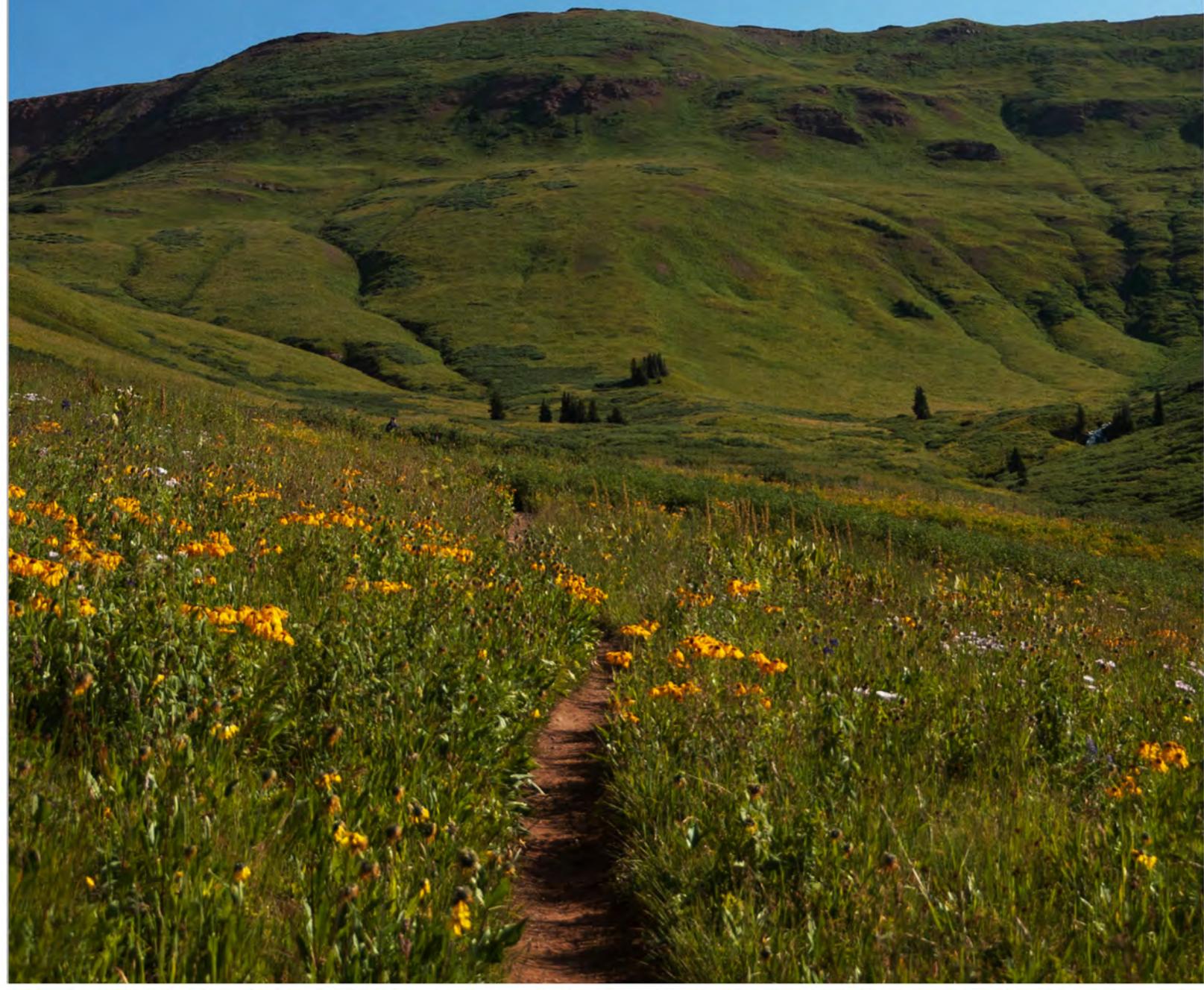




Gunnison
County
COLORADO

2013 Budget





Cover photo courtesy of Linda Nienhueser



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LETTER OF BUDGET TRANSMITTAL

To: Division of Local Government
1313 Sherman Street, Room 521
Denver, CO 80203

Date: January 31, 2013

Attached is the 2013 budget for the County of Gunnison, the Gunnison Housing Authority, the Gunnison River Valley Local Marketing District, and the Gunnison Valley Transportation Authority in Gunnison County, submitted pursuant to Section 29-1-113, C.R.S. This budget was adopted on December 14, 2012. If there are any questions on the budget, please contact Linda Nienhueser at 970 641-7622, 200 East Virginia Avenue, Gunnison, CO 81230.

The mill levy certified to the County Commissioners is 17.075 mills for all general operating purposes, subject to statutory and/or TABOR limitation; 0.028 mills for refund/abatement; and -5.775 mills for Temporary Tax Credit. Based on an assessed valuation of \$688,309,530, the total property tax revenue is \$7,797,170. A copy of the resolution setting the mill levy is included.

I hereby certify that the enclosed is a true and accurate copy of the budget and certification of tax levies to the Board of County Commissioners.

A handwritten signature in blue ink that reads "Linda Nienhueser".

Linda Nienhueser, Finance Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Gunnison County
Colorado**

For the Fiscal Year Beginning

January 1, 2012

Christopher P. Morill

President

Jeffrey R. Egan

Executive Director



GFOA Distinguished Budget Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Gunnison County, Colorado for its annual budget for the fiscal year beginning January 1, 2012.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria:

- as a policy document,
- as an operations guide,
- as a financial plan,
- and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The Finance Program expresses its gratitude to the Gunnison County Commissioners, County Manager, Elected Officials, and Departments for their contributions to the 2013 Budget.

With gratitude,

The Gunnison County Finance Program Staff



Board of County Commissioners

- Hap Channell Chairperson
- Paula Swenson Vice-Chairperson
- Phil Chamberland Commissioner

Budget Team

- Matthew Birnie County Manager
- Marlene Crosby Assistant County Manager
- Debbie Moore Human Resources Director
- Linda Nienhueser Finance Director
- Ben Cowan Assistant Finance Director
- Maureen Eden Senior Accountant
- Jane Wyman Senior Accountant
- Sally Wilcox Accountant
- Kelly Weak Accountant

- All Elected Officials and Department Heads

Contact Information

- Gunnison County, Colorado
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2203



Budget Message

The 2013 budget, the mechanism for executing Gunnison County’s plan to provide services in 2013, follows. To help you locate information, there are three reference sources.

- 1) The traditional *Table of Contents* located at the beginning of the document;
- 2) A *Quick Reference Guide* that will point you to answers of commonly asked questions; and
- 3) A *Section Guide* that gives an overview of each section.

If you are using the electronic version of this document, Acrobat Reader bookmarks and search functions are also at your disposal.

Quick Reference Guide

Frequently Asked Questions	Pages
What are the priorities in the Gunnison County Strategic Plan?	58-61
What are the total expenses in the 2013 budget?	26-30
Where are major revenue sources discussed?	11-16
What is the County’s basis of accounting?	414
Where is debt service/lease purchase information?	377-381
What capital projects are included in this budget?	362-375
Where is personnel and FTE information?	350-360
Where can I find a one-page summary of total budget appropriations by fund?	35

Section Guide

Introduction

The 2013 budget document begins with Budget Introductions. Included in this section are narrative and statistical data detailing revenue and expenditure summaries, organizational summaries and fund descriptions.

Budgeting for Results

This budget was built around the performance management initiative called Managing for Results and links resources to results, following the Board of County Commissioner’s Strategic Plan. This section details results achieved toward key performance measurements for core services. It also includes three years of revenue and expense data for each activity. To understand this group of pages, remember that Departments are comprised of Programs, and Programs are made up of Activities. Each section begins with the Department in black ink, followed by Programs in green ink, and Activities presented in blue.

Personnel

This section contains current and historic FTE (full-time equivalent) data as well as payroll costs in each department.



Budget Message

Capital Expenditures

This section includes a description of the Capital Improvement Plan (CIP), a list of CIP projects and a summary description of budgeted projects.

Debt

The summary of debt obligations is organized to include a list of each debt issued with date issued, rates and duration. The summary of payments provides detail of annual payment amounts and the breakdown between total principle and interest remaining. Also included is a computation of the County's legal debt margin and a description of our credit rating.

Fund Summaries

The sheets in this section show revenue and expenses by fund for 2011 actuals, 2012 budget and projections, and 2013 budget. A fund balance detail is also included for each fund.

Appendix

You will find financial policies, a detailed discussion of the budget process and policies, a copy of the relevant budget resolutions and a glossary of budget terms in this section.

Budget Overview

The 2013 budget was built around the performance management initiative called Managing for Results (MFR) and links resources to results, following the Board of County Commissioners' Strategic Plan. The four strategic priorities set by the Board in that plan are 1) ensure sound infrastructure, 2) protect the environment, 3) promote healthy communities, and 4) deliver high quality services. This budget was developed in line with the MFR culture Gunnison County has adopted. The Board periodically re-evaluates their strategic goals, setting in motion the process to align resources and activities to achieve those goals.

Capital expenditures are prioritized and included in an orderly manner from the process of the annual update to the 5-year Capital Improvement Plan (CIP). Revenue trends are studied and current year estimates are developed. Specific revenues are tied to the cost of providing necessary services and capital items, and careful consideration is given to the sustainability of each revenue stream.

Non CIP, extraordinary expenditures, are requested in the budget preparation cycle through the Additional Request process for possible funding over the previous year's appropriations for a specific activity. These requests fall into three categories: 1) staff, 2) capital, and 3) enhancements. These requests are considered during the staff proposed budget development. Those recommended to the Board are included in that document.

Each year the result measures that arose from each department's Strategic Plan development are tracked and reported. As results are achieved, plans are updated



Budget Message

and the cycle continues. This framework created from the MFR model drives action and holds County employees accountable for achieving articulated, over-arching strategic goals in service to the citizens of Gunnison County.

The MFR plan is more fully detailed in the Budgeting for Results section of this document. Also this graphic  found in the Department sections, will direct you to individual results that tie directly to the Board's Strategic Plan.

Budget development for 2013 was influenced by current economic factors, both nationally and locally. Potential long-term challenges to the County's fiscal health are declining revenues from the coal mines in Somerset as those mines reach the end of their productive life and uncertainties about real property valuation in the County as we emerge from the Great Recession. Revenues from natural gas development may have the ability to offset the declines in revenue from the coal mines as the natural gas industry grows in the County. Even with the depressed price of natural gas, revenues from natural gas have increased dramatically over recent years. Severance tax revenues are detailed on page 14.

A public hearing on the proposed budget was held in the Board of County Commissioners' meeting room on December 4, 2012. The proposed budget was adopted by the Gunnison County Board of County Commissioners on December 14, 2012. Copies of the budget documents are available in the Gunnison County Finance Office, 200 East Virginia Avenue, Gunnison, Colorado and can also be found on our website at www.gunnisoncounty.org.

