



2012 BUDGET





Cover photo courtesy of Linda Nienhueser



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LETTER OF BUDGET TRANSMITTAL

To: Division of Local Government
1313 Sherman Street, Room 521
Denver, CO 80203

Date: January 31, 2012

Attached is the 2012 budget for the County of Gunnison, the Gunnison Housing Authority, the Gunnison River Valley Local Marketing District, and the Gunnison Valley Transportation Authority in Gunnison County, submitted pursuant to Section 29-1-113, C.R.S. This budget was adopted on December 15, 2011. If there are any questions on the budget, please contact Linda Nienhueser at 970 641-7622, 200 East Virginia Avenue, Gunnison, CO 81230.

The mill levy certified to the County Commissioners is 17.075 mills for all general operating purposes, subject to statutory and/or TABOR limitation; 0.023 mills for refund/abatement; and -5.77 mills for Temporary Tax Credit. Based on an assessed valuation of \$700,809,690, the total property tax revenue is \$7,938,772. A copy of the resolution setting the mill levy is included.

I hereby certify that the enclosed is a true and accurate copy of the budget and certification of tax levies to the Board of County Commissioners.

A handwritten signature in blue ink that reads "Linda Nienhueser".

Linda Nienhueser, Finance Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Gunnison County
Colorado**

For the Fiscal Year Beginning

January 1, 2011

Linda C. Danson Jeffrey R. Emswiler

President

Executive Director



GFOA Distinguished Budget Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Gunnison County, Colorado for its annual budget for the fiscal year beginning January 1, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria:

- as a policy document,
- as an operations guide,
- as a financial plan,
- and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The Finance Program expresses its gratitude to the Gunnison County Commissioners, County Manager, Elected Officials, and Departments for their contributions to the 2012 budget process. Many hours went into evaluating, discussing, and identifying the best use of resources for the 2012 Budget.



With gratitude,

The Gunnison County Finance Program Staff

Board of County Commissioners

- Hap Channell Chairperson
- Paula Swenson Vice-Chairperson
- Phil Chamberland Commissioner

Budget Team

- Matthew Birnie County Manager
 - Marlene Crosby Assistant County Manager
 - Debbie Moore Human Resources Director
 - Linda Nienhueser Finance Director
 - Ben Cowan Assistant Finance Director
 - Maureen Eden Senior Accountant
 - Jane Wyman Senior Accountant
 - Sally Wilcox Accountant
 - Kelly Weak Accountant
- All Elected Officials and Department Heads

Contact Information

- Gunnison County, Colorado
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2203



Budget Overview

The 2012 budget, the mechanism for executing Gunnison County's plan to provide services in 2012, follows. This budget was built around the performance management initiative called Managing for Results and links resources to results, following the Board of County Commissioner's Strategic Plan. The four strategic priorities set by the Board in that plan are 1) ensure sound infrastructure, 2) protect the environment, 3) promote healthy communities, and 4) deliver high quality services. This plan is more fully detailed in the Budgeting for Results section of this document. Budget development for 2012 was also influenced by current economic factors, both nationally and locally. Nationally, certain pass-through resources for Health and Human Services, Public Works, and Airport Construction are questionable moving forward, but are consistent in most cases for 2012. Locally, unemployment rates have stabilized and the workforce is increasing. This budget includes continued activity to provide sufficient affordable housing. Sales tax receipts are consistent and reflect an economy that is holding its own in our valley. All services, along with supporting revenue sources, were evaluated with particular attention to State and Federal fund fluctuations, and current fee structure calculations.

Lease purchase agreements are detailed, along with all debt obligations, in the Debt section of this document. Gunnison County's basis of accounting is also presented in detail in the Appendix.

A public hearing on the proposed budget was held in the Board of County Commissioner's meeting room on December 6, 2011. The proposed budget was adopted by the Gunnison County Board of County Commissioners on December 15, 2011. Copies of the budget documents are available in the Gunnison County Finance Office, 200 East Virginia Avenue, Gunnison, Colorado and can also be found on our website at www.gunnisoncounty.org.

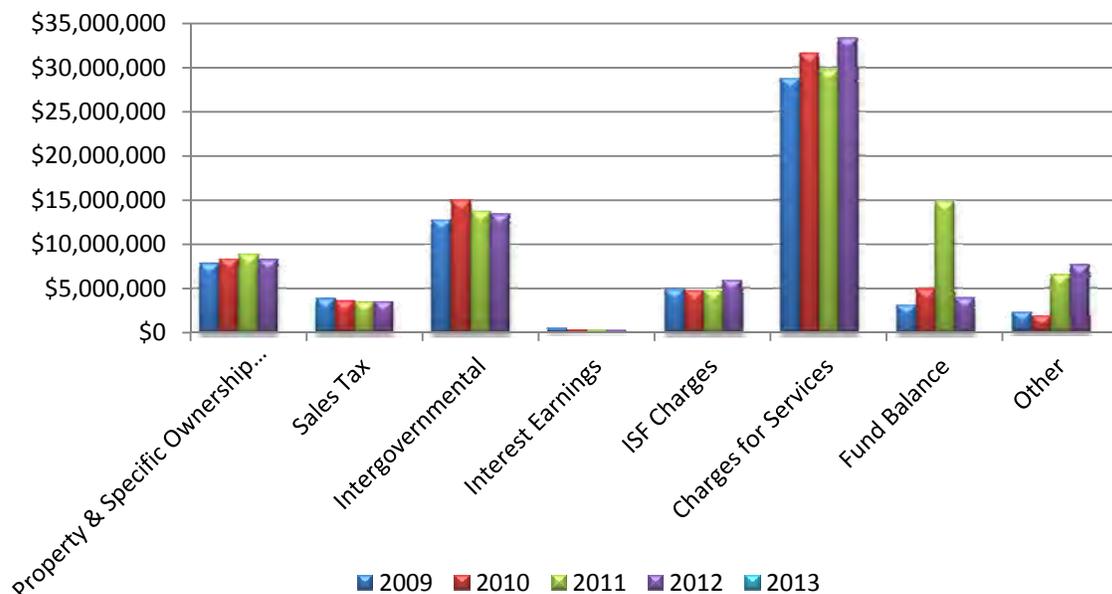
The 2012 budget includes total appropriations of \$76,119,177. In total this is a decrease from 2011 of \$9.82%. The budget is funded with revenue estimates and anticipated fund balance.

Revenue Summary

Table I, Revenue Sources, details major revenue categories.

Table I

Revenue Sources



The largest revenue area continues to be non-tax revenue. This area consists of fees, grants, charges for services and intergovernmental sources. The 2012 budget has a total of \$3,658,998 from grant revenue. In 2011 that number was \$7,589,790. One grant source program, Energy Impact Assistance Fund (EIAF), was suspended in 2010.

Major Revenue Sources, Assumptions and Trends

This budget includes 26 separate and distinct funds, each with revenues to support the anticipated expenditures. Funds fit into two broad categories, governmental and proprietary. Governmental funds include the General Fund, Special Revenue Funds, and Capital Projects Funds. Proprietary Funds include Enterprise and Internal Service Funds. Revenue sources for the various services Gunnison County provides determine where those services reside in this budget. For example, the Sales Tax fund is supported by a 1% County Sales Tax authorized by voters in 1978 and is restricted to capital costs. Revenues and expenses are reported in the special



Budget Message

revenue fund category, Sales Tax Fund. Enterprise funds are supported by fees charged to users such as Sewer, Water, Solid Waste and the Hospital. Each is a separate fund with its own set of self-balancing general ledger accounts. For the purposes of this section, major revenue sources are those revenues that represent at least 15% of the overall budget.

Taxes

Property Taxes

Because the voters of Gunnison County elected to set aside certain requirements of the TABOR amendment, we are allowed, statutorily, a 5.5% annual increase to property tax collections. The "5.5%" limit allows the County to realize all the revenue from new construction as well as up to a 5.5% increase in revenue from property taxes over the previous year. In response to the current economic climate, instead of budgeting the allowable property tax increase (5.5% plus new construction), the 2012 budget includes a reduction in total property tax collections of 7.37% for all components of the County mill levy. This will result in an overall reduction of \$622,889 as detailed below:

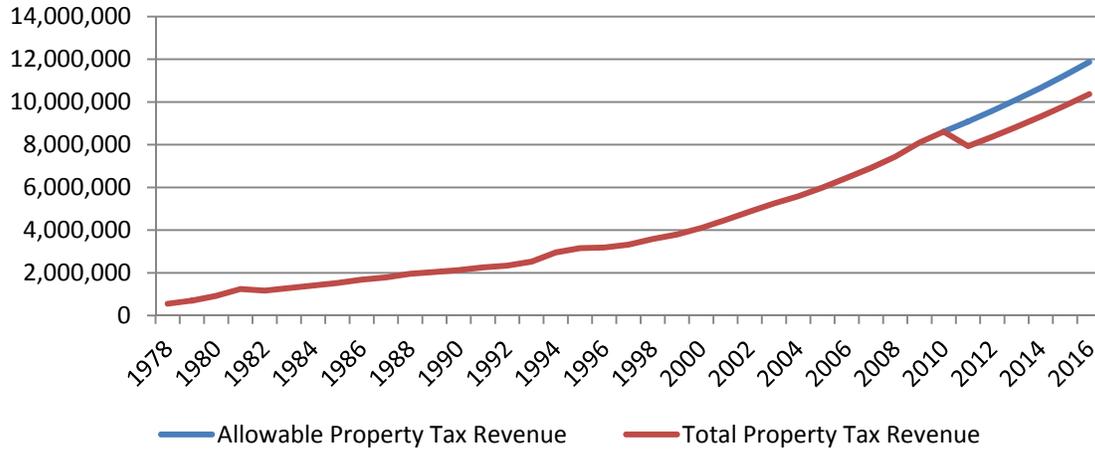
<u>FUND/Description</u>	<u>2012 Property Tax Revenue</u>	<u>2011 Mill Levy</u>	<u>Amt. Over (Under) Prior Yr.</u>
Human Services	\$ 271,538	0.393	\$ (21,601)
Library	\$ 719,418	1.041	\$ (57,231)
GHCC	\$ 569,669	0.824	\$ (45,318)
General Fund	<u>\$ 6,269,323</u>	<u>9.070</u>	<u>\$(498,738)</u>
TOTALS	<u>\$ 7,829,947</u>	<u>11.328</u>	<u>\$(622,889)</u>

Property Tax Comparison - 2012

The full allowable increase in property tax revenue	\$ 599,494
The decrease in property tax revenue proposed	<u>622,889</u>
Savings to the property tax payers	\$1,222,383

This could lower current taxpayers' county portion of their property tax bill by as much as 8.8% depending on their property values. The long-range financial impact is a permanent reduction in total property tax collections as the baseline has been reset. Table II illustrates this new baseline. The red line shows actual property tax history and projections through 2016, the blue line shows the projected curve if the total allowable increases were realized. The gap between those two lines over the next six years is approximately \$7,900,000.

Table II

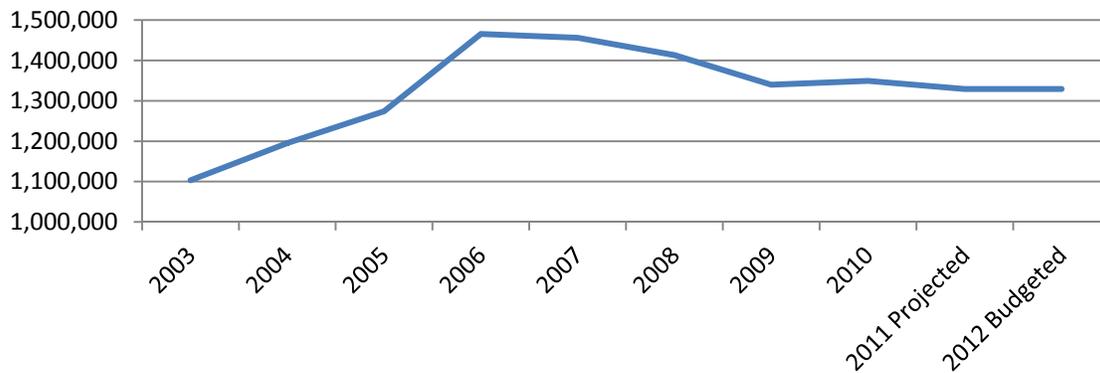


Sales Tax

The 2011 projection for Sales Tax collections shows a 1% expected decrease in receipts for the months of October, November and December and the 2012 amount is budgeted the same as the 2011 projection. Total revenue from the 1% county sales tax was down 4.95% in 2009 and down .7% in 2010. Marketing District and Rural Transportation Authority taxes are budgeted at 2% decline and flat respectfully due to year-to-date receipts analysis during the budget process.

Table III

Sales Tax Revenue



In total, Property and Sales Tax revenues are budgeted at \$11,743,443, 15.4% of total revenues.



Intergovernmental

Highway Users Tax Fund

The Highway Users Tax Fund (HUTF) was statutorily created in 1953 to account for state highway revenue. According to Section 43-4-204, C.R.S., all moneys in the HUTF are appropriated for: The acquisition of rights-of-way for, and the construction, engineering, safety, reconstruction, improvement, repair, maintenance and administration of, the state highway system, the county highway systems, the city street systems, and other public roads and highways of the state... Gunnison County receives a monthly payment for our share of this fund and in 2012 is budgeted to be \$2,000,000 in the Road and Bridge Fund. In 2010 we received \$2,357,621, and 2011 was projected to be \$2,300,000. The single largest source of Fund revenues is the motor fuel tax, currently set at 22 cents per gallon. This revenue fluctuates with changing fuel prices and uses but has been relatively steady over the last ten years with a high of \$2,358,638 in 2007 and a low of \$2,033,959 in 2006.

Severance

Colorado Severance Tax is a tax imposed upon nonrenewable natural resources that are removed from the earth. Natural resources that are subject to severance taxation include: Metallic Minerals, Molybdenum (ore), Oil and Gas, Oil Shale, and Coal. Increased production volumes, higher commodity prices and distribution law changes resulted in an unprecedented increase in receipts in 2009 (\$18,429 to \$1,085,114). In 2010, production and prices stabilized, but the change in distribution formulas held our share at \$428,094 and \$734,415 in 2011. We have budgeted \$581,254 for 2012 in the General Fund which is conservative based on increased activity in oil and gas, balanced against possible reduction in coal mining.

Forest Reserve

The Forest Reserve Fund, derived under the Federal Forest Reserve Act of May 23, 1908, held and distributed under C.R.S., Section 30-29-101 is the source of this revenue. The U.S. Forest Service receives fee payments from lumber companies for the right to harvest timber. Twenty-five percent of the revenue collected is returned to the specific forest of origin and is distributed to counties based on the percentage of the total area found in each county. Through 2009, 5% of the County's distribution was diverted to the local school districts. Beginning in 2009, through a negotiated agreement with the school districts, the redistribution percentages increased to 25% in 2009, 33% in 2010, 42% in 2011, and 50% in 2012. The County's share, budgeted in the Road and Bridge fund is expected to be \$419,453 in 2012. Without Congressional action within this calendar year, this will be the last payment under the Secure Rural Schools (SRS) methodology of calculating county payments. This methodology has meant substantial increases in our revenues. The 2012 total is estimated to be \$1,075,520 (prior to redistribution to schools and Title III reserves for forest projects) and may return to former levels closer to \$250,000 in subsequent years.

Federal Aviation Administration (FAA) Airport Improvement Program (AIP) Grants

The AIP provides grants to public agencies for the planning and development of public-use airports that are included in the National Plan of Integrated Airport Systems (NPIAS). For small primary, reliever, and general aviation airports, the



Budget Message

grants cover 95 percent of eligible costs. This year, Gunnison County anticipates \$269,429 from an AIP grant for rehab of the commercial apron and \$500,000 to fog seal and repaint the runway.

US Department of Agriculture (USDA)

Gunnison County received a USDA loan/grant package (\$1,288,000 and \$408,000 respectively) for construction of a water line extension to serve the Antelope Hills subdivision area west of Gunnison. This project will begin in the spring and is budgeted for completion in 2012.

US Health & Human Services and CO Dept of Human Services

The Human Services department is expected to receive \$3,195,770 in intergovernmental revenues to support youth and family prevention services, self-sufficiency development, children and family services, child support enforcement and public assistance activities. These activities are funded with combined federal/state and local dollars, most with an 80/20 split. The allocation letter that details allowable costs for the current state fiscal year supports consistent services compared to last year.

In total, Intergovernmental revenues are budgeted at \$13,414,010, 17.6% of total revenues.

Charges for Services

The Hospital has budgeted an 11.74 percent increase in charges for services from 2011 to 2012, \$26,824,877 to \$29,973,580. All other enterprise funds have no increase in fees, except for North Gunnison Sewer where a 2% increase amounts to an additional 94 cents per month.

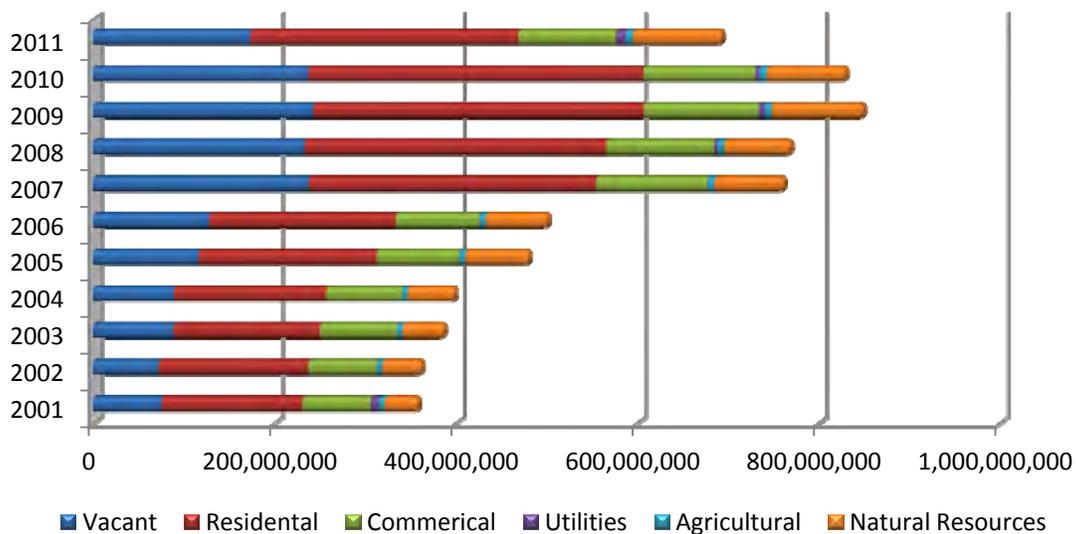
In total, Charges for Services revenues are budgeted at \$33,322,832, 43.8% of total revenues.

Property Tax Detail

Table IV illustrates the changes in assessed value since 2001.

Table IV

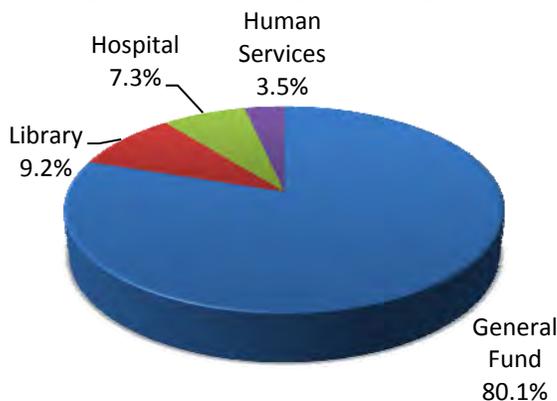
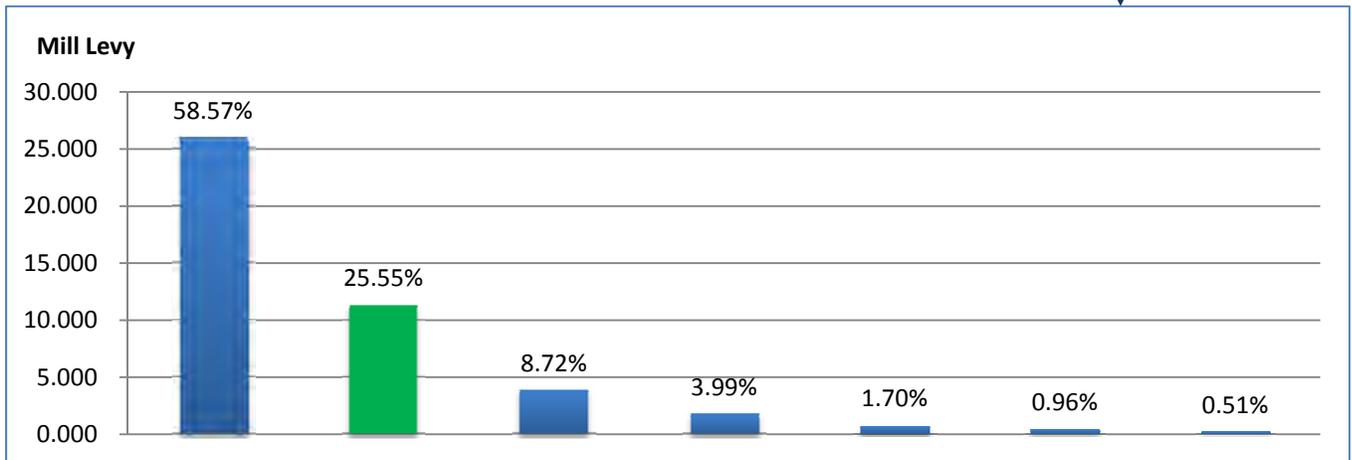
Changes in Assessed Valuation



This year’s reappraisal resulted in the first double-digit decline in total assessed value in 22 years. The decline is 16.46% compared to 21.49% in 1989. New construction added \$10,899,020 as compared to \$7,078,120 in 2011. The six components of the assessed value had varying changes from 2011. Residential, agricultural, vacant land and commercial categories all declined, while natural resources and utilities both had significant increases. Utilities (producing mines and oil and gas) more than doubled in value, from \$5,025,540 to \$11,180,620.

Although the Gunnison County Treasurer collects all property taxes, the property tax levied by Gunnison County represents 23.41% of the total average tax bill. The following graphic depicts the property taxes billed for a residential property located within the City of Gunnison, the county seat of Gunnison County. The graphic also illustrates the use of the property taxes levied by Gunnison County by fund.

Where Do My Property Taxes Go?



This example highlights a home in the City of Gunnison which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Table V

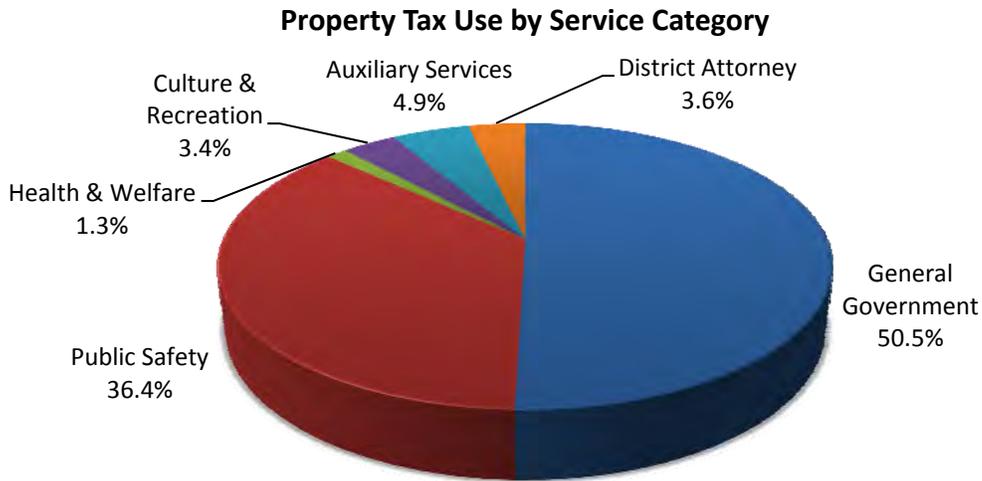
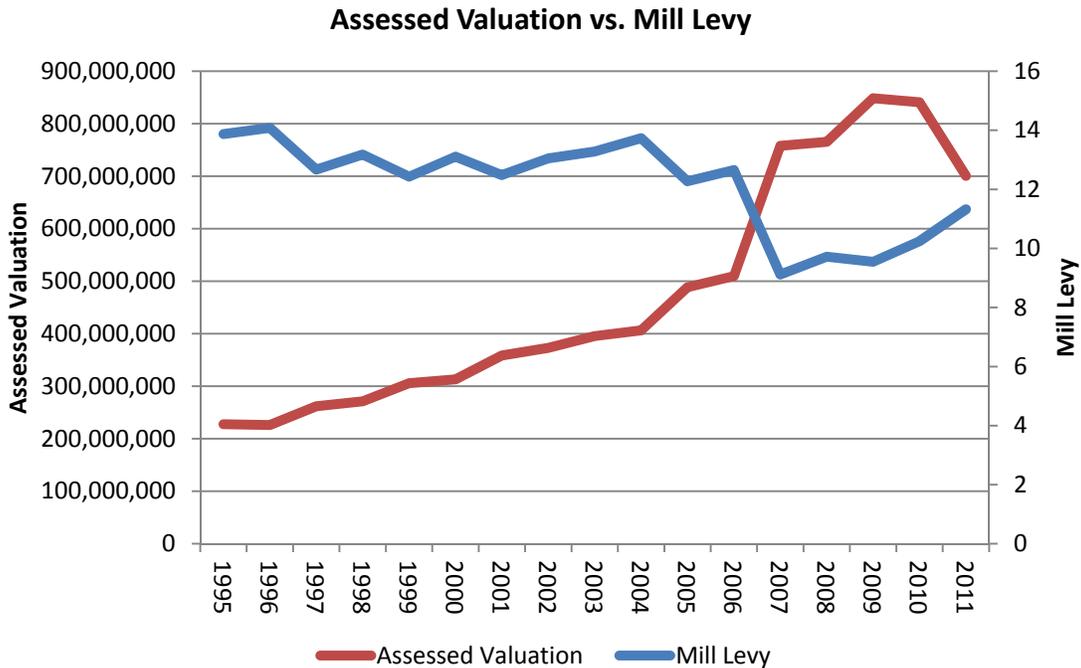


Table VI



This chart illustrates that in general as assessed values increase, the annual mill levy decreases (as adjusted for the value of new construction). Notice in 2007 when the assessed value increased dramatically, the mill levy dropped proportionally.

Comparative Mill Levies

Table VII

Local Districts (2011 Levies)

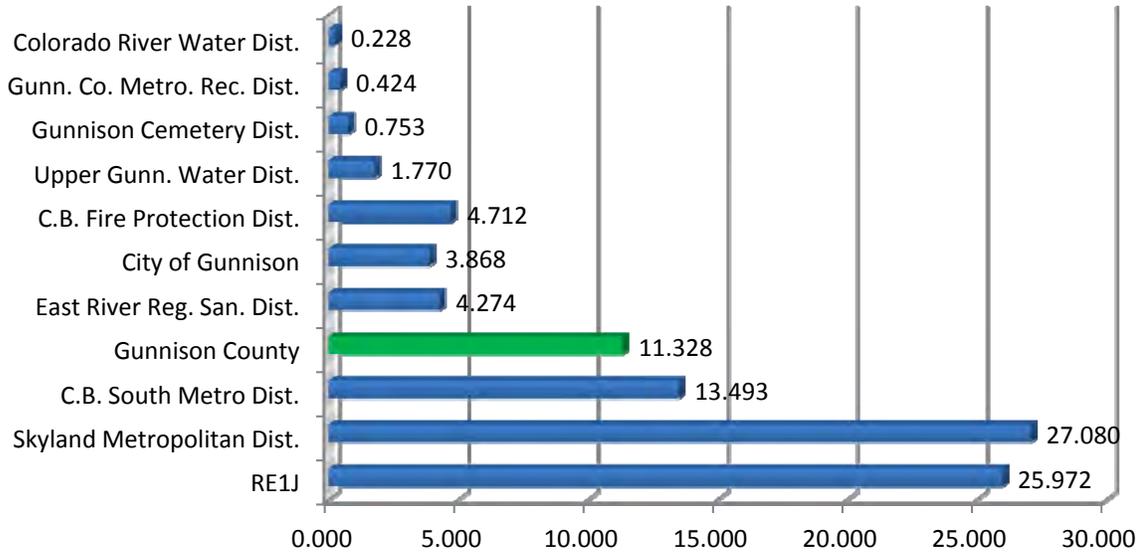
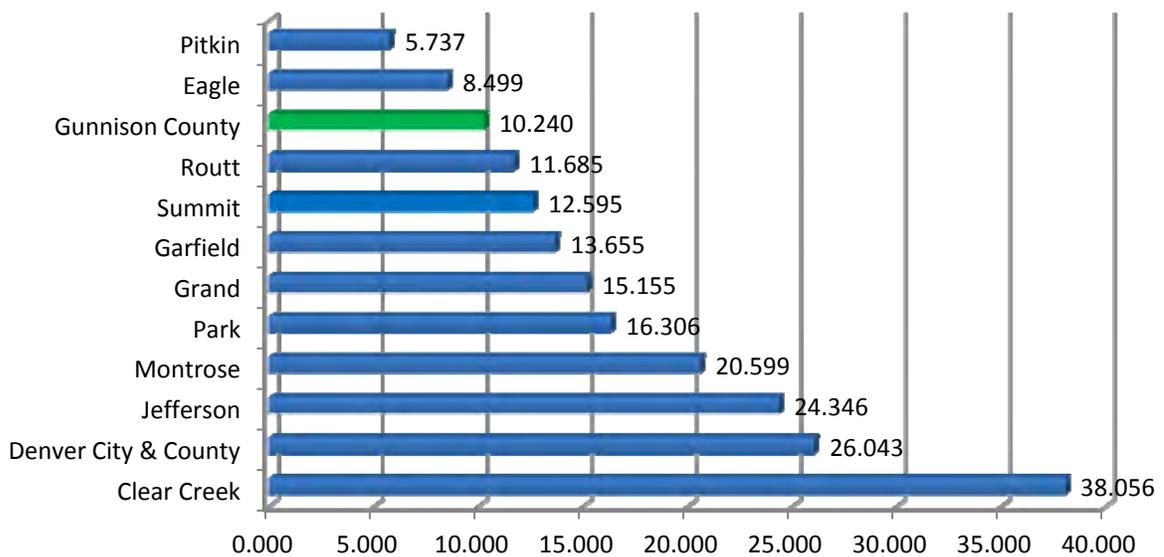


Table VIII

Other Counties (2010 levies)



Additionally, most taxpayers are not full-time County residents. Table IX provides a breakdown of where the taxpayers reside. Currently 60% reside outside of the County, and of those, a majority (60%), reside outside Colorado.

Table IX

Where Gunnison County Taxpayers Reside

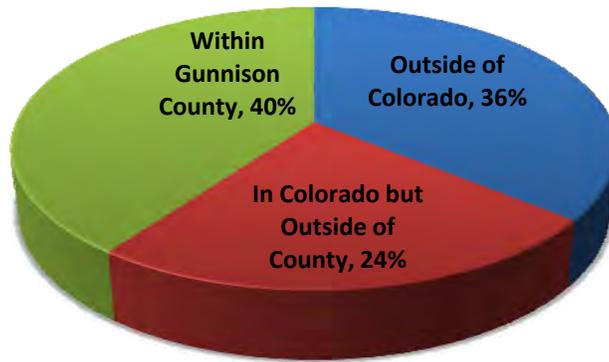


Table X

In County vs. Out-of-County Property Taxpayers

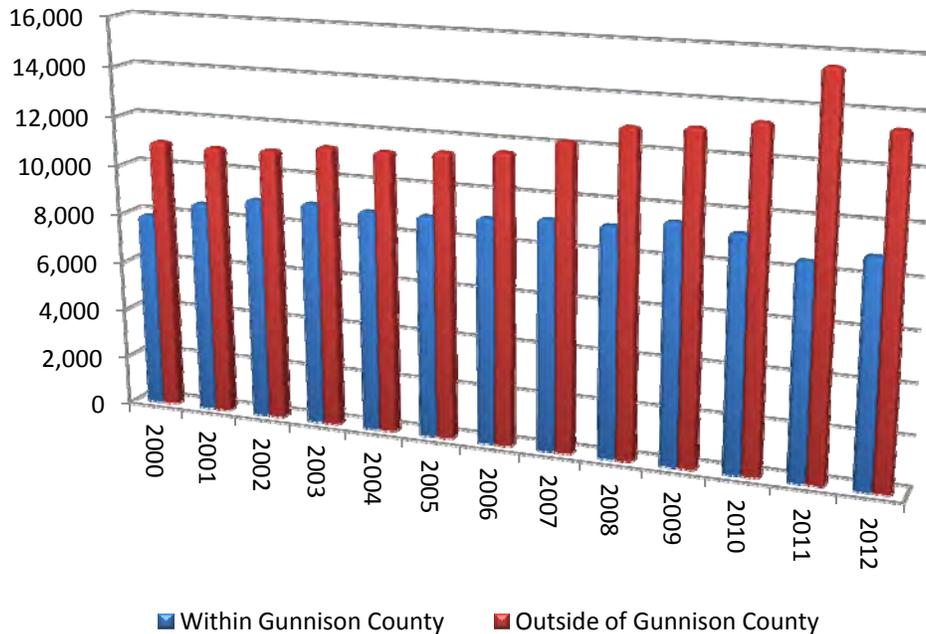
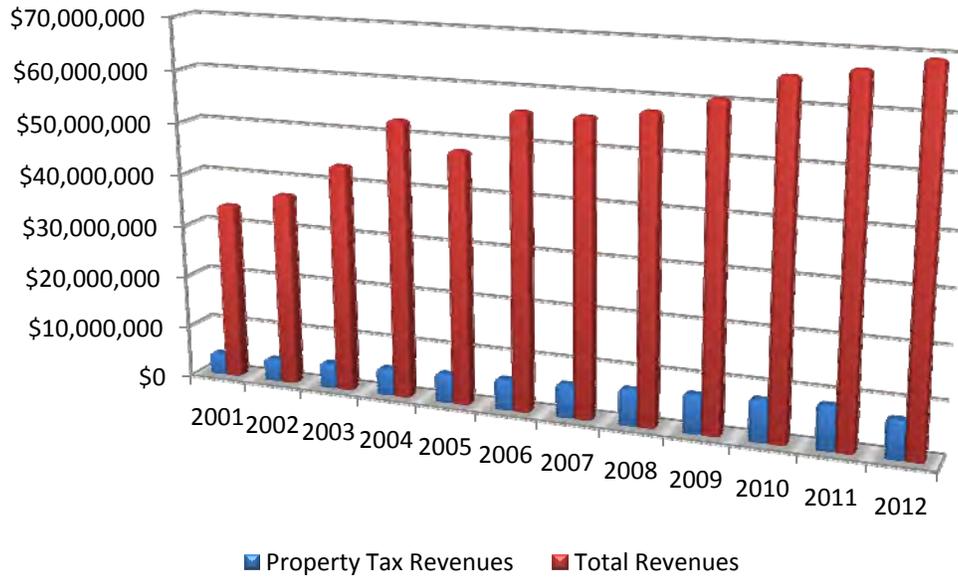


Table XI provides a twelve-year comparison of non-tax and property tax revenue.

Table XI

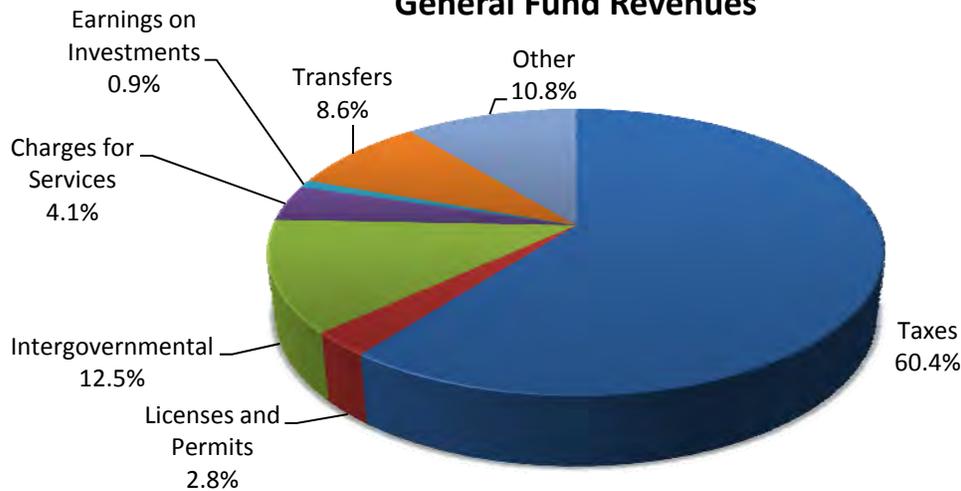
Property Tax Revenues vs. Total Revenues



While property tax represents only 10.58% of total revenues, it represents 60.4% of revenues budgeted in the General Fund.

Table XII

General Fund Revenues



Expenditure Summary

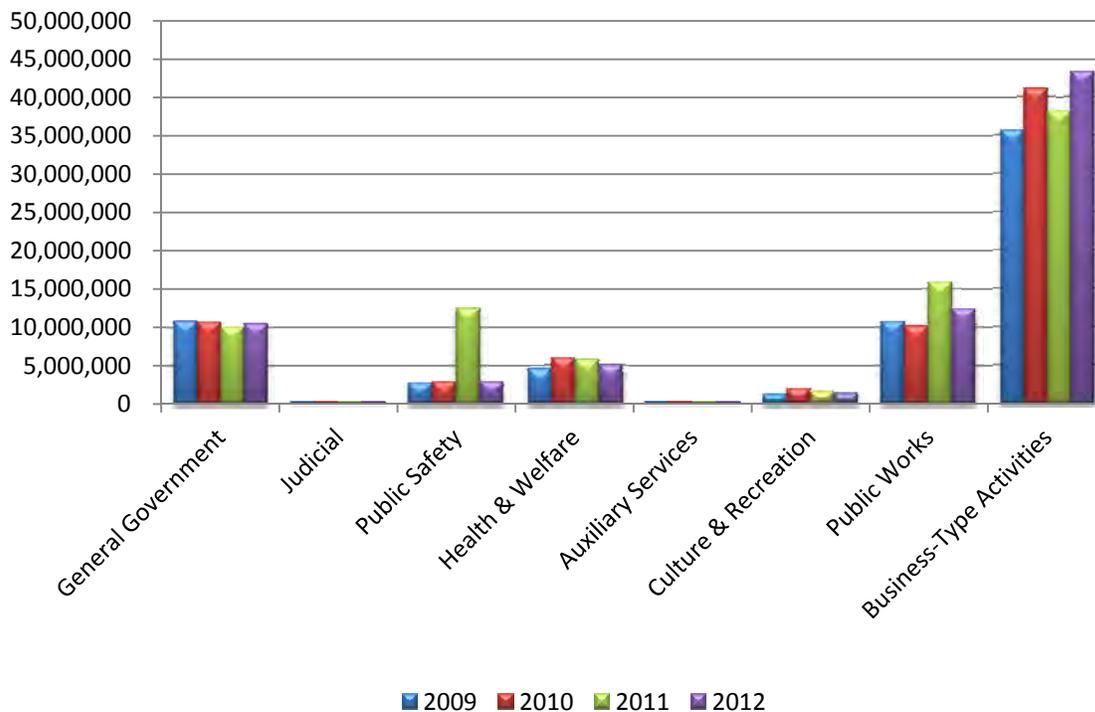
The 2012 total appropriations are summarized below by service category. Major changes in spending levels are also detailed.

Table XIII

Service Category	2011	2012	% Change
General Government	10,119,773	10,518,772	3.94%
Judicial	251,665	251,665	0%
Public Safety	12,510,690	2,929,598	-76.58%
Health & Welfare	5,644,487	5,045,690	-10.61%
Auxiliary Services	296,053	274,436	-7.30%
Culture & Recreation	1,573,768	1,335,658	-15.13%
Public Works	15,891,581	10,565,426	-33.52%
Business-Type Activities	38,118,958	45,197,931	16.32%
Totals	84,406,974	76,119,177	-9.82%

Table XIV

Adopted Expenses



Highlights for each of the categories displayed in the Table XIV above are discussed below. Recent economic trends played a role in developing the 2012 budget. We were able to maintain the current level of services and the General Fund budget



Budget Message

holds an ending available resource balance of 25% of current-year expenses. The 2012 payroll expenses include a 2% January cost of living increase for employees. This is the first COLA increase since 2009. There will be no performance raises. The 2012 budget contains a decrease in annual salaries of \$32,746 due to attrition and consolidation of job duties. There is a 10% increase in the employer's share of medical and dental insurance premiums. The increase in insurance premiums caused an increase of .0064 in total overall payroll costs, equal to \$79,504.

General Government

- Facilities and Grounds increased 23% overall partially due to the addition of the Public Safety Center utilities, janitorial and maintenance costs.
- The Community Development activity for permitting and plan review increased 56% for additional costs associated with oil and gas permitting and plan review.
- Rural Transportation Authority decreased 24% due to decreased airline guarantees and loan repayment costs.
- The overall increase in this category is 4%.

Judicial

- This category includes the District Attorney contract and the amount stayed consistent with no change from 2011 to 2012.

Public Safety

- The capital expenditures budget amount of \$9,554,606 for the construction of the Public Safety Center was included in 2011. The facility was completed, and although final numbers are not available, the project will come in under budget.
- The overall decrease in this category is 76%.

Health/Welfare

- Victim Services increased by 25% due to additional grant funds.
- Public Assistance decreased by 18% from 2011. The Low-income Energy Assistance Program (LEAP) allocation decreased in the current allocation from the state.
- Many Public Health and Human Services programs are heavily supported by federal and state funding as well as private foundation grants. Mid-year assessments of those programs funded on a June 30 fiscal year will be necessary.
- Fully funded grant programs include West Central Partnership, Emergency Preparedness, TEPP (Tobacco Education Prevention Program), and WWC (Women's Wellness Connection).

Auxiliary Services

- Includes Alternative Services, the Colorado State University Extension Services, and the Veterans activities.



Budget Message

- The part-time payroll costs in 2011 were moved out of Alternative Services in the 2012 budget.
- The overall decrease in this category is 7%.

Culture/Recreation

- The fairgrounds completed a shower/restroom facility in 2011 resulting in a decrease in capital expenditures in 2012 of 46%.
- Conservation trust, also accounted for in this category, contributed toward the shower/restroom facility, so also shows a 74% decrease in 2012 because no eligible construction costs will be supported by conservation trust dollars in the 2012 budget.
- The overall decrease in this category is 15%.

Public Works

- Pursuant to HB09-1250, the County and the School District were required to negotiate the distribution of National Forest payments previously allocated to the County with 5% being redistributed to the School. Subsequent to the negotiations completed as of November, 2009, the distribution percentages will change as follows: 2009 75% County, 25% Schools; 2010 67% County, 33% Schools; 2011 58% County, 42% Schools; and 2012 50% County, 50% Schools. This new distribution formula results in revenues for Public Works decreasing from \$1,240,769 in 2008 to \$394,884 for the final year of this agreement, 2012.
- Budgeted in this fund in 2011 was a total of \$4,557,101, mostly for the construction of the new Public Works Facility completed in 2011. There are no major capital projects budgeted in 2012.
- Road construction activity budgets are down by 31%. Taylor River Road, Kebler Pass and Jack's Cabin projects are all either finished or reduced total costs this year.
- The overall decrease in this category is 33.5%.

Proprietary Funds

- Airport Operations includes a 50% increase in the terminal activity to support \$210,000 in building improvements.
- Water Treatment and Distribution includes a 39% increase to support the continuation of the Antelope Hills water distribution extension construction and loan servicing.
- The overall increase in this category is 16%.

The 2012 budget reflects a consistent plan to maintain services for Gunnison County residents, and therefore no significant changes in priorities from the current year are noted.

Table XV

General Fund Expenditures

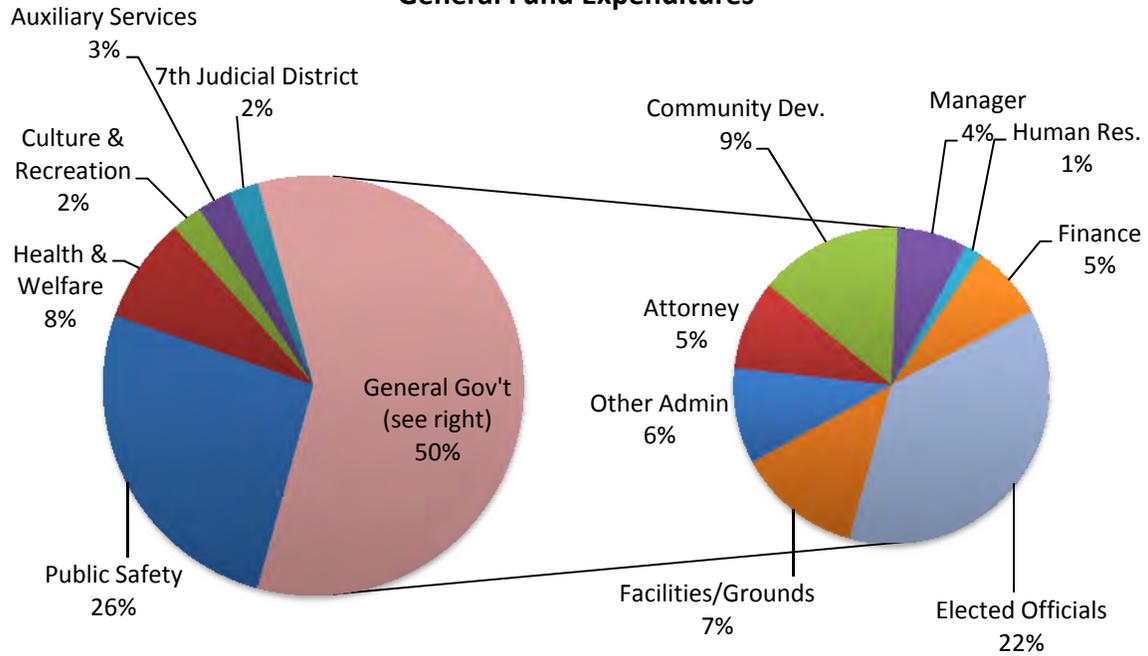


Table XVI

Public Safety Expenditures

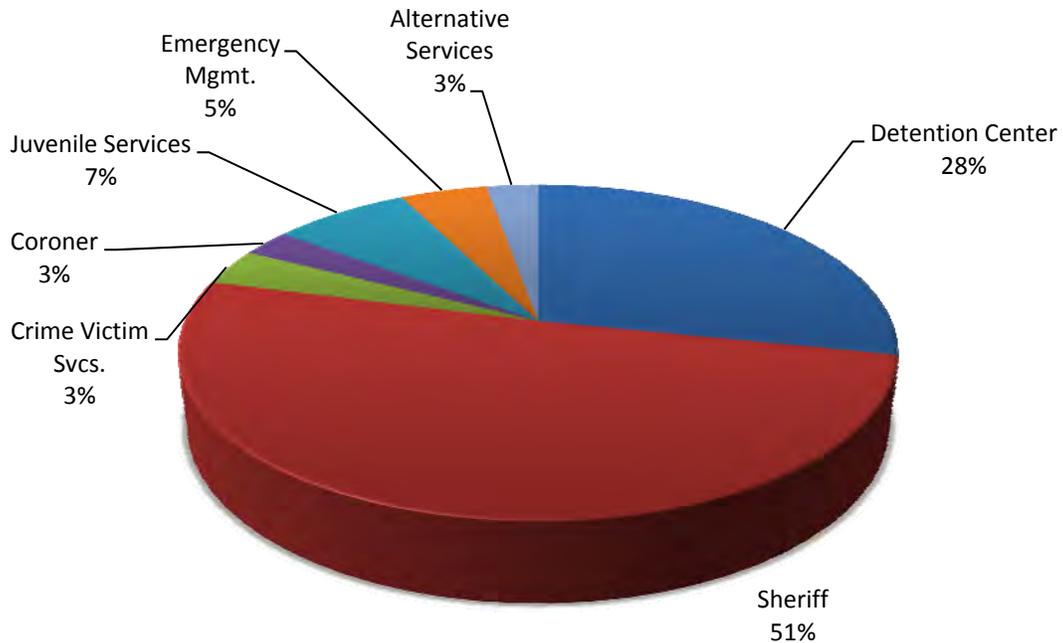
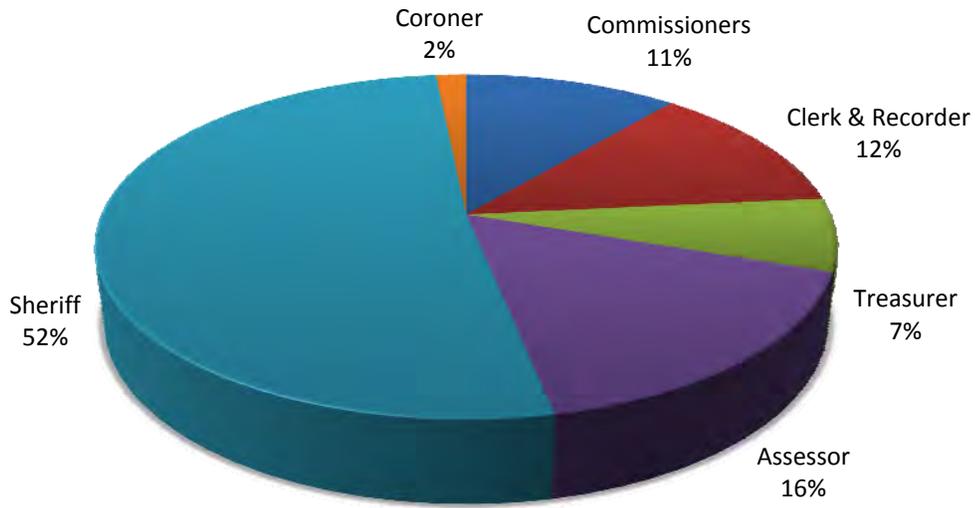


Table XVII

Elected Officials Expenditures



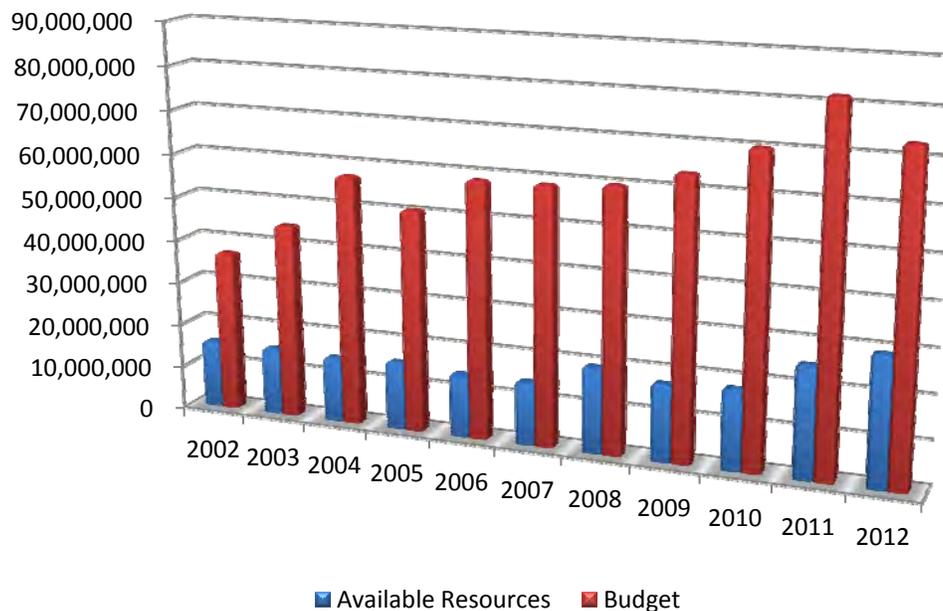
Fund Balances

The Board of County Commissioners has established a practice of maintaining at least a 25% ending available resource balance in the General Fund. Other funds do not require a specific ending available resource balance, particularly those capital expenditure funds where larger projects are budgeted each year. However, the overall ending available resources balance is 38.7%. The term “available resources” is defined as current assets less current liabilities. Table XVIII illustrates the comparison of total budget to total available resources for the period 2002 to 2012.

Budgeted ending fund balances may be found in the Consolidated Budget Summary as well as on each page in the Fund Summaries section.

Table XVIII

Total Available Resources vs. Budget



Some available resource balances have a 10% or more change from 2011 actual to 2012 budget.

Following is a list of those funds and a detail of the changes.

General Fund – Decrease of 11.99%

- The total decrease is \$782,645. The reduction in property tax collections in the current year’s budget resulted in use of fund balance. This budget does maintain the 25% ending available resource balance in this fund as required by the Board of County Commissioners.



Budget Message

Road and Bridge – Decrease of 27.35%

- The total reduction is \$1,262,000. Construction Projects expected to be completed with revenues received in 2011 have been moved forward to 2012 resulting in use of available resources accumulated last year. Last year's budget anticipated an ending available resource balance of \$3,310,000. The actual balance was \$4,614,000.

Conservation Trust – Increase of 40.7%

- The total increase is \$19,895. In 2011, we used accumulated available resources to complete the new restroom/shower facility at the Fairgrounds. We have no major construction project budgeted this year and will accumulate funds for future years' projects.

Land Preservation – Decrease of 80.68%

- The total decrease is \$161,812 and represents the Land Preservation Board's decision to fund additional land preservation purchases in 2012. This special allocation of sales tax receipts sunsets on December 31, 2013. The final payment for the original loan will be made in 2012 with funds set aside during 2011, so current sales tax allocations of \$165,000 can be used in 2012 for projects. It is anticipated the Land Preservation Board will ask the voters to extend this allocation.

Sage Grouse – Decrease of 11.97%

- The total decrease is \$26,358 and results from a lower anticipated transfer in from Solid Waste due to decreased landfill revenue forecast. The ending balance is 42.6% of the current year's expenditures.

Transportation Authority – Increase of 74.27%

- This increase of \$218,503 is a very conscious effort to bolster the available resources. As this fund is supported by the RTA tax, revenues are received monthly throughout the year. This fund also negotiates airline guarantees to ensure flights continue in and out of our airport. As the guarantees are due early in the year, sufficient cash isn't available when needed, and short-term loans have been necessary. With an increased fund balance, this fund can save the cost of financing and be able to carry sufficient cash forward each year to meet the cash demands in the first quarter. In 2011 the expected ending available resource balance per budget was \$336,972, the actual number was \$294,199, an increase of only \$20,000 instead of the \$62,767 budgeted increase due in part to an airline guarantee payment due in December rather than January 2012 as expected.

Public Health Agency – Decrease of 12.14%

- This decrease of \$7,687 represents grant awards that were held in unexpended grant revenue at year end for costs anticipated in 2012.

Public Trustee Agency – Decrease of 86.61%

- This decrease is \$2,231. The first year of recording Public Trustee transactions in a separate fund was 2011. This year we budgeted to reduce the ending available resource total as fees and expenditures should match each year.



Budget Message

Airport Construction – Decrease of 99.5%

- This decrease of \$785,638 represents unused loan proceeds that will be repaid in 2012.

Airport Operations – Decrease of 21.05%

- This decrease of \$188,924 is use of available resources for terminal improvements including the sprinkler system, restroom upgrade and emergency exit addition.

Gunnison County Water District – Increase of 12.33%

- This increase of \$48,281 is the result of activity related to the Antelope Hills Water Extension Project. Final construction costs will carry over into 2013.

Solid Waste – Decrease of 15.41%

- This decrease of \$421,009 is mainly the result of using reserved funds for construction costs associated with a new cell.

ISF-I – Increase of 18.36%

- This increase of \$194,761 results from rental revenue exceeding costs to maintain fleet in 2012. We are anticipating increasing the liquid available resource portion of the available resource balance from 15.74% in the 2011 budget to 36.27% in the 2012 budget. The remaining portion is inventory and prepaid expenses.

ISF-II – Decrease of 28.89%

- This is an overall decrease of \$150,110. The document management system project is expected to cost \$150,000 and sales tax dollars have been saved from previous year's transfers to pay for this purchase in 2012.



2012 Consolidated Budget Summary

Fund	2012 Beginning Balance	Estimated Revenues	Interfund Transfers	2012 Available Resources	Net Budgeted Expenditures	Interfund Transfers	2012 Total Appropriations	2012 Ending Balance
General Fund:	6,528,024	10,929,077	1,032,552	18,489,653	11,917,316	826,958	12,744,274	5,745,379
Special Revenue Funds:								
Road and Bridge	4,613,528	4,954,111	216,876	9,784,515	5,643,593	789,010	6,432,603	3,351,912
Human Services	404,333	3,469,893	0	3,874,226	3,302,767	147,885	3,450,652	423,574
Conservation Trust	48,887	40,400	0	89,287	505	20,000	20,505	68,782
Sales Tax	1,058,596	1,664,200	259,200	2,981,996	1,552,835	368,178	1,921,013	1,060,983
Land Preservation	200,549	304,733	0	505,282	466,545	0	466,545	38,737
Mosquito Control District	20,225	67,605	13,521	101,351	79,910	1,116	81,026	20,325
Sage Grouse Trust	220,118	0	56,142	276,260	2,500	80,000	82,500	193,760
Risk Management	383,269	137,096	0	520,365	119,575	0	119,575	400,790
Housing Authority	53,833	180,796	195,899	430,528	304,746	73,428	378,174	52,354
Marketing District	511,699	970,150	0	1,481,849	963,815	16,440	980,255	501,594
Transportation Authority	294,199	1,151,374	0	1,445,573	912,039	20,832	932,871	512,702
Fiduciary Funds:								
Public Health Agency	63,313	235,189	155,369	453,871	367,513	30,732	398,245	55,626
Public Trustee Agency	2,576	45,000	24,760	72,336	71,991	0	71,991	345
Capital Projects Funds:								
Airport Construction	789,599	1,793,846	0	2,583,445	2,579,484	0	2,579,484	3,961
Capital Expenditures	1,344,789	1,500	218,000	1,564,289	218,000	0	218,000	1,346,289
Enterprise Funds:								
Airport Operations	897,672	1,197,254	0	2,094,926	1,304,014	82,164	1,386,178	708,748
Sewer District	768,860	462,223	0	1,231,083	433,693	74,840	508,533	722,550
Water District	391,641	2,925,519	24,956	3,342,116	2,876,858	25,336	2,902,194	439,922
Solid Waste	2,731,570	839,722	0	3,571,292	1,120,097	140,634	1,260,731	2,310,561
Gunnison Valley Health	9,245,809	32,250,836	0	41,496,645	32,808,479	0	32,808,479	8,688,166
Gunnison Senior Housing	200,123	219,240	0	419,363	239,438	0	239,438	179,925
Assisted Living	3,051	36,488	0	39,539	36,488	0	36,488	3,051
Internal Service Funds:								
ISF-I	1,060,645	2,197,402	694,026	3,952,073	2,598,771	97,896	2,696,667	1,255,406
ISF-II	519,547	725,338	5,500	1,250,385	807,159	73,788	880,947	369,437
ISF-III	990,288	2,524,882	0	3,515,170	2,494,245	27,564	2,521,809	993,361
Total County Budget	33,346,742	69,323,873	2,896,801	105,567,416	73,222,376	2,896,801	76,119,177	29,448,239



Summary of County Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	12,133,717	12,262,305	12,363,572	11,743,444
Licenses and Permits	475,430	285,220	411,825	332,245
Intergovernmental	12,838,597	13,402,318	13,749,081	13,414,009
Charges for Services	29,531,215	29,392,300	30,850,031	32,621,272
Contributions and Other Grants	327,523	230,779	389,752	172,429
Fines & Forfeitures	90,976	86,204	96,520	90,504
Investment Income	351,104	217,146	217,519	205,243
Interfund Revenues	5,055,093	5,615,185	5,552,286	5,854,102
Transfers In	2,904,227	2,571,318	2,804,304	2,896,801
Other Financing Sources/Misc.	26,988,068	5,554,478	10,180,426	4,890,625
Total Revenues	90,695,952	69,617,252	76,615,316	72,220,674
Expenditures				
Personnel	25,894,730	27,351,437	27,138,481	27,819,578
Supplies	9,389,934	6,492,001	6,629,342	7,036,786
Purchased Services	13,465,285	14,285,809	15,331,442	13,753,115
Community Prgms/Contributions	2,156,105	2,863,928	2,583,257	2,306,972
Financing Costs	2,152,087	3,981,763	3,665,208	7,683,916
Transfers Out	3,440,089	2,571,318	2,804,304	2,896,801
Capital Outlay	9,961,763	21,520,279	24,838,830	5,838,017
Miscellaneous (Extraordinary/Special)	5,808,279	5,340,439	7,727,183	8,783,992
Total Expenditures	72,268,271	84,406,974	90,718,046	76,119,177
Excess Revenues (Expenditures)	18,427,680	(14,789,722)	(14,102,730)	(3,898,502)



Department/Fund Expenditure Relationship

Major Funds														Non-Major Funds (below)
Department	General Fund	Road & Bridge	Human Services	Airport Oper	Sales Tax	Airport Const	Water	Solid Waste	ISF-I	ISF-III	Marketing Dist	RTA	Hospital	
Administration	1,053,416	0	0	0	0	0	0	0	0	314,724	0	0	0	119,575
Airport	0	0	0	1,386,178	0	2,579,484	0	0	0	0	0	0	0	0
Assessor's Office	855,313	0	0	0	0	0	0	0	0	0	0	0	0	0
Clerk & Recorder's Office	637,704	0	0	0	0	0	0	0	0	0	0	0	0	0
Commissioners' Office	574,938	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Development	935,024	0	0	0	0	0	0	0	0	0	0	0	0	0
Coroner's Office	80,938	0	0	0	0	0	0	0	0	0	0	0	0	0
County Attorney	579,609	0	0	0	0	0	0	0	0	0	0	0	0	0
Emergency Management	146,233	0	0	0	0	0	0	0	0	0	0	0	0	0
Extension	181,644	0	0	0	0	0	0	0	0	0	0	0	0	0
Facilities & Grounds	802,672	0	0	0	0	0	0	0	0	0	0	0	0	0
Geo. Information Sys.	114,466	0	0	0	0	0	0	0	0	0	0	0	0	192,483
Historic Preservation	5,180	0	0	0	0	0	0	0	0	0	0	0	0	0
Health & Human Svcs.	634,116	0	3,348,540	0	0	0	0	0	0	0	0	0	0	398,245
Housing Authority	0	0	0	0	0	0	0	0	0	0	0	0	0	654,100
Information Technology	0	0	0	0	0	0	0	0	0	0	0	0	0	688,464
Juvenile Svcs.	264,900	0	102,112	0	0	0	0	0	0	0	0	0	0	0
Public Works	401,476	6,401,415	0	0	0	0	2,902,194	1,260,731	2,696,667	0	0	0	0	508,533
Sheriff's Office	2,669,626	0	0	0	0	0	0	0	0	0	0	0	0	0
Treasurer's Office	281,475	0	0	0	0	0	0	0	0	0	0	0	0	71,991
Veterans	5,314	0	0	0	0	0	0	0	0	0	0	0	0	0
Weather Modification	93,843	0	0	0	0	0	0	0	0	0	0	0	0	0
Wildlife Conservation	111,932	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Cost Centers	2,314,455	31,188	0	0	1,921,013	0	0	0	0	2,207,085	980,255	932,871	0	868,576
Hospital	0	0	0	0	0	0	0	0	0	0	0	0	32,808,479	0
12,744,274	6,432,603	3,450,652	1,386,178	1,921,013	2,579,484	2,902,194	1,260,731	2,696,667	2,521,809	980,255	932,871	32,808,479	3,501,967	

Non-Major Funds														TOTAL ALL FUNDS
Department	Public Health Agency	Conserv Trust	Land Preserv	Mosquito Control	Sage Grouse Trust	Risk Mgmt	Capital Exp	Sewer	Housing Authority	Senior Housing	Assisted Living	ISF-II	Public Trustee	
Administration	0	0	0	0	0	119,575	0	0	0	0	0	0	0	1,487,715
Airport	0	0	0	0	0	0	0	0	0	0	0	0	0	3,965,662
Assessor's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	855,313
Clerk & Recorder's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	637,704
Commissioners' Office	0	0	0	0	0	0	0	0	0	0	0	0	0	574,938
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	935,024
Coroner's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	80,938
County Attorney	0	0	0	0	0	0	0	0	0	0	0	0	0	579,609
Emergency Management	0	0	0	0	0	0	0	0	0	0	0	0	0	146,233
Extension	0	0	0	0	0	0	0	0	0	0	0	0	0	181,644
Facilities & Grounds	0	0	0	0	0	0	0	0	0	0	0	0	0	802,672
Geo. Information Sys.	0	0	0	0	0	0	0	0	0	0	0	192,483	0	306,949
Historic Preservation	0	0	0	0	0	0	0	0	0	0	0	0	0	5,180
Health & Human Svcs.	398,245	0	0	0	0	0	0	0	0	0	0	0	0	4,380,901
Housing Authority	0	0	0	0	0	0	0	0	378,174	239,438	36,488	0	0	654,100
Information Technology	0	0	0	0	0	0	0	0	0	0	0	688,464	0	688,464
Juvenile Svcs.	0	0	0	0	0	0	0	0	0	0	0	0	0	367,012
Public Works	0	0	0	0	0	0	0	508,533	0	0	0	0	0	14,171,016
Sheriff's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	2,669,626
Treasurer's Office	0	0	0	0	0	0	0	0	0	0	0	0	71,991	353,466
Veterans	0	0	0	0	0	0	0	0	0	0	0	0	0	5,314
Weather Modification	0	0	0	0	0	0	0	0	0	0	0	0	0	93,843
Wildlife Conservation	0	0	0	0	0	0	0	0	0	0	0	0	0	111,932
Other Cost Centers	0	20,505	466,545	81,026	82,500	0	218,000	0	0	0	0	0	0	9,255,443
Hospital	0	0	0	0	0	0	0	0	0	0	0	0	0	32,808,479
398,245	20,505	466,545	81,026	82,500	119,575	218,000	508,533	378,174	239,438	36,488	880,947	71,991	76,119,177	



General Information

Gunnison County is a great place to live and raise a family. The county was named for John W. Gunnison, a United States Army officer and captain in the Army Topographical Engineers, who surveyed for the transcontinental railroad in 1853. The County is surrounded by the 1.6 million acre Gunnison National Forest encompassing some of the wildest and most beautiful terrain in the world, including Colorado's largest manmade lake - Blue Mesa Reservoir, Black Canyon National Park, Curecanti National Recreation Area, and 2,000 miles of trout streams. In fact, 85% of Gunnison County is under public use and management. Winter activities include world-class alpine skiing and snowboarding, snowmobiling, cross-country skiing, shoe shoeing, ice skating and ice fishing. Summer activities include Cattlemen's Days - the oldest rodeo in Colorado, the Crested Butte Wildflower Festival, hiking, climbing, mountain biking, boating, whitewater rafting, kayaking, fly-fishing, camping, hunting and horseback riding.

