4,411,940 | 4,808,888 | 3,803,997 |
| Expenditures | | | | |
| Personnel | 318,805 | 396,887 | 398,951 | 379,317 |
| Supplies | 251,791 | 278,325 | 281,308 | 280,715 |
| Purchased Services | 178,591 | 229,869 | 200,084 | 229,184 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 243 | 1,112 | 1,112 | 1,112 |
| Transfers Out | 263,343 | 385,014 | 319,352 | 272,324 |
| Capital Outlay | 0 | 1,000 | 1,000 | 1,000 |
| Miscellaneous (Extraordinary/Special) | 3,694 | 8,000 | 8,000 | 55,528 |
| Total Expenditures | 1,016,469 | 1,300,207 | 1,209,807 | 1,219,180 |
| Excess Revenues / (Net Cost to the County) | 3,758,626 | 3,111,733 | 3,599,081 | 2,584,817 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 440,424 | 0 | 487,348 | 0 |

Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs:

Performance Narrative:

This Activity is responsible for all office duties, including routing calls, making sure that any complaints are addressed in a timely manner, issuing access and utility permits, scheduling motor pool vehicles, and managing the Safety Program. An increased workload has been successfully managed by an upgraded computer network and access to other County departments' information, particularly Community and Economic Development and the Recording office.

Other:

Core Services

- CDL Testings
- Permits
- Accident Review Findings

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of customers who obtain Public Works permits within three working days of submitting a completed application. | Result | 96% | 96% | 97% | 96% |
| Percentage of complaints/concerns regarding road conditions, summer and winter that receive an informed response within three business days. | Result | 95.2% | 98% | 98% | 98% |



**440
Roads and Bridges Program**

Purpose Statement

The purpose of the Roads and Bridges Program is to provide road and bridge management and maintenance services to residents, visitors, service providers and governmental agencies so they can travel on well-maintained roads while enjoying the natural beauty of Gunnison County.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 581,286 | 142,986 | 310,536 | 171,675 |
| Charges for Services | 10,861 | 1,000 | 1,375 | 1,000 |
| Contributions and Other Grants | 0 | 0 | 150 | 0 |
| Fines & Forfeitures | 340 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 208,870 | 590,000 | (435,000) | 125,500 |
| Other Financing Sources and Misc. | 3,377 | 0 | 0 | 1,000,000 |
| Total Revenues | 804,733 | 733,986 | (122,939) | 1,298,175 |
| Expenditures | | | | |
| Personnel | 1,680,258 | 1,954,260 | 1,843,483 | 1,973,445 |
| Supplies | 1,248,081 | 823,940 | 1,008,144 | 912,540 |
| Purchased Services | 1,491,331 | 1,403,012 | 1,483,339 | 1,560,163 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 776,740 | 696,071 | 315,469 | 1,082,990 |
| Miscellaneous (Extraordinary/Special) | 0 | 100 | 100 | 100 |
| Total Expenditures | 5,196,409 | 4,877,383 | 4,650,535 | 5,529,238 |
| Excess Revenues / (Net Cost to the County) | (4,391,676) | (4,143,397) | (4,773,474) | (4,231,063) |
| General Appropriation Required | 4,391,676 | 4,143,397 | 4,773,474 | 4,231,063 |
| Budget Variance | 194,705 | 0 | (630,077) | 0 |



310
Construction Activity

Purpose Statement

The purpose of the Construction Activity is to provide transportation planning and construction services to residents, visitors, service providers and governmental agencies so that they may continue to travel on an efficient transportation network.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 207,867 | 450,000 | (450,000) | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 1,000,000 |
| Total Revenues | 207,867 | 450,000 | (450,000) | 1,000,000 |
| Expenditures | | | | |
| Personnel | 0 | 87,851 | 646 | 55,858 |
| Supplies | 255,818 | 115,000 | 0 | 115,000 |
| Purchased Services | 0 | 37,000 | 0 | 37,000 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 19,350 | 550,000 | 150,000 | 1,000,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 275,168 | 789,851 | 150,646 | 1,207,858 |
| Excess Revenues / (Net Cost to the County) | (67,301) | (339,851) | (600,646) | (207,858) |
| General Appropriation Required | 67,301 | 339,851 | 600,646 | 207,858 |
| Budget Variance | 193,699 | 0 | (260,795) | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | |
| Performance Narrative: | Funding in this budget will be used for the Cottonwood Pass project, which allows us to meet our strategic goal. Cottonwood Pass will be 12+ miles of new pavement. If additional funding is available, it will be used to hard-surface gravel roads meeting the criteria for paving. |
| Other: | |

Core Services

- Right-of-Way Acquisitions
- Project Designs
- Road Construction
- Hard Surfacing Gravel Roads

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
|  Percentage of gravel roads meeting paving criteria that are hard surfaced. | Result | 0% | 100% | 100% | 100% |

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



320

Paved and Gravel Road Maintenance Activity

Purpose Statement

The purpose of the Paved and Gravel Road Maintenance Activity is to provide road preservation, management and maintenance services to service providers and the public so that they can travel with confidence on well-maintained roads while enjoying the natural beauty of Gunnison County.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------------|--------------------|--------------------|--------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 35,500 | 0 | 120,500 | 60,000 |
| Charges for Services | 6,661 | 0 | 375 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 340 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 3,377 | 0 | 0 | 0 |
| Total Revenues | 45,878 | 0 | 120,875 | 60,000 |
| Expenditures | | | | |
| Personnel | 1,162,127 | 1,137,953 | 1,195,659 | 1,188,240 |
| Supplies | 946,096 | 660,225 | 967,489 | 746,450 |
| Purchased Services | 989,827 | 764,772 | 972,479 | 822,522 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 3,098,049 | 2,562,950 | 3,135,627 | 2,757,212 |
| Excess Revenues / (Net Cost to the County) | (3,052,172) | (2,562,950) | (3,014,752) | (2,697,212) |
| General Appropriation Required | 3,052,172 | 2,562,950 | 3,014,752 | 2,697,212 |
| Budget Variance | (251,033) | 0 | (451,802) | 0 |

Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs:

Performance Narrative:

This Activity continues to deliver quality service to residents without the benefit of additional funding, but with increased costs. Magnesium chloride applications have been minimized in order to have additional funding available for gravel and the chip seal program. In 2017, a slurry seal application was tested and, if it meets the test of winter plowing, that program will be expanded in 2018.

Other:

Core Services

- Chloride Applications
- Road Bladings
- Shoulder Maintenances
- Drainage Maintenances

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
|  Percentage of paved roads that are seal coated annually (represents 100% of need based on five-year cycle). | Result | 0% | 20% | 20% | 20% |
| Percentage of gravel/native surface road miles that are maintained annually. | Result | New Measure | 80% | 85% | 85% |



= This performance measure aligns directly with the Commissioners' Strategic Plan.



322
Bridges and Structures Activity

Purpose Statement

The purpose of the Bridges and Structures Activity is to provide bridge and structure construction and maintenance services to residents and visitors so they can travel safely across rivers, streams and ditches.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 129,475 | 20,525 | 0 | 38,110 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 100,000 | 0 | 100,500 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 129,475 | 120,525 | 0 | 138,610 |
| Expenditures | | | | |
| Personnel | 23,566 | 89,821 | | |
| Supplies | 293 | 11,000 | 16,472 | 68,502 |
| Purchased Services | 5,809 | 117,300 | 510 | 11,000 |
| Community Prgms/Contributions | 0 | 0 | 4,089 | 217,800 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 312,953 | 42,071 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 42,990 |
| Total Expenditures | 23,566 | 89,821 | 21,071 | 340,292 |
| Excess Revenues / (Net Cost to the County) | (213,145) | (139,667) | (21,071) | (201,682) |
| General Appropriation Required | 213,145 | 139,667 | 21,071 | 201,682 |
| Budget Variance | 175,047 | 0 | 118,596 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | |
| Performance Narrative: | This budget provides funding for the replacement or repair of all bridges, which includes major and minor structures. A particular priority in 2018 will be the replacement of guardrail sections and ends that are damaged during accidents or plowing. |
| Other: | |

Core Services

- Major Bridge Inspections (20 feet or more)
- Minor Bridge Inspections (less than 20 feet)
- Bridge Guardrail Repairs
- Bridge Signs Repairs
- Bridge Deck and Superstructure Cleanings
- Bridge Installations
- Bridge Replacements

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--|-------------|-------------|----------------|-------------|
|  | Percentage of major bridges (20' and over) that are independently rated bi-annually as "structurally sound". | 86.8% | 90% | 90% | 90% |
|  | Percentage of minor structures (under 20') that are rated as "structurally sound". | 80.6% | 90% | 90% | 90% |

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



330
Winter Maintenance Activity

Purpose Statement

The purpose of the Winter Maintenance Activity is to provide winter access and information services to residents, visitors and service providers so they can travel with confidence on County roads.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 4,200 | 1,000 | 1,000 | 1,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 4,200 | 1,000 | 1,000 | 1,000 |
| Expenditures | | | | |
| Personnel | 439,206 | 555,963 | 559,838 | 573,953 |
| Supplies | 33,976 | 33,750 | 38,800 | 36,500 |
| Purchased Services | 379,670 | 408,550 | 422,050 | 415,600 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 100 | 100 | 100 |
| Total Expenditures | 852,853 | 998,363 | 1,020,788 | 1,026,153 |
| Excess Revenues / (Net Cost to the County) | (848,653) | (997,363) | (1,019,788) | (1,025,153) |
| General Appropriation Required | 848,653 | 997,363 | 1,019,788 | 1,025,153 |
| Budget Variance | 110,642 | 0 | (22,425) | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | |
| Performance Narrative: | The winter of 2016-2017 was challenging. It tested our work force and equipment. If the staffing request submitted as part of the 2018 budget is approved, the funding will include the addition of a heavy equipment operator to help meet increased demands. The priority will continue to be school bus routes and high-volume roads. |
| Other: | |

Core Services

- Gravel road plowings
- Paved road plowings
- Winter maintenance sand applications
- Winter road condition information postings
- Winter "emergency access" request responses
- Winter "changing conditions" request responses

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of school days when snow accumulations meet plow policy criteria at least 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use. | Result | 98.4% | 98% | 98% | 98% |
| Percentage of respondents to the biennial citizen survey who report that snow removal services on County roads and highways is good or excellent. | Result | 83% | 85% | 80% | 80% |



338
Trails and Parks Activity

Purpose Statement

The purpose of the Trails and Parks Activity is to provide trails and parks planning, construction and maintenance services to residents and visitors so that they can use trails and parks for commuting and/or recreation.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 355,549 | 64,000 | 131,575 | 15,000 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 150 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 1,003 | 40,000 | 15,000 | 25,000 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 356,552 | 104,000 | 146,725 | 40,000 |
| Expenditures | | | | |
| Personnel | 16,674 | 38,337 | 18,130 | 43,150 |
| Supplies | 11,842 | 3,965 | 1,345 | 3,590 |
| Purchased Services | 73,156 | 24,935 | 30,766 | 16,786 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 444,436 | 104,000 | 165,469 | 40,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 546,108 | 171,237 | 215,710 | 103,526 |
| Excess Revenues / (Net Cost to the County) | (189,556) | (67,237) | (68,985) | (63,526) |
| General Appropriation Required | 189,556 | 67,237 | 68,985 | 63,526 |
| Budget Variance | (41,047) | 0 | (1,748) | 0 |

Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs:

Performance Narrative:

The Riverwalk Trail was not completed in 2016 as planned, but was completed in 2017. As trail use grows, increased maintenance including sweeping, mowing and grading is needed. The Gold Basin Trail to Hartman Rocks, which will connect with the City of Gunnison trail network, will continue to be a priority. The Sustainable Tourism and Outdoor Recreation (STOR) Committee will begin identifying other priorities.

Other:

Core Services

- Trail Planning
- Trail Sweeping
- Gravel Trail Maintenances
- Paved Trail Maintenances

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|---------------------|--------------------|--------------------|-----------------------|--------------------|
| Percentage of County maintained trails that have surface treatments, drainage improvements and clearing as needed. | Result | 75% | 75% | 75% | 75% |
| Percentage of paved trails that are swept. | Result | 100% | 100% | 100% | 100% |
| Percentage of respondents to the biennial citizen survey who report that the availability of paths and walking trails is excellent or good. | Result | 71% | 80% | 75% | 75% |



339
Service to Municipalities Activity

Purpose Statement

The purpose of the Service to Municipalities Activity is to provide services required by the municipalities within our County to those municipalities so that County residents and visitors can travel on well-maintained roads in summer and winter.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 60,762 | 58,461 | 58,461 | 58,565 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 60,762 | 58,461 | 58,461 | 58,565 |
| Expenditures | | | | |
| Personnel | 38,686 | 44,335 | 52,738 | 43,742 |
| Supplies | 56 | 0 | 0 | 0 |
| Purchased Services | 42,869 | 50,455 | 53,955 | 50,455 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 81,611 | 94,790 | 106,693 | 94,197 |
| Excess Revenues / (Net Cost to the County) | (20,849) | (36,329) | (48,232) | (35,632) |
| General Appropriation Required | 20,849 | 36,329 | 48,232 | 35,632 |
| Budget Variance | 7,397 | 0 | (11,903) | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | |
| Performance Narrative: | Services in this budget reflect the needs identified and funded by incorporated municipalities. Streetlights in the Town of Somerset are also paid as a safety measure by this budget. |
| Other: | |

Core Services

- Gravel Road Bladings
- Gravel Road Chloride Applications
- Paved Road Seal Coatings
- Gravel Road Winter Plowings
- Paved Road Winter Plowings
- Street Lightings

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of school days when snow accumulations meet plow policy criteria 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use. | Result | 100% | 95% | 95% | 98% |
| Percentage of municipality roads that are maintained per municipality standards and budgets. | Result | 100% | 100% | 100% | 100% |



240
Fleet Management Program

Purpose Statement

The purpose of the Fleet Management Program is to provide vehicles, light duty and heavy duty equipment and maintenance and repair services to Public Works and other departments so they can have readiness levels of properly maintained vehicles and equipment sufficient to perform their jobs in an efficient manner without undue delays.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 48,000 | 60,000 | 76,890 | 70,482 |
| Charges for Services | 940 | 2,000 | 3,100 | 2,050 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 8,304 | 10,000 | 13,100 | 8,000 |
| Interfund Revenues | 1,832,948 | 1,611,200 | 1,576,000 | 1,572,800 |
| Transfers In | 0 | 162,500 | 162,500 | 126,696 |
| Other Financing Sources and Misc. | 17,908 | 10,250 | 10,250 | 10,250 |
| Total Revenues | 1,908,100 | 1,855,950 | 1,841,840 | 1,790,278 |
| Expenditures | | | | |
| Personnel | 580,713 | 658,333 | 669,952 | 621,128 |
| Supplies | 514,384 | 559,400 | 560,600 | 590,400 |
| Purchased Services | 186,314 | 219,168 | 207,883 | 208,405 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 3,135 | 3,135 | 6,247 | 15,023 |
| Transfers Out | 75,432 | 70,374 | 70,374 | 72,204 |
| Capital Outlay | 524,913 | 1,145,000 | 934,966 | 923,851 |
| Miscellaneous (Extraordinary/Special) | 2,267 | 0 | 0 | 0 |
| Total Expenditures | 1,887,158 | 2,655,410 | 2,450,022 | 2,431,011 |
| Excess Revenues / (Net Cost to the County) | 20,942 | (799,460) | (608,182) | (640,733) |
| General Appropriation Required | 0 | 799,460 | 608,182 | 640,733 |
| Budget Variance | 819,704 | 0 | 191,278 | 0 |



**341
Fleet Management Activity**

Purpose Statement

The purpose of the Fleet Management Activity is to provide vehicles, light duty and heavy duty equipment and maintenance and repair services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 48,000 | 60,000 | 76,890 | 70,482 |
| Charges for Services | 940 | 2,000 | 3,100 | 2,050 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 8,304 | 10,000 | 13,100 | 8,000 |
| Interfund Revenues | 1,832,948 | 1,611,200 | 1,576,000 | 1,572,800 |
| Transfers In | 0 | 162,500 | 162,500 | 126,696 |
| Other Financing Sources and Misc. | 17,908 | 10,250 | 10,250 | 10,250 |
| Total Revenues | 1,908,100 | 1,855,950 | 1,841,840 | 1,790,278 |
| Expenditures | | | | |
| Personnel | 580,713 | 658,333 | 669,952 | 621,128 |
| Supplies | 514,384 | 559,400 | 560,600 | 590,400 |
| Purchased Services | 186,314 | 219,168 | 207,883 | 208,405 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 3,135 | 3,135 | 6,247 | 15,023 |
| Transfers Out | 75,432 | 70,374 | 70,374 | 72,204 |
| Capital Outlay | 524,913 | 1,145,000 | 934,966 | 923,851 |
| Miscellaneous (Extraordinary/Special) | 2,267 | 0 | 0 | 0 |
| Total Expenditures | 1,887,158 | 2,655,410 | 2,450,022 | 2,431,011 |
| Excess Revenues / (Net Cost to the County) | 20,942 | (799,460) | (608,182) | (640,733) |
| General Appropriation Required | 0 | 799,460 | 608,182 | 640,733 |
| Budget Variance | 819,704 | 0 | 191,278 | 0 |

Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs:

Performance Narrative:

The purchase of Compressed Natural Gas (CNG) units, for both Public Works and the Sheriff's Office, will continue in 2018. The budget includes parts and labor for all equipment, and those costs increase as the equipment ages. We will continue to pursue lease purchases on heavy equipment, which will allow us to upgrade some of our older equipment before it has a major component failure. The budget also includes funding for repair and maintenance of our shop facilities, and we plan to replace the 30-year-old windows and insulation in the Crested Butte shop to reduce heating costs. This budget also includes funding to replace two motor pool vehicles that are used by other County departments for work related travel.

Other:

Core Services

- Fleet Assessments
- Fleet Acquisitions and Dispositions
- Vehicle and Light Duty Repairs
- Heavy Equipment Repairs

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of emergency service responders' vehicles and light duty equipment that receives priority in scheduling for maintenance and planned repairs. | Result | 100% | 100% | 95% | 100% |
| Percentage of heavy equipment required for summer/winter readiness that is replaced before the end of its useful life. | Result | 33.3% | 20% | 20% | 20% |



500
Solid Waste Management Program

Purpose Statement

The purpose of the Solid Waste Management Program is to provide recycling and solid waste disposal services to citizens and visitors so they can experience minimal impacts from solid waste disposal.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 59,966 | 412,882 | 392,947 | 13,500 |
| Charges for Services | 774,586 | 705,000 | 730,000 | 940,809 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 1,697 | 1,500 | 1,500 | 1,500 |
| Investment Income | 17,093 | 720 | 8,820 | 8,520 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 155,405 | 205,179 | 0 |
| Other Financing Sources and Misc. | 172,019 | 98,190 | 102,770 | 98,140 |
| Total Revenues | 1,025,360 | 1,373,697 | 1,441,216 | 1,062,469 |
| Expenditures | | | | |
| Personnel | 489,671 | 426,835 | 592,215 | 517,292 |
| Supplies | 65,053 | 127,966 | 196,956 | 52,605 |
| Purchased Services | 1,416,320 | 317,236 | 440,361 | 301,590 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 52,066 | 50,467 | 60,250 | 50,467 |
| Transfers Out | 62,796 | 72,275 | 72,275 | 65,507 |
| Capital Outlay | 38,648 | 450,499 | 178,263 | 5,000 |
| Miscellaneous (Extraordinary/Special) | 5,060 | 25,000 | 25,000 | 20,000 |
| Total Expenditures | 2,129,615 | 1,470,278 | 1,565,320 | 1,012,461 |
| Excess Revenues / (Net Cost to the County) | (1,104,255) | (96,581) | (124,104) | 50,008 |
| General Appropriation Required | 1,104,255 | 96,581 | 124,104 | 0 |
| Budget Variance | 120,782 | 0 | (27,523) | 0 |

541 Landfill Activity

Purpose Statement

The purpose of the Landfill Activity is to provide solid waste disposal service to the public so they can live in a sustainable environment where waste disposal is in compliance with State and Federal regulations to protect air and water quality to insure that the land is efficiently used and expansion of the existing site is appropriately managed.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------------|----------------|-------------------|----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 13,500 | 13,500 | 13,500 |
| Charges for Services | 606,207 | 565,000 | 590,000 | 738,754 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 1,697 | 1,500 | 1,500 | 1,500 |
| Investment Income | 17,093 | 700 | 8,800 | 8,500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 23,572 | 18,190 | 22,770 | 18,140 |
| Total Revenues | 648,568 | 598,890 | 636,570 | 780,394 |
| Expenditures | | | | |
| Personnel | 299,466 | 194,044 | 248,525 | 230,833 |
| Supplies | 54,705 | 34,600 | 37,310 | 39,260 |
| Purchased Services | 1,338,686 | 221,265 | 212,193 | 236,010 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 52,066 | 50,467 | 60,250 | 50,467 |
| Transfers Out | 42,073 | 48,424 | 48,424 | 43,889 |
| Capital Outlay | 0 | 6,500 | 0 | 5,000 |
| Miscellaneous (Extraordinary/Special) | 5,060 | 25,000 | 25,000 | 20,000 |
| Total Expenditures | 1,792,056 | 580,300 | 631,702 | 625,459 |
| Excess Revenues / (Net Cost to the County) | (1,143,488) | 18,590 | 4,868 | 154,935 |
| General Appropriation Required | 1,143,488 | 0 | 0 | 0 |
| Budget Variance | 43,883 | 0 | (13,722) | 0 |

Budget Changes

| | |
|------------------------------------|--|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | 50% employee to be shared with Recycling. |
| Performance Narrative: | The construction of a new Subtitle D compliant cell is complete. The challenge now is to move the wood and steel out of the cell to a location where it can be recycled, and to place and compact the trash in a manner that prolongs the life of the cell to the maximum extent possible. Compliance with State requirements and increased volumes have resulted in a request for an additional staff person that will be split between the landfill and recycling. Rates are being evaluated as part of the budget process, and a price increase may be needed to fund operations and begin reserving funding for future cell expansion. |
| Other: | |

Core Services

- Trash Placements
- Appliance, Metal and Aggregate Recycles
- Colorado Department of Public Health and Environment Testing/Permits
- Tire Diversions

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|---------------------|--------------------|--------------------|-----------------------|--------------------|
| Percentage of special waste requests that are handled within 3 days of receipt of final application package. | Result | 100% | 90% | 90% | 93% |



**542
Recycling Activity**

Purpose Statement

The purpose of the Recycling Activity is to provide drop off, pick up, processing and educational services to the public and government offices so they can live in a more sustainable environment through diversion and reuse of recyclable materials.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 59,966 | 399,382 | 379,447 | 0 |
| Charges for Services | 168,379 | 140,000 | 140,000 | 202,055 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 20 | 20 | 20 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 155,405 | 205,179 | 0 |
| Other Financing Sources and Misc. | 148,447 | 80,000 | 80,000 | 80,000 |
| Total Revenues | 376,792 | 774,807 | 804,646 | 282,075 |
| Expenditures | | | | |
| Personnel | 190,205 | 232,791 | 343,690 | 286,459 |
| Supplies | 10,349 | 93,366 | 159,646 | 13,345 |
| Purchased Services | 77,634 | 95,971 | 228,168 | 65,580 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 20,723 | 23,851 | 23,851 | 21,618 |
| Capital Outlay | 38,648 | 443,999 | 178,263 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 337,559 | 889,978 | 933,618 | 387,002 |
| Excess Revenues / (Net Cost to the County) | 39,233 | (115,171) | (128,972) | (104,927) |
| General Appropriation Required | 0 | 115,171 | 128,972 | 104,927 |
| Budget Variance | 76,899 | 0 | (13,801) | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | 50% employee to be shared with Landfill |
| Performance Narrative: | The new Recycling Center is complete and the challenge faced in this budget is the increased costs of operating a full center and a drop-off location. We anticipate some changes will have to be made in our operation in 2018. All commercial recycling will be required to bring their product to the new center to minimize the cost of transporting product. We are assessing the cost of doing commercial pick-up both in Crested Butte and in Gunnison. If approved, a half-time staff person will help mitigate the impacts of increased volumes. |
| Other: | |

Core Services

- Product Diversions
- Product Bales
- Product Sales
- Recycling Educational Tours

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of respondents to the biennial citizen survey who report that they recycled from their homes. | Result | 83% | 90% | 84% | 84% |
| Percentage of product that is diverted from the waste stream. | Result | 10.2% | 10% | 14% | 10% |



540
Weed Management Program

Purpose Statement

The purpose of the Weed Management Program is to provide state-listed noxious weed control and public awareness services to the public and governmental agencies so that they can protect the County's economic and ecological resources from damage due to noxious weeds.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 1,260 | 1,320 | 1,400 | 1,320 |
| Intergovernmental | 76,747 | 78,500 | 97,065 | 82,180 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 78,007 | 79,820 | 98,465 | 83,500 |
| Expenditures | | | | |
| Personnel | 124,491 | 129,502 | 141,826 | 139,525 |
| Supplies | 11,340 | 15,300 | 8,931 | 13,063 |
| Purchased Services | 58,249 | 51,285 | 53,107 | 56,347 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 6,297 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 194,080 | 196,087 | 210,161 | 208,935 |
| Excess Revenues / (Net Cost to the County) | (116,073) | (116,267) | (111,696) | (125,435) |
| General Appropriation Required | 116,073 | 116,267 | 111,696 | 125,435 |
| Budget Variance | (2,526) | 0 | 4,571 | 0 |



363
Weed Management Activity

Purpose Statement

The purpose of the Weed Management Activity is to provide state-listed noxious weed control and public awareness services to the public and governmental agencies so that they can protect the County's economic and ecological resources from damage due to noxious weeds.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 1,260 | 1,320 | 1,400 | 1,320 |
| Intergovernmental | 76,747 | 78,500 | 97,065 | 82,180 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 78,007 | 79,820 | 98,465 | 83,500 |
| Expenditures | | | | |
| Personnel | 124,491 | 129,502 | 141,826 | 139,525 |
| Supplies | 11,340 | 15,300 | 8,931 | 13,063 |
| Purchased Services | 58,249 | 51,285 | 53,107 | 56,347 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 6,297 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 194,080 | 196,087 | 210,161 | 208,935 |
| Excess Revenues / (Net Cost to the County) | (116,073) | (116,267) | (111,696) | (125,435) |
| General Appropriation Required | 116,073 | 116,267 | 111,696 | 125,435 |
| Budget Variance | (2,526) | 0 | 4,571 | 0 |

Budget Changes

Proposed Change in Funding:

Proposed Change in FTEs:

Performance Narrative:

In 2017, the Weed Management Program continued to safely and effectively manage noxious weeds on over 500 acres of public lands and rights of way in the Gunnison Basin in partnership with federal, state, county and municipal cooperators. In 2017, grant funding from the Colorado Department of Agriculture enabled hiring a seasonal employee who led the development of partnerships with the Town of Crested Butte, Town of Mt. Crested Butte and the CB Land Trust, and enhanced weed management efforts and educational outreach in the Upper East River Valley. The Program’s grant-funded private lands education, outreach and cost-share program more than doubled its output in 2017, providing \$5,000 in cost share funds for weed treatments on private lands and reaching over 40 landowners. In addition to continuing to efficiently use funding from Gunnison County and partner agencies to manage noxious weeds throughout the Gunnison Basin in 2018, we also plan to seek grant funding and build partnerships that will facilitate continued growth of our staff and work output, more clearly tie our work to Gunnison County’s Strategic Plan goals, and integrate our efforts into natural resource-focused initiatives occurring throughout the Gunnison Basin.

Other:

Core Services

- Reclamation Permit inspections
- Mechanical, cultural, biological and chemical weed treatments
- Weed mappings
- Educational information and programs
- Consultations
- Interagency collaborations

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|---------------------|--------------------|--------------------|-----------------------|--------------------|
| Percentage of outstanding Gunnison County Reclamation Permits that are inspected by the Weed Coordinator. | Result | 93.3% | 50% | 50% | 80% |
| Percentage of financial contributors (federal, state and local cooperators) to the Gunnison Basin Weed Management Program report that their expectations are | Result | 100% | 90% | 90% | 90% |



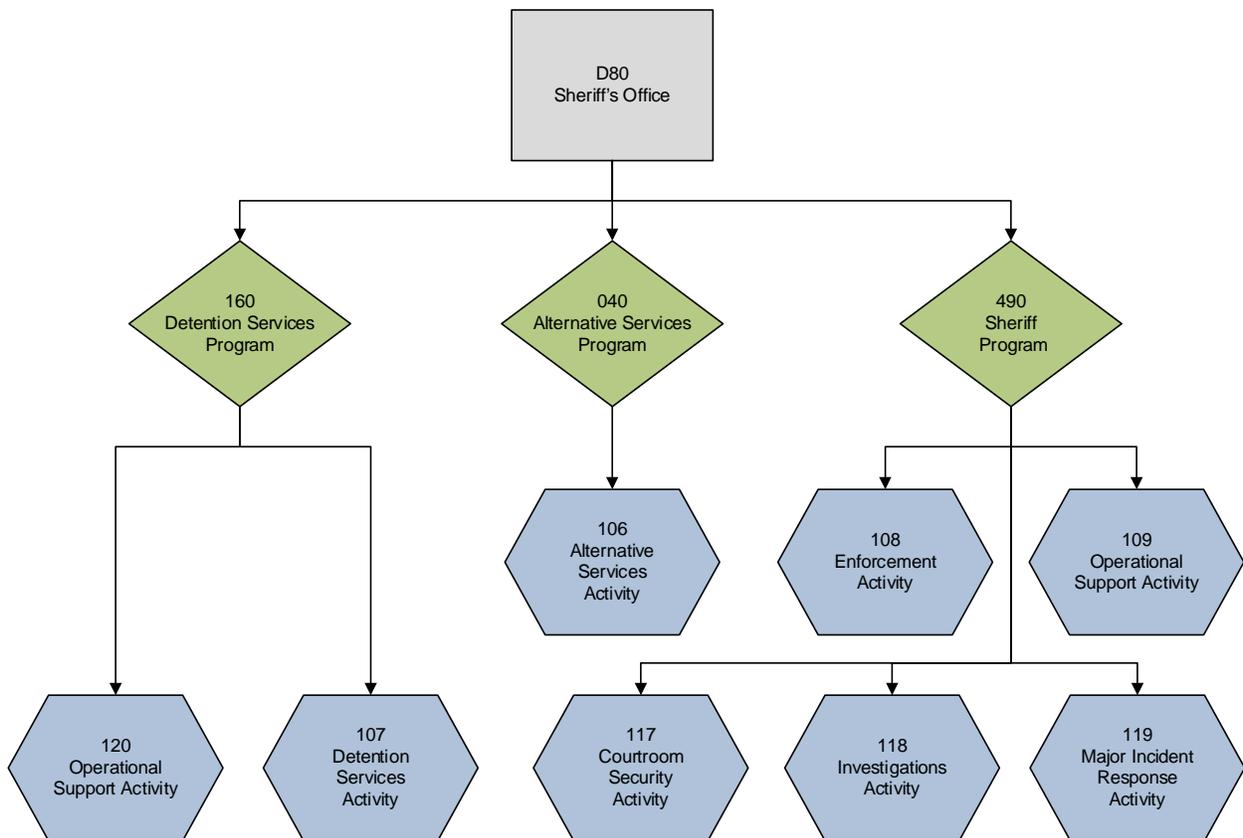
met for weed control by the
Gunnison County Weed
District on the lands they
oversee.