The 2013 budget includes appropriated expenditures of \$73,507,367. In total this is a decrease from 2012 of 3.43%. The budget is funded with revenue estimates and anticipated fund balance.

The following charts show where the money comes from and where it goes in broad categories.

Table I

Where the Money Comes From

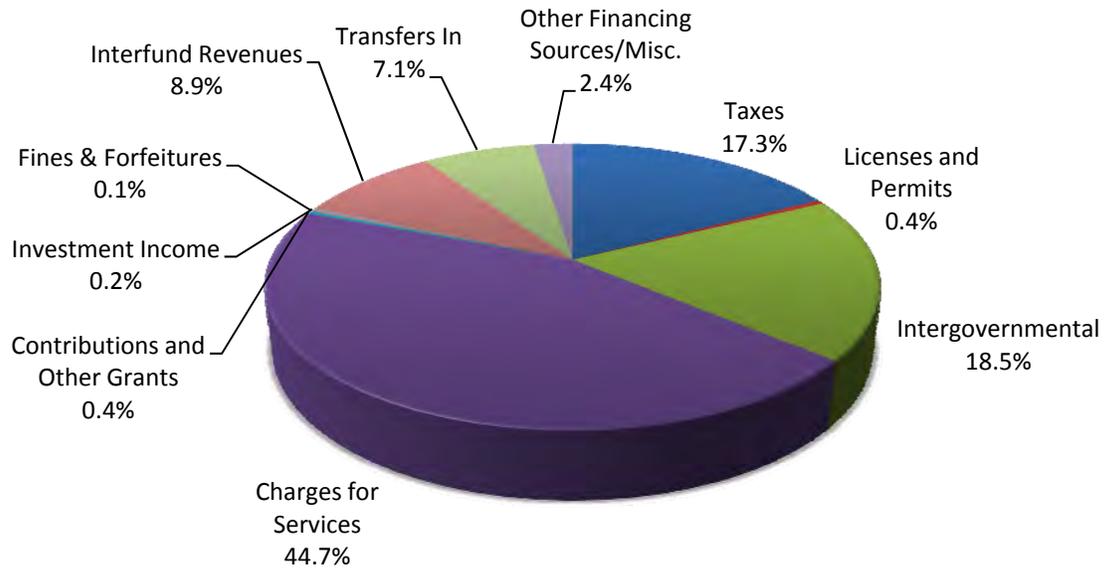


Table II

Where the Money Goes (by Type)

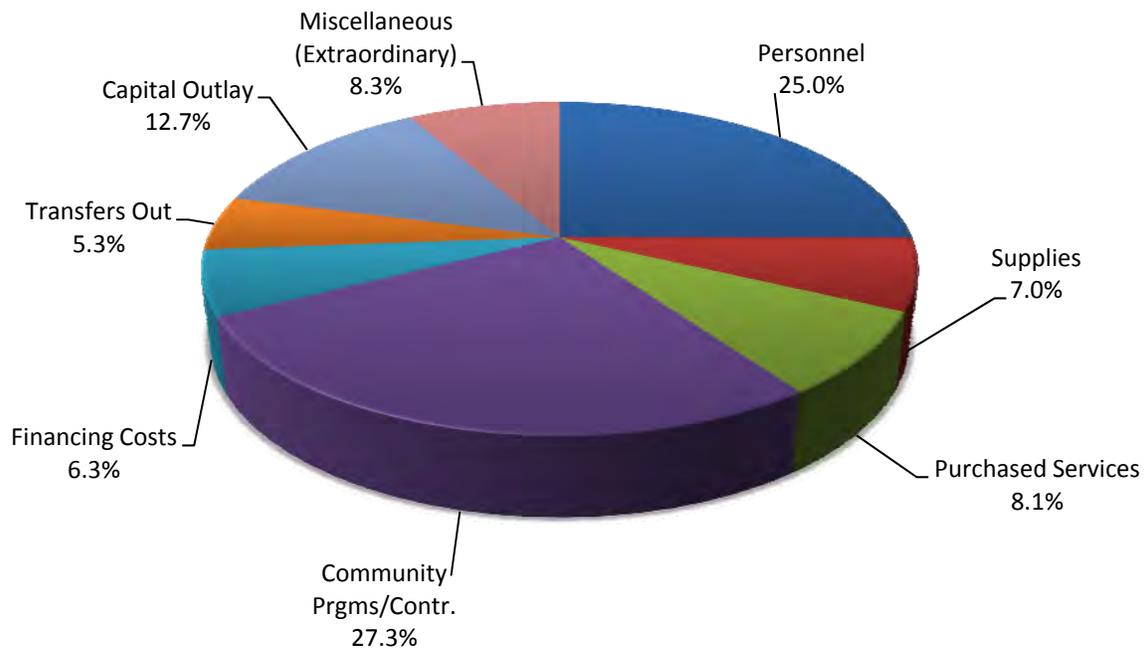
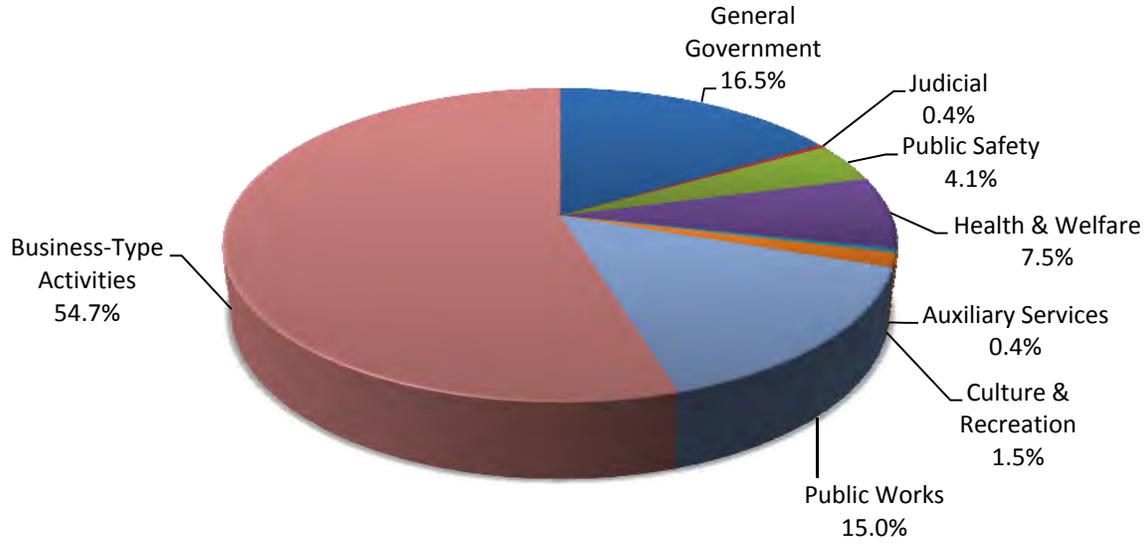


Table III

Where the Money Goes (by Function)

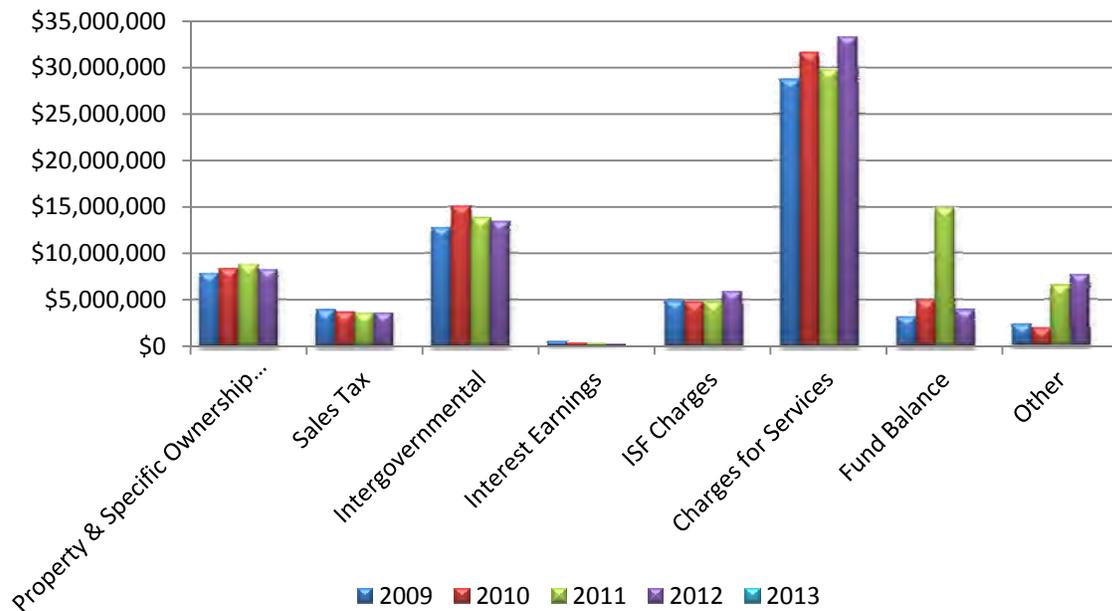


Revenue Summary

Table IV, Revenue Sources, details major revenue categories.

Table IV

Revenue Sources



The largest revenue area continues to be non-tax revenue. This area consists of fees, grants, charges for services and intergovernmental sources. The 2013 budget has a total of \$3,423,784 from grant revenue. In 2012 that number was \$3,658,998.

Major Revenue Sources, Assumptions and Trends

This budget includes 26 separate and distinct funds, each with revenues to support the anticipated expenditures. Funds fit into two broad categories, governmental and proprietary. Governmental funds include the General Fund, Special Revenue Funds, and Capital Projects Funds. Proprietary Funds include Enterprise and Internal Service Funds. Revenue sources for the various services Gunnison County provides determine where those services reside in this budget. For example, the Sales Tax fund is supported by a 1% County Sales Tax authorized by voters in 1978 and is restricted to capital costs. Revenues and expenses are reported in the special revenue fund category, Sales Tax Fund. Enterprise funds are supported by fees charged to users such as Sewer, Water, Solid Waste and the Hospital. Each is a



Budget Message

separate fund with its own set of self-balancing general ledger accounts. For the purposes of this section, major revenue sources are those revenues that represent at least 15% of the overall budget.