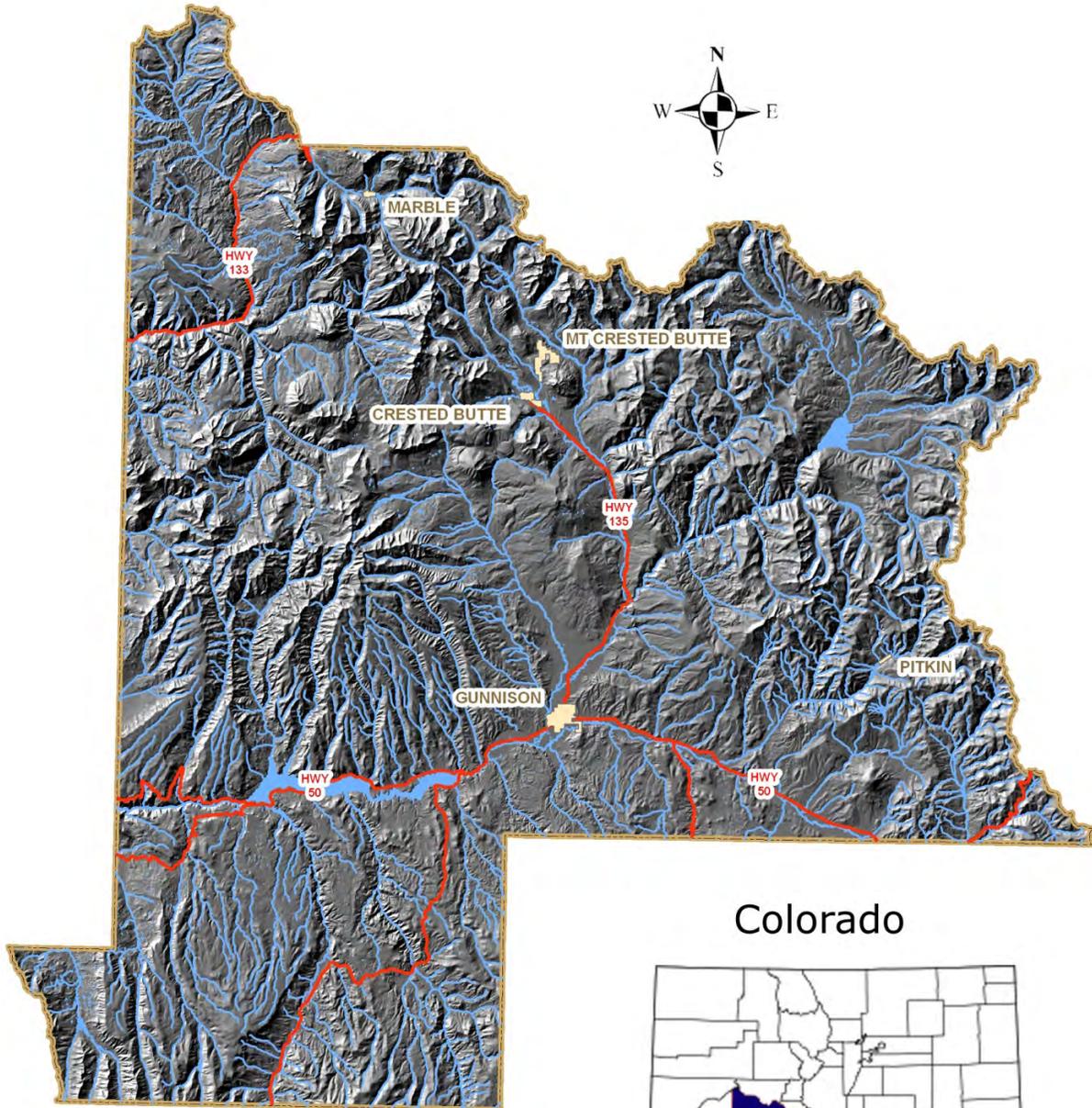
The City of Gunnison is the county seat of the "unspoiled heart of Colorado." Western State College, located in Gunnison is a fully accredited institution offering unique and balanced undergraduate and graduate academic programs. Just 30 miles away is the historic mining town of Crested Butte, and access to Crested Butte Mountain Resort at the Town of Mt. Crested Butte, a year round recreation playground known for its outstanding skiing and snowboarding.

Gunnison County is organized under the County Commissioner form of government. The governing body is led by three elected Commissioners. The Assessor, Treasurer, Clerk and Recorder, Sheriff, and Coroner are elected positions. Primary responsibilities of the County are law enforcement, roads and bridges, elections, human services and open space.

General Information

Founded	March 9, 1877
Population (2010 census)	15,324
Pop. Growth 2000-2010	9.8%
Area (square miles)	3,239.10
Persons per square mile	4.70
Altitude - high	14,265 ft
low	5,880 ft
Largest Cities/Towns	
	City of Gunnison
	Town of Crested Butte
	Town of Mt. Crested Butte
	Town of Pitkin
	Town of Marble

Source: U.S. Census Bureau



Colorado





General Characteristics

Racial/Ethnic Origin

	%	% Colo
White	92.4%	81.3%
Black or African American	0.3%	4.0%
American Indian and Alaska Native	1.4%	1.1%
Asian	0.7%	2.8%
Native Hawaiian and Other Pacific Islander	0.0%	0.1%
Hispanic or Latino (of any race)	8.2%	20.7%

Source: U.S. Census Bureau (2010), Note: Census allowed respondents to select more than one racial category; therefore the percentage will not total 100.

Age Distribution

Under 20 years	22.7%
20 to 29 years	21.0%
30 to 39 years	14.4%
40 to 49 years	13.3%
50 to 59 years	14.1%
60 to 69 years	9.5%
70 + years	5.0%
Median age (years)	34.3

Source: U.S. Census Bureau (2010)

Sex

Male	54.2%
Female	45.8%

Source: U.S. Census Bureau (2010)

Households

	#	%	% Colo
Average household size	2.22	(X)	2.49
Average family size	2.79	(X)	3.08

Occupancy

Total housing units	11,412		
Vacant housing units	4,896	42.9	10.8
Occupied housing units	6,516	57.1	89.2
Owner-occupied housing units	3,900	59.9	65.5
Renter-occupied housing units	2,616	40.1	34.5

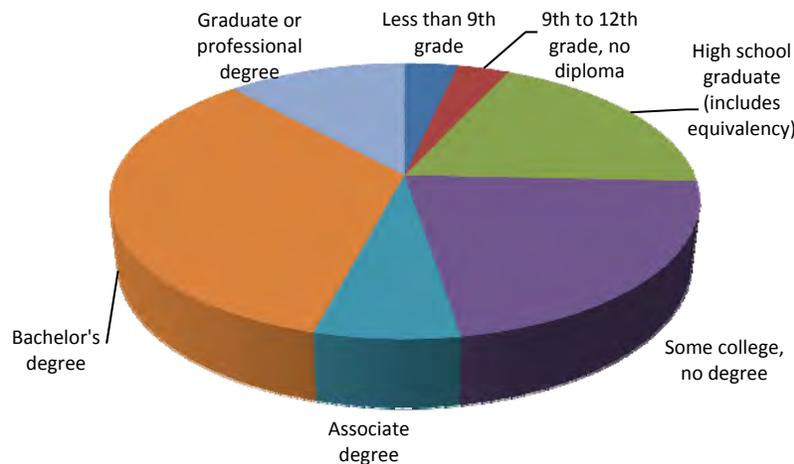
Source: U.S. Census Bureau (2010)

Social Characteristics

Educational Attainment

	%
Less than 9th grade	3.5
9th to 12th grade, no diploma	3.4
High school graduate (includes equivalency)	18.8
Some college, no degree	21.8
Associate degree	6.7
Bachelor's degree	34.1
Graduate or professional degree	11.8
Percent high school graduate or higher	93.1
Percent bachelor's degree or higher	45.8

Source: American Community Survey (2010)



Economic Characteristics

Income

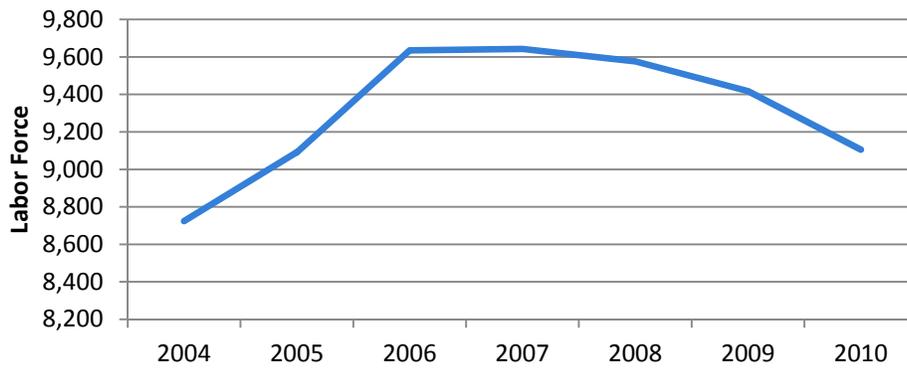
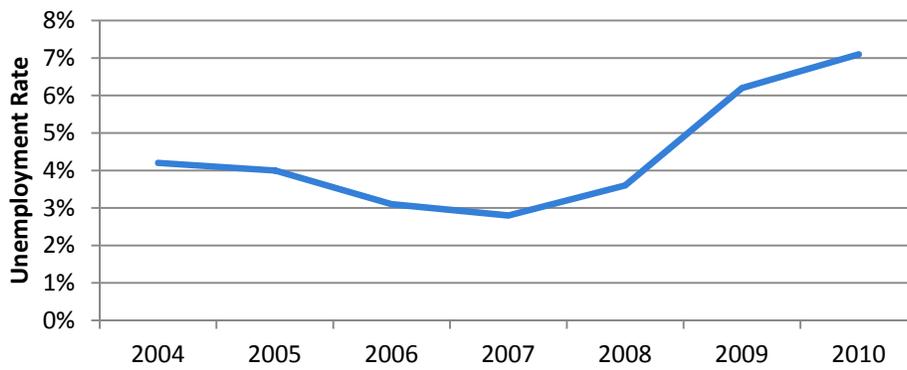
Income Range	#	%		
Less than \$10,000	284	4.6		
\$10,000 to \$14,999	375	6.0		
\$15,000 to \$24,999	630	10.1	Median Household	
\$25,000 to \$34,999	765	12.3	Income	\$49,356
\$35,000 to \$49,999	1,088	17.5		
\$50,000 to \$74,999	1,173	18.9	Annual Per Capita	
\$75,000 to \$99,999	795	12.8	Personal Income,	
\$100,000 to \$149,999	623	10.0	PCPI (2009) ¹	\$34,266
\$150,000 to \$199,999	216	3.5		
\$200,000 or more	267	4.3		

This PCPI ranked 35th county in the State of Colorado and was 82 percent of the state average, \$41,895, and 86 percent of the national average, \$39,635. The 2009 PCPI reflected a decrease of 3.2 percent from 2008.

Source: American Community Survey (2010), ¹ U.S. Bureau of Economic Analysis

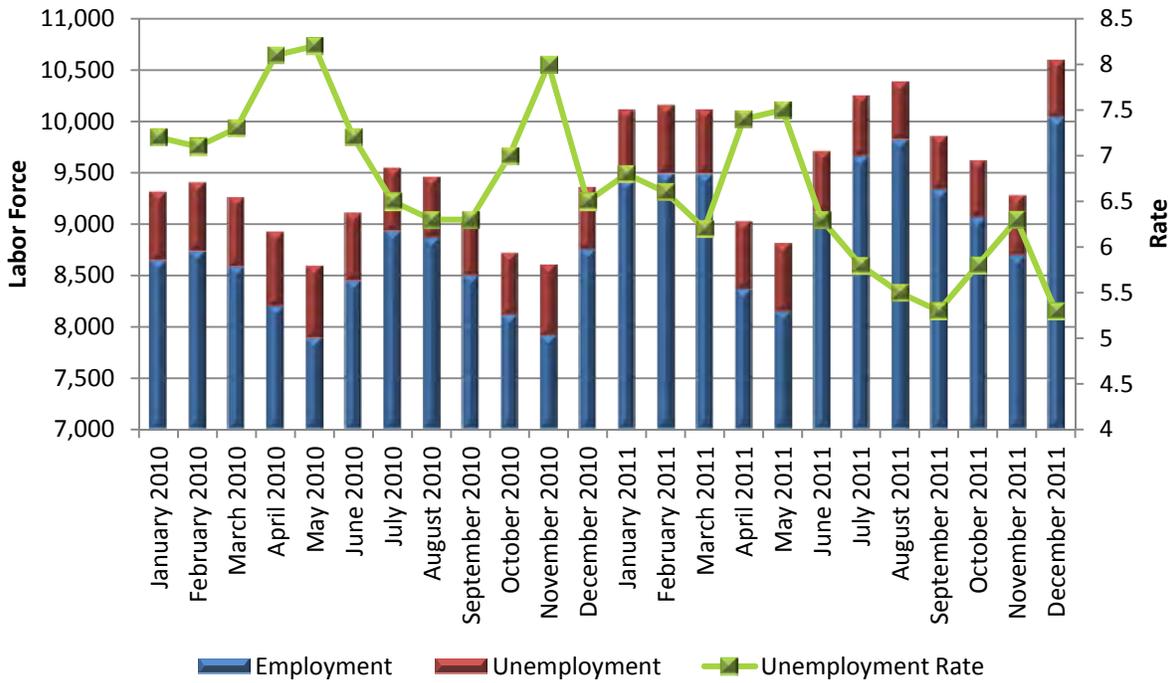
Gunnison County Unemployment

Year	Civilian Labor Force	Employment	Unemployment	Unemployment Rate
2004	8,724	8,356	368	4.2%
2005	9,091	8,728	363	4.0%
2006	9,635	9,333	302	3.1%
2007	9,643	9,374	269	2.8%
2008	9,576	9,234	342	3.6%
2009	9,418	8,835	583	6.2%
2010	9,105	8,455	650	7.1%

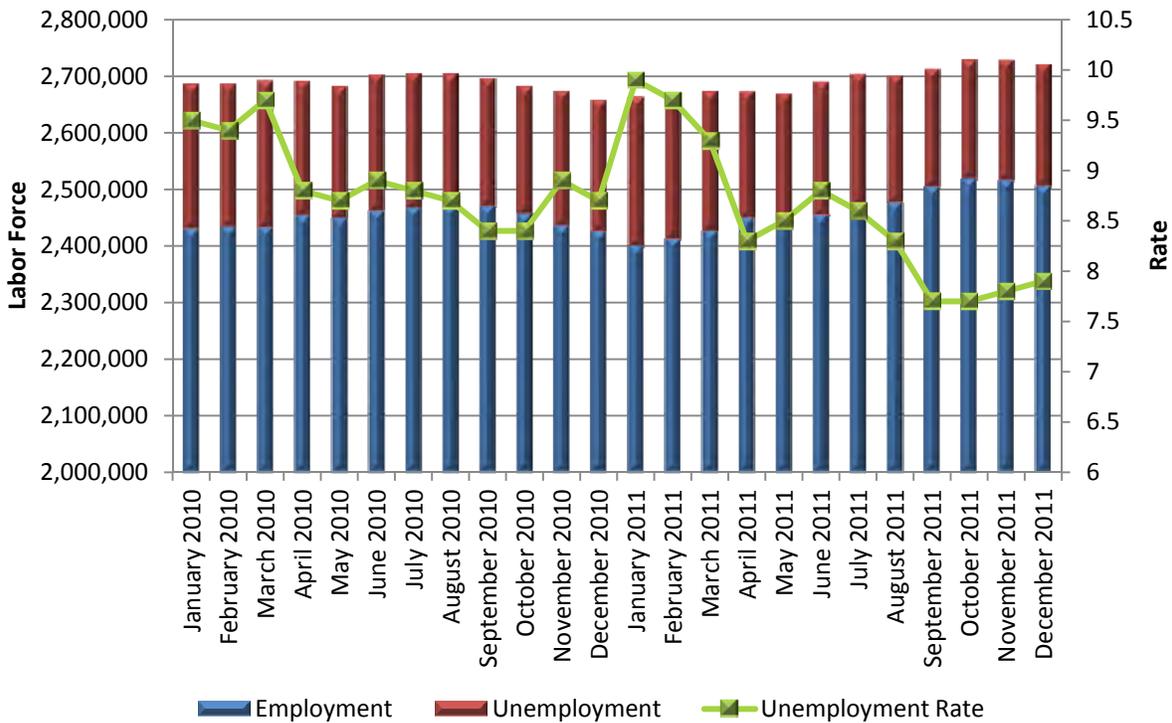


Source: Colorado Department of Labor and Employment

Gunnison County Labor Force Information



Colorado Labor Force Information

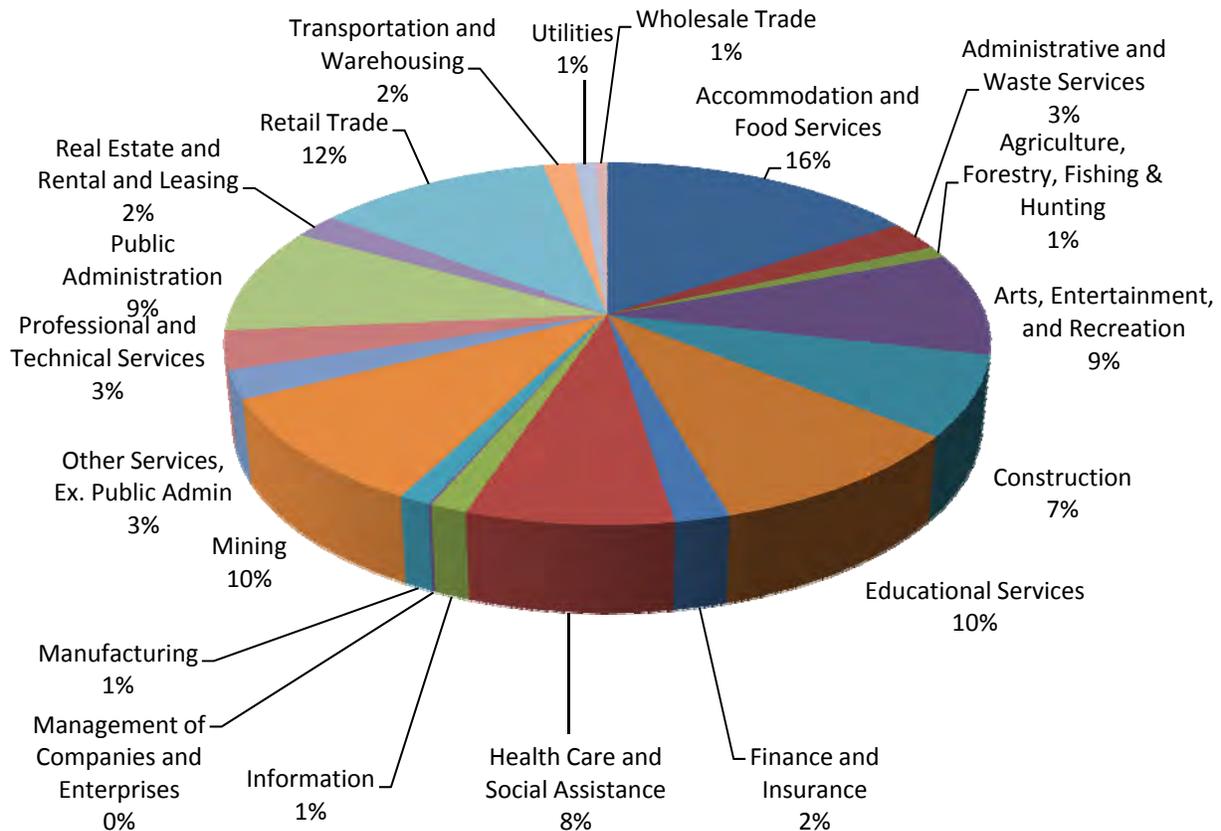


Source: Colorado Department of Labor and Employment

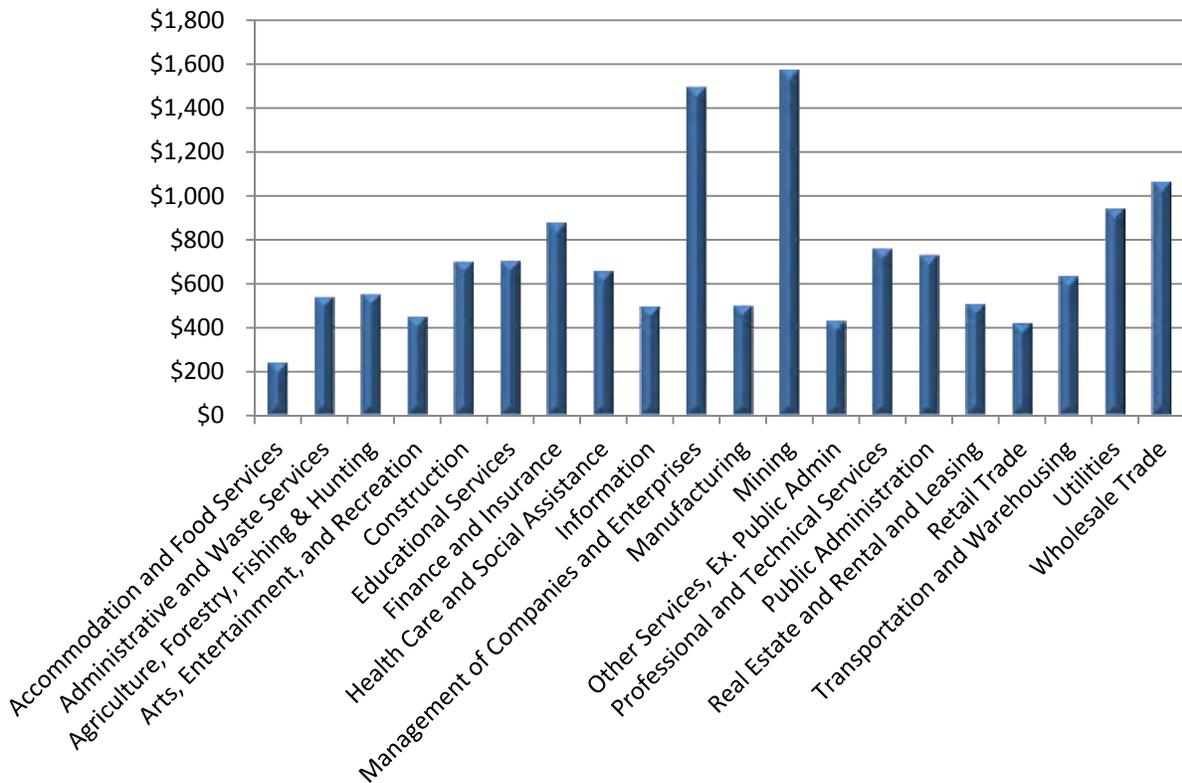
Industries

	Average Establishments	Average Employment	Average Weekly Wage
Accommodation and Food Services	108	1,144	\$234
Administrative and Waste Services	50	192	\$534
Agriculture, Forestry, Fishing & Hunting	21	77	\$546
Arts, Entertainment, and Recreation	42	665	\$443
Construction	232	520	\$695
Educational Services	20	722	\$697
Finance and Insurance	32	146	\$873
Health Care and Social Assistance	57	549	\$651
Information	18	99	\$490
Management of Companies and Enterprises	3	8	\$1,489
Manufacturing	23	84	\$494
Mining	6	718	\$1,569
Other Services, Ex. Public Admin	63	184	\$425
Professional and Technical Services	119	251	\$754
Public Administration	30	689	\$725
Real Estate and Rental and Leasing	79	158	\$503
Retail Trade	129	844	\$414
Transportation and Warehousing	27	115	\$628
Utilities	8	74	\$936
Wholesale Trade	25	42	\$1,058

Average Employment



Average Weekly Wage



Source: Colorado Department of Labor and Employment (2nd quarter 2011)

Organizational Structure



Elected Officials with Term Expirations

Board of County Commissioners

- Hap Channell - 2012
- Paula Swenson - 2012
- Phil Chamberland - 2014

Treasurer

- Melody Marks - 2014

Assessor

- Kristy McFarland - 2014

Clerk & Recorder

- Stella Dominguez - 2014

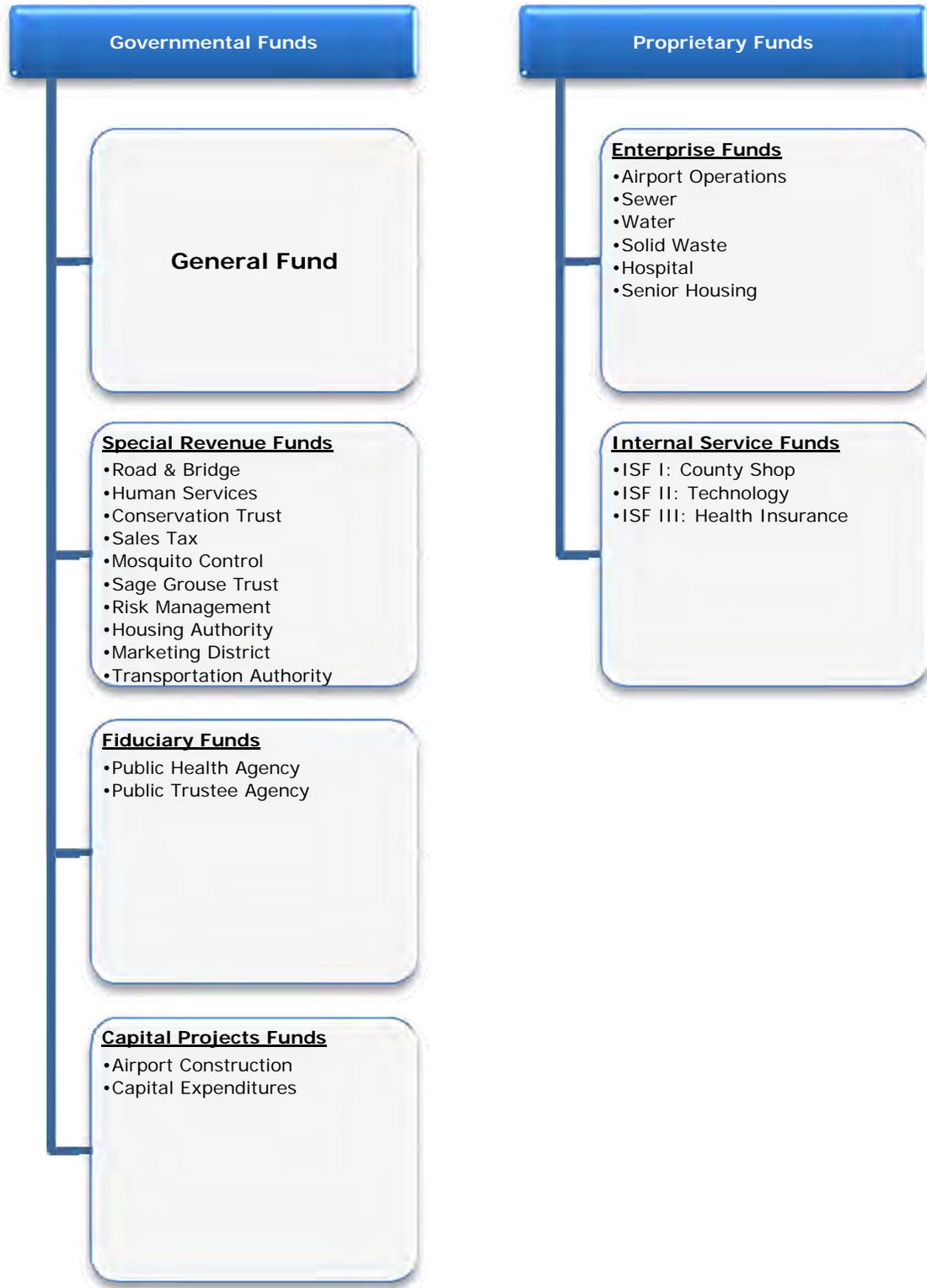
Sheriff

- Rick Besecker - 2014

Coroner

- Frank Vader - 2014

Budgetary Fund Structure



Fund Descriptions

General Fund

- The General Fund accounts for resources of the County which are not required legally or by sound financial management to be accounted for in another fund. Ordinary operations of the County such as public safety, county administration and other activities financed from taxes and general revenues are reflected in this fund.
- Basis of Budgeting - Modified Accrual

Road & Bridge

- This fund is used to account for the County's share of State revenues that are legally restricted for the maintenance of highways and roads within the County's boundaries and to account for revenues restricted for highway and road purposes.
- Basis of Budgeting - Modified Accrual

Human Services

- This fund is used to account for the County's State, Federal, and property tax revenues that are restricted for providing social services to the residents of the County.
- Basis of Budgeting - Cash

Conservation Trust

- This fund is used to account for the State of Colorado Lottery funds allocated to the County for recreational uses.
- Basis of Budgeting - Modified Accrual

Sales Tax

- This fund is used to account for the collection of County sales tax restricted for capital expenditures.
- Basis of Budgeting - Modified Accrual

Land Preservation

- This fund is used to account for the re-allocation of County sales tax authorized by voters in November 1997. The use of these revenues is restricted to open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County.
- Basis of Budgeting - Modified Accrual

Mosquito Control

- This fund is used to account for the assessments of revenue and the spraying of mosquitoes within the boundaries of the assessment area.
- Basis of Budgeting - Modified Accrual

Sage Grouse Trust

- This fund is used to account for expenditures concerning the preservation of the sage grouse. A special fee is collected on each incoming yard of waste at the landfill, which is transferred to the fund to provide resources for the program.
- Basis of Budgeting - Modified Accrual

Risk Management

- This fund is used to account for any potential risks, which are currently not covered by any of the County's various insurance policies. Resources are provided to this fund through an operating transfer from the General Fund. This fund also serves as a cost-center for the County's partially self-funded insurance program.
- Basis of Budgeting - Modified Accrual

Housing Authority

- This fund is used to account for the activities of the Gunnison County Housing Authority, a component unit of the County.
- Basis of Budgeting - Modified Accrual

Gunnison River Valley Local Marketing District

- This fund is used to account for the collection of a marketing and promotion tax restricted for promotion of Gunnison County's tourism opportunities.
- Basis of Budgeting - Modified Accrual

Gunnison Valley Transportation Authority

- This fund is used to account for the collection of "RTA" taxes for the purpose of funding and providing mass transit and other transportation services in the County.
- Basis of Budgeting - Modified Accrual

Public Health Agency

- This fund is used to account for monies expended only for the purposes of public health pursuant Colorado Revised Statutes 25-1-511(1)(2).
- Basis of Budgeting - Modified Accrual

Public Trustee Agency

- This fund collects fees pertaining to deeds of trust transactions and distributes fees collected to mortgage companies, individuals, the County, and other entities as appropriate.
- Basis of Budgeting - Modified Accrual

Airport Construction

- This fund is used to account for Federal and State grants, passenger facility charges, and local revenue sources to be used for the development and expansion of the County Airport.
- Basis of Budgeting - Modified Accrual

Capital Expenditures

- This fund is used to account for any capital projects.
- Basis of Budgeting - Modified Accrual

Airport Operations

- This fund is used to account for the operations of the Gunnison-Crested Butte Regional Airport.
- Basis of Budgeting - Accrual

Sewer

- This fund is used to account for the operations of sewer facilities operated by the County in unincorporated areas of the County.
- Basis of Budgeting - Accrual

Water

- This fund is used to account for the operations of the Dos Rios Water System.
- Basis of Budgeting - Accrual

Solid Waste

- This fund is used to account for the operations of the County Landfill and Recycling Center.
- Basis of Budgeting - Accrual

Public Hospital

- This fund is used to account for the activities of the Gunnison Valley Hospital and of the Gunnison Health Care Center, a component unit of the County.
- Basis of Budgeting - Accrual

Senior Housing

- This fund is used to account for the activities of the Mountain View Apartments, a senior housing project administered by the Gunnison County Housing Authority.
- Basis of Budgeting - Accrual

Internal Service Fund I

- This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges for rentals and material usage to other County funds and departments..
- Basis of Budgeting - Accrual

Internal Service Fund II

- This fund is used to account for data processing, telephone, mapping, photocopy, and postage services provided to other County funds and departments and to other government agencies on a cost-reimbursement basis.
- Basis of Budgeting - Accrual

Internal Service Fund III

- This fund is used to account for self-funded unemployment charges to other County funds and departments. This fund is also used for partially self-funded health insurance coverage costs.
- Basis of Budgeting - Accrual



Budgeting for Results

Introduction to Budgeting for Results

Board of County Commissioners
Vision
Strategic Direction

Departments

Other Cost Centers

In 2007, Gunnison County began transitioning to a strategic, measurable, performance-based management system called Managing for Results. Managing for Results is an integrated management system that focuses on results for customers while promoting accountability, transparency, and credibility.

In 2008, the Board of County Commissioners adopted Gunnison County's first Strategic Plan which outlined the Commissioners' priorities and focused the county organization on achieving the Strategic Results identified in the plan. Subsequently, each department and office in the County has created its own Strategic Business Plan. The Strategic Business Plans allow offices and departments to align their priorities with the BOCC Plan as well as to identify Key Results for the customers they serve and to create performance measures that will allow County staff to manage time and resources toward the achievement of these results. The Board updated the Strategic Plan most recently in early 2011.

The 2011 budget implemented Budgeting for Results, the next major step in the County's implementation of Managing for Results. Gunnison County's budget now incorporates performance information alongside financial information. This is a key component of the Government Finance Officers Association (GFOA) recommendations for excellent financial reporting to increase transparency and accountability. The second major attribute of our Budgeting for Results is the complete redesign of the budget and account structure to align with the Strategic Business Plans. This alignment occurs through "activity-based budgeting" and results in a radically different budget presentation and approach to fiscal management. The success of the transition to Budgeting for Results is evidenced by the County receiving the Distinguished Budget Presentation Award from the GFOA for the 2011 budget.

Traditional governmental budgets are based on organizational structure by departments and thousands of budgetary line-items. These budgets are full of detail, but lack clarity about what the government is trying to accomplish and what citizens are actually buying for their money.

In contrast, Budgeting for Results focuses on aligning financial resources with the results identified in Strategic Business Plans and includes performance information so that progress toward those results can be measured. Budgeting for Results allows citizens to understand clearly what a given activity aims to accomplish, how much it costs, and how successfully results are being delivered to customers.



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Vision Statement

Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Elected Officials

Hap Channell Chairperson
 Paula Swenson Vice-Chairperson
 Phil Chamberland Commissioner

Gunnison County Commissioners
 200 E. Virginia, Ste. #104
 Gunnison, CO 81230
 (970) 641-0248

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Summary of Department Resources

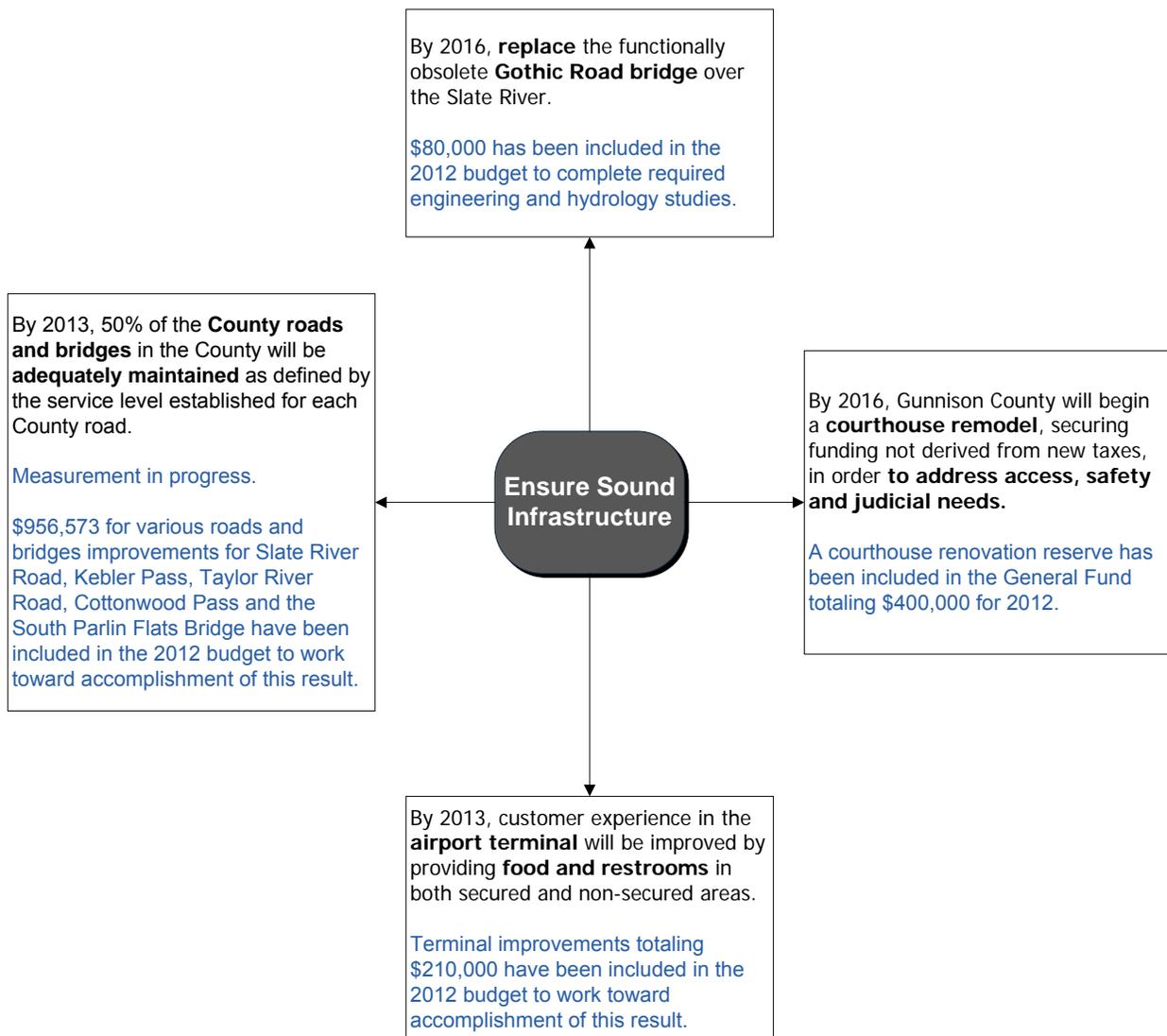
	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	276,967	241,010	246,187	249,554
Supplies	4,993	7,756	5,350	6,200
Purchased Services	84,058	135,658	121,410	239,384
Community Prgms/Contributions	10,000	10,000	10,000	14,050
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	44,860	44,750	44,750	65,750
Total Expenditures	420,878	439,174	427,697	574,938
Excess Revenues / (Net Cost to the County)	(420,878)	(439,174)	(427,697)	(574,938)
General Appropriation Required	420,878	439,174	427,697	574,938
Budget Variance	67,213	0	11,477	0

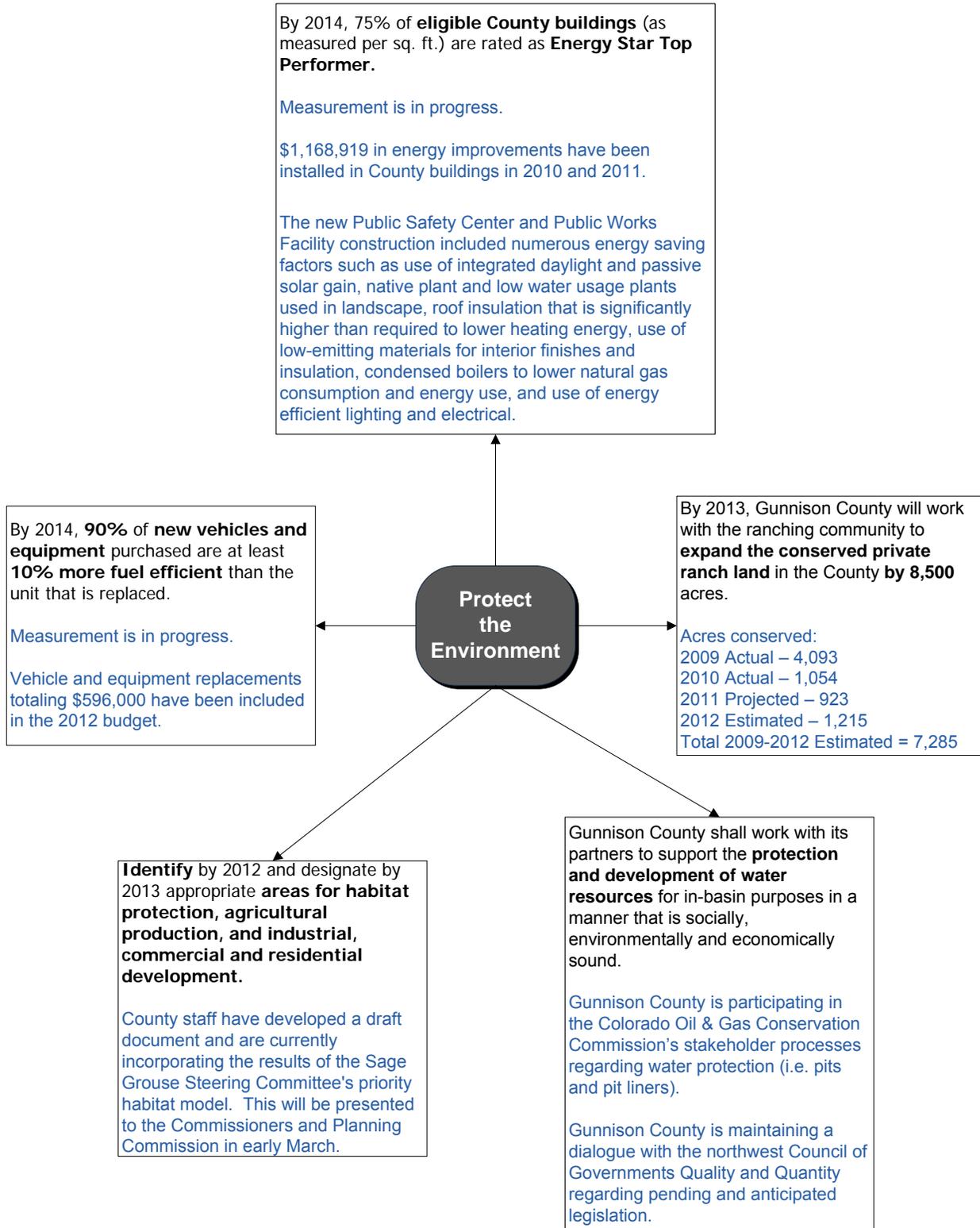
Strategic Direction

The Gunnison County Strategic Plan, revised May 24, 2011, was created to more closely align the County’s operations with the Board of County Commissioner’s priorities by providing focused direction to County Staff and mechanisms to measure progress. The Plan is meant to be a living document that will be flexible and provide guidance even as conditions change.

Below is a visual representation of the four strategic priorities.

The entire plan can be viewed at <http://www.gunnisoncounty.org/commissioners.html>





Strengthen the continuum of care while sustaining essential health and human services, **as measured by:**

a. The capacity to deliver essential services including prevention and protection being maintained at or above 2010 levels.
 Prevention and protection activities have been maintained through 2011 with notable increase in the number of clients served in the Senior Resources program area (10% increase), Public Assistance and Self-Sufficiency areas (38% increase in food assistant applicants) and Child and Family Program area (10% increase in referrals). Sustaining access to health care has been challenged by reductions in funding resulting in the loss of one health navigator position. Services continued with the remaining staff, however, without additional funding, this service level cannot be sustained.

b. Ensuring that 75% of eligible children in Gunnison and Hinsdale Counties will be enrolled in public insurance programs.
 The most recent data from the Colorado Health Institute reflect 84% of children eligible for public insurance are enrolled.

c. 85% of individuals entering HHS departments will receive a needs screening and appropriate referrals.
 Each program area has some type of screening/ assessment/application tool and interdepartmental referrals are made based on the initial and ongoing contact and case management services provided to clients.

d. Reducing out of county placements by increasing in-county alternatives such as local foster homes, intensive family interventions, parenting classes, etc (as measured by number of bed days in out of county placements).
 The number of days in which youth are in the custody of the Department, thus in some type of out of home placement, has been reduced by 30%.

e. Maximize available State and Federal funds through involvement in allocation committees and by making position statements pertinent to proposed legislation that affects local service provision.
 The Director has participated in Child Welfare related allocation subcommittees and has been participating in the Colorado Counties, Inc. Human Services subcommittee. Net result has been \$25,000 increase in CORE funding for child welfare, promoting a methodology for funding distribution with proposed increase for Gunnison and Hinsdale counties and positioning legislative actions that promote improved services while deterring unfunded mandates.

By 2012, Gunnison County will **participate in the development and implementation of the 2011 Community Economic Development Plan.**

\$30,000 has been included in the 2012 budget to support the valley's economic development working group, in addition to the county's ongoing support of the chambers of commerce and Western State College's counselor visit days.

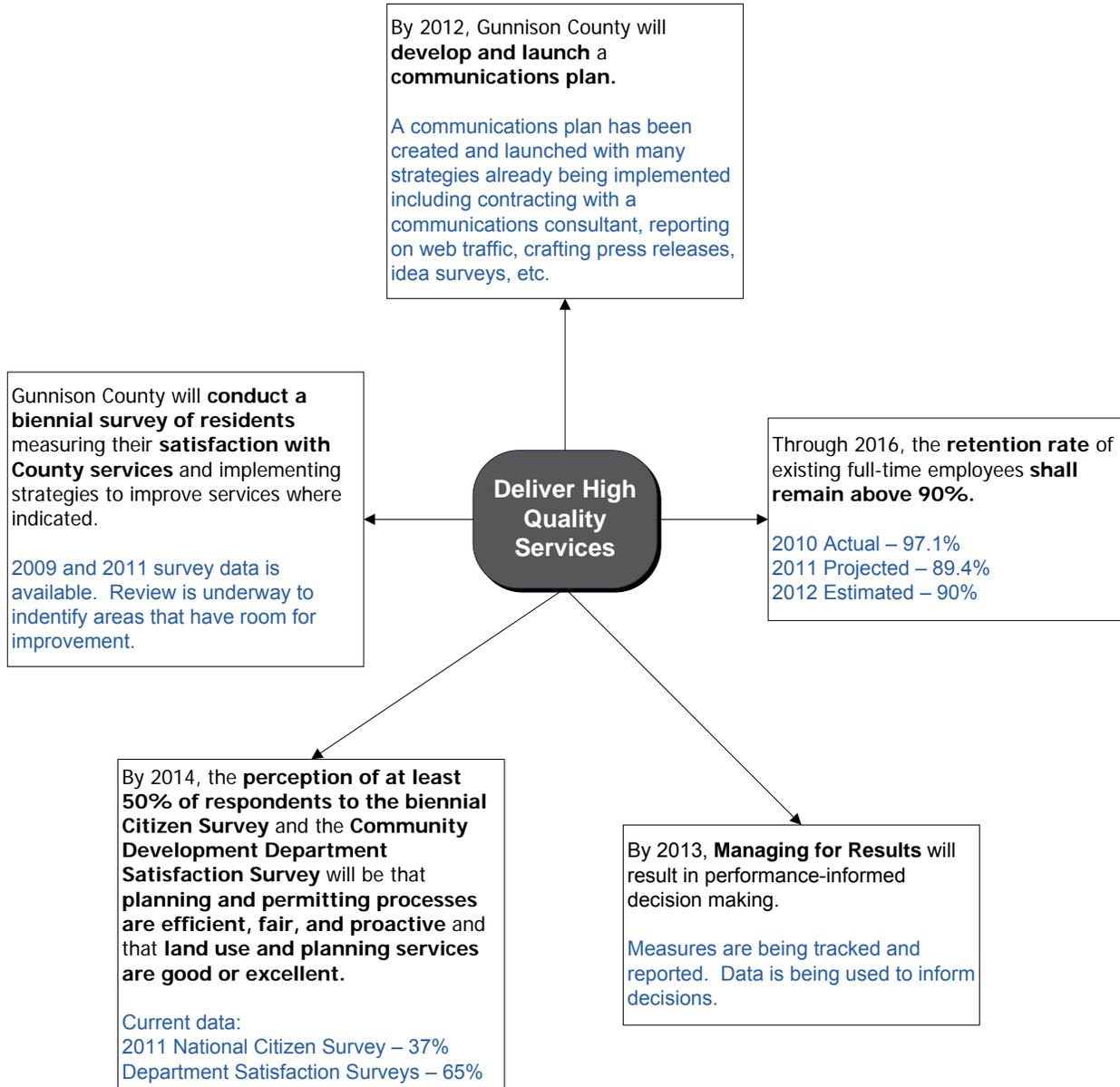


By 2012, **update the triennial Housing Needs Assessment** based on 2010 census and market data to facilitate the **provision of housing** to meet a specified percentage of the need.

Ongoing.

By January 2016, the Board will **work with local municipalities to strengthen the governance, structure, and funding of the Gunnison County Housing Authority** to achieve greater transparency, efficiency and regional support.

Ongoing.

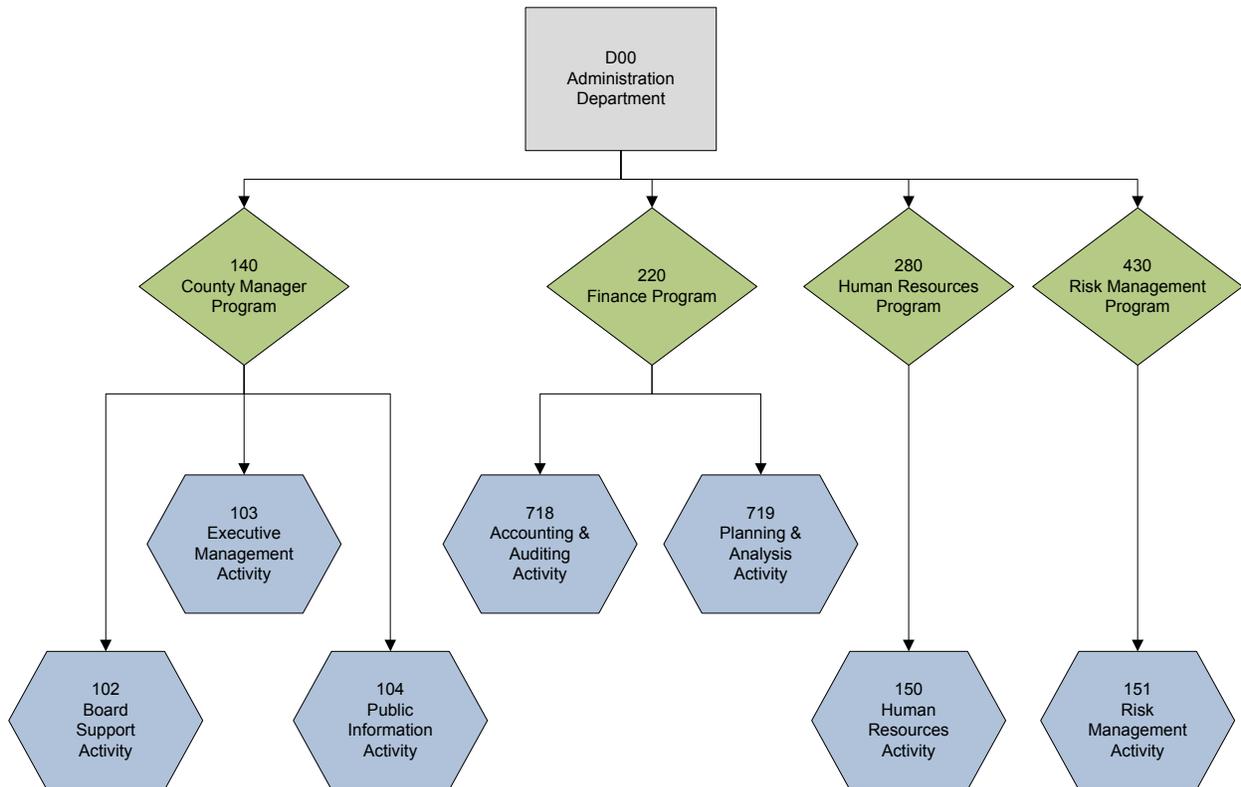


Mission Statement

The mission of the Administration Department is to provide strategic management, personnel, information and financial services to the public, the Commissioners and the County organization so they can experience and deliver excellent local government.

Department Director

Matthew Birnie
 200 E. Virginia Ave.
 Gunnison, CO 81230
 (970) 641-0248
mbirnie@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	75	100	40	60
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,342	3,129	3,000	3,000
Interfund Revenues	121,552	457,675	446,779	448,820
Transfers In	55,460	0	0	0
Other Financing Sources and Misc.	2,856	0	1,028	0
Total Revenues	185,285	460,904	450,847	451,880
Expenditures				
Personnel	732,309	794,264	785,312	821,217
Supplies	13,851	15,638	17,795	16,731
Purchased Services	224,771	548,783	589,766	580,692
Community Prgms/Contributions	0	0	0	0
Financing Costs	57	80	75	75
Transfers Out	0	0	0	0
Capital Outlay	3,586	0	0	0
Miscellaneous (Extraordinary/Special)	9,897	65,000	75,000	69,000
Total Expenditures	984,471	1,423,765	1,467,947	1,487,715
Excess Revenues / (Net Cost to the County)	(799,186)	(962,861)	(1,017,100)	(1,035,835)
Allocated Cost Reimbursement (Other Funds)	0	306,888	306,888	386,172
General Appropriation Required	799,186	655,973	710,212	649,663
Budget Variance	117,066	0	(54,240)	0

Department Resources Restated by Fund

Revenues				
General Fund	75	100	40	60
Risk Management Fund	185,210	165,129	163,555	137,096
ISF-III	0	295,675	287,252	314,724
Total Revenues	185,285	460,904	450,847	451,880
Expenditures				
General Fund	953,309	1,012,310	1,005,320	1,053,416
Risk Management Fund	31,162	115,780	175,375	119,575
ISF-III	0	295,675	287,252	314,724
Total Expenditures	984,471	1,423,765	1,467,947	1,487,715



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County Manager Program

Purpose Statement

The purpose of the County Manager Program is to provide Commissioner support, public information and strategic executive leadership to the County Commissioners, the public and the County organization so they can experience and deliver excellent local government.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	75	100	40	60
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	75	100	40	60
Expenditures				
Personnel	231,053	282,180	279,460	288,672
Supplies	3,710	5,600	4,616	5,176
Purchased Services	117,306	147,184	148,041	162,286
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	3,586	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	355,655	434,964	432,116	456,134
Excess Revenues / (Net Cost to the County)	(355,580)	(434,864)	(432,076)	(456,074)
Allocated Cost Reimbursement (Other Funds)	0	24,401	24,401	106,048
General Appropriation Required	355,580	410,463	407,675	350,026
Budget Variance	24,112	0	2,787	0



102
Board Support Activity

Purpose Statement

The purpose of the Board Support Activity is to provide advisory, liaison and meeting management services to the County Commissioners so they can effectively represent their constituents and fulfill the duties of their offices.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	92,575	91,558	100,880
Supplies	0	1,190	216	25
Purchased Services	0	8,956	10,999	8,480
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	102,721	102,773	109,385
Excess Revenues / (Net Cost to the County)	0	(102,721)	(102,773)	(109,385)
General Appropriation Required	0	102,721	102,773	109,385
Budget Variance	0	0	(52)	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None. This change will correctly reflect current practices.
Other:	

Core Services

- Board Policy Recommendations
- Board Special Initiative Management
- Budget Decisions/Recommendations
- Commissioner Consultations
- Constituent Issues Responses
- Public Events
- Board Meetings
- Boards and Commissions Support Services
- Community Liaison Services
- Mayor/Manager Meeting Coordination

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of Board respondents who report that they receive the information they need to respond in a timely manner to constituent concerns.	Result	100%	100%	100%	100%
Percentage of Board respondents who report that they receive the information they need to make policy decisions.	Result	100%	100%	100%	100%
Percentage of Board respondents who report that they receive the performance information necessary to evaluate the effectiveness of County programs.	Result	100%	100%	100%	100%
Percentage of the strategic results that are approved in the Board's strategic plan that are achieved by their target dates.	Result	66.7%	90%	100%	100%
Percentage of approved BOCC minutes that are	Result	53.75%	90%	73.1%	90%



available to the public
within 30 days of a
meeting.



103
Executive Management Activity

Purpose Statement

The purpose of the Executive Management Activity is to provide strategic executive leadership services to County departments and offices so they can achieve their customer results.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	75	100	40	60
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	75	100	40	60
Expenditures				
Personnel	231,053	153,470	152,276	156,553
Supplies	3,710	3,605	4,200	4,700
Purchased Services	117,306	132,308	129,029	124,577
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	3,586	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	355,655	289,383	285,505	285,830
Excess Revenues / (Net Cost to the County)	(355,580)	(289,283)	(285,465)	(285,770)
Allocated Cost Reimbursement (Other Funds)	0	24,401	24,401	106,048
General Appropriation Required	355,580	264,882	261,064	179,722
Budget Variance	24,112	0	3,818	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Performance Data Analyses
- Director Performance Evaluations
- Operational Policy Directions
- Code Enforcement Facilitation
- Contract Negotiations
- Personnel Decisions
- Strategic Business Plan Approval Decisions
- Executive Staff Briefings
- Special Projects Management
- Customer Surveys

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of departments and offices using strategic business plans and performance information to manage the delivery of services in all activities.	Result	47.4%	85%	52.6%	85%
Percentage of department strategic and key results achieved by their target dates.	Result	New Measure	85%	<i>(Annual Measure – Data Collection 11/15/2011)</i>	<i>(Annual Measure – Data Collection 11/15/2011)</i>



104
Public Information Activity

Purpose Statement

The purpose of the Public Information Activity is to provide communication services to the public and County employees so they can easily access accurate information about the County's strategic direction, operations and decision making.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	36,135	35,626	31,239
Supplies	0	805	200	451
Purchased Services	0	5,920	8,013	29,230
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	42,860	43,839	60,920
Excess Revenues / (Net Cost to the County)	0	(42,860)	(43,839)	(60,920)
General Appropriation Required	0	42,860	43,839	60,920
Budget Variance	0	0	(979)	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None. This change will correctly reflect current practices.
Other:	

Core Services

- Public Inquiry Responses
- County Website Management Services
- Human Resources External Information Responses
- Financial External Information Responses
- Newsletters
- Public Notices
- Press Releases
- County Directory
- Website Traffic Analysis
- Board Calendars

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percent of residents who state that the public information services provided by Gunnison County government are good or excellent.	Result	68%	75%	64%	75%
Percentage of employee survey respondents who report that they are familiar with the Board's strategic priorities.	Result	54.1%	55%	55%	60%



**220
Finance Program**

Purpose Statement

The purpose of the Finance Program is to provide accounting, auditing, planning and analysis services to the County organization and the public so they can make informed decisions, provide fiscally responsible management, and demonstrate and experience accountable County government.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	401,490	424,754	418,641	442,463
Supplies	8,683	9,068	12,209	10,623
Purchased Services	35,415	36,715	35,555	35,152
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	445,589	470,537	466,405	488,238
Excess Revenues / (Net Cost to the County)	(445,589)	(470,537)	(466,405)	(488,238)
Allocated Cost Reimbursement (Other Funds)	0	235,869	235,869	232,900
General Appropriation Required	445,589	234,668	230,536	255,338
Budget Variance	11,300	0	4,132	0



718
Accounting & Auditing Activity

Purpose Statement

The purpose of the Accounting and Auditing Activity is to provide financial information, monitoring and payment services to County departments and offices so they can manage their operations in a fiscally responsible manner and be accountable to the public.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	401,490	261,870	256,900	273,118
Supplies	8,683	6,046	8,486	6,900
Purchased Services	35,415	24,427	24,563	24,077
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	445,589	292,343	289,949	304,095
Excess Revenues / (Net Cost to the County)	(445,589)	(292,343)	(289,949)	(304,095)
Allocated Cost Reimbursement (Other Funds)	0	146,239	146,239	144,401
General Appropriation Required	445,589	146,104	143,710	159,694
Budget Variance	11,300	0	2,394	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	0.03 – A member of the Finance staff was previously assisting the Treasurer’s Office on days that a part time employee was off. That practice is no longer occurring.
Proposed Change in Performance:	We implemented a new procedure to enter budget amendments during the year when changes occur such as new grants, etc. Previously this was done only at year end. This has increased our quarterly performance results around budgeted expenditures not exceeding budgeted revenues.
Other:	The 2009 audit was delayed due to Treasurer’s Office software update complications. Receipt of the audit report will be received by the end of September.