Mission Statement

The mission of the Sheriff's Office is to provide public safety, law enforcement, community service and detention services to the public so they can live, play, and work in a safe and secure environment.

Elected Official

Richard Besecker, Sheriff
 510 W. Bidwell Ave.
 Gunnison, CO 81230
 (970) 641-1113
rbesecker@gunnisoncounty.org





Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------------|--------------------|--------------------|--------------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 62,624 | 29,095 | 82,586 | 48,535 |
| Charges for Services | 84,776 | 57,000 | 57,100 | 64,087 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 106,806 | 62,000 | 95,000 | 85,000 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 3,961 | 600 | 3,133 | 1,100 |
| Total Revenues | 258,168 | 148,695 | 237,819 | 198,722 |
| Expenditures | | | | |
| Personnel | 1,947,452 | 2,272,485 | 2,251,211 | 2,597,785 |
| Supplies | 116,690 | 168,500 | 172,742 | 142,871 |
| Purchased Services | 553,189 | 539,999 | 585,918 | 544,056 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 38,445 | 0 |
| Miscellaneous (Extraordinary/Special) | 104,071 | 90,280 | 108,097 | 91,852 |
| Total Expenditures | 2,721,402 | 3,071,264 | 3,156,413 | 3,376,564 |
| Excess Revenues / (Net Cost to the County) | (2,463,234) | (2,922,569) | (2,918,594) | (3,177,842) |
| General Appropriation Required | 2,463,234 | 2,922,569 | 2,918,594 | 3,177,842 |
| Budget Variance | 284,536 | 0 | 3,975 | 0 |

Department Resources Restated by Fund

| | | | | |
|---------------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | |
| General Fund | 258,168 | 148,695 | 237,819 | 198,722 |
| Total Revenues | 258,168 | 148,695 | 237,819 | 198,722 |
| Expenditures | | | | |
| General Fund | 2,721,402 | 3,071,264 | 3,156,413 | 3,376,564 |
| Total Expenditures | 2,721,402 | 3,071,264 | 3,156,413 | 3,376,564 |

040
Alternative Services Program

Purpose Statement

The purpose of the Alternative Services Program is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 37,088 | 32,000 | 32,000 | 35,000 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 37,088 | 32,000 | 32,000 | 35,000 |
| Expenditures | | | | |
| Personnel | 54,630 | 55,579 | 55,579 | 61,778 |
| Supplies | 569 | 1,996 | 1,996 | 2,134 |
| Purchased Services | 4,915 | 5,858 | 5,858 | 8,837 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 60,113 | 63,433 | 63,433 | 72,749 |
| Excess Revenues / (Net Cost to the County) | (23,025) | (31,433) | (31,433) | (37,749) |
| General Appropriation Required | 23,025 | 31,433 | 31,433 | 37,749 |
| Budget Variance | 6,883 | 0 | 0 | 0 |

106
Alternative Services Activity

Purpose Statement

The purpose of the Alternative Services Activity is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 37,088 | 32,000 | 32,000 | 35,000 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 37,088 | 32,000 | 32,000 | 35,000 |
| Expenditures | | | | |
| Personnel | 54,630 | 55,579 | 55,579 | 61,778 |
| Supplies | 569 | 1,996 | 1,996 | 2,134 |
| Purchased Services | 4,915 | 5,858 | 5,858 | 8,837 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 60,113 | 63,433 | 63,433 | 72,749 |
| Excess Revenues / (Net Cost to the County) | (23,025) | (31,433) | (31,433) | (37,749) |
| General Appropriation Required | 23,025 | 31,433 | 31,433 | 37,749 |
| Budget Variance | 6,883 | 0 | 0 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The number of cases that carry over from year to year remains fairly consistent. |
| Other: | |

Core Services

- Registrations of local and out-of-county defendants
- Local and out-of-county assignments
- Compliance reports
- Non-compliance reports
- Progress reports
- Court services to local courts
- Juvenile Drug Court and Adult Drug Court representations
- Development of worksites
- Colorado Alternative Sentencing Programs (CASP) liaisons

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of defendants who successfully complete their Useful Public Service. | Result | 79% | 80% | 80% | 80% |
| Percentage of defendants who safely complete their Useful Public Service without injury. | Result | 100% | 100% | 100% | 100% |



160
Detention Services Program

Purpose Statement

The purpose of the Detention Services Program is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 14,359 | 4,195 | 15,985 | 22,847 |
| Charges for Services | 44,395 | 32,000 | 32,000 | 32,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 58,754 | 36,195 | 47,985 | 54,847 |
| Expenditures | | | | |
| Personnel | 839,571 | 940,727 | 980,607 | 1,022,149 |
| Supplies | 36,107 | 46,905 | 45,930 | 29,984 |
| Purchased Services | 65,826 | 48,795 | 40,240 | 41,612 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 79,700 | 77,500 | 95,465 | 80,000 |
| Total Expenditures | 1,021,204 | 1,113,927 | 1,162,242 | 1,173,745 |
| Excess Revenues / (Net Cost to the County) | (962,450) | (1,077,732) | (1,114,257) | (1,118,898) |
| General Appropriation Required | 962,450 | 1,077,732 | 1,114,257 | 1,118,898 |
| Budget Variance | 107,136 | 0 | (36,525) | 0 |



107
Detention Services Activity

Purpose Statement

The purpose of the Detention Services Activity is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 9,903 | 0 | 15,985 | 17,257 |
| Charges for Services | 44,395 | 32,000 | 32,000 | 32,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 54,299 | 32,000 | 47,985 | 49,257 |
| Expenditures | | | | |
| Personnel | 702,150 | 794,895 | 832,382 | 858,924 |
| Supplies | 23,675 | 26,843 | 38,054 | 22,100 |
| Purchased Services | 33,821 | 15,675 | 14,764 | 14,898 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 79,700 | 77,500 | 95,465 | 80,000 |
| Total Expenditures | 839,346 | 914,913 | 980,665 | 975,922 |
| Excess Revenues / (Net Cost to the County) | (785,048) | (882,913) | (932,680) | (926,665) |
| General Appropriation Required | 785,048 | 882,913 | 932,680 | 926,665 |
| Budget Variance | 103,288 | 0 | (49,767) | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | None |
| Performance Narrative: | <p>The average daily inmate population rose from 25-26 in 2016 to 30-31 in 2017, which was greatly influenced by the housing of several out-of-area inmates.</p> <p>Emergency commits decreased from 82 in 2016 to 71 in 2017, and the offset is due to Gunnison Valley Hospital taking over straight mental illness holds. However, this only pertains to those individuals who do not have drugs or alcohol in their systems.</p> |
| Other: | |

Core Services

- Critical incident responses
- Daily reports
- Meals
- Medical appointments
- Inmate educational sessions
- Medical appointments/transports
- Mental health appointments/transports
- Rehabilitative sessions
- Prisoner transports
- Inmate court escorts

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of days without injury to visiting public. | Result | 100% | 100% | 100% | 100% |
| Percentage of days without injury experienced by deputies. | Result | 100% | 100% | 100% | 100% |
| Percentage of days without injury to inmates (self-inflicted). | Result | 95% | 95% | 100% | 100% |

120 Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to inmates.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 4,455 | 4,195 | 0 | 5,590 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 4,455 | 4,195 | 0 | 5,590 |
| Expenditures | | | | |
| Personnel | 137,422 | 145,832 | 148,225 | 163,225 |
| Supplies | 12,432 | 20,062 | 7,876 | 7,884 |
| Purchased Services | 32,004 | 33,120 | 25,476 | 26,714 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 181,858 | 199,014 | 181,577 | 197,823 |
| Excess Revenues / (Net Cost to the County) | (177,402) | (194,819) | (181,577) | (192,233) |
| General Appropriation Required | 177,402 | 194,819 | 181,577 | 192,233 |
| Budget Variance | 3,848 | 0 | 13,242 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Although state and federal training requirements are ever-increasing, the Sheriff's Office exceeds those requirements as well as in-house training expectations. |
| Other: | |

Core Services

- Operational Support (equipment inspections, vehicle and equipment repairs, vehicle equipment replacements and plan replacement schedules)
- Training Sessions ("Hiring the Best", reserve program, report writing, courtroom testimony, ethics, first responder, vehicle, legal/liability, victim rights, certifications, less-lethal/defensive tactics, driving, computer, and new-hire.)

Key Performance Measures

| | Measure Type | 2015 Actual | 2016 Budget | 2016 Projected | 2017 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals. | Result | 100% | 100% | 100% | 100% |



**490
Sheriff's Office Program**

Purpose Statement

The purpose of the Sheriff's Office Program is to provide enforcement, public assistance, emergency coordination, operational support, civil action, permitting and licensing services to emergency response teams and the public so they can be more informed of Sheriff's Office services, be assured that Sheriff's Office employees are properly trained and equipped, contain emergency situations, and receive legal documents and licenses in a timely manner.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 48,265 | 24,900 | 66,601 | 25,688 |
| Charges for Services | 40,381 | 25,000 | 25,100 | 32,087 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 69,718 | 30,000 | 63,000 | 50,000 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 3,961 | 600 | 3,133 | 1,100 |
| Total Revenues | 162,326 | 80,500 | 157,834 | 108,875 |
| Expenditures | | | | |
| Personnel | 1,053,250 | 1,276,179 | 1,215,025 | 1,513,858 |
| Supplies | 80,015 | 119,599 | 124,816 | 110,753 |
| Purchased Services | 482,448 | 485,346 | 539,820 | 473,607 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 38,445 | 0 |
| Miscellaneous (Extraordinary/Special) | 24,371 | 12,780 | 12,632 | 11,852 |
| Total Expenditures | 1,640,084 | 1,893,904 | 1,930,738 | 2,110,070 |
| Excess Revenues / (Net Cost to the County) | (1,477,759) | (1,813,404) | (1,772,904) | (2,001,195) |
| General Appropriation Required | 1,477,759 | 1,813,404 | 1,772,904 | 2,001,195 |
| Budget Variance | 170,517 | 0 | 40,500 | 0 |

108 Enforcement Activity

Purpose Statement

The purpose of the Enforcement Activity is to provide traffic management, immediate first response and county-wide patrol services to the residents and visitors of Gunnison County so they can experience a low crime rate and feel safe.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 2,321 | 900 | 1,832 | 1,500 |
| Charges for Services | 248 | 0 | 100 | 100 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 69,718 | 30,000 | 63,000 | 50,000 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 3,208 | 600 | 3,133 | 1,100 |
| Total Revenues | 75,495 | 31,500 | 68,065 | 52,700 |
| Expenditures | | | | |
| Personnel | 499,489 | 599,300 | 570,534 | 601,585 |
| Supplies | 22,676 | 53,529 | 45,065 | 52,251 |
| Purchased Services | 3,574 | 0 | 0 | 21,892 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 525,739 | 652,829 | 615,599 | 675,728 |
| Excess Revenues / (Net Cost to the County) | (450,244) | (621,329) | (547,534) | (623,028) |
| General Appropriation Required | 450,244 | 621,329 | 547,534 | 623,028 |
| Budget Variance | 135,042 | 0 | 73,795 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Pending a contract shift from the Mt. Crested Butte Police Department to Sheriff's control and responsibility for the North Region law enforcement. |
| Proposed Change in FTEs: | Addition of three FTEs shared between the Enforcement, Courtroom Security and Operational Support Activities, pending the transition in law enforcement coverage in the north end of the valley. |
| Performance Narrative: | The increased use of Gunnison County's remote areas by outdoor enthusiasts and recreationalists has resulted in rough terrain traversed and greater distances driven by law enforcement officers in order to respond to urgent and emergent calls for service. |
| Other: | |

Core Services

- General patrol
- Civil actions

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|---------------------|--------------------|--------------------|-----------------------|--------------------|
| Percentage of surveyed Gunnison County residents who indicate that services provided by the Sheriff's Office are good or excellent. | Result | 69% | 84% | 73% | 73% |



109
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to the citizens of Gunnison County.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|--------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 26,554 | 7,000 | 8,576 | 7,188 |
| Charges for Services | 40,133 | 25,000 | 25,000 | 31,987 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 753 | 0 | 0 | 0 |
| Total Revenues | 67,440 | 32,000 | 33,576 | 39,175 |
| Expenditures | | | | |
| Personnel | 365,466 | 475,710 | 430,813 | 692,838 |
| Supplies | 55,314 | 56,070 | 69,751 | 48,502 |
| Purchased Services | 473,956 | 472,377 | 523,851 | 455,746 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 780 | 780 | 0 |
| Total Expenditures | 894,736 | 1,004,937 | 1,025,195 | 1,197,086 |
| Excess Revenues / (Net Cost to the County) | (827,296) | (972,937) | (991,619) | (1,157,911) |
| General Appropriation Required | 827,296 | 972,937 | 991,619 | 1,157,911 |
| Budget Variance | 400 | 0 | (18,682) | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | Addition of three FTEs shared between the Enforcement, Courtroom Security and Operational Support Activities, pending the transition in law enforcement coverage in the north end of the valley. |
| Performance Narrative: | Officers are encouraged to excel in areas of expertise and disciplines. They are also encouraged to become instructors/trainers to increase abilities in general and qualify them for supervisory considerations. |
| Other: | |

Core Services

- Civil processing
- Permitting and Licensing
- General operational support
- Training sessions
- Regional meetings

Key Performance Measures

| | Measure Type | 2015 Actual | 2016 Budget | 2016 Projected | 2017 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals. | Result | 100% | 100% | 100% | 100% |

117
Courtroom Security Activity

Purpose Statement

The purpose of the Courtroom Security Activity is to provide weapons screening and behavioral observations to judges, jury members, attorneys and witnesses in the district and county courts so they can exercise due process and conduct court business in a safe environment.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 38,445 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 38,445 | 0 |
| Expenditures | | | | |
| Personnel | 38,574 | 40,623 | 36,639 | 42,309 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 38,445 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 38,574 | 40,623 | 75,084 | 42,309 |
| Excess Revenues / (Net Cost to the County) | (38,574) | (40,623) | (36,639) | (42,309) |
| General Appropriation Required | 38,574 | 40,623 | 36,639 | 42,309 |
| Budget Variance | 11,868 | 0 | 3,984 | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | Addition of three FTEs shared between the Enforcement, Courtroom Security and Operational Support Activities, pending the transition in law enforcement coverage in the north end of the valley. |
| Performance Narrative: | We continue to strive for the allocation of a dedicated part-time officer, but the demands associated with service calls and tasks have risen significantly, which prioritizes a law enforcement presence outside of the courtrooms. Eventually becoming fully staffed should assist with improved accommodation of security at the courthouse. |
| Other: | |

Core Services

- Courthouse Security (courtroom security appointments, screenings, dispute resolutions, security checks, panic responses and secured courtrooms)

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of court hours without harm to judges, jury members, attorneys and witnesses. | Result | 100% | 100% | 100% | 100% |

118 Investigations Activity

Purpose Statement

The purpose of the Investigations Activity is to provide first response, crime scene preservation and comprehensive investigation services to the DA's office staff so they can properly determine whether to prosecute or dismiss cases.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 147,859 | 151,777 | 168,107 | 159,158 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 634 | 9,594 | 9,594 | 9,594 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 148,493 | 161,371 | 177,701 | 168,752 |
| Excess Revenues / (Net Cost to the County) | (148,493) | (161,371) | (177,701) | (168,752) |
| General Appropriation Required | 148,493 | 161,371 | 177,701 | 168,752 |
| Budget Variance | 12,878 | 0 | (16,330) | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The substantial increase in felonies and unattended-death cases, each of which may reflect only a single incident report individually, has resulted in the need to complete 40 or more supplemental reports and extended investigations. These cases are the direct product of proactive patrol activities as well as response to calls for service. Within the near future, it may be necessary to appoint another investigator. |
| Other: | |

Core Services

- Major crime investigations
- Minor crime investigations
- Crime investigation findings
- Evidence and property management

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of cases that are resolved by the District Attorney's Office without requests for additional investigation findings. | Result | 98% | 98% | 100% | 100% |



119
Major Incident Response Activity

Purpose Statement

The purpose of the Major Incident Responses Activity is to provide statutorily required private land wildfire, Hazardous Materials, and Search and Rescue coordination and response services to responders, residents and visitors of Gunnison County so they can take protective actions and safeguard life.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 19,391 | 17,000 | 17,748 | 17,000 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 19,391 | 17,000 | 17,748 | 17,000 |
| Expenditures | | | | |
| Personnel | 1,863 | 8,769 | 8,932 | 17,968 |
| Supplies | 2,025 | 10,000 | 10,000 | 10,000 |
| Purchased Services | 4,284 | 3,375 | 6,375 | 6,375 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 24,371 | 12,000 | 11,852 | 11,852 |
| Total Expenditures | 32,543 | 34,144 | 37,159 | 46,195 |
| Excess Revenues / (Net Cost to the County) | (13,152) | (17,144) | (19,411) | (29,195) |
| General Appropriation Required | 13,152 | 17,144 | 19,411 | 29,195 |
| Budget Variance | 10,329 | 0 | (2,267) | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Within the past year, we have experienced a new trend in helicopter assists (medical lift tickets), as well as increased search and rescue efforts for folks who have gotten themselves into great peril and at great distances from civilization. |
| Other: | |

Core Services

- Emergency coordination for private-land wildfires, Hazardous Materials (HAZMAT), and Search and Rescue
- Public Information and assistance

Key Performance Measures

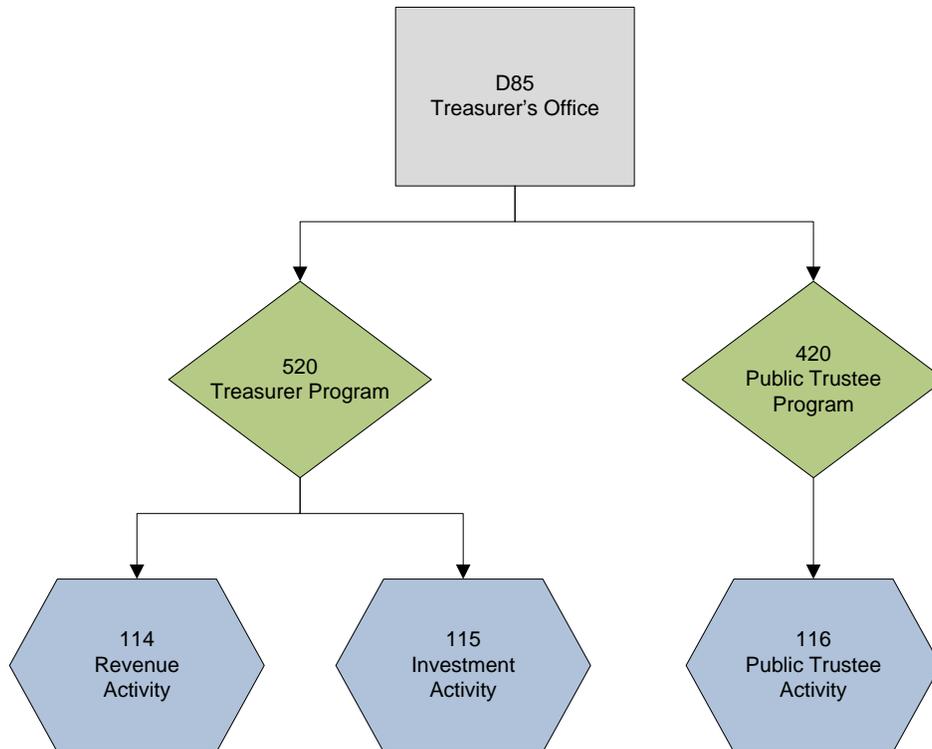
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of major incident coordinations without collateral injury to citizens and responders. | Result | 100% | 100% | 100% | 100% |

Mission Statement

The mission of the Gunnison County Treasurer and Public Trustee Office is to provide revenue collection, tax disbursement, investment, and neutral third-party foreclosure services to County government and its departments, taxing authorities, and parties to foreclosure so they can meet their obligations, fund needed services, and produce desired results for customers.

Elected Official

Debbie Dunbar
221 N. Wisconsin Street
Gunnison, CO 81230
(970) 641-2231
ddunbar@gunnisoncounty.org





Summary of Department Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Department Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 59,601 | 61,000 | 66,000 | 66,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 757,436 | 650,000 | 750,000 | 660,000 |
| Transfers In | 17,050 | 61,514 | 46,553 | 36,915 |
| Other Financing Sources and Misc. | 8,349 | 9,000 | 9,000 | 9,000 |
| Total Revenues | 842,436 | 781,514 | 871,553 | 771,915 |
| Expenditures | | | | |
| Personnel | 212,482 | 246,537 | 239,681 | 235,877 |
| Supplies | 11,106 | 14,100 | 13,181 | 12,829 |
| Purchased Services | 62,363 | 71,226 | 66,226 | 68,020 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 17,252 | 18,000 | 18,000 | 18,000 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 37,382 | 46,000 | 46,000 | 46,000 |
| Total Expenditures | 340,585 | 395,863 | 383,088 | 380,726 |
| Excess Revenues / (Net Cost to the County) | 501,851 | 385,651 | 488,465 | 391,189 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 153,209 | 0 | 102,814 | 0 |

Department Resources Restated by Fund

| | | | | |
|----------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| General Fund | 765,778 | 659,000 | 759,000 | 669,000 |
| Public Trustee Agency Fund | 76,658 | 122,514 | 112,553 | 102,915 |
| Total Revenues | 842,436 | 781,514 | 871,553 | 771,915 |
| Expenditures | | | | |
| General Fund | 273,084 | 275,585 | 270,535 | 277,811 |
| Public Trustee Agency Fund | 67,500 | 120,278 | 112,553 | 102,915 |
| Total Expenditures | 340,585 | 395,863 | 383,088 | 380,726 |



**520
Treasurer's Office Program**

Purpose Statement

The purpose of the Treasurer's Office Program is to provide investment and tax revenue collections and disbursement services to the public, Board of County Commissioners, taxing authorities and lien holders so they can experience the secure, accurate and timely management of their money.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 757,436 | 650,000 | 750,000 | 660,000 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 8,341 | 9,000 | 9,000 | 9,000 |
| Total Revenues | 765,778 | 659,000 | 759,000 | 669,000 |
| Expenditures | | | | |
| Personnel | 188,814 | 180,021 | 180,019 | 185,372 |
| Supplies | 10,684 | 13,600 | 12,981 | 12,329 |
| Purchased Services | 56,335 | 63,964 | 59,535 | 62,110 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 17,252 | 18,000 | 18,000 | 18,000 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 273,084 | 275,585 | 270,535 | 277,811 |
| Excess Revenues / (Net Cost to the County) | 492,693 | 383,415 | 488,465 | 391,189 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 146,362 | 0 | 105,050 | 0 |



**114
Revenue Activity**

Purpose Statement

The purpose of the Revenue Activity is to provide revenue collection, accounting, and disbursement services to taxing authorities, County departments, taxpayers, and tax lien holders so they can meet their obligations, fund needed services, and produce results for customers.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 757,436 | 650,000 | 750,000 | 660,000 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 8,341 | 9,000 | 9,000 | 9,000 |
| Total Revenues | 765,778 | 659,000 | 759,000 | 669,000 |
| Expenditures | | | | |
| Personnel | 176,730 | 167,471 | 167,469 | 172,815 |
| Supplies | 10,684 | 13,600 | 12,981 | 12,329 |
| Purchased Services | 55,165 | 61,464 | 57,035 | 59,710 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 17,252 | 18,000 | 18,000 | 18,000 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 259,830 | 260,535 | 255,485 | 262,854 |
| Excess Revenues / (Net Cost to the County) | 505,948 | 398,465 | 503,515 | 406,146 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 144,474 | 0 | 105,050 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Increase of \$4,566, most significantly because of an increase in revenue from Treasurer's fees. |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The number of tax statements that are sent via email continues to increase, which has cut down on mailing costs. |
| Other: | |

Core Services

- Deposited Dollars
- Property Tax Notices
- Accounting Reports: Board, Public, Departments
- Revenue Disbursements
- Tax Lien Sales
- Tax Certification
- Mobile Home Authentication
- Delinquent Tax Notices
- Certificates of Purchase

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Percentage of revenue dollars collected that are available for investment purposes within one business day (deposited via daily deposits within one business day). | Result | 98% | 97% | 98% | 98% |
| Percentage of property tax notices and delinquent tax notices mailed/issued within established deadlines. | Result | 100% | 100% | 100% | 100% |
| Percentage of financial reports issued with no errors. | Result | 100% | 95% | 100% | 98% |
| Percentage of financial reports issued within established statutory deadlines. | Result | 100% | 95% | 100% | 98% |



**115
Investment Activity**

Purpose Statement

The purpose of the Investment Activity is to provide investment and reporting services to the Board of County Commissioners so they can know at any time what resources are available, have ready access to liquid fiscal resources, and can securely invest for a modest return.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 12,085 | 12,550 | 12,550 | 12,557 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 1,170 | 2,500 | 2,500 | 2,400 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 13,255 | 15,050 | 15,050 | 14,957 |
| Excess Revenues / (Net Cost to the County) | (13,255) | (15,050) | (15,050) | (14,957) |
| General Appropriation Required | 13,255 | 15,050 | 15,050 | 14,957 |
| Budget Variance | 1,888 | 0 | 0 | 0 |

Budget Changes

| | |
|-----------------------------|---|
| Proposed Change in Funding: | None |
| Proposed Change in FTEs: | None |
| Performance Narrative: | Interest rates increased very little in 2017, and expectations are that this could continue into 2018. Since performance in this activity is market driven, little to no change in performance is expected. |
| Other: | |

Core Services

- Earned interest dollars
- Monthly investment reports
- Securities purchases

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|-----------------------------------|--------------|-------------|-------------|----------------|-------------|
| Percentage return on investments. | Result | 0.86% | 1.0% | 1.0% | 1.0% |



**420
Public Trustee Program**

Purpose Statement

The purpose of the Public Trustee Program is to provide third-party neutral foreclosure and release services to property owners, lenders, and lien holders so they can be assured that property will be transferred in a timely manner following a fair and secure process for all parties.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 59,601 | 61,000 | 66,000 | 66,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 17,050 | 61,514 | 46,553 | 36,915 |
| Other Financing Sources and Misc. | 7 | 0 | 0 | 0 |
| Total Revenues | 76,658 | 122,514 | 112,553 | 102,915 |
| Expenditures | | | | |
| Personnel | 23,668 | 66,516 | 59,662 | 50,505 |
| Supplies | 422 | 500 | 200 | 500 |
| Purchased Services | 6,028 | 7,262 | 6,691 | 5,910 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 37,382 | 46,000 | 46,000 | 46,000 |
| Total Expenditures | 67,500 | 120,278 | 112,553 | 102,915 |
| Excess Revenues / (Net Cost to the County) | 9,158 | 2,236 | 0 | 0 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 6,847 | 0 | (2,236) | 0 |



**116
Public Trustee Activity**

Purpose Statement

The purpose of the Public Trustee Activity is to provide third-party neutral foreclosure and release services to property owners, lenders, and lien holders so they can be assured that property will be transferred in a timely manner following a fair and secure process for all parties.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 59,601 | 61,000 | 66,000 | 66,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 17,050 | 61,514 | 46,553 | 36,915 |
| Other Financing Sources and Misc. | 7 | 0 | 0 | 0 |
| Total Revenues | 76,658 | 122,514 | 112,553 | 102,915 |
| Expenditures | | | | |
| Personnel | 23,668 | 66,516 | 59,662 | 50,505 |
| Supplies | 422 | 500 | 200 | 500 |
| Purchased Services | 6,028 | 7,262 | 6,691 | 5,910 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 37,382 | 46,000 | 46,000 | 46,000 |
| Total Expenditures | 67,500 | 120,278 | 112,553 | 102,915 |
| Excess Revenues / (Net Cost to the County) | 9,158 | 2,236 | 0 | 0 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 6,847 | 0 | (2,236) | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Decrease of \$17,162, most significantly due to decrease in health insurance premiums. |
| Proposed Change in FTEs: | None. |
| Performance Narrative: | Revenues from foreclosures have remained down while releases have slightly increased. |
| Other: | |

Core Services

- Foreclosure Sales
- Notices of Sales
- Notices of Rights
- Releases of Deeds of Trust
- Telephone/Email Responses to Inquiries
- Attorney Invoices
- Newspaper Publications

Key Performance Measures

| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|--------------|-------------|-------------|----------------|-------------|
| Percentage of foreclosure actions completed within established statutory deadlines. | Result | 100% | 100% | 100% | 100% |
| Number of properties handled via foreclosure and release services. | Output | 1,114 | 1,000 | 1,102 | 1,100 |

Mission Statement

The mission of Veterans' Services is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Veterans' Services Officer

Stephen J. Otero
225 N. Pine Street
Gunnison, CO 81230
(970) 641-7919





Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 8,316 | 5,427 | 8,316 | 11,700 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 8,316 | 5,427 | 8,316 | 11,700 |
| Expenditures | | | | |
| Personnel | 3,912 | 4,009 | 5,850 | 8,457 |
| Supplies | 72 | 165 | 100 | 165 |
| Purchased Services | 361 | 1,253 | 2,119 | 3,262 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 4,344 | 5,427 | 8,069 | 11,884 |
| Excess Revenues / (Net Cost to the County) | 3,972 | 0 | 247 | (184) |
| General Appropriation Required | 0 | 0 | 0 | 184 |
| Budget Variance | 5,399 | 0 | 247 | 0 |

Resources Restated by Fund

| | | | | |
|---------------------------|--------------|--------------|--------------|---------------|
| Revenues | | | | |
| General Fund | 8,316 | 5,427 | 8,316 | 11,700 |
| Total Revenues | 8,316 | 5,427 | 8,316 | 11,700 |
| Expenditures | | | | |
| General Fund | 4,344 | 5,427 | 8,069 | 11,634 |
| Total Expenditures | 4,344 | 5,427 | 8,069 | 11,634 |

**535
Veterans Program**

Purpose Statement

The purpose of the Veterans Program is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 8,316 | 5,427 | 8,316 | 11,700 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 8,316 | 5,427 | 8,316 | 11,700 |
| Expenditures | | | | |
| Personnel | 3,912 | 4,009 | 5,850 | 8,457 |
| Supplies | 72 | 165 | 100 | 165 |
| Purchased Services | 361 | 1,253 | 2,119 | 3,262 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 4,344 | 5,427 | 8,069 | 11,884 |
| Excess Revenues / (Net Cost to the County) | 3,972 | 0 | 247 | (184) |
| General Appropriation Required | 0 | 0 | 0 | 184 |
| Budget Variance | 5,399 | 0 | 247 | 0 |

**806
Veterans Activity**

Purpose Statement

The purpose of the Veterans Activity is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 8,316 | 5,427 | 8,316 | 11,700 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 8,316 | 5,427 | 8,316 | 11,700 |
| Expenditures | | | | |
| Personnel | 3,912 | 4,009 | 5,850 | 8,457 |
| Supplies | 72 | 165 | 100 | 165 |
| Purchased Services | 361 | 1,253 | 2,119 | 3,262 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 4,344 | 5,427 | 8,069 | 11,884 |
| Excess Revenues / (Net Cost to the County) | 3,972 | 0 | 247 | (184) |
| General Appropriation Required | 0 | 0 | 0 | 184 |
| Budget Variance | 5,399 | 0 | 247 | 0 |

Budget Changes

| | |
|-----------------------------|--|
| Proposed Change in Funding: | Increase of \$6,273 from the State. |
| Proposed Change in FTEs: | None |
| Performance Narrative: | The veteran population is on a declining trend due to the economy, deaths and little military activity. According to the VA figures, Gunnison County had 1,360 veterans in 2003 and 957 in 2013. A loss of about 30%. This is not an uncommon trend in many low-population counties in Colorado. |

Other:

Core Services

- Veteran Assistance Sessions
- Claim Filings

Key Performance Measures

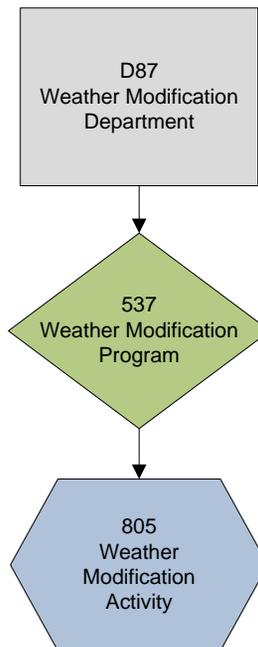
| | Measure Type | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|--------------|-------------|-------------|----------------|-------------|
| Number of contacts for service. | Output | 100 | 100 | 110 | 100 |
| Number of phone calls received and made. | Output | 162 | 150 | 160 | 150 |

Mission Statement

As of 2016, the responsibilities of this program have been transferred to the Upper Gunnison River Water Conservancy District (UGRWCD). Gunnison County will continue as a funding partner.