Taxes

Property Taxes

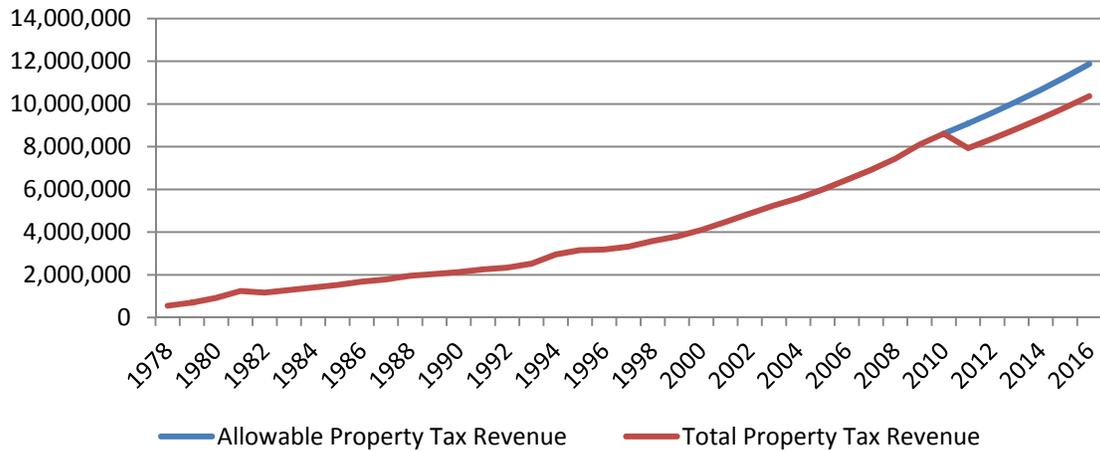
Because the voters of Gunnison County elected to set aside certain requirements of the TABOR amendment, we are allowed, statutorily, a 5.5% annual increase to property tax collections. The "5.5%" limit allows the County to realize all the revenue from new construction as well as up to a 5.5% increase in revenue from property taxes over the previous year. In response to the current economic climate, instead of budgeting the allowable property tax increase (5.5% plus new construction) as has been done historically, the 2013 budget includes holding the mill levy at 11.328, the same as 2012. By holding our mill levy constant, we have continued to provide some tax relief to our citizens in these challenging economic times and have preserved capacity for flexibility moving forward should property values continue to decline. The tradeoff for providing this relief and preserving this capacity is diminished revenue potential in future years. This trend began last year when we reduced property tax by 7.37% or \$622,889. The cumulative effect of lowering our tax receipts is \$9,914,500 less in property tax collections from 2011 to 2017. This is because we have lowered the baseline from which future revenues may grow.

This will result in an overall reduction of \$120,000 in property tax from 2012 to 2013 as detailed below:

<u>FUND/Description</u>	<u>2013 Property Tax Revenue</u>	<u>2012 Mill Levy</u>	<u>Amt. Over (Under) Prior Yr.</u>
Human Services	\$ 267,377	.393	\$ (4,161)
Library	\$ 708,392	1.041	\$ (11,026)
Gunnison Health Care Center	\$ 560,938	.824	\$ (8,731)
General Fund	<u>\$ 6,173,241</u>	<u>9.070</u>	<u>\$(96,082)</u>
TOTALS	<u>\$ 7,709,948</u>	<u>11.328</u>	<u>\$(120,000)</u>

The following chart illustrates this new baseline. The red line shows actual property tax history and projections through 2017, the blue line shows the projected curve if the total allowable increases were realized.

Table V

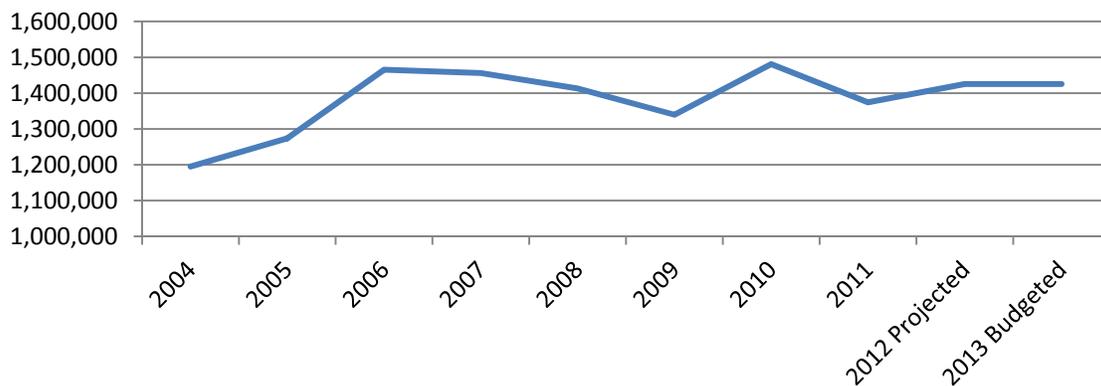


Sales Tax

The 2012 projection for Sales Tax collections show flat receipts expected for the final months of 2012, and the 2013 amount is budgeted as the same as the 2012 projection. As 50% of revenue received from the 1% county sales tax is shared back with the municipality where the sale occurred, the fluctuations in total County revenue and total sales tax differ. From 2009 to 2010, the county revenue increased .7%, while the total collections decreased 1.11%. From 2010 to 2011 county revenue increased 1.86% and total collections increased 1.48%. 2012 collections are on track to show increases again for both categories.

Table VI

Sales Tax Revenue



In total, Property and Sales Tax revenues are budgeted at \$11,720,787, 15.95% of total revenues.

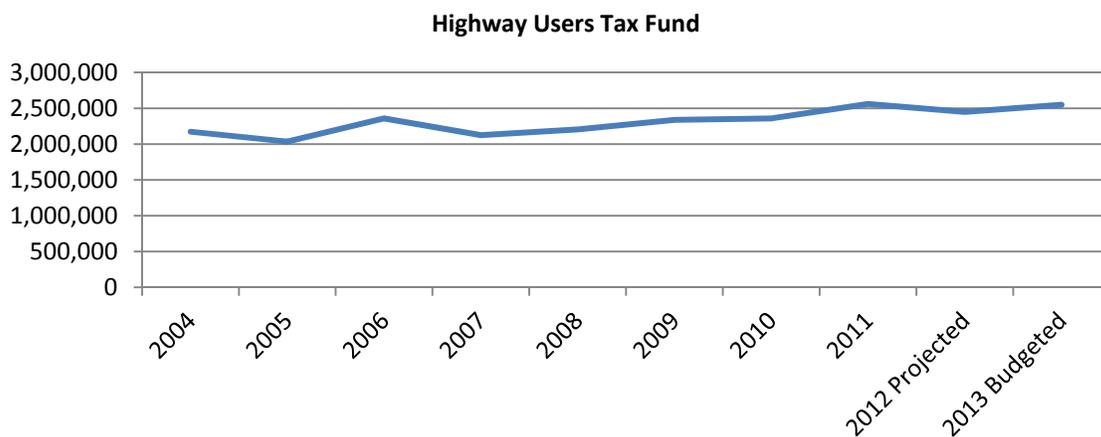


Intergovernmental

Highway Users Tax Fund

The Highway Users Tax Fund (HUTF) was statutorily created in 1953 to account for state highway revenue. According to Section 43-4-204, C.R.S., all moneys in the HUTF are appropriated for: The acquisition of rights-of-way for, and the construction, engineering, safety, reconstruction, improvement, repair, maintenance and administration of, the state highway system, the county highway systems, the city street systems, and other public roads and highways of the state. Gunnison County receives a monthly payment of our share of this fund and in 2013 is budgeted to be \$2,548,506 in the Road and Bridge Fund. In 2011 we received 2,560,572 and 2012 is tracking to be slightly higher. The single largest source of Highway Users Tax Fund revenues is the motor fuel excise tax, currently set at 22 cents per gallon of gasoline and 20.5 cents per gallon for diesel fuel. This revenue fluctuates with changing fuel prices and uses but has been relatively steady over the last ten years.

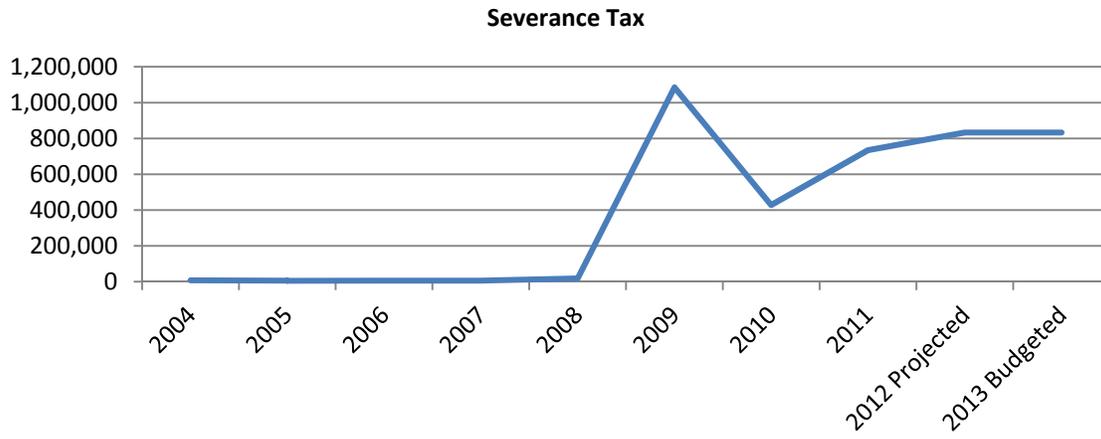
Table VII



Severance

Colorado Severance Tax is a tax imposed upon nonrenewable natural resources that are removed from the earth. Natural resources that are subject to severance taxation include: Metallic Minerals, Molybdenum (ore), Oil and Gas, Oil Shale, and Coal. Increased production volumes, higher commodity prices and distribution law changes resulted in an unprecedented increase in receipts in 2009 (\$18,429 to \$1,085,114). In 2010, production and prices stabilized, but the change in distribution formulas held our share at \$428,094 and \$734,415 in 2011. We received \$833,006 in 2012. We budgeted the same amount in 2013.

Table VIII

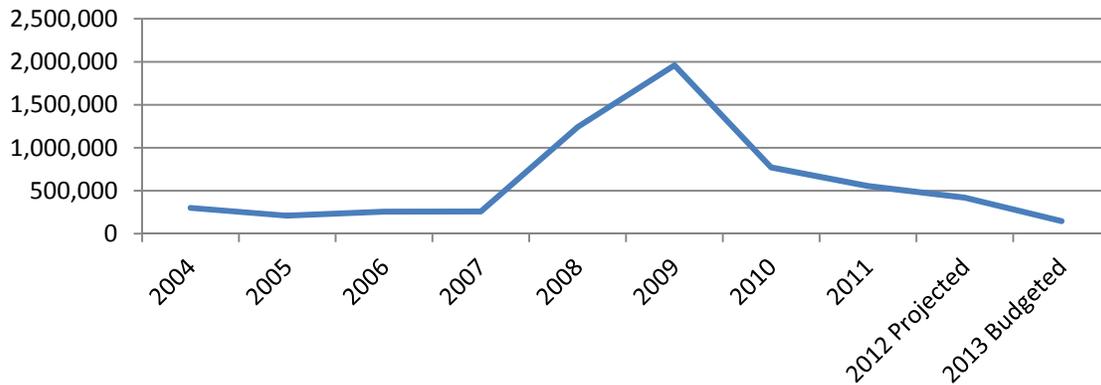


Forest Reserve

The Forest Reserve Fund, derived under the Federal Forest Reserve Act of May 23, 1908, held and distributed under C.R.S., Section 30-29-101 is the source of this revenue. The U.S. Forest Service receives fee payments from lumber companies for the right to harvest timber. Twenty-five percent of the revenue collected is returned to the specific forest of origin and is distributed to counties based on the percentage of the total area found in each county. Through 2009, 5% of the County's distribution was diverted to the local school districts. Beginning in 2009 due to a change in state law, through a negotiated agreement with the school districts, the redistribution percentages increased to 25% in 2009, 33% in 2010, 42% in 2011, and 50% in 2012. The County's share, budgeted in the Road and Bridge fund was \$475,820 in 2012. Without Congressional action within this calendar year, this will be the last payment under the Secure Rural Schools (SRS) methodology of calculating county payments. This methodology has meant substantial increases in our revenues. The 2012 total was \$1,220,050 (prior to redistribution to schools and Title III reserves for forest projects).