Core Services

- Audit Reports
- Invoices (Billing Statements)
- Vendor Payments
- Revenue/Expense Reports
- Payroll Checks
- Grant Quarterly/Monthly Reports
- Financial Reports
- Technical Assistance/consultation Sessions
- General Ledger Entries
- Department Information Inquiry Responses/Reports

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of program expenditures that do not exceed revenues.	Result	New Measure	95%	98%	98%
Percentage of vendor payments that are delivered within 45 days.	Result	97.8%	97%	98.3%	97%



719
Planning and Analysis Activity

Purpose Statement

The purpose of the Planning and Analysis Activity is to provide budget development and fiscal impact analysis services to County departments, offices and the Board of County Commissioners so they can make informed operational and policy decisions.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	162,884	161,741	169,345
Supplies	0	3,022	3,723	3,723
Purchased Services	0	12,288	10,992	11,075
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	178,194	176,456	184,143
Excess Revenues / (Net Cost to the County)	0	(178,194)	(176,456)	(184,143)
Allocated Cost Reimbursement (Other Funds)	0	89,630	89,630	88,504
General Appropriation Required	0	88,564	86,826	95,639
Budget Variance	0	0	1,738	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	No change in FTEs.
Proposed Change in Performance:	Will begin using a financial forecasting software module during 4 th quarter 2011 and will also further define criteria for tracking results around use of long-term financial impact analysis projections.
Other:	None.

Core Services

- 3+ year Financial Notes
- Board Briefings
- Budget Proposal
- Adopted Budget
- Capital Improvement Plan
- Agenda Item Review Financial Notes
- Financial Forecasts
- Budget Preparation Manual
- Financing Options
- Department Budget Presentation Sessions

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of policy and budget decisions that are informed by long-term financial impact analysis projections.	Result	New Measure	80%	76%	80%
Percentage of program managers who report that they are very satisfied or satisfied with budget preparation services.	Result	86.7%	98%	88%	90%



280
Human Resources Program

Purpose Statement

The purpose of the Human Resources Program is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	99,766	87,330	87,211	90,082
Supplies	1,458	970	970	932
Purchased Services	50,842	18,509	18,618	18,030
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	152,066	106,809	106,799	109,044
Excess Revenues / (Net Cost to the County)	(152,066)	(106,809)	(106,799)	(109,044)
Allocated Cost Reimbursement (Other Funds)	0	46,618	46,618	47,224
General Appropriation Required	152,066	60,191	60,181	61,820
Budget Variance	(9,835)	0	10	0



150
Human Resources Activity

Purpose Statement

The purpose of the Human Resources Activity is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	99,766	87,330	87,211	90,082
Supplies	1,458	970	970	932
Purchased Services	50,842	18,509	18,618	18,030
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	152,066	106,809	106,799	109,044
Excess Revenues / (Net Cost to the County)	(152,066)	(106,809)	(106,799)	(109,044)
Allocated Cost Reimbursement (Other Funds)	0	46,618	46,618	47,224
General Appropriation Required	152,066	60,191	60,181	61,820
Budget Variance	(9,835)	0	10	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No significant change. Several long-time employees retired this year, reducing the retention rate.
Other:	

Core Services

- Recruitment and Employment Services
- Compensation System Administration Services
- Employee Benefits Administration Services
- Employee Training Sessions
- Employee Performance Management Program
- HR Records Management Services
- Personnel Policies
- HR Executive Recommendations
- Supervisor/Manager Consultations
- Employee Consultations

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of managers and those employees identified by their supervisors as possible candidates for succession having had at least 100 units of continuing education on leadership skills.	Result	New Measure	97.5%	97%	97%
Percentage or higher of employee retention rate.	Result	97.1%	95%	90%	90%



**430
Risk Management Program**

Purpose Statement

The purpose of the Risk Management Program is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,342	3,129	3,000	3,000
Interfund Revenues	121,552	457,675	446,779	448,820
Transfers In	55,460	0	0	0
Other Financing Sources and Misc.	2,856	0	1,028	0
Total Revenues	185,210	460,804	450,807	451,820
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	21,208	346,375	387,552	365,224
Community Prgms/Contributions	0	0	0	0
Financing Costs	57	80	75	75
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	9,897	65,000	75,000	69,000
Total Expenditures	31,162	411,455	462,627	434,299
Excess Revenues / (Net Cost to the County)	154,048	49,349	(11,820)	17,521
General Appropriation Required	0	0	11,820	0
Budget Variance	91,488	0	(61,169)	0



151
Risk Management Activity

Purpose Statement

The purpose of the Risk Management Activity is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,342	3,129	3,000	3,000
Interfund Revenues	121,552	457,675	446,779	448,820
Transfers In	55,460	0	0	0
Other Financing Sources and Misc.	2,856	0	1,028	0
Total Revenues	185,210	460,804	450,807	451,820
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	21,208	346,375	387,552	365,224
Community Prgms/Contributions	0	0	0	0
Financing Costs	57	80	75	75
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	9,897	65,000	75,000	69,000
Total Expenditures	31,162	411,455	462,627	434,299
Excess Revenues / (Net Cost to the County)	154,048	49,349	(11,820)	17,521
General Appropriation Required	0	0	11,820	0
Budget Variance	91,488	0	(61,169)	0



Budget Changes

Proposed Change in Funding:	-1.95%. Insurance premiums for property and liability insurance and workers' compensation insurance were decreased for 2012.
Proposed Change in FTEs:	No FTEs are allocated to this activity.
Proposed Change in Performance:	This activity's performance is adverse, largely due to a significant claim related to a lawsuit. Projected costs of this claim related to the County's regulation of the Oil & Gas industry used nearly three times the actuarial reserve. In addition, the frequency of lower cost vehicle accidents increased. The County is reviewing ongoing driver training, especially related to Public Works, the department responsible for 48% of all property and liability claims this year.
Other:	Although 2011 was a poor year for claims, the estimated fund balance at the end of 2012 should allow absorption of up to four major claims reaching the county's \$100,000 self-funded deductible.

Core Services

- Supervisor Consultations
- Risk Management Training Classes
- Risk Management Recommendations
- Attorney Consultations
- Coverage Consultations
- Property/Liability Claims Transactions
- Employee Insurance Claim Transactions
- Certificates of Insurance

Key Performance Measures

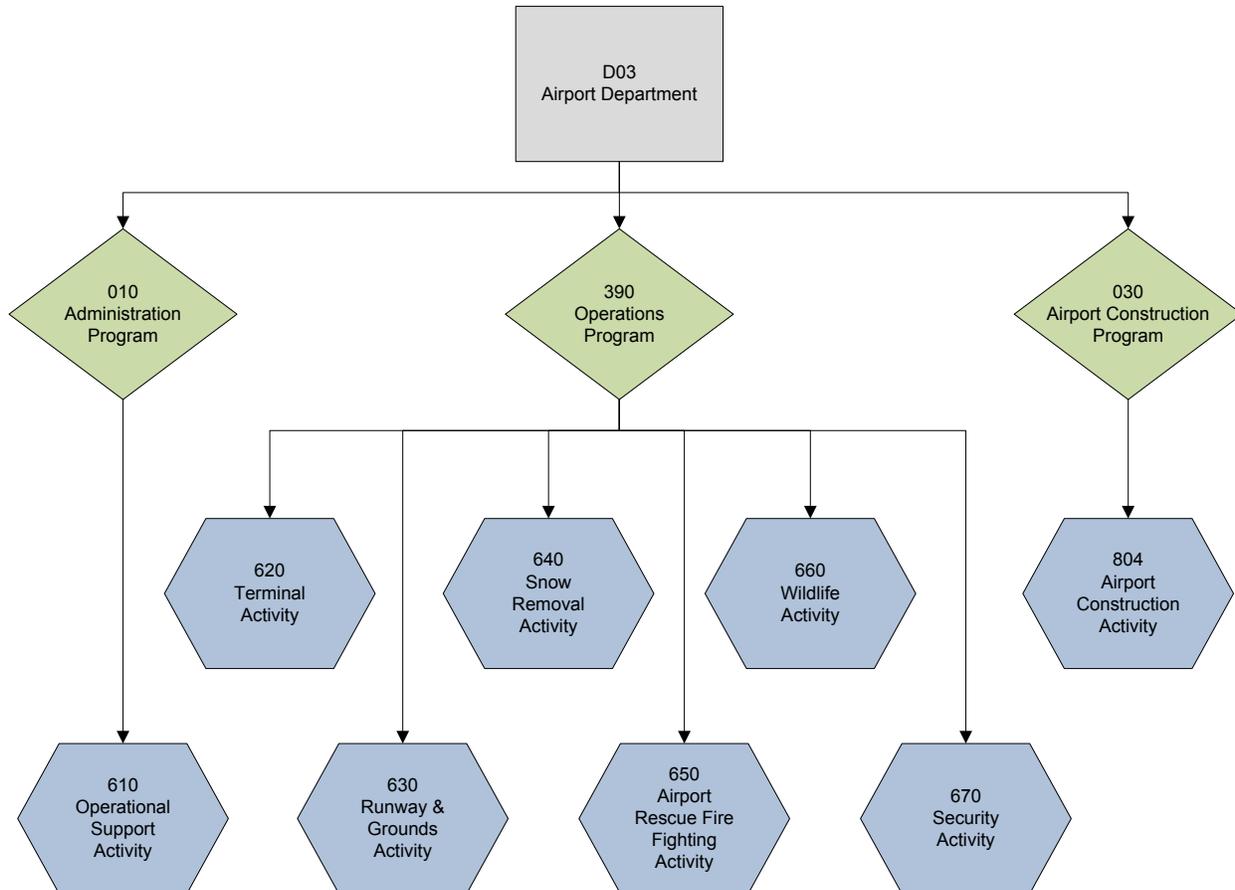
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage cost savings as determined by value of variance between annual actuarial reserve amount vs. actual claim cost for Casualty and Property Claims.	Result	30.26%	10%	-406%	10%
Percentage reduction in individual claims that exceed \$25,000.	Result	50%	-50%	33.3%	0%

Mission Statement

The mission of the Gunnison/Crested Butte Regional Airport is to provide aviation services to residents of and visitors to the Gunnison/Crested Butte community so they can fly in a safe, secure and efficient manner to and from a facility that is a self-funded enterprise.

Department Director

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Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	204,385	2,256,786	2,326,349	1,365,390
Charges for Services	631,123	565,468	625,312	604,927
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,453	3,000	6,000	4,500
Investment Income	14,731	13,156	13,156	13,156
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	639,569	1,616,374	1,644,135	1,003,127
Total Revenues	1,496,260	4,454,784	4,614,952	2,991,100
Expenditures				
Personnel	617,887	616,272	603,335	605,516
Supplies	65,151	84,942	69,292	73,200
Purchased Services	428,228	781,837	828,685	511,217
Community Prgms/Contributions	95	500	500	500
Financing Costs	90,623	96,852	88,705	1,121,204
Transfers Out	101,676	96,998	96,998	82,164
Capital Outlay	406,406	3,122,206	2,234,798	1,571,861
Miscellaneous (Extraordinary/Special)	0	2,000	2,000	0
Total Expenditures	1,710,066	4,801,607	3,924,313	3,965,662
Excess Revenues / (Net Cost to the County)	(213,806)	(346,823)	690,639	(974,562)
General Appropriation Required	213,806	346,823	0	974,562
Budget Variance	82,996	0	1,037,462	0

Department Resources Restated by Fund

Revenues				
Airport Operations Fund	1,190,905	1,086,826	1,199,380	1,197,254
Airport Construction Fund	305,355	3,367,958	3,415,572	1,793,846
Total Revenues	1,496,260	4,454,784	4,614,952	2,991,100
Expenditures				
Airport Operations Fund	1,185,345	1,318,713	1,188,703	1,386,178
Airport Construction Fund	524,720	3,482,894	2,735,610	2,579,484
Total Expenditures	1,710,066	4,801,607	3,924,313	3,965,662



010
Administrative Operational Support Program

Purpose Statement

The purpose of the Administrative Operational Support Program is to provide administrative and logistical support services to the users of the Airport so they can travel using a facility that is safe, efficient, self-funded and has the capacity to meet their travel needs.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	39,325	19,984	37,700	33,700
Charges for Services	353,903	155,900	25,000	20,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,721	500	2,000	500
Investment Income	13,009	12,000	12,000	9,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,952	2,500	1,200	1,000
Total Revenues	414,911	190,884	77,900	64,200
Expenditures				
Personnel	241,961	128,560	104,189	99,043
Supplies	6,943	10,200	6,401	6,950
Purchased Services	108,583	115,218	107,111	109,381
Community Prgms/Contributions	0	0	0	0
Financing Costs	129	50	0	0
Transfers Out	101,676	96,998	96,998	82,164
Capital Outlay	130	7,000	2,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	459,422	358,026	316,699	297,538
Excess Revenues / (Net Cost to the County)	(44,511)	(167,142)	(238,799)	(233,338)
General Appropriation Required	44,511	167,142	238,799	233,338
Budget Variance	120,907	0	(71,657)	0



610

Administrative Operational Support Activity

Purpose Statement

The purpose of the Administrative Operational Support Activity is to provide administrative and logistical support services to the users of the Airport so they can travel using a facility that is safe, efficient, self-funded and has the capacity to meet their travel needs.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	39,325	19,984	37,700	33,700
Charges for Services	353,903	155,900	25,000	20,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,721	500	2,000	500
Investment Income	13,009	12,000	12,000	9,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,952	2,500	1,200	1,000
Total Revenues	414,911	190,884	77,900	64,200
Expenditures				
Personnel	241,961	128,560	104,189	99,043
Supplies	6,943	10,200	6,401	6,950
Purchased Services	108,583	115,218	107,111	109,381
Community Prgms/Contributions	0	0	0	0
Financing Costs	129	50	0	0
Transfers Out	101,676	96,998	96,998	82,164
Capital Outlay	130	7,000	2,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	459,422	358,026	316,699	297,538
Excess Revenues / (Net Cost to the County)	(44,511)	(167,142)	(238,799)	(233,338)
General Appropriation Required	44,511	167,142	238,799	233,338
Budget Variance	120,907	0	(71,657)	0

Budget Changes

Proposed Change in Funding:	-66.37%. Landing fees revenue was moved to the Runway & Grounds activity.
Proposed Change in FTEs:	-0.36, overall FTE change in the Airport Department is -0.29 due to a staff reorganization.
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Department Budget
- Grant Reports
- Training Record Updates
- Personnel Record Updates
- Accident Report Updates
- Capital Improvement Program (five-year plan)
- Annual Capital Plan
- Airline Contracts
- High-Altitude Testing Contracts
- Airport Master Plan Updates (every five years)

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Number of enplanements annually.	Result	38,500	70,000	41,500	41,500
Number of daily flights.	Result	18	18	3	3



390
Airport Operations Program

Purpose Statement

The purpose of the Airport Operations Program is to provide runway and grounds maintenance, snow removal, fire and medical emergency response, security and wildlife management services to the users of the Airport so they can travel safely.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	3,049	0	4,233	4,000
Charges for Services	135,597	279,568	470,312	454,927
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	4,732	2,500	4,000	4,000
Investment Income	0	0	0	3,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	632,617	613,874	642,935	667,127
Total Revenues	775,994	895,942	1,121,480	1,133,054
Expenditures				
Personnel	375,926	487,712	499,146	506,473
Supplies	58,208	74,742	62,891	66,250
Purchased Services	252,350	283,633	207,070	251,336
Community Prgms/Contributions	95	500	500	500
Financing Costs	5,847	12,100	4,081	4,081
Transfers Out	0	0	0	0
Capital Outlay	33,499	100,000	96,316	260,000
Miscellaneous (Extraordinary/Special)	0	2,000	2,000	0
Total Expenditures	725,923	960,687	872,004	1,088,640
Excess Revenues / (Net Cost to the County)	50,071	(64,745)	249,476	44,414
General Appropriation Required	0	64,745	0	0
Budget Variance	96,496	0	314,221	0

620 Terminal Activity

Purpose Statement

The purpose of the Terminal Activity is to provide a safe and efficient facility to serve enplaning and deplaning passengers so they can enjoy their travels.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	129,442	143,400	155,000	142,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	4,732	2,500	4,000	4,000
Investment Income	0	0	0	3,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	516,564	518,674	520,150	541,703
Total Revenues	650,737	664,574	679,150	691,203
Expenditures				
Personnel	91,002	119,733	122,583	115,192
Supplies	12,036	26,617	18,897	18,900
Purchased Services	56,948	86,369	77,391	87,180
Community Prgms/Contributions	0	0	0	0
Financing Costs	5,847	12,100	4,081	4,081
Transfers Out	0	0	0	0
Capital Outlay	8,036	45,000	43,316	210,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	173,869	289,819	266,268	435,353
Excess Revenues / (Net Cost to the County)	476,868	374,755	412,882	255,850
General Appropriation Required	0	0	0	0
Budget Variance	93,075	0	38,127	0

Budget Changes

Proposed Change in Funding:	3.56%. No significant change in this activity's funding for 2012.
Proposed Change in FTEs:	-0.06.
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Daily Building Janitorial Cleanings
- Sidewalk Entryway Snow Removals
- Scheduled Preventative Maintenance Services

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of main sidewalks and entry ways targeted for snow removals cleared by opening of business day.	Result	New Measure	100%	100%	100%
Percentage of emergency building repair calls for service resolved within 24 hours.	Result	New Measure	90%	100%	95%



630
Runway and Grounds Activity

Purpose Statement

The purpose of the Runway and Grounds Activity is to provide grounds and paved surface maintenance services to the users of the Airport so they can have grounds and paved surfaces that are maintained in compliance with FAA requirements.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	3,049	0	4,233	4,000
Charges for Services	0	0	157,400	159,117
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	116,053	95,200	122,785	125,424
Total Revenues	119,101	95,200	284,418	288,541
Expenditures				
Personnel	118,324	119,650	105,211	111,031
Supplies	29,396	15,750	13,932	15,500
Purchased Services	91,405	87,805	51,615	71,360
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	50,000	50,000	50,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	239,125	273,205	220,758	247,891
Excess Revenues / (Net Cost to the County)	(120,024)	(178,005)	63,660	40,650
General Appropriation Required	120,024	178,005	0	0
Budget Variance	11,347	0	241,665	0

Budget Changes

Proposed Change in Funding:	203.09% due to moving a portion of landing fees from the Administration Operational Support activity to this activity, where it offsets costs associated with operation of the runway and grounds.
Proposed Change in FTEs:	-0.12
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Runway and Taxiway Repair and Maintenance Responses
- Maintenance of Painted Markings
- Sign Repairs/Installations
- Lighting Repairs/Installations
- Crack Sealings
- Paved Surface Repairs
- Pavement Patches

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percent of grounds and paved surfaces maintained in compliance with requirements.	Result	100%	100%	100%	100%
Percentage of paved surfaces inspected, repaired, seal coated, etc., as needed	Result	100%	100%	100%	100%



640
Snow Removal Activity

Purpose Statement

The purpose of the Snow Removal Activity is to provide snow removal and condition notification services to the users of the airport so they can have safe operating conditions on runways, taxis and ramps.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	50,223	76,415	69,377	88,514
Supplies	5,535	14,000	10,574	12,350
Purchased Services	62,957	42,185	21,150	30,745
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	80	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	118,795	132,600	101,101	131,609
Excess Revenues / (Net Cost to the County)	(118,795)	(132,600)	(101,101)	(131,609)
General Appropriation Required	118,795	132,600	101,101	131,609
Budget Variance	(15,185)	0	31,499	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	0.08, reallocated from other activities within the Airport Department.
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Snow Event Field Inspections
- Notice to Airman System (NOTAMS) Notices
- Land Side Snow Removal
- Airfield Snow Removal

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of the time the Airport is in compliance with the snow plan.	Result	100%	98%	100%	98%
Percentage of (or fewer) flights that are delayed or turned away due to snow issues.	Result	1.5%	2%	0%	2%

650 Aircraft Rescue Fire Fighting (ARFF) Activity

Purpose Statement

The purpose of the Aircraft Rescue Fire Fighting Activity (ARFF) is to provide emergency fire and medical response services to users of the Airport so they can receive a response to an airfield accident within three minutes or less.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,365	135,418	156,612	152,110
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,365	135,418	156,612	152,110
Expenditures				
Personnel	62,707	72,139	88,019	79,037
Supplies	7,167	8,875	11,062	9,700
Purchased Services	37,582	56,995	52,764	53,961
Community Prgms/Contributions	95	500	500	500
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	8,969	5,000	3,000	0
Miscellaneous (Extraordinary/Special)	0	2,000	2,000	0
Total Expenditures	116,520	145,509	157,345	143,198
Excess Revenues / (Net Cost to the County)	(115,155)	(10,091)	(733)	8,912
General Appropriation Required	115,155	10,091	733	0
Budget Variance	3,992	0	9,358	0

Budget Changes

Proposed Change in Funding:	12.33% due to moving a portion of landing fees to this activity to offset the costs of flight coverage, equipment and training.
Proposed Change in FTEs:	0.09, reallocated from other activities within the Airport Department.
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Commercial Flight Aircraft Rescue Fire Fighting (ARFF) Coverages
- Emergency Rescue Fire Responses
- Emergency Response Training Classes
- Emergency Response Tabletop Exercises
- Triennial Drills (once every three years)

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percent of responses to airfield accidents within three minutes or less.	Result	100%	100%	100%	100%
Percent of ARFF employees maintaining 100% of their training and certification requirements.	Result	100%	100%	100%	100%



660
Wildlife Hazard Management Activity

Purpose Statement

The purpose of the Wildlife Hazard Management Activity is to provide wildlife hazard-mitigation services to users of the Airport so they can travel safe from hazards caused by wildlife.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	32,024	28,329	32,432
Supplies	0	1,520	2,130	3,100
Purchased Services	0	1,725	1,000	1,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	35,269	31,459	37,032
Excess Revenues / (Net Cost to the County)	0	(35,269)	(31,459)	(37,032)
General Appropriation Required	0	35,269	31,459	37,032
Budget Variance	0	0	3,810	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	-0.02
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Wildlife Hazard Mitigation Responses
- Wildlife Management Plan
- Wildlife Management Plan Updates
- Wildlife Observations
- USDA Take Permit Updates
- Wildlife Management Training Sessions

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of flight arrivals and departures free from hazards caused by wildlife.	Result	100%	100%	99%	100%
Percentage of bird strikes reported to FAA within 24 hours of occurrence.	Result	100%	100%	100%	100%

670 Security Activity

Purpose Statement

The purpose of the Security Activity is to provide safety monitoring, maintenance and training services to all Airport employees and general aviation pilots so they can ensure the Airport provides a safe travel experience in compliance with FAA and Homeland Security requirements.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	4,790	750	1,300	1,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,790	750	1,300	1,200
Expenditures				
Personnel	53,671	67,751	85,627	80,267
Supplies	4,073	7,980	6,296	6,700
Purchased Services	3,457	8,554	3,150	6,590
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	16,413	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	77,614	84,285	95,073	93,557
Excess Revenues / (Net Cost to the County)	(72,824)	(83,535)	(93,773)	(92,357)
General Appropriation Required	72,824	83,535	93,773	92,357
Budget Variance	3,266	0	(10,238)	0

Budget Changes

Proposed Change in Funding:	60% increase due to a proposed increase in the per badge charge for IDs and fingerprinting.
Proposed Change in FTEs:	0.10, reallocated from other activities within the Airport Department.
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Security Site Assessments
- Airport Security Plan
- Security Training Sessions
- Security Badges

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percent of time the Airport is in compliance with FAA and Homeland Security safety regulations.	Result	100%	100%	100%	100%
Percent of security employees maintaining 100% of their training and certification requirements.	Result	100%	100%	100%	100%



030
Airport Construction Program

Purpose Statement

The purpose of the Airport Construction Program is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	162,011	2,236,802	2,284,416	1,327,690
Charges for Services	141,622	130,000	130,000	130,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,722	1,156	1,156	1,156
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	1,000,000	1,000,000	335,000
Total Revenues	305,355	3,367,958	3,415,572	1,793,846
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	67,295	382,986	514,504	150,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	84,647	84,702	84,624	1,117,123
Transfers Out	0	0	0	0
Capital Outlay	372,777	3,015,206	2,136,482	1,311,861
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	524,720	3,482,894	2,735,610	2,579,484
Excess Revenues / (Net Cost to the County)	(219,365)	(114,936)	679,962	(785,638)
General Appropriation Required	219,365	114,936	0	785,638
Budget Variance	(134,406)	0	794,898	0



804
Airport Construction Activity

Purpose Statement

The purpose of the Airport Construction Activity is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	162,011	2,236,802	2,284,416	1,327,690
Charges for Services	141,622	130,000	130,000	130,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,722	1,156	1,156	1,156
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	1,000,000	1,000,000	335,000
Total Revenues	305,355	3,367,958	3,415,572	1,793,846
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	67,295	382,986	514,504	150,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	84,647	84,702	84,624	1,117,123
Transfers Out	0	0	0	0
Capital Outlay	372,777	3,015,206	2,136,482	1,311,861
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	524,720	3,482,894	2,735,610	2,579,484
Excess Revenues / (Net Cost to the County)	(219,365)	(114,936)	679,962	(785,638)
General Appropriation Required	219,365	114,936	0	785,638
Budget Variance	(134,406)	0	794,898	0

Budget Changes

Proposed Change in Funding:	-46.74%, largely due to the receipt of interim financing in 2011 while awaiting the 2012 Federal Aviation Administration grant for the reconstruction of the commercial ramp.
Proposed Change in FTEs:	There are no FTEs allocated to this activity.
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Identification and development of FAA eligible projects
- Project management of FAA funded construction projects

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of projects completed on time.	Result	New Measure	100%	100%	100%
Percentage of projects completed within allowable budgets.	Result	New Measure	100%	100%	100%
Percentage of projects in compliance with FAA regulations.	Result	New Measure	100%	100%	100%

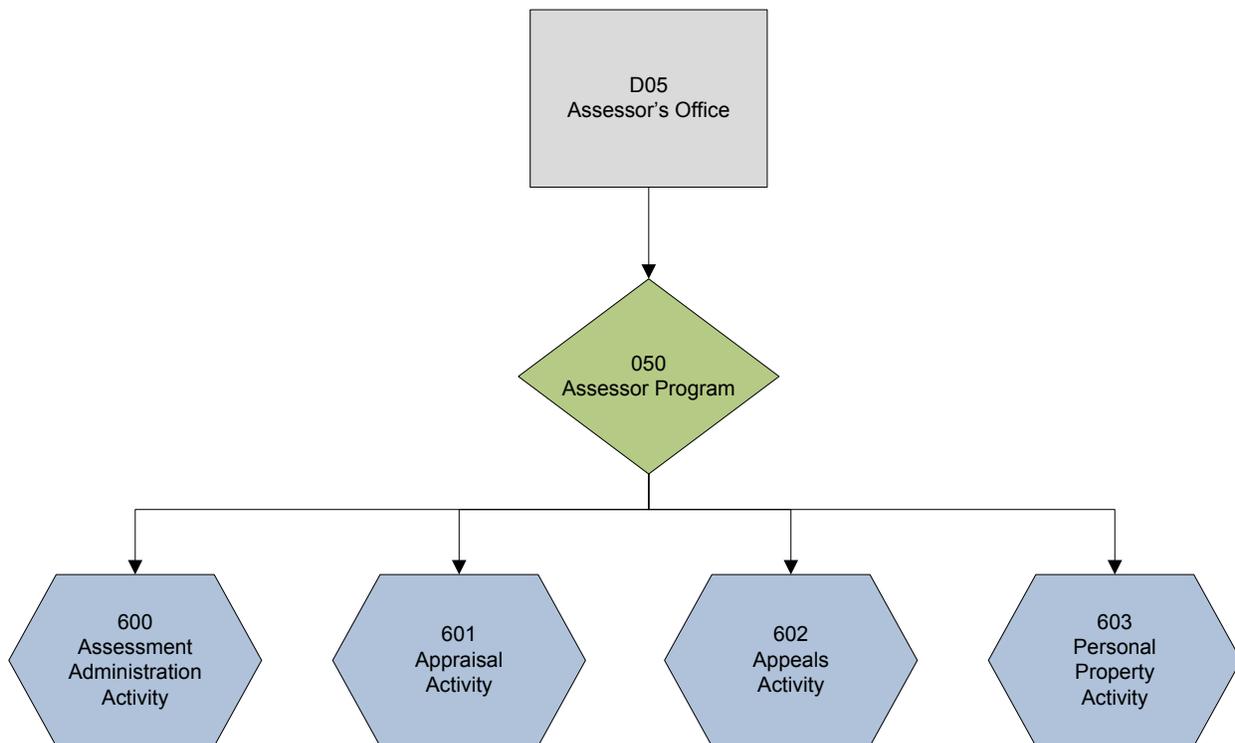
Mission Statement

The mission of the Assessor's Office is to accurately, fairly and equitably value all property in Gunnison County and to provide:

- The certification of values to school districts, municipalities, county government and service districts so they can establish budgets to fund public services;
- The tax warrant to the Gunnison County Treasurer so property tax bills can be delivered timely;
- The Abstract of Assessment to the State of Colorado so the administration and legislature can make informed decisions related to property taxation matters; and
- Accurate assessment and property ownership information to Gunnison County property owners so they understand and have confidence in the assessment process.

Elected Official

Kristy McFarland
221 N. Wisconsin Street, Ste. A
Gunnison, CO 81230
(970) 641-1085
assessor@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	10,184	12,000	12,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	10,184	12,000	12,000	10,000
Expenditures				
Personnel	648,302	684,146	684,221	708,894
Supplies	9,044	15,600	16,792	8,100
Purchased Services	113,099	136,995	135,727	138,319
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	770,445	836,741	836,740	855,313
Excess Revenues / (Net Cost to the County)	(760,261)	(824,741)	(824,740)	(845,313)
General Appropriation Required	760,261	824,741	824,740	845,313
Budget Variance	43,736	0	1	0

Department Resources Restated by Fund

Revenues				
General Fund	10,184	12,000	12,000	10,000
Total Revenues	10,184	12,000	12,000	10,000
Expenditures				
General Fund	770,445	836,741	836,740	855,313
Total Expenditures	770,445	836,741	836,740	855,313



**050
Assessor Program**

Purpose Statement

The purpose of the Assessor Program is to provide property discovery, listing, classification and valuation services to Gunnison County property owners and other interested parties so they can have the information they need to understand the property assessment process and be assured the process is fair and equitable.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	10,184	12,000	12,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	10,184	12,000	12,000	10,000
Expenditures				
Personnel	648,302	684,146	684,221	708,894
Supplies	9,044	15,600	16,792	8,100
Purchased Services	113,099	136,995	135,727	138,319
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	770,445	836,741	836,740	855,313
Excess Revenues / (Net Cost to the County)	(760,261)	(824,741)	(824,740)	(845,313)
General Appropriation Required	760,261	824,741	824,740	845,313
Budget Variance	43,736	0	1	0

600 Assessment Administration Activity

Purpose Statement

The purpose of the Assessment Administration Activity is to provide statutory deliverables, such as the Abstract, Certification, Tax Warrant, Notices of Valuation and Determination, etc.; maintain accurate parcel information, such as legal descriptions, mapping, districts, etc.; maintain accurate ownership information, such as owners of record, types of interest, mailing addresses, etc.; and maintain property exemption information, process abatements, provide data requests and general customer support for the County Treasurer, the State, taxing entities, real estate professionals and the public.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	10,384	12,000	12,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	10,384	12,000	12,000	10,000
Expenditures				
Personnel	648,302	230,208	230,283	246,097
Supplies	9,044	3,382	5,494	2,754
Purchased Services	113,099	49,070	46,202	46,010
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	770,445	282,660	281,979	294,861
Excess Revenues / (Net Cost to the County)	(760,061)	(270,660)	(269,979)	(284,861)
General Appropriation Required	760,061	270,660	269,979	284,861
Budget Variance	44,236	0	681	0

Budget Changes

Proposed Change in Funding:	-16.67% in Assessor's Fees.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Conversion to new software had required non-vital processes to be delayed.
Other:	

Core Services

- Title transfers
- Parcel listing and ownership information updates
- Customer service
- Data requests
- Reports: tax roll, abstract of assessment, certification of value
- Public communications
- Senior and disabled veteran exemptions
- Abatements

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of customers surveyed who report that the property, mapping and general assessment process information they received via personal contact with employees of the Assessor's Office met their needs.	Result	98.3%	75%	99.6%	95%
Percentage of administrative deadlines that are met, as defined by State statutes and internal benchmarks.	Result	100%	100%	86.2%	100%



**601
Appraisal Activity**

Purpose Statement

The purpose of the Appraisal Activity is to provide real property values on a fair and equitable basis for ad valorem taxation and to honor the taxpayers' rights and allow them meaningful input into the valuation process.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	283,279	283,279	287,495
Supplies	0	10,154	8,430	3,321
Purchased Services	0	59,369	60,744	63,057
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	352,802	352,453	353,873
Excess Revenues / (Net Cost to the County)	0	(352,802)	(352,453)	(353,873)
General Appropriation Required	0	352,802	352,453	353,873
Budget Variance	0	0	349	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Key performance measures improved.
Other:	

Core Services

- Property valuations
- Field visits
- Sales confirmations
- Real property record creation and updates
- Statistical analysis
- Appraisal audit
- Building permit tracking
- Agricultural use determination
- Subdivision discounting
- Customer service

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of real property valuations that meet state requirements for timeliness.	Result	100%	100%	100%	100%
Percentage of property owners surveyed who requested information about the process by which their property valuation was determined who say they received the information they requested.	Result	New Measure	75%	85%	90%

602 Appeals Activity

Purpose Statement

The purpose of the Appeals Activity is to provide consultation services to property owners appealing their valuation so they can participate in an appeals process that is unintimidating, ensures accuracy and increases their understanding of and confidence in the process.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	(200)	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	(200)	0	0	0
Expenditures				
Personnel	0	115,627	115,627	119,308
Supplies	0	1,376	2,196	1,377
Purchased Services	0	19,053	19,299	19,952
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	136,056	137,122	140,637
Excess Revenues / (Net Cost to the County)	(200)	(136,056)	(137,122)	(140,637)
General Appropriation Required	200	136,056	137,122	140,637
Budget Variance	(500)	0	(1,066)	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Key performance measures either remained at benchmark or improved.
Other:	

Core Services

- Customer service
- Valuation notices and determinations
- Appellant acknowledgement correspondence
- Appeal hearings and scheduling
- Appeal discovery field visits
- County Board of Equalization reports & presentations
- Board of Assessment Appeals reports & presentations
- Binding Arbitration reports & presentations
- District Court reports & presentations
- Appeal discovery property record updates

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage fewer, as compared to the median rate of appeals for comparable resort communities, in which Gunnison County will have property assessments appealed at the assessor and CBOE levels.	Result	New Measure	5%	0%	5%
Percentage of customers surveyed who participated in the appeals process say the office personnel were courteous and knowledgeable and their understanding of and confidence in the process was increased.	Result	New Measure	75%	93.3%	95%



**603
Personal Property Activity**

Purpose Statement

The purpose of the Personal Property Activity is to provide personal property values on a fair and equitable basis for ad valorem taxation and to honor the taxpayers' rights and allow them meaningful input into the valuation process.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	55,032	55,032	55,994
Supplies	0	688	672	648
Purchased Services	0	9,502	9,482	9,300
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	65,222	65,186	65,942
Excess Revenues / (Net Cost to the County)	0	(65,222)	(65,186)	(65,942)
General Appropriation Required	0	65,222	65,186	65,942
Budget Variance	0	0	36	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Due to conversion to new software, it was not possible to physically inspect all new businesses. It also is difficult to achieve a result of 100% due to access issues especially during the winter months. Property owners surveyed received the information they needed.
Other:	

Core Services

- Personal property valuations
- Field visits
- Record updates and maintenance
- Produce declarations
- Customer service
- Valuation notices and determinations
- New business discovery

Key Performance Measures

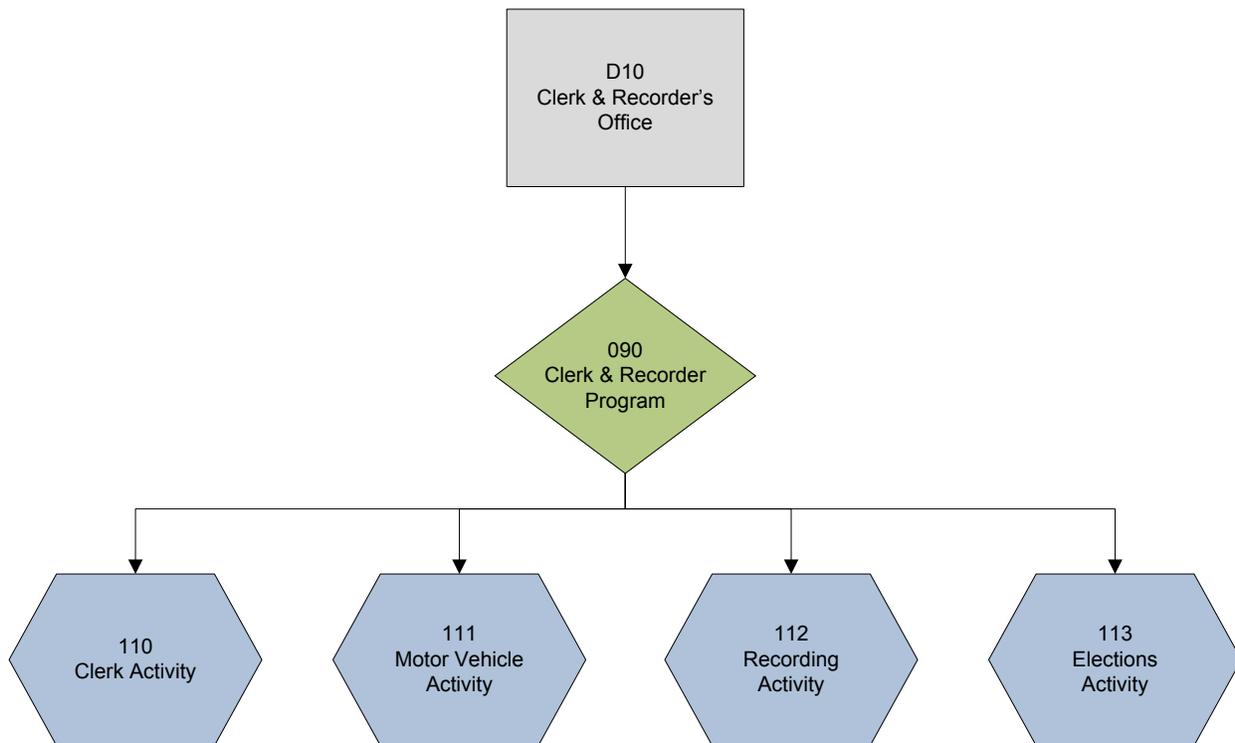
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of all new businesses that are physically inspected.	Result	New Measure	100%	95%	95%
Percentage of personal property owners surveyed who requested information about the process by which their property valuation was determined who say they received the information they requested.	Result	New Measure	75%	99.4%	95%

Mission Statement

The mission of the Gunnison County Clerk & Recorder's Office is to provide motor vehicle registration, document recording, licensing and election services to the citizens of the Gunnison County community so they can have their particular needs fulfilled in a timely, courteous and accurate manner.

Elected Official

Stella Dominguez
221 N. Wisconsin
Suite #C
Gunnison, CO 81230
(970) 641-1516
sdominguez@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,421	1,500	5,000	1,500
Intergovernmental	0	0	0	0
Charges for Services	300,992	270,600	273,100	282,601
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	622	500	500	500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	303,035	281,600	287,600	293,601
Expenditures				
Personnel	430,865	444,091	443,591	471,582
Supplies	68,101	46,850	43,759	73,700
Purchased Services	110,557	86,007	86,028	88,220
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	4,202
Transfers Out	0	0	0	0
Capital Outlay	0	6,950	6,950	0
Miscellaneous (Extraordinary/Special)	0	0	60	0
Total Expenditures	609,523	583,898	580,388	637,704
Excess Revenues / (Net Cost to the County)	(306,488)	(302,298)	(292,788)	(344,103)
General Appropriation Required	306,488	302,298	292,788	344,103
Budget Variance	(8,779)	0	9,510	0

Department Resources Restated by Fund

Revenues				
General Fund	303,035	281,600	287,600	293,601
Total Revenues	303,035	281,600	287,600	293,601
Expenditures				
General Fund	609,523	583,898	580,388	637,704
Total Expenditures	609,523	583,898	580,388	637,704



**090
Clerk & Recorder Program**

Purpose Statement

The purpose of the Clerk & Recorder Program is to provide motor vehicle registration, document recording, licensing and election services to the citizens of the Gunnison County community so they can have their particular needs fulfilled in a timely, courteous and accurate manner.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,421	1,500	5,000	1,500
Intergovernmental	0	0	0	0
Charges for Services	300,992	270,600	273,100	282,601
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	622	500	500	500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	303,035	281,600	287,600	293,601
Expenditures				
Personnel	430,865	444,091	443,591	471,582
Supplies	68,101	46,850	43,759	73,700
Purchased Services	110,557	86,007	86,028	88,220
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	4,202
Transfers Out	0	0	0	0
Capital Outlay	0	6,950	6,950	0
Miscellaneous (Extraordinary/Special)	0	0	60	0
Total Expenditures	609,523	583,898	580,388	637,704
Excess Revenues / (Net Cost to the County)	(306,488)	(302,298)	(292,788)	(344,103)
General Appropriation Required	306,488	302,298	292,788	344,103
Budget Variance	(8,779)	0	9,510	0



**110
Clerk Activity**

Purpose Statement

The purpose of the Clerk Activity is to provide consultation and licensing services to business owners in unincorporated areas of Gunnison County so they can have the information and tools they need to obtain their needed license(s).

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,421	1,500	5,000	1,500
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,421	1,500	5,000	1,500
Expenditures				
Personnel	0	39,468	39,453	40,096
Supplies	0	950	831	1,050
Purchased Services	0	5,538	3,776	4,117
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	60	0
Total Expenditures	0	45,956	44,120	45,263
Excess Revenues / (Net Cost to the County)	1,421	(44,456)	(39,120)	(43,763)
General Appropriation Required	0	44,456	39,120	43,763
Budget Variance	(79)	0	5,336	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Liquor tax consultations
- Sales tax consultations
- Business licensing consultations
- Liquor licenses
- Sales tax distributions

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of customers state that they received the information and tools needed to obtain their license(s).	Efficiency	New Measure	New Measure	100%	100%
Percentage of customers state that they are "Satisfied" or better with the service they received from the Clerk Activity.	Result	New Measure	New Measure	100%	100%



111
Motor Vehicle Activity

Purpose Statement

The purpose of the Motor Vehicle Activity is to provide title, registration and license plate services to vehicle owners in Gunnison County so they can timely and accurately satisfy their requirements for licensing their vehicle(s).

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	135,000	135,000	135,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	144,000	144,000	144,000
Expenditures				
Personnel	0	167,991	167,995	181,542
Supplies	0	13,200	12,660	12,850
Purchased Services	0	2,440	5,878	4,318
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	183,631	186,533	198,710
Excess Revenues / (Net Cost to the County)	0	(39,631)	(42,533)	(54,710)
General Appropriation Required	0	39,631	42,533	54,710
Budget Variance	0	0	(2,902)	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Temporary License Plates
- Manufactured Home Titles
- Disabled License Plates & Placards
- Heavy Vehicle Equipment Registration & License Plates
- Name & Address Updates
- Motor Vehicle Titles
- Motor Vehicle Registrations

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of customers who timely and accurately satisfy their requirements for licensing their vehicles	Result	New Measure	80%	80%	80%
Percentage of customers state that they are satisfied or better with the service they received from Motor Vehicle	Result	New Measure	80%	80%	80%



**112
Recording Activity**

Purpose Statement

The purpose of the Recording Activity is to provide document recording services to the Gunnison County community so they can have their documents legally recorded in a timely and accurate manner.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	295,657	135,000	135,000	142,101
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	622	500	500	500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	296,279	135,500	135,500	142,601
Expenditures				
Personnel	314,510	93,127	92,400	77,956
Supplies	21,051	5,800	4,850	3,400
Purchased Services	51,367	41,055	41,048	37,144
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	4,202
Transfers Out	0	0	0	0
Capital Outlay	0	6,950	6,950	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	386,928	146,932	145,248	122,702
Excess Revenues / (Net Cost to the County)	(90,649)	(11,432)	(9,748)	19,899
General Appropriation Required	90,649	11,432	9,748	0
Budget Variance	1,342	0	1,684	0

Budget Changes

Proposed Change in Funding:	5.24% due to recognition of revenue from the technology surcharge to offset lease costs for a new plat scanner as well as acquisition of a new information system.
Proposed Change in FTEs:	-0.35.
Proposed Change in Performance:	None.
Other:	

Core Services

- Marriage Licenses
- Recorded Document Images
- Surveyed Land Deposits
- County Commissioner Meeting Minutes
- Recorded Document Consultations

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of customers who have their documents legally recorded in a timely and accurate manner when all requirements have been met by the customer	Result	New Measure	100%	100%	100%
Percentage of customers state that they are satisfied or better with the service they received from the recording activity	Result	New Measure	80%	80%	80%



**113
Elections Activity**

Purpose Statement

The purpose of the Elections Activity is to provide registration and voting services to those who are eligible to vote in Gunnison County so they can successfully cast their ballot in a timely and accurate manner.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	5,334	600	3,100	5,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	5,334	600	3,100	5,500
Expenditures				
Personnel	116,355	143,505	143,743	171,988
Supplies	47,050	26,900	25,418	56,400
Purchased Services	59,189	36,975	35,326	42,641
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	222,595	207,380	204,487	271,029
Excess Revenues / (Net Cost to the County)	(217,261)	(206,780)	(201,387)	(265,529)
General Appropriation Required	217,261	206,780	201,387	265,529
Budget Variance	(10,043)	0	5,393	0

Budget Changes

Proposed Change in Funding:	816.67% due to elections reimbursements during a presidential election year.
Proposed Change in FTEs:	0.56, partially reallocated from the Recording activity and a temporary 0.41 FTE for assistance during the presidential election year.
Proposed Change in Performance:	None.
Other:	

Core Services

- Ballots
- Permanent Mail-In Vote Ballots
- Overseas/Military Ballots
- Voter Registration List
- Candidate Party and Voter Consultations
- Historical Election Results

Key Performance Measures

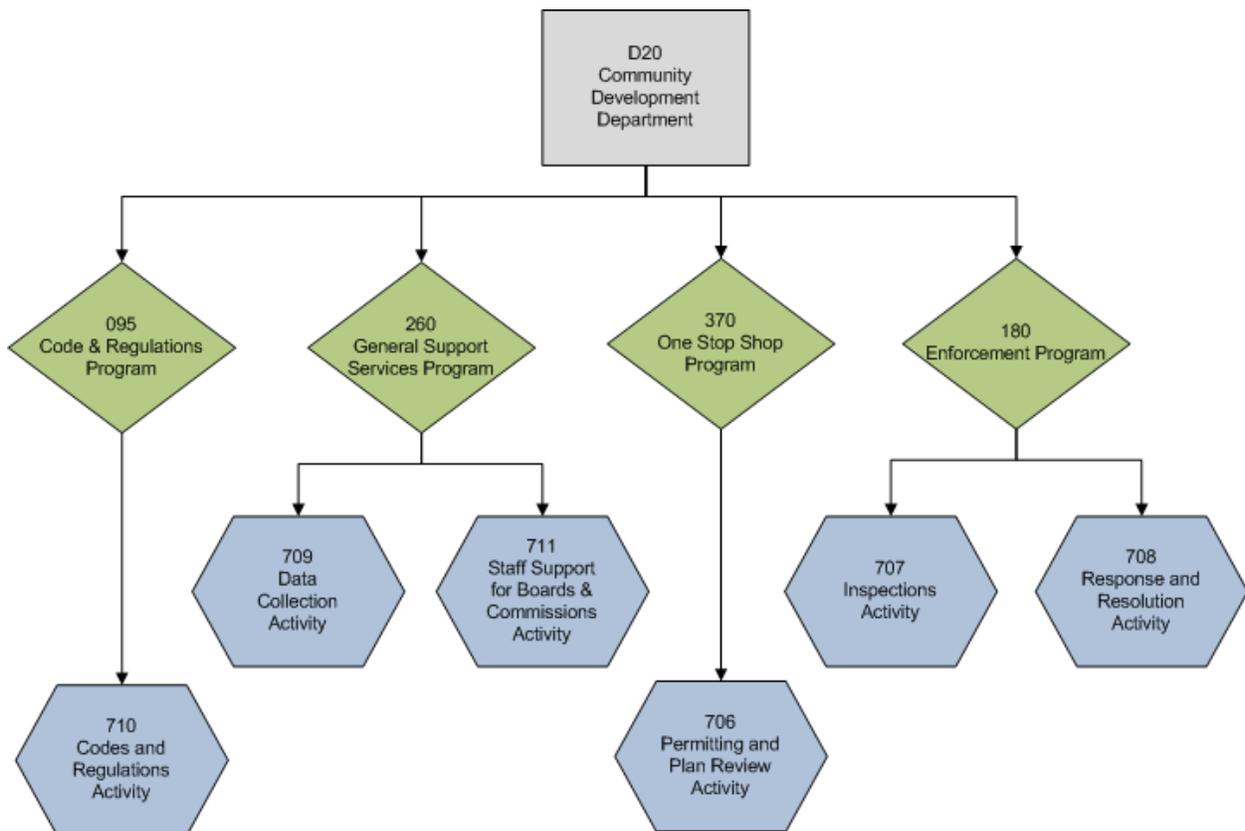
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of polling place voters are able to cast their ballots in 30 minutes or less	Result	New Measure	80%	80%	80%
Percentage of customers state that they are satisfied or better with the service they received from the election activity	Result	New Measure	80%	80%	80%

Mission Statement

The mission of the Community Development Department is to assist in the protection of the environment, economy and community values, and provide planning, building, and environmental health services to the public, developers, contractors, and other governmental entities so they can obtain accurate information and County permits in a timely manner.

Department Director

Joanne Williams
 221 N. Wisconsin, Ste. D
 Gunnison, CO 81230
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planning@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	221,568	154,300	217,725	201,325
Intergovernmental	0	0	46,564	200,000
Charges for Services	12,818	5,375	64,065	4,685
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	450	450
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	234,386	159,675	328,804	406,460
Expenditures				
Personnel	528,952	572,565	562,012	588,801
Supplies	14,947	15,520	16,025	18,775
Purchased Services	170,376	134,706	246,409	327,448
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	378	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	714,653	722,791	824,446	935,024
Excess Revenues / (Net Cost to the County)	(480,267)	(563,116)	(495,642)	(528,564)
General Appropriation Required	480,267	563,116	495,642	528,564
Budget Variance	91,865	0	67,474	0

Department Resources Restated by Fund

Revenues				
General Fund	234,386	159,675	328,804	406,460
Total Revenues	234,386	159,675	328,804	406,460
Expenditures				
General Fund	714,653	722,791	824,446	935,024
Total Expenditures	714,653	722,791	824,446	935,024



**095
Codes and Regulations Program**

Purpose Statement

The purpose of the Codes and Regulations Program is to maintain regulations that reflect current community values, Board of Commissioner policies, and practices within the building, environmental health and planning professions that protect the public health, safety and environment.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	110
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	110
Expenditures				
Personnel	0	57,079	53,557	59,049
Supplies	0	2,150	875	350
Purchased Services	0	16,371	19,801	12,335
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	75,600	74,233	71,734
Excess Revenues / (Net Cost to the County)	0	(75,600)	(74,233)	(71,624)
General Appropriation Required	0	75,600	74,233	71,624
Budget Variance	0	0	1,367	0



710
Codes and Regulations Activity

Purpose Statement

The purpose of the Code and Regulations Activity is to review and oversee amendment of the codes and regulations that the Board of County Commissioners has adopted in order to protect public health, safety and environment.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	110
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	110
Expenditures				
Personnel	0	57,079	53,557	59,049
Supplies	0	2,150	875	350
Purchased Services	0	16,371	19,801	12,335
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	75,600	74,233	71,734
Excess Revenues / (Net Cost to the County)	0	(75,600)	(74,233)	(71,624)
General Appropriation Required	0	75,600	74,233	71,624
Budget Variance	0	0	1,367	0



Budget Changes

Proposed Change in Funding:	There is no significant change in this activity's funding.
Proposed Change in FTEs:	0.02, reallocated from other activities within the Community Development Department.
Proposed Change in Performance:	Percentage and number of codes and regulations to be reviewed are expected to be reduced by .875% and 1, respectively. No expected need for any review of Special Development Project Regulations in FY 2012.
Other:	

Core Services

- International Codes, as amended and adopted by Gunnison County:
 - International Building Code
 - International Residential Code
 - International Mechanical Code
 - International Fuel and Gas Code
 - International Energy Conservation Code
- Gunnison County Individual Sewage Disposal System Regulations
- Gunnison County Land Use Resolution
- Gunnison County Special Development Project Regulations
- Gunnison County Temporary Oil and Gas Regulations
- Gold Basin Industrial Park Regulations
- Crested Butte South Special Area Regulations
- North Fork Valley Coal Regulations

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of all codes and regulations for which the department is responsible for administering that are reviewed.	Result	100%	90%	100%	90%
Number of codes and regulations for which the department is responsible for administering that are reviewed annually.	Output	8	8	8	7



180
Enforcement Program

Purpose Statement

The purpose of the Enforcement Program is to provide inspections and enforcement services so development is designed, constructed and maintained to protect public health, safety and welfare in accordance with all codes and regulations adopted and amended by Gunnison County.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	100	75	0	75
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	100	75	0	75
Expenditures				
Personnel	0	131,139	124,373	134,322
Supplies	0	5,075	7,850	10,800
Purchased Services	0	32,042	30,389	33,017
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	168,256	162,612	178,139
Excess Revenues / (Net Cost to the County)	100	(168,181)	(162,612)	(178,064)
General Appropriation Required	0	168,181	162,612	178,064
Budget Variance	50	0	5,569	0



707
Inspections Activity

Purpose Statement

The purpose of the Inspections Activity is to ensure compliance with adopted regulatory standards and conditions of permits to ensure the public health, safety and welfare.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	100	75	0	75
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	100	75	0	75
Expenditures				
Personnel	0	59,552	57,511	59,990
Supplies	0	2,850	7,175	10,100
Purchased Services	0	20,982	18,693	24,203
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	83,384	83,379	94,293
Excess Revenues / (Net Cost to the County)	100	(83,309)	(83,379)	(94,218)
General Appropriation Required	0	83,309	83,379	94,218
Budget Variance	50	0	(70)	0



Budget Changes

Proposed Change in Funding:	No proposed change in funding.
Proposed Change in FTEs:	-.02
Proposed Change in Performance:	No proposed change in performance measures at this time; reassessment occurs at end of 2011.
Other:	

Core Services

- Building inspections
- Individual sewage disposal system inspections
- Inspections to assure compliance with codes and regulations

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of ISDS site, technical and final field inspections occurring within three days of the request from the applicant.	Result	New Measure	90%	92%	90%
Percentage of requests for building inspections to demonstrate compliance completed within 24 hours of receipt of request for inspection.	Result	New Measure	90%	93%	90%



708

Response and Resolution Activity

Purpose Statement

The purpose of the Response to Complaints and Resolution of Violations Activity is to provide response to complaints about possible violations of regulatory standards and permit conditions and to achieve resolution of documented violations to ensure public health safety and welfare.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	71,587	66,862	74,332
Supplies	0	2,225	675	700
Purchased Services	0	11,061	11,696	8,814
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	84,873	79,233	83,846
Excess Revenues / (Net Cost to the County)	0	(84,873)	(79,233)	(83,846)
General Appropriation Required	0	84,873	79,233	83,846
Budget Variance	0	0	5,640	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	0.02, reallocated from other activities within the Community Development Department.
Proposed Change in Performance:	Numbers of violations elevated for review and action by the Enforcement Team have dropped considerably. No indication that violations will dwindle to zero, but it does indicate no needed increase in staff or supplies to address current action levels.
Other:	

Core Services

- Coordination of County Enforcement Team meetings and record of actions
- Conflict resolution between/among neighbors regarding conflicting land uses
- Code and regulation violation reports investigation services

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of reported County building, individual sewage disposal system and land use regulation violations that require Enforcement Team action will be resolved or referred to the court within one year of the date of Notice of Violation and/or Stop Order.	Result	63%	90%	68%	90%



260
General Support Services Program

Purpose Statement

The purpose of the General Support Services Program is to ensure an experienced, knowledgeable staff that can provide general information to the public and operational support to other governmental agencies and other County departments, elected and appointed volunteer commission and board members so that they have the necessary tools to perform their jobs.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	265	150	150	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	450	450
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	265	150	600	450
Expenditures				
Personnel	0	148,845	149,587	195,548
Supplies	0	4,670	1,125	3,920
Purchased Services	0	39,188	42,320	39,672
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	192,703	193,032	239,140
Excess Revenues / (Net Cost to the County)	265	(192,553)	(192,432)	(238,690)
General Appropriation Required	0	192,553	192,432	238,690
Budget Variance	(1,335)	0	121	0



709
Data Collection Activity

Purpose Statement

The purpose of the Data Collection Activity is to provide accurate, timely data and analysis to the general public, other agencies and other County departments so that they can perform their functions effectively.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	265	150	150	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	450	450
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	265	150	600	450
Expenditures				
Personnel	0	148,845	149,587	103,680
Supplies	0	4,670	1,125	2,850
Purchased Services	0	39,188	42,320	28,252
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	192,703	193,032	134,782
Excess Revenues / (Net Cost to the County)	265	(192,553)	(192,432)	(134,332)
General Appropriation Required	0	192,553	192,432	134,332
Budget Variance	(1,335)	0	121	0



Budget Changes

Proposed Change in Funding:	No significant change in funding.
Proposed Change in FTEs:	-0.66
Proposed Change in Performance:	This Cost Center was redefined in August, 2011, to exclude those costs and staff time commitments allocated by the department to boards and commissions. This Cost Center's performance measures are scheduled to be assessed at the end of FY 2011.
Other:	

Core Services

- Phone inquiry and e-mail responses
- Digital and archival hard-copy database management and permit-tracking
- Online regulations and information
- Meeting organization and oversight, Planning Commission, BOCC, Boards of Adjustment and Environmental Health
- Environmental Health/Protection coordination with state Department of Public Health and Environment
- Building Permit data and other reports for U.S. Census Bureau
- Record-keeping, maintenance and issuance of floodplain studies
- Grants and funding development
- Research services regarding archived historic information

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of department employees required to maintain certification will maintain the required accreditation.	Result	100%	100%	100%	100%
Percentage of customers responding to the department satisfaction survey who are satisfied with the accessibility of information provided on the Community Development Department website.	Result	New Measure	80%	80%	80%



711

Staff Support for Boards and Commissions Activity

Purpose Statement

The purpose of the Staff Support for Boards and Commissions Activity is to provide accurate timely materials, data and analysis to members of the Planning Commission, Environmental Health Board, Board of Adjustments and Board of Building Appeals so that they can effectively perform their assigned duties.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	91,868
Supplies	0	0	0	1,070
Purchased Services	0	0	0	11,420
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	0	104,358
Excess Revenues / (Net Cost to the County)	0	0	0	(104,358)
General Appropriation Required	0	0	0	104,358
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	1.20, reallocated from other activities within the Community Development Department to this new activity.
Proposed Change in Performance:	This is a new cost center separated out in August, 2011, the elements of which originally were in Cost Center 709, "Data Collection." Separating out staff time and costs used in providing support for the Boards and Commissions the department serves provides a clearer picture of how those elements are allocated. A full assessment of this Cost Center and its performance measures is scheduled for the end of FY 2011.
Other:	Board and Planning Commission agreed to meet three, rather than four times per year.

Core Services

- Web site services (agendas, minutes and member information for boards and commissions administered by the department)
- Meeting organization and oversight, preparation and distribution of agendas and minutes (Planning Commission, Board of Adjustments, Environmental Health Board, public hearings and work sessions).
- Preparation of materials for meeting packets for Planning Commission, Board of Adjustments, Environmental Health Board and Board of Building Appeals, and of agenda item materials for BOCC.
- Training sessions for commission and board members
- Provision of Gunnison County Handbook for commissions and boards administered by the department

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of all meeting packets mailed to Planning Commission, Environmental Health Board, Board of Adjustments and Board of Appeals members no later than one week prior to a meeting.	Result	New Measure	85%	100%	90%
Percentage of all Planning Commission, Environmental Health	Result	New Measure	90%	100%	95%



	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
	Board, Board of Adjustments and Board of Appeals meeting minutes completed and ready for review and approval at their following meeting.				