Program Director

Linda Nienhueser
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2203
lnienhueser@gunnisoncounty.org





Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 10,000 | 10,000 | 10,000 | 10,000 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 10,000 | 10,000 | 10,000 | 10,000 |
| Excess Revenues / (Net Cost to the County) | (10,000) | (10,000) | (10,000) | (10,000) |
| General Appropriation Required | 10,000 | 10,000 | 10,000 | 10,000 |
| Budget Variance | 1,040 | 0 | 0 | 0 |

Program Resources Restated by Fund

| | | | | |
|---------------------------|---------------|---------------|---------------|---------------|
| Revenues | | | | |
| General Fund | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| General Fund | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditures | 10,000 | 10,000 | 10,000 | 10,000 |



537
Weather Modification Program

Purpose Statement

The purpose of Weather Modification Program is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Summary of Program Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Program Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 10,000 | 10,000 | 10,000 | 10,000 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 10,000 | 10,000 | 10,000 | 10,000 |
| Excess Revenues / (Net Cost to the County) | (10,000) | (10,000) | (10,000) | (10,000) |
| General Appropriation Required | 10,000 | 10,000 | 10,000 | 10,000 |
| Budget Variance | 1,040 | 0 | 0 | 0 |



805
Weather Modification Activity

Purpose Statement

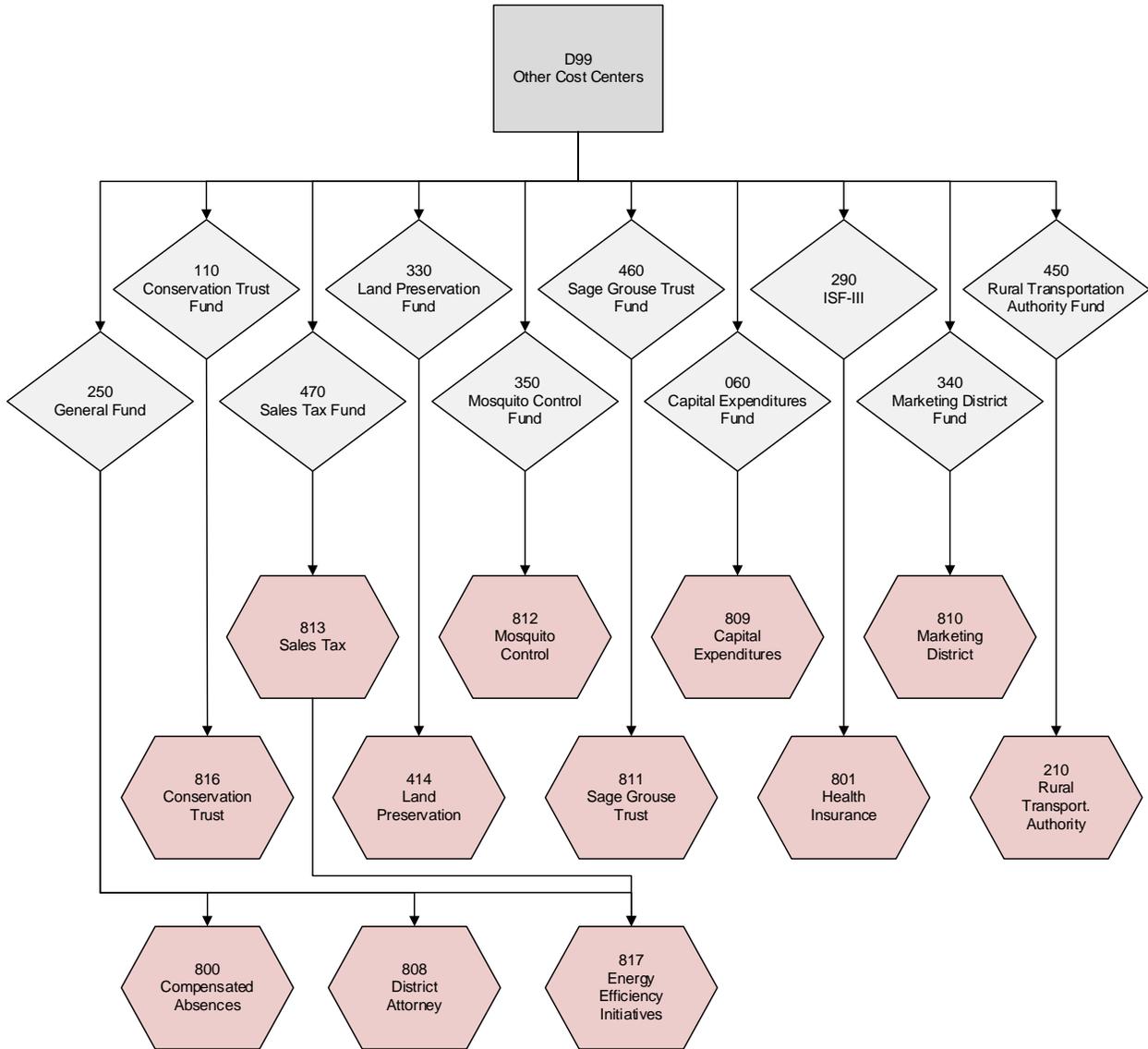
The purpose of Weather Modification Activity is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Resource Summary

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Activity Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 10,000 | 10,000 | 10,000 | 10,000 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 10,000 | 10,000 | 10,000 | 10,000 |
| Excess Revenues / (Net Cost to the County) | (10,000) | (10,000) | (10,000) | (10,000) |
| General Appropriation Required | 10,000 | 10,000 | 10,000 | 10,000 |
| Budget Variance | 1,040 | 0 | 0 | 0 |

Description

The Other Cost Centers section is used to detail revenues and expenditures that are not included in the preceding Budgeting for Results section since these cost centers do not participate in Strategic Planning.





Summary of Other Cost Center Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Department Specific Revenues | | | | |
| Taxes | 15,348,356 | 15,317,637 | 16,259,338 | 16,679,685 |
| Licenses and Permits | 211,955 | 80,000 | 183,000 | 80,000 |
| Intergovernmental | 1,245,694 | 946,224 | 1,170,498 | 1,639,313 |
| Charges for Services | 105,557 | 80,000 | 102,100 | 106,552 |
| Contributions and Other Grants | 0 | 5,393 | 55,393 | 25,000 |
| Fines & Forfeitures | 22,088 | 11,200 | 24,884 | 27,500 |
| Investment Income | 119,229 | 161,386 | 171,792 | 136,126 |
| Interfund Revenues | 2,191,317 | 2,236,700 | 2,252,362 | 2,251,000 |
| Transfers In | 2,441,159 | 2,711,970 | 2,815,053 | 3,221,915 |
| Other Financing Sources and Misc. | 505,080 | 285,800 | 155,768 | 123,850 |
| Total Revenues | 22,190,434 | 21,836,310 | 23,190,188 | 24,290,942 |
| Expenditures | | | | |
| Personnel | 24,091 | 25,551 | 137,303 | 82,506 |
| Supplies | 92,267 | 154,700 | 126,200 | 154,700 |
| Purchased Services | 2,975,067 | 3,329,768 | 3,380,119 | 3,576,147 |
| Community Prgms/Contributions | 233,707 | 593,500 | 363,500 | 799,750 |
| Financing Costs | 2,119,863 | 2,112,719 | 2,140,033 | 2,207,584 |
| Transfers Out | 2,647,517 | 3,571,655 | 3,595,094 | 2,912,103 |
| Capital Outlay | 1,195,146 | 833,352 | 1,108,688 | 2,088,129 |
| Miscellaneous (Extraordinary/Special) | 3,860,825 | 6,308,104 | 5,610,343 | 5,304,807 |
| Total Expenditures | 13,148,483 | 16,929,349 | 16,461,280 | 17,125,726 |
| Excess Revenues / (Net Cost to the County) | 9,041,951 | 4,906,962 | 6,728,908 | 7,165,216 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 3,878,254 | 0 | 1,821,947 | 0 |



Other Cost Center Resources Restated by Fund

| Revenues | | | | |
|---------------------------|-------------------|-------------------|-------------------|-------------------|
| General Fund | 9,764,525 | 10,311,604 | 10,730,373 | 10,620,970 |
| Conservation Trust Fund | 63,074 | 54,000 | 57,051 | 63,079 |
| Debt Service Fund | 2,006,344 | 1,999,018 | 1,999,414 | 1,993,883 |
| Sales Tax Fund | 1,901,642 | 1,863,900 | 1,936,300 | 1,950,550 |
| Land Preservation Fund | 400,439 | 370,500 | 434,740 | 447,572 |
| Mosquito Control Fund | 91,333 | 93,268 | 93,423 | 95,173 |
| Sage Grouse Trust Fund | 68,240 | 70,200 | 65,400 | 81,952 |
| Capital Expenditures Fund | 138,097 | 132,820 | 317,370 | 978,764 |
| ISF-III | 2,556,821 | 2,537,200 | 2,410,877 | 2,391,500 |
| Marketing District Fund | 1,735,727 | 1,407,700 | 1,900,515 | 1,981,078 |
| Rural Transportation Fund | 3,464,191 | 2,996,100 | 3,244,725 | 3,686,420 |
| Total Revenues | 22,190,434 | 21,836,310 | 23,190,188 | 24,290,942 |
| Expenditures | | | | |
| General Fund | 2,465,307 | 2,715,207 | 2,970,474 | 2,765,130 |
| Road and Bridge Fund | 12,291 | 0 | 20,814 | 30,000 |
| Conservation Trust Fund | 72,570 | 127,890 | 103,391 | 88,139 |
| Debt Service Fund | 2,006,248 | 1,999,018 | 1,999,003 | 1,993,883 |
| Sales Tax Fund | 1,680,939 | 2,655,134 | 2,881,498 | 2,347,578 |
| Land Preservation Fund | 147,182 | 485,238 | 255,199 | 705,420 |
| Mosquito Control Fund | 91,210 | 93,173 | 93,121 | 94,513 |
| Sage Grouse Trust Fund | 77,496 | 73,209 | 76,417 | 45,000 |
| Capital Expenditures Fund | 172,238 | 132,820 | 308,270 | 1,177,164 |
| ISF-III | 2,464,069 | 2,785,534 | 2,548,915 | 2,489,756 |
| Marketing District Fund | 1,466,710 | 1,744,490 | 1,771,358 | 1,981,078 |
| Rural Transportation Fund | 2,492,223 | 4,117,636 | 3,432,820 | 3,408,065 |
| Total Expenditures | 13,148,483 | 16,929,349 | 16,461,280 | 17,125,726 |



**800
Compensated Absences**

Organizational Functions

This cost center’s budget serves as a reserve for payment of unused vacation and sick leave accruals upon employment separation. All compensatory time paid at employment separation is charged to the employee’s home department.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 12,291 | 14,119 | 125,572 | 69,825 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 12,291 | 14,119 | 125,572 | 69,825 |
| Excess Revenues / (Net Cost to the County) | (12,291) | (14,119) | (125,572) | (69,825) |
| General Appropriation Required | 12,291 | 14,119 | 125,572 | 69,825 |
| Budget Variance | 1,828 | 0 | (111,453) | 0 |



**808
District Attorney**

Organizational Functions

The District Attorney’s office prosecutes crimes within the Seventh Judicial District and coordinates delivery of services to victims. Additional functions involve litigation relating to seizure and forfeiture of assets related to crimes, mental health and alcohol commitments as well as other statutory functions. The Office of the District Attorney, Seventh Judicial District, serves six counties and seven different courthouses in: Gunnison, Delta, Hinsdale, Montrose, Ouray and San Miguel. Each County provides funding to the District Attorney’s office in proportion to its percentage of the total District population.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 313,307 | 333,952 | 333,952 | 358,321 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 313,307 | 333,952 | 333,952 | 358,321 |
| Excess Revenues / (Net Cost to the County) | (313,307) | (333,952) | (333,952) | (358,321) |
| General Appropriation Required | 313,307 | 333,952 | 333,952 | 358,321 |
| Budget Variance | 0 | 0 | 0 | 0 |



**814
Other Administration**

Organizational Functions

This cost center contains revenue and expenditure items that are for the benefit of the entire General Fund and those that are not directly allocable to a specific department or activity. Revenues include property tax revenue, earnings on investments, specific ownership tax, severance tax, workforce impact fees, and the pass-through of property taxes to the Gunnison County Library District. Expenditures in this cost center include audit costs, cost allocation plan, Treasurer’s fees, mapping services, bank fees, postage machine costs, general liability and property insurance, employee newsletter, employee recognition and Christmas party costs.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 8,601,662 | 9,025,713 | 9,108,713 | 9,385,200 |
| Licenses and Permits | 211,955 | 80,000 | 183,000 | 80,000 |
| Intergovernmental | 235,050 | 125,022 | 267,897 | 120,000 |
| Charges for Services | 37,597 | 10,000 | 37,100 | 25,000 |
| Contributions and Other Grants | 0 | 0 | 50,000 | 25,000 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 78,987 | 103,000 | 96,540 | 73,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 576,173 | 967,569 | 973,570 | 912,420 |
| Other Financing Sources and Misc. | 23,101 | 300 | 13,553 | 350 |
| Total Revenues | 9,764,525 | 10,311,604 | 10,730,373 | 10,620,970 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 353,229 | 373,479 | 483,379 | 420,104 |
| Community Prgms/Contributions | 90,000 | 93,500 | 93,500 | 79,750 |
| Financing Costs | 136 | 0 | 0 | 0 |
| Transfers Out | 832,857 | 647,888 | 703,245 | 689,473 |
| Capital Outlay | 0 | 0 | 45,000 | 15,000 |
| Miscellaneous (Extraordinary/Special) | 859,136 | 1,242,369 | 1,196,740 | 1,155,157 |
| Total Expenditures | 2,135,359 | 2,357,236 | 2,521,864 | 2,359,484 |
| Excess Revenues / (Net Cost to the County) | 7,629,166 | 7,954,368 | 8,208,509 | 8,261,486 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | (270,067) | 0 | 254,141 | 0 |



817
Energy Efficiency Initiatives

Organizational Functions

This cost center is used to track expenditures related to Energy Efficiency Initiative including cost related to the Gunnison County Green Team, the Carbon Neutrality Task Force and the 2010 lease purchase payments used to enter into a Performance Contract with Ennovate Corporation to \$1,168,919 in energy improvement in County buildings.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 0 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 21 | 0 | 0 | 0 |
| Purchased Services | 19,388 | 13,100 | 7,508 | 10,608 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 113,386 | 113,386 | 113,386 | 113,386 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 5,500 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 132,795 | 126,486 | 126,394 | 123,994 |
| Excess Revenues / (Net Cost to the County) | (132,795) | (126,486) | (126,394) | (123,994) |
| General Appropriation Required | 132,795 | 126,486 | 126,394 | 123,994 |
| Budget Variance | (10,009) | 0 | 92 | 0 |



**816
Conservation Trust**

Organizational Functions

The Conservation Trust Fund was established by Gunnison County in 1984 when the Colorado State Lottery was initiated. The County receives a share back of lottery proceeds, which is based on a per capita formula that is established by the State. The County also receives a redistribution from the Gunnison County Metropolitan Recreation District. This redistribution began in 2001. The funds may be expended for the acquisition, development and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|-----------------|-------------------|-----------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 62,579 | 53,500 | 56,551 | 62,579 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 495 | 500 | 500 | 500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 63,074 | 54,000 | 57,051 | 63,079 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 638 | 500 | 600 | 600 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 1 | 40 | 40 | 40 |
| Transfers Out | 71,931 | 127,350 | 102,751 | 87,499 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 72,570 | 127,890 | 103,391 | 88,139 |
| Excess Revenues / (Net Cost to the County) | (9,496) | (73,890) | (46,340) | (25,060) |
| General Appropriation Required | 9,496 | 73,890 | 46,340 | 25,060 |
| Budget Variance | 11,694 | 0 | 27,550 | 0 |



813
Sales Tax

Organizational Functions

This fund is used to account for the 1% Gunnison County sales tax that is restricted for capital expenditures. One-half (1/2) of the County sales tax collected within any incorporated municipality, less the sales tax allocated to the Land Preservation Fund, is distributed to that municipality. All other sales tax is retained by Gunnison County and used solely for capital outlay, capital expenditures, or for the retirement of debt related to capital expenditures.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 1,885,804 | 1,850,900 | 1,920,000 | 1,936,550 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 7,681 | 3,000 | 6,300 | 3,000 |
| Investment Income | 8,157 | 10,000 | 10,000 | 11,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 1,901,642 | 1,863,900 | 1,936,300 | 1,950,550 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 37,468 | 39,375 | 39,363 | 40,729 |
| Community Prgms/Contributions | 1,407 | 20,000 | 20,000 | 20,000 |
| Financing Costs | 20 | 200 | 27,529 | 100,200 |
| Transfers Out | 1,525,889 | 2,478,973 | 2,578,872 | 2,070,155 |
| Capital Outlay | 0 | 0 | 99,240 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 1,564,784 | 2,538,548 | 2,765,004 | 2,231,084 |
| Excess Revenues / (Net Cost to the County) | 336,857 | (674,648) | (828,704) | (280,534) |
| General Appropriation Required | 0 | 674,648 | 828,704 | 280,534 |
| Budget Variance | 219,958 | 0 | (154,056) | 0 |



414
Land Preservation

Organizational Functions

This fund is used for open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County, and in connection with any of the foregoing to use the fund to match public and private grants or to acquire interests or easements in land and water rights. The fund is administered by an eight-member board of citizens appointed (two each) by Gunnison County, City of Gunnison, Town of Crested Butte, and the Town of Mt. Crested Butte.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 399,576 | 370,000 | 427,740 | 440,572 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 863 | 500 | 7,000 | 7,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 400,439 | 370,500 | 434,740 | 447,572 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 4,880 | 5,238 | 5,199 | 5,420 |
| Community Prgms/Contributions | 142,300 | 480,000 | 250,000 | 700,000 |
| Financing Costs | 3 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 147,182 | 485,238 | 255,199 | 705,420 |
| Excess Revenues / (Net Cost to the County) | 253,257 | (114,738) | 179,541 | (257,848) |
| General Appropriation Required | 0 | 114,738 | 0 | 257,848 |
| Budget Variance | 306,533 | 0 | 294,279 | 0 |



**812
Mosquito Control**

Organizational Functions

The designated mosquito control area encompasses approximately 37 square miles including the City of Gunnison and is governed by Gunnison County Ordinance No. 11. This program is for cost-shared bio-rational integrated mosquito control. The program goals include a process consisting of the balanced use of cultural, biological, and chemical procedures that are environmentally compatible and economically feasible to reduce the mosquito population to a tolerable level.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 60,674 | 62,024 | 62,015 | 63,285 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 15,207 | 15,529 | 15,529 | 15,846 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 245 | 186 | 350 | 196 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 15,207 | 15,529 | 15,529 | 15,846 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 91,333 | 93,268 | 93,423 | 95,173 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 90,010 | 91,985 | 91,933 | 93,853 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 1,200 | 1,188 | 1,188 | 660 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 91,210 | 93,173 | 93,121 | 94,513 |
| Excess Revenues / (Net Cost to the County) | 123 | 95 | 302 | 660 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | (242) | 0 | 207 | 0 |



**811
Sage Grouse Trust**

Organizational Functions

This fund is used to account for expenditures concerning the preservation of the Sage Grouse, The U.S. Bureau of Land Management’s (BLM’s) environmental assessment, in order to complete the land transfer of the landfill from the BLM required a surcharge on landfill fees through 2014. The revenue in this fund was generated by a \$1.00 per cubic yard surcharge included as part of the landfill fees. In 2015 the rate schedule included a \$3.75 per ton surcharge on waste brought to the Gunnison County Landfill. The 2017 rate schedule will contain the same surcharge.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 67,960 | 70,000 | 65,000 | 81,552 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 280 | 200 | 400 | 400 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 68,240 | 70,200 | 65,400 | 81,952 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 1,682 | 2,100 | 2,000 | 2,000 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 1 | 0 | 0 | 0 |
| Transfers Out | 75,813 | 71,109 | 74,417 | 43,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 77,496 | 73,209 | 76,417 | 45,000 |
| Excess Revenues / (Net Cost to the County) | (9,256) | (3,009) | (11,017) | 36,952 |
| General Appropriation Required | 9,256 | 3,009 | 11,017 | 0 |
| Budget Variance | 13,458 | 0 | (8,008) | 0 |



**809
Capital Expenditures**

Organizational Functions

This fund is used to account for major capital projects that are funded by a restricted revenue source, i.e. grants, multi-agency funding agreements, bond proceeds, etc.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|----------------|-------------------|------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 97,427 | 184,751 | 390,982 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 5,393 | 5,393 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | (478) | 0 | 9,100 | 1,600 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 138,575 | 30,000 | 118,126 | 586,182 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 138,097 | 132,820 | 317,370 | 978,764 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 70 | 23,533 | 44,481 | 53,100 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 3 | 0 | 0 | 0 |
| Transfers Out | 33,000 | 0 | 0 | 0 |
| Capital Outlay | 139,165 | 99,352 | 263,789 | 1,114,129 |
| Miscellaneous (Extraordinary/Special) | 0 | 9,935 | 0 | 9,935 |
| Total Expenditures | 172,238 | 132,820 | 308,270 | 1,177,164 |
| Excess Revenues / (Net Cost to the County) | (34,141) | 0 | 9,100 | (198,400) |
| General Appropriation Required | 34,141 | 0 | 0 | 198,400 |
| Budget Variance | (1,241) | 0 | 9,100 | 0 |



**801
Health Insurance**

Organizational Functions

This fund accounts for the "Reimbursable Employer Account" reserves used to cover unemployment insurance claims. Reserves are funded annually to cover estimated unemployment payments as well as to accumulate an adequate reserve balance. In addition, the fund accounts for the Employee Assistance Program. Gunnison County purchases services from a third party administrator to provide emotional, financial and legal counseling services to employees. The ISF III fund is also used to account for the County's partially self-funded employee health insurance plans. Reserves to pay claims, stop-loss premiums, and administrative costs are funded by employee and County contributions and are deducted through monthly payroll.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 17,613 | 15,000 | 18,000 | 17,000 |
| Interfund Revenues | 2,191,317 | 2,236,700 | 2,252,362 | 2,251,000 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 347,891 | 285,500 | 140,515 | 123,500 |
| Total Revenues | 2,556,821 | 2,537,200 | 2,410,877 | 2,391,500 |
| Expenditures | | | | |
| Personnel | 11,800 | 11,432 | 11,731 | 12,681 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 115,534 | 125,902 | 148,132 | 166,035 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 24 | 0 | 0 | 0 |
| Transfers Out | 1,452 | 0 | 2,035 | 4,740 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 2,335,259 | 2,648,200 | 2,387,017 | 2,306,300 |
| Total Expenditures | 2,464,069 | 2,785,534 | 2,548,915 | 2,489,756 |
| Excess Revenues / (Net Cost to the County) | 92,752 | (248,334) | (138,038) | (98,256) |
| General Appropriation Required | 0 | 248,334 | 138,038 | 98,256 |
| Budget Variance | 220,187 | 0 | 110,296 | 0 |



**810
Marketing District**

Organizational Functions

The Local Marketing District (LMD) was created by voter approved ballot question in November of 2002. In November 2009 the LMD Tax initiative was passed by voters, 77.2%, to continue collections on into the future without a sunset provision. The District is supported through a special district marketing tax of 4% (similar to a lodging tax) and is collected on a county-wide basis. The governing board of the Local Marketing District is the Board of County Commissioners. The purpose of the District is to promote Gunnison County's tourism economic sector. The marketing effort is primarily implemented through a contract with the Gunnison/Crested Butte Tourism Association (TA).

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 1,723,475 | 1,400,000 | 1,883,870 | 1,958,078 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 9,196 | 5,700 | 12,584 | 19,000 |
| Investment Income | 3,057 | 2,000 | 4,061 | 4,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 1,735,727 | 1,407,700 | 1,900,515 | 1,981,078 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 1,435,625 | 1,723,254 | 1,739,222 | 1,907,477 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 11 | 25 | 25 | 25 |
| Transfers Out | 17,824 | 5,611 | 15,611 | 6,576 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 13,250 | 15,600 | 16,500 | 67,000 |
| Total Expenditures | 1,466,710 | 1,744,490 | 1,771,358 | 1,981,078 |
| Excess Revenues / (Net Cost to the County) | 269,018 | (336,790) | 129,157 | 0 |
| General Appropriation Required | 0 | 336,790 | 0 | 0 |
| Budget Variance | 431,762 | 0 | 465,947 | 0 |



210
Rural Transportation Authority

Organizational Functions

The Rural Transportation Authority (RTA) was created through a ballot initiative in November of 2002, which created a .6% sales tax within Gunnison County with the exception of the cities of Marble, Ohio City, Pitkin, and Somerset and a .35% sales tax within the City of Gunnison. In 2015 the voters approved increasing the tax to 1.0% tax within the RTA District Boundaries. The RTA is a distinct legal entity, separate from the county, governed by an eight-member board appointed by the RTA Partners: Mt. Crested Butte, Crested Butte, City of Gunnison and Gunnison County. The RTA is funded through a sales tax and has the primary purpose of enhancing transportation; both air service and ground, in Gunnison County.

Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 2,677,165 | 2,609,000 | 2,857,000 | 2,896,000 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 637,328 | 357,100 | 355,025 | 763,920 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 5,210 | 2,500 | 6,000 | 5,500 |
| Investment Income | 10,399 | 27,500 | 25,000 | 21,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources and Misc. | 134,088 | 0 | 1,700 | 0 |
| Total Revenues | 3,464,191 | 2,996,100 | 3,244,725 | 3,686,420 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 92,246 | 154,700 | 126,200 | 154,700 |
| Purchased Services | 603,236 | 597,350 | 484,350 | 517,900 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 30 | 50 | 50 | 50 |
| Transfers Out | 87,550 | 239,536 | 116,975 | 10,000 |
| Capital Outlay | 1,055,981 | 734,000 | 695,159 | 959,000 |
| Miscellaneous (Extraordinary/Special) | 653,179 | 2,392,000 | 2,010,086 | 1,766,415 |
| Total Expenditures | 2,492,223 | 4,117,636 | 3,432,820 | 3,408,065 |
| Excess Revenues / (Net Cost to the County) | 971,968 | (1,121,536) | (188,095) | 278,355 |
| General Appropriation Required | 0 | 1,121,536 | 188,095 | 0 |
| Budget Variance | 2,017,308 | 0 | 933,441 | 0 |

999**Gunnison Valley Health System****Organizational Functions**

The Gunnison Valley Health System includes activities related to the operation of the Gunnison Valley Hospital, the Gunnison Health Care Center, Hospice and the Palisade Assisted Living facility.