Table IX

Forest Reserve



Federal Aviation Administration (FAA) Airport Improvement Program (AIP) Grants

The AIP provides grants to public agencies for the planning and development of public-use airports that are included in the National Plan of Integrated Airport Systems (NPIAS). For small primary, reliever, and general aviation airports, the grants cover 95 percent of eligible costs. This year, Gunnison County anticipates \$1,000,000 from an AIP grant for the purchase and demolition of the old Public Works site adjacent to the terminal, and \$324,500 to update the Master Plan.

US Health & Human Services and CO Dept of Human Services

The Human Services department is expected to receive \$3,960,443 in intergovernmental revenues to support youth and family prevention services, self-sufficiency development, children and family services, child support enforcement and public assistance activities. These activities are funded with combined federal/state and local dollars, most with an 80/20 split. The allocation letter that details allowable costs for the current state fiscal year supports consistent services compared to last year.

In total, Intergovernmental Revenues are budgeted at \$12,527.278, 17% of total revenues.

Charges for Services

The Hospital has budgeted a 7.59% decrease in charges for services from 2012 to 2013, \$29,973,580 to \$27,697,258. The only increases to rates in the remaining enterprise funds are North Gunnison and Somerset Sewer systems, where the 3% increase amounts to an additional \$1.44 and \$1.03 per month for residences, respectively.

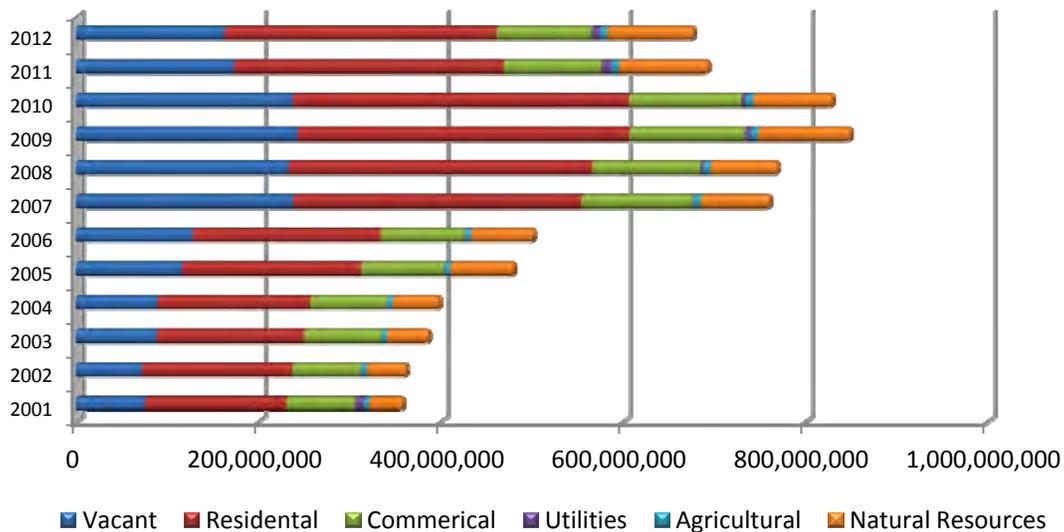
In total, Charges for Services Revenues are budgeted at \$30,320,706, 41.2% of total revenues.

Property Tax Detail

Table IV illustrates the changes in assessed value since 2001.

Table X

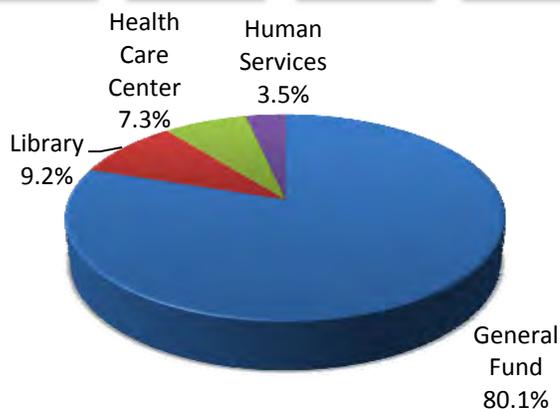
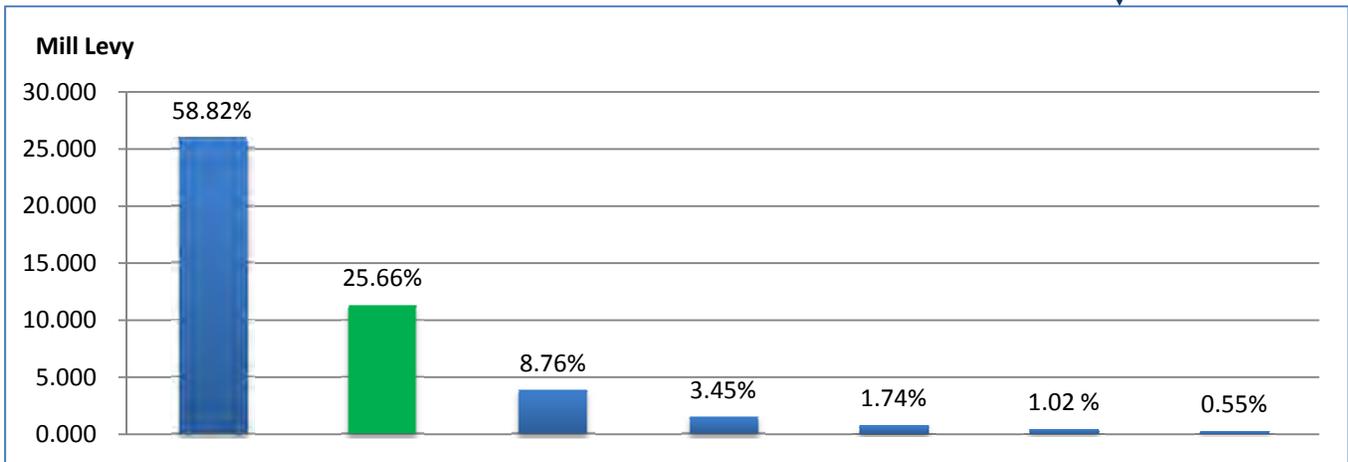
Changes in Assessed Valuation



The 2011 reappraisal resulted in the first double-digit decline in total assessed value in 22 years. The decline was 16.46% compared to 21.49% in 1989. Since 2012 was not a reappraisal year, the change was minimal, \$700,809,690 to \$688,309,530. New construction added \$4,173,290 as compared to \$10,899,020 last year. The six components of the assessed value had varying changes from 2011. Vacant land, commercial, utilities and natural resources categories all declined, while residential and agricultural both had slight increases.

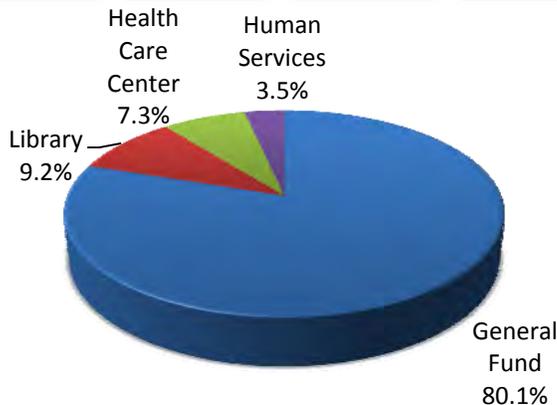
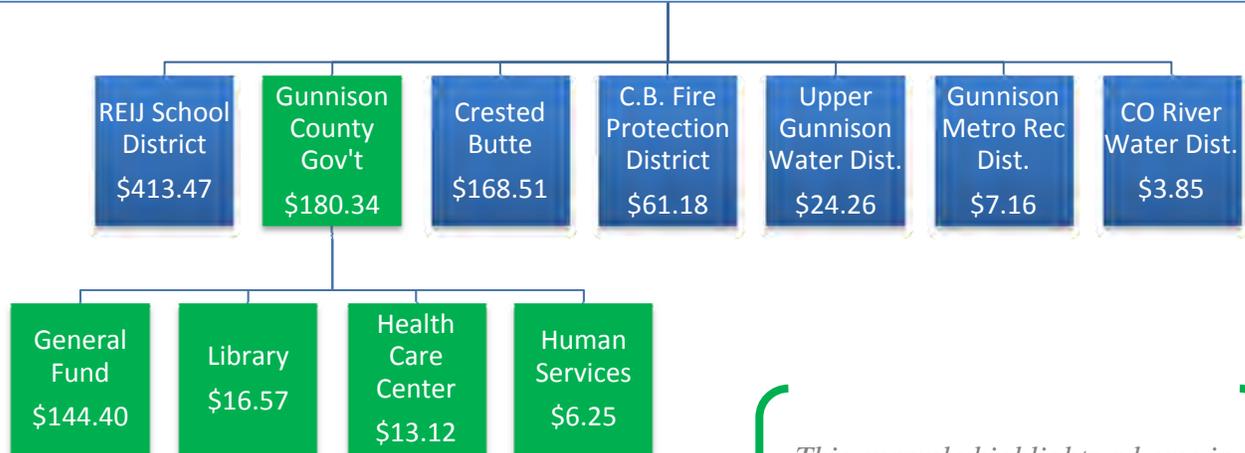
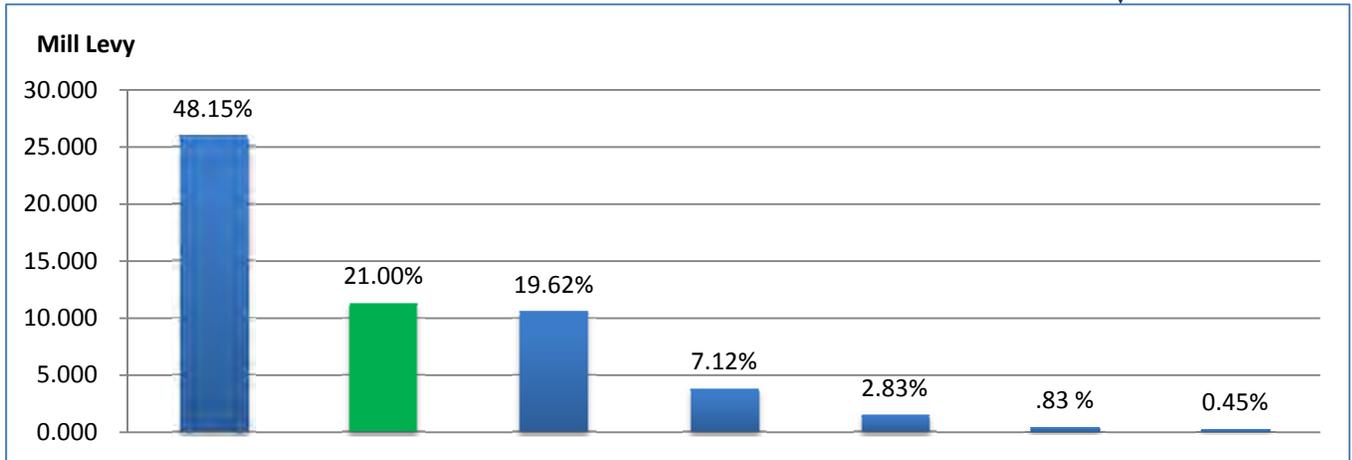
Although the Gunnison County Treasurer collects all property taxes, the property tax levied by Gunnison County represents 23.37% of the total average tax bill. The following graphic depicts the property taxes billed for a residential property located within the City of Gunnison, the county seat of Gunnison County. The graphic also illustrates the use of the property taxes levied by Gunnison County by fund.