370

One-Stop Shop Development Assistance Program

Purpose Statement

The purpose of the One-Stop Shop Development Assistance Program is to consolidate land use permitting in a single location to create an efficient development review process that results in sustainable and safe development.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	221,568	154,300	217,725	201,325
Intergovernmental	0	0	46,564	200,000
Charges for Services	12,453	5,150	63,915	4,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	234,021	159,450	328,204	405,825
Expenditures				
Personnel	528,952	235,502	234,495	199,882
Supplies	14,947	3,625	6,175	3,705
Purchased Services	170,376	47,106	153,899	242,425
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	378	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	714,653	286,233	394,569	446,012
Excess Revenues / (Net Cost to the County)	(480,632)	(126,783)	(66,365)	(40,187)
General Appropriation Required	480,632	126,783	66,365	40,187
Budget Variance	93,150	0	60,418	0



706

Permitting and Plan Review Activity

Purpose Statement

The purpose of the Permitting and Plan Review Activity is to provide information, permit review, facilitation and support services to applicants, the general public, Planning Commission, Board of Adjustments, Environmental Health Board and the County Board of Commissioners so they can receive timely information about land use regulations and the regulatory process.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	221,568	154,300	217,725	201,325
Intergovernmental	0	0	46,564	200,000
Charges for Services	12,453	5,150	63,915	4,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	234,021	159,450	328,204	405,825
Expenditures				
Personnel	528,952	235,502	234,495	199,882
Supplies	14,947	3,625	6,175	3,705
Purchased Services	170,376	47,106	153,899	242,425
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	378	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	714,653	286,233	394,569	446,012
Excess Revenues / (Net Cost to the County)	(480,632)	(126,783)	(66,365)	(40,187)
General Appropriation Required	480,632	126,783	66,365	40,187
Budget Variance	93,150	0	60,418	0



Budget Changes

Proposed Change in Funding:	154.52%, largely due to the use of severance tax revenues to support the increased costs of oil and gas operations.
Proposed Change in FTEs:	-0.56
Proposed Change in Performance:	Additional measure has been added, tied to customer perceptions as indicated in the National Citizens' Survey, a biennial event.
Other:	Results indicated in measure No. 1 reflect actual permittee responses to a department survey question in 2010; the question was modified in mid-2011 to mirror the more general question included in the 2009 National Citizens' Survey. The significant drop in positive responses in the 2011 projected and the 2012 budget reflects unfavorable responses from the more general constituency possibly represented in the Citizens' Survey.
	The Department has obtained a benchmark listing of other entities who engaged in the same survey and rated higher than Gunnison County, and is researching what tools those entities use in their land use and planning services that make them more satisfying to the general public.

Core Services

- Permit application reviews
- Plan reviews to ensure compliance with codes and regulations
- Building project compliance consultations
- Coordination of plan and permit application reviews with Gunnison County Public Works and Wildlife Conservation Coordinator offices
- County Permit fee collections; third-party fee collections

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of customers who respond to the department's satisfaction survey who indicate that they believe that planning and permitting processes are efficient, fair and proactive, and that land use and planning services offered	Result	92.9%	92.9%	65%	80%



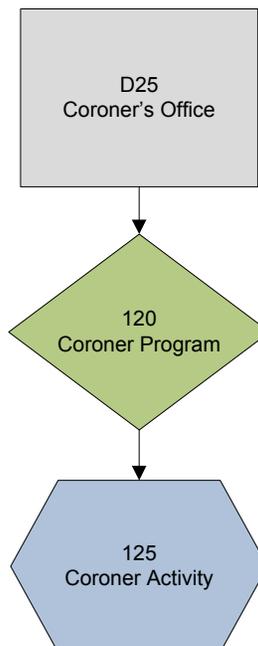
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
by Gunnison County are good or excellent.					
Percentage of completed Building Permit applications processed within three weeks of receipt of a complete application.	Result	100%	100%	100%	100%
Percentage of all requests for Land Use Change Permit pre-application conferences and consultations from the public responded to within three working days of receipt of the request.	Result	New Measure	85%	100%	90%
Percentage of respondents to the biennial Citizen Survey who indicate that land use, planning and zoning services offered by Gunnison County are good or excellent.	Result	34%	50%	37%	37%

Mission Statement

The mission of the Coroner's Office is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Elected Official

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Gunnison, CO 81230
(970) 641-9213
fvader@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	44,434	46,585	46,585	47,207
Supplies	859	2,700	2,701	2,840
Purchased Services	4,833	9,981	10,134	10,405
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	14,600	21,058	20,904	20,486
Total Expenditures	64,726	80,324	80,324	80,938
Excess Revenues / (Net Cost to the County)	(64,726)	(80,324)	(80,324)	(80,938)
General Appropriation Required	64,726	80,324	80,324	80,938
Budget Variance	10,857	0	(0)	0

Department Resources Restated by Fund

Revenues				
Total Revenues	0	0	0	0
Expenditures				
General Fund	64,726	80,324	80,324	80,938
Total Expenditures	64,726	80,324	80,324	80,938

**120
Coroner Program**

Purpose Statement

The purpose of the Coroner Program is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	44,434	46,585	46,585	47,207
Supplies	859	2,700	2,701	2,840
Purchased Services	4,833	9,981	10,134	10,405
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	14,600	21,058	20,904	20,486
Total Expenditures	64,726	80,324	80,324	80,938
Excess Revenues / (Net Cost to the County)	(64,726)	(80,324)	(80,324)	(80,938)
General Appropriation Required	64,726	80,324	80,324	80,938
Budget Variance	10,857	0	(0)	0



**125
Coroner Activity**

Purpose Statement

The purpose of the Coroner Activity is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	44,434	46,585	46,585	47,207
Supplies	859	2,700	2,701	2,840
Purchased Services	4,833	9,981	10,134	10,405
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	14,600	21,058	20,904	20,486
Total Expenditures	64,726	80,324	80,324	80,938
Excess Revenues / (Net Cost to the County)	(64,726)	(80,324)	(80,324)	(80,938)
General Appropriation Required	64,726	80,324	80,324	80,938
Budget Variance	10,857	0	(0)	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Manner and Cause of Death Determinations
- Scene Investigation Reports
- Next-of-kin Notifications
- Positive Identifications
- Death Certificates
- Death Investigation Reports

Key Performance Measures

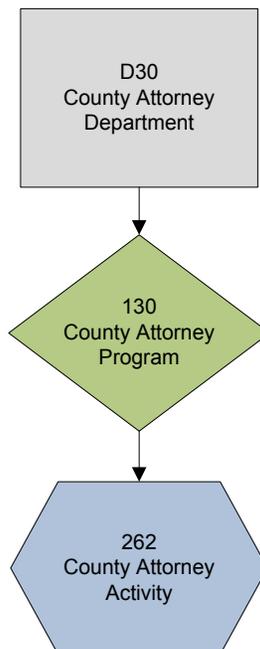
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of responses to the scene that are within 43 minutes or less.	Result	New Measure	85%	85%	85%
Percentage of death certificates filed within five days of death without the cause and manner of death as "pending".	Result	New Measure	95%	95%	95%

Mission Statement

The mission of the County Attorney's Office is to provide legal advice and counsel to the Board of County Commissioners (BOCC), other elected and appointed officials, commissions and departments so they can understand the full extent of their legal authorities, understand the limits of those authorities and act within those authorities.

Department Director

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dbaumgarten@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	5,721	6,400	7,000	6,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	180	180
Interfund Revenues	0	0	0	0
Transfers In	0	79,000	110,176	100,100
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	5,721	85,400	117,356	106,280
Expenditures				
Personnel	453,734	473,841	496,228	487,096
Supplies	9,419	9,268	9,268	9,268
Purchased Services	76,996	83,493	83,493	83,245
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	540,149	566,602	588,988	579,609
Excess Revenues / (Net Cost to the County)	(534,428)	(481,202)	(471,632)	(473,329)
Allocated Cost Reimbursement (Other Funds)	0	55,196	55,196	82,177
General Appropriation Required	534,428	426,006	416,436	391,152
Budget Variance	10,631	0	9,569	0

Department Resources Restated by Fund

Revenues				
General Fund	5,721	85,400	117,356	106,280
Total Revenues	5,721	85,400	117,356	106,280
Expenditures				
General Fund	540,149	566,602	588,988	579,609
Total Expenditures	540,149	566,602	588,988	579,609



130
County Attorney Program

Purpose Statement

The purpose of the County Attorney Program is to provide legal advice and counsel services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments so they can have accurate, complete and neutral advice consistent with the law and County policy.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	5,721	6,400	7,000	6,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	180	180
Interfund Revenues	0	0	0	0
Transfers In	0	79,000	110,176	100,100
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	5,721	85,400	117,356	106,280
Expenditures				
Personnel	453,734	473,841	496,228	487,096
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Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	540,149	566,602	588,988	579,609
Excess Revenues / (Net Cost to the County)	(534,428)	(481,202)	(471,632)	(473,329)
Allocated Cost Reimbursement (Other Funds)	0	55,196	55,196	82,177
General Appropriation Required	534,428	426,006	416,436	391,152
Budget Variance	10,631	0	9,569	0



262
County Attorney Activity

Purpose Statement

The purpose of the County Attorney Activity is to provide legal advice and counsel services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments so they can have accurate, complete and neutral advice consistent with the law and County policy.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	5,721	6,400	7,000	6,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	180	180
Interfund Revenues	0	0	0	0
Transfers In	0	79,000	110,176	100,100
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	5,721	85,400	117,356	106,280
Expenditures				
Personnel	453,734	473,841	496,228	487,096
Supplies	9,419	9,268	9,268	9,268
Purchased Services	76,996	83,493	83,493	83,245
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	540,149	566,602	588,988	579,609
Excess Revenues / (Net Cost to the County)	(534,428)	(481,202)	(471,632)	(473,329)
Allocated Cost Reimbursement (Other Funds)	0	55,196	55,196	82,177
General Appropriation Required	534,428	426,006	416,436	391,152
Budget Variance	10,631	0	9,569	0



Budget Changes

Proposed Change in Funding:	24.45%, due to increased services to Human Services for Child Welfare and Child Support Enforcement.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Formal legal opinions (written and oral)
- Informal legal opinions (written and oral)
- Problem solving consultations
- Coalition building initiatives
- Joint policy advocacy initiatives (County Manager)
- Continuity of Service initiative

Key Performance Measures

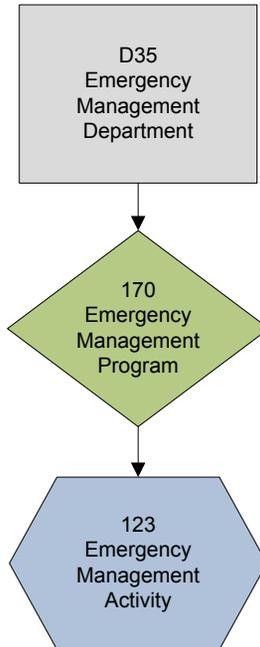
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of time that the County Attorney's Office advice takes into consideration all relevant Board policies and objectives.	Result	100%	100%	100%	100%
Percentage of contracts routed for attorney review that are reviewed and forwarded by the CAO to the County Manager's Office for Board or Manager signature within five working days of receipt.	Result	87.2%	100%	98.8%	99.2%

Mission Statement

The mission of the Emergency Management Department is to provide comprehensive emergency management program services to Gunnison County agencies, first responders and citizens so they have the necessary tools, information and assistance to develop and implement effective mitigation, preparedness, activities, and response and recovery plans.

Department Director

Scott Morrill
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2481
smorrill@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	71,659	48,963	48,759	60,797
Charges for Services	0	1,000	1,697	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	71,659	49,963	50,456	61,797
Expenditures				
Personnel	79,150	83,257	80,797	87,539
Supplies	2,849	3,680	4,430	2,823
Purchased Services	54,676	56,622	55,762	55,871
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	136,675	143,559	140,989	146,233
Excess Revenues / (Net Cost to the County)	(65,016)	(93,596)	(90,533)	(84,437)
General Appropriation Required	65,016	93,596	90,533	84,437
Budget Variance	20,318	0	3,063	0

Department Resources Restated by Fund

Revenues				
General Fund	71,659	49,963	50,456	61,797
Total Revenues	71,659	49,963	50,456	61,797
Expenditures				
General Fund	136,675	143,559	140,989	146,233
Total Expenditures	136,675	143,559	140,989	146,233



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Emergency Management Program

Purpose Statement

The purpose of the Emergency Management Program is to provide equipment, training, preparation and planning services to first responders so they have the resources they need to manage incidents as identified in Needs and Risk Assessments.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	71,659	48,963	48,759	60,797
Charges for Services	0	1,000	1,697	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	71,659	49,963	50,456	61,797
Expenditures				
Personnel	79,150	83,257	80,797	87,539
Supplies	2,849	3,680	4,430	2,823
Purchased Services	54,676	56,622	55,762	55,871
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	136,675	143,559	140,989	146,233
Excess Revenues / (Net Cost to the County)	(65,016)	(93,596)	(90,533)	(84,437)
General Appropriation Required	65,016	93,596	90,533	84,437
Budget Variance	20,318	0	3,063	0



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Emergency Management Activity

Purpose Statement

The purpose of the Emergency Management Activity is to provide funding opportunities for equipment, training, preparation and planning services to first responders so they have the resources they need to manage incidents as identified in Needs and Risk Assessments.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	71,659	48,963	48,759	60,797
Charges for Services	0	1,000	1,697	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	71,659	49,963	50,456	61,797
Expenditures				
Personnel	79,150	83,257	80,797	87,539
Supplies	2,849	3,680	4,430	2,823
Purchased Services	54,676	56,622	55,762	55,871
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	136,675	143,559	140,989	146,233
Excess Revenues / (Net Cost to the County)	(65,016)	(93,596)	(90,533)	(84,437)
General Appropriation Required	65,016	93,596	90,533	84,437
Budget Variance	20,318	0	3,063	0



Budget Changes

Proposed Change in Funding:	23.68%, an increase of approximately \$11,000 in funding from the U.S. Department of Homeland Security.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Emergency Operations Center (EOC) Administration/Oversight
- Emergency personnel and equipment procurement
- Emergency notifications
- Evacuation shelters
- Long-term operational plans
- Recovery cleanups
- Recovery coordinations
- Emergency State and Federal liaisons
- Committee facilitations

Key Performance Measures

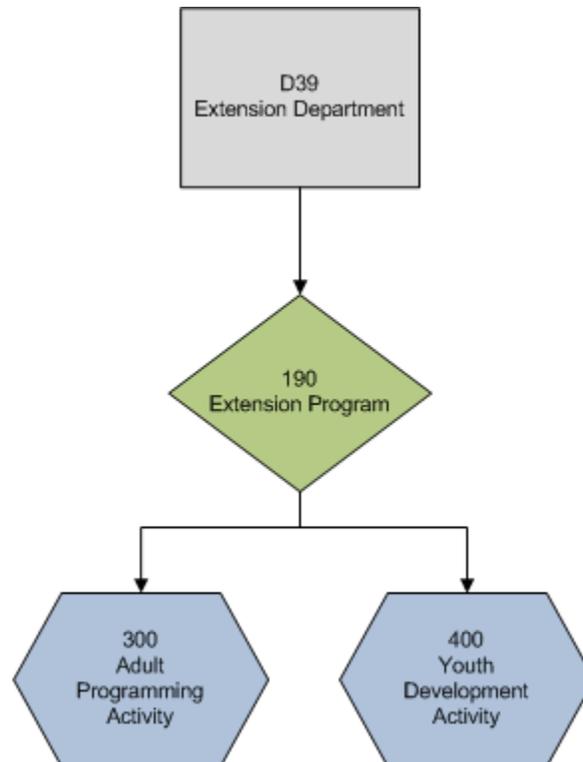
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of incidents where the equipment and training identified in needs and risk assessments are available.	Result	New Measure	80%	80%	80%
Percentage of instances where the community is notified of appropriate and pertinent information related to major incidents and/or threats within five minutes of the Emergency Operations Center (EOC) becoming aware of the situation.	Result	New Measure	90%	100%	90%

Mission Statement

The mission of the Colorado State University Extension Office is to provide education, youth development and community development services to the members of the Gunnison community so they can increase their application of research-based knowledge to better their quality of life.

Department Director

Eric McPhail
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Gunnison, CO 81230
(970) 641-1260
gunnison@mail.ext.colostate.edu





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	81,204	86,604	72,926	84,607
Supplies	7,095	6,300	5,800	5,950
Purchased Services	85,464	90,746	88,309	91,087
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	173,763	183,650	167,035	181,644
Excess Revenues / (Net Cost to the County)	(173,763)	(183,650)	(167,035)	(181,644)
General Appropriation Required	173,763	183,650	167,035	181,644
Budget Variance	5,894	0	16,615	0

Department Resources Restated by Fund

Revenues				
Total Revenues	0	0	0	0
Expenditures				
General Fund	173,763	183,650	167,035	181,644
Total Expenditures	173,763	183,650	167,035	181,644



**190
Extension Program**

Purpose Statement

The purpose of the Extension Program is to provide education, youth development and community development services to the members of the Gunnison County community so they can increase their application of research-based knowledge to better their quality of life.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	81,204	86,604	72,926	84,607
Supplies	7,095	6,300	5,800	5,950
Purchased Services	85,464	90,746	88,309	91,087
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	173,763	183,650	167,035	181,644
Excess Revenues / (Net Cost to the County)	(173,763)	(183,650)	(167,035)	(181,644)
General Appropriation Required	173,763	183,650	167,035	181,644
Budget Variance	5,894	0	16,615	0



300
Adult Programming Activity

Purpose Statement

The purpose of the Adult Programming Activity is to provide consultation, testing and information services to Gunnison County agricultural, horticultural, family and consumer customers so they can make immediate and long-term informed decisions about property management and their overall health and well being.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	61,863	51,985	55,104
Supplies	0	2,300	2,650	2,750
Purchased Services	0	19,456	18,658	19,747
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	83,619	73,293	77,601
Excess Revenues / (Net Cost to the County)	0	(83,619)	(73,293)	(77,601)
General Appropriation Required	0	83,619	73,293	77,601
Budget Variance	0	0	10,326	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	-0.10, reallocated to Youth Programming.
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	A major focus for adult programs in 2012 will be Community/Economic Development.

Core Services

- Consultations for hay testing, soil testing, community groups, land, livestock, garden, landscape, property management, general horticulture, weed control and wildlife control
- Agricultural and Horticultural Site Visits
- Testing analysis and results for hay, soil, water and radon
- University reviewed fact sheets
- Master Gardner training sessions
- Plant/insect/disease identifications
- Garden & landscape plans
- Training sessions for agricultural production, lawn and garden care, Master Gardner, property management, computer, health and nutrition, food safety, parenting and early childhood development, budgeting and financial
- Master Gardner Volunteer Management
- Cattle Appraisals

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of customers who report a gain of knowledge along with saved time, labor and/or money by the utilization of Extension services.	Result	95%	95%	98%	95%



400
Youth Development Activity

Purpose Statement

The purpose of the Youth Development Activity is to provide training, activity and skill development services to Gunnison County youth and volunteers so they can develop leadership, citizenship and life skills.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	81,204	24,741	20,941	29,503
Supplies	7,095	4,000	3,150	3,200
Purchased Services	85,464	71,290	69,651	71,340
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	173,763	100,031	93,742	104,043
Excess Revenues / (Net Cost to the County)	(173,763)	(100,031)	(93,742)	(104,043)
General Appropriation Required	173,763	100,031	93,742	104,043
Budget Variance	5,894	0	6,289	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	0.10, reallocated from Adult Programming.
Proposed Change in Performance:	There is no significant change in this activity's performance for 2012.
Other:	

Core Services

- Volunteer leadership trainings and consultations
- Community service coordination
- 4-H meetings and fundraisers
- Youth development activity sessions
- Recruitment events
- Youth development reports
- Youth livestock events
- Youth camps
- Monthly newsletters
- Chaperone and transportation services

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of eligible youth who participate in Extension programs.	Result	14%	15%	15%	16%

Mission Statement

The mission of the Facilities and Grounds Department is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Department Director

Rich Corbett
200 E. Virginia Ave.
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(970) 641-8560
rcorbett@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	28,985
Charges for Services	0	50	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	65,906
Total Revenues	0	50	0	94,891
Expenditures				
Personnel	229,381	233,807	233,807	242,421
Supplies	18,794	41,925	29,392	51,155
Purchased Services	282,608	349,586	287,398	475,148
Community Prgms/Contributions	0	0	0	0
Financing Costs	7,589	16,311	16,311	16,311
Transfers Out	0	0	0	0
Capital Outlay	18,099	12,500	12,500	17,387
Miscellaneous (Extraordinary/Special)	4	250	250	250
Total Expenditures	556,476	654,379	579,658	802,672
Excess Revenues / (Net Cost to the County)	(556,476)	(654,329)	(579,658)	(707,781)
Allocated Cost Reimbursement (Other Funds)	0	106,749	106,749	94,549
General Appropriation Required	556,476	547,580	472,909	613,232
Budget Variance	102,493	0	74,671	0

Department Resources Restated by Fund

Revenues				
General Fund	0	50	0	94,891
Total Revenues	0	50	0	94,891
Expenditures				
General Fund	556,476	654,379	579,658	802,672
Total Expenditures	556,476	654,379	579,658	802,672



**200
Facilities and Grounds Program**

Purpose Statement

The purpose of the Facilities and Grounds Program is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	28,985
Charges for Services	0	50	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	65,906
Total Revenues	0	50	0	94,891
Expenditures				
Personnel	229,381	233,807	233,807	242,421
Supplies	18,794	41,925	29,392	51,155
Purchased Services	282,608	349,586	287,398	475,148
Community Prgms/Contributions	0	0	0	0
Financing Costs	7,589	16,311	16,311	16,311
Transfers Out	0	0	0	0
Capital Outlay	18,099	12,500	12,500	17,387
Miscellaneous (Extraordinary/Special)	4	250	250	250
Total Expenditures	556,476	654,379	579,658	802,672
Excess Revenues / (Net Cost to the County)	(556,476)	(654,329)	(579,658)	(707,781)
Allocated Cost Reimbursement (Other Funds)	0	106,749	106,749	94,549
General Appropriation Required	556,476	547,580	472,909	613,232
Budget Variance	102,493	0	74,671	0



386
Facilities and Grounds Activity

Purpose Statement

The purpose of the Facilities and Grounds Activity is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	28,985
Charges for Services	0	50	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	65,906
Total Revenues	0	50	0	94,891
Expenditures				
Personnel	229,381	233,807	233,807	242,421
Supplies	18,794	41,925	29,392	51,155
Purchased Services	282,608	349,586	287,398	475,148
Community Prgms/Contributions	0	0	0	0
Financing Costs	7,589	16,311	16,311	16,311
Transfers Out	0	0	0	0
Capital Outlay	18,099	12,500	12,500	17,387
Miscellaneous (Extraordinary/Special)	4	250	250	250
Total Expenditures	556,476	654,379	579,658	802,672
Excess Revenues / (Net Cost to the County)	(556,476)	(654,329)	(579,658)	(707,781)
Allocated Cost Reimbursement (Other Funds)	0	106,749	106,749	94,549
General Appropriation Required	556,476	547,580	472,909	613,232
Budget Variance	102,493	0	74,671	0



Budget Changes

Proposed Change in Funding:	Rent received from various non-county entities was moved to this activity from the Other Administration Other Cost Center.
Proposed Change in FTEs:	None.
Proposed Change in Performance	The addition of the Public Safety Center will increase the performance measures in snow removal. It is possible that this building and the new Public Works building will increase the rest of the measures.
Other:	Costs associated with the operation of the new Public Safety Center are included in this budget, including utilities, janitorial and repair and maintenance.

Core Services

- Carpet Installations
- Daily Building Janitorial Cleanings
- Constructions
- Main Sidewalk Entryway Snow Removals
- Equipment Inspections
- New Structures
- Building Improvements and Non-Emergency Repairs
- Scheduled Preventative Maintenance Services
- Mowing and Other Grounds Upkeep Services

Key Performance Measures

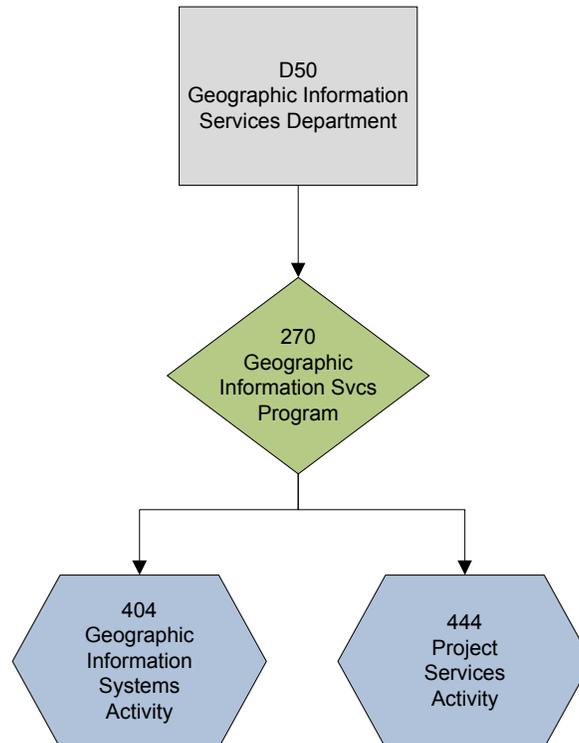
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of main sidewalks and entry ways targeted for snow removals that are cleared by opening of business day.	Result	100%	95%	100%	95%
Percentage of emergency building repair calls for service that are resolved within 24 hours.	Result	90%	75%	100%	80%

Mission Statement

The mission of the Geographic Information Services Department is to provide geographic data and special project services to the public, other County departments and government entities so they can make informed decisions and have tools for preserving quality of life.

Department Director

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mpelletier@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,496	2,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	206,098	195,796	195,796	190,483
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	207,593	197,796	197,796	192,483
Expenditures				
Personnel	223,556	233,259	215,644	232,290
Supplies	2,958	5,700	6,410	11,682
Purchased Services	39,385	56,652	54,732	53,257
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	14,033	14,033	14,033	8,220
Capital Outlay	6,938	2,000	7,000	1,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	286,871	311,644	297,819	306,949
Excess Revenues / (Net Cost to the County)	(79,277)	(113,848)	(100,023)	(114,466)
General Appropriation Required	79,277	113,848	100,023	114,466
Budget Variance	39,372	0	13,825	0

Department Resources Restated by Fund

Revenues				
ISF-II	207,593	197,796	197,796	192,483
Total Revenues	207,593	197,796	197,796	192,483
Expenditures				
General Fund	104,173	113,848	110,597	114,466
ISF-II	182,698	197,796	187,222	192,483
Total Expenditures	286,871	311,644	297,819	306,949



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Geographical Information Services Program

Purpose Statement

The purpose of the Geographical Information Services program is to provide mapping and special project services to the public, other County departments and government entities so they can receive current and accurate geographic data.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,496	2,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	206,098	195,796	195,796	190,483
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	207,593	197,796	197,796	192,483
Expenditures				
Personnel	223,556	233,259	215,644	232,290
Supplies	2,958	5,700	6,410	11,682
Purchased Services	39,385	56,652	54,732	53,257
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	14,033	14,033	14,033	8,220
Capital Outlay	6,938	2,000	7,000	1,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	286,871	311,644	297,819	306,949
Excess Revenues / (Net Cost to the County)	(79,277)	(113,848)	(100,023)	(114,466)
General Appropriation Required	79,277	113,848	100,023	114,466
Budget Variance	39,372	0	13,825	0



404

Geographical Information Systems Activity

Purpose Statement

The purpose of the Geographical Information Systems Activity is to provide maps and digital spatial information services to the public, other County departments and governmental entities so they can receive current and accurate geographic data.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,496	2,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	206,098	195,796	195,796	190,483
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	207,593	197,796	197,796	192,483
Expenditures				
Personnel	137,598	149,342	135,252	147,508
Supplies	2,634	4,600	4,700	10,482
Purchased Services	21,494	27,821	26,237	24,773
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	14,033	14,033	14,033	8,220
Capital Outlay	6,938	2,000	7,000	1,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	182,698	197,796	187,222	192,483
Excess Revenues / (Net Cost to the County)	24,896	0	10,574	0
General Appropriation Required	0	0	0	0
Budget Variance	24,896	0	10,574	0



Budget Changes

Proposed Change in Funding:	-2.69%. Fees were reduced this year as expenditures were decreased in a like amount.
Proposed Change in FTEs:	-0.16. Overall FTEs decreased in this department by 0.20 due to an employee reducing their hours.
Proposed Change in Performance:	Change the measure "Percentage of parcels current with Assessor's Office Database" to 99.9 from 100 because it better reflects that changes are needed in Assessor database to get a 100% match, and those changes take some time to enter.
Other:	The addressing key performance is reduced to 80% due to a reduction to half time status for the staff member assigned this task.

Core Services

- Geographic data creation and collection – parcels, addresses, roads, aerials, etc.
- Website data services – interactive web map, PDF maps, GIS datasets
- Printed maps – large format plotter, mapbooks, etc.
- Specific Mapping Solutions – utility & weed map applications, desktop mapping applications for employees, etc.
- Geographic data analysis
- Global Positioning System (GPS) data collection

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of E911 Addressing Changes and/or Additions Updated Within Two Days.	Result	93.1%	80%	90%	80%
Percentage of Parcels Current with Assessor's Office Database.	Result	99.7%	100%	99.5%	99.9%



**444
Project Services Activity**

Purpose Statement

The purpose of the Project Services Activity is to provide long-range planning, land conservation, project coordination and technical drawing services to the public, other County departments and governmental entities so they can be assured sufficient private lands are conserved in Gunnison County to protect the existing quality of life.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	85,958	83,917	80,392	84,782
Supplies	324	1,100	1,710	1,200
Purchased Services	17,891	28,831	28,495	28,484
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	104,173	113,848	110,597	114,466
Excess Revenues / (Net Cost to the County)	(104,173)	(113,848)	(110,597)	(114,466)
General Appropriation Required	104,173	113,848	110,597	114,466
Budget Variance	14,476	0	3,251	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	-0.04. Overall FTEs decreased in this department by 0.20 due to an employee reducing their hours.
Proposed Change in Performance:	Reduced land conserved possibly due to funding limits or reduced landowner interest because of the economy.
Other:	

Core Services

- Land Conservation Services – Land Preservation Board, Ranchland Initiative, Residential Density Transfer Program
- Project Coordination Services – Project’s as assigned such as Census coordination, Addressing Manual, development data reporting, etc.
- Land Use Plans – County plans and involvement in other jurisdiction’s plans
- Federal Project Reviews – oil/gas, management plans, development, etc.
- Site Plans – site design, local government approval process, etc.
- Graphic Designs – posters, signs, etc.

Key Performance Measures

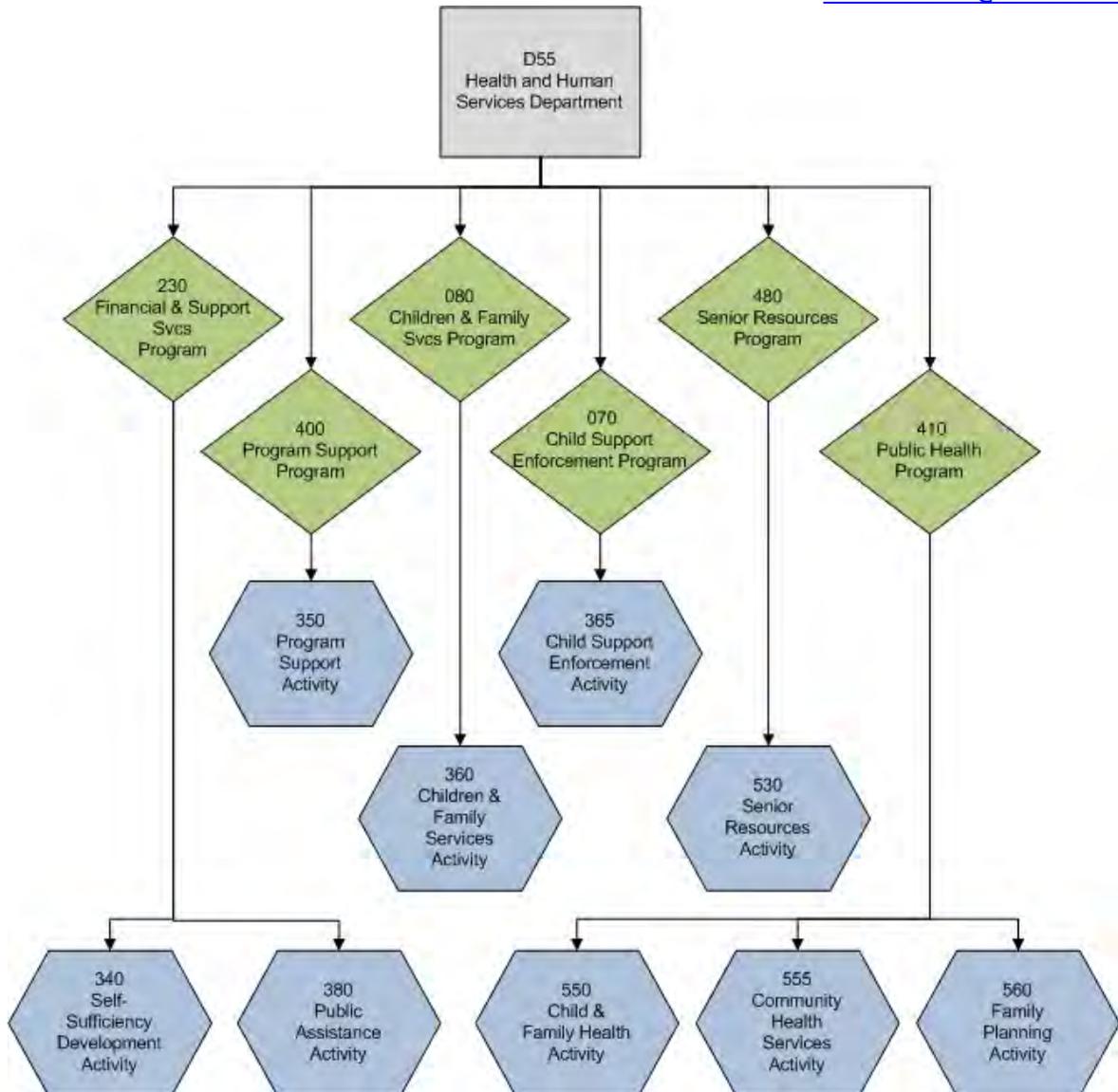
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Number of new acres of private land conserved annually in Gunnison County.	Output	1,054	2,125	1,500	2,135

Mission Statement

The mission of the Gunnison County Department of Health and Human Services (DHHS) is to provide prevention, protection, advocacy and support services to Gunnison and Hinsdale County-area individuals and families across the life spectrum so they can have an improved quality of life.

Department Director

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Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	293,036	293,660	293,640	269,483
Licenses and Permits	0	0	0	0
Intergovernmental	3,771,029	4,079,418	3,424,857	3,638,845
Charges for Services	114,215	99,384	93,907	89,140
Contributions and Other Grants	242,261	193,104	246,621	133,675
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	159,369	158,369	155,369	155,369
Other Financing Sources and Misc.	1,355	0	84,190	16,234
Total Revenues	4,581,265	4,823,935	4,298,584	4,302,745
Expenditures				
Personnel	1,738,695	1,720,032	1,685,677	1,650,329
Supplies	369,648	156,056	139,151	124,475
Purchased Services	462,607	457,797	503,976	442,558
Community Prgms/Contributions	1,985,744	2,397,378	1,850,707	1,984,922
Financing Costs	0	0	0	0
Transfers Out	0	122,320	158,176	178,617
Capital Outlay	1,813	0	0	0
Miscellaneous (Extraordinary/Special)	70	6,570	(14,918)	0
Total Expenditures	4,558,576	4,860,153	4,322,769	4,380,901
Excess Revenues / (Net Cost to the County)	22,688	(36,218)	(24,185)	(78,156)
General Appropriation Required	0	36,218	24,185	78,156
Budget Variance	154,204	0	12,033	0

Department Resources Restated by Fund

Revenues				
General Fund	589,581	577,510	587,146	544,407
Human Services Fund	3,350,099	3,722,083	3,176,105	3,367,781
Public Health Agency Fund	641,585	524,342	535,333	390,558
Total Revenues	4,581,265	4,823,935	4,298,584	4,302,745
Expenditures				
General Fund	677,774	661,815	673,553	634,116
Human Services Fund	3,249,612	3,685,900	3,151,955	3,348,540
Public Health Agency Fund	631,191	512,438	497,262	398,245
Total Expenditures	4,558,576	4,860,153	4,322,769	4,380,901



230
Financial & Support Services Program

Purpose Statement

The purpose of the Financial and Support Services Program is to provide life skills evaluation and training, direct assistance such as public medical insurance, financial assistance, employment activities, budgeting, nutrition and other basic services so families can achieve stability.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,765,978	2,177,643	1,670,120	1,834,566
Charges for Services	0	0	0	0
Contributions and Other Grants	5,313	0	5,000	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	11,800	1,000
Total Revenues	1,771,291	2,177,643	1,686,920	1,835,566
Expenditures				
Personnel	54,070	62,303	65,773	73,502
Supplies	236	300	6,298	415
Purchased Services	117,026	94,720	88,216	96,194
Community Prgms/Contributions	1,566,516	2,006,050	1,506,424	1,641,585
Financing Costs	0	0	0	0
Transfers Out	0	3,000	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	58,966	48,720	44,900	48,000
Total Expenditures	1,796,814	2,215,093	1,711,611	1,859,696
Excess Revenues / (Net Cost to the County)	(25,524)	(37,450)	(24,691)	(24,130)
General Appropriation Required	25,524	37,450	24,691	24,130
Budget Variance	36,161	0	12,759	0



340

Self-Sufficiency Development Activity

Purpose Statement

The purpose of the Self-Sufficiency Development Activity is to provide employment and life skills assessment, planning and training as well as case management and referral services to families so they can have access to financial benefits and programs that promote family stability.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	130,128	169,346	163,772	186,347
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	130,128	169,346	163,772	186,347
Expenditures				
Personnel	18,692	42,576	41,872	62,529
Supplies	0	0	0	0
Purchased Services	18,232	12,850	13,992	23,500
Community Prgms/Contributions	74,710	101,800	92,452	83,000
Financing Costs	0	0	0	0
Transfers Out	0	3,000	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	49,775	41,220	39,000	42,000
Total Expenditures	161,410	201,446	187,316	211,029
Excess Revenues / (Net Cost to the County)	(31,281)	(32,100)	(23,544)	(24,682)
General Appropriation Required	31,281	32,100	23,544	24,682
Budget Variance	28,290	0	8,556	0



Budget Changes

Proposed Change in Funding:	10.04%
Proposed Change in FTEs:	0.10 (overall FTEs in the Health and Human Services Department decreased by 1.37 FTE)
Proposed Change in Performance:	No change in performance.
Other:	

Core Services

- Orientation Sessions
- Individual Responsibility Contracts
- Financial Plans
- Education and Job Preparation classes
- Family Preservation Services
- Client Assessments
- Case Management Services
- Financial Assistance Determinations
- Program, Referrals, and Funding Collaborations
- Fraud and Recovery Investigations

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of clients who are engaged in work-participation activities.	Result	26.7%	50%	29.4%	50%



380
Public Assistance Activity

Purpose Statement

The purpose of the Public Assistance Activity is to provide eligibility determination services to qualified Gunnison and Hinsdale County residents so they can have timely access to food, public medical insurance, financial benefits and programs.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,635,850	2,008,297	1,506,348	1,648,219
Charges for Services	0	0	0	0
Contributions and Other Grants	5,313	0	5,000	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	11,800	1,000
Total Revenues	1,641,162	2,008,297	1,523,148	1,649,219
Expenditures				
Personnel	35,378	19,727	23,901	10,973
Supplies	236	300	6,298	415
Purchased Services	98,794	81,870	74,224	72,694
Community Prgms/Contributions	1,491,806	1,904,250	1,413,972	1,558,585
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	9,191	7,500	5,900	6,000
Total Expenditures	1,635,405	2,013,647	1,524,295	1,648,667
Excess Revenues / (Net Cost to the County)	5,758	(5,350)	(1,147)	552
General Appropriation Required	0	5,350	1,147	0
Budget Variance	7,872	0	4,203	0



Budget Changes

Proposed Change in Funding:	-17.88%, with expenditures reduced in an approximate like amount.
Proposed Change in FTEs:	-0.13 (overall FTEs in the Health and Human Services Department decreased by 1.37 FTE)
Proposed Change in Performance:	None.
Other:	

Core Services

- Financial Assistance applications and Determination
- Supplemental Nutrition Assistance Program Services
- Energy Assistance Applications
- Emergency Funding Assistance Evaluations for housing, food, child care, medical services
- Risk Assessments
- Fraud and Recovery Investigations
- Case Management Activities
- Collaborations (domestic violence, health, child welfare, behavioral health)
- Referrals

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of Supplemental Nutrition Assistance Program (SNAP) applications that are processed within 30 days, as determined by State-mandated department self audits.	Result	87.3%	90%	86.1%	90%
Percentage of Family Medicaid applications that are processed within 45 days, as determined by State-mandated department self audits.	Result	93.9%	90%	100%	90%



400
Program Support Program

Purpose Statement

The purpose of the Program Support Program is to provide information, referral and operational support to individuals and families so they can access health and human service programs.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	293,036	293,660	293,640	269,483
Licenses and Permits	0	0	0	0
Intergovernmental	468,759	472,331	459,814	468,730
Charges for Services	12,242	13,284	10,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	155,369	155,369	155,369	155,369
Other Financing Sources and Misc.	1,355	0	1,500	1,500
Total Revenues	930,761	934,644	920,323	905,082
Expenditures				
Personnel	399,014	582,457	588,128	595,455
Supplies	14,883	17,136	21,354	16,679
Purchased Services	143,423	134,306	129,092	135,552
Community Prgms/Contributions	116,625	121,141	104,930	119,800
Financing Costs	0	0	0	0
Transfers Out	0	40,320	48,000	78,517
Capital Outlay	1,813	0	0	0
Miscellaneous (Extraordinary/Special)	(253,043)	(207,200)	(228,510)	(250,100)
Total Expenditures	422,717	688,160	662,994	695,903
Excess Revenues / (Net Cost to the County)	508,044	246,484	257,329	209,179
General Appropriation Required	0	0	0	0
Budget Variance	18,101	0	10,845	0



350
Program Support Activity

Purpose Statement

The purpose of the Program Support Activity is to provide information, referral and operational support to individuals and families so they can access health and human service programs.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	293,036	293,660	293,640	269,483
Licenses and Permits	0	0	0	0
Intergovernmental	468,759	472,331	459,814	468,730
Charges for Services	12,242	13,284	10,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	155,369	155,369	155,369	155,369
Other Financing Sources and Misc.	1,355	0	1,500	1,500
Total Revenues	930,761	934,644	920,323	905,082
Expenditures				
Personnel	399,014	582,457	588,128	595,455
Supplies	14,883	17,136	21,354	16,679
Purchased Services	143,423	134,306	129,092	135,552
Community Prgms/Contributions	116,625	121,141	104,930	119,800
Financing Costs	0	0	0	0
Transfers Out	0	40,320	48,000	78,517
Capital Outlay	1,813	0	0	0
Miscellaneous (Extraordinary/Special)	(253,043)	(207,200)	(228,510)	(250,100)
Total Expenditures	422,717	688,160	662,994	695,903
Excess Revenues / (Net Cost to the County)	508,044	246,484	257,329	209,179
General Appropriation Required	0	0	0	0
Budget Variance	18,101	0	10,845	0



Budget Changes

Proposed Change in Funding:	-3.16%, largely due to an 8.23% reduction in property tax collections in lieu of collecting a 5.5% increase plus taxes derived from new construction.
Proposed Change in FTEs:	0.21 (overall FTEs in the Health and Human Services Department decreased by 1.37 FTE)
Proposed Change in Performance:	No significant changes, anticipate higher demand as economic downturn continues.
Other:	

Core Services

- Client Services (Phone and Walk ins, Screenings, Referrals, Scheduling, Benefits Administration)
- Vital Records
- Child Care Assistance
- Program Compliance and Accountability Services
- Reports (data entry and various required reports)
- Legislative Recommendations and Actions

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of individuals surveyed who report satisfaction with timeliness, courtesy and information received.	Result	98.4%	90%	95.5%	95%



080
Children & Family Services Program

Purpose Statement

The purpose of the Children and Family Services Program is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	782,897	743,020	619,145	739,671
Charges for Services	0	0	0	0
Contributions and Other Grants	3,067	1,000	3,056	1,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	64,107	0
Total Revenues	785,964	744,020	686,308	741,171
Expenditures				
Personnel	362,868	367,964	347,498	374,582
Supplies	1,781	0	56	0
Purchased Services	101,130	18,460	28,031	20,567
Community Prgms/Contributions	302,602	270,187	219,906	221,187
Financing Costs	0	0	0	0
Transfers Out	0	67,000	90,038	80,130
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	194,077	165,000	168,642	202,100
Total Expenditures	962,458	888,611	854,171	898,566
Excess Revenues / (Net Cost to the County)	(176,495)	(144,591)	(167,863)	(157,395)
General Appropriation Required	176,495	144,591	167,863	157,395
Budget Variance	133,507	0	(23,272)	0



360

Children and Family Services Activity

Purpose Statement

The purpose of the Children and Family Services Activity is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	782,897	743,020	619,145	739,671
Charges for Services	0	0	0	0
Contributions and Other Grants	3,067	1,000	3,056	1,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	64,107	0
Total Revenues	785,964	744,020	686,308	741,171
Expenditures				
Personnel	362,868	367,964	347,498	374,582
Supplies	1,781	0	56	0
Purchased Services	101,130	18,460	28,031	20,567
Community Prgms/Contributions	302,602	270,187	219,906	221,187
Financing Costs	0	0	0	0
Transfers Out	0	67,000	90,038	80,130
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	194,077	165,000	168,642	202,100
Total Expenditures	962,458	888,611	854,171	898,566
Excess Revenues / (Net Cost to the County)	(176,495)	(144,591)	(167,863)	(157,395)
General Appropriation Required	176,495	144,591	167,863	157,395
Budget Variance	133,507	0	(23,272)	0



Budget Changes

Proposed Change in Funding:	-0.38%
Proposed Change in FTEs:	0.46 (overall FTEs in the Health and Human Services Department decreased by 1.37 FTE)
Proposed Change in Performance:	No significant change.
Other:	The 2012 budget percentage for the first performance measure below is 10% greater than the established Federal standard of 75%.

Core Services

- Abuse and neglect reporting, evaluation and assessment
- Crisis intervention services
- Foster Care recruitment, certification, training and support
- Community Resource referrals
- Treatment Planning
- Supervised visitation and planning
- Mentoring Services
- Discharge Planning
- Professional consultations
- Community collaborations

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of the children/families with a confirmed abuse/neglect finding who do not have another confirmed incident of abuse/neglect within six months of initial contact.	Result	85.2%	75%	96%	85%
Percentage of children (0 to 18 years of age) and youth with an open case who achieve permanency (living situation) within 12 months.	Result	New Measure	75%	75%	75%



070

Child Support Enforcement Program

Purpose Statement

The purpose of the Child Support Enforcement Program is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	30,284	57,899	66,026	67,544
Charges for Services	765	0	640	640
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	31,049	57,899	66,666	68,184
Expenditures				
Personnel	70,812	73,075	72,733	74,599
Supplies	33	0	32	40
Purchased Services	19,675	2,300	1,764	1,800
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	12,000	20,138	19,970
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,520	87,375	94,667	96,409
Excess Revenues / (Net Cost to the County)	(59,471)	(29,476)	(28,001)	(28,225)
General Appropriation Required	59,471	29,476	28,001	28,225
Budget Variance	(30,612)	0	1,475	0



365

Child Support Enforcement Activity

Purpose Statement

The purpose of the Child Support Enforcement Activity is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	30,284	57,899	66,026	67,544
Charges for Services	765	0	640	640
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	31,049	57,899	66,666	68,184
Expenditures				
Personnel	70,812	73,075	72,733	74,599
Supplies	33	0	32	40
Purchased Services	19,675	2,300	1,764	1,800
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	12,000	20,138	19,970
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,520	87,375	94,667	96,409
Excess Revenues / (Net Cost to the County)	(59,471)	(29,476)	(28,001)	(28,225)
General Appropriation Required	59,471	29,476	28,001	28,225
Budget Variance	(30,612)	0	1,475	0



Budget Changes

Proposed Change in Funding:	17.76%, mostly an increase in State funding to offset increases in expenditures.
Proposed Change in FTEs:	No change.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Paternity determinations and court orders
- Child support orders
- Medical/health care orders
- Child Support Modifications
- Child support enforcement services

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of current support paid.	Result	67.7%	63%	56.4%	63%
Percentage of arrears cases with a payment during the State fiscal year.	Result	74.6%	70%	71%	70%



360
Multicultural Resources Program

Purpose Statement

The purpose of the Multicultural Resources Program is to provide client services, access to health care and cultural competency development to residents, businesses, organizations and County departments so they can receive and provide culturally appropriate services and responses.

The Multicultural Resources program has been discontinued for the 2012 Budget

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	42,211	30,585	18,259	0
Charges for Services	6,016	11,700	7,900	0
Contributions and Other Grants	58,317	59,588	84,142	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	106,544	101,873	110,301	0
Expenditures				
Personnel	82,570	79,329	68,360	0
Supplies	24,235	17,844	690	0
Purchased Services	3,568	9,409	45,572	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	70	50	50	0
Total Expenditures	110,443	106,632	114,671	0
Excess Revenues / (Net Cost to the County)	(3,899)	(4,759)	(4,370)	0
General Appropriation Required	3,899	4,759	4,370	0
Budget Variance	3,865	0	389	0



540
Multicultural Client Services Activity

Purpose Statement

The purpose of the Multicultural Client Services Activity is to provide client services, access to health care and cultural competency development to residents, businesses, organizations and County departments so they can receive and provide culturally appropriate services and responses.

The Multicultural Client Services Activity has been discontinued for the 2012 Budget

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	42,211	30,585	18,259	0
Charges for Services	6,016	11,700	7,900	0
Contributions and Other Grants	58,317	59,588	84,142	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	106,544	101,873	110,301	0
Expenditures				
Personnel	82,570	79,329	68,360	0
Supplies	24,235	17,844	690	0
Purchased Services	3,568	9,409	45,572	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	70	50	50	0
Total Expenditures	110,443	106,632	114,671	0
Excess Revenues / (Net Cost to the County)	(3,899)	(4,759)	(4,370)	0
General Appropriation Required	3,899	4,759	4,370	0
Budget Variance	3,865	0	389	0



480

Senior Resources Program

Purpose Statement

The purpose of the Senior Resources Program is to provide information, assessment, case management, advocacy and referral services to adults and families so they can have an improved quality of life.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	79,130	95,000	96,163	100,835
Charges for Services	6,137	200	234	200
Contributions and Other Grants	68,836	47,929	33,894	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	154,103	143,129	130,291	102,035
Expenditures				
Personnel	163,909	151,784	131,424	123,268
Supplies	38,678	6,731	4,635	4,365
Purchased Services	21,409	27,815	39,342	26,463
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	223,997	186,330	175,401	154,096
Excess Revenues / (Net Cost to the County)	(69,894)	(43,201)	(45,110)	(52,061)
General Appropriation Required	69,894	43,201	45,110	52,061
Budget Variance	9,414	0	(1,909)	0



**530
Senior Resources Activity**

Purpose Statement

The purpose of the Senior Resources Activity is to provide information, assessment, case management, and advocacy and referral services to adults and families so they can have an improved quality of life.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	79,130	95,000	96,163	100,835
Charges for Services	6,137	200	234	200
Contributions and Other Grants	68,836	47,929	33,894	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	154,103	143,129	130,291	102,035
Expenditures				
Personnel	163,909	151,784	131,424	123,268
Supplies	38,678	6,731	4,635	4,365
Purchased Services	21,409	27,815	39,342	26,463
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	223,997	186,330	175,401	154,096
Excess Revenues / (Net Cost to the County)	(69,894)	(43,201)	(45,110)	(52,061)
General Appropriation Required	69,894	43,201	45,110	52,061
Budget Variance	9,414	0	(1,909)	0



Budget Changes

Proposed Change in Funding:	-28.71% due to the loss of the Healthy Aging Initiative Grant. Expenditures have been reduced accordingly.
Proposed Change in FTEs:	-0.61 (overall FTEs in the Health and Human Services Department decreased by 1.37 FTE)
Proposed Change in Performance:	No change.
Other:	Some Sr. Resources costs have been allocated to supervision of Financial and Support Services, thus additional work load demands in direct Sr. Resources.

Core Services

- Neglect and abuse findings and responses
- Home based visits and case management services
- Court appointed visits and reports
- Long term care planning and counseling
- Insurance counseling services- Medicare, Medicaid, private
- Education and information on aging topics
- Legal form assistance (powers of attorney, health care directives)
- Referrals for care services (mental health, veterans, in-home care)
- Senior transportation services county-wide
- Senior meals site services and home delivered meals

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of surveyed individuals receiving home-based services who report an improved quality of life.	Result	92.5%	75%	95%	90%
Percentage of responses to adult protection referrals that are timely.	Result	100%	90%	92.2%	90%



**410
Public Health Program**

Purpose Statement

The purpose of the Public Health Program is to provide child, family and community health services along with family planning programs to the residents of Gunnison County so they can be healthy and safe.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	601,770	502,940	495,330	427,499
Charges for Services	89,054	74,200	75,133	78,300
Contributions and Other Grants	106,728	84,587	120,529	131,175
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	4,000	3,000	0	0
Other Financing Sources and Misc.	0	0	6,783	13,734
Total Revenues	801,552	664,727	697,775	650,708
Expenditures				
Personnel	605,452	403,120	411,761	408,923
Supplies	289,800	114,045	106,087	102,976
Purchased Services	56,376	170,787	171,959	161,982
Community Prgms/Contributions	0	0	19,447	2,350
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	951,627	687,952	709,253	676,231
Excess Revenues / (Net Cost to the County)	(150,075)	(23,225)	(11,478)	(25,524)
General Appropriation Required	150,075	23,225	11,478	25,524
Budget Variance	(16,234)	0	11,747	0



550

Child and Family Health Activity

Purpose Statement

The purpose of the Child and Family Health Activity is to provide education, health care and referral services to children and families so they can receive age-appropriate prevention health services.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	229,502	214,523	221,886	219,142
Charges for Services	6,984	3,400	7,933	4,100
Contributions and Other Grants	40,464	30,648	48,224	111,717
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	4,000	3,000	0	0
Other Financing Sources and Misc.	0	0	6,783	13,734
Total Revenues	280,951	251,571	284,825	348,693
Expenditures				
Personnel	165,505	205,084	215,353	285,540
Supplies	72,019	19,610	19,841	18,326
Purchased Services	3,525	35,134	44,215	58,922
Community Prgms/Contributions	0	0	10,847	2,350
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	241,049	259,828	290,257	365,138
Excess Revenues / (Net Cost to the County)	39,901	(8,257)	(5,431)	(16,445)
General Appropriation Required	0	8,257	5,431	16,445
Budget Variance	(2,194)	0	2,826	0



Budget Changes

Proposed Change in Funding:	38.61%, largely due to movement of most of the remaining Multicultural Resources private grants to this activity.
Proposed Change in FTEs:	0.28 (overall FTEs in the Health and Human Services Department decreased by 1.37 FTE)
Proposed Change in Performance:	No change.
Other:	

Core Services

- Immunizations
- Child Care site visits and consultations
- Nurse Home Visits
- Nurturing Parenting Program Classes
- Women, Infant and Children (WIC) Nutritional program services
- Dental Referrals and financial assistance
- Information, education and referrals

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of children who are fully immunized by age two as reported in the annual review.	Result	74.1%	80%	80%	80%
Maintain obesity rate of 10% or less for children two-to-five years of age	Result	7.5%	10%	10%	10%



555

Community Health Services Activity

Purpose Statement

The purpose of the Community Health Services Activity is to provide prevention, screening, preparedness and inspection services to residents of Gunnison County so they can have access to information in order to enhance their level of wellness and safety.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	263,664	165,118	146,546	78,616
Charges for Services	39,271	20,800	20,800	27,800
Contributions and Other Grants	66,263	53,939	72,305	19,458
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	369,198	239,857	239,651	125,874
Expenditures				
Personnel	354,487	117,690	115,556	52,334
Supplies	148,968	31,862	20,221	15,178
Purchased Services	41,018	96,135	92,071	64,926
Community Prgms/Contributions	0	0	8,600	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	544,472	245,687	236,448	132,438
Excess Revenues / (Net Cost to the County)	(175,274)	(5,830)	3,203	(6,564)
General Appropriation Required	175,274	5,830	0	6,564
Budget Variance	(5,447)	0	9,033	0



Budget Changes

Proposed Change in Funding:	-47.52% Decrease due to completion of 5-year Colorado Trust grant for regional partnership that included environmental health services, completion of one year NACCHO grant (\$30,000), reduction in state emergency preparedness contract, and elimination of state dollars for chronic disease (\$42,000) and tobacco prevention.
Proposed Change in FTEs:	-1.56 (overall FTEs in the Health and Human Services Department decreased by 1.37 FTE)
Proposed Change in Performance:	Chronic disease health screenings and tobacco education services are no longer available to the general public. Environmental Health services will be restricted to childcare and restaurant inspections only, and the numbers served will be reduced by 50%. Air and water quality services will be eliminated.
Other:	

Core Services

- Flu Clinics and Community Education Sessions
- Nurse Training Sessions
- Emergency Preparedness Services
- Cardiovascular, Cancer, Pulmonary Disease Screenings
- Exercise Programs
- Health Education sessions
- Consumer Protection and Food Safety
- Tobacco and Substance Abuse Prevention
- Early Childhood Council Services
- Disease Investigations and Intervention Services

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of reported conditions as defined by Colorado Board of Health for disease surveillance that are investigated and the CERDS data is complete.	Result	New Measure	85%	93.75%	90%



560
Family Planning Activity

Purpose Statement

The purpose of the Family Planning Activity is to provide health services to residents of Gunnison County so they can achieve optimal reproductive health.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	108,605	123,299	126,899	129,741
Charges for Services	42,799	50,000	46,400	46,400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	151,404	173,299	173,299	176,141
Expenditures				
Personnel	85,460	80,346	80,852	71,049
Supplies	68,814	62,573	66,025	69,472
Purchased Services	11,833	39,518	35,672	38,134
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	166,106	182,437	182,549	178,655
Excess Revenues / (Net Cost to the County)	(14,703)	(9,138)	(9,250)	(2,515)
General Appropriation Required	14,703	9,138	9,250	2,515
Budget Variance	(8,594)	0	(112)	0



Budget Changes

Proposed Change in Funding:	1.64% - No significant change.
Proposed Change in FTEs:	-0.12
Proposed Change in Performance:	No change.
Other:	

Core Services

- Reproductive Health Examinations
- Healthy Sexuality Community Education Sessions
- Sexually Transmitted Disease Screening and Treatment Services
- Contraception Methods
- Referrals
- Case management follow-up contacts
- Family Planning State Reports

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of family planning clients receiving services who are male.	Result	10.6%	12.5%	12.5%	12.5%
Keep the rate for unintended births at or below 20% of total live births.	Result	17.4%	20%	20%	20%

Mission Statement

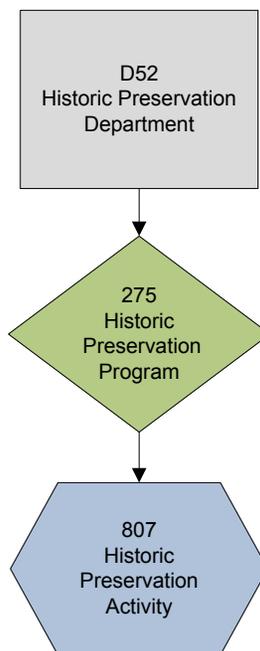
The mission of the Historic Preservation Department is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Department is also responsible to make the community aware of historical information that is available to them.

Department Director

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(970) 641-5347

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www.GunnisonHistoricPreservation.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	2,621	2,697	2,697	2,750
Supplies	233	409	280	280
Purchased Services	3,414	3,883	4,012	2,150
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	6,268	6,989	6,989	5,180
Excess Revenues / (Net Cost to the County)	(6,268)	(6,989)	(6,989)	(5,180)
General Appropriation Required	6,268	6,989	6,989	5,180
Budget Variance	1,581	0	(0)	0

Department Resources Restated by Fund

Revenues				
Total Revenues	0	0	0	0
Expenditures				
General Fund	6,268	6,989	6,989	5,180
Total Expenditures	6,268	6,989	6,989	5,180



275
Historic Preservation Program

Purpose Statement

The mission of the Historic Preservation Program is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Commission has to meet the requirements of the Colorado Historical Society Certified Local Government. The Department is also responsible to make the community aware of historical information that is available to them.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	2,621	2,697	2,697	2,750
Supplies	233	409	280	280
Purchased Services	3,414	3,883	4,012	2,150
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	6,268	6,989	6,989	5,180
Excess Revenues / (Net Cost to the County)	(6,268)	(6,989)	(6,989)	(5,180)
General Appropriation Required	6,268	6,989	6,989	5,180
Budget Variance	1,581	0	(0)	0



807

Historic Preservation Activity

Purpose Statement

The mission of the Historic Preservation Activity is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	2,621	2,697	2,697	2,750
Supplies	233	409	280	280
Purchased Services	3,414	3,883	4,012	2,150
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	6,268	6,989	6,989	5,180
Excess Revenues / (Net Cost to the County)	(6,268)	(6,989)	(6,989)	(5,180)
General Appropriation Required	6,268	6,989	6,989	5,180
Budget Variance	1,581	0	(0)	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Historic Preservation Register property owner consultations
- Colorado Historical Society Certified Local Government requirement fulfillments
- Website services
- Brochures
- Educational program sessions
- Native Gunnison County resident interviews
- State and National Historic Preservation participations
- Board of County Commissioner landmark recommendations
- Historic site mapping services
- Films made in Gunnison County

Key Performance Measures

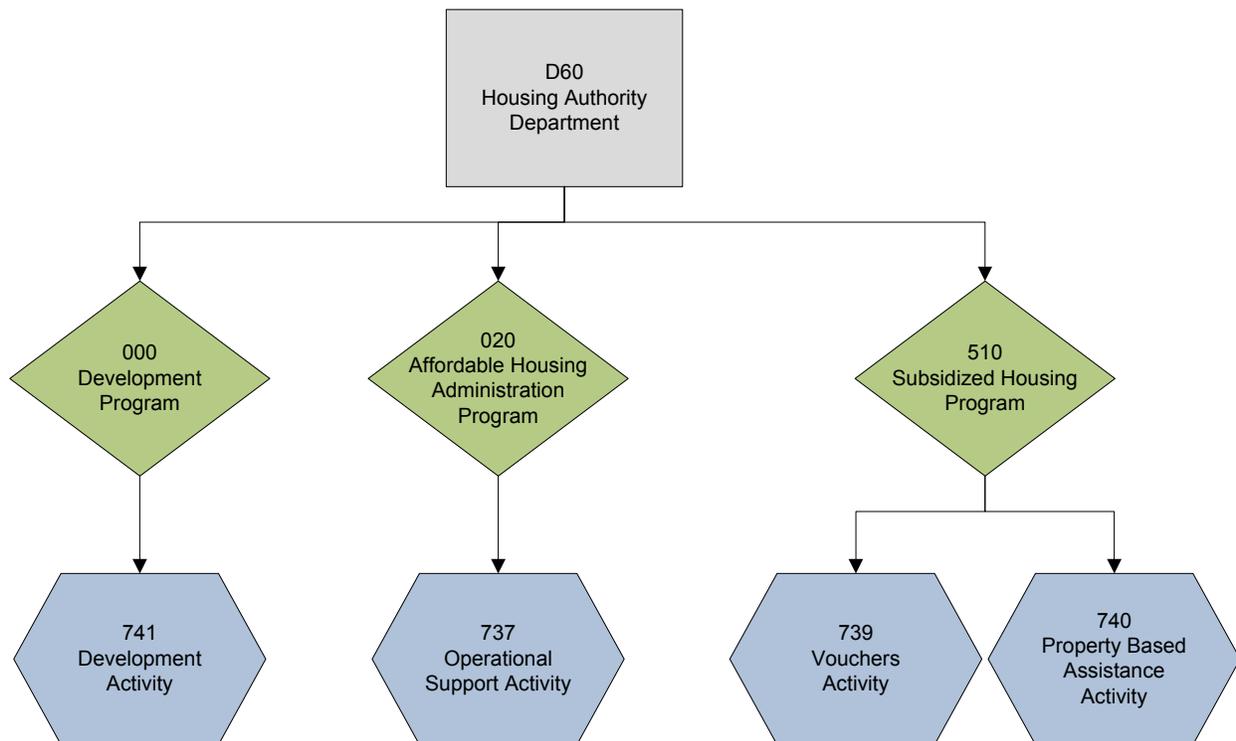
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of potential historical, cultural or architectural landmarks identified by the Commission that are adopted by the Gunnison County Board of County Commissioners.	Result	New Measure	New Measure	100%	100%
Percentage of property owner applications resulting in landmark designation.	Result	New Measure	New Measure	100%	100%

Mission Statement

The mission of the Gunnison County Housing Authority (GCHA) is to provide affordable housing, support and advocacy services to low- and moderate-income residents so they can live in safe, quality and energy-efficient affordable housing.