The Gunnison Valley Hospital is a 24 bed, Critical Access, acute care, rural hospital with levels of care including: acute inpatient hospitalization, emergency room, ICU/CCU, obstetrics, outpatient ancillary services, swing-bed, general surgery and orthopedic surgery.

The Health Care Center at Gunnison Living Community provides long-term care to those over age 65 with chronic conditions and short-term rehabilitative services to a smaller population of individuals with acute conditions. This service is provided 24 hours a day, 365 days a year. The Center has a 12-bed special care unit for individuals with dementia issues.

The Hospice and Palliative Care of the Gunnison Valley offers services in the home or facility setting. These services are palliative in nature providing comfort and dignity to individuals with a terminal diagnosis, as well as on-going support for individuals with chronic conditions. Support of family members is a part of the service with the individuals being followed for up to 18 months after the death of the patient.

The Willows Assisted Living is a 15-bed Assisted Living facility. The Willows offers services to individuals age 55 and older who need some assistance with cooking, cleaning and homemaker services and do not require substantive medical services. The Gunnison Health Care Center received a 1 mill tax levy to support the operation of the Center in 2009.

Gunnison Valley Health is a county entity but is governed by an independent Board of Trustees appointed by the Board of County Commissioners.



Summary of Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 670,276 | 717,750 | 721,504 | 740,520 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 45,410,013 | 44,507,352 | 47,642,879 | 50,324,470 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 155,185 | 222,414 | 718,646 | 176,353 |
| Total Revenues | 46,235,474 | 45,447,516 | 49,083,029 | 51,241,343 |
| Expenditures | | | | |
| Personnel | 22,037,112 | 22,408,513 | 23,200,982 | 24,131,676 |
| Supplies | 5,506,989 | 5,549,994 | 5,710,500 | 5,734,392 |
| Purchased Services | 3,691,968 | 4,077,055 | 3,774,476 | 3,834,283 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 350,307 | 378,149 | 398,632 | 625,000 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 1,738,159 | 1,884,908 | 1,768,186 | 2,170,744 |
| Miscellaneous (Extraordinary/Special) | 5,269,445 | 5,975,253 | 5,573,767 | 6,086,954 |
| Total Expenditures | 38,593,980 | 40,273,872 | 40,426,543 | 42,583,049 |
| Excess Revenues / (Net Cost to the County) | 7,641,494 | 5,173,644 | 8,656,486 | 8,658,294 |
| General Appropriation Required | 0 | 0 | 0 | 0 |
| Budget Variance | 5,923,072 | 0 | 3,482,842 | 0 |



Personnel

Full-Time Equivalent History

Changes in Staffing Levels

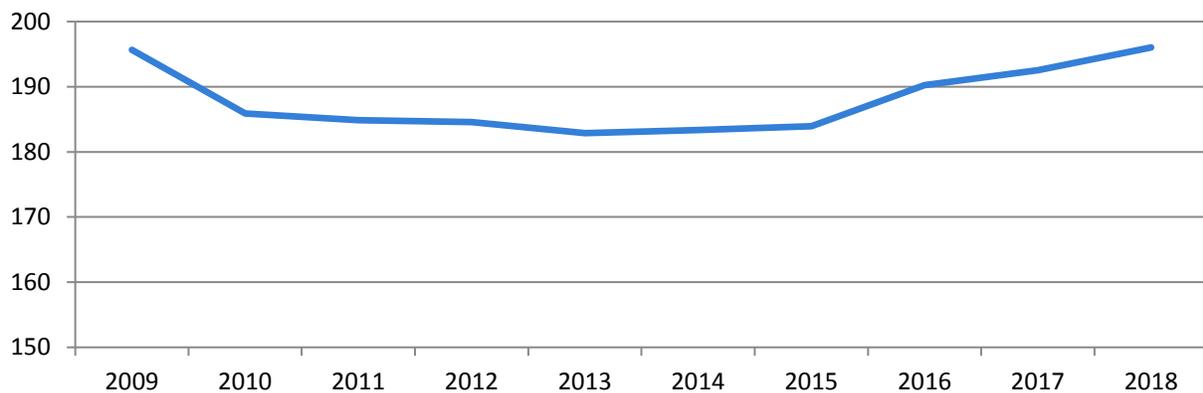
Personnel Distribution

Summary of Budgeted Salaries
and Authorized Full-Time
Equivalents



Full-Time Equivalent History

| Department | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 1 Year Change |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Administration | 9.69 | 9.47 | 9.34 | 9.34 | 9.39 | 9.39 | 10.30 | 11.03 | 11.08 | 11.08 | 0.00 |
| Airport | 8.96 | 9.11 | 9.10 | 8.84 | 8.90 | 9.30 | 8.90 | 10.15 | 10.15 | 10.15 | 0.00 |
| Assessor | 11.00 | 11.00 | 11.00 | 11.00 | 11.00 | 10.91 | 10.85 | 10.85 | 10.85 | 10.85 | 0.00 |
| Clerk & Recorder | 8.00 | 8.00 | 8.00 | 8.41 | 8.00 | 8.41 | 8.15 | 8.00 | 8.00 | 8.00 | 0.00 |
| Commissioners | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Community Development | 9.03 | 8.03 | 8.00 | 8.00 | 8.00 | 7.00 | 6.75 | 6.75 | 6.75 | 6.75 | 0.00 |
| Coroner | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.35 | 1.75 | 1.75 | 0.00 |
| County Attorney | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| Emergency Management | 1.00 | 1.00 | 1.25 | 1.25 | 1.25 | 1.25 | 1.70 | 1.70 | 1.70 | 1.70 | 0.00 |
| Extension | 3.25 | 3.25 | 1.45 | 1.50 | 1.50 | 1.50 | 1.50 | 2.00 | 1.00 | 1.00 | 0.00 |
| Facilities & Grounds | 3.36 | 3.36 | 3.36 | 3.36 | 3.31 | 3.31 | 3.31 | 3.31 | 3.26 | 3.26 | 0.00 |
| Geographic Information Services | 1.15 | 2.80 | 3.00 | 2.80 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Health & Human Services | 33.67 | 29.31 | 27.99 | 26.60 | 26.46 | 28.07 | 29.24 | 30.64 | 32.62 | 32.99 | 0.37 |
| Historic Preservation | 0.07 | 0.07 | 0.07 | 0.07 | 0.07 | 0.07 | 0.09 | 0.00 | 0.00 | 0.00 | 0.00 |
| Housing Authority | 6.10 | 3.00 | 3.00 | 3.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Information Technology | 3.85 | 2.00 | 2.00 | 2.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| Juvenile Services | 1.40 | 2.23 | 3.75 | 4.45 | 5.08 | 4.82 | 4.97 | 5.85 | 5.89 | 5.89 | 0.00 |
| Public Works | 50.61 | 48.72 | 48.70 | 48.65 | 49.55 | 49.55 | 49.50 | 50.00 | 50.25 | 51.25 | 1.00 |
| Sheriff | 31.25 | 31.25 | 31.43 | 31.88 | 31.93 | 31.32 | 30.23 | 31.23 | 32.93 | 35.43 | 2.50 |
| Treasurer/Public Trustee | 3.80 | 3.83 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 2.90 | 2.90 | 0.00 |
| Veterans Services | 0.15 | 0.15 | 0.15 | 0.15 | 0.15 | 0.15 | 0.15 | 0.15 | 0.15 | 0.15 | 0.00 |
| Weather Modification | 0.06 | 0.04 | 0.04 | 0.04 | 0.04 | 0.04 | 0.03 | 0.00 | 0.00 | 0.00 | 0.00 |
| Wildlife Conservation | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.00 |
| Grand Total | 195.65 | 185.87 | 184.87 | 184.59 | 182.88 | 183.34 | 183.92 | 190.26 | 192.53 | 196.40 | 3.87 |
| Restatement by Function | | | | | | | | | | | |
| General Government | 54.19 | 54.63 | 52.60 | 51.85 | 50.01 | 49.97 | 49.06 | 49.89 | 48.75 | 48.75 | 0.00 |
| Health & Welfare | 40.77 | 33.31 | 34.74 | 34.05 | 31.54 | 32.89 | 34.21 | 36.49 | 38.51 | 38.88 | 0.37 |
| Public Safety | 34.65 | 35.48 | 36.18 | 37.33 | 38.01 | 37.14 | 36.20 | 38.43 | 40.57 | 43.07 | 2.50 |
| Auxiliary Services | 3.40 | 3.40 | 1.60 | 1.65 | 1.65 | 1.65 | 1.65 | 2.15 | 1.15 | 1.15 | 0.00 |
| Culture & Recreation | 2.50 | 2.50 | 2.50 | 2.59 | 2.59 | 2.61 | 2.51 | 2.42 | 2.42 | 2.42 | 0.00 |
| Road & Bridge | 39.04 | 37.35 | 29.93 | 29.88 | 30.78 | 30.78 | 31.19 | 34.98 | 35.23 | 35.23 | 0.00 |
| Proprietary Funds | 21.10 | 19.20 | 27.33 | 27.24 | 28.30 | 28.30 | 29.10 | 25.90 | 25.90 | 26.90 | 1.00 |
| Grand Total | 195.65 | 185.87 | 184.87 | 184.59 | 182.88 | 183.34 | 183.92 | 190.26 | 192.53 | 196.40 | 3.87 |



Changes in Staffing Levels

| Department | 2017 | 2018 | 2017 to 2018 Change |
|---------------------------------|---------------|---------------|---------------------|
| Administration | 11.08 | 11.08 | 0.00 |
| Airport | 10.15 | 10.15 | 0.00 |
| Assessor | 10.85 | 10.85 | 0.00 |
| Clerk & Recorder | 8.00 | 8.00 | 0.00 |
| Commissioners | 3.00 | 3.00 | 0.00 |
| Community Development | 6.75 | 6.75 | 0.00 |
| Coroner | 1.75 | 1.75 | 0.00 |
| County Attorney | 5.00 | 5.00 | 0.00 |
| Emergency Management | 1.70 | 1.70 | 0.00 |
| Extension | 1.00 | 1.00 | 0.00 |
| Facilities & Grounds | 3.26 | 3.26 | 0.00 |
| Geographic Information Services | 2.00 | 2.00 | 0.00 |
| Health & Human Services | 32.62 | 32.99 | 0.37 |
| Historic Preservation | 0.00 | 0.00 | 0.00 |
| Housing Authority | 0.00 | 0.00 | 0.00 |
| Information Technology | 3.00 | 3.00 | 0.00 |
| Juvenile Services | 5.89 | 5.89 | 0.00 |
| Public Works | 50.25 | 51.25 | 1.00 |
| Sheriff | 32.93 | 35.43 | 2.50 |
| Treasurer/Public Trustee | 2.90 | 2.90 | 0.00 |
| Veterans Services | 0.15 | 0.15 | 0.00 |
| Weather Modification | 0.00 | 0.00 | 0.00 |
| Wildlife Conservation | 0.25 | 0.25 | 0.00 |
| Grand Total | 192.53 | 196.40 | 3.87 |

In 2018, the budget includes an overall increase in Full-Time Equivalents (FTEs). The budget includes 3.87 more FTEs than the previous year's budget. The 3.87 FTE increase comes from the following departments in alphabetic order.

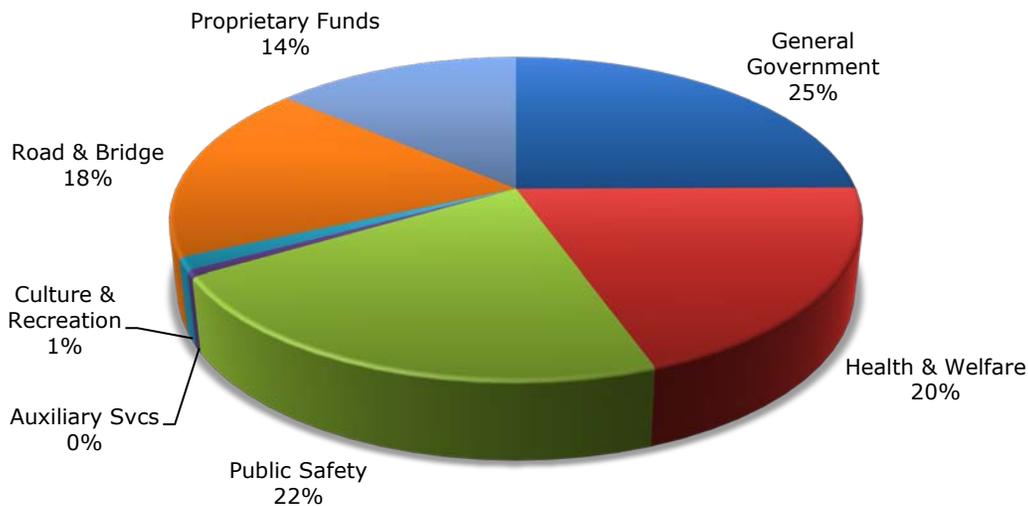
Health and Human Services. The increase of .37 FTE's in the 2018 budget is the result of additional funding for grants with minimal hours added to current staff's positions.

Public Works. The Public Works Department added 1.0 FTE, with .5 FTE at the Landfill and .5 FTE at the Recycle Center.

Sheriff. The Sheriff's Department had an overall increase of 2.5 FTE. The Enforcement Program requested, and was approved two new Patrol Deputies for a total of 1.50 FTE in

2017. The .5 was a full-time position to be hired at mid-year. The additional .5 FTE is needed to increase costs to 12 months for that position in 2018. Also in 2018 an additional 2 FTE's were approved to complete the total increase in Patrol Deputies needed to transition from a contract for services with Mt. Crested Butte to patrol the north end of the valley to having Sheriff Department employees serving in that capacity.

Personnel Distribution



Note: These charts do not include Hospital, Assisted Living or Health Care Center staff.

Summary of Budgeted Salaries and Authorized Full-Time Equivalents

| Administration | | |
|---------------------------------|----------------|--------------|
| County Manager | 225,768 | 1.00 |
| Assistant County Manager* | 11,771 | 0.08 |
| Assistant to the County Manager | 70,610 | 1.00 |
| Administrative Assistant III | 42,604 | 1.00 |
| Human Resources Manager | 74,624 | 1.00 |
| Human Resources Specialist | 50,261 | 1.00 |
| Finance Director | 128,016 | 1.00 |
| Senior Accountant | 63,190 | 1.00 |
| Accountant | 50,111 | 1.00 |
| Accountant | 60,641 | 1.00 |
| Accountant | 47,871 | 1.00 |
| Accountant | 44,659 | 1.00 |
| TOTALS | 870,126 | 11.08 |

* See note in the Public Works Department.



Personnel

| Airport | | |
|-------------------------------|----------------|--------------|
| Airport Manager | 129,349 | 1.00 |
| Administrative Assistant III | 46,290 | 1.00 |
| Lead Airport Duty Officer | 64,946 | 1.00 |
| Airport Duty Officer | 63,665 | 1.00 |
| Airport Duty Officer | 61,869 | 1.00 |
| Airport Duty Officer | 59,120 | 1.00 |
| Airport Duty Officer | 55,196 | 1.00 |
| Airport Duty Officer | 42,755 | 1.00 |
| Airport Duty Officer | 42,200 | 1.00 |
| Airport Operations Specialist | 39,681 | 1.00 |
| Overtime | 15,143 | 0.15 |
| TOTALS | 620,214 | 10.15 |

| Assessor | | |
|--------------------------------|----------------|--------------|
| County Assessor | 58,500 | 1.00 |
| Deputy Assessor | 84,381 | 1.00 |
| Senior Assessment Analyst | 69,331 | 1.00 |
| Assessment Specialist I | 39,269 | 1.00 |
| Specialized Property Appraiser | 43,564 | 1.00 |
| Appraiser III | 69,790 | 1.00 |
| Appraiser II | 60,641 | 1.00 |
| Appraiser I | 49,823 | 1.00 |
| Appraiser Analyst | 42,148 | 0.75 |
| Appraiser I | 41,997 | 1.00 |
| Appraiser I | 41,998 | 1.00 |
| Data Collector | 4,010 | 0.10 |
| TOTALS | 605,452 | 10.85 |

| Clerk & Recorder | | |
|------------------------------------|----------------|-------------|
| County Clerk | 58,500 | 1.00 |
| Chief Deputy Clerk/Elections | 63,965 | 1.00 |
| Recording Technician | 51,188 | 1.00 |
| Recording Technician | 50,457 | 1.00 |
| Motor Vehicle Licensing Technician | 51,398 | 1.00 |
| Motor Vehicle Licensing Technician | 42,611 | 1.00 |
| Motor Vehicle Licensing Technician | 41,503 | 1.00 |
| Motor Vehicle Licensing Technician | 42,920 | 1.00 |
| TOTALS | 402,542 | 8.00 |

| Commissioners | | |
|----------------------|----------------|-------------|
| County Commissioner | 76,050 | 1.00 |
| County Commissioner | 76,050 | 1.00 |
| County Commissioner | 58,500 | 1.00 |
| TOTALS | 210,600 | 3.00 |



Personnel

Community Development

| | | |
|---|----------------|-------------|
| Community Development Director | 101,087 | 1.00 |
| Assistant Director | 84,381 | 1.00 |
| Planner II | 61,216 | 1.00 |
| Building/Environ. Health Inspector | 81,709 | 1.00 |
| Assistant Building/Env Health Inspector | 59,042 | 1.00 |
| Administrative Services Manager | 49,422 | 0.82 |
| Administrative Assistant III | 47,304 | 0.93 |
| TOTALS | 484,161 | 6.75 |

Coroner

| | | |
|----------------|---------------|-------------|
| County Coroner | 33,100 | 1.00 |
| Deputy Coroner | 31,253 | 0.75 |
| Deputy Coroner | 1,876 | 0.00 |
| TOTALS | 66,229 | 1.75 |

County Attorney

| | | |
|------------------------------|----------------|-------------|
| County Attorney | 177,878 | 1.00 |
| Deputy Attorney | 117,583 | 1.00 |
| Paralegal II | 79,607 | 1.00 |
| Paralegal | 53,412 | 1.00 |
| Administrative Assistant III | 45,322 | 1.00 |
| TOTALS | 473,802 | 5.00 |

Emergency Management

| | | |
|------------------------------|----------------|-------------|
| Emergency Management Manager | 73,726 | 1.00 |
| Deputy Emergency Manager | 36,960 | 0.70 |
| Responders | 1,000 | 0.00 |
| TOTALS | 111,686 | 1.70 |

Extension

| | | |
|------------------------------|---------------|-------------|
| Administrative Assistant III | 47,416 | 1.00 |
| Director Stipend | 4,662 | 0.00 |
| Agent Stipend | 4,031 | 0.00 |
| TOTALS | 56,109 | 1.00 |

Facilities & Grounds

| | | |
|----------------------------|----------------|-------------|
| Director | 110,419 | 1.00 |
| Skilled Tradesman | 67,487 | 1.00 |
| Skilled Tradesman | 54,006 | 1.00 |
| Summer Grounds Maintenance | 8,087 | 0.26 |
| TOTALS | 239,999 | 3.26 |



Geographic Information Services

| | | |
|---------------------|----------------|-------------|
| GIS Program Manager | 94,811 | 1.00 |
| GIS Coordinator | 75,099 | 1.00 |
| TOTALS | 169,910 | 2.00 |

Health & Human Services

| | | |
|---|---------|------|
| Health & Human Services Director | 130,681 | 1.00 |
| Paralegal | 61,348 | 1.00 |
| Child & Family Services Manager | 84,616 | 1.00 |
| Caseworker III | 71,339 | 1.00 |
| Caseworker III | 71,339 | 1.00 |
| Caseworker I | 57,771 | 1.00 |
| Caseworker I | 61,348 | 1.00 |
| Caseworker I | 57,209 | 1.00 |
| Public Health Division Director | 84,380 | 1.00 |
| Community Health Nurse II | 33,424 | 0.52 |
| Nurse Practitioner | 8,932 | 0.10 |
| Public Health Nurse II | 51,088 | 0.75 |
| Eligibility Tech/TANF Spec. | 37,535 | 1.00 |
| Physician's Assistant | 12,325 | 0.13 |
| Health Educator | 57,208 | 1.00 |
| Health Educator Tobacco & CCPD | 37,452 | 0.80 |
| Health Educator Planner | 28,871 | 0.63 |
| WIC Coordinator | 45,767 | 0.80 |
| Registered Dietician - WIC | 12,457 | 0.18 |
| Consumer Protection Specialist | 54,985 | 1.00 |
| WCPHP/ECC Coordinator | 49,517 | 0.75 |
| NPP Coordinator/ECC Assistant | 14,980 | 0.30 |
| NPP Facilitators | 11,550 | 0.10 |
| Emergency Preparedness | 15,840 | 0.30 |
| Senior Resources Program Manager | 76,245 | 1.00 |
| Senior Resources Specialist | 58,440 | 1.00 |
| Senior Resources Specialist | 37,095 | 0.75 |
| Adult Protective Resources | 23,165 | 0.50 |
| Adult Protection/Sr. Resources Specialist | 36,138 | 0.75 |
| NPP Coordinator | 22,470 | 0.45 |
| Supervisor Eco/Elig. | 59,285 | 1.00 |
| Eligibility Technician | 38,529 | 1.00 |
| Eligibility Technician | 26,715 | 0.75 |
| Eligibility Technician | 37,217 | 0.75 |
| Administrative Services Supervisor | 75,099 | 1.00 |
| Administrative Assistant III | 53,969 | 1.00 |
| Administrative Assistant II | 40,722 | 1.00 |
| Administrative Assistant II | 20,162 | 0.52 |
| Administrative Assistant II | 30,961 | 0.82 |
| Eligibility Technician | 18,523 | 0.50 |
| Assistant YAH Cook | 17,819 | 0.48 |
| Substitute YAH Cook | 11,158 | 0.37 |
| Substitute YAH Cook | 983 | 0.05 |
| Substitute YAH Cook | 1,310 | 0.05 |
| Substitute YAH Cook | 544 | 0.05 |

| | | |
|-----------------------------|------------------|--------------|
| Substitute YAH Cook | 582 | 0.05 |
| CCAP Coordinator | 9,952 | 0.25 |
| TANF Specialist | 21,854 | 0.50 |
| TANF Specialist | 10,820 | 0.25 |
| RCCO Specialist | 19,467 | 0.48 |
| CCAP Coordinator | 4,977 | 0.12 |
| Juvenile Services Director* | 16,032 | 0.19 |
| TOTALS | 1,922,195 | 32.99 |

* See note in the Juvenile Services Department.

Information Technology

| | | |
|--------------------------|----------------|-------------|
| IT Director | 129,083 | 1.00 |
| IT Systems Administrator | 59,489 | 1.00 |
| Help Desk Technician | 51,379 | 1.00 |
| TOTALS | 239,951 | 3.00 |

Juvenile Services

| | | |
|---------------------------------------|----------------|-------------|
| Juvenile Services Director* | 68,350 | 0.81 |
| GCSAPP Program Manager | 52,746 | 0.70 |
| FAST Coordinator | 47,445 | 0.75 |
| GCSAPP Coordinator | 43,135 | 0.75 |
| Substance Abuse Prevention Specialist | 11,704 | 0.25 |
| Family Advocate/Education Specialist | 43,488 | 1.00 |
| Wrap Around Facilitator | 33,124 | 0.75 |
| Restorative Justice Coordinator | 23,541 | 0.60 |
| SB94 Case Manager | 5,311 | 0.08 |
| SB94 Case Manager | 4,213 | 0.10 |
| Case Manager | 4,552 | 0.10 |
| TOTALS | 337,609 | 5.89 |

* The Juvenile Services Director is allocated 0.19 FTE to the Health and Human Services Department for Child Welfare – total budgeted salary is \$84,382.

Public Works

| | | |
|-----------------------------------|---------|------|
| Public Works Director* | 135,371 | 0.92 |
| Fleet Manager | 89,627 | 1.00 |
| Operations Manager | 89,445 | 1.00 |
| District Foreman I | 57,748 | 1.00 |
| Foreman II-Special Projects | 84,562 | 1.00 |
| Utilities Distribution Supervisor | 83,879 | 1.00 |
| Shop Foreman | 79,787 | 1.00 |
| R&B Summer Temporaries | 75,973 | 2.40 |
| Landfill Foreman | 57,188 | 1.00 |
| Facilities Manager | 75,099 | 1.00 |
| Crew Leader | 71,715 | 1.00 |
| Heavy Equipment Mechanic | 71,714 | 1.00 |
| District Foreman I | 67,671 | 1.00 |
| Heavy Equipment Operator II | 63,847 | 1.00 |
| Heavy Equipment Operator II | 63,847 | 1.00 |
| Heavy Equipment Operator II | 63,846 | 1.00 |
| Heavy Equipment Operator II | 63,847 | 1.00 |
| Heavy Equipment Operator II | 63,847 | 1.00 |



Personnel

| | | |
|----------------------------------|------------------|--------------|
| Heavy Equipment Operator II | 58,100 | 1.00 |
| Heavy Equipment Operator II | 63,847 | 1.00 |
| Heavy Equipment Operator II | 63,847 | 1.00 |
| Heavy Equipment Operator II | 63,846 | 1.00 |
| District Foreman I | 67,187 | 1.00 |
| Purchasing Agent | 63,666 | 1.00 |
| Heavy Equip. Mechanic | 64,288 | 1.00 |
| Utility Operator | 63,464 | 1.00 |
| Recycling Site Manager | 62,812 | 1.00 |
| Administrative Assistant IV | 60,641 | 1.00 |
| Heavy Equipment Operator II | 57,981 | 1.00 |
| Heavy Equipment Operator II | 57,980 | 1.00 |
| Heavy Equipment Operator II | 55,020 | 1.00 |
| Heavy Equipment Operator II | 54,307 | 1.00 |
| Heavy Equipment Operator I | 50,112 | 1.00 |
| Weed Program Coordinator | 53,284 | 0.75 |
| Heavy Equipment Operator I | 42,507 | 1.00 |
| Heavy Equipment Operator I | 42,646 | 1.00 |
| Facilities Maintenance Assistant | 46,797 | 1.00 |
| Recycling Technician | 47,600 | 1.00 |
| Landfill Equipment Operator | 41,554 | 1.00 |
| Maintenance Worker | 13,191 | 0.42 |
| Heavy Equip. Operator I | 39,327 | 1.00 |
| Heavy Equip. Operator I | 41,151 | 1.00 |
| Administrative Assistant III | 45,178 | 1.00 |
| Weed Program Coordinator | 44,900 | 0.75 |
| Landfill Gate Attendant | 35,536 | 1.00 |
| Heavy Equipment Operator I | 41,553 | 1.00 |
| Recycling Summer Temporary | 14,619 | 0.48 |
| Landfill/Recycle Operator | 41,438 | 1.00 |
| Seasonal Trash Pickup | 14,041 | 0.46 |
| Recycling Overtime | 3,981 | 0.05 |
| R&B Overtime | 163,514 | 1.93 |
| Water Overtime | 7,968 | 0.08 |
| Sewer Overtime | 2,656 | 0.01 |
| TOTALS | 3,091,990 | 51.25 |

* The Public Works Director also serves as Assistant County Manager, with 0.08 FTE allocated to the Administration Department – total budgeted salary is \$147,142.

| Sheriff | | |
|-----------------|--------|------|
| County Sheriff | 76,000 | 1.00 |
| Undersheriff | 89,446 | 1.00 |
| Investigator | 75,099 | 1.00 |
| Patrol Sergeant | 74,077 | 1.00 |
| Patrol Sergeant | 58,440 | 1.00 |
| Patrol Deputy | 57,771 | 1.00 |
| Patrol Deputy | 57,771 | 1.00 |
| Patrol Deputy | 59,114 | 1.00 |
| Patrol Deputy | 57,771 | 1.00 |
| Patrol Deputy | 55,314 | 1.00 |
| Patrol Deputy | 57,579 | 1.00 |
| Patrol Deputy | 49,543 | 1.00 |
| Patrol Deputy | 56,840 | 1.00 |



Personnel

| | | |
|---|------------------|--------------|
| Patrol Deputy | 56,656 | 1.00 |
| Patrol Deputy | 55,364 | 1.00 |
| Patrol Deputy | 56,392 | 1.00 |
| Patrol Deputy | 56,392 | 1.00 |
| Detention Captain | 65,570 | 1.00 |
| Detention Sergeant | 54,319 | 1.00 |
| Detention Sergeant | 56,312 | 1.00 |
| Detention Deputy | 47,088 | 1.00 |
| Detention Deputy | 47,088 | 1.00 |
| Detention Deputy | 60,641 | 1.00 |
| Detention Deputy | 49,460 | 1.00 |
| Detention Deputy | 51,777 | 1.00 |
| Detention Deputy | 47,088 | 1.00 |
| Detention Deputy | 46,932 | 1.00 |
| Detention Deputy | 46,330 | 1.00 |
| Detention Deputy | 49,460 | 1.00 |
| Detention Deputy | 51,213 | 1.00 |
| Detention Deputy | 43,944 | 1.00 |
| Detention Deputy | 43,944 | 1.00 |
| Administrative Assistant III | 53,969 | 1.00 |
| Administrative Assistant II | 45,028 | 1.00 |
| Administrative Assistant Alternative Services | 42,060 | 1.00 |
| Patrol OT | 23,742 | 0.24 |
| Detention OT | 8,278 | 0.11 |
| POST | 5,000 | 0.05 |
| Wildfire | 3,000 | 0.03 |
| TOTALS | 1,991,812 | 35.43 |

Treasurer/Public Trustee

| | | |
|--------------------|----------------|-------------|
| County Treasurer | 58,500 | 1.00 |
| Deputy Treasurer | 59,654 | 1.00 |
| Account Technician | 43,641 | 0.90 |
| Public Trustee | 12,500 | 0.00 |
| TOTALS | 174,295 | 2.90 |

Veterans Services

| | | |
|------------------|--------------|-------------|
| Veterans Officer | 7,800 | 0.15 |
| TOTALS | 7,800 | 0.15 |

Wildlife Conservation

| | | |
|---------------------------------|---------------|-------------|
| Administrative Services Manager | 11,369 | 0.19 |
| Administrative Assistant III | 2,682 | 0.06 |
| TOTALS | 14,051 | 0.25 |

COUNTY GRAND TOTAL: \$12,090,533



Capital Expenditures

Capital Improvement Plan (CIP)

Summary of Capital
Expenditures

Capital Expenditures by Fund

Impact on Operating Costs

Capital Improvement Plan (CIP)

Each year, Gunnison County updates its Capital Improvement Plan (CIP), which identifies the county's capital needs for the next five years. The capital improvement process provides for the identification, reviewing, planning and budgeting of capital expenditures. The entire plan is available on Gunnison County's website at www.gunnisoncounty.org.