Where Do My Property Taxes Go (City of Gunnison)?



This example highlights a home in the City of Gunnison which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Where Do My Property Taxes Go (Crested Butte)?



This example highlights a home in the Town of Crested Butte which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Table XI

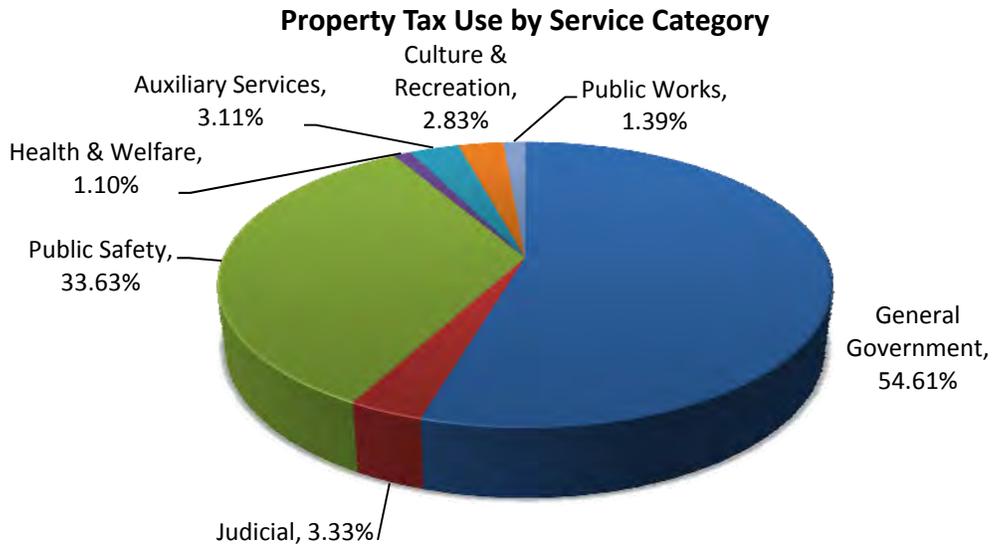
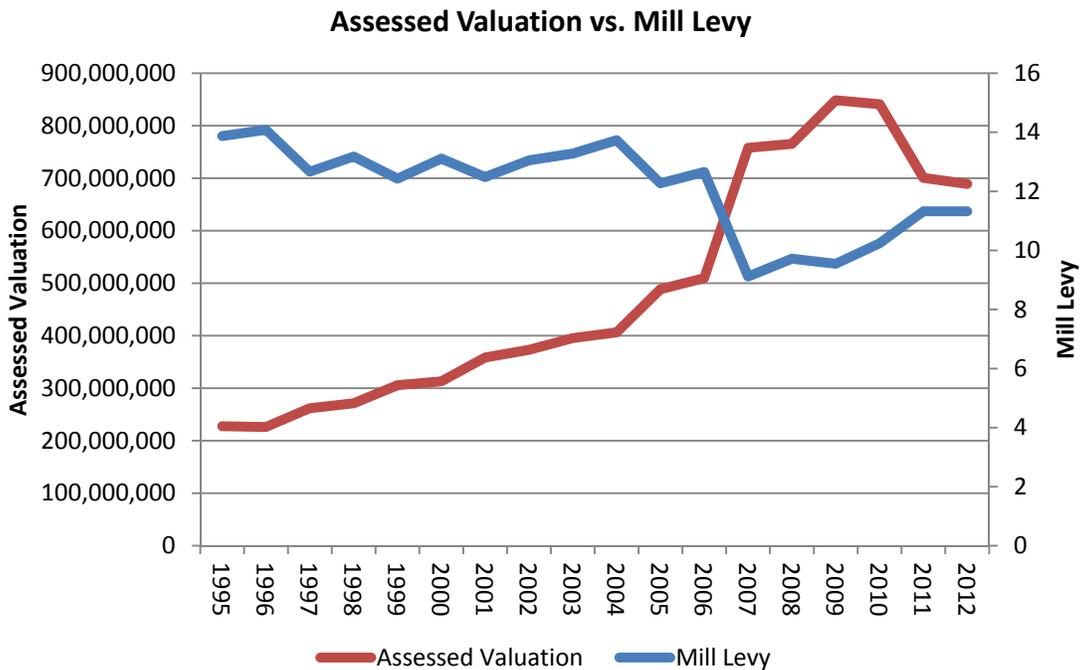


Table XII



This chart illustrates that in general as assessed values increase, the annual mill levy decreases (as adjusted for the value of new construction). Notice in 2007 when the assessed value increased dramatically, the mill levy dropped proportionally.

Comparative Mill Levies

Table XIII

Local Districts (2012 Levies)

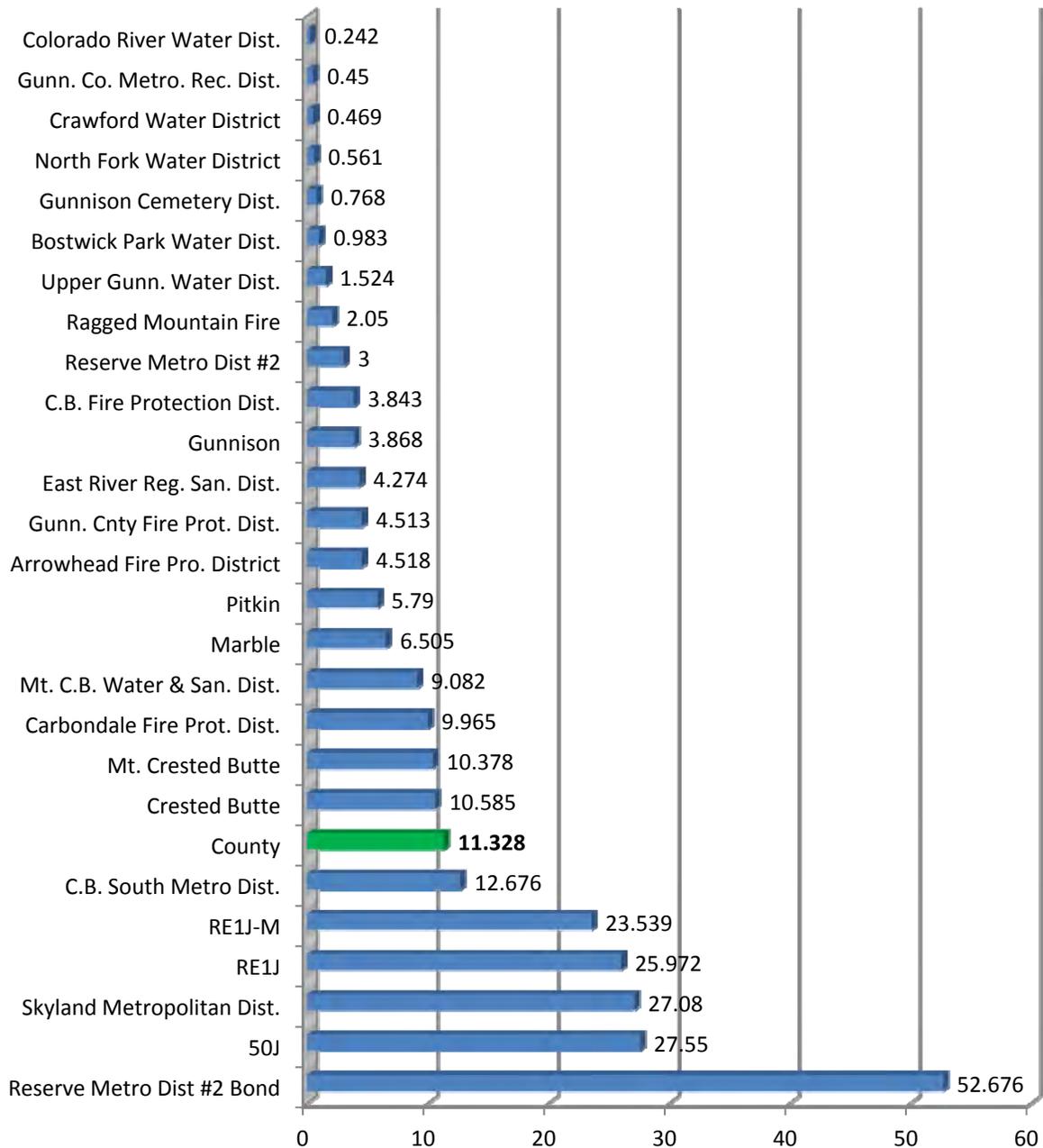


Table XIV

Other Counties (2011 levies)