Department Director

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Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	309,170	360,389	229,214	229,812
Charges for Services	15,587	15,670	15,893	15,893
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,915	1,000	1,107	1,000
Investment Income	769	825	320	320
Interfund Revenues	317	300	34	34
Transfers In	233,896	239,203	254,230	195,899
Other Financing Sources and Misc.	142,948	149,089	179,319	189,464
Total Revenues	704,601	766,475	680,117	632,422
Expenditures				
Personnel	197,727	203,613	193,852	210,134
Supplies	6,605	6,776	4,192	6,200
Purchased Services	212,687	276,751	147,766	159,118
Community Prgms/Contributions	0	0	0	0
Financing Costs	193,828	180,428	186,516	177,220
Transfers Out	67,656	79,141	79,141	73,428
Capital Outlay	18,720	32,600	26,395	27,000
Miscellaneous (Extraordinary/Special)	6,460	1,000	19,176	1,000
Total Expenditures	703,682	780,310	657,038	654,100
Excess Revenues / (Net Cost to the County)	919	(13,834)	23,080	(21,677)
General Appropriation Required	0	13,834	0	21,677
Budget Variance	22,502	0	36,914	0

Department Resources Restated by Fund

Revenues				
Housing Authority Fund	452,906	514,271	424,279	376,695
Senior Housing Fund	215,208	215,716	219,350	219,240
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Revenues	704,601	766,475	680,117	632,422
Expenditures				
Housing Authority Fund	452,797	515,897	380,802	378,174
Senior Housing Fund	214,397	227,925	239,747	239,438
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Expenditures	703,682	780,310	657,038	654,100



**000
Development Program**

Purpose Statement

The purpose of the Development Program is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	87,840	135,000	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	233,896	134,203	149,230	115,899
Other Financing Sources and Misc.	6,000	20,863	33,065	61,386
Total Revenues	327,736	290,066	182,295	177,285
Expenditures				
Personnel	33,875	35,794	35,148	39,606
Supplies	382	873	53	0
Purchased Services	96,327	144,025	22,757	27,002
Community Prgms/Contributions	0	0	0	0
Financing Costs	106,679	106,882	106,881	106,882
Transfers Out	1,500	0	0	0
Capital Outlay	(9,142)	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	229,621	287,574	164,840	173,490
Excess Revenues / (Net Cost to the County)	98,115	2,492	17,455	3,795
General Appropriation Required	0	0	0	0
Budget Variance	14,446	0	14,963	0



**741
Development Activity**

Purpose Statement

The purpose of the Development Activity is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	87,840	135,000	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	233,896	134,203	149,230	115,899
Other Financing Sources and Misc.	6,000	20,863	33,065	61,386
Total Revenues	327,736	290,066	182,295	177,285
Expenditures				
Personnel	33,875	35,794	35,148	39,606
Supplies	382	873	53	0
Purchased Services	96,327	144,025	22,757	27,002
Community Prgms/Contributions	0	0	0	0
Financing Costs	106,679	106,882	106,881	106,882
Transfers Out	1,500	0	0	0
Capital Outlay	(9,142)	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	229,621	287,574	164,840	173,490
Excess Revenues / (Net Cost to the County)	98,115	2,492	17,455	3,795
General Appropriation Required	0	0	0	0
Budget Variance	14,446	0	14,963	0

Budget Changes

Proposed Change in Funding:	-38.88% There will be no Mutual Self Help program in 2012. The county will have seven rental units which will change the funding for development activities.
Proposed Change in FTEs:	0.07, reallocated from other activities within this department
Proposed Change in Performance:	The focus of the Acquisition and New Development Program is very different for 2012. The development of Mutual Self Help housing units through USDA Rural Development will not be continued in 2012. In 2012 this Program will continue to acquire deed restricted properties which go into foreclosure, and which meet pre-set economic standards, in order to preserve the county's affordable housing stock (this is a strategy which started in 2009). In addition, this activity will continue to try to develop additional low-income and affordable workforce housing by partnering with other development entities such as Habitat for Humanity and the private sector.
Other:	

Core Services

- Housing units
- Lease agreements
- Foreclosure purchases
- Grant applications and financial packages
- Public information notices
- Mutual Self-Help approvals

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Increase in affordable ownership and rental housing units.	Result	New Measure	5	7	3
Number of existing affordable housing units that were preserved from foreclosure.	Result	1	2	6	3



020

Affordable Housing Administration Program

Purpose Statement

The purpose of the Affordable Housing Administration Program is to provide customer service, housing and homeownership information services to residents of Gunnison County so they can make informed decisions about affordable housing.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	78,960	79,251	80,002	80,604
Charges for Services	15,587	15,670	15,793	15,793
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	304	250	0	0
Interfund Revenues	317	300	34	34
Transfers In	0	105,000	105,000	80,000
Other Financing Sources and Misc.	12,110	6,121	23,797	5,621
Total Revenues	107,278	206,592	224,626	182,052
Expenditures				
Personnel	124,633	67,733	61,938	44,919
Supplies	5,577	1,328	2,577	2,550
Purchased Services	26,807	21,935	18,739	15,824
Community Prgms/Contributions	0	0	0	0
Financing Costs	3	1	1	0
Transfers Out	66,156	79,141	79,141	73,428
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	223,176	170,138	162,395	136,721
Excess Revenues / (Net Cost to the County)	(115,898)	36,454	62,231	45,331
General Appropriation Required	115,898	0	0	0
Budget Variance	(7,335)	0	25,777	0



**737
Operational Support Activity**

Purpose Statement

The purpose of the Operational Support Activity is to provide office management, customer service, monitoring and information services to housing clients and residents of Gunnison County so they can make informed decisions about affordable housing.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	78,960	79,251	80,002	80,604
Charges for Services	15,587	15,670	15,793	15,793
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	304	250	0	0
Interfund Revenues	317	300	34	34
Transfers In	0	105,000	105,000	80,000
Other Financing Sources and Misc.	12,110	6,121	23,797	5,621
Total Revenues	107,278	206,592	224,626	182,052
Expenditures				
Personnel	122,304	67,318	61,938	44,919
Supplies	5,577	1,328	2,577	2,550
Purchased Services	26,807	21,935	18,739	15,824
Community Prgms/Contributions	0	0	0	0
Financing Costs	3	1	1	0
Transfers Out	66,156	79,141	79,141	73,428
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	220,847	169,723	162,395	136,721
Excess Revenues / (Net Cost to the County)	(113,569)	36,869	62,231	45,331
General Appropriation Required	113,569	0	0	0
Budget Variance	(18,238)	0	25,362	0

Budget Changes

Proposed Change in Funding:	-11.88%, largely due to a decrease in required resources being transferred from the General Fund (a reduction from \$105,000 to \$80,000).
Proposed Change in FTEs:	-0.34, reallocated to other activities within this department
Proposed Change in Performance:	Individually the administrative assistant will be spending more time doing operational support functions; the executive director will shift emphasis from this activity to improving performance in the subsidized housing programs.
Other:	This decrease is due primarily to the lessened emphasis on Homeownership Counseling. This program is not being funded by HUD and while staff will continue to seek other sources of revenue for this program, none is anticipated at this time.

Core Services

- Fiscal management statements
- Accountability reports
- Grant management services
- Advertisements
- Leasing agreements
- Rent comparables

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of responses to customer inquiries that are provided within two business days.	Result	New Measure	95%	80%	95%
Percentage of customers rating GCHA's performance as "Satisfactory" or better.	Result	New Measure	80%	80%	80%



**738
Homeowner Counseling Activity**

Purpose Statement

The purpose of the Homeowner Counseling Activity is to provide housing and homeownership education and information services to eligible residents of Gunnison County so they can obtain housing without public subsidy that utilizes a maximum of 30% of their income.

The Homeowner Counseling Activity has been discontinued for the 2012 Budget

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	2,329	415	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,329	415	0	0
Excess Revenues / (Net Cost to the County)	(2,329)	(415)	0	0
General Appropriation Required	2,329	415	0	0
Budget Variance	10,903	0	415	0



510
Subsidized Housing Program

Purpose Statement

The purpose of the Subsidized Housing Program is to provide subsidized rental housing services to low-income residents so they can have safe, quality and affordable housing where they are satisfied to live.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	142,370	146,138	149,212	149,208
Charges for Services	0	0	100	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,915	1,000	1,107	1,000
Investment Income	464	575	320	320
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	124,838	122,105	122,457	122,457
Total Revenues	269,587	269,817	273,196	273,085
Expenditures				
Personnel	39,219	100,086	96,766	125,609
Supplies	645	4,575	1,562	3,650
Purchased Services	89,553	110,791	106,270	116,293
Community Prgms/Contributions	0	0	0	0
Financing Costs	87,146	73,545	79,634	70,338
Transfers Out	0	0	0	0
Capital Outlay	27,862	32,600	26,395	27,000
Miscellaneous (Extraordinary/Special)	6,460	1,000	19,176	1,000
Total Expenditures	250,885	322,597	329,802	343,889
Excess Revenues / (Net Cost to the County)	18,702	(52,780)	(56,606)	(70,804)
General Appropriation Required	0	52,780	56,606	70,804
Budget Variance	15,391	0	(3,826)	0



739
Vouchers Activity

Purpose Statement

The purpose of the Vouchers Activity is to provide subsidized rental housing assistance services to eligible residents of Gunnison County so they can locate and live in quality, affordable housing.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	17,891	17,613	17,358	17,358
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	17,891	17,613	17,358	17,358
Expenditures				
Personnel	0	50,043	47,196	59,955
Supplies	0	3,325	687	2,750
Purchased Services	0	4,816	5,685	5,259
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	58,184	53,567	67,964
Excess Revenues / (Net Cost to the County)	17,891	(40,571)	(36,209)	(50,606)
General Appropriation Required	0	40,571	36,209	50,606
Budget Variance	(2,488)	0	4,362	0

Budget Changes

Proposed Change in Funding:	-1.45% HUD has cut the administrative fees for this program, forcing the local authorities to pick up more of the cost.
Proposed Change in FTEs:	0.11, reallocated to other activities within this department
Proposed Change in Performance:	No change.
Other:	

Core Services

- Vouchers
- Rent assistance payments
- Utility assistance payments
- Leases
- Housing consultations
- Home inspections

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of subsidized housing recipients who report being "Satisfied" or better with their housing.	Result	New Measure	80%	80%	80%
Percentage of items on the annual facility inspection that are determined to be safe and/or updated.	Result	New Measure	98%	98%	98%

740 Property Based Assistance Activity

Purpose Statement

The purpose of the Property Based Assistance Activity is to provide housing and support services to low-income senior and disabled residents so they can have a safe, affordable place where they are satisfied to live.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	124,479	128,525	131,854	131,850
Charges for Services	0	0	100	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,915	1,000	1,107	1,000
Investment Income	464	575	320	320
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	124,838	122,105	122,457	122,457
Total Revenues	251,696	252,204	255,838	255,727
Expenditures				
Personnel	39,219	50,043	49,570	65,654
Supplies	645	1,250	875	900
Purchased Services	89,553	105,975	100,585	111,034
Community Prgms/Contributions	0	0	0	0
Financing Costs	87,146	73,545	79,634	70,338
Transfers Out	0	0	0	0
Capital Outlay	27,862	32,600	26,395	27,000
Miscellaneous (Extraordinary/Special)	6,460	1,000	19,176	1,000
Total Expenditures	250,885	264,413	276,235	275,926
Excess Revenues / (Net Cost to the County)	811	(12,209)	(20,397)	(20,198)
General Appropriation Required	0	12,209	20,397	20,198
Budget Variance	17,879	0	(8,188)	0

Budget Changes

Proposed Change in Funding:	1.40%, no significant change.
Proposed Change in FTEs:	0.16, reallocated to other activities within this department
Proposed Change in Performance:	In terms of maintenance & upkeep, we will be changing all of the locks on the apartment doors to dead bolts to increase the safety of the tenants and to eliminate the possibility of locking themselves out of their units. We will also be replacing the interior corridor lights to make it easier to see the locks. We will also be re-painting the exterior. It is our goal to increase resident satisfaction as reflected in the annual survey from 80% to 85%.
Other:	Staff will continue to apply for a multi-family weatherization grant, which if awarded, would mean that we would upgrade the heating system and hot water heaters at Mt. View. We hope to replace the windows with new, energy-efficient windows if we get the grant.

Core Services

- Apartments
- Leases
- Maintenance and/or capital improvements
- Home inspections
- Background checks
- Eligibility determinations

Key Performance Measures

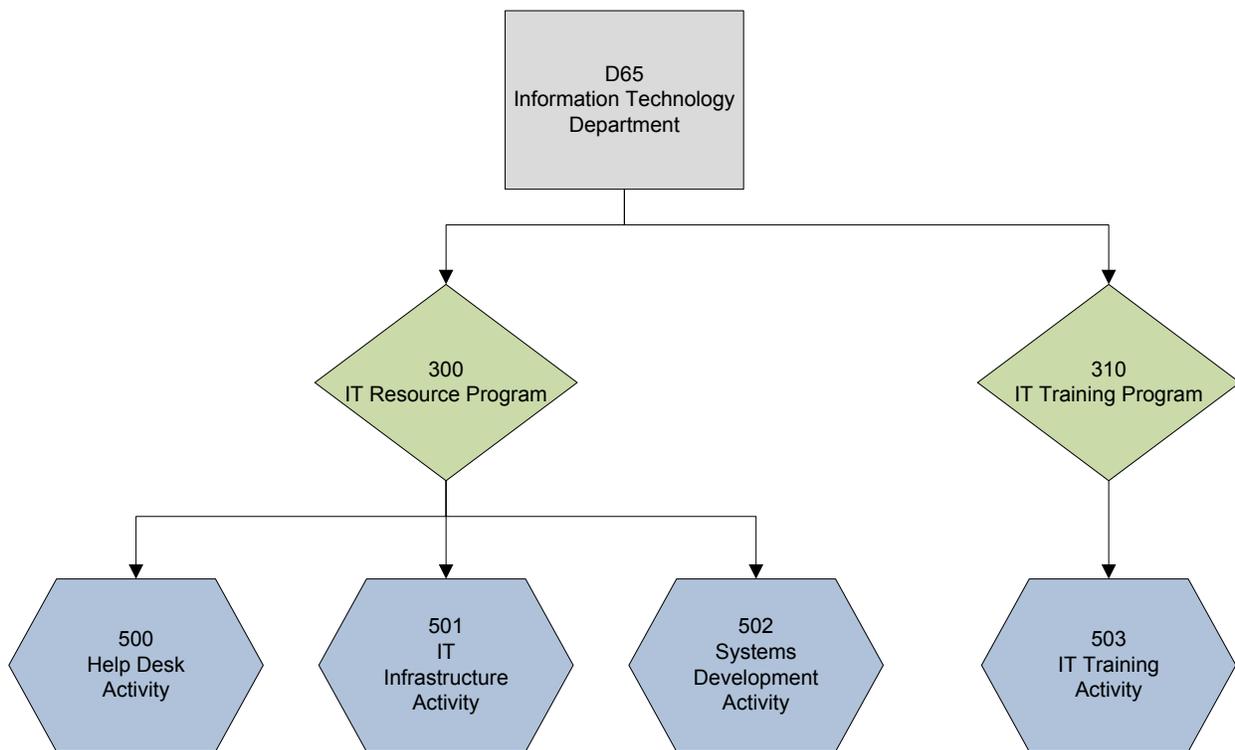
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of items on the annual facility inspection that are determined to be safe and/or updated.	Result	98%	98%	98%	98%
Percentage of Real Estate Assessment Center (REAC) inspections that score 90 or above (every three years).	Result	98%	90%	98%	98%

Mission Statement

The mission of the Information Technology Department is to provide IT infrastructure, personal computing, communications, policy and support services to Gunnison County departments so they can communicate without interruption, achieve their operational results and fulfill their mission.

Department Director

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Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	62,629	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	541,792	544,966	523,774	532,855
Transfers In	380,652	133,200	133,200	0
Other Financing Sources and Misc.	2,071	0	125	0
Total Revenues	987,144	678,166	657,099	532,855
Expenditures				
Personnel	139,850	155,638	155,638	162,789
Supplies	51,533	53,450	95,208	81,113
Purchased Services	108,715	135,728	125,262	176,994
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	56,131	48,891	48,891	65,568
Capital Outlay	558,462	403,500	189,700	196,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	914,691	797,207	614,699	682,964
Excess Revenues / (Net Cost to the County)	72,453	(119,041)	42,400	(150,109)
General Appropriation Required	0	119,041	0	150,109
Budget Variance	175,110	0	161,440	0

Department Resources Restated by Fund

Revenues				
ISF-II	987,144	678,166	657,099	532,855
Total Revenues	987,144	678,166	657,099	532,855
Expenditures				
ISF-II	914,691	797,207	614,699	682,964
Total Expenditures	914,691	797,207	614,699	682,964



300
IT Resource Program

Purpose Statement

The purpose of the IT Resource Program is to provide help desk, infrastructure and development services to County departments so they can conduct their business in a well-supported, secure and compatible computing environment with adequate capacity.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	62,629	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	541,792	527,965	506,773	518,580
Transfers In	380,652	133,200	133,200	0
Other Financing Sources and Misc.	2,071	0	125	0
Total Revenues	987,144	661,165	640,098	518,580
Expenditures				
Personnel	139,850	151,925	151,925	161,826
Supplies	51,533	53,450	95,208	81,113
Purchased Services	108,715	122,440	112,128	163,682
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	56,131	48,891	48,891	65,568
Capital Outlay	558,462	403,500	189,700	196,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	914,691	780,206	597,852	668,689
Excess Revenues / (Net Cost to the County)	72,453	(119,041)	42,246	(150,109)
General Appropriation Required	0	119,041	0	150,109
Budget Variance	175,110	0	161,286	0



**500
Help Desk Activity**

Purpose Statement

The purpose of the Help Desk Activity is to provide hardware, software, connectivity and rapid response services to County departments so they can do their work in an electronic environment and have their questions answered and problems solved in a timely fashion.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	119,027	123,166	159,711
Transfers In	0	0	0	0
Other Financing Sources and Misc.	200	0	0	0
Total Revenues	200	119,027	123,166	159,711
Expenditures				
Personnel	0	54,474	54,474	67,109
Supplies	0	200	45,312	45,200
Purchased Services	0	11,353	3,798	47,402
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	58,879	53,000	8,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	58,879	119,027	111,584	159,711
Excess Revenues / (Net Cost to the County)	(58,679)	0	11,582	0
General Appropriation Required	58,679	0	0	0
Budget Variance	21,671	0	11,582	0



Budget Changes

Proposed Change in Funding:	34.18%, a reallocation between activities as computer services fees remain unchanged.
Proposed Change in FTEs:	0.13, reallocated from other activities within the department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Help Desk Responses
- Purchases and Support for phones, desktop and laptop computers, printers, fax machines, email accounts, photo copiers and postage machines.
- System Log-On Accounts
- Application Updates
- Application Installations and Updates
- Data Recoveries

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of HIGH-priority support tickets that are resolved within one day of the request.	Result	New Measure	75%	81.5%	75%
Percentage of NORMAL-priority support tickets that are resolved within two days of the request.	Result	New Measure	85%	85%	85%



**501
IT Infrastructure Activity**

Purpose Statement

The purpose of the IT Infrastructure Activity is to provide systems, network and security services to County departments so they can communicate and operate in secure environments, have adequate systems capacity and experience minimal down time.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	541,792	408,938	383,607	358,869
Transfers In	0	71,500	71,500	0
Other Financing Sources and Misc.	1,871	0	125	0
Total Revenues	543,663	480,438	455,232	358,869
Expenditures				
Personnel	139,850	89,669	89,669	94,717
Supplies	51,533	53,250	49,896	35,913
Purchased Services	108,715	111,087	108,330	116,280
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	56,131	48,891	48,891	65,568
Capital Outlay	192,882	138,800	120,000	46,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	549,111	441,697	416,786	358,978
Excess Revenues / (Net Cost to the County)	(5,448)	38,741	38,446	(109)
General Appropriation Required	5,448	0	0	109
Budget Variance	(25,931)	0	(296)	0



Budget Changes

Proposed Change in Funding:	-25.30%, due to reallocation of computer service fees and since 2011 included a transfer from the Sales Tax fund to support installation of networking equipment in the new Public Safety Center.
Proposed Change in FTEs:	-0.10, reallocated to other activities in this department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Servers
- Network
- Phone System
- Internet Connectivity
- Security Systems
- Systems Management Services
- System Backup, Recovery, and Disaster Recovery

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of work days when departments have adequate server or network capacity to conduct their business.	Result	New Measure	99%	82.2%	99%
Percentage of work days when internet use does not exceed 90% of available bandwidth.	Result	New Measure	75%	75%	75%



**502
Systems Development Activity**

Purpose Statement

The purpose of the Systems Development Activity is to provide analysis and consultation services to County departments so they can make informed decisions regarding the functionality and timing of new systems and applications, as well as compatibility with existing IT infrastructure.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	62,629	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	380,652	61,700	61,700	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	443,281	61,700	61,700	0
Expenditures				
Personnel	0	7,782	7,782	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	306,702	211,700	61,700	150,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	306,702	219,482	69,482	150,000
Excess Revenues / (Net Cost to the County)	136,580	(157,782)	(7,782)	(150,000)
General Appropriation Required	0	157,782	7,782	150,000
Budget Variance	179,370	0	150,000	0



Budget Changes

Proposed Change in Funding:	-91.09%. No software or system development requiring outside resources are anticipated except for a small outlay for the Clerk's new information system.
Proposed Change in FTEs:	No FTEs are allocated to this activity.
Proposed Change in Performance:	None.
Other:	The budget includes the use of reserve funds (previously transferred from Sales tax) to purchase a countywide Document Management System.

Core Services

- Systems Purchasing Consultations
- System Analyses

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of department heads reporting that they had the information they needed to make informed systems decisions.	Result	New Measure	50%	50%	50%



**310
IT Training Program**

Purpose Statement

The purpose of the IT Training Program is to provide orientation and training services to County departments so they can build the capacity of their employees to be proficient in Microsoft Windows and Office Suite, understand County policy regarding the use of IT resources and participate in security practices.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	17,001	17,001	14,275
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	17,001	17,001	14,275
Expenditures				
Personnel	0	3,713	3,713	963
Supplies	0	0	0	0
Purchased Services	0	13,288	13,134	13,312
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	17,001	16,847	14,275
Excess Revenues / (Net Cost to the County)	0	0	154	0
General Appropriation Required	0	0	0	0
Budget Variance	0	0	154	0



**503
IT Training Activity**

Purpose Statement

The purpose of the IT Training Activity is to provide orientation and training services to County departments so they can build the capacity of their employees to be proficient in Microsoft Windows and Office Suite, understand County policy regarding the use of IT resources and participate in security practices.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	17,001	17,001	14,275
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	17,001	17,001	14,275
Expenditures				
Personnel	0	3,713	3,713	963
Supplies	0	0	0	0
Purchased Services	0	13,288	13,134	13,312
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	17,001	16,847	14,275
Excess Revenues / (Net Cost to the County)	0	0	154	0
General Appropriation Required	0	0	0	0
Budget Variance	0	0	154	0



Budget Changes

Proposed Change in Funding:	-16.03%, as computer services fees were redirected to other activities where needed.
Proposed Change in FTEs:	-0.03, reallocated to other activities in this department.
Proposed Change in Performance:	None.
Other:	

Core Services

- Microsoft Applications Training Sessions
- New Employee Orientations

Key Performance Measures

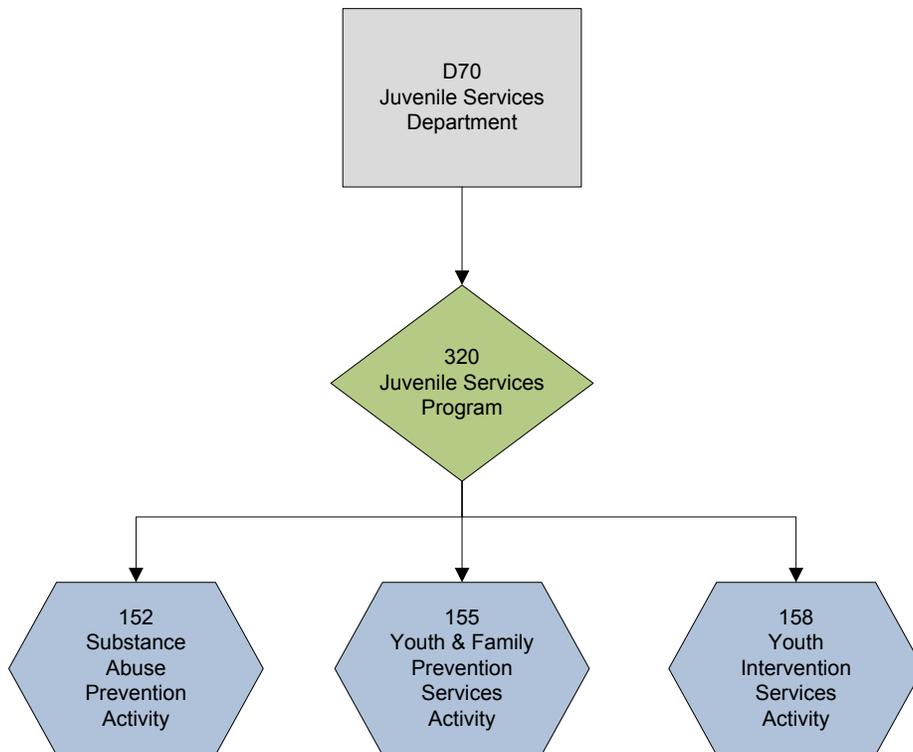
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of County employees identified by their supervisors as needing Microsoft Office Suite training that receive training.	Result	New Measure	85%	85%	85%

Mission Statement

The mission of the Juvenile Services Department is to provide information, prevention and intervention services to youth and their families so they can become healthy, responsible and productively involved in their communities.

Department Director

Janet Reinman
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(970) 641-4710
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Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	296,342	279,927	294,951	328,910
Charges for Services	2,088	3,000	1,000	1,000
Contributions and Other Grants	0	15,050	10,019	9,334
Fines & Forfeitures	0	900	2,000	2,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	298,429	298,877	307,970	341,244
Expenditures				
Personnel	216,728	247,528	235,597	265,976
Supplies	6,870	7,958	6,272	5,162
Purchased Services	105,293	85,582	97,121	95,874
Community Prgms/Contributions	0	0	500	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	375	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	328,890	341,068	339,865	367,012
Excess Revenues / (Net Cost to the County)	(30,461)	(42,191)	(31,895)	(25,768)
General Appropriation Required	30,461	42,191	31,895	25,768
Budget Variance	3,546	0	10,296	0

Department Resources Restated by Fund

Revenues				
General Fund	216,744	199,037	212,261	239,132
Human Services Fund	81,685	99,840	95,709	102,112
Total Revenues	298,429	298,877	307,970	341,244
Expenditures				
General Fund	247,205	241,228	244,157	264,900
Human Services Fund	81,685	99,840	95,708	102,112
Total Expenditures	328,890	341,068	339,865	367,012



**320
Juvenile Services Program**

Purpose Statement

The purpose of the Juvenile Services Program is to provide information, prevention and intervention services to youth and their families so they can become healthy, responsible and productively involved in their communities.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	296,342	279,927	294,951	328,910
Charges for Services	2,088	3,000	1,000	1,000
Contributions and Other Grants	0	15,050	10,019	9,334
Fines & Forfeitures	0	900	2,000	2,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	298,429	298,877	307,970	341,244
Expenditures				
Personnel	216,728	247,528	235,597	265,976
Supplies	6,870	7,958	6,272	5,162
Purchased Services	105,293	85,582	97,121	95,874
Community Prgms/Contributions	0	0	500	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	375	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	328,890	341,068	339,865	367,012
Excess Revenues / (Net Cost to the County)	(30,461)	(42,191)	(31,895)	(25,768)
General Appropriation Required	30,461	42,191	31,895	25,768
Budget Variance	3,546	0	10,296	0



152
Substance Abuse Prevention Activity

Purpose Statement

The purpose of the Substance Abuse Prevention Activity (also known as the Gunnison County Substance Abuse Prevention Project, GCSAPP) is to provide comprehensive evidence-based prevention education from birth to age 21, increase awareness about underage drinking and decrease underage access to alcohol so youth can become healthy, stable and productively involved in their communities.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	157,536	125,000	127,000	127,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	15,050	8,160	9,334
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	157,536	140,050	135,160	136,334
Expenditures				
Personnel	90,697	113,059	94,175	103,242
Supplies	3,709	4,090	3,878	2,838
Purchased Services	61,983	22,901	36,607	30,254
Community Prgms/Contributions	0	0	500	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	156,390	140,050	135,160	136,334
Excess Revenues / (Net Cost to the County)	1,146	0	0	0
General Appropriation Required	0	0	0	0
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	-2.65%, largely due to a decrease in donations.
Proposed Change in FTEs:	0.01, no significant change.
Proposed Change in Performance:	None
Other:	

Core Services

- Parent Education
- Prevention Education in Schools and Community
- Alternative Activities for Youth
- Youth Engagement

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of parents who report in the Parent Survey that they are familiar with GCSAPP.	Result	72%	75%	75%	78%
Percentage of parents who report in the Parent Survey that they have talked to their youth about alcohol, tobacco and other drugs.	Result	98%	90%	85%	88%
Percentage decrease in 30-day use of alcohol by youth in grades 6-12 as measured by Healthy Kids Colorado Survey. (Survey results in March for previous year.)	Result	3%	4%	4%	5%



155

Youth and Family Prevention Services Activity

Purpose Statement

The purpose of the Youth and Family Prevention Services Activity is to provide support and resource services to youth and families in need in order to overcome the challenges facing them and lead to better outcomes.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	81,685	99,840	93,850	102,112
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	1,859	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	81,685	99,840	95,709	102,112
Expenditures				
Personnel	46,713	52,067	53,707	54,662
Supplies	1,742	2,102	1,075	1,475
Purchased Services	33,231	45,671	40,926	45,975
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	81,685	99,840	95,708	102,112
Excess Revenues / (Net Cost to the County)	0	0	1	0
General Appropriation Required	0	0	0	0
Budget Variance	0	0	1	0

Budget Changes

Proposed Change in Funding:	2.28%, no significant change.
Proposed Change in FTEs:	-0.04, no significant change.
Proposed Change in Performance:	None
Other:	

Core Services

- Case consultation services
- Family chosen Individual Service and Support Team
- Community Resource referrals for therapeutic, occupational therapy and educational support services.
- Prevention Services to include parent education, youth engagement, alternative activities, prevention education and parenting skills trainings.
- Financial assistance and resources
- Mentoring services and training sessions
- Independent living and Life skills
- In-home therapy
- Support groups
- Information and program meetings at the state and local level.

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of families who report satisfaction with overall support and services provided.	Result	96%	95%	95%	95%
Percentage of families with an open child welfare case, participating in the FAST/ISST process that will have no new founded abuse or neglect.	Result	100%	90%	90%	90%



158
Youth Intervention Services Activity

Purpose Statement

The purpose of the Youth Intervention Services Activity is to provide screenings, assessments, case management, mentoring and life skills training, along with victim apology, restitution and restorative justice processes to court-referred youth so they can become better functioning individuals and have no further negative involvement within the justice system.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	57,121	55,087	74,101	99,798
Charges for Services	2,088	3,000	1,000	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	900	2,000	2,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	59,209	58,987	77,101	102,798
Expenditures				
Personnel	79,318	82,402	87,715	108,072
Supplies	1,419	1,766	1,319	849
Purchased Services	10,079	17,010	19,588	19,645
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	375	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,816	101,178	108,997	128,566
Excess Revenues / (Net Cost to the County)	(31,607)	(42,191)	(31,896)	(25,768)
General Appropriation Required	31,607	42,191	31,896	25,768
Budget Variance	3,546	0	10,295	0



Budget Changes

Proposed Change in Funding:	74.27% increase due to the receipt of a Juvenile Accountability Grant.
Proposed Change in FTEs:	0.76, added the Juvenile Assistance Grant Wraparound Grant Facilitator to work with Juvenile Justice youth and their families.
Proposed Change in Performance:	The performance measure will be that 75% of the youth enrolled will not reoffend or go to long term placement.
Other:	

Core Services

- Program client contracts
- Youth Meetings
- Case Management
- Intake screenings and assessments
- Life Skills
- Crisis Intervention
- Law Education
- Mentoring Services
- Parenting Support
- Family Team Meetings

Key Performance Measures

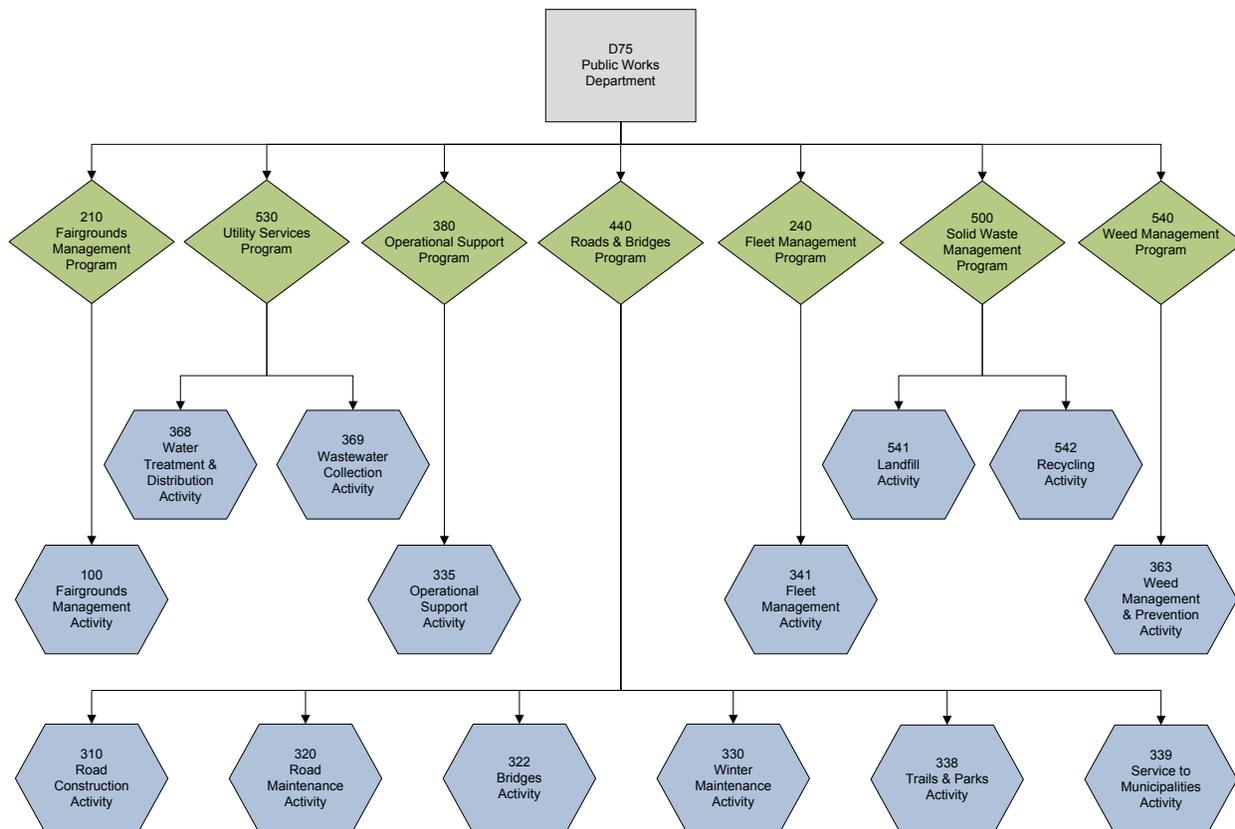
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of youth who do not receive additional charges during program involvement.	Result	95.2%	75%	90%	90%
Percentage of youth who do not incur additional charges within one year after program completion.	Result	New Measure	75%	90%	90%

Mission Statement

The mission of the Public Works Department is to provide infrastructure construction and management services to residents, visitors and County departments so they can travel on County roads, pursue recreational interests, and enjoy living in a more sustainable environment.

Department Director

Marlene Crosby
 195 Basin Park Drive
 Gunnison, CO 81230
 (970) 641-0044
publicworks@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	124,349	113,138	113,138	113,138
Licenses and Permits	9,273	4,420	4,100	4,420
Intergovernmental	6,526,910	5,481,334	5,290,634	6,456,152
Charges for Services	1,618,824	1,394,132	1,456,318	1,458,386
Contributions and Other Grants	0	1,940	19,735	19,735
Fines & Forfeitures	18,490	12,204	16,313	13,904
Investment Income	85,266	59,392	59,392	59,392
Interfund Revenues	1,864,367	2,009,006	2,048,953	2,177,602
Transfers In	261,542	518,838	535,588	935,858
Other Financing Sources and Misc.	256,385	2,254,236	1,039,160	1,135,589
Total Revenues	10,765,405	11,848,640	10,583,331	12,374,176
Expenditures				
Personnel	2,968,429	3,281,714	3,356,520	3,325,785
Supplies	1,897,018	2,126,559	1,914,293	2,126,220
Purchased Services	2,598,876	2,503,521	2,553,352	3,101,695
Community Prgms/Contributions	2,000	2,000	2,000	7,500
Financing Costs	286,262	294,681	309,592	2,103,633
Transfers Out	692,215	448,778	454,358	1,127,716
Capital Outlay	1,142,192	3,821,774	1,647,182	2,343,307
Miscellaneous (Extraordinary/Special)	42,584	25,000	53,258	35,160
Total Expenditures	9,629,577	12,504,027	10,290,555	14,171,016
Excess Revenues / (Net Cost to the County)	1,135,828	(655,387)	292,776	(1,796,840)
General Appropriation Required	0	655,387	0	1,796,840
Budget Variance	3,084,378	0	948,162	0

Department Resources Restated by Fund

Revenues				
General Fund	136,443	85,138	71,515	59,341
Road and Bridge Fund	6,156,678	5,840,569	5,339,593	5,170,987
Sewer Fund	1,252,179	445,070	822,054	462,223
Water Fund	244,947	2,228,879	1,078,858	2,950,475
Solid Waste Fund	989,668	914,478	874,722	839,722
ISF-I	1,985,491	2,334,506	2,396,589	2,891,428
Total Revenues	10,765,405	11,848,640	10,583,331	12,374,176
Expenditures				
General Fund	397,865	398,152	394,062	401,476
Road and Bridge Fund	5,375,997	6,119,542	4,870,935	6,401,415
Sewer Fund	904,326	497,061	785,025	508,533
Water Fund	219,545	2,102,004	1,051,791	2,902,194
Solid Waste Fund	732,288	861,616	764,699	1,260,731
ISF-I	1,999,556	2,525,652	2,424,043	2,696,667
Total Expenditures	9,629,577	12,504,027	10,290,555	14,171,016



210
Fairgrounds Management Program

Purpose Statement

The purpose of the Fairgrounds Management Program is to provide multi-purpose meeting, grounds and event management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	20,695	22,000	16,800	16,800
Total Revenues	20,695	22,000	16,800	16,800
Expenditures				
Personnel	135,706	143,711	147,949	152,503
Supplies	5,835	10,230	7,986	9,722
Purchased Services	48,712	56,285	54,249	56,784
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,262	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	16,974	18,993	21,000	0
Miscellaneous (Extraordinary/Special)	0	0	161	0
Total Expenditures	208,489	230,537	232,663	220,327
Excess Revenues / (Net Cost to the County)	(187,794)	(208,537)	(215,863)	(203,527)
General Appropriation Required	187,794	208,537	215,863	203,527
Budget Variance	39,759	0	(7,326)	0



100
Fairgrounds Management Activity

Purpose Statement

The purpose of the Fairgrounds Management Activity is to provide multi-purpose meeting, grounds and event management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	20,695	22,000	16,800	16,800
Total Revenues	20,695	22,000	16,800	16,800
Expenditures				
Personnel	135,706	143,711	147,949	152,503
Supplies	5,835	10,230	7,986	9,722
Purchased Services	48,712	56,285	54,249	56,784
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,262	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	16,974	18,993	21,000	0
Miscellaneous (Extraordinary/Special)	0	0	161	0
Total Expenditures	208,489	230,537	232,663	220,327
Excess Revenues / (Net Cost to the County)	(187,794)	(208,537)	(215,863)	(203,527)
General Appropriation Required	187,794	208,537	215,863	203,527
Budget Variance	39,759	0	(7,326)	0

Budget Changes

Proposed Change in Funding:	-23.64%, a reduction due to the Multipurpose Building closure during replacement of the heating system.
Proposed Change in FTEs:	0.09 increase as Road & Bridge employees are allocated here to assist during large events such as Cattlemen's Days.
Proposed Change in Performance:	Due to repairs of the heating system in the south section of the multi-purpose building, clients will not be able to schedule their events the first three months of 2012. This will affect performance measures.
Other:	

Core Services

- Fred R. Field Western Heritage Center
- Event Management
- Grandstands
- Arena Stalls
- Pavilion
- Minor Building Repairs
- Parking Grounds Facilities
- Conference Room
- Event Consultations
- Snow Removal

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of requestors who are able to schedule their events.	Result	New Measure	90%	90%	80%
Percentage of customers who report that the facilities are clean & free of safety hazards.	Result	97%	95%	97%	97%



**530
Utility Services Program**

Purpose Statement

The purpose of the Utility Services Program is to provide treated drinking water to users of the Dos Rios Water District and to provide sanitary sewer collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so that the residents served can continue to enjoy and depend on safe drinking water and dependable sanitary sewer service.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	647,706	0	293,546	1,696,000
Charges for Services	809,548	661,600	744,636	756,201
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,066	2,300	5,245	4,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,892	1,994,524	790,667	931,541
Total Revenues	1,467,212	2,658,424	1,834,094	3,387,742
Expenditures				
Personnel	108,175	130,620	144,166	136,946
Supplies	26,999	16,223	13,756	21,691
Purchased Services	349,866	290,452	312,632	280,423
Community Prgms/Contributions	2,000	2,000	2,000	2,500
Financing Costs	122,891	123,268	137,897	1,932,298
Transfers Out	72,021	91,440	91,440	100,176
Capital Outlay	381,469	1,899,461	901,325	881,881
Miscellaneous (Extraordinary/Special)	0	0	22,089	10,160
Total Expenditures	1,063,421	2,553,464	1,625,305	3,366,075
Excess Revenues / (Net Cost to the County)	403,791	104,960	208,789	21,667
General Appropriation Required	0	0	0	0
Budget Variance	242,746	0	103,829	0



368

Water Treatment and Distribution Activity

Purpose Statement

The purpose of the Water Treatment and Distribution Activity is to provide and distribute quality drinking water to Dos Rios Water District users so they can continue to enjoy and depend on quality drinking water that is safe and affordable.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	1,696,000
Charges for Services	211,142	218,830	221,373	297,978
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,892	1,994,524	790,667	931,541
Total Revenues	215,033	2,213,354	1,012,040	2,925,519
Expenditures				
Personnel	63,899	89,341	89,341	75,093
Supplies	6,686	8,600	7,914	13,820
Purchased Services	61,855	108,694	70,262	116,698
Community Prgms/Contributions	2,000	2,000	2,000	2,500
Financing Costs	7,956	8,024	22,653	1,817,054
Transfers Out	16,508	25,283	25,283	25,336
Capital Outlay	192	1,814,461	622,827	796,881
Miscellaneous (Extraordinary/Special)	0	0	0	10,160
Total Expenditures	159,095	2,056,403	840,280	2,857,542
Excess Revenues / (Net Cost to the County)	55,939	156,951	171,760	67,977
General Appropriation Required	0	0	0	0
Budget Variance	4,679	0	14,809	0

Budget Changes

Proposed Change in Funding:	32.18% - the revenues are fluctuating significantly due to the receipt of interim financing in 2011 for construction of the Antelope Hills Water Extension Project and the eventual reimbursement of the financing with a grant/loan combination from the U.S. Department of Agriculture in 2012.
	Dos Rios Water rates remain unchanged for 2012.
Proposed Change in FTEs:	-0.27
Proposed Change in Performance:	None.
Other:	

Core Services

- Water Testings
- Water Treatments
- Fire Hydrant Quality Water Flushings
- Water Meter Upgrades/Replacements

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percent of water testings that meet or exceed State of Colorado drinking water standards.	Result	New Measure	100%	100%	100%
Maximum percentage of water customers who experience unplanned water outages.	Result	New Measure	1%	1%	1%



369

Wastewater Collection Activity

Purpose Statement

The purpose of the Wastewater Collection Activity is to provide sanitary wastewater collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so they can continue to enjoy sanitary conditions that are affordable and dependable.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	647,706	0	293,546	0
Charges for Services	598,406	442,770	523,263	458,223
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,066	2,300	5,245	4,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,252,179	445,070	822,054	462,223
Expenditures				
Personnel	44,276	41,279	54,825	61,853
Supplies	20,313	7,623	5,842	7,871
Purchased Services	288,011	181,758	242,370	163,725
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,935	115,244	115,244	115,244
Transfers Out	55,513	66,157	66,157	74,840
Capital Outlay	381,278	85,000	278,498	85,000
Miscellaneous (Extraordinary/Special)	0	0	22,089	0
Total Expenditures	904,326	497,061	785,025	508,533
Excess Revenues / (Net Cost to the County)	347,853	(51,991)	37,029	(46,310)
General Appropriation Required	0	51,991	0	46,310
Budget Variance	238,068	0	89,020	0

Budget Changes

Proposed Change in Funding:	3.85%, no significant change. Sewer rates will remain flat for 2012, with the exception of North Gunnison, which will include a 2% increase (or 94 cents per month). This increase is necessary to offset the loss of numerous availability charges in undeveloped vacant lots.
Proposed Change in FTEs:	0.28, a reallocation from Water Treatment and Distribution.
Proposed Change in Performance:	None.
Other:	

Core Services

- Sewer Line locates
- Sewer Line Camera Inspections
- Sewer Line Cleanings
- Sewer Line Inspections

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Maximum percentage of sewer customers who experience unplanned sewer outages.	Result	New Measure	1%	1%	1%
Percentage of respondents to the biennial citizen survey report that sewer services are good or excellent.	Result	80%	80%	85%	85%



380
Operational Support Program

Purpose Statement

The purpose of the Operational Support Program is to provide operational and logistical support services to our department, other County departments and the public so they can initiate and complete their projects in a timely manner.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	124,349	113,138	113,138	113,138
Licenses and Permits	6,323	3,100	3,100	3,100
Intergovernmental	4,619,618	4,025,970	4,721,968	3,941,000
Charges for Services	(1,488)	3,400	3,365	3,565
Contributions and Other Grants	0	50	16,750	16,750
Fines & Forfeitures	0	50	768	50
Investment Income	51,749	29,392	29,392	29,392
Interfund Revenues	178,737	440,400	320,500	400,400
Transfers In	155,725	218,838	218,838	241,832
Other Financing Sources and Misc.	65,498	68,420	63,302	65,000
Total Revenues	5,200,511	4,902,758	5,491,121	4,814,227
Expenditures				
Personnel	263,873	256,868	264,331	254,525
Supplies	184,636	460,000	340,266	417,243
Purchased Services	252,474	205,880	212,929	199,542
Community Prgms/Contributions	0	0	0	0
Financing Costs	513	800	1,082	1,082
Transfers Out	439,748	120,941	137,691	789,010
Capital Outlay	11,854	0	149,422	0
Miscellaneous (Extraordinary/Special)	4,105	4,500	24,500	4,500
Total Expenditures	1,157,202	1,048,989	1,130,221	1,665,902
Excess Revenues / (Net Cost to the County)	4,043,308	3,853,769	4,360,900	3,148,325
General Appropriation Required	0	0	0	0
Budget Variance	542,881	0	507,131	0



335
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide administrative and logistical support services to the department, other County departments and the public so they can initiate and complete their projects in a timely manner.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	124,349	113,138	113,138	113,138
Licenses and Permits	6,323	3,100	3,100	3,100
Intergovernmental	4,619,618	4,025,970	4,721,968	3,941,000
Charges for Services	(1,488)	3,400	3,365	3,565
Contributions and Other Grants	0	50	16,750	16,750
Fines & Forfeitures	0	50	768	50
Investment Income	51,749	29,392	29,392	29,392
Interfund Revenues	178,737	440,400	320,500	400,400
Transfers In	155,725	218,838	218,838	241,832
Other Financing Sources and Misc.	3,987	68,420	63,302	65,000
Total Revenues	5,139,000	4,902,758	5,491,121	4,814,227
Expenditures				
Personnel	263,873	256,868	264,331	254,525
Supplies	184,636	460,000	340,266	417,243
Purchased Services	193,832	205,880	212,929	199,542
Community Prgms/Contributions	0	0	0	0
Financing Costs	513	800	1,082	1,082
Transfers Out	439,748	120,941	137,691	789,010
Capital Outlay	11,854	0	149,422	0
Miscellaneous (Extraordinary/Special)	4,105	4,500	24,500	4,500
Total Expenditures	1,098,561	1,048,989	1,130,221	1,665,902
Excess Revenues / (Net Cost to the County)	4,040,439	3,853,769	4,360,900	3,148,325
General Appropriation Required	0	0	0	0
Budget Variance	544,762	0	507,131	0

Budget Changes

Proposed Change in Funding:	-1.81%, no significant change
Proposed Change in FTEs:	0.16, no significant change
Proposed Change in Performance:	None.
Other:	

Core Services

- CDL Testings
- Permits
- Accident Review Findings

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of customers who obtain Public Works permits within three working days of submitting a completed application.	Result	New Measure	90%	94%	90%
Percentage of complaints/concerns regarding road conditions, summer and winter, receive an informed response within three business days.	Result	New Measure	98%	69%	98%



**440
Roads and Bridges Program**

Purpose Statement

The purpose of the Roads and Bridges Program is to provide road and bridge management and maintenance services to residents, visitors, service providers and governmental agencies so they can travel on well-maintained roads while enjoying the natural beauty of Gunnison County.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,200,305	1,395,736	224,690	781,216
Charges for Services	23,781	1,000	7,697	4,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	446	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	5,857	0
Total Revenues	1,224,085	1,396,736	238,690	785,216
Expenditures				
Personnel	1,460,383	1,769,767	1,810,798	1,808,637
Supplies	1,085,207	1,003,170	900,064	1,047,409
Purchased Services	1,541,820	1,467,426	1,566,155	1,701,318
Community Prgms/Contributions	0	0	0	5,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	426,970	1,371,520	41,500	697,400
Miscellaneous (Extraordinary/Special)	0	500	100	500
Total Expenditures	4,514,380	5,612,383	4,318,617	5,260,264
Excess Revenues / (Net Cost to the County)	(3,290,294)	(4,215,647)	(4,079,927)	(4,475,048)
General Appropriation Required	3,290,294	4,215,647	4,079,927	4,475,048
Budget Variance	1,618,762	0	135,720	0



**310
Construction Activity**

Purpose Statement

The purpose of the Construction Activity is to provide transportation planning and construction services to residents, visitors, service providers and governmental agencies so that they may continue to travel on an efficient transportation network.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	701,176	220,338	140,694	123,764
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	701,176	220,338	140,694	123,764
Expenditures				
Personnel	163,055	161,818	194,169	147,159
Supplies	375,344	342,650	183,959	254,014
Purchased Services	215,024	271,100	225,950	232,400
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	62,186	170,338	15,000	10,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	815,608	945,906	619,078	643,573
Excess Revenues / (Net Cost to the County)	(114,432)	(725,568)	(478,384)	(519,809)
General Appropriation Required	114,432	725,568	478,384	519,809
Budget Variance	564,542	0	247,184	0

Budget Changes

Proposed Change in Funding:	-43.83% due to the exhaustion of remaining Department of Local Affairs Energy Assistance Grants.
Proposed Change in FTEs:	-0.27
Proposed Change in Performance:	None.
Other:	

Core Services

- Right-of-Way Acquisitions
- Project Designs
- Road Construction
- Hard Surfacing Gravel Roads

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of gravel roads meeting paving criteria that are hard surfaced.	Result	New Measure	10%	10%	10%
Percentage of Right-of-Way acquisitions that completed as needed for projects.	Result	New Measure	95%	100%	95%



**320
Road Maintenance Activity**

Purpose Statement

The purpose of the Road Maintenance Activity is to provide road preservation, management and maintenance services to service providers and the public so that they can travel with confidence on well-maintained roads while enjoying the natural beauty of Gunnison County.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	22,656	491,282	0	0
Charges for Services	23,781	1,000	7,697	4,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	446	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	5,857	0
Total Revenues	46,437	492,282	14,000	4,000
Expenditures				
Personnel	877,653	1,054,421	1,054,624	1,105,086
Supplies	678,725	635,450	696,282	762,625
Purchased Services	875,079	639,500	896,134	946,950
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	490,282	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,431,456	2,819,653	2,647,040	2,814,661
Excess Revenues / (Net Cost to the County)	(2,385,019)	(2,327,371)	(2,633,040)	(2,810,661)
General Appropriation Required	2,385,019	2,327,371	2,633,040	2,810,661
Budget Variance	353,770	0	(305,669)	0

Budget Changes

Proposed Change in Funding:	-99.19%, due to the exhaustion of the last of the Department of Local Affairs Energy Impact Assistance Grants.
Proposed Change in FTEs:	0.36
Proposed Change in Performance:	None.
Other:	

Core Services

- Chloride Applications
- Road Bladings
- Shoulder Maintenances
- Drainage Maintenances

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of County gravel roads miles that are maintained as defined by revised service levels.	Result	New Measure	80%	86%	80%
Percentage of County gravel road miles that needing magnesium chloride that receive an application as needed on an annual basis.	Result	New Measure	60%	60%	60%



**322
Bridges Activity**

Purpose Statement

The purpose of the Bridges Activity is to provide bridge construction and maintenance services to residents and visitors so they can travel safely across rivers, streams and ditches.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	315,000	0	315,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	315,000	0	315,000
Expenditures				
Personnel	0	4,311	4,311	17,245
Supplies	0	0	0	0
Purchased Services	0	128,000	48,000	81,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	313,000	0	313,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	445,311	52,311	411,245
Excess Revenues / (Net Cost to the County)	0	(130,311)	(52,311)	(96,245)
General Appropriation Required	0	130,311	52,311	96,245
Budget Variance	460,000	0	78,000	0

Budget Changes

Proposed Change in Funding:	None. The grant for the South Parlin Flats Bridge replacement was not used in 2011 and has been rolled forward to the 2012 budget.
Proposed Change in FTEs:	0.08
Proposed Change in Performance:	None.
Other:	2011 projected measure for minor bridge inspections is 0% because this is a new program and we are waiting for forms and a professional trainer to come to Gunnison. The State does not inspect minor bridges.