For the purposes of the Capital Improvement Plan process, capital is defined as follows: items that have a single acquisition cost of \$10,000 or more and a usable life of five (5) or more years. Basically, this implies that those items that can be clearly classified as major improvements, rather than routine maintenance or equipment replacement, are defined as capital for the purposes of this program.

All requests for capital improvements are evaluated to aid the Board of County Commissioners in selecting the projects to be funded. Evaluation is based on a point system, which requires the department head to judge how well the project in question satisfies each of several criteria as well as develop an expenditure ceiling parameter for each of the respective years. The process is designed to organize and present requests in such a manner that management and the Commissioners have the information essential to effective decision-making.

This prioritization process represents two distinct elements: internally (within the department) and countywide. If the department's request only includes capital expenditures which are proposed to be funded out of its own resources or non-tax revenue generated by that department, the projects are prioritized within that department for inclusion within the plan. Examples are: Landfill, Airport Fund, Road and Bridge Fund, etc. However, if the request is outside of the department's ability to generate revenue, e.g., a request for assistance from Sales Tax revenue or a bond issue, then the project would compete for funding on a countywide basis.

The Capital Improvement Plan is presented annually to the Gunnison Board of County Commissioners. The first year of the package is referred to as the Capital Improvement Budget and is a list of projects for recommended implementation during the next fiscal year, while the subsequent four year period is referred to as the Capital Improvement Plan, which will be approved by the Board of County Commissioners in concept only. *By adopting a CIP, the County adopts a statement of intent, not an appropriation of funding for projects contained within the plan.* The CIP lists are updated annually as new needs become known and as priorities are changed. Therefore, it is entirely possible that a project with a low priority will remain in the Capital Improvement Plan longer than four years, as more important projects appear and move ahead for quick implementation. On the other hand, a project may be implemented sooner than originally planned due to changing priorities or funding availability.

Following is a summary of the projects included in this year's Capital Improvement Plan.



| CAPITAL IMPROVEMENT PLAN SUMMARY | | | | | | | | | |
|----------------------------------|---|---------------------|---------------------|--------------------------|-----------|-----------|-----------|--------|--------------------|
| FISCAL YEAR 2018 | | | | | | | | | |
| NUMBER | PROJECT | PRIOR YEAR(S) COSTS | 2018 CAPITAL BUDGET | CAPITAL IMPROVEMENT PLAN | | | | | TOTAL PROJECT COST |
| | | | | 2019 | 2020 | 2021 | 2022 | FUTURE | |
| A-1 | Airfield Backup Generator | - | - | 150,000 | - | - | - | - | 150,000 |
| A-2 | General Aviation Ramp Expansion | - | - | - | - | - | 9,020,000 | - | 9,020,000 |
| A-3 | General Aviation Ramp Rehabilitation | - | - | - | - | 2,160,000 | - | - | 2,160,000 |
| A-4 | Runway Paint Striper | - | 15,000 | - | - | - | - | - | 15,000 |
| A-5 | Terminal Program Environmental Study (CATEX) | - | 143,056 | - | - | - | - | - | 143,056 |
| A-6 | Terminal Program Architect & Engineering Design | - | 1,081,500 | - | - | - | - | - | 1,081,500 |
| A-7 | Terminal Program Construction Phase 1 | - | - | - | 4,240,000 | - | - | - | 4,240,000 |
| A-8 | Terminal Program Construction Phase 2 | - | - | - | - | 5,450,000 | - | - | 5,450,000 |
| FG-1 | Asphalt Overlay & Addition | - | - | - | 53,000 | - | - | - | 53,000 |
| FG-2 | Deck Replacement | 10,000 | 10,000 | - | - | - | - | - | 20,000 |
| FG-3 | Finish West and North Walls Esty Room | - | 35,000 | - | - | - | - | - | 35,000 |
| IT-1 | SCADA Computer Upgrade | - | - | 20,000 | 10,000 | - | - | - | 30,000 |
| IT-2 | Water Treatment Plant Programmable Logic Controller | - | 50,000 | - | - | - | - | - | 50,000 |
| IT-3 | Ortho-Oblique Aerial & LiDAR Maps | - | 501,559 | - | - | 223,118 | - | - | 724,677 |
| M-1 | Recording Department Preservation | 91,735 | 38,125 | 50,171 | 24,343 | - | - | - | 204,374 |
| M-2 | Snow Removal Equipment for Facilities | - | 50,000 | - | - | - | - | - | 50,000 |
| M-3 | Parking Lot Maintenance | - | 36,000 | - | - | - | - | - | 36,000 |
| PS-1 | Emergency Response Equipment Storage Facility | - | 225,000 | - | - | - | - | - | 225,000 |
| PS-2 | Security Panels for Detention Center | - | 108,180 | - | - | - | - | - | 108,180 |
| PS-3 | North End Sheriff Substation | - | 150,000 | - | - | - | - | - | 150,000 |
| PS-4 | Courthouse Doors | - | 10,000 | - | - | - | - | - | 10,000 |
| RI-1 | Cottonwood Pass Improvements | 14,913,250 | 14,913,250 | - | - | - | - | - | 29,826,500 |
| RI-2 | County Road 10 Bridge Deck Replacement | - | - | 302,000 | - | - | - | - | 302,000 |
| RI-3 | Minor Structure Repair and/or Replacement | 30,000 | 10,000 | 25,000 | 25,000 | - | - | - | 90,000 |
| RI-4 | Road Hard Surfacing | 500,000 | - | 450,000 | 450,000 | - | - | - | 1,400,000 |
| RI-5 | Road Maintenance & Snow Removal Equipment | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | - | 2,700,000 |
| RI-6 | Slate River Bridge | 100,000 | 120,000 | 1,080,000 | - | - | - | - | 1,300,000 |



| | | | | | | | | | |
|---------------|---|-------------------|-------------------|------------------|------------------|------------------|------------------|----------|-------------------|
| SW-1 | Landfill Wind Fencing | - | 35,000 | - | - | - | - | - | 35,000 |
| T-1 | Crested Butte to Carbondale Trail Segment | 85,000 | 25,000 | 25,000 | - | - | - | - | 135,000 |
| T-2 | Gold Basin Detached Trail | - | - | 1,003,800 | - | - | - | - | 1,003,800 |
| T-3 | Whitewater Park Improvements | 500,000 | 15,000 | 600,000 | - | - | - | - | 1,115,000 |
| WS-1 | Dos Rios Collection System | - | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | - | 175,000 |
| WS-2 | Water Treatment Plant Filter Media Replacement | - | - | - | - | 36,500 | - | - | 36,500 |
| WS-3 | Water Treatment Plant High Service Pumps | - | 20,400 | - | - | - | - | - | 20,400 |
| WS-4 | Water Treatment Plant Intake Pumps | - | - | 20,400 | - | - | - | - | 20,400 |
| WS-5 | Water Treatment Plant Variable Frequency Drives | - | 7,000 | 20,000 | - | - | - | - | 27,000 |
| TOTALS | | 16,679,985 | 18,084,070 | 4,231,371 | 5,287,343 | 8,354,618 | 9,505,000 | - | 62,142,387 |

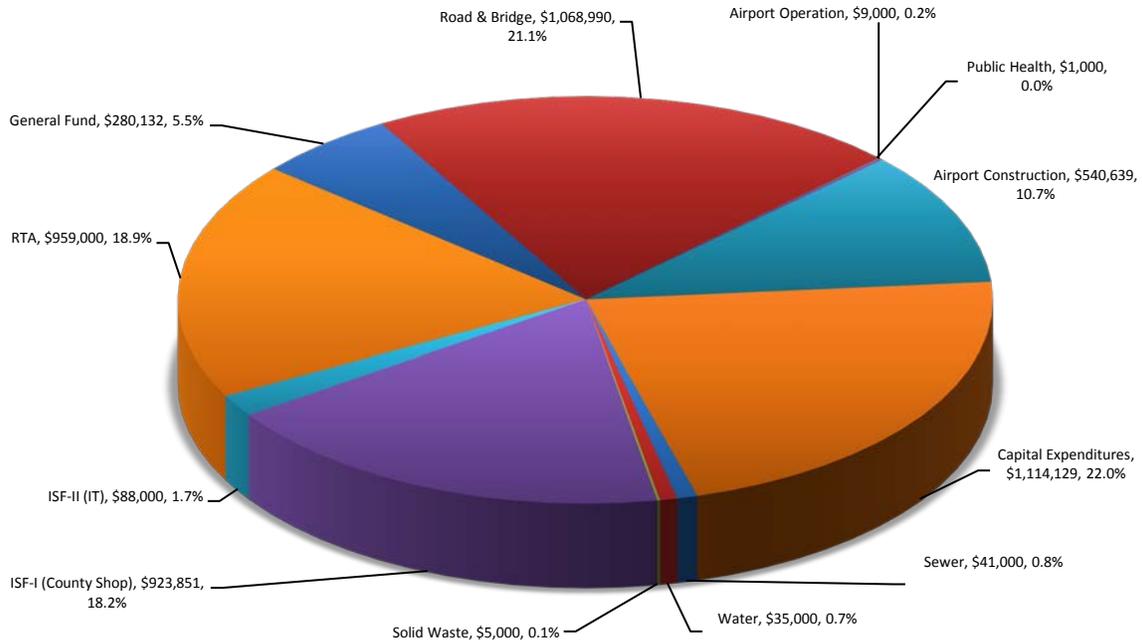
Other Capital Expenditures Budget Requests

During the annual budget process, department directors are also afforded the opportunity to request additional capital expenditures for projects not included in the annual Capital Improvement Plan. These requests are intended for projects that cost more than \$4,000 (or \$1,000 for computer equipment and software) and have a useful life of greater than one year. Requests for projects under \$10,000 do not need to be examined as thoroughly as those included in the CIP, as they often are for equipment replacement or routine maintenance. These requests may also include projects over \$10,000 that have become necessary since the adoption of the most recent Capital Improvement Plan.

This section includes the projects from the Capital Improvement Budget or projects from the Capital Improvement Plan that have been moved ahead for quick implementation or have been approved for appropriation in the current budget.

Summary of Capital Expenditures

**Total Capital Expenditures: \$5,065,741
Expenditures by Fund**



Capital Expenditures by Fund

The following section discusses each project included in the current budget. The total cost is included as well as a list of funding sources. The narrative for each project discusses any significant impacts that capital improvements make on the annual operating budget.

The proposed funding for the capital improvements comes from the following restricted sources, among others:

- Sales Tax** - In 1978, the voters of Gunnison County approved a 1% county sales tax. The provisions of the sales tax resolution approved by the voters directed that one-half (1\2) of the County sales tax revenues collected from sales within the boundaries of incorporated municipalities shall be distributed to those municipalities. The funds distributed to Gunnison County must be used solely for capital outlay and capital expenditures including but not limited to expenditures for the purchase of County buildings; the construction, alteration, relocation, and improvement of roads, bridges, and means of public transportation, and the purchase of facilities or equipment necessary for the operation of the county.

- Conservation Trust Fund - The County's share of lottery proceeds received from the State of Colorado and passed through from the Gunnison Metropolitan Recreation District are required to be deposited in its conservation trust fund and must be expended only for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.
 - Airport Fund - The following is a description of several airport resources that will be used to fund airport CIP items:
 - Airport Operation Reserves - The Airport Operations Fund is an enterprise fund. The fees and charges to the airport users are designed to recover the full cost of operating the airport and to provide a portion of the resources necessary for the capital improvement and replacement of airport assets. FAA regulations require that any reserves accumulated must be used for airport purposes.
 - Passenger Facility Charges - The Federal Aviation Administration (FAA) reviews and approves the implementation of this per enplanement fee. All proceeds received by the airport must be used for authorized capital expenditures.
 - FAA Grants/Colorado Division of Aeronautics grants - The proceeds received from these sources are required to be used only for the specific capital expenditures identified in the "scope of services" of the grant agreement.
 - Internal Service Fund I - This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capital assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.
 - Internal Service Fund II - This fund is used to account for the rental of technological equipment including computer, mapping, telephone, postage, and photocopy equipment. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capitalized assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.
 - Gunnison Valley Transportation Authority (RTA)- In 2002, the voters of Gunnison County approved a .6% sales tax except in the boundaries of the City of Gunnison where the amount was .35% and also exempting the jurisdictions of Marble, Ohio City, Pitkin, and Somerset. The provisions of the sales tax resolution approved by the voters directed the funds must be used solely for the purpose of funding and providing expanded mass transit and other transportation services including expanded air service. In 2015 the voters approved increasing the tax to 1.0% tax within the RTA District Boundaries.
-



General Fund - \$280,132

| Fairgrounds Multi-purpose Building Deck | \$10,000 |
|---|--|
| <p><u>Project Narrative:</u> The existing wood deck is in need of some major repair due to ongoing issues with gutter drainage. The support posts supporting the rail and bench area are rotting at ground level. The improvements to the gutter in 2016 were unsuccessful and in the fall of 2017 we will hire a company to replace existing gutters with new heated seamless gutters that be hung around the building and drain on the west side of the building out of any public area. This will solve the drainage issue so the new deck wouldn't face the same issues that have caused the old deck to need replacement.</p> | <p><u>Funding Source:</u> Conservation Trust Fund</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |

| Finish Walls in Esty Room of the Fairgrounds Multi-Purpose Building | \$35,000 |
|--|---|
| <p><u>Project Narrative:</u> The project would include removal of old insulation, replacement with new insulation and finishing the wall. The project may include removing the false wall for access to old insulation. There may be the need to remove the fiber glass panels and metal siding to reinsulate. This project is necessary to improve the heat efficiency and keep the building cooler in the summer. This would help mitigate the need for air conditioning. Users complain in the summer of the room being too hot. There will be an energy analysis conducted after Cattlemen's Days to pinpoint areas of heat loss.</p> | <p><u>Funding Source:</u> Sales Tax or Conservation Trust Fund</p> |
| <p><u>Impact on Operating Budget:</u> This project will make the building more efficient to heat and cool, reducing energy costs. Estimated savings of 5% of total building utilities – gas costs starting 2019.</p> | |

| Security Panels for Detention Center | \$108,180 |
|--|--|
| <p><u>Project Narrative:</u> Western Slope Detention Facilities have seen an increase of inmates that have committed suicide in jails by jumping from upper floors, and the Gunnison County Detention Center has had to isolate inmates in the past for threatening to jump from the second level. The addition of security panels will make it impossible for inmates to hurt themselves or others by jumping and will reduce liability to the County.</p> | <p><u>Funding Source:</u> Sales Tax</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |



| Whitewater Park Improvements | | \$15,000 |
|---|---|----------|
| <p><u>Project Narrative:</u> Improvements to the Gunnison County Whitewater Park are needed both to maintain the existing amenities and enhance the experience of park users. Those improvements include placement of boulders for fish habitat, yearly maintenance as needed on the structures, and potentially paving the access road. The third feature has been successfully rehabilitated, but the second feature was damaged when the third feature quit working. It has been strengthened but needs to be evaluated and rebuilt.</p> | <p><u>Funding Source:</u> GOCO grant, Town of Crested Butte, Western State Colorado University, City of Gunnison, 1% for Open Space, etc.</p> | |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | | |

| Election Equipment | | \$37,327 |
|--|---|----------|
| <p><u>Project Narrative:</u> This project includes annual payment on new election equipment being purchased on a lease/purchase agreement. Original purchase made in 2016 to replace electronic voting equipment which was outdated.</p> | <p><u>Funding Source:</u> Sales Tax</p> | |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | | |

| Recording Department Preservation | | \$38,125 |
|--|--|----------|
| <p><u>Project Narrative:</u> Currently the Gunnison County Recording Department has inadequate preservation and protection of archival items. A process is not in place to secure plats, ditch books, documents, survey deposits, original town plats, railroad right of way books and many other historical items. We also have approximately 350,000 recorded documents which are currently scanned and not indexed, which means only partial searches can be accomplished online. The years 2016 and 2017 were the start of this project. To continue on the path of our 5 year plan would enable this department to have all documents adequately preserved. Documents and other historical items are irreplaceable.</p> | <p><u>Funding Source:</u> General Fund</p> | |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | | |

| Miscellaneous Capital Purchases | | \$36,500 |
|--|---|----------|
| <p><u>Project Narrative:</u> This includes \$1,500 for furniture in the Manager’s Office suite, \$20,000 for replacement fire alarms in the Blackstock Government Center, and \$15,000 toward the renovation of the 4-H Building at the Fairgrounds.</p> | <p><u>Funding Source:</u> General Fund, Grants, and Sales Tax</p> | |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | | |



Road & Bridge Fund - \$1,068,990

| | |
|---|--|
| Cottonwood Pass Improvements | \$1,000,000 |
| <p><u>Project Narrative:</u> This is a project primarily designed to address safety concerns. The narrow sections of the road will be widened to provide two 11' paved lanes to accommodate the large recreational vehicles that are using the road. The Federal Highway Administration was able to work with other agencies to reduce Gunnison County's share of the match from 17.21% to 5%.</p> | <p><u>Funding Source:</u> Highway User Tax Fund (HUTF), Payment in Lieu of Taxes (PILT), Sales Tax</p> |
| <p><u>Impact on Operating Budget:</u> The elimination of annual applications of gravel and magnesium chloride will save time and money, possibly up to \$100,000+ per year.</p> | |
| Cumberland Bridge #2 | \$17,990 |
| <p><u>Project Narrative:</u> Initial phase to address the cost of necessary improvements to the Cumberland Bridge.</p> | <p><u>Funding Source:</u> Payment in Lieu of Taxes (PILT), Sales Tax</p> |
| <p><u>Impact on Operating Budget:</u> A new structure will require less maintenance, reducing costs.</p> | |
| Minor Structure Repair and/or Replacement | \$25,000 |
| <p><u>Project Narrative:</u> This ongoing project includes the rehabilitation or replacement of minor structures which are defined as culverts 54" or bigger and structures with a span of less than 20'. Currently work is being done to inventory all minor structures located on County roads, prioritize the needs, and schedule needed maintenance or replacement. Repair might be as simple as placing riprap on the inlets, or as complicated as hiring a company to line the culverts with a plastic or concrete slip lining.</p> | <p><u>Funding Source:</u> Highway User Tax Fund (HUTF), Payment in Lieu of Taxes (PILT), Sales Tax</p> |
| <p><u>Impact on Operating Budget:</u> Maintenance/replacement saves money if neglect results in a significant failure and higher costs associated with an emergency response and repair.</p> | |
| Minor Structure Bridges | \$25,000 |
| <p><u>Project Narrative:</u> This ongoing project includes the possible costs for bridge repair as needed throughout the year.</p> | <p><u>Funding Source:</u> Highway User Tax Fund (HUTF), Payment in Lieu of Taxes (PILT), Sales Tax</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |



| | | |
|---|--|----------------|
| Miscellaneous Capital Purchases | | \$1,000 |
| <u>Project Narrative:</u> This project includes \$1,000 for possible furniture/fixtures in the Public Works offices. | <u>Funding Source:</u> Public Works | |
| <u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget. | | |

Public Health Fund - \$1,000

| | | |
|--|---|----------------|
| Computer Equipment | | \$1,000 |
| <u>Project Narrative:</u> This project includes \$1,000 for computer equipment to be used in the Public Health Offices. | <u>Funding Source:</u> Available Resources | |
| <u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget. | | |

Airport Operation Fund - \$9,000

| | | |
|---|---|----------------|
| Paint Striper | | \$9,000 |
| <u>Project Narrative:</u> This project includes \$9,000 to purchase a runway paint striper. The airport movement area, owing to large surface area, creates a maintenance challenge in ensuring the paint and marking reflectivity and visibility concerns are maintained in accordance with FAR part 139 standards. | <u>Funding Source:</u> Available Resources | |
| <u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget. | | |

Airport Construction Fund - \$540,639

| | | |
|--|--|------------------|
| Airport Terminal Program Environmental Study | | \$135,920 |
| <u>Project Narrative:</u> The airport terminal will undergo a feasibility and concepts study over the next 12 months to determine the best course of action for rehabilitating the building. Based on the findings and chosen future path from that study, an environmental analysis will need to be performed. | <u>Funding Source:</u> Federal Aviation Administration, State of Colorado, County funds | |
| <u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget. | | |



| | |
|--|---|
| SRE Vehicle | \$404,719 |
| <p><u>Project Narrative:</u> To meet FAA Part 139 standards with respect to airport runway snow removal, various combinations of specially configured snow removal vehicles are utilized. Two of the most critical vehicles required are a rotary broom runway sweeper and a snow blower. This capital project will fund the local portion (5% of total cost) for a runway sweeper which will be utilized to brush away thin layers of snow/ice accumulation thereby improving the braking action coefficient and thus improving aircraft braking action. The airport currently has only one reliable sweeper which is 10 years old and is so eligible to use its FAA Entitlement funding for the purchase of a new sweeper and thus help maintain its FAA air carrier certification.</p> | <p><u>Funding Source:</u> Federal Aviation Administration, State of Colorado, County funds</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |

Capital Expenditures Fund - \$1,114,129

| | |
|--|--|
| O'Leary Building Remodel | \$1,093,264 |
| <p><u>Project Narrative:</u> The Family Services Center located at the O'Leary Building is in need of a major upgrade. The layout of the building, which used to be a primary school, is not conducive to optimal client service, and there are some concerns with staff and client safety. The energy systems are also in need of an upgrade to increase efficiency, and the County plans to utilize geothermic energy to heat the building. This project will update the layout with safety and confidentiality in mind and increase energy efficiency. This project is slated to be completed in the summer of 2018.</p> | <p><u>Funding Source:</u> DOLA Grant, Sales Tax, DHHS available resources</p> |
| <p><u>Impact on Operating Budget:</u> Approx. 20% savings in utility - gas anticipated with geothermic system.</p> | |

| | |
|---|---|
| Ohio City Town Hall, Phase II | \$20,865 |
| <p><u>Project Narrative:</u> The Ohio City Town Hall is on the list of Historic Sites in Gunnison County, and it currently serves as the community center for the towns of Ohio City and Pitkin. In order for it to continue to be used, the building is need of major repair and restoration. Phase II of this project covers the interior and some exterior portions of the building, including the doors and windows, the replica metal ceiling tiles, painting and finishing, etc. Phase II is slated to be completed in 2018.</p> | <p><u>Funding Source:</u> Conservation Trust, Sales Tax,</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |



Sewer Fund - \$41,000

| Dos Rios Collection System Improvements | \$41,000 |
|--|---|
| <p><u>Project Narrative:</u> The Dos Rios Collection System is at least 43 years old and is in need of improvements to help reduce infiltration into our collection lines. This infiltration increases our operating costs tremendously, especially during the high water runoff and irrigation season when we see our costs to the City of Gunnison for treatment increase. Infiltration also reduces plant capacity. Potential repairs which may not significantly reduce project costs but decrease disturbance and save property restoration costs include slip-lining mains and refurbishing manholes.</p> | <p><u>Funding Source:</u> Dos Rios Sewer Capital Reserve or Dos Rios User Fees</p> |
| <p><u>Impact on Operating Budget:</u> If we reduce infiltration by 35 gallons per minute in a manhole, this would reduce our flow by 50,400 gallons per day to the City of Gunnison's Wastewater Treatment Plant. This would equate to 1,562,400 gallons per month, and at the current rate per thousand gallons charged by the City, this would be a savings of \$1,574.90 per month.</p> | |

Water Fund - \$35,000

| Water Treatment Plant High Service Pumps | \$35,000 |
|--|---|
| <p><u>Project Narrative:</u> There are two high service pumps at the water plant. They are alternated each month so that one pump does not sit idle for years. This also has helped extend the life of the pumps by splitting run times between two pumps. Normal life expectancy of a pump would be 8-10 years; however, our head pressures are quite low and this has extended the life of our pumps tremendously. Currently our pumps are approaching 22 years old. In the next five years we may need to replace at least one of the pumps. It may be possible to do a rebuild on one or both pumps, however it would be wise to have the ability to replace a pump with a new pump if needed or to have one on hand for immediate service.</p> | <p><u>Funding Source:</u> Dos Rios Water Capital Reserve</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |

Solid Waste Fund - \$5,000

| Landfill Oil Storage Rack | \$5,000 |
|--|---|
| <p><u>Project Narrative:</u> This project is for equipment at the landfill is for an oil storage rack and drums at the shop. Currently the oil is stored in drums on the floor of</p> | <p><u>Funding Source:</u> Conservation Trust, Sales Tax,</p> |

the shop and there is no containment for a spill, no measure for how much oil they put in a unit, and it takes up a lot of room in the shop. This will be a rack that will sit against the wall with a containment pan and a tube for measuring oil used and remaining.

Impact on Operating Budget:
This project will have no significant impact on the operating budget.

ISF-I: County Shop - \$923,851

Road Maintenance & Snow Removal Equipment \$450,000

| | |
|---|---|
| <p><u>Project Narrative:</u> In prior years, rolling stock has not been included in the Capital Improvement Program. However, increased costs of equipment and the increased costs to ISF-I for utilities, gas and diesel has decreased the ability of ISF-I reserves to fund the needed equipment, including both new and replacement units. If heavy equipment (graders, loaders, backhoes, dozers) are not replaced in a timely manner the result is overhaul/replacement of a major component. Many of our dump trucks, which are used for summer maintenance and winter plowing, are 15+ years old. The light duty vehicles in our fleet need to be replaced by more fuel efficient vehicles. Annually we will replace a motor grader, loader or backhoe, a truck and as many light duty vehicles as budget will allow, including the purchase of light duty CNG vehicles whenever possible.</p> | <p><u>Funding Source:</u> Sales Tax, Increased Equipment Usage Fees</p> |
|---|---|

Impact on Operating Budget:
New equipment results in reduced maintenance costs and reduced downtime for the Fleet Department and for all departments using fleet vehicles or equipment.

Fleet Vehicles \$438,851

| | |
|---|--|
| <p><u>Project Narrative:</u> Replace Fleet vehicles according to fleet maintenance plan. The second DOLA grant to cover marginal cost for CNG vehicles also included.</p> | <p><u>Funding Source:</u> DOLA Grant, Sales Tax, Available Resources</p> |
|---|--|

Impact on Operating Budget:
This project will have no significant impact on the operating budget.

Shop Repair and Equipment \$35,000

| | |
|---|--|
| <p><u>Project Narrative:</u> Includes up to \$10,000 for shop equipment and \$25,000 for building improvements.</p> | <p><u>Funding Source:</u> Sales Tax, Available Resources</p> |
|---|--|

Impact on Operating Budget:
This project will have no significant impact on the operating budget.