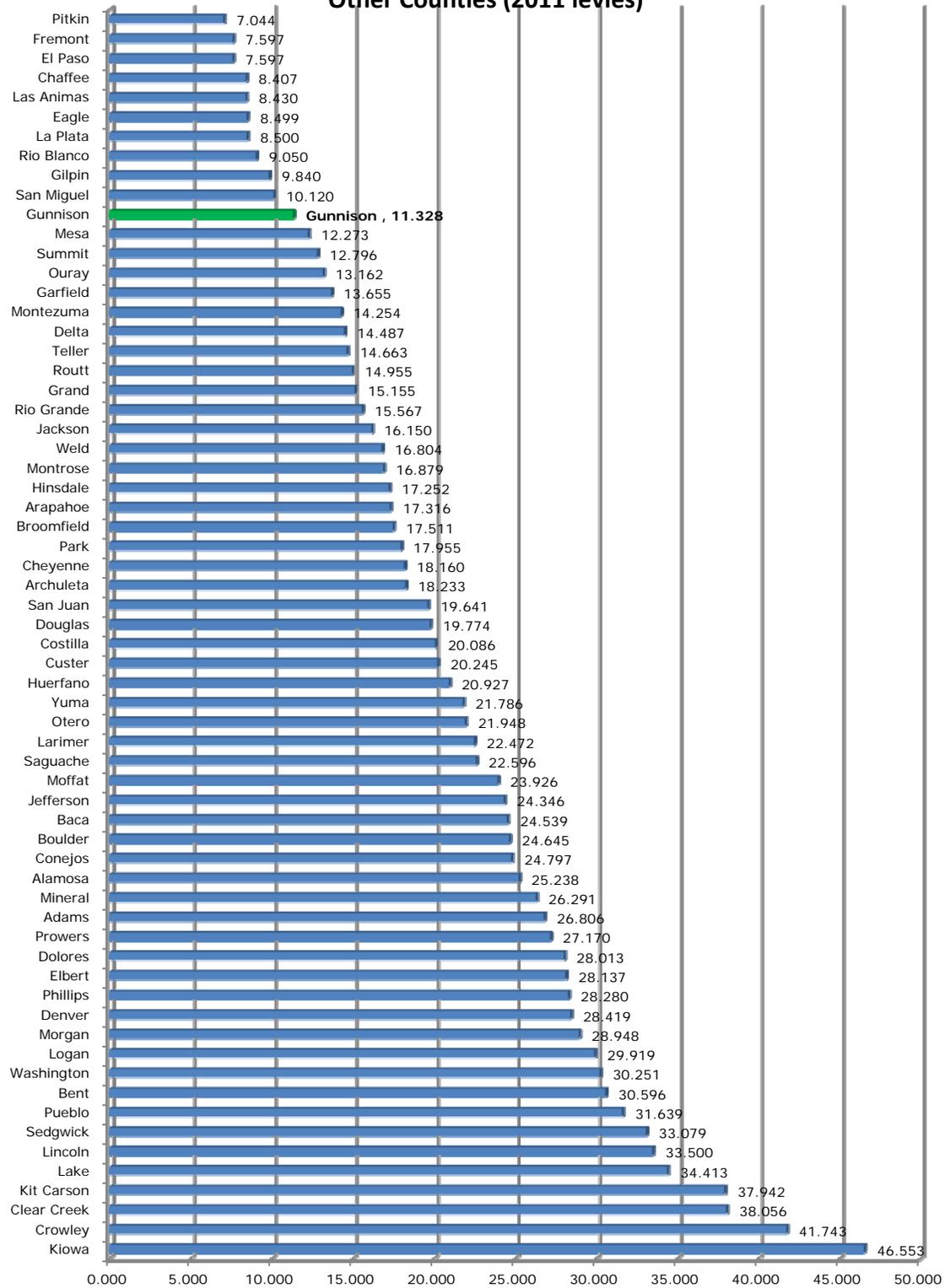
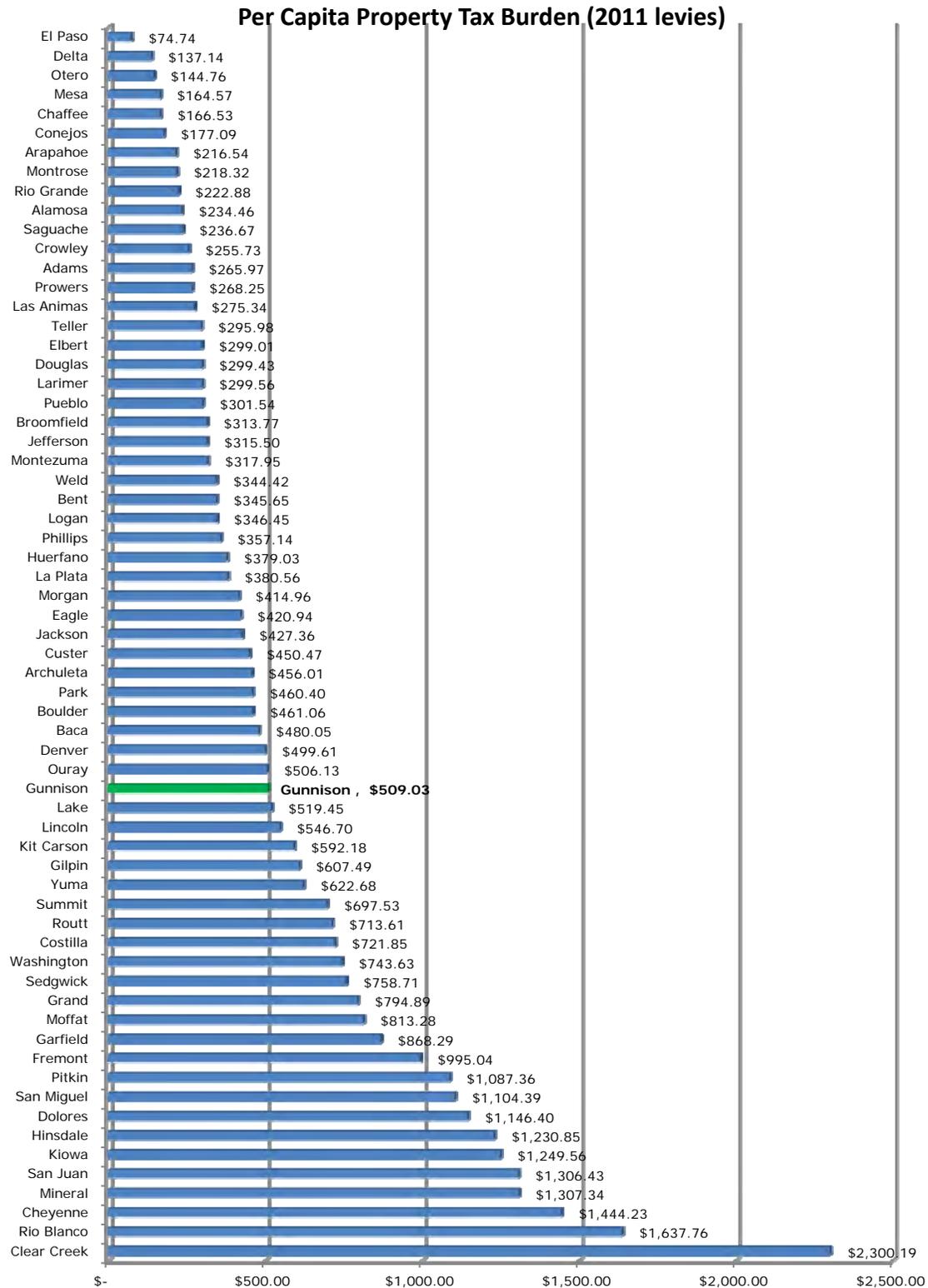


Table XV



Additionally, most property taxpayers are not full-time County residents. Table XVI provides a breakdown of where the taxpayers reside. Currently 60% reside outside of the County, and of those, a majority (60%), reside outside Colorado.

Table XVI

Where Gunnison County Property Taxpayers Reside

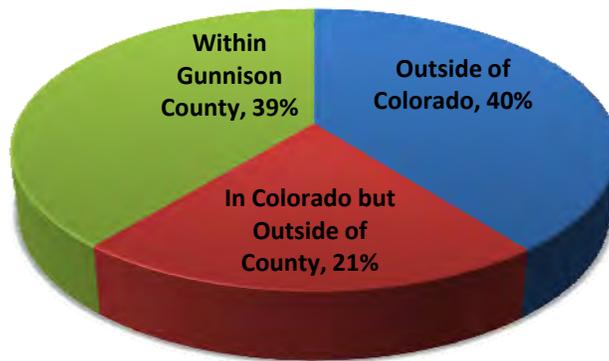


Table XVII

In County vs. Out-of-County Property Taxpayers

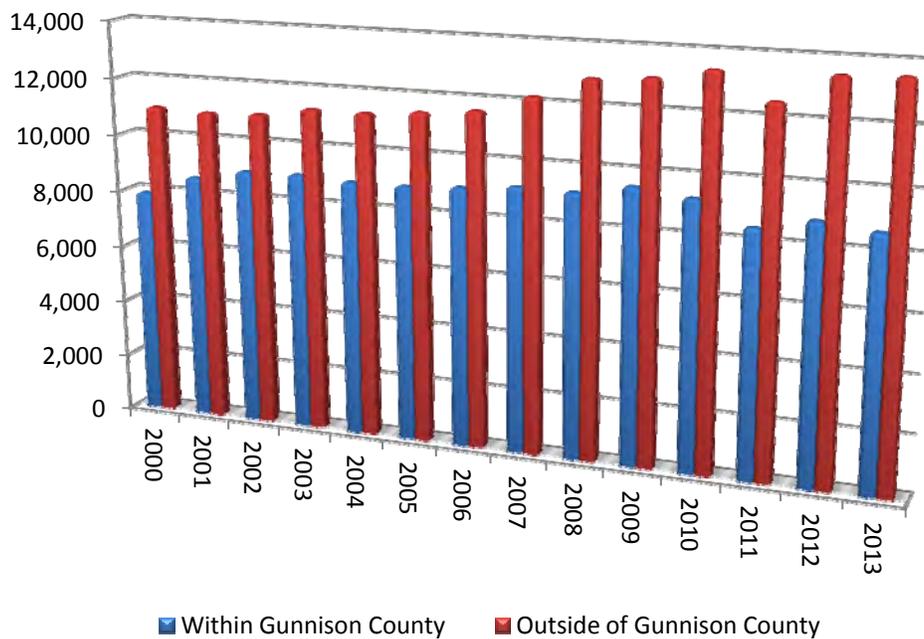
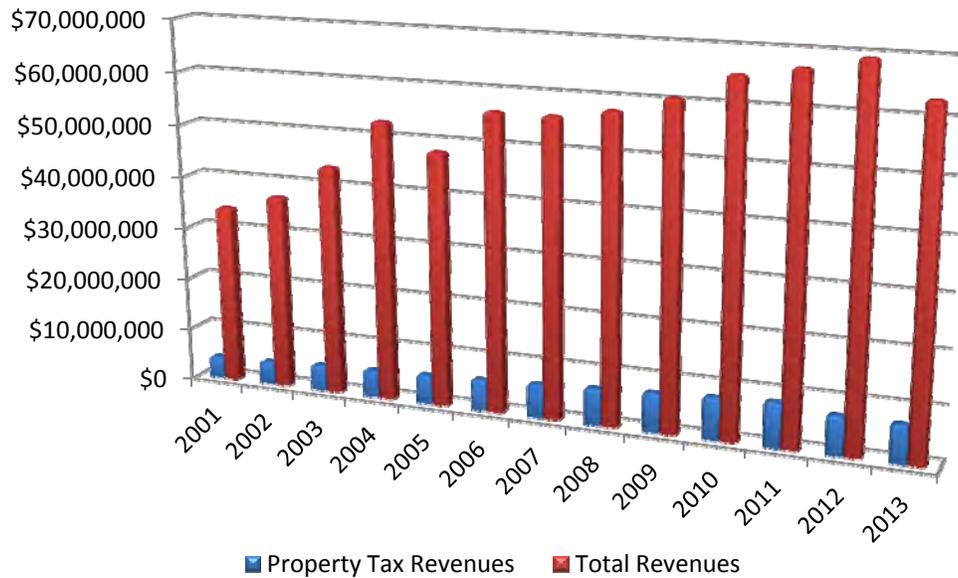


Table XVIII provides a twelve-year comparison of non-tax and property tax revenue.