Core Services

- Major Bridge Inspections (20 feet or more)
- Minor Bridge Inspections (less than 20 feet)
- Bridge Guardrail Repairs
- Bridge Signs Repairs
- Bridge Deck and Superstructure Cleanings
- Bridge Installations
- Bridge Replacements

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of major bridges that are independently rated bi-annually as "structurally sound".	Result	New Measure	95%	80%	80%
Percentage of minor bridges that are rated as "structurally sound".	Result	New Measure	90%	0%	90%



330
Winter Maintenance Activity

Purpose Statement

The purpose of the Winter Maintenance Activity is to provide winter access and information services to residents, visitors and service providers so they can travel with confidence on County roads.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	375,419	499,937	499,937	497,908
Supplies	25,009	20,100	18,300	21,100
Purchased Services	338,780	365,500	332,100	366,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	500	100	500
Total Expenditures	739,208	886,037	850,437	885,508
Excess Revenues / (Net Cost to the County)	(739,208)	(886,037)	(850,437)	(885,508)
General Appropriation Required	739,208	886,037	850,437	885,508
Budget Variance	118,515	0	35,600	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	-0.08
Proposed Change in Performance:	None.
Other:	

Core Services

- Gravel Road Plowings
- Paved Road Plowings
- Winter Maintenance Sand Applications
- Winter Road Condition Information Postings
- Winter "emergency access" request responses
- Winter "changing conditions" request responses

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of school days when routes are cleared prior to school bus use.	Result	New Measure	95%	97%	95%
Percentage of respondents to the biennial citizen survey report who that snow removal services on County roads and highways is good or excellent.	Result	74%	74%	80%	80%



338
Trails and Parks Activity

Purpose Statement

The purpose of the Trails and Parks Activity is to provide trails planning, construction and maintenance services to residents and visitors so that they can use trails for commuting and/or recreation.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	408,339	309,116	19,500	289,616
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	408,339	309,116	19,500	289,616
Expenditures				
Personnel	8,192	4,994	4,994	11,455
Supplies	6,129	4,970	1,523	9,670
Purchased Services	62,622	12,276	10,403	21,100
Community Prgms/Contributions	0	0	0	5,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	364,784	397,900	26,500	374,400
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	441,727	420,140	43,420	421,625
Excess Revenues / (Net Cost to the County)	(33,388)	(111,024)	(23,920)	(132,009)
General Appropriation Required	33,388	111,024	23,920	132,009
Budget Variance	122,187	0	87,104	0

Budget Changes

Proposed Change in Funding:	-6.31%. Grant revenue for the Highway 135 Multiuse Trail was rolled forward to the 2012 Budget since this project was not initiated as planned in 2011.
Proposed Change in FTEs:	0.06
Proposed Change in Performance:	None.
Other:	

Core Services

- Trail Planning
- Trail Sweeping
- Gravel Trail Maintenances
- Paved Trail Maintenances

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of gravel/native trails that are maintained.	Result	New Measure	50%	67%	70%
Percentage of paved trails that are swept each year.	Result	New Measure	100%	100%	100%
Percentage of respondents to the biennial citizen survey who report that the availability of paths and walking trails is excellent or good.	Result	70%	70%	76%	76%



339
Service to Municipalities Activity

Purpose Statement

The purpose of the Service to Municipalities Activity is to provide services required by the municipalities within our County to those municipalities so that County residents and visitors can travel on well-maintained roads in summer and winter while enjoying the natural beauty of Gunnison County.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	68,133	60,000	64,496	52,836
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	68,133	60,000	64,496	52,836
Expenditures				
Personnel	36,064	44,286	52,763	29,784
Supplies	0	0	0	0
Purchased Services	50,316	51,050	53,568	53,868
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	86,380	95,336	106,331	83,652
Excess Revenues / (Net Cost to the County)	(18,247)	(35,336)	(41,835)	(30,816)
General Appropriation Required	18,247	35,336	41,835	30,816
Budget Variance	(252)	0	(6,499)	0

Budget Changes

Proposed Change in Funding:	-11.94% due to a budgeted decrease of revenue receipts from the Town of Mt. Crested Butte according to the Winter Road Maintenance agreement.
Proposed Change in FTEs:	-0.21
Proposed Change in Performance:	None.
Other:	

Core Services

- Gravel Road Bladings
- Gravel Road Chloride Applications
- Paved Road Seal Coatings
- Gravel Road Winter Plowings
- Paved Road Winter Plowings
- Street Lightings

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of school days the routes within municipalities are cleared prior to school bus use.	Result	New Measure	95%	100%	95%
Percentage of gravel roads are maintained per municipality standards and budgets.	Result	New Measure	100%	100%	100%



240
Fleet Management Program

Purpose Statement

The purpose of the Fleet Management Program is to provide vehicle and equipment major and minor repairs and preventative maintenance services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs in an efficient manner without undue delay.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	16,525	15,000	15,000	9,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	1,685,630	1,568,606	1,728,453	1,777,202
Transfers In	105,817	300,000	316,750	694,026
Other Financing Sources and Misc.	1,025	7,500	12,986	7,700
Total Revenues	1,808,997	1,891,106	2,073,189	2,487,928
Expenditures				
Personnel	648,090	547,831	547,831	533,272
Supplies	536,135	553,100	592,814	572,950
Purchased Services	142,762	190,071	146,450	175,506
Community Prgms/Contributions	0	0	0	0
Financing Costs	161,224	166,728	166,728	166,368
Transfers Out	58,824	84,893	84,893	97,896
Capital Outlay	277,699	486,800	518,935	694,026
Miscellaneous (Extraordinary/Special)	(1,671)	0	0	0
Total Expenditures	1,823,062	2,029,423	2,057,651	2,240,018
Excess Revenues / (Net Cost to the County)	(14,066)	(138,317)	15,538	247,910
General Appropriation Required	14,066	138,317	0	0
Budget Variance	158,415	0	153,855	0

341 Fleet Management Activity

Purpose Statement

The purpose of the Fleet Management Activity is to provide vehicle and equipment major and minor repairs and preventative maintenance services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	16,525	15,000	15,000	9,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	1,685,630	1,568,606	1,728,453	1,777,202
Transfers In	105,817	300,000	316,750	694,026
Other Financing Sources and Misc.	1,025	7,500	12,986	7,700
Total Revenues	1,808,997	1,891,106	2,073,189	2,487,928
Expenditures				
Personnel	648,090	547,831	547,831	533,272
Supplies	536,135	553,100	592,814	572,950
Purchased Services	142,762	190,071	146,450	175,506
Community Prgms/Contributions	0	0	0	0
Financing Costs	161,224	166,728	166,728	166,368
Transfers Out	58,824	84,893	84,893	97,896
Capital Outlay	277,699	486,800	518,935	694,026
Miscellaneous (Extraordinary/Special)	(1,671)	0	0	0
Total Expenditures	1,823,062	2,029,423	2,057,651	2,240,018
Excess Revenues / (Net Cost to the County)	(14,066)	(138,317)	15,538	247,910
General Appropriation Required	14,066	138,317	0	0
Budget Variance	158,415	0	153,855	0

Budget Changes

Proposed Change in Funding:	31.56%, due to a transfer from Road & Bridge for the purchase of various capital items to be used for Road & Bridge projects and operations.
Proposed Change in FTEs:	-0.45
Proposed Change in Performance:	None.
Other:	

Core Services

- Vehicle and Light Duty Equipment Minor Repairs
- Vehicle and Light Duty Equipment Major Repairs
- Vehicle and Light Duty Equipment Preventative Repairs/Inspections
- Heavy Equipment Minor Repairs
- Heavy Equipment Major Repairs
- Heavy Equipment Emergency Repairs
- Heavy Equipment Preventative Repairs/Inspections
- Heavy Equipment Mobile Emergency Repairs

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of emergency service responders who have vehicles and light duty equipment available when needed.	Result	New Measure	90%	90%	90%
Percentage of vehicle and light duty equipment users experience no delays in performing their work due to failures or unplanned repairs.	Result	New Measure	95%	98.9%	95%



500
Solid Waste Management Program

Purpose Statement

The purpose of the Solid Waste Management Program is to provide recycling and solid waste disposal services to citizens and visitors so they can experience minimal impacts from solid waste disposal.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	7,993	0	0	0
Charges for Services	770,457	713,132	685,620	685,620
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	12,424	9,854	9,854	9,854
Investment Income	33,517	30,000	30,000	30,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	165,276	161,792	149,548	114,548
Total Revenues	989,668	914,778	875,022	840,022
Expenditures				
Personnel	300,436	363,266	364,527	368,086
Supplies	40,097	57,336	46,625	42,255
Purchased Services	205,647	229,427	196,722	624,665
Community Prgms/Contributions	0	0	0	0
Financing Costs	373	2,567	2,567	2,567
Transfers Out	121,621	151,504	140,334	140,634
Capital Outlay	27,226	45,000	15,000	70,000
Miscellaneous (Extraordinary/Special)	40,151	20,000	6,408	20,000
Total Expenditures	735,552	869,100	772,183	1,268,207
Excess Revenues / (Net Cost to the County)	254,116	45,678	102,839	(428,185)
General Appropriation Required	0	0	0	428,185
Budget Variance	441,013	0	57,161	0



**541
Landfill Activity**

Purpose Statement

The purpose of the Landfill Activity is to provide solid waste disposal service to the public so they can live in a sustainable environment where land is efficiently used and expansion of the existing site is minimized through the use of new technologies and best management practices.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	7,993	0	0	0
Charges for Services	627,757	595,766	544,491	544,491
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	12,424	9,854	9,854	9,854
Investment Income	33,517	28,000	28,000	28,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	16,472	17,792	19,548	19,548
Total Revenues	698,163	651,412	601,893	601,893
Expenditures				
Personnel	165,778	200,676	201,937	210,558
Supplies	22,679	43,891	34,475	27,800
Purchased Services	156,533	173,442	158,991	586,725
Community Prgms/Contributions	0	0	0	0
Financing Costs	373	2,567	2,567	2,567
Transfers Out	92,833	110,432	99,262	99,357
Capital Outlay	27,226	45,000	0	70,000
Miscellaneous (Extraordinary/Special)	40,151	20,000	6,408	20,000
Total Expenditures	505,573	596,008	503,640	1,017,007
Excess Revenues / (Net Cost to the County)	192,591	55,404	98,253	(415,114)
General Appropriation Required	0	0	0	415,114
Budget Variance	244,396	0	42,849	0

Budget Changes

Proposed Change in Funding:	-7.60% Revenues are budgeted flat from the 2011 projected amounts, which are estimated to end fiscal year 2011 13.26% down from the 2010 actuals.
Proposed Change in FTEs:	0.09
Proposed Change in Performance:	None.
Other:	

Core Services

- Trash Placements
- Appliance Recycles
- Methane Tests
- Ground Water Tests
- Tire Diversions

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of potential windblown trash that is kept on site.	Result	New Measure	80%	40%	80%
Percentage of loads are inspected, measured and priced accurately.	Result	New Measure	98%	90%	98%



**542
Recycling Activity**

Purpose Statement

The purpose of the Recycling Activity is to provide drop off, pick up, processing and educational services to the public and government offices so they can live in a more sustainable environment through diversion and reuse of recyclable materials.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	142,701	117,366	141,129	141,129
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	2,000	2,000	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	148,804	144,000	130,000	95,000
Total Revenues	291,505	263,366	273,129	238,129
Expenditures				
Personnel	134,658	162,590	162,590	157,528
Supplies	17,418	13,445	12,150	14,455
Purchased Services	49,115	55,985	37,731	37,940
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	28,788	41,072	41,072	41,277
Capital Outlay	0	0	15,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	229,979	273,092	268,543	251,200
Excess Revenues / (Net Cost to the County)	61,526	(9,726)	4,586	(13,071)
General Appropriation Required	0	9,726	0	13,071
Budget Variance	196,938	0	14,312	0

Budget Changes

Proposed Change in Funding:	-9.58, due to a reduction in the estimated revenues from the sale of recycled materials.
Proposed Change in FTEs:	0.17
Proposed Change in Performance:	None.
Other:	

Core Services

- Product Diversions
- Product Processings
- Product Sales
- Recycling Educational Tours

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of respondents to the biennial citizen survey who report that they recycled used paper, cans or bottles from their homes.	Result	87%	87%	90%	90%
Percentage of loads that are sold at market value.	Result	New Measure	100%	90%	90%



**540
Weed Management Program**

Purpose Statement

The purpose of the Weed Management Program is to administer and implement the Gunnison Basin Weed Management Plan and to provide state-listed noxious weed control services to the public so that they can benefit from the protection of the County's economic and ecological resources.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	2,950	1,320	1,000	1,320
Intergovernmental	51,288	59,628	50,430	37,936
Charges for Services	0	0	0	0
Contributions and Other Grants	0	1,890	2,985	2,985
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	54,238	62,838	54,415	42,241
Expenditures				
Personnel	51,767	69,651	76,918	71,816
Supplies	18,110	26,500	12,782	14,950
Purchased Services	57,595	63,981	64,215	63,457
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	127,472	160,132	153,915	150,223
Excess Revenues / (Net Cost to the County)	(73,234)	(97,294)	(99,500)	(107,982)
General Appropriation Required	73,234	97,294	99,500	107,982
Budget Variance	40,801	0	(2,206)	0



363
Weed Management Activity

Purpose Statement

The purpose of the Weed Management Activity is to provide public awareness and state-listed noxious weed control services to the public and governmental agencies so that they can benefit from the protection of the County's economic and ecological resources.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	2,950	1,320	1,000	1,320
Intergovernmental	51,288	59,628	50,430	37,936
Charges for Services	0	0	0	0
Contributions and Other Grants	0	1,890	2,985	2,985
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	54,238	62,838	54,415	42,241
Expenditures				
Personnel	51,767	69,651	76,918	71,816
Supplies	18,110	26,500	12,782	14,950
Purchased Services	57,595	63,981	64,215	63,457
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	127,472	160,132	153,915	150,223
Excess Revenues / (Net Cost to the County)	(73,234)	(97,294)	(99,500)	(107,982)
General Appropriation Required	73,234	97,294	99,500	107,982
Budget Variance	40,801	0	(2,206)	0

Budget Changes

Proposed Change in Funding:	-32.78%, due to a reduction in intergovernmental revenues.
Proposed Change in FTEs:	-0.05
Proposed Change in Performance:	None.
Other:	

Core Services

- Reclamation Permit inspections
- Mechanical, cultural, biological and chemical weed treatments
- Weed mappings
- Educational information and programs
- Consultations
- Interagency collaborations

Key Performance Measures

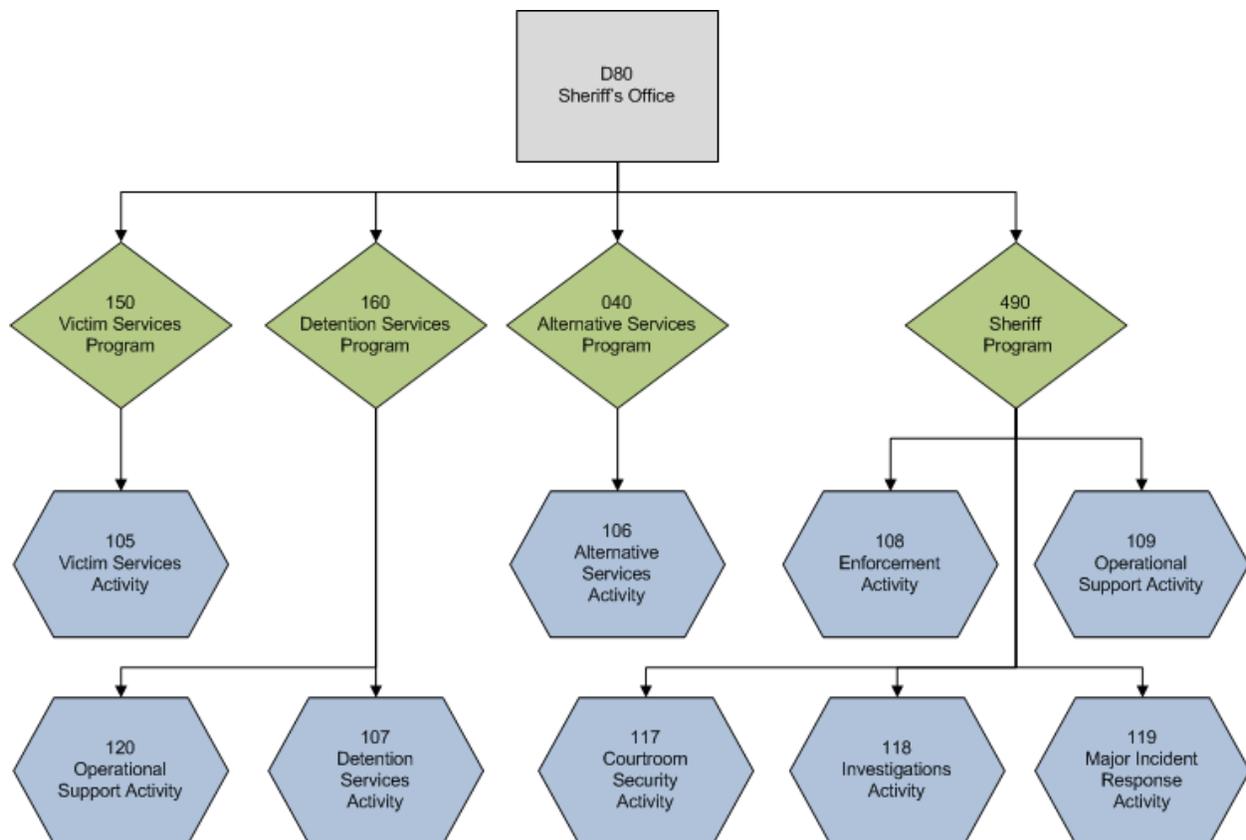
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of outstanding Gunnison County Reclamation Permits that are inspected by the Weed Coordinator.	Result	New Measure	10%	35.6%	50%
Percentage of financial contributors (federal, state and local cooperators) to the Gunnison Basin Weed Management Program report that their expectations are met for weed control by the Gunnison County Weed District on the lands they oversee.	Result	New Measure	90%	90%	90%

Mission Statement

The mission of the Sheriff's Office is to provide public safety, law enforcement, victim advocacy, community service and detention services to the public so they can live, play and work in a safe and secure environment.

Elected Official

Richard Besecker
 510 W. Bidwell Ave.
 Gunnison, CO 81230
 (970) 641-1113
rbesecker@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	109,223	129,189	187,791	132,336
Charges for Services	96,767	69,000	69,000	69,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	63,960	60,100	62,100	60,100
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	269,950	258,289	318,891	261,436
Expenditures				
Personnel	1,877,871	2,073,094	1,938,360	2,035,170
Supplies	81,062	111,239	126,092	128,523
Purchased Services	370,412	449,598	539,103	417,192
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	25,369	0	47,497	0
Miscellaneous (Extraordinary/Special)	68,304	96,240	94,505	88,740
Total Expenditures	2,423,018	2,730,171	2,745,557	2,669,626
Excess Revenues / (Net Cost to the County)	(2,153,068)	(2,471,882)	(2,426,666)	(2,408,190)
General Appropriation Required	2,153,068	2,471,882	2,426,666	2,408,190
Budget Variance	257,365	0	45,216	0

Department Resources Restated by Fund

Revenues				
General Fund	269,950	258,289	318,891	261,436
Total Revenues	269,950	258,289	318,891	261,436
Expenditures				
General Fund	2,423,018	2,730,171	2,745,557	2,669,626
Total Expenditures	2,423,018	2,730,171	2,745,557	2,669,626

150 Victim Services Program

Purpose Statement

The purpose of the Victim Services Program is to provide advisement, intervention, support and referral services to the victims of major crimes reporting to law enforcement agencies so they can understand their rights, participate in the criminal justice system and prevent revictimization.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	78,786	89,895	103,045	110,298
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	39	100	100	100
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	78,825	89,995	103,145	110,398
Expenditures				
Personnel	71,156	79,660	91,626	96,538
Supplies	2,112	1,994	2,084	1,974
Purchased Services	5,546	10,245	9,435	11,886
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	78,814	91,899	103,145	110,398
Excess Revenues / (Net Cost to the County)	11	(1,904)	0	0
General Appropriation Required	0	1,904	0	0
Budget Variance	(8,621)	0	1,904	0

105 Victim Services Activity

Purpose Statement

The purpose of the Victim Services Activity is to provide advisement, intervention, support and referral services to the victims of major crimes reporting to law enforcement agencies so they can understand their rights, participate in the criminal justice system and prevent revictimization.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	78,786	89,895	103,045	110,298
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	39	100	100	100
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	78,825	89,995	103,145	110,398
Expenditures				
Personnel	71,156	79,660	91,626	96,538
Supplies	2,112	1,994	2,084	1,974
Purchased Services	5,546	10,245	9,435	11,886
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	78,814	91,899	103,145	110,398
Excess Revenues / (Net Cost to the County)	11	(1,904)	0	0
General Appropriation Required	0	1,904	0	0
Budget Variance	(8,621)	0	1,904	0

Budget Changes

Proposed Change in Funding:	22.67% due to the receipt of a new Sexual Assault Response Team grant
Proposed Change in FTEs:	0.45 due to the addition of a grant funded Sexual Assault Response Team Grant coordinator
Proposed Change in Performance:	None.
Other:	

Core Services

- 24/7 on-call services
- On-scene crisis intervention and support
- Victim Rights Act advisement
- Reporting assistance and investigation updates
- Crisis counseling
- Area resource referral and follow-up
- Crime Victim Compensation advisement, assistance and referral
- Criminal Justice System advisements regarding steps in an investigation and court procedure
- Victim consultation in person, by telephone, or by letter within 72 hours

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Number of crime victims served.	Output	New Measure	220	220	225

040 Alternative Services Program

Purpose Statement

The purpose of the Alternative Services Program is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	42,994	40,000	42,000	40,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	42,994	40,000	42,000	40,000
Expenditures				
Personnel	94,609	97,262	90,702	77,651
Supplies	1,038	920	1,570	1,053
Purchased Services	7,232	8,907	8,850	8,774
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	102,878	107,089	101,122	87,478
Excess Revenues / (Net Cost to the County)	(59,885)	(67,089)	(59,122)	(47,478)
General Appropriation Required	59,885	67,089	59,122	47,478
Budget Variance	(2,493)	0	7,967	0

106
Alternative Services Activity

Purpose Statement

The purpose of the Alternative Services Activity is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	42,994	40,000	42,000	40,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	42,994	40,000	42,000	40,000
Expenditures				
Personnel	94,609	97,262	90,702	77,651
Supplies	1,038	920	1,570	1,053
Purchased Services	7,232	8,907	8,850	8,774
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	102,878	107,089	101,122	87,478
Excess Revenues / (Net Cost to the County)	(59,885)	(67,089)	(59,122)	(47,478)
General Appropriation Required	59,885	67,089	59,122	47,478
Budget Variance	(2,493)	0	7,967	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	-0.50, as the Administrative Assistant is moved to support the Sheriff's Office.
Proposed Change in Performance:	None.
Other:	

Core Services

- Registrations of local and out-of-county defendants
- Local and out-of-county assignments
- Compliance reports
- Non-compliance reports
- Progress reports
- Court services to local courts
- Juvenile Drug Court and Adult Drug Court representations
- Development of worksites
- Colorado Alternative Sentencing Programs (CASP) liaisons

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of defendants who successfully complete their Useful Public Service.	Result	New Measure	80%	80%	82%
Percentage of defendants who safely complete their Useful Public Service without injury.	Result	New Measure	80%	80%	85%

160 Detention Services Program

Purpose Statement

The purpose of the Detention Services Program is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	23,800	14,413	5,200
Charges for Services	54,679	30,000	30,000	30,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	54,679	53,800	44,413	35,200
Expenditures				
Personnel	667,866	764,745	728,291	749,316
Supplies	24,094	31,025	34,918	32,165
Purchased Services	34,781	38,542	40,011	29,265
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	50,584	79,230	79,230	71,730
Total Expenditures	777,325	913,542	882,450	882,476
Excess Revenues / (Net Cost to the County)	(722,646)	(859,742)	(838,037)	(847,276)
General Appropriation Required	722,646	859,742	838,037	847,276
Budget Variance	95,499	0	21,705	0

107 Detention Services Activity

Purpose Statement

The purpose of the Detention Services Activity is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	23,800	13,900	3,800
Charges for Services	54,679	30,000	30,000	30,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	54,679	53,800	43,900	33,800
Expenditures				
Personnel	667,866	633,877	604,759	621,513
Supplies	24,094	31,025	31,915	25,600
Purchased Services	34,781	38,542	39,188	4,425
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	50,584	79,230	79,230	71,730
Total Expenditures	777,325	782,674	755,092	723,268
Excess Revenues / (Net Cost to the County)	(722,646)	(728,874)	(711,192)	(689,468)
General Appropriation Required	722,646	728,874	711,192	689,468
Budget Variance	95,499	0	17,682	0

Budget Changes

Proposed Change in Funding:	-37.17% due to the discontinuation of the State Criminal Alien Assistance Program (SCAAP).
Proposed Change in FTEs:	-0.17
Proposed Change in Performance:	None.
Other:	

Core Services

- Critical incident responses
- Daily reports
- Meals
- Medical appointments
- Inmate educational sessions
- Medical appointments/transports
- Mental health appointments/transports
- Rehabilitative sessions
- Prisoner transports
- Inmate court escorts

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of days without injury to visiting public.	Result	New Measure	98%	98%	99%
Percentage of days without injury experienced by deputies.	Result	New Measure	90%	90%	95%
Percentage of days without injury to inmates (self-inflicted).	Result	New Measure	90%	90%	95%



120
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to inmates.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	513	1,400
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	513	1,400
Expenditures				
Personnel	0	130,868	123,532	127,803
Supplies	0	0	3,003	6,565
Purchased Services	0	0	823	24,840
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	130,868	127,358	159,208
Excess Revenues / (Net Cost to the County)	0	(130,868)	(126,845)	(157,808)
General Appropriation Required	0	130,868	126,845	157,808
Budget Variance	0	0	4,023	0

Budget Changes

Proposed Change in Funding:	\$1,400, Detention Officers are now eligible to receive reimbursed training through the Peace Officer Standards and Training Board fund.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Operational Support (equipment inspections, vehicle and equipment repairs, vehicle equipment replacements and plan replacement schedules)
- Training Sessions ("Hiring the Best", reserve program, report writing, courtroom testimony, ethics, first responder, vehicle, legal/liability, victim rights, certifications, less-lethal/defensive tactics, driving, computer, and new-hire.)

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	New Measure	100%	98%	100%

490 Sheriff Program

Purpose Statement

The purpose of the Sheriff Program is to provide enforcement, public assistance, emergency coordination, operational support, civil action, permitting and licensing services to emergency response teams and the public so they can be more informed of Sheriff's Office services, be assured that Sheriff's Office employees are properly trained and equipped, contain emergency situations, and receive legal documents and licenses in a timely manner.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	30,437	15,494	70,333	16,838
Charges for Services	42,088	39,000	39,000	39,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	20,928	20,000	20,000	20,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	93,453	74,494	129,333	75,838
Expenditures				
Personnel	1,044,240	1,131,427	1,027,741	1,111,665
Supplies	53,818	77,300	87,520	93,331
Purchased Services	322,854	391,904	480,807	367,268
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	25,369	0	47,497	0
Miscellaneous (Extraordinary/Special)	17,720	17,010	15,275	17,010
Total Expenditures	1,464,001	1,617,641	1,658,840	1,589,274
Excess Revenues / (Net Cost to the County)	(1,370,548)	(1,543,147)	(1,529,507)	(1,513,436)
General Appropriation Required	1,370,548	1,543,147	1,529,507	1,513,436
Budget Variance	172,980	0	13,640	0

108 Enforcement Activity

Purpose Statement

The purpose of the Enforcement Activity is to provide traffic management, immediate first response and county-wide patrol services to the residents and visitors of Gunnison County so they can experience a low crime rate and feel safe.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	25,880	2,000	2,000	2,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	20,928	20,000	20,000	20,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	46,807	22,000	22,000	22,000
Expenditures				
Personnel	6,189	622,251	563,190	576,992
Supplies	26,474	35,000	35,010	44,500
Purchased Services	3,378	900	67	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	19,551	0	0	0
Miscellaneous (Extraordinary/Special)	17,720	16,110	0	0
Total Expenditures	73,312	674,261	598,267	621,492
Excess Revenues / (Net Cost to the County)	(26,504)	(652,261)	(576,267)	(599,492)
General Appropriation Required	26,504	652,261	576,267	599,492
Budget Variance	17,831	0	75,994	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	0.05
Proposed Change in Performance:	None.
Other:	

Core Services

- General patrol
- Civil actions

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of surveyed Gunnison County residents who indicate that services provided by the Sheriff's Office are good or excellent.	Result	73%	73%	82%	82%
Percentage of Gunnison County residents who report that they feel very or somewhat safe from violent crime.	Result	90%	90%	95%	95%



109
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to the citizens of Gunnison County.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,558	7,494	10,016	7,298
Charges for Services	42,088	39,000	39,000	39,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	46,646	46,494	49,016	46,298
Expenditures				
Personnel	1,038,051	342,041	324,524	369,947
Supplies	27,344	39,100	43,145	44,091
Purchased Services	319,476	388,379	476,190	364,643
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	5,818	0	1,797	0
Miscellaneous (Extraordinary/Special)	0	0	0	780
Total Expenditures	1,390,689	769,520	845,656	779,461
Excess Revenues / (Net Cost to the County)	(1,344,044)	(723,026)	(796,640)	(733,163)
General Appropriation Required	1,344,044	723,026	796,640	733,163
Budget Variance	155,149	0	(73,614)	0

Budget Changes

Proposed Change in Funding:	-0.42%, no significant change.
Proposed Change in FTEs:	0.62, from reallocating an Administrative Assistant from Alternative Services to support this activity.
Proposed Change in Performance:	None.
Other:	

Core Services

- Civil processing
- Permitting and Licensing
- General operational support
- Training sessions
- Regional meetings

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	New Measure	100%	98%	100%

117 Courtroom Security Activity

Purpose Statement

The purpose of the Courtroom Security Activity is to provide weapons screening and behavioral observations to judges, jury members, attorneys and witnesses in the district and county courts so they can exercise due process and conduct court business in a safe environment.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	50,307	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	50,307	0
Expenditures				
Personnel	0	4,910	4,910	4,829
Supplies	0	0	3,847	0
Purchased Services	0	0	760	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	45,700	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	4,910	55,217	4,829
Excess Revenues / (Net Cost to the County)	0	(4,910)	(4,910)	(4,829)
General Appropriation Required	0	4,910	4,910	4,829
Budget Variance	0	0	0	0

Budget Changes

Proposed Change in Funding:	None. This activity received a \$50,307 grant in 2011 to install security equipment in the courtrooms.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Courthouse Security (courtroom security appointments, screenings, dispute resolutions, security checks, panic responses and secured courtrooms)

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of court hours without harm to judges, jury members, attorneys and witnesses.	Result	New Measure	100%	100%	100%

118 Investigations Activity

Purpose Statement

The purpose of the Investigations Activity is to provide first response, crime scene preservation and comprehensive investigation services to the DA's office staff so they can properly determine whether to prosecute or dismiss cases.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	152,383	125,275	150,220
Supplies	0	0	308	0
Purchased Services	0	0	565	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	152,383	126,148	150,220
Excess Revenues / (Net Cost to the County)	0	(152,383)	(126,148)	(150,220)
General Appropriation Required	0	152,383	126,148	150,220
Budget Variance	0	0	26,235	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Major crime investigations
- Minor crime investigations
- Crime investigation findings
- Evidence and property management

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of cases that are resolved by the District Attorney's Office without requests for additional investigation findings.	Result	New Measure	80%	80%	85%



119
Major Incident Response Activity

Purpose Statement

The purpose of the Major Incident Responses Activity is to provide statutorily required private land wildfire, Hazardous Materials, and Search and Rescue coordination and response services to responders, residents and visitors of Gunnison County so they can take protective actions and safeguard life.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	6,000	8,010	7,540
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	6,000	8,010	7,540
Expenditures				
Personnel	0	9,842	9,842	9,677
Supplies	0	3,200	5,210	4,740
Purchased Services	0	2,625	3,225	2,625
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	900	15,275	16,230
Total Expenditures	0	16,567	33,552	33,272
Excess Revenues / (Net Cost to the County)	0	(10,567)	(25,542)	(25,732)
General Appropriation Required	0	10,567	25,542	25,732
Budget Variance	0	0	(14,975)	0

Budget Changes

Proposed Change in Funding:	25.67%, due to an increase in the Department of Local Affairs Search and Rescue Equipment Grant.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Emergency coordination for private-land wildfires, Hazardous Materials (HAZMAT), and Search and Rescue
- Public Information and assistance

Key Performance Measures

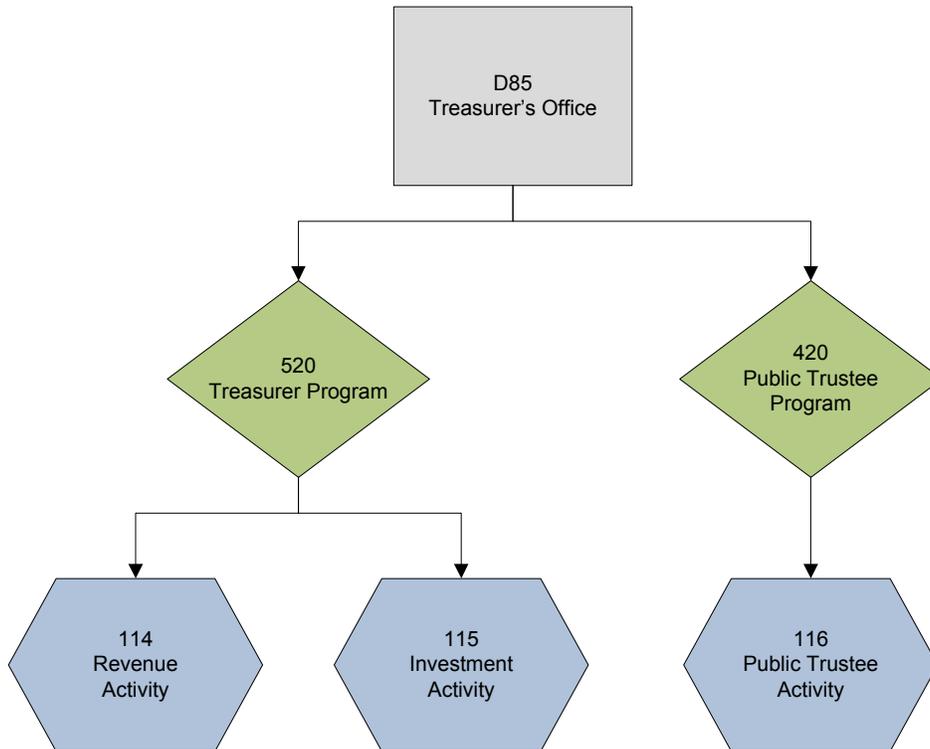
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of major incident coordinations without collateral injury to citizens and responders.	Result	New Measure	90%	90%	90%

Mission Statement

The mission of the Treasurer and Public Trustee Office is to provide revenue and foreclosure services to the public, taxing authorities and parties to foreclosures so they can pay and collect taxes and other revenue in an accurate and timely manner and experience a fair and timely foreclosure process.

Elected Official

Melody Marks
221 N. Wisconsin
Gunnison, CO 81230
(970) 641-2231
mmarks@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	45,000	45,000	45,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	793,630	750,000	750,000	750,000
Transfers In	0	24,760	24,760	24,760
Other Financing Sources and Misc.	12,973	12,000	12,007	12,000
Total Revenues	806,603	831,760	831,767	831,760
Expenditures				
Personnel	213,620	252,752	260,209	249,146
Supplies	16,310	16,800	18,318	15,789
Purchased Services	61,443	73,228	99,242	73,843
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,424	14,300	14,300	14,688
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	308,798	357,080	392,069	353,466
Excess Revenues / (Net Cost to the County)	497,805	474,680	439,698	478,294
General Appropriation Required	0	0	0	0
Budget Variance	68,785	0	(34,982)	0

Department Resources Restated by Fund

Revenues				
General Fund	806,603	762,000	762,007	762,000
Public Trustee Agency Fund	0	69,760	69,760	69,760
Total Revenues	806,603	831,760	831,767	831,760
Expenditures				
General Fund	308,798	289,310	324,885	281,475
Public Trustee Agency Fund	0	67,770	67,184	71,991
Total Expenditures	308,798	357,080	392,069	353,466



**520
Treasurer's Program**

Purpose Statement

The purpose of the Treasurer's Program is to provide investment and tax revenue collections and disbursement services to the public, Board of County Commissioners, taxing authorities and lien holders so they can experience the secure, accurate and timely management of their money.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	793,630	750,000	750,000	750,000
Transfers In	0	0	0	0
Other Financing Sources and Misc.	12,973	12,000	12,007	12,000
Total Revenues	806,603	762,000	762,007	762,000
Expenditures				
Personnel	213,620	186,057	196,448	178,230
Supplies	16,310	16,800	15,570	15,759
Purchased Services	61,443	72,153	98,567	72,798
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,424	14,300	14,300	14,688
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	308,798	289,310	324,885	281,475
Excess Revenues / (Net Cost to the County)	497,805	472,690	437,122	480,525
General Appropriation Required	0	0	0	0
Budget Variance	68,785	0	(35,568)	0



**114
Revenue Activity**

Purpose Statement

The purpose of the Revenue Activity is to provide collections, accounting and disbursement services to taxing authorities, County offices, taxpayers and lien holders so they can experience a timely and accurate accounting of their money.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	793,630	750,000	750,000	750,000
Transfers In	0	0	0	0
Other Financing Sources and Misc.	12,973	12,000	12,007	12,000
Total Revenues	806,603	762,000	762,007	762,000
Expenditures				
Personnel	213,620	166,321	177,296	166,909
Supplies	16,310	16,800	15,570	15,759
Purchased Services	58,816	67,153	96,067	67,798
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,424	14,300	14,300	14,688
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	306,170	264,574	303,233	265,154
Excess Revenues / (Net Cost to the County)	500,433	497,426	458,774	496,846
General Appropriation Required	0	0	0	0
Budget Variance	61,413	0	(38,652)	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	0.10
Proposed Change in Performance:	Due software conversion issues, the Treasurer's Office was unable to deposit checks for the first six weeks of the year and, subsequently, ran behind for the rest of the tax receipting season.
Other:	

Core Services

- Deposited Dollars
- Property Tax Notices
- Accounting Reports: Board, Public, Departments
- Revenue Disbursements
- Tax Lien Sales
- Tax Certification
- Mobile Home Authentication
- Delinquent Tax Notices
- Certificates of Purchase

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of checks that are deposited within two business days.	Result	98%	100%	10%	75%



**115
Investment Activity**

Purpose Statement

The purpose of the Investment Activity is to provide investment and reporting services to the Board of County Commissioners so they can know at any time what resources are available, have ready access to liquid fiscal resources and securely invest for a modest return.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	19,736	19,152	11,321
Supplies	0	0	0	0
Purchased Services	2,628	5,000	2,500	5,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,628	24,736	21,652	16,321
Excess Revenues / (Net Cost to the County)	(2,628)	(24,736)	(21,652)	(16,321)
General Appropriation Required	2,628	24,736	21,652	16,321
Budget Variance	7,372	0	3,084	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no funding specific to this activity. Interest earnings generated from these operations are recorded in each Fund to support activity costs not supported by revenues specific to those activities.
Proposed Change in FTEs:	-0.13
Proposed Change in Performance:	Due to a software conversion and the lack of reporting the Treasurer's office has been able to provide so far for 2011 as a result of problems with the conversion, we do not have projected performance measures at this time.
Other:	

Core Services

- Earned interest dollars
- Monthly investment reports
- Securities purchases

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of cash, compared to total funds, held by the Treasurer.	Result	44%	40%	35%	40%
Percentage return on investments.	Result	2.77%	2.25%	2.0%	1.6%



**420
Public Trustee Program**

Purpose Statement

The purpose of the Public Trustee Program is to provide foreclosure and release services to property owners, lenders and lien holders so they can experience a timely, fair and secure transfer of property.

Summary of Program Resources

Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	45,000	45,000	45,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	24,760	24,760
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	69,760	69,760	69,760
Expenditures				
Personnel	0	66,695	63,761	70,916
Supplies	0	0	2,748	30
Purchased Services	0	1,075	675	1,045
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	67,770	67,184	71,991
Excess Revenues / (Net Cost to the County)	0	1,990	2,576	(2,231)
General Appropriation Required	0	0	0	2,231
Budget Variance	0	0	586	0



116
Public Trustee Activity

Purpose Statement

The purpose of the Public Trustee Activity is to provide foreclosure and release services to property owners, lenders and lien holders so they can experience a timely and secure transfer of property.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	45,000	45,000	45,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	24,760	24,760
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	69,760	69,760	69,760
Expenditures				
Personnel	0	66,695	63,761	70,916
Supplies	0	0	2,748	30
Purchased Services	0	1,075	675	1,045
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	67,770	67,184	71,991
Excess Revenues / (Net Cost to the County)	0	1,990	2,576	(2,231)
General Appropriation Required	0	0	0	2,231
Budget Variance	0	0	586	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	0.20
Proposed Change in Performance:	None.
Other:	The Public Trustees office continues to process record numbers of foreclosures.

Core Services

- Foreclosure Sales
- Notices of Sales
- Notices of Rights
- Releases of Deeds of Trust
- Telephone/Email Responses to Inquiries
- Attorney Invoices
- Newspaper Publications

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of foreclosures opened and recorded within 10 days of receipt.	Result	100%	100%	100%	100%
Percentage of releases processed within two weeks of receipt.	Result	99%	100%	100%	100%

Mission Statement

The mission of the Veterans Department is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Department Director

Al Falsetto
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-7919





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,200	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,200	1,200	1,200	1,200
Expenditures				
Personnel	3,892	3,891	3,891	3,891
Supplies	96	190	190	190
Purchased Services	303	1,233	1,176	1,233
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,291	5,314	5,257	5,314
Excess Revenues / (Net Cost to the County)	(3,091)	(4,114)	(4,057)	(4,114)
General Appropriation Required	3,091	4,114	4,057	4,114
Budget Variance	1,023	0	57	0

Department Resources Restated by Fund

Revenues				
General Fund	1,200	1,200	1,200	1,200
Total Revenues	1,200	1,200	1,200	1,200
Expenditures				
General Fund	4,291	5,314	5,257	5,314
Total Expenditures	4,291	5,314	5,257	5,314

**535
Veterans Program**

Purpose Statement

The purpose of the Veterans Program is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,200	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,200	1,200	1,200	1,200
Expenditures				
Personnel	3,892	3,891	3,891	3,891
Supplies	96	190	190	190
Purchased Services	303	1,233	1,176	1,233
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,291	5,314	5,257	5,314
Excess Revenues / (Net Cost to the County)	(3,091)	(4,114)	(4,057)	(4,114)
General Appropriation Required	3,091	4,114	4,057	4,114
Budget Variance	1,023	0	57	0



**806
Veterans Activity**

Purpose Statement

The purpose of the Veterans Activity is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,200	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,200	1,200	1,200	1,200
Expenditures				
Personnel	3,892	3,891	3,891	3,891
Supplies	96	190	190	190
Purchased Services	303	1,233	1,176	1,233
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,291	5,314	5,257	5,314
Excess Revenues / (Net Cost to the County)	(3,091)	(4,114)	(4,057)	(4,114)
General Appropriation Required	3,091	4,114	4,057	4,114
Budget Variance	1,023	0	57	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	The numbers of contacts for service and phone calls have increased during 2011, largely due to a new program with a more extensive showing of flags at the cemetery and the Colorado Governor requested a survey regarding homeless veterans be conducted this year.
Other:	

Core Services

- Veteran Assistance Sessions
- Claim Filings

Key Performance Measures

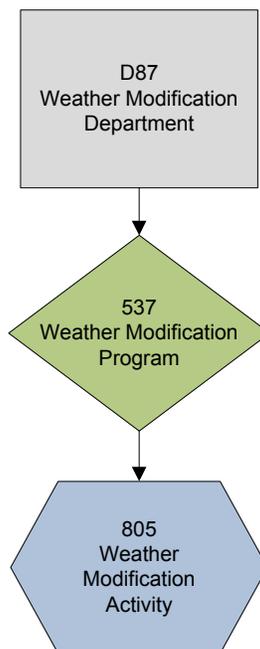
	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Number of contacts for service.	Output	132	164	154	150
Number of phone calls received.	Output	206	206	270	190

Mission Statement

The mission of the Weather Modification Department is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Department Director

Linda Nienhueser
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-0248
lnienhueser@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	45,000	75,500	73,500	73,500
Charges for Services	0	0	0	0
Contributions and Other Grants	37,669	3,685	5,377	5,685
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	2,000	2,000	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	82,669	81,185	80,877	81,685
Expenditures				
Personnel	2,530	2,614	2,614	2,733
Supplies	0	0	0	0
Purchased Services	92,662	91,185	90,877	91,185
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	95,192	93,799	93,491	93,918
Excess Revenues / (Net Cost to the County)	(12,523)	(12,614)	(12,614)	(12,233)
General Appropriation Required	12,523	12,614	12,614	12,233
Budget Variance	8,310	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	82,669	81,185	80,877	81,685
Total Revenues	82,669	81,185	80,877	81,685
Expenditures				
General Fund	95,192	93,799	93,491	93,918
Total Expenditures	95,192	93,799	93,491	93,918



537
Weather Modification Program

Purpose Statement

The purpose of Weather Modification Program is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	45,000	75,500	73,500	73,500
Charges for Services	0	0	0	0
Contributions and Other Grants	37,669	3,685	5,377	5,685
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	2,000	2,000	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	82,669	81,185	80,877	81,685
Expenditures				
Personnel	2,530	2,614	2,614	2,733
Supplies	0	0	0	0
Purchased Services	92,662	91,185	90,877	91,185
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	95,192	93,799	93,491	93,918
Excess Revenues / (Net Cost to the County)	(12,523)	(12,614)	(12,614)	(12,233)
General Appropriation Required	12,523	12,614	12,614	12,233
Budget Variance	8,310	0	0	0



805
Weather Modification Activity

Purpose Statement

The purpose of Weather Modification Activity is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	45,000	75,500	73,500	73,500
Charges for Services	0	0	0	0
Contributions and Other Grants	37,669	3,685	5,377	5,685
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	2,000	2,000	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	82,669	81,185	80,877	81,685
Expenditures				
Personnel	2,530	2,614	2,614	2,733
Supplies	0	0	0	0
Purchased Services	92,662	91,185	90,877	91,185
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	95,192	93,799	93,491	93,918
Excess Revenues / (Net Cost to the County)	(12,523)	(12,614)	(12,614)	(12,233)
General Appropriation Required	12,523	12,614	12,614	12,233
Budget Variance	8,310	0	0	0



Budget Changes

Proposed Change in Funding:	0.62% due to Antelope Hills Water contributing to this activity along with other water systems in the valley.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	We will need to determine other funding sources.

Core Services

- Ground-Based Generator Hours
- Annual Reports

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage increase in snow water content.	Result	12.3%	12.5%	14%	12%
Number of ground-based generator hours.	Output	2,919.25	2,000	2,140.5	2,000

Mission Statement

The mission of the Wildlife Conservation Department is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Department Director

Jim Cochran
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Gunnison, CO 81230
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jcochran@gunnisoncounty.org





Summary of Department Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	1,350	0
Charges for Services	0	2,000	0	0
Contributions and Other Grants	15,000	5,000	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	75,000	75,000	75,219	80,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	90,000	82,000	76,569	80,000
Expenditures				
Personnel	10,239	10,866	9,471	12,014
Supplies	2,413	2,851	3,994	2,500
Purchased Services	96,333	98,392	96,462	97,418
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	108,985	112,109	109,927	111,932
Excess Revenues / (Net Cost to the County)	(18,985)	(30,109)	(33,358)	(31,932)
General Appropriation Required	18,985	30,109	33,358	31,932
Budget Variance	1,259	0	(3,249)	0

Department Resources Restated by Fund

Revenues				
General Fund	90,000	82,000	76,569	80,000
Total Revenues	90,000	82,000	76,569	80,000
Expenditures				
General Fund	108,985	112,109	109,927	111,932
Total Expenditures	108,985	112,109	109,927	111,932



**550
Wildlife Conservation Program**

Purpose Statement

The purpose of the Wildlife Conservation Program is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Summary of Program Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	1,350	0
Charges for Services	0	2,000	0	0
Contributions and Other Grants	15,000	5,000	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	75,000	75,000	75,219	80,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	90,000	82,000	76,569	80,000
Expenditures				
Personnel	10,239	10,866	9,471	12,014
Supplies	2,413	2,851	3,994	2,500
Purchased Services	96,333	98,392	96,462	97,418
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	108,985	112,109	109,927	111,932
Excess Revenues / (Net Cost to the County)	(18,985)	(30,109)	(33,358)	(31,932)
General Appropriation Required	18,985	30,109	33,358	31,932
Budget Variance	1,259	0	(3,249)	0



194
Wildlife Conservation Activity

Purpose Statement

The purpose of Wildlife Conservation Activity is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Resource Summary

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	1,350	0
Charges for Services	0	2,000	0	0
Contributions and Other Grants	15,000	5,000	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	75,000	75,000	75,219	80,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	90,000	82,000	76,569	80,000
Expenditures				
Personnel	10,239	10,866	9,471	12,014
Supplies	2,413	2,851	3,994	2,500
Purchased Services	96,333	98,392	96,462	97,418
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	108,985	112,109	109,927	111,932
Excess Revenues / (Net Cost to the County)	(18,985)	(30,109)	(33,358)	(31,932)
General Appropriation Required	18,985	30,109	33,358	31,932
Budget Variance	1,259	0	(3,249)	0



Budget Changes

Proposed Change in Funding:	-2.44%. The loss of funding from various organizations has required an increase in the allocation from the Sage Grouse Trust Fund. Ongoing funding for the sustainability of this department will need to be discussed in the coming years.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

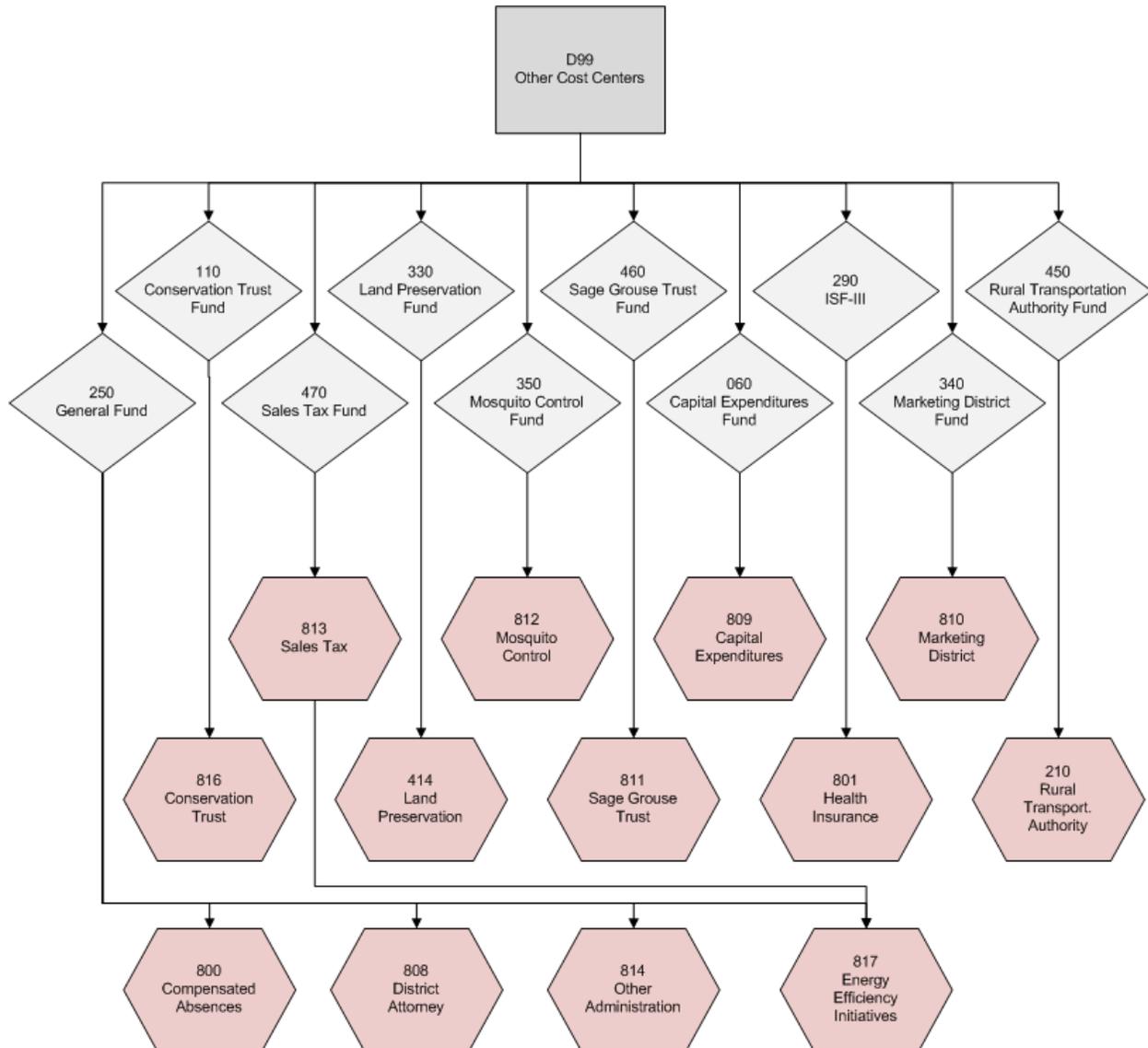
- Wildlife Consultation Services
- Facilitation Services
- Wildlife Public Education Presentations
- Strategic Committee Meetings
- Governmental Coordination Services
- Federal Monitoring on Sage Grouse and Other Species
- Land Use Reviews on Sage Grouse Habitat
- Regulation Reviews and Recommendations
- Federal Grazing Permit Reviews
- Habitat Conservation Plans

Key Performance Measures

	Measure Type	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Percentage of Land Use Change permit applications that are reviewed and analyzed for impact on sage grouse within five days.	Result	74%	90%	77.5%	80%
Percentage of all species of special concern monitored for listing status, potential impacts to Gunnison County and the possible need for County intervention in order to help preclude the need for the species to be listed as endangered.	Result	100%	100%	100%	100%

Description

The Other Cost Centers section is used to detail revenues and expenditures that are not included in the preceding Budgeting for Results section since these cost centers do not participate in Strategic Planning. Examples include cost centers for which Gunnison County acts as fiscal agent or funds used to account or use of revenues for a very specific purpose that are not of a strategic nature.





Summary of Other Cost Center Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Other Cost Center Specific Revenues				
Taxes	11,137,747	11,246,670	11,348,794	10,796,851
Licenses and Permits	243,168	125,000	185,000	125,000
Intergovernmental	1,441,051	689,612	1,823,912	898,083
Charges for Services	54,756	76,244	96,247	58,000
Contributions and Other Grants	32,593	12,000	108,000	4,000
Fines & Forfeitures	158	0	0	0
Investment Income	244,996	140,644	141,471	129,195
Interfund Revenues	1,526,716	1,656,942	1,586,000	1,753,358
Transfers In	1,738,308	1,340,948	1,513,762	1,396,815
Other Financing Sources and Misc.	20,697,053	773,009	816,395	755,021
Total Revenues	37,116,546	16,061,069	17,619,581	15,916,323
Expenditures				
Personnel	60,343	72,640	63,026	125,652
Supplies	56,573	60,826	56,659	83,262
Purchased Services	3,112,137	2,425,835	2,576,583	2,170,999
Community Prgrms/Contributions	158,267	454,050	719,550	300,000
Financing Costs	816,564	1,780,397	1,775,355	1,786,993
Transfers Out	2,508,378	1,761,157	1,952,707	1,361,088
Capital Outlay	4,142,834	13,944,749	14,350,838	54,962
Miscellaneous (Extraordinary/Special)	3,929,564	3,103,569	3,863,650	3,372,412
Total Expenditures	14,784,660	23,603,224	25,358,368	9,255,368
Excess Revenues / (Net Cost to the County)	22,331,886	(7,542,155)	(7,738,787)	6,660,955
General Appropriation Required	0	7,542,155	7,738,787	0
Budget Variance	15,664,317	0	(196,632)	0

Other Cost Center Resources Restated by Fund

Revenues				
General Fund	9,868,203	9,126,653	9,598,331	8,959,340
Conservation Trust Fund	47,904	40,548	48,007	40,400
Sales Tax Fund	2,704,208	2,037,277	2,095,035	1,923,400
Land Preservation Fund	313,095	302,377	300,712	304,733
Mosquito Control Fund	81,483	81,227	81,147	81,126
Sage Grouse Trust Fund	62,533	67,312	56,142	56,142
Capital Expenditures Fund	19,565,066	365,170	949,031	219,500
ISF-III	1,962,355	1,798,128	2,054,174	2,210,158
Marketing District Fund	988,517	954,683	970,250	970,150
Rural Transportation Fund	1,523,180	1,287,694	1,466,752	1,151,374
Total Revenues	37,116,546	16,061,069	17,619,581	15,916,323
Expenditures				
General Fund	2,897,392	2,319,782	2,503,681	2,314,380
Road and Bridge Fund	0	0	(9,000)	31,188
Conservation Trust Fund	30,329	79,453	79,628	20,505
Sales Tax Fund	2,470,927	2,108,138	2,298,467	1,921,013
Land Preservation Fund	167,148	466,978	732,917	466,545
Mosquito Control Fund	81,177	81,226	80,976	81,026
Sage Grouse Trust Fund	86,058	75,000	77,762	82,500
Capital Expenditures Fund	4,552,242	14,473,895	14,857,695	218,000
ISF-III	1,970,170	1,827,918	2,281,134	2,207,085
Marketing District Fund	1,013,479	945,906	952,906	980,255
Rural Transportation Fund	1,515,738	1,224,927	1,502,202	932,871
Total Expenditures	14,784,660	23,603,224	25,358,368	9,255,368



**800
Compensated Absences**

Organizational Functions

This cost center's budget serves as a reserve for payment of unused vacation and sick leave accruals upon employment separation. All compensatory time paid at employment separation is charged to the employee's home department.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	32,239	56,963	47,636	88,151
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	32,239	56,963	47,636	88,151
Excess Revenues / (Net Cost to the County)	(32,239)	(56,963)	(47,636)	(88,151)
General Appropriation Required	32,239	56,963	47,636	88,151
Budget Variance	(10,691)	0	9,327	0



**808
District Attorney**

Organizational Functions

The District Attorney's office prosecutes crimes within the Seventh Judicial District and coordinates delivery of services to victims. Additional functions involve litigation relating to seizure and forfeiture of assets related to crimes, mental health and alcohol commitments as well as other statutory functions. The Office of the District Attorney, Seventh Judicial District, serves six counties and seven different courthouses in: Gunnison, Delta, Hinsdale, Montrose, Ouray and San Miguel. Each County provides funding to the District Attorney's office in proportion to its percentage of the total District population.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	248,393	251,665	251,665	251,665
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	248,393	251,665	251,665	251,665
Excess Revenues / (Net Cost to the County)	(248,393)	(251,665)	(251,665)	(251,665)
General Appropriation Required	248,393	251,665	251,665	251,665
Budget Variance	(20)	0	0	0



**814
Other Administration**

Organizational Functions

This cost center contains revenue and expenditure items that are for the benefit of the entire General Fund and those that are not directly allocable to a specific department or activity. Revenues include property tax revenue, earnings on investments, specific ownership tax, severance tax, workforce impact fees, and the pass-through of property taxes to the Gunnison County Library District. Expenditures in the cost center include audit costs, cost allocation plan, treasurer's fees, mapping services, bank fees, postage machine costs, general liability and property insurance, employee newsletter, employee recognition and holiday party costs.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	7,308,945	7,748,321	7,753,181	7,220,768
Licenses and Permits	243,168	125,000	185,000	125,000
Intergovernmental	428,094	300,000	687,850	381,254
Charges for Services	54,756	53,924	64,633	58,000
Contributions and Other Grants	0	4,500	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	183,982	114,245	117,505	102,145
Interfund Revenues	0	0	0	0
Transfers In	1,275,359	682,775	690,455	849,952
Other Financing Sources and Misc.	373,742	97,888	99,207	218,221
Total Revenues	9,868,045	9,126,653	9,597,831	8,955,340
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	355,628	372,492	371,736	345,516
Community Prgms/Contributions	0	0	0	0
Financing Costs	7,907	14,730	14,688	14,688
Transfers Out	1,106,608	644,179	835,510	826,958
Capital Outlay	254,900	0	26,756	0
Miscellaneous (Extraordinary/Special)	730,500	813,203	788,489	808,190
Total Expenditures	2,455,543	1,844,604	2,037,179	1,995,352
Excess Revenues / (Net Cost to the County)	7,412,502	7,282,049	7,560,652	6,959,988
Allocated Cost Reimbursements (Shown in Programs/Activities)				
County Manager	0	24,401	24,401	106,048
Finance	0	235,869	235,869	232,900
Human Resources	0	46,618	46,618	47,224
County Attorney	0	55,196	55,196	82,177
Facilities & Grounds	0	106,749	106,749	94,549
Adjusted Excess Revenues	0	468,833	468,833	562,898
General Appropriation Required	0	0	0	0
Budget Variance	(156,945)	0	278,603	0



815
Community Based Organizations

Organizational Functions

Traditionally, the Board of County Commissioners has accepted proposals from non-profit organizations for funding consideration during the annual budget process. Funding has been allocated to activities in the following areas:

- Health and Welfare
- Culture and Recreation
- Economic Development

This cost center has been discontinued for the 2012 Budget

Alternatively, the Board of County Commissioners has elected to contract for services with various Community Based Organizations. Those costs are shown in the Commissioners' budget.

Summary of Resources				
	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	158,267	154,050	153,550	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	158,267	154,050	153,550	0
Excess Revenues / (Net Cost to the County)	(158,267)	(154,050)	(153,550)	0
General Appropriation Required	158,267	154,050	153,550	0
Budget Variance	5,782	0	500	0



817
Energy Efficiency Initiatives

Organizational Functions

This cost center is used to track expenditures related to Energy Efficiency Initiative including cost related to the Gunnison County Green Team, the Carbon Neutrality Task Force and the 2010 lease purchase payments used to enter into a Performance Contract with Ennovate Corporation to \$1,168,919 in energy improvement in County buildings.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	500	4,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	500	4,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	2,000	600	2,600
Purchased Services	2,950	8,700	6,250	6,597
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	113,386	113,386	113,386
Transfers Out	0	0	0	0
Capital Outlay	0	4,500	500	4,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,950	128,586	120,736	126,583
Excess Revenues / (Net Cost to the County)	(2,950)	(128,586)	(120,236)	(122,583)
General Appropriation Required	2,950	128,586	120,236	122,583
Budget Variance	68,889	0	8,350	0



**816
Conservation Trust**

Organizational Functions

The Conservation Trust Fund was established by Gunnison County in 1984 when the Colorado State Lottery was initiated. The County receives a share back of lottery proceeds, which is based on a per capita formula that is established by the State. The County also receives a redistribution from the Gunnison County Metropolitan Recreation District. This redistribution began in 2001. The funds may be expended for the acquisition, development and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	46,852	40,000	47,607	40,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,052	548	400	400
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	47,904	40,548	48,007	40,400
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	314	403	578	485
Community Prgms/Contributions	0	0	0	0
Financing Costs	14	20	20	20
Transfers Out	30,000	79,030	79,030	20,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	30,329	79,453	79,628	20,505
Excess Revenues / (Net Cost to the County)	17,575	(38,905)	(31,621)	19,895
General Appropriation Required	0	38,905	31,621	0
Budget Variance	71,096	0	7,284	0



813
Sales Tax

Organizational Functions

This fund is used to account for the 1% Gunnison County sales tax that is restricted for capital expenditures. One-half (1/2) of the County sales tax collected within any incorporated municipality, less the sales tax allocated to the Land Preservation Fund, is distributed to that municipality. All other sales tax is retained by Gunnison County and used solely for capital outlay, capital expenditures, or for the retirement of debt related to capital expenditures.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	1,490,212	1,323,011	1,334,266	1,334,266
Licenses and Permits	0	0	0	0
Intergovernmental	32,776	0	335,404	327,934
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	11,351	5,810	2,030	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	423,335	423,335	259,200
Other Financing Sources and Misc.	1,169,869	285,121	0	0
Total Revenues	2,704,208	2,037,277	2,095,035	1,923,400
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	32,693	28,752	26,538	29,755
Community Prgms/Contributions	0	0	0	0
Financing Costs	150,327	1,216,317	1,214,317	1,388,935
Transfers Out	1,213,910	726,983	726,983	368,178
Capital Outlay	1,073,997	20,000	214,543	17,962
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,470,927	1,992,052	2,182,381	1,804,830
Excess Revenues / (Net Cost to the County)	233,281	45,225	(87,346)	118,570
General Appropriation Required	0	0	87,346	0
Budget Variance	364,561	0	(132,571)	0



**414
Land Preservation**

Organizational Functions

This fund is used for open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County, and in connection with any of the foregoing to use the fund to match public and private grants or to acquire interests or easements in land and water rights. The fund is administered by an eight-member board of citizens appointed (two each) by Gunnison County, City of Gunnison, Town of Crested Butte, and the Town of Mt. Crested Butte.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	308,268	299,712	299,712	303,733
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	4,827	2,665	1,000	1,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	313,095	302,377	300,712	304,733
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,863	1,721	1,660	1,268
Community Prgms/Contributions	0	300,000	566,000	300,000
Financing Costs	165,285	165,257	165,257	165,277
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	167,148	466,978	732,917	466,545
Excess Revenues / (Net Cost to the County)	145,947	(164,601)	(432,205)	(161,812)
General Appropriation Required	0	164,601	432,205	161,812
Budget Variance	296,161	0	(267,604)	0



812
Mosquito Control

Organizational Functions

The designated mosquito control area encompasses approximately 37 square miles including the City of Gunnison and is governed by Gunnison County Ordinance No. 11. This program is for cost-shared bio-rational integrated mosquito control. The program goals include a process consisting of the balanced use of cultural, biological, and chemical procedures that are environmentally compatible and economically feasible to reduce the mosquito population to a tolerable level.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	54,285	54,151	54,071	54,084
Licenses and Permits	0	0	0	0
Intergovernmental	13,599	13,538	13,538	13,521
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,599	13,538	13,538	13,521
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	81,483	81,227	81,147	81,126
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	80,133	80,170	79,920	79,910
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	1,044	1,056	1,056	1,116
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	81,177	81,226	80,976	81,026
Excess Revenues / (Net Cost to the County)	307	1	171	100
General Appropriation Required	0	0	0	0
Budget Variance	307	0	170	0



**811
Sage Grouse Trust**

Organizational Functions

This fund is used to account for expenditures concerning the preservation of the Sage Grouse, as required by the U.S. Bureau of Land Management's (BLM's) environmental assessment, in order to complete the land transfer of the landfill from the BLM. The revenue in this fund is generated by a \$1.00 per cubic yard surcharge included as part of the landfill fees.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	62,533	67,312	56,142	56,142
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	62,533	67,312	56,142	56,142
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	11,058	0	2,543	2,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	75,000	75,000	75,219	80,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	86,058	75,000	77,762	82,500
Excess Revenues / (Net Cost to the County)	(23,525)	(7,688)	(21,620)	(26,358)
General Appropriation Required	23,525	7,688	21,620	26,358
Budget Variance	5,548	0	(13,932)	0



**809
Capital Expenditures**

Organizational Functions

This fund is used to account for major capital projects that are funded by a restricted revenue source, i.e. grants, multi-agency funding agreements, bond proceeds, etc.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	721,666	200,700	604,139	0
Charges for Services	0	0	0	0
Contributions and Other Grants	3,230	7,500	7,500	0
Fines & Forfeitures	0	0	0	0
Investment Income	15,588	2,982	7,100	1,500
Interfund Revenues	0	0	0	0
Transfers In	353,770	153,988	330,292	218,000
Other Financing Sources and Misc.	18,470,812	0	0	0
Total Revenues	19,565,066	365,170	949,031	219,500
Expenditures				
Personnel	27,838	0	0	22,000
Supplies	89	5,316	3,014	0
Purchased Services	1,077,982	381,595	578,907	163,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	238,280	0	0	0
Transfers Out	0	166,735	166,735	0
Capital Outlay	2,749,213	13,920,249	14,109,039	33,000
Miscellaneous (Extraordinary/Special)	458,841	0	0	0
Total Expenditures	4,552,242	14,473,895	14,857,695	218,000
Excess Revenues / (Net Cost to the County)	15,012,824	(14,108,725)	(13,908,664)	1,500
General Appropriation Required	0	14,108,725	13,908,664	0
Budget Variance	14,754,726	0	200,061	0



**801
Health Insurance**

Organizational Functions

This fund accounts for the "Reimbursable Employer Account" reserves used to cover unemployment insurance claims. Reserves are funded annually to cover estimated unemployment payments as well as to accumulate an adequate reserve balance. In addition, the fund accounts for the Employee Assistance Program. Gunnison County purchases services from a third party administrator to provide emotional, financial and legal counseling services to employees. The ISF III fund is also used to account for the County's partially self-funded employee health insurance plans. Reserves to pay claims, stop-loss premiums, and administrative costs are funded by employee and County contributions and are deducted through monthly payroll.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	19,016	11,186	11,186	20,000
Interfund Revenues	1,526,716	1,656,942	1,586,000	1,753,358
Transfers In	0	0	0	0
Other Financing Sources and Misc.	416,623	130,000	456,988	436,800
Total Revenues	1,962,355	1,798,128	2,054,174	2,210,158
Expenditures				
Personnel	(0)	15,411	15,390	15,501
Supplies	0	610	145	260
Purchased Services	78,394	99,270	78,053	93,578
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	110	110	110
Transfers Out	33,960	26,021	26,021	27,564
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	1,857,816	1,686,496	2,161,416	2,070,072
Total Expenditures	1,970,170	1,827,918	2,281,134	2,207,085
Excess Revenues / (Net Cost to the County)	(7,815)	(29,790)	(226,960)	3,073
General Appropriation Required	7,815	29,790	226,960	0
Budget Variance	44,369	0	(197,170)	0



**810
Marketing District**

Organizational Functions

The Local Marketing District (LMD) was created by voter approved ballot question in November of 2002. In November 2009 the LMD Tax initiative was passed by voters, 77.2%, to continue collections on into the future without a sunset provision. The District is supported through a special district marketing tax of 4% (similar to a lodging tax) and is collected on a county-wide basis. The governing board of the Local Marketing District is the Board of County Commissioners. The purpose of the District is to promote Gunnison County's tourism economic sector. The marketing effort is implemented through a contract with the Gunnison/Crested Butte Tourism Association (TA) as well as the Marble Crystal River Chamber of Commerce.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	983,054	952,475	969,000	969,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,463	2,208	1,250	1,150
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	988,517	954,683	970,250	970,150
Expenditures				
Personnel	266	266	0	0
Supplies	0	0	0	0
Purchased Services	991,568	926,374	925,640	955,765
Community Prgms/Contributions	0	0	0	0
Financing Costs	45	50	50	50
Transfers Out	21,600	19,216	19,216	16,440
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	8,000	8,000
Total Expenditures	1,013,479	945,906	952,906	980,255
Excess Revenues / (Net Cost to the County)	(24,961)	8,777	17,344	(10,105)
General Appropriation Required	24,961	0	0	10,105
Budget Variance	123,715	0	8,567	0



210
Rural Transportation Authority

Organizational Functions

The Rural Transportation Authority was created through a ballot initiative in November of 2002, which created a .6% sales tax within Gunnison County with the exception of the cities of Marble, Ohio City, Pitkin, and Somerset and a .35% sales tax within the City of Gunnison. The tax was reauthorized by the voters in November of 2008. The RTA is a distinct legal entity, separate from the county, governed by an eight-member board appointed by the RTA Partners: Mt. Crested Butte, Crested Butte, City of Gunnison and Gunnison County. The RTA is funded through a sales tax and has the primary purpose of enhancing transportation; both air service and ground, in Gunnison County.

Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	992,983	869,000	938,564	915,000
Licenses and Permits	0	0	0	0
Intergovernmental	198,064	135,374	135,374	135,374
Charges for Services	0	22,320	31,614	0
Contributions and Other Grants	29,363	0	100,000	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,716	1,000	1,000	1,000
Interfund Revenues	0	0	0	0
Transfers In	33,046	0	0	0
Other Financing Sources and Misc.	266,007	260,000	260,200	100,000
Total Revenues	1,523,180	1,287,694	1,466,752	1,151,374
Expenditures				
Personnel	0	0	0	0
Supplies	56,483	52,900	52,900	80,402
Purchased Services	231,161	274,693	253,093	240,960
Community Prgms/Contributions	0	0	0	0
Financing Costs	254,706	270,527	267,527	104,527
Transfers Out	26,256	22,937	22,937	20,832
Capital Outlay	64,724	0	0	0
Miscellaneous (Extraordinary/Special)	882,408	603,870	905,745	486,150
Total Expenditures	1,515,738	1,224,927	1,502,202	932,871
Excess Revenues / (Net Cost to the County)	7,442	62,767	(35,450)	218,503
General Appropriation Required	0	0	35,450	0
Budget Variance	96,661	0	(98,217)	0

**999****Gunnison Valley Health System****Organizational Functions**

The Gunnison Valley Health System includes activities related to the operation of the Gunnison Valley Hospital, the Gunnison Health Care Center, Hospice and the Palisade Assisted Living facility.

The Gunnison Valley Hospital is a 24 bed, Critical Access, acute care, rural hospital with levels of care including: acute inpatient hospitalization, emergency room, ICU/CCU, obstetrics, outpatient ancillary services, swing-bed, general surgery and orthopedic surgery.

The Health Care Center at Gunnison Living Community provides long-term care to those over age 65 with chronic conditions and short-term rehabilitative services to a smaller population of individuals with acute conditions. This service is provided 24 hours a day, 365 days a year. The Center has a 12-bed special care unit for individuals with dementia issues.

The Hospice and Palliative Care of the Gunnison Valley offers services in the home or facility setting. These services are palliative in nature providing comfort and dignity to individuals with a terminal diagnosis, as well as on-going support for individuals with chronic conditions. Support of family members is a part of the service with the individuals being followed for up to 18 months after the death of the patient.

The Willows Assisted Living is a 15-bed Assisted Living facility. The Willows offers services to individuals age 55 and older who need some assistance with cooking, cleaning and homemaker services and do not require substantive medical services. The Gunnison Health Care Center received a 1 mill tax levy to support the operation of the Center in 2009.

Gunnison Valley Health is a county entity but is governed by an independent Board of Trustees appointed by the Board of County Commissioners.

Question about the Public Hospital Fund budget can be directed to:

<http://www.gvh-colorado.org/>

Gunnison Valley Health
711 North Taylor St
Gunnison, CO 81230

T: 970.641.1456

F: 970.641.4461

info@gvh-colorado.org



Summary of Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Cost Center Specific Revenues				
Taxes	578,585	608,837	608,000	563,972
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	26,666,571	26,824,877	28,087,452	29,973,580
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5,232,859	749,770	6,404,067	1,713,284
Total Revenues	32,478,015	28,183,484	35,099,519	32,250,836
Expenditures				
Personnel	14,115,441	14,814,656	14,760,285	15,146,485
Supplies	6,683,511	3,693,008	4,037,679	4,182,648
Purchased Services	4,565,353	5,212,012	5,908,658	4,268,562
Community Prgms/Contributions	0	0	0	0
Financing Costs	739,740	1,598,714	1,274,353	2,459,590
Transfers Out	0	0	0	0
Capital Outlay	3,636,965	174,000	6,315,595	1,620,000
Miscellaneous (Extraordinary/Special)	1,691,936	1,975,002	3,568,548	5,131,194
Total Expenditures	31,432,946	27,467,392	35,865,118	32,808,479
Excess Revenues / (Net Cost to the County)	1,045,069	716,092	(765,599)	(557,643)
General Appropriation Required	0	0	765,599	557,643
Budget Variance	0	0	(1,481,691)	0



Personnel

Full-Time Equivalent History

Changes in Staffing Levels

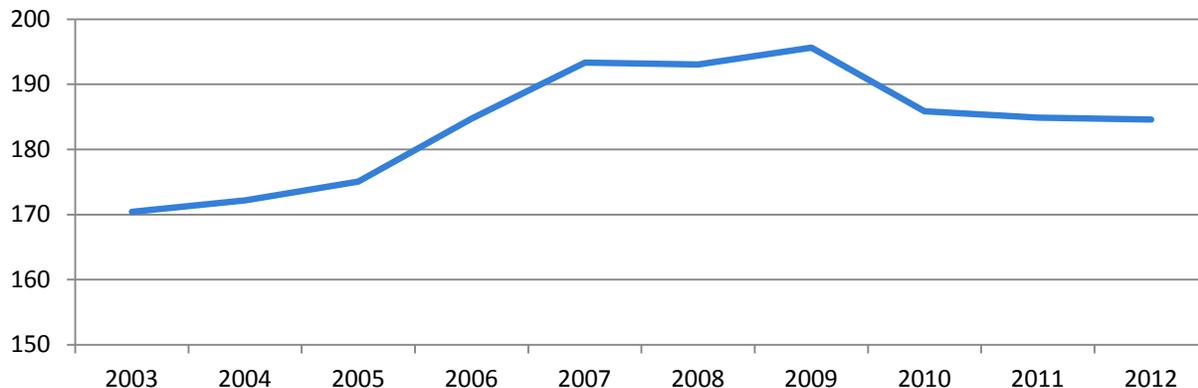
Personnel Distribution

Summary of Budgeted Salaries
and Authorized Full-Time
Equivalents



Full-Time Equivalent History

Department	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	10 Year Increase/ (Decrease)
Administration	9.40	9.53	10.04	9.10	9.65	9.65	9.69	9.47	9.34	9.34	(0.06)
Airport	6.89	6.43	6.18	8.30	9.01	8.98	8.96	9.11	9.10	8.84	1.95
Assessor	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	0.00
Clerk & Recorder	8.00	8.25	8.25	8.46	8.00	8.41	8.00	8.00	8.00	8.41	0.41
Commissioners	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Community Development	7.38	7.36	7.86	7.86	10.06	10.56	9.03	8.03	8.00	8.00	0.62
Coroner	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
County Attorney	4.02	4.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	0.98
Emergency Management	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.25	1.25	0.25
Extension	3.00	3.25	3.25	3.25	3.25	3.25	3.25	3.25	1.45	1.50	(1.50)
Facilities & Grounds	3.20	3.20	3.46	3.46	3.36	3.36	3.36	3.36	3.36	3.36	0.16
Geographic Information Services	0.00	0.00	0.00	2.00	2.00	1.15	1.15	2.80	3.00	2.80	2.80
Health & Human Services	19.40	20.61	21.41	24.46	29.19	30.41	33.67	29.31	27.99	26.60	7.20
Historic Preservation	0.04	0.04	0.04	0.04	0.06	0.07	0.07	0.07	0.07	0.07	0.03
Housing Authority	4.95	4.95	5.53	7.03	7.63	6.08	6.10	3.00	3.00	3.00	(1.95)
Information Technology	3.00	3.00	3.00	3.50	5.00	3.85	3.85	2.00	2.00	2.00	(1.00)
Juvenile Services	0.50	0.50	0.50	0.50	0.62	0.62	1.40	2.23	3.75	4.45	3.95
Public Works	50.38	50.08	50.55	51.55	51.27	51.02	50.61	48.72	48.70	48.65	(1.73)
Sheriff	29.35	29.85	29.85	29.85	29.85	30.25	31.25	31.25	31.43	31.88	2.53
Treasurer/Public Trustee	5.75	5.00	5.00	5.00	4.00	4.00	3.80	3.83	4.00	4.00	(1.75)
Veterans Services	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.00
Weather Modification	0.00	0.00	0.00	0.00	0.00	0.00	0.06	0.04	0.04	0.04	0.04
Wildlife Conservation	0.00	0.00	0.00	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
Grand Total	170.41	172.20	175.07	184.76	193.35	193.06	195.65	185.87	184.87	184.59	14.18
Restatement by Function											
General Government	52.10	51.69	52.96	54.48	55.55	56.61	53.79	53.40	52.34	51.85	(0.26)
Health & Welfare	24.85	26.06	27.44	31.99	37.44	37.11	41.17	34.54	34.74	34.05	9.20
Public Safety	29.85	31.35	31.35	31.35	31.47	31.87	33.65	34.48	36.18	37.33	7.48
Auxiliary Services	3.15	3.40	3.40	3.40	3.40	3.40	3.40	3.40	1.60	1.65	(1.50)
Culture & Recreation	2.38	2.38	2.42	2.42	2.49	2.50	2.50	2.50	2.50	2.59	0.21
Road & Bridge	33.17	32.87	33.08	34.08	33.75	33.50	32.05	30.16	29.93	29.88	(3.29)
Proprietary Funds	24.91	24.45	24.42	27.04	29.25	28.07	29.09	27.39	27.59	27.24	2.33
Grand Total	170.41	172.20	175.07	184.76	193.35	193.06	195.65	185.87	184.87	184.59	14.18



Changes in Staffing Levels

Department	2011	2012	2011 to 2012 Change
Administration	9.34	9.34	0.00
Airport	9.10	8.84	(0.26)
Assessor	11.00	11.00	0.00
Clerk & Recorder	8.00	8.41	0.41
Commissioners	3.00	3.00	0.00
Community Development	8.00	8.00	0.00
Coroner	1.00	1.00	0.00
County Attorney	5.00	5.00	0.00
Emergency Management	1.25	1.25	0.00
Extension	1.45	1.50	0.05
Facilities & Grounds	3.36	3.36	0.00
Geographic Information Services	3.00	2.80	(0.20)
Health & Human Services	27.99	26.60	(1.39)
Historic Preservation	0.07	0.07	0.00
Housing Authority	3.00	3.00	0.00
Information Technology	2.00	2.00	0.00
Juvenile Services	3.75	4.45	0.70
Public Works	48.70	48.65	(0.04)
Sheriff	31.43	31.88	0.45
Treasurer/Public Trustee	4.00	4.00	0.00
Veterans Services	0.15	0.15	0.00
Weather Modification	0.04	0.04	0.00
Wildlife Conservation	0.25	0.25	0.00
Grand Total	184.87	184.59	(0.29)

The 2012 budget includes an overall decrease on Full-Time Equivalents (FTEs) of 0.29.

The Airport staff was reorganized in 2012. The Director of Administration took a position with another organization, so it was an opportunity to evaluate what would be the most effective staff structure. Following evaluation, the Director of Administration position was eliminated, the Forman of Operations was promoted to Deputy Director and the position was increased from 75% time to full time. A 50% time Airport Duty Officer position was increased to 75% time and the Administrative Assistant position also had an increase in hours scheduled from 62.5% time to 75% time. All of these shifts in structure accounted for a 0.26 decrease in FTE.



2012 is an election year. The Clerk & Recorder will need additional staff to assist with registering voters, overseeing early voting, counting ballots etc. This accounts for the increase of FTE in that Office by .41.

Last year, .05 FTE was moved from the Extension Department to Public Works, because the Horticulture Advisor in the Extension Department had plans to maintain the Weed Program website for Public Works. In 2011, the Public Works Department actually hired the Horticulture Advisor away from the Extension Department and now he manages the entire Weed Program and not just the website. Therefore, in 2012, the .05 FTE involved in maintaining the Weed Program website was returned to Extension so that they could rehire their open position at full time.

The Geographic Information Services Manager found that the department was able to operate effectively with .2 FTE less staff time. This was reflected in the budget.

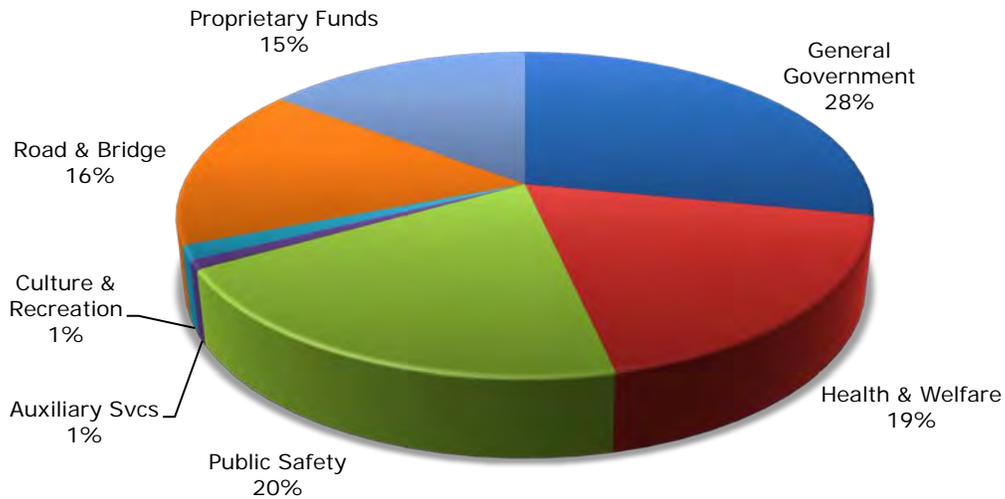
Health & Human Services is an ever evolving department with many changes in state allocations and changes in grant funding. It is not uncommon for the FTE to move slightly from year to year in this department. The 2012 budget reflects some of that movement as well. Two Case Aide positions were deleted and 1.25 FTE of Caseworker positions were added. Higher level Caseworkers were replaced with Caseworker I's. The budget was able to handle the change. A temporary position, 3 months per year, was added to administer the LEAP program, equaling an addition of .288 FTE. The Public Health Nurses were budgeted at .425 more FTE and the Registered Dietician was budgeted at plus .1 FTE. A grant was received for counseling which added .1 FTE. One Health Educator position lost part of the grant funding that supported the position so it was decreased by .075 FTE. Emergency Preparedness is going to pay for .087 of an FTE and the Nurse Practitioners' budget decreased by .06 FTE. The Bright Beginnings program was dropped which decreased a position by .55 FTE and the NPP Coord/ECC Assitant increased hours by .22 FTE. A Health Navigator position lost its funding at -1.0 FTE. The combination of slight tightening in the Nurse Practitioners, Residential Aides, Administrative Assistants, Substitute Cooks for the Seniors Program, and the Seniors' Van Drivers budgets caused the additional FTE change of -.175 FTE.

The Juvenile Services Department had and increase in the 2012 Budget by .7 FTE. This was due to the receipt of a JAG Wraparound Grant, which included a Facilitator position at .625 FTE and a slight increase in an Intake Worker position.

Public Works personnel variation was due to a more accurate recording of the Public Works Director/Assistant County Manager's time -.08 FTE, the transfer of the .05 FTE Weed Program webpage work back to the CSU Extension staff and carrying the Summer Temporaries/Overtime FTE Equivalents out to one more decimal causing and additional .09 FTE.

The Sheriff's Office also had a slight increase in FTE. This was due to the receipt of a Sexual Assault Response Team grant which included funding for a .45 FTE Coordinator position.

Personnel Distribution



Note: These charts do not include Hospital, Assisted Living or Health Care Center staff.

Summary of Budgeted Salaries and Authorized Full-Time Equivalents

		Administration
County Manager	151,559	1.00
Assistant County Manager *	8,956	0.08
Assistant to the County Manager	43,577	1.00
Administrative Assistant III	18,646	0.50
Human Resources Director	86,280	1.00
Finance Director	100,255	1.00
Assistant Finance Director	73,090	1.00
Senior Accountant	51,122	1.00
Senior Accountant	49,067	0.96
Accountant	43,507	0.90
Accountant	34,862	0.80
Finance Overtime	7,926	0.10
TOTALS	668,847	9.34

* See note in the Public Works Department.

		Airport
Airport Director	96,942	1.00
Administrative Assistant II	29,716	0.75
Deputy Director	68,952	1.00



Personnel

Airport Duty Officer	49,516	1.00
Airport Duty Officer	46,974	1.00
Airport Duty Officer	43,993	1.00
Airport Duty Officer	42,300	1.00
Airport Duty Officer	31,725	0.75
Airport Operations Specialist	37,292	1.00
Intermittent Duty Officer	10,385	0.19
Overtime	10,895	0.15
TOTALS	468,690	8.84

Assessor

County Assessor	58,500	1.00
Deputy Assessor	68,952	1.00
Senior Appraiser	64,473	1.00
Appraiser III	54,190	1.00
Appraiser II	50,789	1.00
Appraiser II	48,341	1.00
Appraiser I	36,548	1.00
Assessment Analyst	42,209	1.00
Personal Property Technician	44,711	1.00
Property Transfer Technician	35,516	1.00
Property Transfer Technician	37,924	1.00
TOTALS	542,153	11.00

Clerk & Recorder

County Clerk	58,500	1.00
Recording Technician	37,713	1.00
Recording Technician	39,622	1.00
Head Motor Vehicle Licensing Technician	44,125	1.00
Motor Vehicle Licensing Technician	43,049	1.00
Motor Vehicle Licensing Technician	42,000	1.00
Chief Deputy Clerk/Elections	52,058	1.00
Elections Technician	38,656	1.00
Elections Clerk	12,701	0.41
TOTALS	368,424	8.41

Commissioners

County Commissioner	58,500	1.00
County Commissioner	58,500	1.00
County Commissioner	58,500	1.00
TOTALS	175,500	3.00



Personnel

Community Development

Community Development Director	96,942	1.00
Assistant Community Development Director	72,442	1.00
Building Inspector	64,473	1.00
Environmental Health Official	64,473	1.00
Planner I	55,636	1.00
Assistant Building Inspector	43,577	1.00
Administrative Services Manager	52,058	1.00
Administrative Assistant III	43,023	1.00
TOTALS	492,624	8.00

Coroner

County Coroner	33,100	1.00
Deputy Coroner	1,200	0.00
Deputy Coroner	1,200	0.00
TOTALS	35,500	1.00

County Attorney

County Attorney	130,071	1.00
Deputy Attorney	99,975	1.00
Paralegal II	68,337	1.00
Paralegal	51,407	1.00
Legal Assistant	45,200	1.00
TOTALS	394,990	5.00

Emergency Management

Emergency Management Manager	58,409	1.00
Administrative Assistant III	9,323	0.25
Responders	1,000	0.00
TOTALS	68,732	1.25

Extension

Administrative Assistant III	34,479	1.00
Agent	22,968	0.50
TOTALS	57,447	1.50

Facilities & Grounds

Supervisor	72,442	1.00
Technician	45,752	1.00
Technician	54,657	1.00



Personnel

Support Staff	4,834	0.10
Summer Grounds Maintenance	6,614	0.26
TOTALS	184,299	3.36

Geographic Information Services

GIS Manager	81,394	1.00
GIS Coordinator	64,473	1.00
GIS Technician	38,332	0.80
TOTALS	184,199	2.80

Health & Human Services

Director of Health & Human Services	102,761	1.00
Child Welfare Manager	65,629	1.00
Caseworker III	58,734	1.00
Caseworker I	45,701	1.00
Caseworker I	45,701	1.00
Caseworker I	45,701	1.00
Caseworker I	38,555	0.75
Caseworker I	45,701	1.00
Juvenile Services Director *	14,026	0.21
Eligibility Technician	32,218	1.00
Eligibility Technician	30,978	1.00
Eligibility Technician	35,777	1.00
Eligibility Technician (LEAP)	9,279	0.29
Paralegal	61,413	1.00
Administrative Services Supervisor	54,657	1.00
Administrative Assistant III	43,023	1.00
Administrative Assistant II	30,978	1.00
Administrative Assistant II	34,790	0.90
Public Health Program Director	72,442	1.00
Public Health Nurse	59,016	0.93
Public Health Nurse	33,004	0.60
Public Health Nurse	13,752	0.25
Health Educator-WIC	44,201	0.90
Registered Dietician	15,867	0.30
Breastfeeding Counselor	2,560	0.10
Health Educator	10,834	0.25
ECC Coordinator	22,876	0.50
Emergency Preparedness	2,893	0.09
Nurse Practitioner	10,323	0.13
Nurse Practitioner	6,813	0.10
NPP Coordinator/ECC	22,806	0.60
NPP Facilitators	15,000	0.10
Multicultural Resources Coordinator	52,023	1.00



Personnel

Assistant	2,025	0.06
Senior Resources Program Manager	63,458	1.00
Senior Resources Specialist	44,741	1.00
Homemaker	2,555	0.11
Grant Consultant	5,119	0.07
Cook	21,157	0.60
Cook	14,337	0.52
Substitute Cook	1,501	0.05
Van Driver	4,257	0.13
Van Driver	2,128	0.06
Van Driver	123	0.01
TOTALS	1,341,433	26.60

* See note in the Juvenile Services Department.

Historic Preservation		
Administrative Assistant I	2,543	0.07
TOTALS	2,543	0.07

Housing Authority		
Housing Director	91,457	1.00
Housing Specialist	41,902	1.00
Administrative Assistant II	30,978	1.00
TOTALS	164,337	3.00

Information Technology		
IT Director	80,700	1.00
IT Systems Administrator	49,516	1.00
TOTALS	130,216	2.00

Juvenile Services		
Juvenile Services Director *	54,311	0.79
FAST Coordinator	41,494	0.88
JAG Wraparound Facilitator	22,584	0.63
Case Manager	4,758	0.23
Intake Worker	3,060	0.09
Intake Worker	6,348	0.09
Substance Abuse Prevention Manager	47,529	1.00
Substance Abuse Prevention Specialist	31,656	0.75
TOTALS	211,740	4.45



Personnel

* The Juvenile Services Director is allocated 0.21 FTE to the Health and Human Services Department for Child Welfare – total budgeted salary is \$68,337.

		Public Works
Public Works Director *	108,925	0.92
Assistant Public Works Director	76,790	1.00
Administrative Assistant IV	44,595	0.90
Administrative Assistant III	34,479	1.00
Purchasing Agent	54,657	1.00
District Foreman II	72,622	1.00
District Foreman II	64,102	1.00
Foreman II-Special Projects	70,856	1.00
District Foreman I	64,653	1.00
Lead Worker	61,593	1.00
Heavy Equipment Operator II	53,504	1.00
Heavy Equipment Operator II	53,504	1.00
Heavy Equipment Operator II	54,837	1.00
Heavy Equipment Operator II	54,837	1.00
Heavy Equipment Operator II	54,837	1.00
Heavy Equipment Operator II	44,173	1.00
Heavy Equipment Operator II	53,504	1.00
Heavy Equipment Operator II	54,837	1.00
Heavy Equipment Operator II	53,504	1.00
Heavy Equipment Operator II	54,837	1.00
Heavy Equipment Operator II	54,837	1.00
Heavy Equipment Operator II	54,837	1.00
Heavy Equipment Operator II	52,203	1.00
Heavy Equipment Operator I	38,963	1.00
Heavy Equipment Operator I	34,659	1.00
Heavy Equipment Operator I	39,999	1.00
Heavy Equipment Operator I	44,278	1.00
Heavy Equipment Operator I	37,472	1.00
Heavy Equipment Operator I	34,659	1.00
R&B Summer Temporaries	65,025	2.40
R&B Overtime	148,701	1.92
Fleet Manager	76,970	1.00
Shop Foreman	63,638	1.00
Heavy Equipment Mechanic	55,816	1.00
Heavy Equipment Mechanic	52,960	1.00
Landfill Foreman	64,653	1.00
Landfill Equipment Operator	45,380	1.00
Landfill Gate Attendant	25,007	1.00
Seasonal Trash Pickup	11,503	0.46
Recycling Site Manager	49,696	1.00
Recycling Worker	34,659	1.00
Recycling Summer Temporary	12,983	0.48



Personnel

Recycling Overtime	3,042	0.05
Utilities Distribution Supervisor	64,102	1.00
Water/Wastewater Operator	42,153	1.00
Water Overtime	5,747	0.07
Sewer Overtime	1,916	0.02
Weed Management Program Coordinator	53,970	1.00
Fairgrounds Facilities Manager	64,473	1.00
Fairgrounds Facilities Maintenance Assistant	36,732	1.00
Fairgrounds Maintenance Worker	13,200	0.43
TOTALS	2,569,879	48.65

* The Public Works Director also serves as Assistant County Manager, with 0.08 FTE allocated to the Administration Department – total budgeted salary is \$117,881.

		Sheriff
County Sheriff	76,000	1.00
Undersheriff	73,090	1.00
Patrol Lieutenant	72,442	1.00
Patrol Sergeant	57,207	1.00
Investigator	63,209	1.00
Patrol Deputy	43,114	1.00
Patrol Deputy	57,936	1.00
Patrol Deputy	48,498	1.00
Patrol Deputy	51,122	1.00
Patrol Deputy	43,114	1.00
Patrol Deputy	56,523	1.00
Patrol Deputy	43,114	1.00
Patrol Deputy	48,498	1.00
Patrol Deputy	21,465	0.50
Administrative Assistant III	46,330	1.00
Administrative Assistant II	39,622	1.00
Detention Captain	60,301	1.00
Detention Sergeant	55,144	1.00
Detention Sergeant	44,839	1.00
Detention Deputy	49,112	1.00
Detention Deputy	36,548	1.00
Detention Deputy	39,530	1.00
Detention Deputy	36,548	1.00
Detention Deputy	41,111	1.00
Detention Deputy	42,209	1.00
Detention Deputy	39,530	1.00
Detention Deputy	42,209	1.00
Detention Deputy	41,111	1.00
Detention Deputy	38,009	1.00
Alternative Services Manager	61,413	1.00



Personnel

Crime Victim Services Coordinator	54,657	1.00
Crime Victim Services Assistant	12,800	0.50
Sexual Assault Response Team Coordinator	14,085	0.45
Detention Overtime	6,962	0.11
Patrol Overtime	19,169	0.24
Wildfire Overtime	3,000	0.03
POST Overtime	5,000	0.05
TOTALS	1,584,571	31.88

Treasurer/Public Trustee

County Treasurer/Public Trustee	71,000	1.00
Accountant	38,741	1.00
Deputy Trustee	46,320	1.00
Account Technician	38,656	1.00
TOTALS	194,717	4.00

Veterans Services

Veterans Officer	3,600	0.15
TOTALS	3,600	0.15

Weather Modification

Coordinator	2,045	0.04
TOTALS	2,045	0.04

Wildlife Conservation

Administrative Assistant III	9,323	0.25
TOTALS	9,323	0.25

GRAND TOTAL: \$9,855,819



Capital Expenditures

Summary of Capital Expenditures

Capital Expenditures by Fund



Capital Improvement Plan (CIP)

Each year, Gunnison County updates its Capital Improvement Plan (CIP), which identifies the county's capital needs for the next five years. The capital improvement process provides for the identification, reviewing, planning and budgeting of capital expenditures. The entire plan is available on Gunnison County's website at www.gunnisoncounty.org.

For the purposes of the Capital Improvement Plan process, capital is defined as follows: items that have a single acquisition cost of \$10,000 or more and a usable life of five (5) or more years. Basically, this implies that those items that can be clearly classified as major improvements, rather than routine maintenance or equipment replacement, are defined as capital for the purposes of this program.

All requests for capital improvements are evaluated to aid the Board of County Commissioners in selecting the projects to be funded. Evaluation is based on a point system, which requires the department head to judge how well the project in question satisfies each of several criteria as well as develop an expenditure ceiling parameter for each of the respective years. The process is designed to organize and present requests in such a manner that management and the Commissioners have the information essential to effective decision-making.

This prioritization process represents two distinct elements: internally (within the department) and countywide. If the department's request only includes capital expenditures which are proposed to be funded out of its own resources or non tax revenue generated by that department, the projects are prioritized within that department for inclusion within the plan. Examples are: Landfill, Airport Fund, Road and Bridge Fund, etc. However, if the request is outside of the department's ability to generate revenue, e.g., a request for assistance from Sales Tax revenue or a bond issue, then the project would compete for funding on a countywide basis.

The Capital Improvement Plan is presented annually to the Gunnison Board of County Commissioners. The first year of the package is referred to as the Capital Improvement Budget and is a list of projects for recommended implementation during the next fiscal year, while the subsequent four year period is referred to as the Capital Improvement Plan, which will be approved by the Board of County Commissioners in concept only. *By adopting a CIP, the County adopts a statement of intent, not an appropriation of funding for projects contained within the plan.* The CIP lists are updated annually as new needs become known and as priorities are changed. Therefore, it is entirely possible that a project with a low priority will remain in the Capital Improvement Plan longer than four years, as more important projects appear and move ahead for quick implementation. On the other hand, a project may be implemented sooner than originally planned due to changing priorities or funding availability.

Following is a summary of the projects included in this year's Capital Improvement Plan.



Capital Expenditures

CAPITAL IMPROVEMENT PLAN SUMMARY

FISCAL YEAR 2012

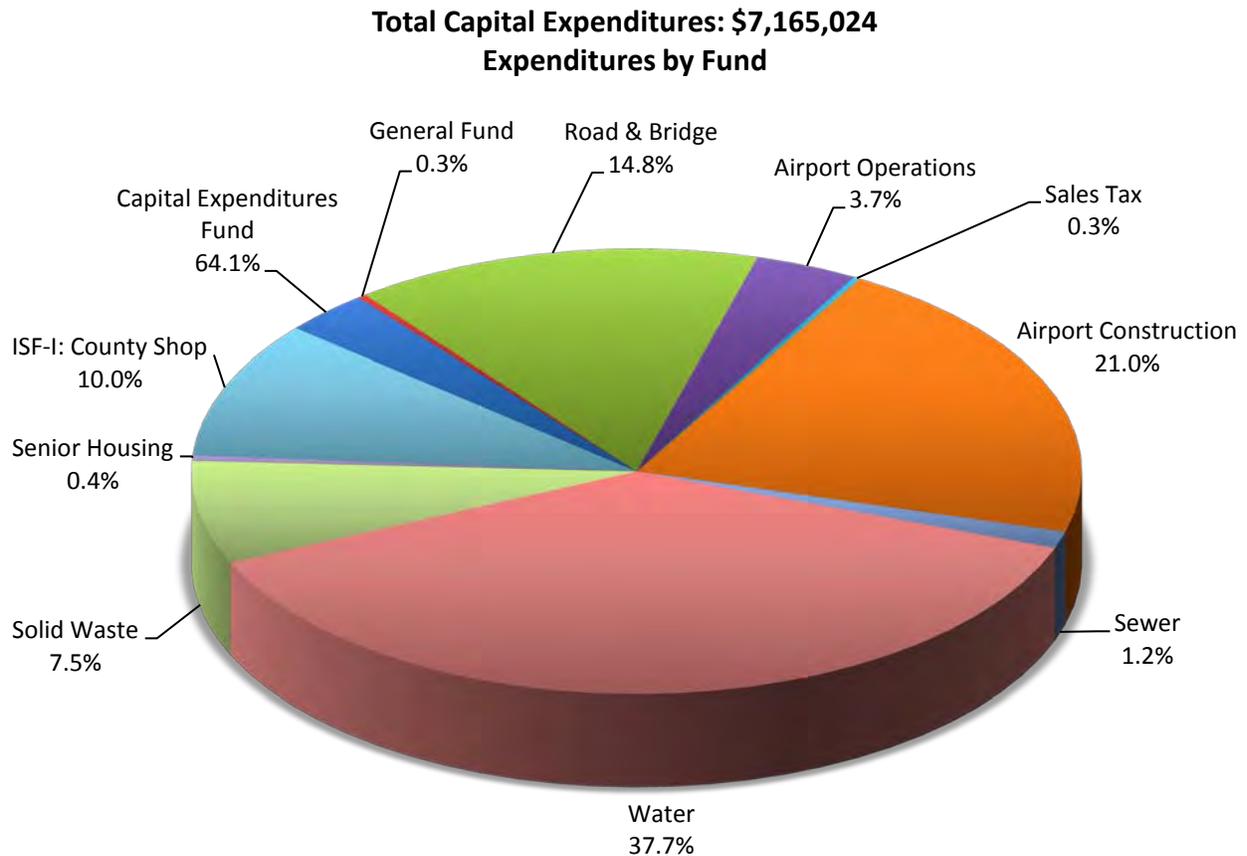
PROJECT	PRIOR YEAR(S) COSTS	2012 CAPITAL BUDGET	CAPITAL IMPROVEMENT PLAN					TOTAL PROJECT COST
			2013	2014	2015	2016	FUTURE	
Fire Truck		\$721,000						\$721,000
Fog Seal & Repaint Runway			\$689,000					\$689,000
General Aviation Apron Expansion						\$1,277,332		\$1,277,332
General Aviation Apron Rehabilitation					\$172,500	\$977,500		\$1,150,000
Loader with Ramp Blade		\$95,000						\$95,000
Restaurant Remodel		\$20,000						\$20,000
Skidsteer				\$50,000				\$50,000
Taxiway Rehabilitation				\$1,090,000				\$1,090,000
Plat Scanner/Printer		\$20,000						\$20,000
Temporary Morgue/Garage								\$0
Courthouse Renovation		\$50,000	\$50,000	\$50,000	\$50,000			\$200,000
Elevator Replacement		\$114,950						\$114,950
Courthouse Roof Replacement		\$31,760	\$14,440	\$27,720				\$73,920
Shop Floor Scrubber		\$15,000						\$15,000
Sand Storage Building		\$75,000						\$75,000
Sheriff In-Car Computers		\$49,100						\$49,100
Sheriff Vehicle Replacements		\$120,000	\$120,000	\$120,000	\$80,000	\$40,000		\$480,000
Airport Perimeter Road Trail		\$30,000						\$30,000
Cottonwood Pass Realignment		\$75,000						\$75,000
Road Maintenance and Snow Removal Equip.		\$450,000	\$450,000	\$450,000	\$450,000	\$450,000		\$2,250,000
Slate River Bridge	\$10,000	\$80,000	\$10,000			\$1,000,000		\$1,100,000
Slate River Road	\$75,000	\$325,000						\$400,000
South Parlin Flats Bridge	\$25,000	\$335,000						\$360,000
Dump Truck Replacement		\$40,000						\$40,000
Multipurpose Bldg. In-Floor Heating		\$218,000						\$218,000
Landfill Closure and Construction	\$400,000	\$600,000	\$465,373	\$30,000				\$1,495,373
Highway 135 Trail		\$309,116						\$309,116
Antelope Hills Water Extension	\$1,220,000	\$489,500						\$1,709,500
Somerset Water & Sewer							\$1,540,000	\$1,540,000
TOTALS	\$1,730,000	\$4,263,426	\$1,798,813	\$1,817,720	\$752,500	\$3,744,832	\$1,540,000	\$15,647,291

This section includes the projects from the Capital Improvement Budget or projects from the Capital Improvement Plan that have been moved ahead for quick implementation or have been approved for appropriation in the current budget.

Other Capital Expenditures Budget Requests

During the annual budget process, department directors are also afforded the opportunity to request additional capital expenditures for projects not included in the annual Capital Improvement Plan. These requests are intended for projects that cost more than \$4,000 (or \$1,000 for computer equipment and software) and have a useful life of greater than one year. Requests for projects under \$10,000 do not need to be examined as thoroughly as those included in the CIP, as they often are for equipment replacement or routine maintenance. These requests may also include projects over \$10,000 that have become necessary since the adoption of the most recent Capital Improvement Plan.

Capital Expenditures Summary





Capital Expenditures by Fund

The following section discusses each project included in the current budget. The total cost is included as well as a list of funding sources. The narrative for each project discusses any significant impacts that capital improvements make on the annual operating budget.

The proposed funding for the capital improvements comes from the following restricted sources, among others:

- Sales Tax - In 1978, the voters of Gunnison County approved a 1% county sales tax. The provisions of the sales tax resolution approved by the voters directed that one-half (1\2) of the County sales tax revenues collected from sales within the boundaries of incorporated municipalities shall be distributed to those municipalities. The funds distributed to Gunnison County must be used solely for capital outlay and capital expenditures including but not limited to expenditures for the purchase of County buildings; the construction, alteration, relocation, and improvement of roads, bridges, and means of public transportation, and the purchase of facilities or equipment necessary for the operation of the county.
- Conservation Trust Fund - The County's share of lottery proceeds received from the State of Colorado and passed through from the Gunnison Metropolitan Recreation District are required to be deposited in its conservation trust fund and must be expended only for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.
- Airport Fund - The following is a description of several airport resources that will be used to fund airport CIP items:
 - Airport Operation Reserves - The Airport Operations Fund is an enterprise fund. The fees and charges to the airport users are designed to recover the full cost of operating the airport and to provide a portion of the resources necessary for the capital improvement and replacement of airport assets. FAA regulations require that any reserves accumulated must be used for airport purposes.
 - Passenger Facility Charges - The Federal Aviation Administration (FAA) reviews and approves the implementation of this per enplanement fee. All proceeds received by the airport must be used for authorized capital expenditures.
 - FAA Grants/Colorado Division of Aeronautics grants - The proceeds received from these sources are required to be used only for the specific capital expenditures identified in the "scope of services" of the grant agreement.
- Internal Service Fund I - This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capital assets. The



Capital Expenditures

reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.

- Internal Service Fund II - This fund is used to account for the rental of technological equipment including computer, mapping, telephone, postage and photocopy equipment. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capitalized assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.

General Fund - \$21,387

Tree Removal and Sculpture	4,500
The Courthouse has two trees that are rotten and need to be removed. This price would also include the cost of carving one of the trees with a sculpture (approx. \$2,000).	General Fund
This project will have no effect on the annual operating budget.	

Elections Store Room	\$12,887
The State would like the ballots and voting equipment stored in a more secured room than where they are stored now. This is the cost to add a storeroom to the Elections office that can be locked and out of sight. This is not an addition to the existing building, but rather an encroachment on the existing mail room. This cost also includes card readers so a record can be kept on who has entered the rooms.	Sales Tax
This project will have no effect on the annual operating budget.	

Sunroom Demonstration Project	\$4,000
This project would create a public demonstration and teaching sunroom, specifically designed to deliver energy to a building. The location is the south side the 4-H building at the County Fairgrounds. A well designed sunroom is perhaps the best solar energy device for a home because of the energy savings, ease of maintenance, and multiple sustainability uses. Sunroom benefits include heat for the main building, domestic hot water heating, drying clothes, drying food, enjoyable living space, and plant growing. The 4-H building sunroom would be roughly 28'x6' and built by the Facilities and Grounds Department. The location is ideal for the public to view and learn how they could build an equivalent.	Donations
This project is expected to save approximately \$223 in natural gas costs. Savings potential is greater, but some energy loss will be created by keeping plants warm in winter months. The ideal setup would be to mechanically close off the sunroom when temperatures drop below the temperature of the attached building.	

Road & Bridge Fund - \$1,032,904

Taylor River Road	\$71,297
The Federal Highway Administration is now planning for two projects on Taylor instead of three. Gunnison County must pay for the needed	US Department of Transportation



Capital Expenditures

easements & right of way acquisition.	(\$40,400)
	Road & Bridge (\$30,897)
Impact on the operating budget is expected to be negligible. The realigned road will continue to be constructed of pavement.	
Kebler Pass	\$195,707
This project is for the hard surfacing of approximately 6 miles of CR#12 (Kebler Pass) in areas where the investment in maintenance is very high.	CO Dept of Local Affairs (\$83,364)
Total project cost is estimated at \$1,145,809, with Gunnison County paying \$645,809 from Road & Bridge revenues. 2012 will be the final year to incur costs related to this project.	Road & Bridge (\$112,343)
Due to conversion of road surface from gravel to pavement in troublesome areas, the annual operating budget should save roughly \$55,000 per year.	
Slate River Bridge	\$80,000
In 2001, the Gothic Road was widened and paved to meet criteria identified in the 1998 Gothic Road Corridor Study completed by Transplan Associates, Inc. The bridge crossing the Slate River is structurally sufficient, but functionally obsolete due to width and traffic. Due to the heavy volume of automobile traffic and the number of trucks, replacement will require a significant detour structure. 2012 costs include engineering and hydrology.	Road & Bridge
Total project cost is estimated at \$1,110,000, with Gunnison County paying \$230,000 from Road & Bridge revenues. The balance will be paid with a Federal Bridge Grant.	
This project will have no significant impact on the annual operating budget.	
South Parlin Flats Bridge Replacement	\$313,000
The bridge over Tomichi Creek on County Road #43 (South Parlin Flats) is over thirty years old and the second worst bridge in Gunnison County. It is both functionally obsolete and structurally deficient. It was not replaced when State funding grants were available because there was much less traffic than on other bridges. Now there are new homes on the south side which have significantly increased the traffic. The bridge is narrow, and although it functions well, it does restrict the flow through the bridge. During spring run-off and heavy rain the bridge must be regularly monitored to remove any debris that would further block the channel and cause flooding of the neighboring properties.	Federal Bridge Grant (\$315,000)
	Road & Bridge \$2,000
Estimated 2011 costs are \$27,000, with \$2,000 paid back to Gunnison County for costs already incurred.	
Reduced monitoring and debris cleaning may save up to \$2,000 annually.	
Highway 135 Trail	\$372,900
This project will provide a concrete trail on the west side of Highway 135	CO Dept. of



Capital Expenditures

which will connect with the City of Gunnison's underpass to the paved trail on the east side of Highway 135. The trail will stretch from the Gunnison River Filings to the intersection of County Road 48 (Castle Mountain) and Highway 135.	Transportation Enhancement Grant (\$289,616)
Total project costs are estimated at \$397,900, with Road & Bridge paying \$88,784.	Road & Bridge (\$83,284)
This project will have no significant impact on the annual operating budget.	

Airport Operations Fund - \$260,000

Multilateral Radar	\$50,000
The State has received an FAA grant to install multi lateral radar in mountain communities. This will dramatically improve safety because Denver center will be able to see the aircraft all the way to the ground. The total cost of the project is over 4.5 million and we are being asked to provide \$100,000 in funding over the two years. The 2012 budget represents year two.	Airport Operations
This project will have no significant impact on the annual operating budget.	

Emergency Exit-Jet Bridge Area of Terminal	\$35,000
An emergency exit stairway will be added to the east end of the existing terminal building.	Airport Operations
This project will have no significant impact on the annual operating budget.	

Family Restroom	\$20,000
There are currently no restroom facilities in the jet bridge area of the terminal after passengers pass through security. This has been the source of many complaints with the travelling public. The Commissioners, at a work session, requested this project be included in the Airport Operations budget for 2012.	Airport Operations
Although a new restroom will be available in a more convenient location, the same number of enplaning passengers will be served by the restrooms. There may be a slight increase for electricity for an increased number of light fixtures. Since this restroom is planned to be a multi-sex small restroom, increased electricity costs should be negligible.	

Fire Sprinkler System	\$155,000
In order to address additional improvements in the terminal, fire suppression systems needs to be installed. The size and use of the building make it a non-compliant structure without the installation of a fire sprinkler system. This was also requested by the Commissioners at a work session to be included in the Airport Operations budget for 2012.	Airport Operations
This project will have no significant impact on the annual operating budget.	

Sales Tax Fund - \$17,962

Willows Assisted Living Capital Improvements	\$17,962
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Capital Expenditures

<p>A total of \$80,000 will be provided to the Gunnison Valley Hospital between 2008 and 2020 to install capital improvements at the Willows Assisted Living facility. No more than \$20,000 will be provided in any one year.</p>	Sales Tax
<p>This project will have no impact on the annual operating budget.</p>	

Airport Construction Fund - \$1,462,361

Rapid Response Vehicle	\$360,000
<p>This equipment would replace the 1975 International Response Vehicle and Engine Two. Both would be surplus and sold for approximately \$5,000 and \$30,000, respectively. This would allow the Airport to delay the purchase of a new ARFF Vehicle until 2014. The Capital Improvement Plan would be amended so the runway and taxiway would be fog sealed and repainted in 2012. This will provide the ability of the Airport paying for the Public Works property in 2013 from entitlements and then purchase a new ARFF vehicle in 2014. Without this approach, the Airport will have to purchase a new ARFF vehicle in 2012 as required by the FAA at an estimated cost of \$800,000. The Runway and Taxiway would have to be fog sealed and repainted in 2013 delaying paying of the Public Works property until 2014.</p>	<p>Financing Proceeds (\$300,000)</p> <p>Sale of Fixed Assets (\$35,000)</p> <p>Airport Construction (\$25,000)</p>
<p>This project will have no impact on the annual operating budget. This vehicle will replace two existing fire response vehicles.</p>	

Fog Seal and Repaint Runway	\$689,500
<p>In order to preserve the asphalt, the runway needs to be fog sealed every three years and then repainted. This is a very light application of asphalt in the form of a diluted emulsion of asphalt sprayed onto the existing asphalt. The Federal Advisory Circular's require us to maintain the runway surface as well as all the markings. The FAA will pay for the fog sealing of the runway and it is a requirement that this be done at least every three years. In 2012, it will be four years since it was done last.</p>	<p>Federal Aviation Administration (\$500,000)</p> <p>Colorado Department of Transportation (\$175,842)</p> <p>Passenger Facility Charges (\$13,658)</p>
<p>This project will have no impact on the annual operating budget.</p>	

Snow Removal Loader	\$412,861
<p>The Airport needs a more flexible piece of snow removal equipment that has the power to run a ramp blade. This type of equipment can be used for the commercial and general aviation ramp as well as the parking lot. Because it does not make windrows it will save 70% of the time to clear snow from these areas.</p>	<p>Colorado Department of Transportation Division of Aeronautics</p>
<p>This project will have minimal impact on the annual operating budget. Labor efficiencies should save approximately \$2,000, making staff available for other important projects and help ensure that the airport is open as early as possible during snow storms.</p>	



Capital Expenditures

Capital Expenditures Fund - \$218,000

Multipurpose Building Infloor Heating System	\$218,000
<p>In 2005, Gunnison County was notified that there was a problem with the tubing used in the in floor heat system in the south portion of the Multipurpose Building. Gunnison County filed a claim against the maker of the tubing, Goodyear Tire and Rubber Company. Gunnison County received two payments. The total received from the Goodyear Company is 217,915.80. The tubing will deteriorate and eventually leak. This has been an ideal heat system for all of the events held at the Multipurpose Building.</p> <p>The insurance funding will be enough to replace the 20 year old boiler and upgrade the Multipurpose Building carpeting, tile, paint and door frames.</p> <p>This project will have no impact on the annual operating budget. It is simply a replacement of an existing system.</p>	<p>Insurance Proceeds</p>

Sewer Fund - \$85,000

Dos Rios Sewer Extension	\$85,000
<p>The past 4-5 years we have had numerous requests for extension of sewer service north of Highway 50. Working with the City of Gunnison we have been able to determine it is possible to tie on to the City interceptor at the manhole at the intersection in front of the former Towner parcel. Service would be provided as far west as grade would allow and east to serve the veterinary clinic and the church. This request was appropriated in the 2011 budget, but construction was not initiated.</p> <p>User fees should generate approximately \$3,000 annually.</p>	<p>Sewer Reserve</p>

Water Fund - \$2,622,857

Antelope Hills Water Extension	\$2,622,857
<p>Currently there is no central water along Antelope Creek Road and the subdivision has a private water system. Extension of the line would enhance the area, which has been identified for growth. For the subdivision it would provide more volume, controlled quality and adequate fire protection. This project could ultimately provide an emergency loop between City of Gunnison and Dos Rios Water.</p>	<p>US Department of Agriculture Loan (\$1,288,000)</p> <p>US Department of Agriculture Grant (\$408,000)</p> <p>Interim Financing (\$913,357)</p>



Capital Expenditures

Fees estimating \$89,094 will be charged to users. These fees should be sufficient to offset operational costs of \$22,020, debt service of \$55,154 as well as required reserves for bond repayment and asset replacement of \$11,920.

Solid Waste Fund - \$521,527

Landfill Scales	\$70,000
<p>Over the past 10 years we have had many discussions about whether we should charge by the yard or by the ton. Yardage works well for users who bring their own trash to the landfill, but commercial haulers that have high compaction rates are undoubtedly getting a bargain. In addition to charging heavy loads the appropriate amount, the installation of scales will allow us to weigh trucks that come in to pick up recyclable materials. Currently we pay United \$10.00 per load to weigh the trucks and in the winter when they are open limited hours it has caused some real problems with the transport companies. New EPA regulations are requiring accurate volume measurements at landfills and their reporting forms require analysis by the ton, not the yard.</p> <p>This request was appropriated in 2011 for \$45,000, but it was discovered that the request only included the cost of the physical scales. \$70,000 is required to purchase the computer equipment and printers for weight tickets.</p>	<p>Solid Waste Reserves</p>
<p>This project will have no impact on the annual operating budget. It is simply another method of billing.</p>	
Landfill Construction	\$446,391
<p>The Gunnison County Landfill is the only municipal solid waste disposal site in the Gunnison Valley. It serves residents of Gunnison, Saguache and Hinsdale Counties. We have been very proactive in extending the life of the current cell. Reduced volumes in late 2008 and 2009 have further extended the life of the cell, but construction of a new cell is required if we are to have a seamless transition when the new cell is needed. The use of bales has allowed us to lengthen the life of the existing cell. Costs provided herein include construction of the new site.</p>	<p>Construction Reserve</p>
<p>This project will have no impact on the annual operating budget. Reserves have been built from a portion of landfill charges to fund this project.</p>	
Landfill Closure	\$5,136
<p>The Gunnison County Landfill is the only municipal solid waste disposal site in the Gunnison Valley. It serves residents of Gunnison, Saguache and Hinsdale Counties. We have been very proactive in extending the life of the current cell. Reduced volumes in late 2008 and 2009 have further extended the life of the cell, but construction of a new cell is required if we are to have a seamless transition when the new cell is needed. The use of bales has allowed us to lengthen the life of the existing cell. Costs provided herein include both closure/reclamation of the existing site.</p>	<p>Closure Reserve</p>



Capital Expenditures

This project will have no impact on the annual operating budget. Reserves have been built from a portion of landfill charges to fund this project.

Senior Housing Fund - \$27,000

Landfill Closure	\$27,000
Approximately \$20,000 to paint Mt. View as part of the periodic upkeep required for the building. The balance is annual upkeep and maintenance. The balance of the replacement reserve was \$173,344 at the end of 2010.	Closure Reserve
This project will have no impact on the annual operating budget.	

ISF-I: County Shop - \$694,026

Doyleville Fuel System	\$27,226
A recent inspection of our fuel storage facilities found that all of the facilities are out of compliance with new State regulations. The cost this year is for replacing the facilities in Doyleville. At the same time the systems are upgraded we will add a computerized inventory control system.	Road & Bridge
This project will have no impact on the annual operating budget.	

Road Maintenance/Snow Removal Equipment	\$450,000
In prior years rolling stock has not been included in the Capital Improvement Program. However, increased costs of equipment and the increased costs to ISF-I for utilities, gas and diesel has decreased the ability of ISF-I reserves to fund the needed equipment, including both new and replacement units. Experience has taught us that if heavy equipments (graders, loaders, backhoes, dozers) are not replaced in a timely manner the result is overhaul/replacement of a major component. Many of our dump trucks, which are used for summer maintenance and winter plowing, are 15+ years old. The light duty vehicles in our fleet need to be replaced by more fuel efficient vehicles.	Road & Bridge
This project will have no significant impact on the annual operating budget.	

Vehicle Replacements	\$86,800
This request is to replace two pickups primarily used for Road & Bridge activities as well as a fleet vehicle. Proactive replacement will avoid additional repair costs as well as work toward energy efficiency goals.	Sales Tax (\$20,000)
	Road & Bridge (\$66,800)
This project will have no significant impact on the annual operating budget.	

Shop Equipment	\$50,000
This request is to replace various pieces of shop equipment. A specific itemized list is not available at budget time, but this appropriation is needed to allow for various small items as the transition to the new	Sales Tax (\$10,000)



Capital Expenditures

facility is made.	Road & Bridge (\$40,000)
This project will have no significant impact on the annual operating budget.	

Sheriff Vehicle	\$40,000
<p>For the year of 2012, we would like to replace one patrol car that has 95,000+ miles. The vehicle that will be replaced has exceeded the life expectancy per county depreciation. The County Shops are starting to incur larger repair bills for older vehicles, thus the repair work is exceeding the value of the vehicle at sale. The patrol vehicle will likely be a Ford Expedition or Chevrolet Tahoe. Larger vehicles with more pulling power have proven to be more gas efficient than smaller block engines due to the large amount of heavy gear carried for searches, tactical response, first response, etc.</p> <p>Currently we are paying \$36,400 for one Patrol Vehicle with equipment; we are estimating an increase to \$40,000 per vehicle for future costs.</p> <p>The larger Expeditions or Tahoes are much more efficient due to the fact we have seen an increase in gas mileage and better vehicle maintenance costs from the smaller vehicles such as the Explorers or Blazers. A 2004 Explorer with all of the equipment needed to perform duties (such as SWAT gear, Dive Gear, Investigation Gear, Fire Gear and Seasonal Gear) was averaging 8 mile per gallon. The smaller vehicles are not equipped to consistently drive around with an extra 200 - 300 lbs of gear. The Explorer being replaced went through 9 wheel bearings due to the amount of weight it was consistently hauling. An Expedition with the same gear was able to maintain 15- 17 miles per gallon, we have not had any mechanical issues with the vehicles since. Estimated savings from fuel and repair avoidance is approximately \$2,000 per year.</p>	Sales Tax

Fairgrounds Dump Truck	\$40,000
<p>This request will replace a 1988 small dump truck. There are major repairs necessary to make the truck safe for on road use. This is not money well spent. This vehicle is also used by facility maintenance when the need to haul loads such as snow and tree branches. A 1 ton dump truck with a metal bed and functioning dump tailgate will make the Fairgrounds more efficient when hauling stall waste, trash, construction material and many other materials.</p> <p>This project will have no impact on the annual operating budget.</p>	Sales Tax

ISF-II: Technology - \$202,000

Recording Information System	\$5,500
<p>The current recording vendor is Tyler Technologies. For the past 5 years, they have increased their support fees by 3% to 5%. New software purchased from Computer Software Assoc. Inc will provide enhanced functionality as well as provide saving for the annual operating budget. This software provides the basic document management for the Recording Office, including the storage and indexing of official recorded documents.</p>	Use of Clerk's Technology Reserve



Capital Expenditures

The total purchase price of this software is \$49,620, financed over three years at 0% interest.

The first year of software support is waived, but \$6,363 (allowing for six months of concurrent software support) will be saved from avoidance of software support from the prior vendor. In fiscal year 2013 and beyond, the operating budget will save \$3,388 annually after accounting for the net software support as well as the requirement for database server licensing costs.

Document Management System	\$150,000
<p>In the 2009 budget we started a pilot Document Management System (DMS) project. The goal is to continue expanding the use of the DMS system to be county-wide so there is a single depository for all county documents. The system will also expand the workflow processes for paper flow and tracking.</p> <p>The expenditures will be for additional user licensing, system integration and setup and desktop/departmental scanners as needed, administrator/user training. This project can be split into multiple years if needed and implemented in select departments.</p> <p>The current budget reflects no revenue since Sales tax has been transferred over two years - \$50,000 in 2009, \$100,000 in 2010.</p> <p>This project has no significant anticipated impact on the operating budget. The Information Technology Department will be required to purchase additional dual screen monitors and high-speed scanners to facilitate proper use of this system. However, those increased costs are anticipated to be offset by a reduction in paper consumption countywide.</p>	<p>Sales Tax</p>

Replacement End User Computer Equipment	\$46,500
<p>Each year, roughly one quarter of all end user computer equipment needs to be replaced in order to keep up with software system requirements and keep the computer system in working order. These capital requests are built into the fee structure that is billed to computer users.</p> <p>This project has no significant anticipated impact on the operating budget.</p>	<p>Computer Service Fees</p>



Debt

Summary of Debt Obligations

Debt Service and Lease Payments

Computation of Legal Debt Margin



Summary of Debt Obligations

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
GOVERNMENTAL ACTIVITIES			
Lease purchase agreement, dated 1/15/03 (General Fund, Airport Operations, Library and Housing Authority Funds)	Refinanced various energy saving improvements at the Courthouse, Family Services Center, Fairgrounds, Airport, Library and the Mtn. View Apartments.	\$196,837	3.90%
Lease Purchase agreement, dated 1/07/03 (Sales Tax Fund)	Refinanced energy improvements and enhancements to the Blackstock Government Center	\$612,196	3.85%
Open Space Sales Tax, Revenue Notes, Series 2002 (Land Preservation)	Finance the acquisition of open space land	\$1,294,000	4.71%
Lease Purchase agreement, dated 4/8/08 (ISF-I Fund)	Finance purchase of heavy equipment	\$659,750	3.50%
Lease Purchase agreement, dated 12/13/05 (Sales Tax Fund)	Finance purchase of property at 202 E. Georgia Avenue, Gunnison, CO	\$390,775	4.25%
Affordable Housing Note, dated 12/09/01, (Housing Authority Fund), modified 9/14/04 (paid off one lot)	Finance purchase of land for affordable housing project in Mt. Crested Butte, Lots 34 & 35 Pitchfork Development.	\$38,685	Variable, Wall Street Journal prime rate
Finance Purchase Agreement dated 8/10/01; Refinanced with Lease Purchase agreement dated 12/31/03	Finance purchase of land for affordable housing, Rock Creek Development area. Refinance replaced property as collateral with three motor graders.	\$494,900; Refinanced \$482,886	4.7%; refinanced at 4.0%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Mortgage, Gunnison County Housing Authority, Dated 5/10/05	Finance purchase of Lots 32-49, Blk 120, Guerrieri Addition (West Gunnison Property)	\$351,502	4.85%
SIB Loan, Airport, dated 2/6/04	Finance AIP-35 project	\$494,727	4%
Promissory Note, Finance Purchase Agreement dated 1/13/10	Finance purchase of 101 Stallion Park, affordable housing rental unit for Housing Authority	\$94,400	5.90%
Series A Tax-Exempt COP's \$730,000; Series B Taxable COP's (BAB's) \$17,270,000; and Net premium Series A Tax-Exempt COP's \$11,972	Finance construction of the jail and public works facilities	\$18,011,972	Series A- 2%; Series B- 6.125%
Promissory Note, Finance Purchase Agreement dated 10/01/10	Finance purchase of 1416 Rock Creek, affordable housing rental unit for Housing Authority	\$104,000	5.00%
Promissory Note, Finance Purchase Agreement dated 04/28/11	Finance purchase of 1420 Rock Creek, affordable housing rental unit for Housing Authority	\$85,000	5.99%
Lease/Purchase Agreement dated 8/17/10	Finance various energy saving improvements in County buildings.	\$1,168,919	3.94%
Promissory Note dated 10/20/09 (Airport Fund)	Financed the Airport Water and Sewer Extension project. Collateralized by OshKosh Boom Truck.	\$188,238	4.60%

BUSINESS-TYPE ACTIVITIES

Impact Assistance Loan - Somerset Water, issued 10/7/03 (Gunnison County Water Fund)	Finance project to install a new water treatment system for the community of Somerset, including the OxBow Mine	\$100,000	5.00%
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ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued January, 2005 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$1,519,270	4.50%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued March, 2006 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$322,000	4.25%
Impact Assistance Loan - North Gunnison Sewer - Issued 10/27/04 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District. (Phase III)	\$200,000	5.00%
Affordable Housing Revenue Note, Series 2000, 11/6/00 (Housing Authority Fund) Change in terms 7/2/03, reset interest 11/1/05	Financed portion of construction of the Palisade Assisted Living facility to be managed by the Health Care Center.	\$587,552	4.14%
Mortgage, Gunnison County Housing Authority, dated 11/06/03 (Senior Housing Fund)	Refinanced the construction of the Mountain View Apartments (Gunnison Senior Housing)	\$528,100	5.75%
Restructuring Mortgage		\$624,011	1%
Contingent Repayment		\$378,864	1%
Hospital Revenue Series 1998 (Hospital Fund)	Financed the expansion, remodeling and renovation of the Gunnison Valley Hospital and the Gunnison Health Care Center	\$9,995,000	4.3%-6.0%



Summary of Debt Service and Lease Payments
Governmental Activities

	COUNTY FACILITIES ENERGY SAVINGS LEASE	HOUSING AUTHORITY 101 STALLION PARK PROPERTY	HOUSING AUTHORITY 1416 ROCK CREEK PROPERTY	HOUSING AUTHORITY 1420 ROCK CREEK PROPERTY	OPEN SPACE SALES TAX REVENUE BONDS	CERTIFICATES OF PARTICIPATION SERIES 2010A	CERTIFICATES OF PARTICIPATION SERIES 2010B	OFFICE SPACE BUILDING 202 EAST GEORGIA	CHFA LOAN PITCHFORK PROPERTY	HOUSING AUTHORITY ROCK CREEK PROPERTY	HOUSING AUTHORITY WEST GUNNISON PROPERTY	AIRPORT WATER & SEWER EXTENSION	COLORADO SIB LOAN AIP-35	TOTALS
2012	141,598	7,289	7,349	6,621	165,227	402,900	936,955	163,615	2,527	59,063	45,291	23,627	60,995	2,023,058
2013	141,598	7,289	7,349	6,621			1,341,955		2,527	29,532	45,291	23,627	60,995	1,666,784
2014	141,598	7,289	7,349	6,621			1,337,843		2,527		45,291	23,627	60,995	1,633,140
2015	141,598	85,497	98,331	6,621			1,332,388		2,527		45,291	23,627		1,735,880
2016	141,598			76,791			1,330,975		2,527			23,627		1,575,518
2017	141,598						1,323,225		2,527			23,627		1,490,978
2018	141,598						1,318,605		2,527			23,627		1,486,358
2019	141,598						1,312,105		2,527			23,627		1,479,858
2020	141,598						1,308,205		2,527					1,452,330
2021							1,298,210		2,527					1,300,737
2022							1,294,460		2,527					1,296,987
2023							1,284,710		1,399					1,286,109
2045-2046							19,825,256							19,825,256
	1,274,386	107,365	120,379	103,273	165,227	402,900	35,244,891	163,615	29,195	88,595	181,162	189,018	182,986	38,252,993
PRINCIPAL	1,070,816	91,081	101,496	7,172	157,795	395,000	17,270,000	158,082	20,264	85,166	171,825	155,113	169,268	19,853,079
INTEREST	203,570	16,284	18,882	96,101	7,432	7,900	17,974,891	5,533	8,931	3,429	9,337	33,905	13,718	18,399,915
	1,274,386	107,365	120,379	103,273	165,227	402,900	35,244,891	163,615	29,196	88,595	181,162	189,018	182,986	38,252,994



Summary of Debt Service and Lease Payments
Business-Type Activities

	<i>SOMERSET WATER TREAT.</i>	<i>2005 NORTH GUNNISON SEWER RUS</i>	<i>2006 NORTH GUNNISON SEWER RUS</i>	<i>NORTH GUNNISON SEWER EXPANSION</i>	<i>PALISADE ASSISTED LIVING PROJECT</i>	<i>CHFA LOAN MT. VIEW</i>	<i>HUD MORTGAGE RESTRUCTURE LOAN MT. VIEW</i>	<i>HUD CONTINGENT REPAYMENT DEED OF TRUST MT. VIEW</i>	<i>HOSPITAL REVENUE BONDS</i>	<i>TOTALS</i>
2012	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	757,768	961,551
2013	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	756,438	960,221
2014	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	753,094	956,877
2015	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	753,625	957,408
2016	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	752,750	956,533
2017	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	755,469	959,252
2018	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	751,500	955,283
2019	8,024	79,338	16,816	19,107	36,488	36,982	3,239	3,789	756,125	959,907
2020	8,024	79,338	16,816		324,395	36,982	3,239	3,789	758,781	1,231,364
2021	8,024	79,338	16,816			36,982	3,239	3,789	754,469	902,656
2022	8,024	79,338	16,816			36,982	3,239	3,789	758,469	906,656
2023	4,868	79,338	16,816			36,982	3,239	3,789	755,219	900,250
2024		79,338	16,816			36,982	3,239	3,789		140,163
2025		79,338	16,816			36,982	3,239	3,789		140,163
2026		79,338	16,816			36,982	3,239	3,789		140,163
2027		79,338	16,816			36,982	3,239	3,789		140,163
2028		79,338	16,816			36,982	3,239	3,789		140,163
2029		79,338	16,816			36,982	3,239	3,789		140,163
2030		79,338	16,816			36,982	3,239	3,789		140,163
2031		79,338	16,816			36,982	3,239	3,789		140,163
2032		79,338	16,816			36,982	3,239	3,789		140,163
2033		79,338	16,816			40,067	3,239	3,789		143,248
2034		79,338	16,816				3,239	3,789		103,181
2035		79,338	16,816				3,239	3,789		103,181
2036		79,338	16,816				3,239	3,789		103,181
2037		79,338	16,816				3,239	3,789		103,181
2038		79,338	16,816				3,239	3,789		103,181
2039		79,338	16,816				3,239	3,789		103,181
2040		79,338	16,816				3,239	3,789		103,181
2041		79,338	16,816				3,239	3,789		103,181
2042		79,338	16,816				3,239	3,789		103,181
2043		79,338	16,816				3,239	3,789		103,181
2044		79,338	16,816				3,239	3,789		103,181
2045-2046			24,745			-	485,511	329,958		840,214
	93,132	2,618,154	579,673	152,863	616,298	816,690	592,388	454,983	9,063,705	14,987,886
PRINCIPAL	69,362	1,425,470	302,828	123,498	464,194	457,445	479,034	378,864	6,465,000	10,165,696
INTEREST	23,770	1,192,684	276,845	29,365	152,105	359,244	113,354	76,119	2,598,705	4,822,190



Computation of Legal Debt Margin

The legal debt limit is 3% and is only subject to general obligation bonds. Gunnison County has no general obligation bonded debt. Therefore, the historical table "Ratio of Annual Debt Service Expenditures for General Bonded Debt to Total General Expenditure" is not included.