ISF-II: Technology - \$88,000

| Computer Equipment and Software Upgrades | \$88,000 |
|--|--|
| <p><u>Project Narrative:</u> Includes up to \$83,000 for computer equipment and \$5,000 for software upgrades.</p> | <p><u>Funding Source:</u> Sales Tax, Available Resources</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |

RTA - \$959,000

| Purchase New Commuter Coach | \$714,000 |
|--|--|
| <p><u>Project Narrative:</u> In 2018, the RTA has budgeted \$714,000 to purchase a commuter coach to replace a 2007 bus that is currently out of service. This purchase will be offset by an FTA grant we will be receiving from CDOT which will cover 80% of the cost of the vehicle.</p> | <p><u>Funding Source:</u> RTA Tax, Available Resources</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |

| Bus Stop Improvements | \$240,000 |
|---|--|
| <p><u>Project Narrative:</u> In 2018, the RTA has budgeted \$240,000 to improve bus stops along Colorado State Hwy 135. These improvements will include pullouts for the buses, shelters and benches for the passengers, and a lighted sign post.</p> | <p><u>Funding Source:</u> RTA Tax, Available Resources</p> |
| <p><u>Impact on Operating Budget:</u> This project will add minor operational costs for the maintenance of additional amenities at bus stops.</p> | |

| Infrastructure Maintenance | \$5,000 |
|--|--|
| <p><u>Project Narrative:</u> In 2018, the RTA has budgeted \$5,000 to maintain the existing bus stops located along the bus route in the City of Gunnison.</p> | <p><u>Funding Source:</u> RTA Tax, Available Resources</p> |
| <p><u>Impact on Operating Budget:</u> This project will have no significant impact on the operating budget.</p> | |



Capital Expenditure Impacts on Operating Budget

| CIP NUMBER | CAPITAL PROJECT | Operating Costs | | | | | 5 YEAR TOTAL |
|------------|--|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2019 | 2020 | 2021 | 2022 | 2023 | |
| FG-3 | Finish West and North Walls Esty Room - savings on utility-gas costs at Fairgrounds Multi-Purpose Bldg | (285) | (287.85) | (290.73) | (293.64) | (296.57) | (1,454) |
| RI-1 | Cottonwood Pass Improvements - savings on applications of gravel, mag chloride, etc. | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) | (500,000) |
| WS-1 | Dos Rios Collection System - reduced infiltration to waste water treatment plant, savings on treatment costs | (18,900) | (18,900) | (18,900) | (18,900) | (18,900) | (94,500) |
| n/a | O'Leary Building Remodel - reduced utility - gas costs for Family Services Center | (1,100) | (1,100) | (1,100) | (1,100) | (1,100) | (5,500) |
| n/a | Bus Stop Improvements for RTA routes - cleaning and maintenance costs associated with additional amenities | 600 | 630 | 662 | 695 | 729 | 3,315 |
| | TOTALS | (119,685) | (119,658) | (119,629) | (119,599) | (119,567) | (598,138) |



Debt

Summary of Debt Obligations

Debt Service and Lease
Payments

Computation of Legal Debt
Margin



Summary of Debt Obligations

| ISSUE | PURPOSE | ISSUE AMOUNT | INTEREST RATE |
|--|---|--------------|--|
| GOVERNMENTAL ACTIVITIES | | | |
| Affordable Housing Note, dated 12/09/01, (Housing Authority Fund), modified 9/14/04 (paid off one lot) | Finance purchase of land for affordable housing project in Mt. Crested Butte, Lots 34 & 35 Pitchfork Development. | \$38,685 | Variable, Wall Street Journal prime rate |
| Series A Tax-Exempt COP's \$730,000; Series B Taxable COP's (BAB's) \$17,270,000; and Net premium Series A Tax-Exempt COP's \$11,972 | Finance construction of the jail and public works facilities. Series A paid in full, 2012 | \$18,011,972 | Series A- 2%; Series B- 6.125% |
| Certificates of Participation, Series 2013 \$9,710,000 | Finance demolition of old courthouse and construction of new courthouse | \$9,710,000 | .6 - 5% rates; average rate 4.52% |
| Lease/Purchase Agreement dated 8/17/10 | Finance various energy saving improvements in County buildings. | \$1,168,919 | 3.94% |
| Promissory Note dated 10/20/09 (Airport Fund) | Financed the Airport Water and Sewer Extension project. Collateralized by OshKosh Boom Truck. | \$188,238 | 4.60% |

| ISSUE | PURPOSE | ISSUE AMOUNT | INTEREST RATE |
|---|--|--------------|---------------|
| BUSINESS-TYPE ACTIVITIES | | | |
| Impact Assistance Loan - Somerset Water, issued 10/7/03 (Gunnison County Water Fund) | Finance project to install a new water treatment system for the community of Somerset, including the OxBow Mine | \$100,000 | 5.00% |
| Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued January, 2005 (Sewer Fund) | Finance portion of sewer extension project to North Gunnison District. | \$1,519,270 | 4.50% |
| Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued March, 2006 (Sewer Fund) | Finance portion of sewer extension project to North Gunnison District. | \$322,000 | 4.25% |
| Impact Assistance Loan - North Gunnison Sewer - Issued 10/27/04 (Sewer Fund) | Finance portion of sewer extension project to North Gunnison District. (Phase III) | \$200,000 | 5.00% |
| Rural Utility Service (RUS) Note, Antelope Hills Water Extension, Issued 9/13/13 | Finance water extension to the Antelope Hills Water Division | \$1,154,230 | 2.13% |
| Affordable Housing Revenue Note, Series 2000, 11/6/00 (Housing Authority Fund) Change in terms 7/2/03, reset interest 11/1/05 | Financed portion of construction of the Palisade Assisted Living facility to be managed by the Health Care Center. | \$587,552 | 4.14% |

| ISSUE | PURPOSE | ISSUE AMOUNT | INTEREST RATE |
|---|--|-------------------------|--------------------------|
| Mortgage, Gunnison County Housing Authority, dated 11/06/03 (Senior Housing Fund) | Refinanced the construction of the Mountain View Apartments (Gunnison Senior Housing) | \$528,100 | 5.75% |
| Restructuring Mortgage | | \$624,011 | 1% |
| Contingent Repayment | | \$378,864 | 1% |
| Lease/Purchase, 2015 Landfill Caterpillar Excavator | Financed purchase of Caterpillar Excavator for the Landfill | \$252,080 | 3.20% |
| Shady Island Land Parcel | Financed purchase of 10.55 acres at 2714 State Highway 135, Gunnison CO known as Shady Island Parcel. Will provide public river access to the Gunnison River. | \$900,000 | 6% |



Debt Service and Lease Payments Governmental Activities

| | COUNTY FACILITIES ENERGY SAVINGS LEASE | CHFA LOAN PITCHFORK PROPERTY | CERTIFICATES OF PARTICIPATION SERIES 2010B | CERTIFICATES OF PARTICIPATION SERIES 2013 | AIRPORT WATER & SEWER EXTENSION | SHADY ISLAND PROPERTY | TOTALS |
|-----------|--|------------------------------|--|---|---------------------------------|-----------------------|------------|
| 2018 | 141,598 | 2,527 | 1,318,605 | 671,263 | 23,627 | 100,000 | 2,157,620 |
| 2019 | 141,598 | 2,527 | 1,312,105 | 673,163 | 23,627 | 100,000 | 2,153,020 |
| 2020 | 141,598 | 2,527 | 1,308,205 | 669,763 | | 100,000 | 2,122,093 |
| 2021 | | 2,527 | 1,298,210 | 671,213 | | 100,000 | 1,971,949 |
| 2022 | | 2,527 | 1,294,460 | 670,888 | | 1,299,214 | 1,967,874 |
| 2023 | | 1,399 | 1,284,710 | 670,213 | | | 1,956,321 |
| 2045-2046 | | | 19,825,256 | 10059575 | | | 29,884,831 |
| | 424,795 | 14,034 | 27,641,551 | 14,086,075 | 47,254 | 1,699,214 | 42,213,710 |
| PRINCIPAL | 397,919 | 5,102 | 15,185,000 | 8,655,000 | 44,183 | 885,566 | 24,287,204 |
| INTEREST | 26,877 | 8,931 | 12,456,551 | 5,431,075 | 3,071 | 813,648 | 17,926,506 |



Debt Service and Lease Payments

Business-Type Activities

| | SOMERSET WATER TREAT. | 2005 NORTH GUNNISON SEWER RUS | 2006 NORTH GUNNISON SEWER RUS | 2013 ANTELOPE HILLS WATER RUS | NORTH GUNNISON SEWER EXPANSION | PALISADE ASSISTED LIVING PROJECT | CHFA LOAN MT. VIEW | HUD MORTGAGE RESTRUCTURE LOAN MT. VIEW | HUD CONTINGENT REPAYMENT DEED OF TRUST MT. VIEW | Landfill Lease/ Purchase Caterpillar Excavator | HOSPITAL REVENUE BONDS | TOTALS |
|-----------|-----------------------------|---|---|---|---|---|--------------------------|--|---|--|------------------------------|------------|
| 2018 | 8,024 | 79,338 | 16,816 | 42,940 | 19,108 | 36,488 | 36,982 | 2,665 | 3,789 | 50,416 | 751,500 | 1,048,066 |
| 2019 | 8,024 | 79,338 | 16,816 | 42,940 | 19,107 | 36,488 | 36,982 | 2,665 | 3,789 | 50,416 | 756,125 | 1,052,690 |
| 2020 | 8,024 | 79,338 | 16,816 | 42,940 | | 324,395 | 36,982 | 2,665 | 3,789 | 16,805 | 758,781 | 1,290,535 |
| 2021 | 8,024 | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | 754,469 | 945,022 |
| 2022 | 8,024 | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | 758,469 | 949,022 |
| 2023 | 4,868 | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | 755,219 | 942,616 |
| 2024 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2025 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2026 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2027 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2028 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2029 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2030 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2031 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2032 | | 79,338 | 16,816 | 42,940 | | | 36,982 | 2,665 | 3,789 | | | 182,530 |
| 2033 | | 79,338 | 16,816 | 42,940 | | | 40,067 | 2,665 | 3,789 | | | 185,615 |
| 2034 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2035 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2036 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2037 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2038 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2039 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2040 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2041 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2042 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2043 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2044 | | 79,338 | 16,816 | 42,940 | | | | 2,665 | 3,789 | | | 145,548 |
| 2045-2046 | | | 24,745 | 375,725 | | | - | 271,827 | 345,113 | | | 1,017,410 |
| | 44,988 | 2,142,126 | 478,777 | 1,535,105 | 38,215 | 397,371 | 594,797 | 343,781 | 447,406 | 117,638 | 4,534,563 | 10,674,766 |
| PRINCIPAL | 38,372 | 1,291,270 | 275,788 | 1,077,770 | 35,529 | 353,541 | 448,438 | 266,497 | 378,864 | 113,209 | 3,760,000 | 8,039,279 |
| INTEREST | 6,616 | 850,856 | 202,989 | 457,335 | 2,685 | 43,830 | 146,358 | 77,284 | 68,542 | 4,428 | 774,563 | 2,635,486 |



The Build America Bonds receive a 35% reimbursement for interest paid. Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 31, 2010 is as follows:

| Years | Base Principal | Base Interest | Total |
|-----------|----------------|---------------|------------|
| 2011 | 335,000 | 830,237 | 1,165,237 |
| 2012 | 395,000 | 944,855 | 1,339,855 |
| 2013 | 405,000 | 936,955 | 1,341,955 |
| 2014 | 410,000 | 927,843 | 1,337,843 |
| 2015 | 415,000 | 917,388 | 1,332,388 |
| 2016-2025 | 4,760,000 | 8,247,678 | 13,007,678 |
| 2026-2035 | 6,770,000 | 5,157,924 | 11,927,924 |
| 2036-2040 | 4,510,000 | 850,150 | 5,360,150 |
| Total | 18,000,000 | 18,813,028 | 36,813,028 |

In December, 2013 Gunnison County issued \$9,710,000 in Certificates of Participation. The proceeds from the issuance are for the construction of a new courthouse.

The balance of the \$9,710,000 Series 2013 Certificates of Participation mature as follows:

| | |
|------|------------------|
| 2018 | 270,000 |
| 2019 | 280,000 |
| 2020 | 285,000 |
| 2021 | 295,000 |
| 2022 | 305,000 |
| 2023 | 315,000 |
| 2024 | 330,000 |
| 2025 | 340,000 |
| 2026 | 355,000 |
| 2027 | 370,000 |
| 2028 | 385,000 |
| 2029 | 405,000 |
| 2030 | 425,000 |
| 2031 | 450,000 |
| 2032 | 470,000 |
| 2033 | 495,000 |
| 2038 | <u>2,880,000</u> |
| | 8,655,000 |



Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 30, 2016 is as follows:

| Years | Base Principal | Base Interest | Total |
|-----------|-------------------|------------------|-------------------|
| 2018 | 270,000 | 401,263 | 671,263 |
| 2019-2028 | 3,260,000 | 3,446,100 | 6,706,100 |
| 2029-2038 | 5,125,000 | 1,583,712 | 6,708,712 |
| | <u>8,655,000</u> | <u>5,431,075</u> | <u>14,086,075</u> |

Credit ratings assigned by rating agencies are a determinant of successful debt and lease financing. Strong ratings enhance the County’s overall reputation through its demonstrated sound financial position. High ratings help ensure that the County’s bonds are attractive investments in the bond market.

In August 2010, Gunnison County received an underlying credit rating from Moody’s of Aa2 and Standard & Poor’s of AA. The 2010 debt issue was rated as Aa3 and AA- due to the Colorado annual appropriation requirement. The 2013 debt issue was rated as AA- by Standard & Poor’s.

Moody’s and Standard & Poor’s Credit Ratings

| Investment Grade: | Moody’s | Standard & Poor’s |
|---------------------------|-----------------------|------------------------------|
| Exceptional | Aaa, Aaa1, Aaa2, Aaa3 | AAA, AAA-, AA+ |
| Excellent | Aa, Aa1, Aa2, Aa3 | AA, AA-, A+ |
| Good | A, A1, A2, A3 | A, A-, BBB+ |
| Adequate | Baa, Baa1, Baa2, Baa3 | BBB, BBB-, BB+ |
| Speculative Grade: | | |
| Questionable | Ba, Ba1, Ba2, Ba3 | BB, BB-, B+ |
| Poor | B, B1, B2, B3 | B, B-, CCC+ |
| Very Poor | Caa, Caa1, Caa2, Caa3 | CCC, CCC-, CC+ |
| Extremely Poor | Ca, Ca1, Ca2, Ca3 | CC,CC-, C+ |
| Lowest | C | C |



Fund Summaries

Summary of Revenues and
Expenditures of all
Appropriated Funds



**General Fund
Summary of Fund Resources**

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|-------------------|-------------------|-------------------|--------------------|
| Revenues | | | | |
| Taxes | 8,601,662 | 9,025,713 | 9,108,713 | 9,385,200 |
| Licenses and Permits | 553,368 | 379,918 | 504,188 | 387,843 |
| Intergovernmental | 1,441,021 | 1,157,724 | 1,387,028 | 1,056,809 |
| Charges for Services | 620,446 | 555,350 | 574,218 | 637,152 |
| Contributions and Other Grants | 93,607 | 49,485 | 102,133 | 56,900 |
| Fines & Forfeitures | 125,536 | 77,000 | 111,000 | 102,000 |
| Investment Income | 79,520 | 103,350 | 97,440 | 73,900 |
| Interfund Revenues | 757,871 | 650,305 | 750,300 | 660,300 |
| Transfers In | 889,281 | 1,475,394 | 1,331,413 | 1,118,420 |
| Other Financing Sources/Misc. | 183,009 | 143,726 | 171,292 | 157,718 |
| Total Revenues | 13,345,315 | 13,617,965 | 14,137,725 | 13,636,242 |
| Expenditures | | | | |
| Personnel | 7,178,673 | 7,770,578 | 7,683,782 | 8,363,044 |
| Supplies | 413,070 | 502,188 | 466,016 | 477,233 |
| Purchased Services | 3,184,355 | 3,282,752 | 3,378,921 | 3,348,719 |
| Community Prgms/Contributions | 140,115 | 124,100 | 144,604 | 115,543 |
| Financing Costs | 39,958 | 39,990 | 39,990 | 39,990 |
| Transfers Out | 843,857 | 658,888 | 714,245 | 700,473 |
| Capital Outlay | 101,461 | 209,393 | 333,841 | 280,132 |
| Miscellaneous (Extraordinary/Special) | 1,161,119 | 1,745,540 | 1,596,859 | 1,367,654 |
| Total Expenditures | 13,062,608 | 14,333,429 | 14,358,258 | 14,692,788 |
| Excess Revenues (Expenditures) | 282,707 | (715,464) | (220,532) | (1,056,546) |

| Fund Balance | | | | |
|--|------------------|------------------|------------------|------------------|
| Beginning | 5,187,196 | 4,775,311 | 5,469,903 | 5,249,371 |
| Ending | 5,469,903 | 4,059,847 | 5,249,371 | 4,192,825 |
| Ending Fund Balance % of Total Expenditures | | | | 28.54% |
| Ending Fund Balance Analysis | | | | |
| Unreserved Fund Balance | 4,700,775 | 3,251,055 | 4,311,799 | 3,187,953 |
| Hospital Bond Guarantee | 0 | 0 | 0 | 0 |
| Water Resources Protection | 88,062 | 81,989 | 88,962 | 89,862 |
| Workforce Impact Fees | 681,066 | 726,803 | 848,610 | 915,010 |
| Courthouse Renovation Reserve | 0 | (0) | 0 | 0 |
| Series 2010 Bond Reserve | 0 | 0 | 0 | 0 |
| Total Ending Fund Balance | 5,469,903 | 4,059,847 | 5,249,371 | 4,192,825 |
| Ending Unreserved Fund Balance % of Total Operational Expenditures | | | | 25.05% |



Road & Bridge
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|------------------|------------------|--------------------|--------------------|
| Revenues | | | | |
| Taxes | 190,876 | 180,000 | 197,000 | 190,000 |
| Licenses and Permits | 13,188 | 11,000 | 17,750 | 11,000 |
| Intergovernmental | 4,743,529 | 3,893,486 | 4,447,129 | 3,307,175 |
| Charges for Services | 18,275 | 5,420 | 5,995 | 5,420 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | (3,385) | 0 | 5 | 10 |
| Investment Income | 22,323 | 30,000 | 18,000 | 18,000 |
| Interfund Revenues | 268 | 100 | 100 | 100 |
| Transfers In | 274,131 | 641,898 | (384,202) | 195,388 |
| Other Financing Sources/Misc. | 54,690 | 50,200 | 50,200 | 1,050,200 |
| Total Revenues | 5,313,895 | 4,812,104 | 4,351,977 | 4,777,293 |
| Expenditures | | | | |
| Personnel | 1,978,623 | 2,256,051 | 2,190,935 | 2,309,122 |
| Supplies | 1,251,625 | 827,200 | 1,015,349 | 917,000 |
| Purchased Services | 1,611,454 | 1,559,602 | 1,600,541 | 1,711,367 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 167 | 928 | 928 | 928 |
| Transfers Out | 263,343 | 385,014 | 319,352 | 272,324 |
| Capital Outlay | 776,740 | 682,071 | 315,469 | 1,068,990 |
| Miscellaneous (Extraordinary/Special) | 3,694 | 8,100 | 8,100 | 55,628 |
| Total Expenditures | 5,885,646 | 5,718,966 | 5,450,674 | 6,335,359 |
| Excess Revenues (Expenditures) | (571,751) | (906,862) | (1,098,697) | (1,558,066) |

| | | | | |
|--|------------------|----------------|------------------|------------------|
| Fund Balance | | | | |
| Beginning | 2,648,234 | 1,568,772 | 2,076,483 | 977,786 |
| Ending | 2,076,483 | 661,910 | 977,786 | (580,280) |
| Ending Fund Balance % of Total Expenditures | | | | -9.16% |
| Ending Fund Balance Analysis | | | | |
| Unreserved Fund Balance | 2,076,483 | 661,910 | 1,877,786 | 319,720 |
| Cottonwood Pass Construction Reserve | 0 | 0 | 0 | 0 |
| Total Ending Fund Balance | 2,076,483 | 661,910 | 1,877,786 | 319,720 |
| Ending Unreserved Fund Balance % of Total Operational Expenditures | | | | 5.05% |



Human Services
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 301,156 | 303,875 | 304,475 | 311,400 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 3,673,950 | 4,106,701 | 3,693,193 | 3,943,643 |
| Charges for Services | 3,387 | 26,500 | 19,500 | 15,500 |
| Contributions and Other Grants | 4,897 | 1,000 | 1,000 | 1,000 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 5,538 | 7,000 | 7,000 | 7,200 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 2,340 | 700 | 4,448 | 240 |
| Total Revenues | 3,991,268 | 4,445,776 | 4,029,616 | 4,278,983 |
| Expenditures | | | | |
| Personnel | 1,353,335 | 1,532,068 | 1,446,003 | 1,554,096 |
| Supplies | 22,503 | 21,109 | 18,087 | 45,808 |
| Purchased Services | 352,303 | 382,496 | 380,539 | 472,216 |
| Community Prgms/Contributions | 2,122,104 | 2,393,538 | 2,004,874 | 2,106,060 |
| Financing Costs | 11 | 0 | 0 | 0 |
| Transfers Out | 94,524 | 120,000 | 185,817 | 441,758 |
| Capital Outlay | 1,028 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 2,869 | 2,594 | 4,600 | (41,449) |
| Total Expenditures | 3,948,676 | 4,451,805 | 4,039,920 | 4,578,489 |
| Excess Revenues (Expenditures) | 42,593 | (6,029) | (10,304) | (299,506) |
| Fund Balance | | | | |
| Beginning | 580,377 | 628,723 | 622,970 | 612,666 |
| Ending | 622,970 | 622,694 | 612,666 | 313,160 |
| Ending Fund Balance % of Total Expenditures | | | | 6.84% |



Public Health
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 433,848 | 468,441 | 582,479 | 582,023 |
| Charges for Services | 28,568 | 74,500 | 75,400 | 78,000 |
| Contributions and Other Grants | 13,681 | 7,500 | 34,096 | 62,358 |
| Fines & Forfeitures | 0 | 9,300 | 0 | 9,300 |
| Investment Income | 62 | 0 | 63 | 63 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 214,843 | 268,245 | 283,245 | 297,915 |
| Other Financing Sources/Misc. | 73,976 | 70,000 | 70,000 | 70,000 |
| Total Revenues | 764,978 | 897,986 | 1,045,283 | 1,099,659 |
| Expenditures | | | | |
| Personnel | 463,195 | 553,222 | 611,190 | 655,348 |
| Supplies | 110,144 | 121,898 | 130,199 | 124,006 |
| Purchased Services | 88,148 | 131,738 | 159,562 | 163,531 |
| Community Prgms/Contributions | 0 | 0 | 1,277 | 16,293 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 117,900 | 119,136 | 119,136 | 136,116 |
| Capital Outlay | 0 | 1,000 | 2,070 | 1,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 779,387 | 926,994 | 1,023,434 | 1,096,294 |
| Excess Revenues (Expenditures) | (14,409) | (29,008) | 21,849 | 3,365 |
| Fund Balance | | | | |
| Beginning | 6,925 | 37,032 | (7,484) | 14,365 |
| Ending | (7,484) | 8,024 | 14,365 | 17,730 |
| Ending Fund Balance % of Total Expenditures | | | | 1.62% |



Conservation Trust
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|-----------------|-------------------|-----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 62,579 | 53,500 | 56,551 | 62,579 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 495 | 500 | 500 | 500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 63,074 | 54,000 | 57,051 | 63,079 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 638 | 500 | 600 | 600 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 1 | 40 | 40 | 40 |
| Transfers Out | 71,931 | 127,350 | 102,751 | 87,499 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 72,570 | 127,890 | 103,391 | 88,139 |
| Excess Revenues (Expenditures) | (9,496) | (73,890) | (46,340) | (25,060) |
| Fund Balance | | | | |
| Beginning | 88,892 | 83,507 | 79,396 | 33,056 |
| Ending | 79,396 | 9,617 | 33,056 | 7,996 |
| Ending Fund Balance % of Total Expenditures | | | | 9.07% |



Sales Tax
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 1,885,804 | 1,850,900 | 1,920,000 | 1,936,550 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 7,681 | 3,000 | 6,300 | 3,000 |
| Investment Income | 8,157 | 10,000 | 10,000 | 11,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 1,901,642 | 1,863,900 | 1,936,300 | 1,950,550 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 40,236 | 42,575 | 42,471 | 43,837 |
| Community Prgms/Contributions | 1,407 | 20,000 | 20,000 | 20,000 |
| Financing Costs | 113,406 | 113,586 | 140,915 | 213,586 |
| Transfers Out | 1,525,889 | 2,478,973 | 2,578,872 | 2,070,155 |
| Capital Outlay | 0 | 0 | 99,240 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 1,680,939 | 2,655,134 | 2,881,498 | 2,347,578 |
| Excess Revenues (Expenditures) | 220,703 | (791,234) | (945,198) | (397,028) |
| Fund Balance | | | | |
| Beginning | 1,739,139 | 1,588,272 | 1,959,842 | 1,014,644 |
| Ending | 1,959,842 | 797,038 | 1,014,644 | 617,616 |
| Ending Fund Balance % of Total Expenditures | | | | 26.31% |



**Land Preservation
Summary of Fund Resources**

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 399,576 | 370,000 | 427,740 | 440,572 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 863 | 500 | 7,000 | 7,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 400,439 | 370,500 | 434,740 | 447,572 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 4,880 | 5,238 | 5,199 | 5,420 |
| Community Prgms/Contributions | 142,300 | 480,000 | 250,000 | 700,000 |
| Financing Costs | 3 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 147,182 | 485,238 | 255,199 | 705,420 |
| Excess Revenues (Expenditures) | 253,257 | (114,738) | 179,541 | (257,848) |
| Fund Balance | | | | |
| Beginning | 212,298 | 161,227 | 465,555 | 645,096 |
| Ending | 465,555 | 46,489 | 645,096 | 387,249 |
| Ending Fund Balance % of Total Expenditures | | | | 54.90% |



Mosquito Control
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Revenues | | | | |
| Taxes | 60,674 | 62,024 | 62,015 | 63,285 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 15,207 | 15,529 | 15,529 | 15,846 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 245 | 186 | 350 | 196 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 15,207 | 15,529 | 15,529 | 15,846 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 91,333 | 93,268 | 93,423 | 95,173 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 90,010 | 91,985 | 91,933 | 93,853 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 1,200 | 1,188 | 1,188 | 660 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 91,210 | 93,173 | 93,121 | 94,513 |
| Excess Revenues (Expenditures) | 123 | 95 | 302 | 660 |
| Fund Balance | | | | |
| Beginning | 10,586 | 10,777 | 10,709 | 11,011 |
| Ending | 10,709 | 10,872 | 11,011 | 11,671 |
| Ending Fund Balance % of Total Expenditures | | | | 12.35% |



Sage Grouse
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 67,960 | 70,000 | 65,000 | 81,552 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 280 | 200 | 400 | 400 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 68,240 | 70,200 | 65,400 | 81,952 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 1,682 | 2,100 | 2,000 | 2,000 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 1 | 0 | 0 | 0 |
| Transfers Out | 75,813 | 71,109 | 74,417 | 43,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 77,496 | 73,209 | 76,417 | 45,000 |
| Excess Revenues (Expenditures) | (9,256) | (3,009) | (11,017) | 36,952 |
| Fund Balance | | | | |
| Beginning | 53,442 | 30,978 | 44,186 | 33,169 |
| Ending | 44,186 | 27,969 | 33,169 | 70,122 |
| Ending Fund Balance % of Total Expenditures | | | | 155.83% |



**Risk Management
Summary of Fund Resources**

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|----------------|-------------------|-----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 4,538 | 3,500 | 5,000 | 5,000 |
| Interfund Revenues | 76,122 | 76,122 | 62,246 | 56,827 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | (1,746) | 0 | 0 | 0 |
| Total Revenues | 78,914 | 79,622 | 67,246 | 61,827 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 148 | 30,300 | 10,450 | 24,900 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 150 | 20 | 100 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 181,636 | 50,000 | 80,000 | 60,000 |
| Total Expenditures | 181,794 | 80,450 | 90,470 | 85,000 |
| Excess Revenues (Expenditures) | (102,880) | (828) | (23,224) | (23,173) |
| Fund Balance | | | | |
| Beginning | 673,936 | 676,309 | 571,056 | 547,832 |
| Ending | 571,056 | 675,481 | 547,832 | 524,659 |
| Ending Fund Balance % of Total Expenditures | | | | 617.25% |



Housing Authority
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|-----------------|-----------------|-------------------|-----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 5,058 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 1,207 | 200 | 1,600 | 1,200 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 4,160 | 0 |
| Other Financing Sources/Misc. | 55,339 | 39,315 | 61,775 | 38,660 |
| Total Revenues | 61,604 | 39,515 | 67,535 | 39,860 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 60 | 60 |
| Purchased Services | 41,394 | 28,535 | 47,512 | 44,784 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 2,741 | 2,606 | 2,527 | 2,527 |
| Transfers Out | 29,484 | 33,516 | 33,516 | 23,712 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 73,619 | 64,657 | 83,615 | 71,083 |
| Excess Revenues (Expenditures) | (12,015) | (25,142) | (16,080) | (31,223) |
| Fund Balance | | | | |
| Beginning | 212,748 | 197,238 | 200,733 | 184,653 |
| Ending | 200,733 | 172,096 | 184,653 | 153,430 |
| Ending Fund Balance % of Total Expenditures | | | | 215.85% |



**Marketing District
Summary of Fund Resources**

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 1,723,475 | 1,400,000 | 1,883,870 | 1,958,078 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 9,196 | 5,700 | 12,584 | 19,000 |
| Investment Income | 3,057 | 2,000 | 4,061 | 4,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 1,735,727 | 1,407,700 | 1,900,515 | 1,981,078 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 1,435,625 | 1,723,254 | 1,739,222 | 1,907,477 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 11 | 25 | 25 | 25 |
| Transfers Out | 17,824 | 5,611 | 15,611 | 6,576 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 13,250 | 15,600 | 16,500 | 67,000 |
| Total Expenditures | 1,466,710 | 1,744,490 | 1,771,358 | 1,981,078 |
| Excess Revenues (Expenditures) | 269,018 | (336,790) | 129,157 | 0 |
| Fund Balance | | | | |
| Beginning | 818,733 | 866,728 | 1,087,751 | 1,216,908 |
| Ending | 1,087,751 | 529,938 | 1,216,908 | 1,216,908 |
| Ending Fund Balance % of Total Expenditures | | | | 61.43% |



RTA

Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|------------------|--------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 2,927,165 | 2,868,000 | 3,116,000 | 3,162,500 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 637,328 | 357,100 | 355,025 | 763,920 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 5,210 | 2,500 | 6,000 | 5,500 |
| Investment Income | 10,399 | 27,500 | 25,000 | 21,000 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 134,088 | 0 | 1,700 | 0 |
| Total Revenues | 3,714,191 | 3,255,100 | 3,503,725 | 3,952,920 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 92,257 | 154,700 | 126,200 | 154,700 |
| Purchased Services | 710,298 | 784,350 | 644,850 | 723,900 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 30 | 50 | 50 | 50 |
| Transfers Out | 87,550 | 239,536 | 116,975 | 10,000 |
| Capital Outlay | 1,128,327 | 734,000 | 697,554 | 959,000 |
| Miscellaneous (Extraordinary/Special) | 653,179 | 2,392,000 | 2,010,086 | 1,766,415 |
| Total Expenditures | 2,671,643 | 4,304,636 | 3,595,715 | 3,614,065 |
| Excess Revenues (Expenditures) | 1,042,548 | (1,049,536) | (91,990) | 338,855 |

| Fund Balance | | | | |
|---|------------------|------------------|------------------|------------------|
| Beginning | 1,957,348 | 2,799,058 | 2,999,896 | 2,907,906 |
| Ending | 2,999,896 | 1,749,522 | 2,907,906 | 3,246,761 |
| Ending Fund Balance % of Total Expenditures | | | | 89.84% |
| Ending Fund Balance Analysis | | | | |
| Rural Transportation Authority | 734,068 | 1,483,810 | (18,800) | 113,770 |
| Capital Expenditures | 595,248 | 995,248 | 1,395,248 | 1,462,448 |
| Air Command | 1,600,000 | (801,536) | 1,364,773 | 1,443,358 |
| Senior Transportation | 70,580 | 72,000 | 166,685 | 227,185 |
| Total Ending Fund Balance | 2,999,896 | 1,749,522 | 2,907,906 | 3,246,761 |