Table XVIII

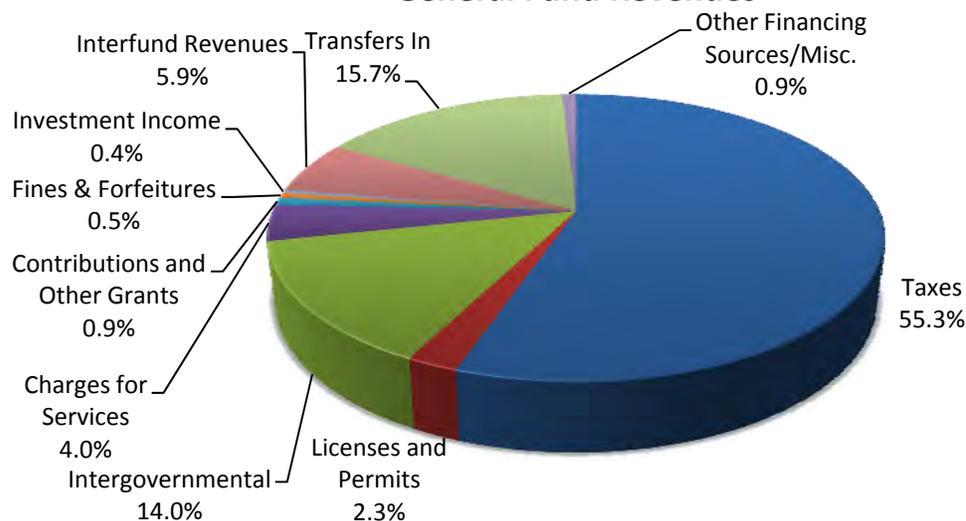
Property Tax Revenues vs. Total Revenues



While property tax represents only 10.58% of total revenues, it represents 60.4% of revenues budgeted in the General Fund.

Table XIX

General Fund Revenues



Expenditure Summary

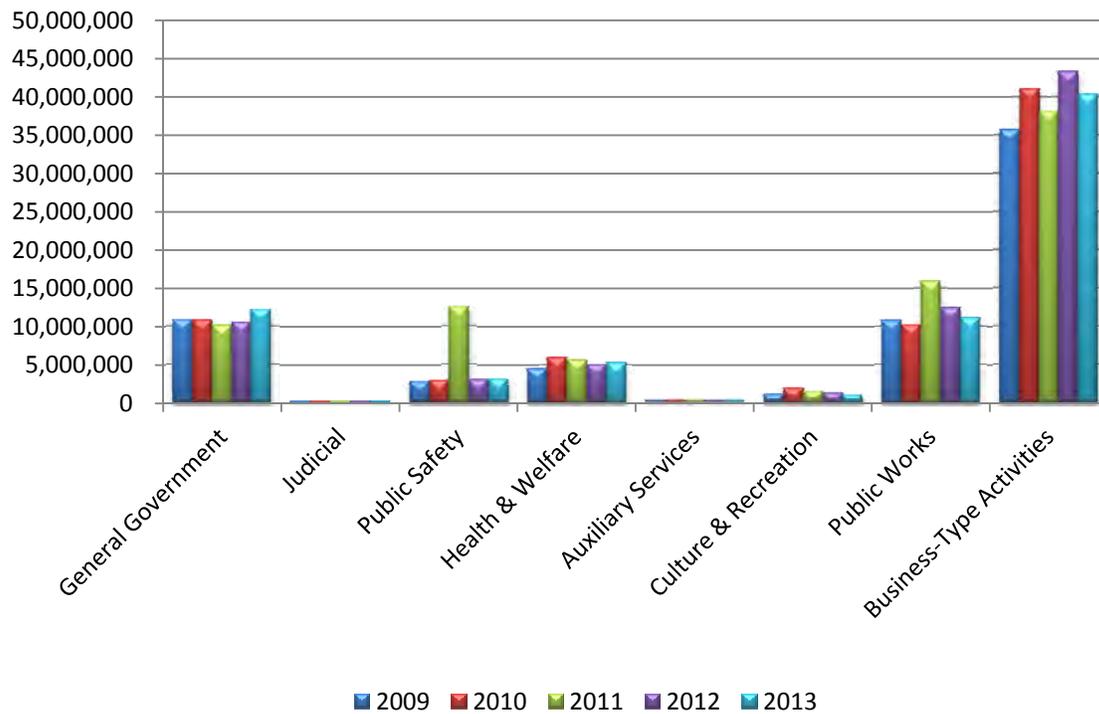
The 2013 total appropriations are summarized below by service category. Major changes in spending levels are also detailed.

Table XX

Service Category	2012	2013	% Change
General Government	10,518,772	12,142,971	15.44%
Judicial	251,665	262,382	4.26%
Public Safety	2,929,598	3,036,058	3.63%
Health & Welfare	5,042,295	5,259,893	4.32%
Auxiliary Services	274,436	286,476	4.39%
Culture & Recreation	1,335,658	1,081,829	-19.00%
Public Works	10,561,776	11,075,948	4.87%
Business-Type Activities	45,204,976	40,361,810	-10.71%
Totals	76,119,177	73,507,367	-3.43%

Table XXI

Adopted Expenses





Budget Message

Highlights for each of the categories displayed in the Table XXI above are discussed below. We were able to maintain the current level of services and the General Fund budget holds an ending available resource balance of over 25% of current-year expenses. There is a 2.5% Cost of Living Adjustment (COLA) and a 5% increase in health insurance rates. Both the Mountain States Employers Council (MSEC) and the Colorado Legislative Council forecasts include increases in the Consumer Price Index (CPI), 2.9% and 2.6% respectively, for 2013. The intent was to refrain from further erosion of the buying power of our employees' compensation to support the Board's strategic result to keep employee retention over 90%, and to be well-positioned to recruit excellent candidates for open positions as many of our senior employees become eligible for retirement. The overall percentage increase based on MSEC reports for Western Slope CPI from 2010 to 2013 is 8.2%. There were no COLAs in 2010 and 2011, 2% in 2012 and 2.5% budgeted for 2013. Even with these efforts to maintain employees' compensation purchasing power, the net result is an erosion of 3.7% over these years. No merit increases are budgeted for 2013. In total, annual salary costs rose only 1.2% because of a reduction in total FTE of 1.79. The overall total increase in payroll expenses (including benefits) is 1.75%.

General Government

- This category shows an increase from 2012 to 2013 resulting from the move of all building construction 2010 bond issue repayment activity costs to the Debt Service Fund from the Sales Tax Fund. The resources for each year's payment come from Sales Tax, Build America Bond (BAB) interest reimbursements, and County cash reserves set aside for construction and debt repayment. In 2012 the bond payments were recorded in the Sales Tax Fund. In the 2013 budget there is a transfer of funds from the Sales Tax Fund to the Debt Service fund, and transfers between funds are shown as expenses. The addition of this transfer transaction increases the "expenses" in this category by \$1,344,255.
- The Appraisal activity costs increased 12.09% because 2013 is a reappraisal year.
- Election activity costs decreased 13.96% from 2012 because 2013 is not a presidential election year.
- Marketing District costs increased 6.31% due to the use of a portion of ending available resources for specific marketing projects.
- The overall increase in this category is 15.44% but would be 2.66% without the establishment of the separate bond fund mentioned above.

Judicial

- This category includes the District Attorney contract. The amount increased due to increased DA costs passed on to all counties in the district.

Public Safety

- The Detention Services activity costs increased by 8.24% due in part to the addition of one Detention Officer.
- The Emergency Management activity costs increased by 8.67% to include the replacement of the obsolete emergency alert system equipment in the emergency operations center and increased mapping services costs.
- The overall increase in this category is 3.63%.



Health/Welfare

- Victim Services decreased by 23.52% due to a decline of grant funds.
- Public Assistance increased by 15.48% after a previous year decline of 18%.
- Many Public Health and Human Services programs are heavily supported by federal and state funding as well as private foundation grants. Mid-year assessments of those programs funded on a June 30 fiscal year will be necessary.
- The current year includes twenty-two separate health and welfare grants funded through a variety of Federal, State, private and local sources.
- The overall increase in the category is 4.32%

Auxiliary Services

- Includes Alternative Services, the Colorado State University Extension Services, and the Veterans activities.
- Payroll benefit and computer service costs increased slightly.
- The overall increase in this category is 4.39%

Culture/Recreation

- Land Preservation costs decreased by 35.46% because the annual debt service payment of \$136,265 ended in 2012.
- Conservation Trust expenditures increased by \$53,000 to support capital projects at the Fairgrounds.
- The overall decrease in this category is 19%

Public Works

- Pursuant to HB09-1250, the County and the School District were required to negotiate the distribution of National Forest payments previously allocated to the County with 5% being redistributed to the School. The law required that a minimum of 25% be passed on to the schools. If the County and the schools couldn't reach an agreement, none of the money would be released to the community. Subsequent to the negotiations completed as of November, 2009, the distribution percentages changed as follows: 2009 75% County, 25% Schools; 2010 67% County, 33% Schools; 2011 58% County, 42% Schools; and 2012 50% County, 50% Schools. This new distribution formula resulted in revenues for Public Works decreasing from \$1,240,769 in 2008 to \$475,820 for the final year of this agreement, 2012.
- Road construction project costs show a decline in 2013 with road maintenance and weed management activity costs up.
- The overall increase in this category is 4.87%.

Proprietary Funds

- Water Treatment and Distribution activity costs are down 91.77% due to the substantial completion of the Antelope Hills Water extension construction project in 2012.
- Hospital expenditures are down 9.82% as a result of continued work to match the cost of doing business with the existing revenue streams.
- Overall, total expenses in this category are down 10.71%.