Computation of legal debt limit:

2011 actual valuation, per Assessor	\$6,057,217,810
Legal debt limit percentage *	<u>3%</u>
Legal Debt Limit	<u>\$ 144,955,855</u>

Total long-term borrowing	\$ 17,665,000
Less: Revenue Bonds	(395,000)
Certificates of Participation	<u>(17,270,000)</u>
Net borrowing applicable to debt limit	<u>-0-</u>
Legal Debt Margin	<u>\$ 144,955,855</u>

*Source: Colorado Revised Statutes 30-26-301

In September, 2010 Gunnison County issued \$18,000,000 in Certificates of Participation. The proceeds from the issuance were used to construct the new Public Works facility and the new County Jail facility.

The \$730,000 Series 2010A Tax-exempt COP's mature as follows:

7/15/2011	\$ 335,000
7/15/2012	<u>\$ 395,000</u>
	\$ 730,000

The \$17,270,000 Series 2010B Taxable COP's (BAB's) mature as follows:

Build America Serial Certificates:	
7/15/2013	\$ 405,000
7/15/2014	\$ 410,000
7/15/2015	\$ 415,000
7/15/2016	\$ 425,000
7/15/2017	\$ 430,000
7/15/2018	\$ 440,000
7/15/2019	\$ 450,000
7/15/2020	<u>\$ 465,000</u>
	\$ 3,440,000



Build America Term Certificates:

7/15/2023	\$ 1,480,000
7/15/2030	\$ 4,130,000
7/15/2040	<u>\$ 8,220,000</u>
	<u>\$13,830,000</u>
Total, all series	<u>\$18,000,000</u>

The Build America Bonds receive a 35% reimbursement for interest paid. Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 31, 2010 is as follows:

Years	Base Principal	Base Interest	Total
2011	335,000	830,237	1,165,237
2012	395,000	944,855	1,339,855
2013	405,000	936,955	1,341,955
2014	410,000	927,843	1,337,843
2015	415,000	917,388	1,332,388
2016-2025	4,760,000	8,247,678	13,007,678
2026-2035	6,770,000	5,157,924	11,927,924
2036-2040	4,510,000	850,150	5,360,150
Total	18,000,000	18,813,028	36,813,028



Fund Summaries

Summary of the Revenues and Expenditures of all Appropriated Funds



General Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	7,308,945	7,748,321	7,753,181	7,220,768
Licenses and Permits	469,108	282,120	408,725	329,145
Intergovernmental	1,280,651	1,168,012	1,655,909	1,497,061
Charges for Services	542,762	486,749	553,002	488,046
Contributions and Other Grants	219,358	167,890	179,554	142,721
Fines & Forfeitures	64,118	70,000	73,100	71,100
Investment Income	183,982	114,245	117,685	102,325
Interfund Revenues	794,252	750,500	750,950	750,950
Transfers In	1,354,359	841,775	877,850	1,032,552
Other Financing Sources/Misc.	468,920	132,188	135,097	326,961
Total Revenues	12,686,455	11,761,800	12,505,053	11,961,629
Expenditures				
Personnel	6,547,876	6,943,960	6,775,826	7,016,149
Supplies	460,808	439,273	406,486	469,233
Purchased Services	2,716,175	2,939,329	3,139,657	3,354,523
Community Prgms/Contributions	168,267	164,050	174,897	21,400
Financing Costs	34,181	46,659	46,617	51,207
Transfers Out	1,106,608	644,179	835,510	826,958
Capital Outlay	319,306	42,943	115,578	21,387
Miscellaneous (Extraordinary/Special)	858,338	975,551	949,169	983,416
Total Expenditures	12,211,559	12,195,944	12,443,740	12,744,274
Excess Revenues (Expenditures)	474,896	(434,144)	61,313	(782,645)

Fund Balance				
Beginning	5,991,816	5,458,237	6,466,712	6,528,024
Ending	6,466,712	5,024,093	6,528,024	5,745,379
Ending Fund Balance % of Total Expenditures				45.08%
Ending Fund Balance Analysis				
Unreserved Fund Balance	3,772,889	2,732,824	3,981,605	2,781,526
Water Resources Protection	84,799	76,500	84,979	85,159
Workforce Impact Fees	463,792	388,287	503,139	543,592
Courthouse Renovation Reserve	0	0	0	400,000
Series 2010 Bond Reserve	2,145,232	1,826,482	1,958,302	1,935,102
Total Ending Fund Balance	6,466,712	5,024,093	6,528,024	5,745,379
Ending Unreserved Fund Balance % of Total Operational Expenditures				25.00%



Road & Bridge Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	124,349	113,138	113,138	113,138
Licenses and Permits	6,323	3,100	3,100	3,100
Intergovernmental	5,815,762	5,421,706	4,895,365	4,722,216
Charges for Services	23,931	1,100	7,862	4,165
Contributions and Other Grants	0	50	16,750	16,750
Fines & Forfeitures	0	50	1,214	50
Investment Income	51,749	29,392	29,392	29,392
Interfund Revenues	605	300	300	300
Transfers In	129,972	203,313	203,313	216,876
Other Financing Sources/Misc.	3,987	68,420	69,159	65,000
Total Revenues	6,156,678	5,840,569	5,339,593	5,170,987
Expenditures				
Personnel	1,714,180	2,000,996	2,036,583	2,056,522
Supplies	1,088,868	1,007,020	902,540	1,044,534
Purchased Services	1,701,613	1,613,265	1,718,093	1,839,209
Community Prgms/Contributions	0	0	0	0
Financing Costs	513	800	928	928
Transfers Out	439,748	120,941	137,691	789,010
Capital Outlay	426,970	1,371,520	41,500	697,400
Miscellaneous (Extraordinary/Special)	4,105	5,000	24,600	5,000
Total Expenditures	5,375,997	6,119,542	4,861,935	6,432,603
Excess Revenues (Expenditures)	780,681	(278,973)	477,658	(1,261,616)
Fund Balance				
Beginning	3,355,189	3,589,095	4,135,870	4,613,528
Ending	4,135,870	3,310,122	4,613,528	3,351,912
Ending Fund Balance % of Total Expenditures				52.11%



Human Services Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	293,036	293,660	293,640	269,483
Licenses and Permits	0	0	0	0
Intergovernmental	3,129,603	3,527,263	2,890,211	3,195,770
Charges for Services	765	0	640	640
Contributions and Other Grants	8,380	1,000	9,915	1,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	77,407	2,500
Total Revenues	3,431,784	3,821,923	3,271,813	3,469,893
Expenditures				
Personnel	914,190	954,155	966,610	1,011,360
Supplies	16,445	16,654	25,705	16,045
Purchased Services	413,105	288,713	280,880	292,790
Community Prgms/Contributions	1,985,744	2,397,378	1,831,260	1,982,572
Financing Costs	0	0	0	0
Transfers Out	0	122,320	158,176	147,885
Capital Outlay	1,813	0	0	0
Miscellaneous (Extraordinary/Special)	0	6,520	(14,968)	0
Total Expenditures	3,331,297	3,785,740	3,247,663	3,450,652
Excess Revenues (Expenditures)	100,487	36,183	24,150	19,241
Fund Balance				
Beginning	279,696	336,878	380,183	404,333
Ending	380,183	373,061	404,333	423,574
Ending Fund Balance % of Total Expenditures				12.28%



Conservation Trust Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	46,852	40,000	47,607	40,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,052	548	400	400
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	47,904	40,548	48,007	40,400
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	314	403	578	485
Community Prgms/Contributions	0	0	0	0
Financing Costs	14	20	20	20
Transfers Out	30,000	79,030	79,030	20,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	30,329	79,453	79,628	20,505
Excess Revenues (Expenditures)	17,575	(38,905)	(31,621)	19,895
Fund Balance				
Beginning	62,933	53,867	80,508	48,887
Ending	80,508	14,962	48,887	68,782
Ending Fund Balance % of Total Expenditures				335.44%



Sales Tax Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	1,490,212	1,323,011	1,334,266	1,334,266
Licenses and Permits	0	0	0	0
Intergovernmental	32,776	0	335,404	327,934
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	11,351	5,810	2,030	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	423,335	423,335	259,200
Other Financing Sources/Misc.	1,169,869	285,121	0	0
Total Revenues	2,704,208	2,037,277	2,095,035	1,923,400
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	32,693	31,452	29,238	32,552
Community Prgms/Contributions	0	0	0	0
Financing Costs	150,327	1,329,703	1,327,703	1,502,321
Transfers Out	1,213,910	726,983	726,983	368,178
Capital Outlay	1,073,997	20,000	214,543	17,962
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,470,927	2,108,138	2,298,467	1,921,013
Excess Revenues (Expenditures)	233,281	(70,861)	(203,432)	2,387
Fund Balance				
Beginning	1,028,747	905,255	1,262,028	1,058,596
Ending	1,262,028	834,394	1,058,596	1,060,983
Ending Fund Balance % of Total Expenditures				55.23%



Land Preservation Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	308,268	299,712	299,712	303,733
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	4,827	2,665	1,000	1,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	313,095	302,377	300,712	304,733
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,863	1,721	1,660	1,268
Community Prgms/Contributions	0	300,000	566,000	300,000
Financing Costs	165,285	165,257	165,257	165,277
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	167,148	466,978	732,917	466,545
Excess Revenues (Expenditures)	145,947	(164,601)	(432,205)	(161,812)
Fund Balance				
Beginning	486,807	352,542	632,754	200,549
Ending	632,754	187,941	200,549	38,737
Ending Fund Balance % of Total Expenditures				8.30%



Mosquito Control Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	54,285	54,151	54,071	54,084
Licenses and Permits	0	0	0	0
Intergovernmental	13,599	13,538	13,538	13,521
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,599	13,538	13,538	13,521
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	81,483	81,227	81,147	81,126
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	80,133	80,170	79,920	79,910
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	1,044	1,056	1,056	1,116
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	81,177	81,226	80,976	81,026
Excess Revenues (Expenditures)	307	1	171	100
Fund Balance				
Beginning	19,747	19,453	20,054	20,225
Ending	20,054	19,454	20,225	20,325
Ending Fund Balance % of Total Expenditures				25.08%



Sage Grouse Trust Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	62,533	67,312	56,142	56,142
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	62,533	67,312	56,142	56,142
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	11,058	0	2,543	2,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	75,000	75,000	75,219	80,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	86,058	75,000	77,762	82,500
Excess Revenues (Expenditures)	(23,525)	(7,688)	(21,620)	(26,358)
Fund Balance				
Beginning	265,263	250,062	241,738	220,118
Ending	241,738	242,374	220,118	193,760
Ending Fund Balance % of Total Expenditures				234.86%



Risk Management Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,342	3,129	3,000	3,000
Interfund Revenues	121,552	162,000	159,527	134,096
Transfers In	55,460	0	0	0
Other Financing Sources/Misc.	2,856	0	1,028	0
Total Revenues	185,210	165,129	163,555	137,096
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	21,208	50,700	100,300	50,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	57	80	75	75
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	9,897	65,000	75,000	69,000
Total Expenditures	31,162	115,780	175,375	119,575
Excess Revenues (Expenditures)	154,048	49,349	(11,820)	17,521
Fund Balance				
Beginning	241,041	371,683	395,089	383,269
Ending	395,089	421,032	383,269	400,790
Ending Fund Balance % of Total Expenditures				335.18%



Housing Authority Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	184,691	231,864	97,360	97,962
Charges for Services	15,587	15,670	15,793	15,793
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	304	250	0	0
Interfund Revenues	317	300	34	34
Transfers In	233,896	239,203	254,230	195,899
Other Financing Sources/Misc.	18,110	26,984	56,862	67,007
Total Revenues	452,906	514,271	424,279	376,695
Expenditures				
Personnel	158,508	153,570	144,282	144,480
Supplies	5,959	5,526	3,317	5,300
Purchased Services	123,133	170,776	47,181	48,084
Community Prgms/Contributions	0	0	0	0
Financing Costs	106,681	106,883	106,882	106,882
Transfers Out	67,656	79,141	79,141	73,428
Capital Outlay	(9,142)	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	452,797	515,897	380,802	378,174
Excess Revenues (Expenditures)	109	(1,626)	43,477	(1,479)
Fund Balance				
Beginning	10,248	1,840	10,357	53,833
Ending	10,357	214	53,833	52,354
Ending Fund Balance % of Total Expenditures				13.84%



Marketing District Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	983,054	952,475	969,000	969,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,463	2,208	1,250	1,150
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	988,517	954,683	970,250	970,150
Expenditures				
Personnel	266	266	0	0
Supplies	0	0	0	0
Purchased Services	991,568	926,374	925,640	955,765
Community Prgms/Contributions	0	0	0	0
Financing Costs	45	50	50	50
Transfers Out	21,600	19,216	19,216	16,440
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	8,000	8,000
Total Expenditures	1,013,479	945,906	952,906	980,255
Excess Revenues (Expenditures)	(24,961)	8,777	17,344	(10,105)
Fund Balance				
Beginning	519,316	364,839	494,355	511,699
Ending	494,355	373,616	511,699	501,594
Ending Fund Balance % of Total Expenditures				51.17%



Transportation Authority Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	992,983	869,000	938,564	915,000
Licenses and Permits	0	0	0	0
Intergovernmental	198,064	135,374	135,374	135,374
Charges for Services	0	22,320	31,614	0
Contributions and Other Grants	29,363	0	100,000	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,716	1,000	1,000	1,000
Interfund Revenues	0	0	0	0
Transfers In	33,046	0	0	0
Other Financing Sources/Misc.	266,007	260,000	260,200	100,000
Total Revenues	1,523,180	1,287,694	1,466,752	1,151,374
Expenditures				
Personnel	0	0	0	0
Supplies	56,483	52,900	52,900	80,402
Purchased Services	231,161	274,693	253,093	240,960
Community Prgms/Contributions	0	0	0	0
Financing Costs	254,706	270,527	267,527	104,527
Transfers Out	26,256	22,937	22,937	20,832
Capital Outlay	64,724	0	0	0
Miscellaneous (Extraordinary/Special)	882,408	603,870	905,745	486,150
Total Expenditures	1,515,738	1,224,927	1,502,202	932,871
Excess Revenues (Expenditures)	7,442	62,767	(35,450)	218,503
Fund Balance				
Beginning	322,207	274,205	329,649	294,199
Ending	329,649	336,972	294,199	512,702
Ending Fund Balance % of Total Expenditures				54.96%



Public Health Agency Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	363,580	278,550	271,131	190,931
Charges for Services	54,088	36,084	32,800	32,800
Contributions and Other Grants	67,193	54,339	76,033	11,458
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	155,369	155,369	155,369	155,369
Other Financing Sources/Misc.	1,355	0	0	0
Total Revenues	641,585	524,342	535,333	390,558
Expenditures				
Personnel	415,099	363,076	345,879	282,597
Supplies	173,694	44,819	33,749	21,375
Purchased Services	42,398	104,543	109,034	63,541
Community Prgms/Contributions	0	0	8,600	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	30,732
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	631,191	512,438	497,262	398,245
Excess Revenues (Expenditures)	10,394	11,904	38,072	(7,687)
Fund Balance				
Beginning	14,848	18,761	25,242	63,313
Ending	25,242	30,665	63,313	55,626
Ending Fund Balance % of Total Expenditures				13.97%



Public Trustee Agency Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	45,000	45,000	45,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	24,760	24,760
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	0	69,760	69,760	69,760
Expenditures				
Personnel	0	66,695	63,761	70,916
Supplies	0	0	2,748	30
Purchased Services	0	1,075	675	1,045
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	67,770	67,184	71,991
Excess Revenues (Expenditures)	0	1,990	2,576	(2,231)
Fund Balance				
Beginning	0	0	0	2,576
Ending	0	1,990	2,576	345
Ending Fund Balance % of Total Expenditures				0.48%



Airport Construction Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	162,011	2,236,802	2,284,416	1,327,690
Charges for Services	141,622	130,000	130,000	130,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,722	1,156	1,156	1,156
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	1,000,000	1,000,000	335,000
Total Revenues	305,355	3,367,958	3,415,572	1,793,846
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	67,295	382,986	514,504	150,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	84,647	84,702	84,624	1,117,123
Transfers Out	0	0	0	0
Capital Outlay	372,777	3,015,206	2,136,482	1,311,861
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	524,720	3,482,894	2,735,610	2,579,484
Excess Revenues (Expenditures)	(219,365)	(114,936)	679,962	(785,638)
Fund Balance				
Beginning	329,002	116,644	109,637	789,599
Ending	109,637	1,708	789,599	3,961
Ending Fund Balance % of Total Expenditures				0.15%



Capital Expenditures Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	721,666	200,700	604,139	0
Charges for Services	0	0	0	0
Contributions and Other Grants	3,230	7,500	7,500	0
Fines & Forfeitures	0	0	0	0
Investment Income	15,588	2,982	7,100	1,500
Interfund Revenues	0	0	0	0
Transfers In	353,770	153,988	330,292	218,000
Other Financing Sources/Misc.	18,470,812	0	0	0
Total Revenues	19,565,066	365,170	949,031	219,500
Expenditures				
Personnel	27,838	0	0	22,000
Supplies	89	5,316	3,014	0
Purchased Services	1,077,982	381,595	578,907	163,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	238,280	0	0	0
Transfers Out	0	166,735	166,735	0
Capital Outlay	2,749,213	13,920,249	14,109,039	33,000
Miscellaneous (Extraordinary/Special)	458,841	0	0	0
Total Expenditures	4,552,242	14,473,895	14,857,695	218,000
Excess Revenues (Expenditures)	15,012,824	(14,108,725)	(13,908,664)	1,500
Fund Balance				
Beginning	240,629	16,387,375	15,253,453	1,344,789
Ending	15,253,453	2,278,650	1,344,789	1,346,289
Ending Fund Balance % of Total Expenditures				617.56%



Airport Operations Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	42,374	19,984	41,933	37,700
Charges for Services	489,500	435,468	495,312	474,927
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,453	3,000	6,000	4,500
Investment Income	13,009	12,000	12,000	12,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	639,569	616,374	644,135	668,127
Total Revenues	1,190,905	1,086,826	1,199,380	1,197,254
Expenditures				
Personnel	617,887	616,272	603,335	605,516
Supplies	65,151	84,942	69,292	73,200
Purchased Services	360,933	398,851	314,181	360,717
Community Prgms/Contributions	95	500	500	500
Financing Costs	5,975	12,150	4,081	4,081
Transfers Out	101,676	96,998	96,998	82,164
Capital Outlay	33,629	107,000	98,316	260,000
Miscellaneous (Extraordinary/Special)	0	2,000	2,000	0
Total Expenditures	1,185,345	1,318,713	1,188,703	1,386,178
Excess Revenues (Expenditures)	5,559	(231,887)	10,677	(188,924)
Fund Balance				
Beginning	881,436	716,420	886,995	897,672
Ending	886,995	484,533	897,672	708,748
Ending Fund Balance % of Total Expenditures				51.13%



Sewer District Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	647,706	0	293,546	0
Charges for Services	598,406	442,770	523,263	458,223
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	6,066	2,300	5,245	4,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,252,179	445,070	822,054	462,223
Expenditures				
Personnel	44,276	41,279	54,825	61,853
Supplies	20,313	7,623	5,842	7,871
Purchased Services	288,011	181,758	242,370	163,725
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,935	115,244	115,244	115,244
Transfers Out	55,513	66,157	66,157	74,840
Capital Outlay	381,278	85,000	278,498	85,000
Miscellaneous (Extraordinary/Special)	0	0	22,089	0
Total Expenditures	904,326	497,061	785,025	508,533
Excess Revenues (Expenditures)	347,853	(51,991)	37,029	(46,310)
Fund Balance				
Beginning	383,978	713,647	731,831	768,860
Ending	731,831	661,656	768,860	722,550
Ending Fund Balance % of Total Expenditures				142.09%



Water District Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,161	0	51,293	1,696,000
Charges for Services	211,142	218,830	221,373	297,978
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	25,753	15,525	15,525	24,956
Other Financing Sources/Misc.	3,892	1,994,524	790,667	931,541
Total Revenues	244,947	2,228,879	1,078,858	2,950,475
Expenditures				
Personnel	73,975	94,001	97,705	80,116
Supplies	11,167	17,800	18,954	21,063
Purchased Services	95,894	140,435	112,793	148,930
Community Prgms/Contributions	2,000	2,000	2,000	2,500
Financing Costs	7,956	8,024	22,807	1,817,208
Transfers Out	16,508	25,283	25,283	25,336
Capital Outlay	12,045	1,814,461	772,249	796,881
Miscellaneous (Extraordinary/Special)	0	0	0	10,160
Total Expenditures	219,545	2,102,004	1,051,791	2,902,194
Excess Revenues (Expenditures)	25,403	126,875	27,067	48,281
Fund Balance				
Beginning	339,172	209,891	364,575	391,641
Ending	364,575	336,766	391,641	439,922
Ending Fund Balance % of Total Expenditures				15.16%



Solid Waste Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	7,993	0	0	0
Charges for Services	770,457	713,132	685,620	685,620
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	12,424	9,854	9,854	9,854
Investment Income	33,517	30,000	30,000	30,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	165,276	161,492	149,248	114,248
Total Revenues	989,668	914,478	874,722	839,722
Expenditures				
Personnel	300,436	363,266	364,527	368,086
Supplies	40,004	57,160	46,625	42,255
Purchased Services	202,477	222,119	189,238	617,189
Community Prgms/Contributions	0	0	0	0
Financing Costs	373	2,567	2,567	2,567
Transfers Out	121,621	151,504	140,334	140,634
Capital Outlay	27,226	45,000	15,000	70,000
Miscellaneous (Extraordinary/Special)	40,151	20,000	6,408	20,000
Total Expenditures	732,288	861,616	764,699	1,260,731
Excess Revenues (Expenditures)	257,379	52,862	110,023	(421,009)
Fund Balance				
Beginning	2,364,168	2,596,993	2,621,547	2,731,570
Ending	2,621,547	2,649,855	2,731,570	2,310,561
Ending Fund Balance % of Total Expenditures				183.27%



Public Hospital Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	578,585	608,837	608,000	563,972
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	26,666,571	26,824,877	28,087,452	29,973,580
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	5,232,859	749,770	6,404,067	1,713,284
Total Revenues	32,478,015	28,183,484	35,099,519	32,250,836
Expenditures				
Personnel	14,115,441	14,814,656	14,760,285	15,146,485
Supplies	6,683,511	3,693,008	4,037,679	4,182,648
Purchased Services	4,565,353	5,212,012	5,908,658	4,268,562
Community Prgms/Contributions	0	0	0	0
Financing Costs	739,740	1,598,714	1,274,353	2,459,590
Transfers Out	0	0	0	0
Capital Outlay	3,636,965	174,000	6,315,595	1,620,000
Miscellaneous (Extraordinary/Special)	1,691,936	1,975,002	3,568,548	5,131,194
Total Expenditures	31,432,946	27,467,392	35,865,118	32,808,479
Excess Revenues (Expenditures)	1,045,069	716,092	(765,599)	(557,643)
Fund Balance				
Beginning	8,966,339	10,011,408	10,011,408	9,245,809
Ending	10,011,408	10,727,500	9,245,809	8,688,166
Ending Fund Balance % of Total Expenditures				26.48%



Senior Housing Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	124,479	128,525	131,854	131,850
Charges for Services	0	0	100	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,915	1,000	1,107	1,000
Investment Income	464	575	320	320
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	88,350	85,617	85,970	85,970
Total Revenues	215,208	215,716	219,350	219,240
Expenditures				
Personnel	39,219	50,043	49,570	65,654
Supplies	645	1,250	875	900
Purchased Services	89,553	105,975	100,585	111,034
Community Prgms/Contributions	0	0	0	0
Financing Costs	50,659	37,057	43,146	33,850
Transfers Out	0	0	0	0
Capital Outlay	27,862	32,600	26,395	27,000
Miscellaneous (Extraordinary/Special)	6,460	1,000	19,176	1,000
Total Expenditures	214,397	227,925	239,747	239,438
Excess Revenues (Expenditures)	811	(12,209)	(20,397)	(20,198)
Fund Balance				
Beginning	219,710	214,872	220,521	200,123
Ending	220,521	202,663	200,123	179,925
Ending Fund Balance % of Total Expenditures				75.14%



Assisted Living Fund
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	36,488	36,488	36,488	36,488
Total Revenues	36,488	36,488	36,488	36,488
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	36,488	36,488	36,488	36,488
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	36,488	36,488	36,488	36,488
Excess Revenues (Expenditures)	0	0	0	0
Fund Balance				
Beginning	3,051	3,041	3,051	3,051
Ending	3,051	3,041	3,051	3,051
Ending Fund Balance % of Total Expenditures				8.36%



Internal Service Fund I
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	14,887	18,300	18,200	12,400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	1,863,761	2,008,706	2,048,653	2,177,302
Transfers In	105,817	300,000	316,750	694,026
Other Financing Sources/Misc.	1,025	7,500	12,986	7,700
Total Revenues	1,985,491	2,334,506	2,396,589	2,891,428
Expenditures				
Personnel	648,090	568,810	569,013	562,046
Supplies	712,629	1,000,050	919,564	980,075
Purchased Services	142,762	218,371	164,910	196,256
Community Prgms/Contributions	0	0	0	0
Financing Costs	161,224	166,728	166,728	166,368
Transfers Out	58,824	84,893	84,893	97,896
Capital Outlay	277,699	486,800	518,935	694,026
Miscellaneous (Extraordinary/Special)	(1,671)	0	0	0
Total Expenditures	1,999,556	2,525,652	2,424,043	2,696,667
Excess Revenues (Expenditures)	(14,066)	(191,146)	(27,454)	194,761
Fund Balance				
Beginning	1,102,164	903,263	1,088,098	1,060,644
Ending	1,088,098	712,117	1,060,644	1,255,406
Ending Fund Balance % of Total Expenditures				46.55%



Internal Service Fund II
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	62,629	0	0	0
Charges for Services	1,496	2,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	747,890	740,762	719,570	723,338
Transfers In	380,652	133,200	133,200	5,500
Other Financing Sources/Misc.	2,071	0	125	0
Total Revenues	1,194,738	875,962	854,895	730,838
Expenditures				
Personnel	277,449	304,980	290,890	310,297
Supplies	54,167	58,050	99,908	91,595
Purchased Services	130,209	163,549	151,499	201,767
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	70,164	62,924	62,924	73,788
Capital Outlay	565,400	405,500	196,700	203,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,097,389	995,003	801,921	880,947
Excess Revenues (Expenditures)	97,349	(119,041)	52,974	(150,109)
Fund Balance				
Beginning	369,224	416,612	466,573	519,546
Ending	466,573	297,571	519,546	369,437
Ending Fund Balance % of Total Expenditures				41.94%



Internal Service Fund III
Summary of Fund Resources

	2010 Actual	2011 Budget	2011 Projected	2012 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	19,016	11,186	11,186	20,000
Interfund Revenues	1,526,716	1,952,617	1,873,252	2,068,082
Transfers In	0	0	0	0
Other Financing Sources/Misc.	416,623	130,000	456,988	436,800
Total Revenues	1,962,355	2,093,803	2,341,426	2,524,882
Expenditures				
Personnel	(0)	15,411	15,390	15,501
Supplies	0	610	145	260
Purchased Services	78,394	394,945	365,305	408,302
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	110	110	110
Transfers Out	33,960	26,021	26,021	27,564
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	1,857,816	1,686,496	2,161,416	2,070,072
Total Expenditures	1,970,170	2,123,593	2,568,386	2,521,809
Excess Revenues (Expenditures)	(7,815)	(29,790)	(226,960)	3,073
Fund Balance				
Beginning	1,225,063	1,543,270	1,217,248	990,288
Ending	1,217,248	1,513,480	990,288	993,361
Ending Fund Balance % of Total Expenditures				39.39%



Appendix

Financial Policies

Budget Process and Policies

Budget Resolutions

Glossary of Budget-Related Terms

Financial Policies**Purpose**

The purpose of Gunnison County's financial policies is to serve as a foundation for long and short range planning, facilitate decision making, and provide direction to staff for handling the County's day-to-day financial business. These policies also serve as a blueprint to achieve the fiscal stability necessary to carry out the County's mission, vision and values. Because of the broad and diverse nature of the County's offices and departments it is critical to have written, clearly defined, financial policies which minimize the risk of developing conflicting or inconsistent goals and objectives causing negative impacts on the overall financial position of Gunnison County.

Auditing and Financial Reporting

- An independent audit will be performed annually in accordance with State law (C.R.S.29-1-603).
- The County's accounting system, Blackbaud FundWare, shall be maintained in conformance with Generally Accepted Accounting Principles (GAAP) established by the Governmental Accounting Standards Board (GASB) and with the goal of obtaining an unqualified opinion from the independent auditor.
- The County will produce its General Purpose Financial Statements (GPFS) in conformance with GAAP.

Fund Accounting

Pursuant to GASB 34 the principal role of funds in the new financial reporting model is to demonstrate fiscal accountability. While there are no limits to the number of individual funds a government elects to use, a basic principle of governmental accounting recommends that the entity use the smallest number of individual funds possible, consistent with its particular circumstances. Gunnison County has 24 funds, which are broken out into three classifications: Governmental, Proprietary and Fiduciary Funds.

The general ledger is organized on the basis of these funds and the fund's classification, and maintained in conformance with GAAP. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that consist of assets, liabilities, fund equity, revenues and expenditures.

Basis of Budgeting and Accounting

The basis of accounting for governmental funds is modified accrual. The basis of budgeting for governmental funds is also modified accrual. The basis of accounting for proprietary funds is full accrual, and the basis of budgeting proprietary funds is full accrual. Revenues are recognized in the accounting period in which they become "available and measurable."

The County budgets on a calendar year, January 1 – December 31 for all funds. Any increase to the adopted budget requires that a supplemental budget and appropriation be approved by the Board of County Commissioners at a public hearing, with prior published notice of the proposed change (C.R.S. 29-1-109). Expenditures must not exceed appropriations approved by the Commissioners (C.R.S. 29-1-110). The appropriations are established by classification and function.



According to Colorado State Statute (C.R.S. 30-25-202), moneys credited to Capital Funds shall not revert or be transferred to any other fund. Likewise, no transfers are allowed from the General Fund into the Road & Bridge Fund per State Law (C.R.S. 30-25-106).

Definition of a Balanced Budget

The recommended budget presented annually to the Board of County Commissioners shall be balanced by fund. According to C.R.S. 29-1-103 no budget adopted shall provide for expenditures in excess of available revenues and beginning fund balances.

Fund Balances

- Each fund should maintain a fund balance at a level that will provide for a positive cash balance throughout the fiscal year, which will reduce the likelihood of having to enter into short-term debt to pay for current operating expenditures.
- Adequate fund balances will be maintained so major unplanned occurrences will not jeopardize the financial position of the County.
- In order to meet emergency obligations, avoid interruptions in cash flow, generate interest income, and maintain a sound bond rating, the County shall maintain an unassigned fund balance in its General Fund of 25% of operational expenditures. GFOA recommended practice is at a minimum no less than five to fifteen percent of regular General Fund operating revenues, or no less than one to two months of regular General Fund operating expenditures. Because of the conservative approach to maintaining sufficient resources, Gunnison County requires an unassigned fund balance in the General Fund in excess of these recommended minimums.
- Fund balance may be used as appropriate (and approved by the Board of County Commissioners) under sound management practices when current revenues are not adequate to cover current expenditures.
- Gunnison County will maintain an emergency reserve in an amount equal to at least three percent of fiscal year spending in accordance with the provisions of Article X, Section 20 of the State Constitution (TABOR Amendment).

Revenues

- The County should strive to maintain a diversified and stable revenue base; to the extent it has the legal authority to do so.
- The County should follow an aggressive policy of collecting all due and payable revenues.
- All revenue projections should be realistically calculated and budgeted.
- Funding through grants is encouraged as a means of financing a project or one-time expenditures. The County should, however, discourage the use of intergovernmental grant assistance for routine, ongoing operational costs and programming may be cancelled if grants are not sustained.

Fees and User Charges

- The County will set its fees and user charges to recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- The County should charge fees and user charges when it is allowable, when a limited and specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered. To the extent possible, fee levels should be set to



recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.

- The capital and operating budgets of enterprise funds (i.e., Solid Waste Fund), shall not be subsidized by the General Fund and shall be supported wholly by fees and charges generated by the enterprise.
- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of County Commissioners.

Operating Expenditures

- The County will pay all current expenditures with current revenue.
- In accordance with Colorado State Law, Gunnison County will adopt a balanced budget for each fund.
- The County will maintain a budgetary control system to ensure adherence to the budget and will make timely reports available to management, which compare actual revenues and expenditures to budgeted amounts.
- The County will encourage the use of technology and capital investment programs that are cost effective and will manage the growth of operating costs.
- Supplemental requests for funding will be heard by the Board of County Commissioners on an as needed basis, no less than annually.
- Services that directly contribute to the BOCC Strategic Plan for the County will receive first priority for funding.
- A plan should be maintained and funded which provides for the orderly replacement of equipment.
- The County will not use long-term debt for current operational costs.

Debt

Debt is an important tool for financing capital facilities.

- The issuance of debt is in accordance with Colorado State Laws.
- Debt will not be used to finance current operating expenses. Debt should only be used for the construction of capital facilities or the purchase of capital assets. In general, the assets should not be recurring capital replacements, such as vehicles.
- The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues. The County should exhaust all possible resources, such as grants and pay-as-you-go funding, before borrowing funds.
- The Board of County Commissioners is authorized to execute lease agreements on behalf of the County, including Certificates of Participation.
- When debt is approved by the voters, the County will make every effort to obtain the best possible rating and to maintain a favorable rating through prudent financial management.
- Refunding of Outstanding Debt: A refunding (or refinancing), either on a current or advance basis, will only be executed if the net present value savings (gross savings present valued at the arbitrage yield of proposed refunding issue), net of issuance costs and cash contribution to the refinancing, is at least 3%. However, in certain circumstance, a lower threshold may be justified if the refunding is being executed for reasons other than economic savings (e.g. cash flow relief).

Capital Improvement Program (CIP)

- The County will plan for its capital needs at least five years into the future in order to address needs and to earmark revenues.
- A five-year CIP shall be prepared and updated annually. Elected official offices and departments shall request items meeting the definition of capital assets through the annual capital budget process.
- The CIP incorporates a ranking method to determine priority of projects that includes project criteria weight factors and amplification factors.
- The County will strive to fund capital improvements on a pay-as-you-go basis in order to enhance its financial condition and bond rating.
- An asset is classified as a fixed asset if the cost is greater than \$4,000 and its useful life is greater than one year.

Compensation

One of the largest expenditure items is salaries and benefits for Gunnison County employees. The County recognizes its employees as the greatest asset and takes pride in its ability to deliver a total compensation package that includes cash compensation, health insurance and retirement benefits, and other employee benefits that provide employees with security and opportunity.

Gunnison County is committed to compensating its employees fairly, within economically feasible parameters, while considering the competitive job market, internal equity and individual performance.

- Salary range structures should be evaluated periodically to determine the relative competitiveness of the pay structure to the job market.
- The midpoint of the salary range is the market value against which the County will assess its pay plan relative to the job market.
- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process. Equity, one-time payments and performance adjustments require the approval of the County Manager.
- Staffing shall not exceed the authorized level.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for operational or capital expenditure purposes.
- Gunnison County does not have a defined benefit plan for retirees.

Internal Controls

Gunnison County management is responsible for establishing and maintaining an internal control structure. Internal controls are defined as the organization and methods used to: 1) safeguard assets from loss by fraud or by unintentional errors; 2) assure the reliability of the accounting data which management may use in making decisions; and 3) promote operational efficiency and encourage adherence to adopted policies. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the evaluation of costs and benefits requires estimates and judgments by management. We believe the County's internal control structure adequately safeguards assets and provides reasonable assurance of proper recording of financial transactions.

- The County will utilize the Blackbaud FundWare accounting software system to maintain its financial accounting and reporting. All records and reporting will be in accordance with GAAP. The County will maintain an accounting system which provides internal budgetary and accounting controls designed to provide reasonable assurance regarding both the safeguarding of assets against the loss from unauthorized use or disposition and the reliability of financial information used in preparation of financial statements and reports.
- An independent certified public accounting firm will perform an annual audit and will publicly issue a financial opinion and a statement on internal controls. A management letter will be part of this report.
- The County will maintain and update procedures designed for position control, as it relates to authorized positions, hours budgeted and worked, and filling vacancies. All positions dependant on grant funding will require the employee to verify their understanding that if grant funding decreases or ends, their compensation will also decrease or end.
- The County Finance Office will maintain a fixed assets inventory for assets greater than \$4,000. Capitalization thresholds will not be applied to groups of similar items if they individually do not meet the capitalization criteria.
- The County Departments will maintain an inventory of items that require special attention to ensure legal compliance. Legal or contractual provisions may require a higher than ordinary level of accountability over certain items (i.e., items acquired through grant contracts).
- The County Departments will maintain an inventory of *theft sensitive* items (i.e., computers, laptops, monitors).
- The County Departments will maintain an inventory of items that require special attention to protect public safety and avoid potential liability (i.e., Sheriff's or Airport firearms).
- Internal control procedures should be formally documented and reviewed periodically.
- An accounting procedures manual will be maintained and updated on a continuing basis.

Amending the Budget

A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Budget appropriations may be adjusted due to the following:

- Appropriation Transfers – the transfer of appropriated budget from one or more spending agencies in a fund to one or more spending agencies in another fund or between spending agencies within a fund (C.R.S. 29-1-109 1a).
 - Used when a unit is identified as having insufficient budget dollars while at the same time another appropriation unit is identified as having an excess budget.
- Supplemental Appropriations – if, during the fiscal year, unanticipated revenues that were not assured at the time of the adoption of the budget from any source other than the local government property tax mill levy are received or if the beginning fund balance is in excess of the budgeted fund balance, the result is additional available revenues (C.R.S. 29-1-109 1b).
 - Used when a policy, law, statute, or court ruling becomes effective which mandates expenditures that were not anticipated or budgeted.

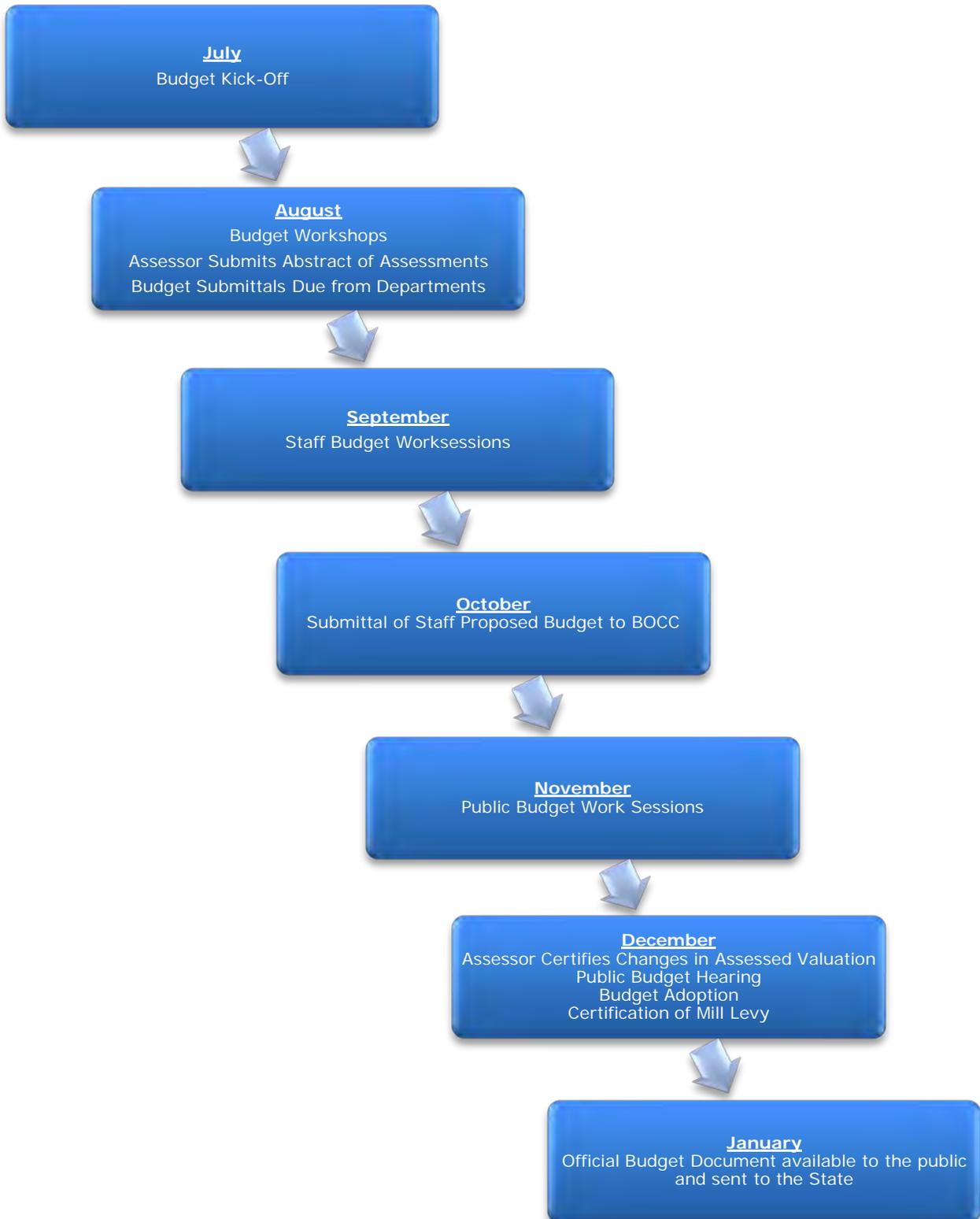


Financial Policies

- Used when an expenditure item is essential to the operation of a County office or department that was neither anticipated nor budgeted.
- Used when revenue is received and designated for a particular purpose that was neither anticipated nor budgeted.
- Budgetary Decreases – if revenues are lower than anticipated in the adopted budget (C.R.S. 29-1-109 1c).
 - Used when the projected revenue shortfall is large enough that it would cause a shortfall for a fund or for a program dependent upon it.

These policies will be evaluated annually and updated periodically, no less than once every three years.

Budget Process/Citizen Input





GREEN TEXT DENOTES CITIZEN INPUT OPPORTUNITIES

It is important to ensure that the Board of County Commissioners is getting the public's perspective rather than only that of a small number of highly vocal special interest groups. To this end, the County collects results from a biannual National Citizen Survey™ administered by the National Research Center. The results of this survey are used to inform the Board of County Commissioners to adjust services and service levels more closely to citizens' preferences.

Each July, the Board of County Commissioners (BOCC), the County Manager and the Finance Department meet at the budget kick-off to discuss the budget process and key budget priorities. Budget Preparation Manuals are distributed to department directors for use in preparing their budget submittals.

Throughout July and August, the Finance Department conducts several workshops with departments to assist with calculating current year projections; setting user fees; allocating staff costs among activities, projects and grants; and generally completing the various required forms for the budget submittal.

No later than August 25 of each year, the County Assessor sends a certified assessed valuation of all taxable property within the County to the Finance Director. Based on this assessed valuation and statutory and TABOR property tax revenue limits, the Finance Director computes a rate of levy which when levied would raise the amounts, along with other revenues, necessary to fund the County operating requirements.

On August 15, each department submits their budget along with any required special requests for staff, capital expenditures, baseline enhancements and transfers, and computer equipment or software.

In September, each department director meets with the County Manager and Finance staff to prepare and review the Staff Proposed Budget.

No later than October 15 of each year, the Finance Director presents a Staff Proposed Budget to the BOCC.

Upon receipt of the proposed budget, notice is published within ten days, containing:

1. The date and time of a public hearing at which the adoption of the proposed budget will be considered,
2. The location where the proposed budget may be inspected, and
3. A statement that any interested elector may file objections to the proposed budget at any time prior to the final adoption.

During November, the BOCC meets to consider input from the public and revises the Staff Proposed Budget with changes they deem necessary. Numerous public work sessions are held to review various aspects of the proposed budget.

Beginning in 2012, a group of citizen volunteers will be gathered to review each activity's result measures. The intent here is to receive a layman's perspective on understandability of the measures as well as determine whether the results demonstrate the impact that



Budget Process and Policies

customers receive from each activity. Gunnison County strives to improve performance by better understanding what the public wants and expects from its government.

In the first week of December, a final Public Hearing for the budget is scheduled to consider citizen input.

No later than December 10 of each year, the Assessor certifies any changes in the assessed valuation to local jurisdictions and the Colorado Division of Property Taxation.

Final budget adoption is scheduled prior to or on December 15 of each year.

The Board of County Commissioners levy taxes and certify the levies to the County Assessor no later than December 22 of each year.

The Official Gunnison County Budget Document is submitted to the State of Colorado Department of Local Affairs by January 31.

Budgetary Level of Control

The level of budgetary control is at the fund level. No spending agency may expend, or contract to expend, any money in excess of the amount appropriated in the appropriation resolution.

Administratively, operating budgets are controlled at the program level with departments having the authority to transfer appropriations within a program without further legislative approval.

Budget Amendments

Throughout the year, the budget may be amended from time to time based unforeseen circumstances. Any department may submit a request to amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. A department is required to submit a budget amendment request form which states why the revision is needed along with the appropriate revenue and/or expenditure account information.

These requests are then reviewed by the Finance Program and submitted for potential approval as a proposed amendment by the County Manager.

Proposed Amendments that are approved by staff are then forwarded to the Board of County Commissioners for formal adoption of a resolution amending the Gunnison County budget and amending the appropriation resolution.

See also "Amending the Budget" in the Financial Policies section of this document for more information.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2011-45

A RESOLUTION ADOPTING A BUDGET FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2012, AND ENDING DECEMBER 31, 2012.

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado did on the 6th day of December, 2011, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2012; and

WHEREAS, public notice of such budget hearing was published as required by law on October 20 and 27, 2011; and

WHEREAS, the Board of County Commissioners, after considering the proposed budget at said public hearing did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of County Commissioners have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the budget of the fiscal year beginning January 1, 2012, and ending December 31, 2012, which was considered at the public hearing on December 6, 2011, and finally accepted by the Board on the 15th day of December, 2011, be and the same hereby is approved and adopted as the budget for the County of Gunnison, Colorado, for the fiscal year 2012 beginning January 1, 2012, and ending December 31, 2012.

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 15th day of December, 2011.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Hap Channell, Chairperson


Paula Swenson, Vice-Chairperson


Phil Chamberland, Commissioner



Attest:


Deputy County Clerk

**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2011-46**

**A RESOLUTION APPROPRIATING REVENUES OF THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2012, AND ENDING DECEMBER 31, 2012.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado, has adopted a budget for the fiscal year beginning January 1, 2012, and ending December 31, 2012, in accordance with the statutes of the State of Colorado:

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the County, be and the same hereby are appropriated for the lawful purposes and objects of the County of Gunnison during the 2012 fiscal year:

General Fund	\$12,744,274
Road & Bridge Fund	6,432,603
Human Services Fund	3,450,652
Conservation Trust Fund	20,505
Sales Tax Fund	1,921,013
Land Preservation Fund	466,545
Mosquito Control District Fund	81,026
Sage Grouse Trust Fund	82,500
Risk Management Fund	119,575
Gunnison River Valley Local Marketing District	980,255
Gunnison Valley Transportation Authority	932,871
Public Health Agency Fund	398,245
Public Trustee Agency Fund	71,991
Airport Construction Fund	2,579,484
Capital Expenditures Fund	218,000
Airport Operations Fund	1,386,178

Gunnison County Sewer District Fund	508,533
Gunnison County Water District Fund	2,902,194
Solid Waste Fund	1,260,731
Public Hospital Fund	32,808,479
Internal Service I Fund	2,696,667
Internal Service II Fund	880,947
Internal Service III Fund	<u>2,521,809</u>
TOTAL APPROPRIATIONS	<u>\$75,465,077</u>

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 15th day of December, 2011.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Hap Channell
Hap Channell, Chairperson

Paula Swenson
Paula Swenson, Vice-Chairperson

Phil Chamberland
Phil Chamberland, Commissioner



Attest:

Bobbi J. [Signature]
Deputy County Clerk

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2011-47

A RESOLUTION SETTING THE TEMPORARY TAX CREDIT MILL
LEVY FOR THE COUNTY OF GUNNISON, COLORADO, FOR THE
FISCAL YEAR BEGINNING JANUARY 1, 2012, AND ENDING DECEMBER 31, 2012.

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2012, and ending December 31, 2012, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

WHEREAS, the Board has determined that the permanent mill levy of 17.075 mills will raise excess revenues; and

WHEREAS, the revenue limit created by the Constitution and the laws of the State of Colorado will be reached by a mill levy of 11.305, plus a refund/abatement mill levy of .023 for a total mill levy of 11.328.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that this Board refund the excess revenue raised through a temporary tax credit of 5.77 mills to be applied to each tax schedule issued by the County Assessor and Treasurer.

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 15th day of December, 2011.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Hap Channell, Chairperson


Paula Swenson, Vice-Chairperson


Phil Chamberland, Commissioner



Attest:


Deputy County Clerk

**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2011-48**

**A RESOLUTION SETTING THE MILL LEVY FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR
BEGINNING JANUARY 1, 2012, AND ENDING DECEMBER 31, 2012.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2012, and ending December 31, 2012, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

WHEREAS, the Board of County Commissioners has also appropriated the necessary revenues for the said 2012 fiscal year as authorized by law in accordance with the statutes of the State of Colorado; and

WHEREAS, the Gunnison County Assessor has certified the 2011 total net assessed valuation of \$691,483,200;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following mill levies are hereby established and levied upon the total valuation for assessment of all taxable property within Gunnison County for the fiscal year 2011:

General Fund	14.817
Temporary Tax Credit	<u>(5.77)</u>
	9.047
Hospital Fund (GHCC)	0.824
Library Fund	1.041
Human Services Fund	<u>0.393</u>
MILLS	11.305
Tax Abatement Levy	<u>0.023</u>
Total Mill Levy	11.328

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 15th day of December, 2011.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Hap Channell
Hap Channell, Chairperson

Paula Swenson
Paula Swenson, Vice-Chairperson

Phil Chamberland
Phil Chamberland, Commissioner



Attest:
Bobbi Queen
Deputy County Clerk

GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2011- 1

A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2012, AND ENDING DECEMBER 31, 2012.

WHEREAS, the Board of the Gunnison County Housing Authority did on the 6th day of December, 2011, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2012; and

WHEREAS, public notice of such budget hearing was published as required by law on October 20 and 27, 2011; and

WHEREAS, the Board of the Gunnison County Housing Authority, after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison County Housing Authority have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the budget of the fiscal year beginning January 1, 2012, and ending December 31, 2012, which was considered at the public hearing on December 6, 2011, and finally accepted by the Board on the 15th day of December, 2011, be and the same hereby is approved and adopted as the budget for the Gunnison County Housing Authority for the fiscal year 2012 beginning January 1, 2012, and ending December 31, 2012.

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 15th day of December, 2011.

GUNNISON COUNTY HOUSING AUTHORITY

Hap Channell
Hap Channell, Chairperson

Paula Swenson
Paula Swenson, Vice-Chairperson

Phil Chamberland
Phil Chamberland, Commissioner



Attest:

Bosmin Juarez
Deputy County Clerk

GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2011- 2

A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2012, AND ENDING DECEMBER 31, 2012.

WHEREAS, the Board of the Gunnison County Housing Authority has adopted a budget for the fiscal year beginning January 1, 2012, and ending December 31, 2012, in accordance with the statutes of the State of Colorado,

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Housing Authority, be and the same hereby are appropriated for the lawful purposed and objectives of the Gunnison County Housing Authority during the 2012 fiscal year:

Gunnison County Housing Authority	<u>\$654,100</u>
Total Appropriations	<u>\$654,100</u>

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 15th day of December, 2011.

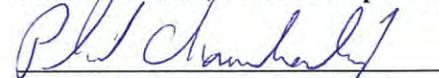
GUNNISON COUNTY HOUSING AUTHORITY



Hap Channell, Chairperson



Paula Swenson, Vice-Chairperson



Phil Chamberland, Commissioner



Attest:



Deputy County Clerk



Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrual Expenses - Expenses incurred but not due until a later date.

Activity - A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

Allocate - To divide a lump-sum appropriation into parts which are designated for expenditure by specific organizational units and/or for specific purposes, activities, or objects.

Adopted Budget - Required by Colorado Local Government Budget Law. The budget is an annual financial plan for County operations showing all expected revenues and expenditures to be in balance.

Appropriation - Legal authorization granted by the Board of County Commissioners to make expenditures as specified in the appropriating resolution.

Assessed Valuation - Total valuation established by the County Assessor on real and personal property within the County, which is used as a basis for levying taxes.

Available Resources - Current assets minus the current liabilities.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budget Preparation Manual - The set of instructions and forms sent by the Finance Department to the departments/offices of the County for preparation of their budget requests.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by non-current liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Improvements - Public facilities and infrastructure (buildings, bridges, roads) and major share equipment resources (computer systems, telephone systems).



Capital Outlay - Expenditures for equipment, vehicles, or machinery that results in the acquisition or addition to fixed assets.

Charges for Services - Charges to individuals or organizations for a broad array of services. Examples include user fees, reimbursement charges, and sales of documents.

Chart of Accounts - Numbering system used by Gunnison County to designate funds, organizations, revenue sources, and expense objects.

Debt Service - The annual payment of principal and interest on the County's indebtedness.

Enterprise Fund - A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges. The Paramedic Service operates as an Enterprise Fund.

Estimated Revenue - The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board.

Expenditure - An actual payment made by County warrant (check) or by inter-fund transfer.

Fees - Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include zoning/platting fees, user charges, building permits and vehicle registrations.

Fiscal Policy - The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Fiscal Year - Twelve-month period to which the annual budget applies. Gunnison County's fiscal year is the same as the calendar year.

Fringe Benefits - County-funded benefits for employees including social security, retirement, group health, life, unemployment insurance and worker's compensation.

F.T.E. (Full-time Equivalent) - An employee position is converted to decimal equivalent value (equivalent of 2,080 hours or 52 forty-hour weeks).

Fund - Fiscal and accounting entity with self-balancing set of accounts which are segregated usually by financial resources or other special regulations, restrictions, or limitations.

Fund Balance - Difference between the assets and liabilities of a fund. Fund balance is terminology that is applicable to "fund level" reporting of individual governmental funds and is based on the modified accrual basis of accounting. It is used as a measure of the amount available to budget or spend in the future.

GAAFR - (Governmental Accounting, Auditing, and Financial Reporting) - The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.



GAAP - (Generally Accepted Accounting Principles) - standards for financial accounting and reporting, which are different for government than for businesses.

General Appropriation Required – Since only revenues specific to a particular Department, Program or Activity are allocated, some costs centers require a General Appropriation of revenues within that Fund that are not specifically restricted to a particular cost center to support the Cost to the County.

General Ledger - Set of accounts, which contain information needed to reflect the financial position and the results of the operations of the County. The debit balances equal the credit balances.

Grant - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Highway User Tax (HUTF) - Revenue that is derived from the state gasoline tax, and restricted for Road and Bridge activities.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These costs are usually incurred by other departments in the support of operating departments.

Interfund Revenues – Revenues derived mainly from charges to other county funds (as well as the occasional outside entity) by Internal Service Funds. Examples include computer service fees, repair and maintenance of vehicles, material sales, telephone fees, and equipment rental.

Interfund Transfer - Amounts transferred from one fund to another.

Intergovernmental Agreement - A concord between two or more governmental units to jointly identify, plan and/or implement a task for their mutual benefit.

Intergovernmental Revenues - Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges - The charges to user departments for internal services provided by another County agency, such as data processing, or for vehicles and heavy equipment.

Internal Service Fund - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

Managing for Results (MFR) - Strategic planning, performance measurement, and budgeting process that emphasizes use of resources to achieve measurable results, accountability, efficiency, and continuous improvement in service delivery.

Mandate - Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

Mill - The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of property valuation.

Miscellaneous Expenses – This category of expenditures includes classification by objects that don't readily fit into the other reported categories. Generally, these are expenditures that are specific to a particular organization unit that do not correspond to other organizational units within the county government.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". Expenditures are recognized when the related fund liability is incurred except for:

- (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used;
- (2) prepaid insurance and similar items which need not be reported;
- (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- (5) principal and interest on long-term debt which are generally recognized when due.

Net Assets - Net assets is defined as the difference between assets and liabilities of the governmental entity as an entire unit.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Office - Unit of County government that is administered by an Elected Official. (Example: Sheriff).

Operating Budget - The grouping of all objects for expenditures that are not personal services (wages and benefits). (Example: office supplies, rental expense).

Operating Transfer - Routine and/or recurring transfers of assets between funds.

Personnel Costs - This is a basic classification of expenditures by object for services rendered by officers and employees of the government unit, including related salaries, wages, benefits and employer's contributions.

Program - An organized set of related work activities which are directed toward a common purpose or goal and represent a well defined expenditure of county resources.

Proposed Budget - Coming year budgets that are prepared by each department and submitted to the Finance Department for analysis.



Proprietary Fund - A fund used to account for business-type activities in government. The activities are usually financed with user fees that are directly related to the services received. There are two types of proprietary funds - enterprise and internal service funds.

Purchased Services - This is a basic classification by object for services, other than personal services, which are required by the governmental unit in the administration of its assigned functions. Included are items such as insurance premiums, utilities, auditors, consultants, medical fees, contract labor and professional services.

Recommended Budget - After analysis and negotiation of proposed budgets with each department/office by the County Manager and the Finance Director, a balanced budget is submitted to the Board of Commissioners for their consideration.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure. (2) An account used to earmark a portion of fund equity as legally segregated for a specific future use.

Revenue - Income received by the County Government in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Special Revenue Fund - A fund used to account for revenues legally earmarked for a particular purpose.

Supplemental Appropriation - An act by the County Commissioners to transfer budgeted and appropriated monies from one spending agency to another, whether the agencies are in the same or different funds. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies - This is a basic classification of expenditures by object for articles and commodities, which are purchased for consumption or resale and are materially altered when used. Examples include office and cleaning supplies, gas, oil, materials, tools and parts.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

User Charges - The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.