Public Trustee
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|----------------|----------------|-------------------|----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 59,601 | 61,000 | 66,000 | 66,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 17,050 | 61,514 | 46,553 | 36,915 |
| Other Financing Sources/Misc. | 7 | 0 | 0 | 0 |
| Total Revenues | 76,658 | 122,514 | 112,553 | 102,915 |
| Expenditures | | | | |
| Personnel | 23,668 | 66,516 | 59,662 | 50,505 |
| Supplies | 422 | 500 | 200 | 500 |
| Purchased Services | 6,028 | 7,262 | 6,691 | 5,910 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 37,382 | 46,000 | 46,000 | 46,000 |
| Total Expenditures | 67,500 | 120,278 | 112,553 | 102,915 |
| Excess Revenues (Expenditures) | 9,158 | 2,236 | 0 | 0 |
| Fund Balance | | | | |
| Beginning | 28,189 | 35,712 | 38,461 | 38,461 |
| Ending | 38,461 | 37,948 | 38,461 | 38,461 |
| Ending Fund Balance % of Total Expenditures | | | | 37.37% |



Debt Service
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|------------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 295,529 | 297,646 | 290,745 | 285,986 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | (389) | 2,500 | 841 | 430 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 1,711,204 | 1,698,872 | 1,707,828 | 1,707,467 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 2,006,344 | 1,999,018 | 1,999,414 | 1,993,883 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 0 | 0 | 0 | 0 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 2,006,248 | 1,999,018 | 1,999,003 | 1,993,883 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 2,006,248 | 1,999,018 | 1,999,003 | 1,993,883 |
| Excess Revenues (Expenditures) | 96 | 0 | 411 | 0 |

| | | | | |
|--|----------------|----------------|----------------|----------------|
| Fund Balance | | | | |
| Beginning | 129,730 | 129,730 | 129,826 | 130,238 |
| Ending | 129,826 | 129,730 | 130,238 | 130,238 |
| Ending Fund Balance % of Total Expenditures | | | | 6.53% |
| Ending Fund Balance Analysis | | | | |
| Unreserved Fund Balance | 129,601 | 129,730 | 130,238 | 130,238 |
| Ser. 2010 Bldg Const Bond Reserve | 226 | | | |
| Ser. 2013 Courthouse Bond Reserve | | | | |
| Total Ending Fund Balance | 129,826 | 129,730 | 130,238 | 130,238 |
| Ending Unreserved Fund Balance % of Total Operational Expenditures | | | | |



Airport Construction Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---|------------------|------------------|-------------------|----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 1,372,460 | 6,482,389 | 6,507,054 | 642,731 |
| Charges for Services | 125,200 | 148,500 | 148,500 | 125,000 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 2,705 | 1,500 | 1,600 | 1,500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 254,000 | 307,535 | 33,827 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 1,500,365 | 6,886,389 | 6,964,689 | 803,058 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 821,981 | 889,423 | 962,916 | 135,935 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 23,633 | 23,633 | 23,634 | 23,632 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 714,286 | 6,102,336 | 6,026,676 | 540,639 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 1,559,900 | 7,015,392 | 7,013,226 | 700,206 |
| Excess Revenues (Expenditures) | (59,535) | (129,003) | (48,537) | 102,852 |
| Fund Balance | | | | |
| Beginning | 109,410 | 135,224 | 49,875 | 1,338 |
| Ending | 49,875 | 6,221 | 1,338 | 104,190 |
| Ending Fund Balance % of Total Expenditures | | | | 14.88% |
| Ending Fund Balance Analysis | | | | |
| Unreserved Fund Balance | 49,875 | 6,221 | 1,338 | 104,190 |
| Unreserved Fund Balance-PFC | | | | |
| Total Ending Fund Balance | 49,875 | 6,221 | 1,338 | 104,190 |



Capital Expenditures Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|-----------------|----------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 97,427 | 184,751 | 390,982 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 5,393 | 5,393 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | (478) | 0 | 9,100 | 1,600 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 138,575 | 30,000 | 118,126 | 586,182 |
| Other Financing Sources/Misc. | 0 | 0 | 0 | 0 |
| Total Revenues | 138,097 | 132,820 | 317,370 | 978,764 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 70 | 23,533 | 44,481 | 53,100 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 3 | 0 | 0 | 0 |
| Transfers Out | 33,000 | 0 | 0 | 0 |
| Capital Outlay | 139,165 | 99,352 | 263,789 | 1,114,129 |
| Miscellaneous (Extraordinary/Special) | 0 | 9,935 | 0 | 9,935 |
| Total Expenditures | 172,238 | 132,820 | 308,270 | 1,177,164 |
| Excess Revenues (Expenditures) | (34,141) | 0 | 9,100 | (198,400) |

| Fund Balance | | | | |
|---|------------------|------------------|------------------|------------------|
| Beginning | 2,355,563 | 2,331,151 | 2,321,422 | 2,330,522 |
| Ending | 2,321,422 | 2,331,151 | 2,330,522 | 2,132,122 |
| Ending Fund Balance % of Total Expenditures | | | | 181.12% |
| Ending Fund Balance Analysis | | | | |
| Unreserved Fund Balance | 975,800 | 985,529 | 984,900 | 786,500 |
| Series 2010 Bond Reserve | 1,345,622 | 1,345,622 | 1,345,622 | 1,345,622 |
| Series 2013 Bond Reserve | 0 | 0 | 0 | 0 |
| Total Ending Fund Balance | 2,321,422 | 2,331,151 | 2,330,522 | 2,132,122 |



Airport Operations
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|------------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 54,568 | 39,000 | 61,042 | 35,000 |
| Charges for Services | 475,266 | 453,250 | 452,700 | 589,200 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 3,468 | 2,700 | 2,780 | 2,700 |
| Investment Income | 6,643 | 2,800 | 10,925 | 4,500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 200,000 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 795,023 | 718,856 | 754,332 | 711,289 |
| Total Revenues | 1,534,967 | 1,216,606 | 1,281,779 | 1,342,689 |
| Expenditures | | | | |
| Personnel | 690,818 | 738,043 | 746,964 | 897,814 |
| Supplies | 81,786 | 100,370 | 100,949 | 120,970 |
| Purchased Services | 228,363 | 291,986 | 285,121 | 330,750 |
| Community Prgms/Contributions | 0 | 5,000 | 5,000 | 5,000 |
| Financing Costs | 4,113 | 4,481 | 4,481 | 4,481 |
| Transfers Out | 76,284 | 176,284 | 226,547 | 103,151 |
| Capital Outlay | 38,500 | 500 | 20,500 | 9,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 1,119,863 | 1,316,664 | 1,389,562 | 1,471,166 |
| Excess Revenues (Expenditures) | 415,104 | (100,058) | (107,783) | (128,477) |

| Fund Balance | | | | |
|--|------------------|------------------|------------------|------------------|
| Beginning | 1,012,093 | 1,110,402 | 1,427,197 | 1,319,414 |
| Ending | 1,427,197 | 1,010,344 | 1,319,414 | 1,190,937 |
| Ending Fund Balance % of Total Expenditures | | | | 80.95% |
| Ending Fund Balance Analysis | | | | |
| Unreserved Fund Balance | 774,289 | 586,319 | 661,766 | 532,889 |
| Terminal Construction Fund | 607,908 | 404,025 | 612,648 | 613,048 |
| Runway Pavement Marking Fund | 25,000 | 0 | 25,000 | 25,000 |
| Equipment Replaement Fund | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Ending Fund Balance | 1,427,197 | 1,010,344 | 1,319,414 | 1,190,937 |
| Ending Unreserved Fund Balance % of Total Operational Expenditures | | | | 36.22% |



**Sewer
Summary of Fund Resources**

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|----------------|----------------|-------------------|----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 523,637 | 540,694 | 582,993 | 720,926 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 3,291 | 2,480 | 3,850 | 2,750 |
| Investment Income | 8,797 | 5,200 | 16,200 | 16,200 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 20 | 0 | 0 | 0 |
| Total Revenues | 535,745 | 548,374 | 603,043 | 739,876 |
| Expenditures | | | | |
| Personnel | 46,706 | 85,044 | 56,048 | 60,950 |
| Supplies | 6,052 | 9,126 | 6,876 | 7,726 |
| Purchased Services | 185,712 | 209,156 | 247,078 | 410,576 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 114,848 | 115,350 | 115,350 | 115,080 |
| Transfers Out | 50,752 | 76,537 | 76,537 | 64,988 |
| Capital Outlay | 49,545 | 46,000 | 14,500 | 41,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 453,615 | 541,213 | 516,389 | 700,320 |
| Excess Revenues (Expenditures) | 82,130 | 7,161 | 86,654 | 39,556 |

| Fund Balance | | | | |
|---|------------------|------------------|------------------|------------------|
| Beginning | 1,021,772 | 1,058,545 | 1,103,902 | 1,190,556 |
| Ending | 1,103,902 | 1,065,706 | 1,190,556 | 1,230,112 |
| Ending Fund Balance % of Total Expenditures | | | | 175.65% |
| Ending Fund Balance Analysis | | | | |
| Dos Rios Division | 604,883 | 759,956 | 612,300 | 607,694 |
| North Gunnison Division | 107,889 | (3,558) | 161,380 | 187,776 |
| Antelope Hills Division | 340,041 | 261,612 | 344,931 | 353,675 |
| Somerset Division | 47,960 | 35,089 | 59,237 | 68,259 |
| Tomichi Division | 3,128 | 12,608 | 12,707 | 12,707 |
| Total Ending Fund Balance | 1,103,902 | 1,065,706 | 1,190,556 | 1,230,112 |



Water

Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|-----------------|----------------|-------------------|----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 34,450 | 0 |
| Charges for Services | 324,812 | 323,220 | 323,548 | 341,310 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 1,115 | 1,500 | 1,500 | 1,500 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 61,216 | 51,672 | 51,672 | 42,729 |
| Other Financing Sources/Misc. | 2,519 | 17,423 | 12,024 | 34,216 |
| Total Revenues | 389,661 | 393,815 | 423,194 | 419,755 |
| Expenditures | | | | |
| Personnel | 125,064 | 118,380 | 126,675 | 144,875 |
| Supplies | 10,191 | 14,610 | 13,119 | 15,026 |
| Purchased Services | 158,684 | 101,113 | 120,503 | 117,806 |
| Community Prgms/Contributions | 2,000 | 2,500 | 2,500 | 2,500 |
| Financing Costs | 50,945 | 51,148 | 51,148 | 51,148 |
| Transfers Out | 20,928 | 26,952 | 26,952 | 22,871 |
| Capital Outlay | 56,053 | 35,000 | 28,000 | 35,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 9,399 | 4,000 | 26,192 |
| Total Expenditures | 423,866 | 359,102 | 372,897 | 415,418 |
| Excess Revenues (Expenditures) | (34,205) | 34,713 | 50,297 | 4,337 |

| Fund Balance | | | | |
|---|----------------|----------------|----------------|----------------|
| Beginning | 541,708 | 515,341 | 507,504 | 557,801 |
| Ending | 507,504 | 550,054 | 557,801 | 562,137 |
| Ending Fund Balance % of Total Expenditures | | | | 135.32% |
| Ending Fund Balance Analysis | | | | |
| Dos Rios Division | 353,360 | 542,924 | 377,207 | 372,649 |
| Antelope Hills Division | 162,167 | 7,130 | 189,142 | 198,037 |
| Somerset Division | (8,024) | 0 | (8,549) | (8,549) |
| Total Ending Fund Balance | 507,504 | 550,054 | 557,801 | 562,137 |



**Solid Waste
Summary of Fund Resources**

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|--------------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 59,966 | 412,882 | 392,947 | 13,500 |
| Charges for Services | 774,586 | 705,000 | 730,000 | 940,809 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 1,697 | 1,500 | 1,500 | 1,500 |
| Investment Income | 17,093 | 720 | 8,820 | 8,520 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 155,405 | 205,179 | 0 |
| Other Financing Sources/Misc. | 172,019 | 98,190 | 102,770 | 98,140 |
| Total Revenues | 1,025,360 | 1,373,697 | 1,441,216 | 1,062,469 |
| Expenditures | | | | |
| Personnel | 489,671 | 426,835 | 592,215 | 517,292 |
| Supplies | 65,053 | 127,966 | 196,956 | 52,605 |
| Purchased Services | 1,416,056 | 314,971 | 438,096 | 299,325 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 52,066 | 50,467 | 60,250 | 50,467 |
| Transfers Out | 62,796 | 72,275 | 72,275 | 65,507 |
| Capital Outlay | 38,648 | 450,499 | 178,263 | 5,000 |
| Miscellaneous (Extraordinary/Special) | 5,060 | 25,000 | 25,000 | 20,000 |
| Total Expenditures | 2,129,350 | 1,468,013 | 1,563,055 | 1,010,196 |
| Excess Revenues (Expenditures) | (1,103,990) | (94,316) | (121,839) | 52,273 |

| | | | | |
|---|------------------|----------------|----------------|------------------|
| Fund Balance | | | | |
| Beginning | 2,201,196 | 938,936 | 1,097,206 | 975,366 |
| Ending | 1,097,206 | 844,620 | 975,366 | 1,027,639 |
| Ending Fund Balance % of Total Expenditures | | | | 101.73% |
| Ending Fund Balance Analysis | | | | |
| Dos Rios Division | 206,114 | 65,606 | (40,088) | 24,998 |
| Antelope Hills Division | 7,236 | 0 | 111,599 | 244,867 |
| Somerset Division | 883,856 | 779,014 | 913,856 | 757,775 |
| Total Ending Fund Balance | 1,097,207 | 844,620 | 985,368 | 1,027,641 |



Gunnison Valley Health Fund

Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Cost Center Specific Revenues | | | | |
| Taxes | 670,276 | 717,750 | 721,504 | 740,520 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 45,410,013 | 44,507,352 | 47,642,879 | 50,324,470 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 155,185 | 222,414 | 718,646 | 176,353 |
| Total Revenues | 46,235,474 | 45,447,516 | 49,083,029 | 51,241,343 |
| Expenditures | | | | |
| Personnel | 22,037,112 | 22,408,513 | 23,200,982 | 24,131,676 |
| Supplies | 5,506,989 | 5,549,994 | 5,710,500 | 5,734,392 |
| Purchased Services | 3,691,968 | 4,077,055 | 3,774,476 | 3,834,283 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 350,307 | 378,149 | 398,632 | 625,000 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 1,738,159 | 1,884,908 | 1,768,186 | 2,170,744 |
| Miscellaneous (Extraordinary/Special) | 5,269,445 | 5,975,253 | 5,573,767 | 6,086,954 |
| Total Expenditures | 38,593,980 | 40,273,872 | 40,426,543 | 42,583,049 |
| Excess Revenues (Expenditures) | 7,641,494 | 5,173,644 | 8,656,486 | 8,658,294 |



Senior Housing
Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|----------------|----------------|-------------------|----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 134,638 | 142,000 | 141,500 | 139,987 |
| Charges for Services | 120 | 50 | 50 | 100 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 150 | 0 | 0 |
| Investment Income | 557 | 300 | 670 | 700 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 105,188 | 93,100 | 100,856 | 95,400 |
| Total Revenues | 240,503 | 235,600 | 243,076 | 236,187 |
| Expenditures | | | | |
| Personnel | 868 | 2,802 | 2,223 | 2,416 |
| Supplies | 364 | 400 | 1,417 | 1,550 |
| Purchased Services | 111,442 | 110,019 | 115,397 | 130,301 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 110,880 | 42,083 | 103,235 | 43,776 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 714 | 0 |
| Miscellaneous (Extraordinary/Special) | 11,965 | 0 | 16,820 | 0 |
| Total Expenditures | 235,519 | 155,304 | 239,806 | 178,043 |
| Excess Revenues (Expenditures) | 4,985 | 80,296 | 3,270 | 58,144 |

| Fund Balance | | | | |
|--|----------------|----------------|----------------|----------------|
| Beginning | 96,022 | 100,558 | 101,007 | 104,277 |
| Ending | 101,007 | 180,854 | 104,277 | 162,421 |
| Ending Fund Balance % of Total Expenditures | | | | 91.23% |
| Ending Fund Balance Analysis | | | | |
| Unreserved Available Resources | 58,938 | 123,585 | 56,371 | 107,965 |
| Replacement Reserve Balance | 42,069 | 57,269 | 47,905 | 54,456 |
| Total Ending Fund Balance | 101,007 | 180,854 | 104,277 | 162,421 |
| Ending Unreserved Fund Balance % of Total Operational Expenditures | | | | 60.64% |



**Assisted Living
Summary of Fund Resources**

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|--|----------------|----------------|-------------------|----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 0 | 0 | 0 | 0 |
| Interfund Revenues | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 36,488 | 36,488 | 36,488 | 36,488 |
| Total Revenues | 36,488 | 36,488 | 36,488 | 36,488 |
| Expenditures | | | | |
| Personnel | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 7,275 | 0 | 0 | 0 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 36,488 | 36,488 | 36,488 | 36,488 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 43,763 | 36,488 | 36,488 | 36,488 |
| Excess Revenues (Expenditures) | (7,275) | 0 | 0 | 0 |
| Fund Balance | | | | |
| Beginning | 96,022 | 100,558 | 88,747 | 88,747 |
| Ending | 88,747 | 100,558 | 88,747 | 88,747 |
| Ending Fund Balance % of Total Expenditures | | | | 243.22% |
| Ending Unreserved Fund Balance % of Total Operational Expenditures | | | | 8.36% |



Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|------------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 48,000 | 60,000 | 76,890 | 70,482 |
| Charges for Services | 1,672 | 4,400 | 5,500 | 4,450 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 8,304 | 10,000 | 13,100 | 8,000 |
| Interfund Revenues | 2,068,477 | 1,875,950 | 1,840,750 | 1,837,550 |
| Transfers In | 0 | 162,500 | 162,500 | 126,696 |
| Other Financing Sources/Misc. | 18,329 | 10,250 | 10,250 | 10,250 |
| Total Revenues | 2,144,782 | 2,123,100 | 2,108,990 | 2,057,428 |
| Expenditures | | | | |
| Personnel | 580,713 | 700,354 | 697,358 | 642,737 |
| Supplies | 757,037 | 827,525 | 828,000 | 858,750 |
| Purchased Services | 186,314 | 238,418 | 235,248 | 228,555 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 3,135 | 3,135 | 6,247 | 15,023 |
| Transfers Out | 75,432 | 70,374 | 70,374 | 72,204 |
| Capital Outlay | 524,913 | 1,145,000 | 934,966 | 923,851 |
| Miscellaneous (Extraordinary/Special) | 2,267 | 0 | 0 | 0 |
| Total Expenditures | 2,129,811 | 2,984,806 | 2,772,193 | 2,741,120 |
| Excess Revenues (Expenditures) | 14,971 | (861,706) | (663,203) | (683,692) |

| Fund Balance | | | | |
|---|------------------|------------------|------------------|------------------|
| Beginning | 2,413,026 | 1,976,232 | 2,427,997 | 1,764,794 |
| Ending | 2,427,997 | 1,114,526 | 1,764,794 | 1,081,102 |
| Ending Fund Balance % of Total Expenditures | | | | 39.44% |
| Ending Fund Balance Analysis | | | | |
| Net Liquid Resources | 1,803,104 | 214,526 | 1,064,794 | 381,102 |
| Inventory and Prepaid Expenses | 624,893 | 900,000 | 700,000 | 700,000 |
| Total Ending Fund Balance | 2,427,997 | 1,114,526 | 1,764,794 | 1,081,102 |



ISF-II

Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|----------------|------------------|-------------------|-----------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 2,037 | 200 | 1,500 | 1,500 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 4,419 | 2,000 | 5,500 | 4,000 |
| Interfund Revenues | 787,357 | 788,577 | 789,502 | 801,965 |
| Transfers In | 11,000 | 11,000 | 11,000 | 11,000 |
| Other Financing Sources/Misc. | 571 | 0 | 8 | 0 |
| Total Revenues | 805,385 | 801,777 | 807,510 | 818,465 |
| Expenditures | | | | |
| Personnel | 395,754 | 431,939 | 412,034 | 455,442 |
| Supplies | 46,824 | 77,987 | 64,318 | 64,280 |
| Purchased Services | 148,153 | 195,669 | 183,825 | 191,727 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 10 | 24 | 0 | 24 |
| Transfers Out | 82,548 | 77,159 | 77,159 | 78,107 |
| Capital Outlay | 90,673 | 129,000 | 85,000 | 88,000 |
| Miscellaneous (Extraordinary/Special) | 0 | 0 | 0 | 0 |
| Total Expenditures | 763,962 | 911,778 | 822,336 | 877,580 |
| Excess Revenues (Expenditures) | 41,423 | (110,001) | (14,826) | (59,114) |

| Fund Balance | | | | |
|--|----------------|----------------|----------------|----------------|
| Beginning | 638,881 | 575,599 | 680,304 | 665,478 |
| Ending | 680,304 | 465,598 | 665,478 | 606,364 |
| Ending Fund Balance % of Total Expenditures | | | | 69.10% |
| Ending Fund Balance Analysis | | | | |
| Information Technology | 415,506 | 325,186 | 401,363 | 350,908 |
| Telephone Replacement Reserve | 0 | 0 | 0 | 0 |
| Document Management System | 76,418 | 0 | 65,803 | 54,995 |
| PSC Security Electronics Reserve | 15,547 | 0 | 26,162 | 36,970 |
| Geographic Information Systems | 172,834 | 140,413 | 172,151 | 163,491 |
| Total Ending Fund Balance | 680,304 | 465,598 | 665,478 | 606,364 |
| Ending Unreserved Fund Balance % of Total Operational Expenditures | | | | 51.02% |



ISF-III

Summary of Fund Resources

| | 2016 Actual | 2017 Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|------------------|------------------|-------------------|------------------|
| Revenues | | | | |
| Taxes | 0 | 0 | 0 | 0 |
| Licenses and Permits | 0 | 0 | 0 | 0 |
| Intergovernmental | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 |
| Contributions and Other Grants | 0 | 0 | 0 | 0 |
| Fines & Forfeitures | 0 | 0 | 0 | 0 |
| Investment Income | 17,613 | 15,000 | 18,000 | 17,000 |
| Interfund Revenues | 2,418,956 | 2,521,700 | 2,515,580 | 2,526,000 |
| Transfers In | 0 | 0 | 0 | 0 |
| Other Financing Sources/Misc. | 347,891 | 285,500 | 140,515 | 123,500 |
| Total Revenues | 2,784,460 | 2,822,200 | 2,674,095 | 2,666,500 |
| Expenditures | | | | |
| Personnel | 11,800 | 11,432 | 11,731 | 12,681 |
| Supplies | 0 | 0 | 0 | 0 |
| Purchased Services | 375,722 | 410,902 | 421,224 | 441,035 |
| Community Prgms/Contributions | 0 | 0 | 0 | 0 |
| Financing Costs | 24 | 0 | 0 | 0 |
| Transfers Out | 1,452 | 0 | 2,035 | 4,740 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Miscellaneous (Extraordinary/Special) | 2,335,259 | 2,648,200 | 2,387,017 | 2,306,300 |
| Total Expenditures | 2,724,257 | 3,070,534 | 2,822,007 | 2,764,756 |
| Excess Revenues (Expenditures) | 60,203 | (248,334) | (147,912) | (98,256) |

| Fund Balance | | | | |
|--|------------------|------------------|------------------|------------------|
| Beginning | 1,850,003 | 1,701,167 | 1,910,206 | 1,762,294 |
| Ending | 1,910,206 | 1,452,833 | 1,762,294 | 1,664,038 |
| Ending Fund Balance % of Total Expenditures | | | | 60.19% |
| Ending Fund Balance Analysis | | | | |
| Unemployment | 86,741 | 472,948 | 115,541 | 115,541 |
| Health Insurance | 1,823,465 | 979,885 | 1,646,753 | 1,548,497 |
| Employee Assistance Program | 0 | 0 | 0 | 0 |
| Total Ending Fund Balance | 1,910,206 | 1,452,833 | 1,762,294 | 1,664,038 |
| Ending Unreserved Fund Balance % of Total Operational Expenditures | | | | 51.02% |



Appendix

Financial Policies

Budget Process and Policies

Budget Resolutions

Glossary of Budget-Related
Terms

Glossary of Common Acronyms

Financial Policies

Purpose

The purpose of Gunnison County's financial policies is to serve as a foundation for long and short range planning, facilitate decision making, and provide direction to staff for handling the County's day-to-day financial business. These policies also serve as a blueprint to achieve the fiscal stability necessary to carry out the County's mission, vision and values. Because of the broad and diverse nature of the County's offices and departments it is critical to have written, clearly defined, financial policies which minimize the risk of developing conflicting or inconsistent goals and objectives causing negative impacts on the overall financial position of Gunnison County.

Auditing and Financial Reporting

- An independent audit will be performed annually in accordance with State law (C.R.S.29-1-603).
- The County's accounting system, Blackbaud FundWare, shall be maintained in conformance with Generally Accepted Accounting Principles (GAAP) established by the Governmental Accounting Standards Board (GASB) and with the goal of obtaining an unqualified opinion from the independent auditor.
- The County will produce its General Purpose Financial Statements (GPFS) in conformance with GAAP.

Fund Accounting

Pursuant to GASB 34 the principal role of funds in the new financial reporting model is to demonstrate fiscal accountability. While there are no limits to the number of individual funds a government elects to use, a basic principle of governmental accounting recommends that the entity use the smallest number of individual funds possible, consistent with its particular circumstances. Gunnison County has 24 funds, which are broken out into three classifications: Governmental, Proprietary and Fiduciary Funds.

The general ledger is organized on the basis of these funds and the fund's classification, and maintained in conformance with GAAP. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that consist of assets, liabilities, fund equity, revenues and expenditures.

Basis of Budgeting and Accounting

The basis of accounting for governmental funds is modified accrual. The basis of budgeting for governmental funds is also modified accrual. The basis of accounting for proprietary funds is full accrual, and the basis of budgeting proprietary funds is full accrual. Revenues are recognized in the accounting period in which they become "available and measurable."

The County budgets on a calendar year, January 1 – December 31 for all funds. Any increase to the adopted budget requires that a supplemental budget and appropriation be approved by the Board of County Commissioners at a public hearing, with prior published notice of the proposed change (C.R.S. 29-1-109). Expenditures must not exceed appropriations approved

by the Commissioners (C.R.S. 29-1-110). The appropriations are established by classification and function.

According to Colorado State Statute (C.R.S. 30-25-202), moneys credited to Capital Funds shall not revert or be transferred to any other fund. Likewise, no transfers are allowed from the General Fund into the Road & Bridge Fund per State Law (C.R.S. 30-25-106).

Definition of a Balanced Budget

The recommended budget presented annually to the Board of County Commissioners shall be balanced by fund. According to C.R.S. 29-1-103 no budget adopted shall provide for expenditures in excess of available revenues and beginning fund balances.

Fund Balances

- Each fund should maintain a fund balance at a level that will provide for a positive cash balance throughout the fiscal year, which will reduce the likelihood of having to enter into short-term debt to pay for current operating expenditures.
- Adequate fund balances will be maintained so major unplanned occurrences will not jeopardize the financial position of the County.
- In order to meet emergency obligations, avoid interruptions in cash flow, generate interest income, and maintain a sound bond rating, the County shall maintain an unassigned fund balance in its General Fund of 25% of operational expenditures. GFOA recommended practice is at a minimum no less than five to fifteen percent of regular General Fund operating revenues, or no less than one to two months of regular General Fund operating expenditures. Because of the conservative approach to maintaining sufficient resources, Gunnison County requires an unassigned fund balance in the General Fund in excess of these recommended minimums.
- Fund balance may be used as appropriate (and approved by the Board of County Commissioners) under sound management practices when current revenues are not adequate to cover current expenditures.
- Gunnison County will maintain an emergency reserve in an amount equal to at least three percent of fiscal year spending in accordance with the provisions of Article X, Section 20 of the State Constitution (TABOR Amendment).

Revenues

- The County should strive to maintain a diversified and stable revenue base; to the extent it has the legal authority to do so.
- The County should follow an aggressive policy of collecting all due and payable revenues.
- All revenue projections should be realistically calculated and budgeted.
- Funding through grants is encouraged as a means of financing a project or one-time expenditures. The County should, however, discourage the use of intergovernmental grant assistance for routine, ongoing operational costs and programming may be cancelled if grants are not sustained.

Fees and User Charges

- The County will set its fees and user charges to recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.

- The County should charge fees and user charges when it is allowable, when a limited and specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.
- The capital and operating budgets of enterprise funds (i.e., Solid Waste Fund), shall not be subsidized by the General Fund and shall be supported wholly by fees and charges generated by the enterprise.
- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of County Commissioners.

Operating Expenditures

- The County will pay all current expenditures with current revenue.
- In accordance with Colorado State Law, Gunnison County will adopt a balanced budget for each fund.
- The County will maintain a budgetary control system to ensure adherence to the budget and will make timely reports available to management, which compare actual revenues and expenditures to budgeted amounts.
- The County will encourage the use of technology and capital investment programs that are cost effective and will manage the growth of operating costs.
- Supplemental requests for funding will be heard by the Board of County Commissioners on an as needed basis, no less than annually.
- Services that directly contribute to the BOCC Strategic Plan for the County will receive first priority for funding.
- A plan should be maintained and funded which provides for the orderly replacement of equipment.
- The County will not use long-term debt for current operational costs.

Debt

Debt is an important tool for financing capital facilities.

- The issuance of debt is in accordance with Colorado State Laws.
- Debt will not be used to finance current operating expenses. Debt should only be used for the construction of capital facilities or the purchase of capital assets. In general, the assets should not be recurring capital replacements, such as vehicles.
- The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues. The County should exhaust all possible resources, such as grants and pay-as-you-go funding, before borrowing funds.
- The Board of County Commissioners is authorized to execute lease agreements on behalf of the County, including Certificates of Participation.
- When debt is approved by the voters, the County will make every effort to obtain the best possible rating and to maintain a favorable rating through prudent financial management.
- Refunding of Outstanding Debt: A refunding (or refinancing), either on a current or advance basis, will only be executed if the net present value savings (gross savings present valued at the arbitrage yield of proposed refunding issue), net of issuance costs and cash contribution to the refinancing, is at least 3%. However, in certain circumstance, a lower threshold may be justified if the refunding is being executed for reasons other than economic savings (e.g. cash flow relief).

Capital Improvement Program (CIP)

- The County will plan for its capital needs at least five years into the future in order to address needs and to earmark revenues.
- A five-year CIP shall be prepared and updated annually. Elected official offices and departments shall request items meeting the definition of capital assets through the annual capital budget process.
- The CIP incorporates a ranking method to determine priority of projects that includes project criteria weight factors and amplification factors.
- The County will strive to fund capital improvements on a pay-as-you-go basis in order to enhance its financial condition and bond rating.
- An asset is classified as a fixed asset if the cost is greater than \$4,000 and its useful life is greater than one year.

Compensation

One of the largest expenditure items is salaries and benefits for Gunnison County employees. The County recognizes its employees as the greatest asset and takes pride in its ability to deliver a total compensation package that includes cash compensation, health insurance and retirement benefits, and other employee benefits that provide employees with security and opportunity.

Gunnison County is committed to compensating its employees fairly, within economically feasible parameters, while considering the competitive job market, internal equity and individual performance.

- Salary range structures should be evaluated periodically to determine the relative competitiveness of the pay structure to the job market.
- The midpoint of the salary range is the market value against which the County will assess its pay plan relative to the job market.
- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process. Equity, one-time payments and performance adjustments require the approval of the County Manager.
- Staffing shall not exceed the authorized level.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for operational or capital expenditure purposes.
- Gunnison County does not have a defined benefit plan for retirees.

Internal Controls

Gunnison County management is responsible for establishing and maintaining an internal control structure. Internal controls are defined as the organization and methods used to: 1) safeguard assets from loss by fraud or by unintentional errors; 2) assure the reliability of the accounting data which management may use in making decisions; and 3) promote operational efficiency and encourage adherence to adopted policies. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the evaluation of costs and benefits requires estimates and judgments by management. We believe the County's internal control structure

adequately safeguards assets and provides reasonable assurance of proper recording of financial transactions.

- The County will utilize the Blackbaud FundWare accounting software system to maintain its financial accounting and reporting. All records and reporting will be in accordance with GAAP. The County will maintain an accounting system which provides internal budgetary and accounting controls designed to provide reasonable assurance regarding both the safeguarding of assets against the loss from unauthorized use or disposition and the reliability of financial information used in preparation of financial statements and reports.
- An independent certified public accounting firm will perform an annual audit and will publicly issue a financial opinion and a statement on internal controls. A management letter will be part of this report.
- The County will maintain and update procedures designed for position control, as it relates to authorized positions, hours budgeted and worked, and filling vacancies. All positions dependant on grant funding will require the employee to verify their understanding that if grant funding decreases or ends, their compensation will also decrease or end.
- The County Finance Office will maintain a fixed assets inventory for assets greater than \$4,000. Capitalization thresholds will not be applied to groups of similar items if they individually do not meet the capitalization criteria.
- The County Departments will maintain an inventory of items that require special attention to ensure legal compliance. Legal or contractual provisions may require a higher than ordinary level of accountability over certain items (i.e., items acquired through grant contracts).
- The County Departments will maintain an inventory of *theft sensitive* items (i.e., computers, laptops, monitors).
- The County Departments will maintain an inventory of items that require special attention to protect public safety and avoid potential liability (i.e., Sheriff's or Airport firearms).
- Internal control procedures should be formally documented and reviewed periodically.
- An accounting procedures manual will be maintained and updated on a continuing basis.

Amending the Budget

A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Budget appropriations may be adjusted due to the following:

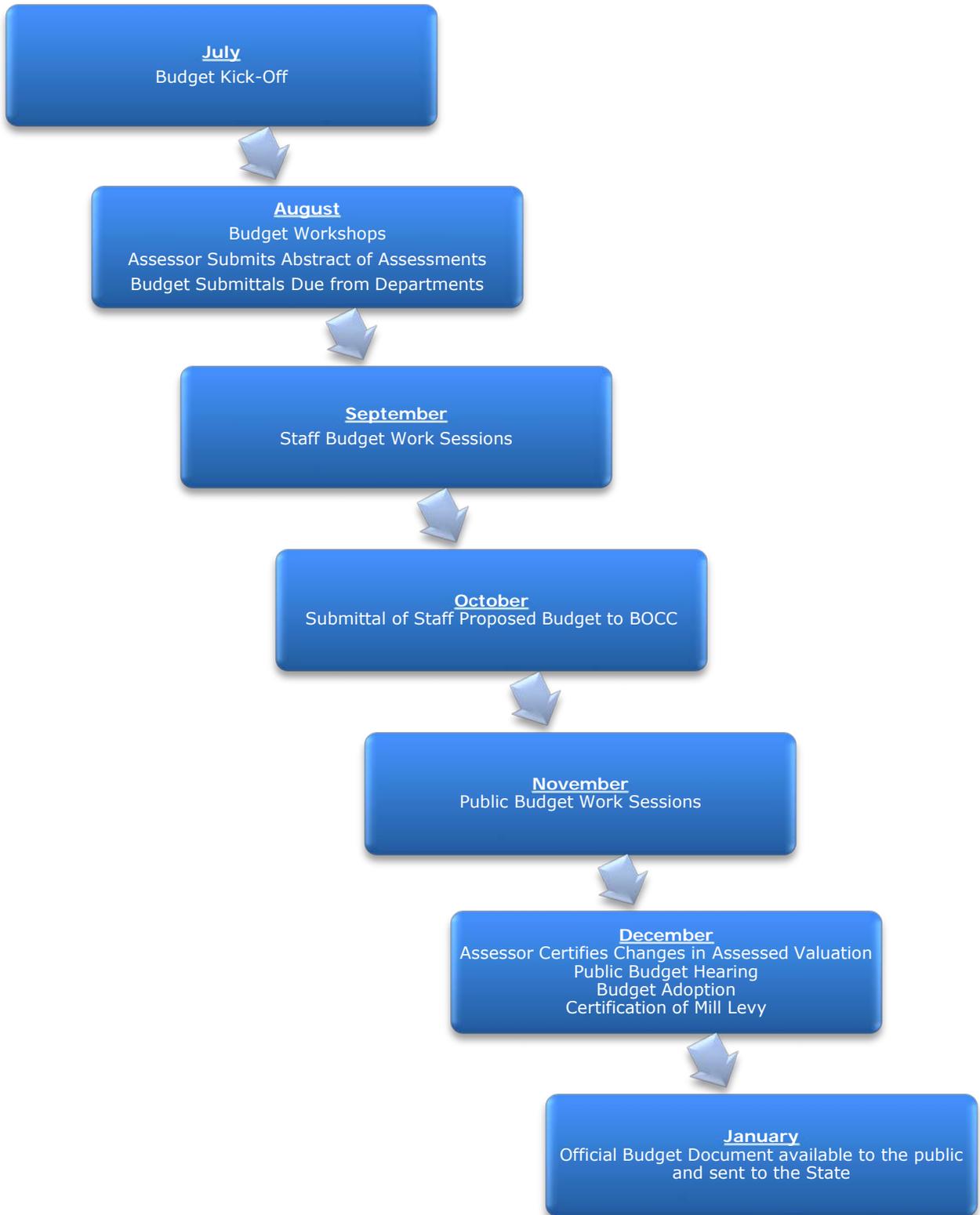
- Appropriation Transfers – the transfer of appropriated budget from one or more spending agencies in a fund to one or more spending agencies in another fund or between spending agencies within a fund (C.R.S. 29-1-109 1a).
 - Used when a unit is identified as having insufficient budget dollars while at the same time another appropriation unit is identified as having an excess budget.
- Supplemental Appropriations – if, during the fiscal year, unanticipated revenues that were not assured at the time of the adoption of the budget from any source other than the local government property tax mill levy are received or if the beginning fund balance is in excess of the budgeted fund balance, the result is additional available revenues (C.R.S. 29-1-109 1b).
 - Used when a policy, law, statute, or court ruling becomes effective which mandates expenditures that were not anticipated or budgeted.

- Used when an expenditure item is essential to the operation of a County office or department that was neither anticipated nor budgeted.
- Used when revenue is received and designated for a particular purpose that was neither anticipated nor budgeted.
- Budgetary Decreases – if revenues are lower than anticipated in the adopted budget (C.R.S. 29-1-109 1c).
 - Used when the projected revenue shortfall is large enough that it would cause a shortfall for a fund or for a program dependent upon it.

These policies will be evaluated annually and updated periodically, no less than once every three years.

These policies were adopted by the Board of County Commissioners on April 6, 2010.

Budget Process/Citizen Input



GREEN TEXT DENOTES CITIZEN INPUT OPPORTUNITIES

It is important to ensure that the Board of County Commissioners is getting the public's perspective rather than only that of a small number of highly vocal special interest groups. To this end, the County collects results from a biannual National Citizen Survey™ administered by the National Research Center. The results of this survey are used to inform the Board of County Commissioners to adjust services and service levels more closely to citizens' preferences.

Each July, the Board of County Commissioners (BOCC), the County Manager and the Finance Department meet at the budget kick-off to discuss the budget process and key budget priorities. Budget Preparation Manuals are distributed to department directors for use in preparing their budget submittals.

Throughout July and August, the Finance Department conducts several workshops with departments to assist with calculating current year projections; setting user fees; allocating staff costs among activities, projects and grants; and generally completing the various required forms for the budget submittal.

No later than August 25 of each year, the County Assessor sends a certified assessed valuation of all taxable property within the County to the Finance Director. Based on this assessed valuation and statutory and TABOR property tax revenue limits, the Finance Director computes a rate of levy which when levied would raise the amounts, along with other revenues, necessary to fund the County operating requirements.

On August 15, each department submits their budget along with any required special requests for staff, capital expenditures, baseline enhancements and transfers, and computer equipment or software.

In September, each department director meets with the County Manager and Finance staff to prepare and review the Staff Proposed Budget.

No later than October 15 of each year, the Finance Director presents a Staff Proposed Budget to the BOCC.

Upon receipt of the proposed budget, notice is published within ten days, containing:

1. The date and time of a public hearing at which the adoption of the proposed budget will be considered,
2. The location where the proposed budget may be inspected, and
3. A statement that any interested elector may file objections to the proposed budget at any time prior to the final adoption.

During November, the BOCC meets to consider input from the public and revises the Staff Proposed Budget with changes they deem necessary. Numerous public work sessions are held to review various aspects of the proposed budget.

In the first week of December, a final Public Hearing for the budget is scheduled to consider citizen input.



No later than December 10 of each year, the Assessor certifies any changes in the assessed valuation to local jurisdictions and the Colorado Division of Property Taxation.

Final budget adoption is scheduled prior to or on December 15 of each year.

The Board of County Commissioners levy taxes and certify the levies to the County Assessor no later than December 22 of each year.

The Official Gunnison County Budget Document is submitted to the State of Colorado Department of Local Affairs by January 31.

Budgetary Level of Control

The level of budgetary control is at the fund level. No spending agency may expend, or contract to expend, any money in excess of the amount appropriated in the appropriation resolution.

Administratively, operating budgets are controlled at the program level with departments having the authority to transfer appropriations within a program without further legislative approval.

Budget Amendments

Throughout the year, the budget may be amended from time to time based unforeseen circumstances. Any department may submit a request to amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. A department is required to submit a budget amendment request form which states why the revision is needed along with the appropriate revenue and/or expenditure account information.

These requests are then reviewed by the Finance Program and submitted for potential approval as a proposed amendment by the County Manager.

Proposed Amendments that are approved by staff are then forwarded to the Board of County Commissioners for formal adoption of a resolution amending the Gunnison County budget and amending the appropriation resolution.

See also "Amending the Budget" in the Financial Policies section of this document for more information.



**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2017-45**

**A RESOLUTION ADOPTING A BUDGET FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2018, AND ENDING DECEMBER 31, 2018**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado did on the 5th day of December, 2017 consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2018; and

WHEREAS, public notice of such budget hearing was published as required by law on October 19 and November 30, 2017; and

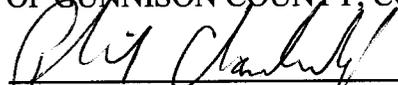
WHEREAS, the Board of County Commissioners, after considering the proposed budget at said public hearing did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of County Commissioners have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

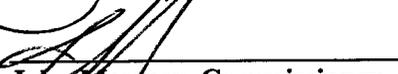
NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the budget of the fiscal year beginning January 1, 2018, and ending December 31, 2018, which was considered at the public hearing on December 5, 2017, and finally accepted by the Board on the 15th day of December, 2017, be and the same hereby is approved and adopted as the budget for the County of Gunnison, Colorado, for the fiscal year 2018 beginning January 1, 2018, and ending December 31, 2018.

INTRODUCED by Commissioner Houck, seconded by Commissioner Messner, and adopted this 15th day of December, 2017.

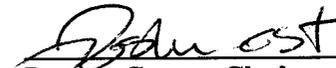
BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Phil Chamberland, Chairperson


Jonathan Houck, Vice-Chairperson


John Messner, Commissioner

Attest:


Deputy County Clerk



**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2017-46**

**A RESOLUTION APPROPRIATING REVENUES OF THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2018, AND ENDING DECEMBER 31, 2018**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado, has adopted a budget for the fiscal year beginning January 1, 2018, and ending December 31, 2018, in accordance with the statutes of the State of Colorado:

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the County, be and the same hereby are appropriated for the lawful purposes and objects of the County of Gunnison during the 2018 fiscal year:

| | |
|--------------------------------|--------------|
| General Fund | \$14,692,788 |
| Road & Bridge Fund | 6,335,359 |
| Human Services Fund | 4,578,489 |
| Conservation Trust Fund | 88,139 |
| Sales Tax Fund | 2,347,578 |
| Land Preservation Fund | 705,420 |
| Mosquito Control District Fund | 94,513 |
| Sage Grouse Trust Fund | 45,000 |
| Risk Management Fund | 85,000 |
| Public Health Agency Fund | 1,096,294 |
| Public Trustee Agency Fund | 102,915 |
| Airport Construction Fund | 700,206 |
| Capital Expenditures Fund | 1,177,164 |
| Debt Service Fund | 1,993,883 |



| | |
|--|----------------------------|
| Airport Operations Fund | 1,471,166 |
| Gunnison County Sewer District Fund | 700,320 |
| Gunnison County Water District Fund | 415,418 |
| Solid Waste Fund | 1,010,196 |
| Gunnison Valley Health Fund | 42,583,049 |
| Gunnison Valley Transportation Authority | 3,614,065 |
| Internal Service I Fund | 2,741,120 |
| Internal Service II Fund | 877,580 |
| Internal Service III Fund | <u>2,764,756</u> |
| TOTAL APPROPRIATIONS | <u>\$90,220,418</u> |

INTRODUCED by Commissioner Houck, seconded by Commissioner Messner, and adopted this 15th day of December, 2017.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Phil Chamberland, Chairperson


Jonathan Houck, Vice-Chairperson


John Messner, Commissioner

Attest:


Deputy County Clerk





**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2017-47**

**A RESOLUTION SETTING THE MILL LEVY FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR
BEGINNING JANUARY 1, 2018, AND ENDING DECEMBER 31, 2018**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2018, and ending December 31, 2018, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

WHEREAS, the Board of County Commissioners has also appropriated the necessary revenues for the said 2018 fiscal year as authorized by law in accordance with the statutes of the State of Colorado; and

WHEREAS, the Gunnison County Assessor has certified the 2017 total net assessed valuation of \$587,227,580;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following mill levies are hereby established and levied upon the total valuation for assessment of all taxable property within Gunnison County for the fiscal year 2017:

| | General Operating | Tax Abatement | Total |
|----------------------|-------------------|---------------|---------------|
| General Fund | 13.680 | .106 | 13.786 |
| Hospital Fund (GHCC) | 1.266 | .010 | 1.276 |
| Library Fund | 1.599 | .012 | 1.611 |
| Human Services Fund | <u>0.530</u> | <u>.004</u> | <u>0.534</u> |
| | 17.075 | .132 | 17.207 |
| Total Mill Levy | | | <u>17.207</u> |

INTRODUCED by Commissioner Houck, seconded by Commissioner Messner, and adopted this 15th day of December, 2017.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Phil Chamberland, Chairperson

Jonathan Houck, Vice-Chairperson

John Messner, Commissioner

Attest:

Deputy County Clerk





**GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2017-001**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2018, AND ENDING DECEMBER 31, 2018**

WHEREAS, the Board of the Gunnison County Housing Authority did on the 5th day of December, 2017, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2018; and

WHEREAS, public notice of such budget hearing was published as required by law on October 19, 2017 and November 30, 2017; and

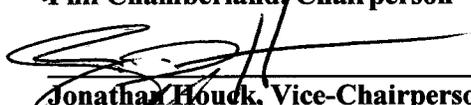
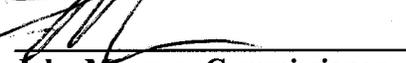
WHEREAS, the Board of the Gunnison County Housing Authority, after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

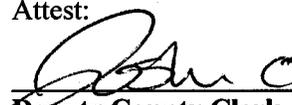
WHEREAS, all expenditures budgeted by the Board of the Gunnison County Housing Authority have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the budget of the fiscal year beginning January 1, 2018, and ending December 31, 2018, which was considered at the public hearing on December 5, 2017, and finally accepted by the Board on the 15th day of December, 2017, be and the same hereby is approved and adopted as the budget for the Gunnison County Housing Authority for the fiscal year 2018 beginning January 1, 2018, and ending December 31, 2018.

INTRODUCED by Commissioner Houck, seconded by Commissioner Messner, and adopted this 15th day of December, 2017.

GUNNISON COUNTY HOUSING AUTHORITY

Phil Chamberland, Chairperson

Jonathan Houck, Vice-Chairperson

John Messner, Commissioner

Attest:

Deputy County Clerk





**GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2017-002**

**A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2018, AND ENDING DECEMBER 31, 2018**

WHEREAS, the Board of the Gunnison County Housing Authority has adopted a budget for the fiscal year beginning January 1, 2018, and ending December 31, 2018, in accordance with the statutes of the State of Colorado,

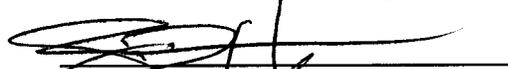
NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Gunnison County Housing Authority, be and the same hereby are appropriated for the lawful purposed and objectives of the Gunnison County Housing Authority during the 2017 fiscal year:

| | |
|-----------------------------------|------------------|
| Gunnison County Housing Authority | <u>\$285,614</u> |
| Total Appropriations | <u>\$285,614</u> |

INTRODUCED by Commissioner Hack, seconded by Commissioner Messner, and adopted this 15th day of December, 2017.

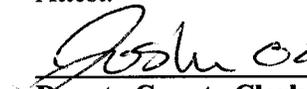
GUNNISON COUNTY HOUSING AUTHORITY

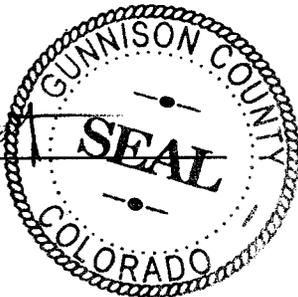

Phil Chamberland, Chairperson


Jonathan Hovick, Vice-Chairperson


John Messner, Commissioner

Attest:


Deputy County Clerk





**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2017-1**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2018, AND ENDING DECEMBER 31, 2018**

WHEREAS, the Board of the Gunnison County River Valley Local Marketing District did on the 5th day of December, 2017, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2018; and

WHEREAS, public notice of such budget hearing was published as required by law on October 19 and November 30, 2017; and

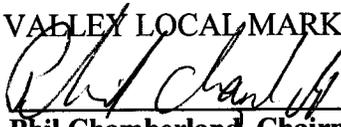
WHEREAS, the Board of the Gunnison River Valley Local Marketing District after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison River Valley Local Marketing District have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the budget of the fiscal year beginning January 1, 2018, and ending December 31, 2018, which was considered at the public hearing on December 5, 2017, and finally accepted by the Board on the 15th day of December, 2017, be and the same hereby is approved and adopted as the budget for the Gunnison River Valley Local Marketing District for the fiscal year 2018 beginning January 1, 2018, and ending December 31, 2018.

INTRODUCED by Commissioner Hock, seconded by Commissioner Messner, and adopted this 15th day of December, 2017.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT



Phil Chamberland, Chairperson

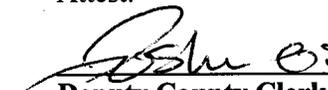


Jonathan Hock, Vice-Chairperson



John Messner, Commissioner

Attest:


Deputy County Clerk





**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2017- 2**

**A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2018, AND ENDING DECEMBER 31, 2018**

WHEREAS, the Board of the Gunnison River Valley Local Marketing District has adopted a budget for the fiscal year beginning January 1, 2018, and ending December 31, 2018, in accordance with the statutes of the State of Colorado,

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Gunnison River Valley Local Marketing District, be and the same hereby are appropriated for the lawful purposes and objectives of the Gunnison River Valley Local Marketing District during the 2018 fiscal year:

| | |
|--|--------------------|
| Gunnison River Valley Local Marketing District | <u>\$1,981,078</u> |
| Total Appropriations | <u>\$1,981,078</u> |

INTRODUCED by Commissioner Houch, seconded by Commissioner Messner, and adopted this 15th day of December, 2017.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT



Phil Chamberland, Chairperson



Jonathan Houch, Vice-Chairperson



John Messner, Commissioner

Attest:



Deputy County Clerk



Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrual Expenses - Expenses incurred but not due until a later date.

Activity - A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

Allocate - To divide a lump-sum appropriation into parts which are designated for expenditure by specific organizational units and/or for specific purposes, activities, or objects.

Adopted Budget - Required by Colorado Local Government Budget Law. The budget is an annual financial plan for County operations showing all expected revenues and expenditures to be in balance.

Appropriation - Legal authorization granted by the Board of County Commissioners to make expenditures as specified in the appropriating resolution.

Assessed Valuation - Total valuation established by the County Assessor on real and personal property within the County, which is used as a basis for levying taxes.

Available Resources - Current assets minus the current liabilities.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budget Preparation Manual - The set of instructions and forms sent by the Finance Department to the departments/offices of the County for preparation of their budget requests.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by non-current liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Improvements - Public facilities and infrastructure (buildings, bridges, roads) and major share equipment resources (computer systems, telephone systems).



Capital Outlay - Expenditures for equipment, vehicles, or machinery that results in the acquisition or addition to fixed assets.

Charges for Services - Charges to individuals or organizations for a broad array of services. Examples include user fees, reimbursement charges, and sales of documents.

Chart of Accounts - Numbering system used by Gunnison County to designate funds, organizations, revenue sources, and expense objects.

Debt Service - The annual payment of principal and interest on the County's indebtedness.

Enterprise Fund - A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges. The Paramedic Service operates as an Enterprise Fund.

Estimated Revenue - The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board.

Expenditure - An actual payment made by County warrant (check) or by inter-fund transfer.

Fees - Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include zoning/platting fees, user charges, building permits and vehicle registrations.

Fiscal Policy - The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Fiscal Year - Twelve-month period to which the annual budget applies. Gunnison County's fiscal year is the same as the calendar year.

Fringe Benefits - County-funded benefits for employees including social security, retirement, group health, life, unemployment insurance and worker's compensation.

F.T.E. (Full-time Equivalent) - An employee position is converted to decimal equivalent value (equivalent of 2,080 hours or 52 forty-hour weeks).

Fund - Fiscal and accounting entity with self-balancing set of accounts which are segregated usually by financial resources or other special regulations, restrictions, or limitations.

Fund Balance - Difference between the assets and liabilities of a fund. Fund balance is terminology that is applicable to "fund level" reporting of individual governmental funds and is based on the modified accrual basis of accounting. It is used as a measure of the amount available to budget or spend in the future.

GAAFR - (Governmental Accounting, Auditing, and Financial Reporting) - The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.



GAAP - (Generally Accepted Accounting Principles) - standards for financial accounting and reporting, which are different for government than for businesses.

General Appropriation Required - Since only revenues specific to a particular Department, Program or Activity are allocated, some costs centers require a General Appropriation of revenues within that Fund that are not specifically restricted to a particular cost center to support the Cost to the County.

General Ledger - Set of accounts, which contain information needed to reflect the financial position and the results of the operations of the County. The debit balances equal the credit balances.

Grant - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Highway User Tax (HUTF) - Revenue that is derived from the state gasoline tax, and restricted for Road and Bridge activities.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These costs are usually incurred by other departments in the support of operating departments.

Interfund Revenues - Revenues derived mainly from charges to other county funds (as well as the occasional outside entity) by Internal Service Funds. Examples include computer service fees, repair and maintenance of vehicles, material sales, telephone fees, and equipment rental.

Interfund Transfer - Amounts transferred from one fund to another.

Intergovernmental Agreement - A concord between two or more governmental units to jointly identify, plan and/or implement a task for their mutual benefit.

Intergovernmental Revenues - Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges - The charges to user departments for internal services provided by another County agency, such as data processing, or for vehicles and heavy equipment.

Internal Service Fund - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

Managing for Results (MFR) - Strategic planning, performance measurement, and budgeting process that emphasizes use of resources to achieve measurable results, accountability, efficiency, and continuous improvement in service delivery.

Mandate - Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

Mill - The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of property valuation.

Miscellaneous Expenses - This category of expenditures includes classification by objects that don't readily fit into the other reported categories. Generally, these are expenditures that are specific to a particular organization unit that do not correspond to other organizational units within the county government.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". Expenditures are recognized when the related fund liability is incurred except for:

- (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used;
- (2) prepaid insurance and similar items which need not be reported;
- (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- (5) principal and interest on long-term debt which are generally recognized when due.

Net Assets - Net assets is defined as the difference between assets and liabilities of the governmental entity as an entire unit.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Office - Unit of County government that is administered by an Elected Official. (Example: Sheriff).

Operating Budget - The grouping of all objects for expenditures that are not personal services (wages and benefits). (Example: office supplies, rental expense).

Operating Transfer - Routine and/or recurring transfers of assets between funds.

Personnel Costs - This is a basic classification of expenditures by object for services rendered by officers and employees of the government unit, including related salaries, wages, benefits and employer's contributions.

Program - An organized set of related work activities which are directed toward a common purpose or goal and represent a well defined expenditure of county resources.

Proposed Budget - Coming year budgets that are prepared by each department and submitted to the Finance Department for analysis.



Proprietary Fund - A fund used to account for business-type activities in government. The activities are usually financed with user fees that are directly related to the services received. There are two types of proprietary funds - enterprise and internal service funds.

Purchased Services - This is a basic classification by object for services, other than personal services, which are required by the governmental unit in the administration of its assigned functions. Included are items such as insurance premiums, utilities, auditors, consultants, medical fees, contract labor and professional services.

Recommended Budget - After analysis and negotiation of proposed budgets with each department/office by the County Manger and the Finance Director, a balanced budget is submitted to the Board of Commissioners for their consideration.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure. (2) An account used to earmark a portion of fund equity as legally segregated for a specific future use.

Revenue - Income received by the County Government in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Special Revenue Fund - A fund used to account for revenues legally earmarked for a particular purpose.

Supplemental Appropriation - An act by the County Commissioners to transfer budgeted and appropriated monies from one spending agency to another, whether the agencies are in the same or different funds. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies - This is a basic classification of expenditures by object for articles and commodities, which are purchased for consumption or resale and are materially altered when used. Examples include office and cleaning supplies, gas, oil, materials, tools and parts.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

User Charges - The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.

- ADA Americans With Disabilities Act Of 1990
- AICP American Institute of Certified Planners
- AIP Airport Improvement Program
- APA American Planning Association
- BOCC Board of County Commissioners
- CBD Central Business District
- CBOE County Board of Equalization
- CDA Colorado Department of Agriculture
- CDAG Colorado Division of Aeronautics Grant
- CDBG Community Development Block Grant
- CDE Colorado Department of Education
- CDOT Colorado Department of Transportation
- CDPHE Colorado Department of Public Health and the Environment
- CFS Cubic feet per second
- CGIA Colorado Governmental Immunity Act
- CIP Capital Improvements Plan
- CO Certificate of Occupancy
- CO Colorado
- COA Council on Aging
- CAO County Attorney's Office
- CDOT Colorado Department of Transportation
- COE (Army) Corps of Engineers
- COG Council of Governments
- COGCC Colorado Oil and Gas Conservation Commission
- CRS Colorado Revised Statutes
- CWA Clean Water Act
- CWCB Colorado Water Conservation Board
- DHHS Department of Health and Human Services
- DHS Department of Human Services
- DMV Department Of Motor Vehicles
- DOC Department of Corrections
- DOI Department of the Interior
- DOJ Department of Justice



- DOLA Department of Local Affairs
- DOR Department of Revenue
- DOT Department of Transportation
- DPS Department of Public Safety
- EA Environmental Assessment
- ECC Early Childhood Council
- EIAF Energy Impact Assistance Grant
- EIS Environmental Impact Statement
- EOC Emergency Operations Center
- EPA US Environmental Protection Agency
- FAA Federal Aviation Administration
- FASB Financial Accounting Standards Board
- FBO Fixed Base Operator
- FCC Federal Communications Commission
- FEMA Federal Emergency Management Agency
- FTE Full-Time Equivalent
- FY Fiscal Year
- GAAP Generally Accepted Accounting Principles
- GASB Governmental Accounting Standards Board
- GCSAP Gunnison County Substance Abuse Prevention
- GIS Geographic Information System
- GOCO Great Outdoors Colorado
- GPCD Gallons per capita per day
- GPD Gallons per day
- GPM Gallons per minute
- GVA Gunnison Valley Aviation
- GVRHA Gunnison Valley Regional Housing Authority
- HKCS Healthy Kids Colorado Survey
- HUD Housing and Urban Development
- HUTF Highway Users Tax Fund
- IT Information Technology Department
- LMD Local Marketing District
- LUR Land Use Resolution
- MOA Memorandum of Agreement
- MOU Memorandum Of Understanding



- NFP Nurse Family Partnership
- NPP Nurturing Parenting Program
- NWCCOG Northwest Colorado Council of Governments
 - PFC Passenger Facility Charge
 - PILT Payment in Lieu of Taxes
 - POA Property Owners Association
 - PUD Planned Unit Development
 - PW Public Works
 - RFP Request For Proposal
- ROW Right of Way
 - RTA Rural Transportation Authority
 - SO Sheriff's Office
 - SOT Specific Ownership Tax
- TABOR Taxpayer Bill of Rights
 - TIF Tax Increment Financing
- UGRWCD Upper Gunnison River Water Conservancy District
 - USDA United States Department of Agriculture
- USDA-RD United States Department of Agriculture-Rural Development
 - USGS United States Geological Survey
- WQCC Water Quality Control Commission