The 2013 budget reflects a consistent plan to maintain services for Gunnison County residents, and therefore no significant changes in priorities from the current year are noted.

Table XXII

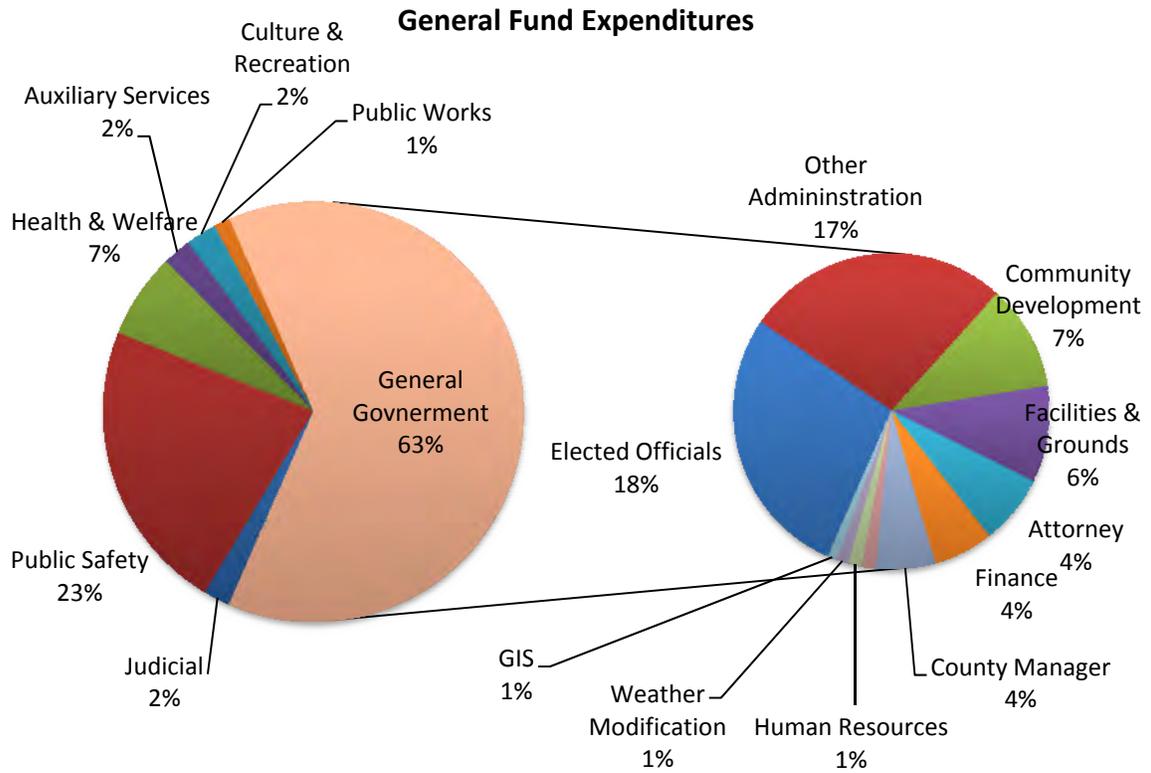


Table XXIII

Public Safety Expenditures

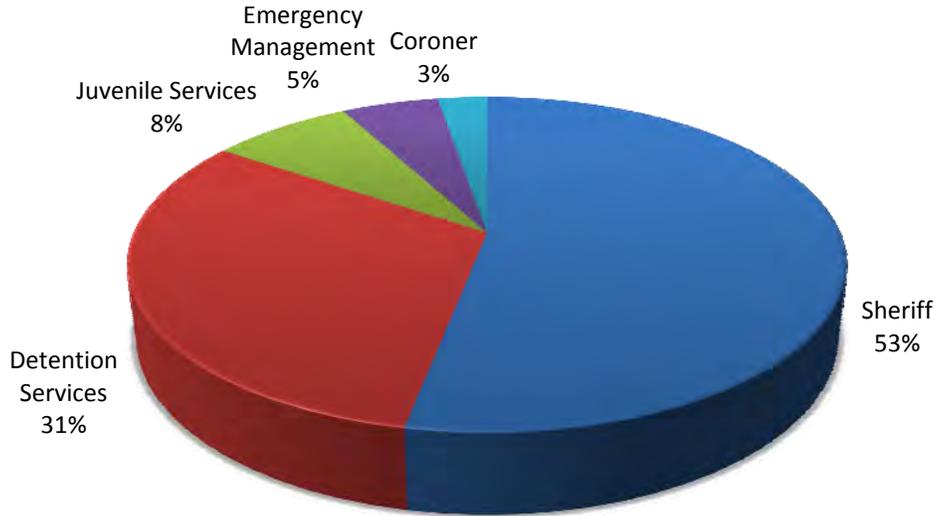
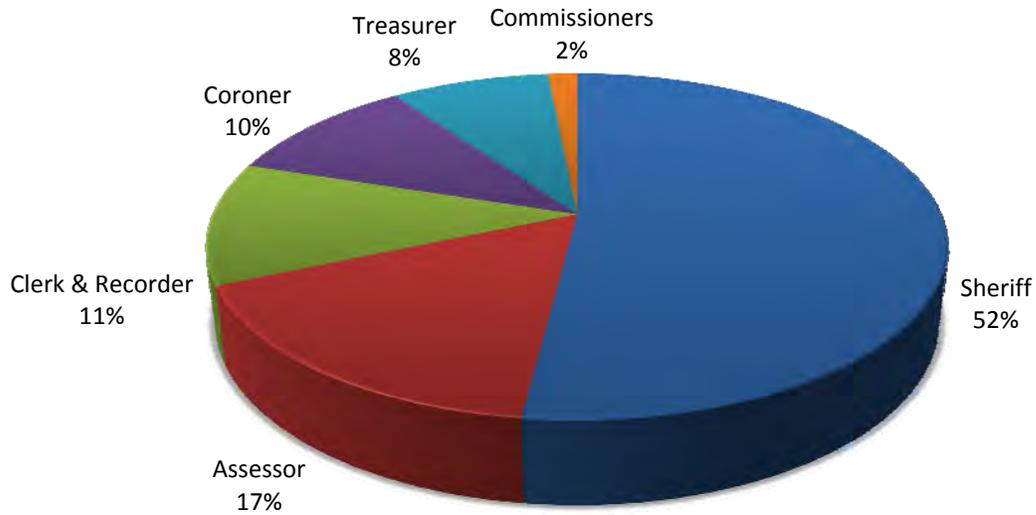


Table XXIV

Elected Officials Expenditures



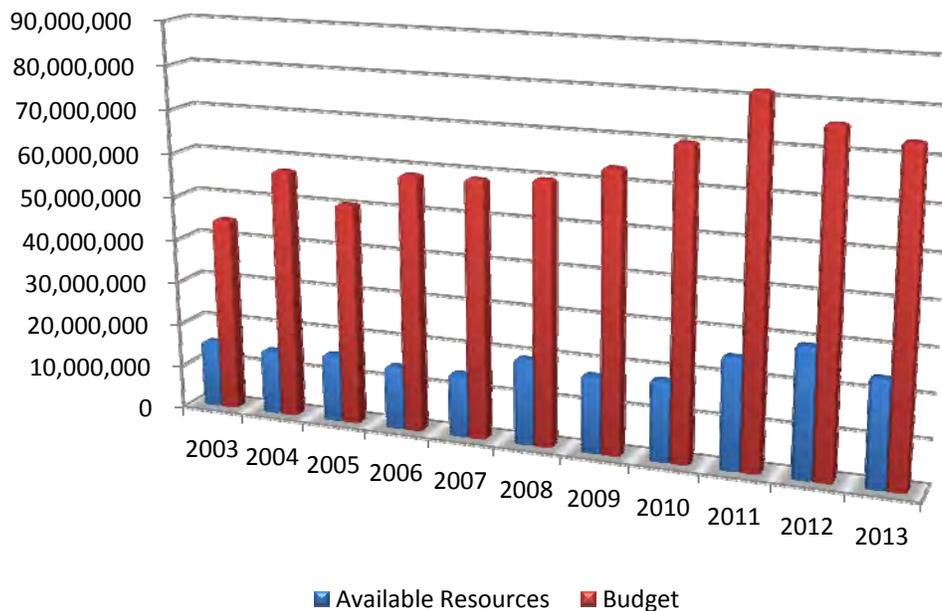
Fund Balances

The Board of County Commissioners has established a policy of maintaining at least a 25% ending available resource balance in the General Fund. Other funds do not require a specific ending available resource balance, particularly those capital expenditure funds where larger projects are budgeted each year. However, the overall ending available resources balance is 32.94%. The term “available resources” is defined as current assets less current liabilities. Table XXV illustrates the comparison of total budget to total available resources for the period 2003 to 2013. Note that this chart does not include revenues collected in the current year.

Budgeted ending fund balances may be found in the Consolidated Budget Summary as well as on each page in the Fund Summaries section.

Table XXV

Total Available Resources vs. Budget



Some available resource balances have a 10% or more change from 2012 actual to 2013 budget. Following is a list of those funds and a detail of the changes.

Road & Bridge – decrease of 42.31%

- Road Maintenance costs are budgeted 7.36% higher in 2013 than projected for 2012.
- Total Revenue in 2013 is expected to be 2.83% lower than the previous year.
- The expected \$1,924,000 use of available resources reduces the balance to 38.2% of current year total expenses.



Budget Message

Public Health Agency – decrease of 75.19%

- The Colorado Public Health Improvement Act required a separate Public Health Fund to account for certain programs. Gunnison County includes Child & Family Health activities and Community Health programs in this fund.
- In 2012 \$17,142 additional County support was realized that increased available resource balance.
- In the 2013 budget, \$17,033 of available resources is being used. This rebalances the bottom line over the two-year period.

Conservation Trust – decrease of 47.82%

- Approved capital expenditures at the fairgrounds for Multipurpose Building carpet, track fencing, arena walk-over replacement, and 14th Street landscaping total \$53,700. These improvements are eligible for Conservation Trust funds.
- The use of these funds for approved capital expenditures reduces the ending available resource balance to 49.75% of current year expenditures.

Sales Tax – decrease of 45.00%

- \$1,300,000 from available resources is being transferred to General Fund into the Courthouse Renovation Reserve cash account.
- The ending available resources balance is 45.01% of current year expenses.

Sage Grouse – decrease of 18.50%

- The total decrease is \$29,143.
- The U.S. Fish and Wildlife Service (FWS) announced a plan to designate the Gunnison Sage Grouse as “endangered” under the Endangered Species Act.
- Available resources held in this fund are used to support conservation measures related to the species, and the 2013 budget anticipates using a portion of previous years’ contributions to support current year activities.
- The ending available resource balance is 152.96% of current year expenditures.

Risk Management – increase of 13.54%

- The increase of \$55,450 continues to add reserves to ending available resources to fund the partially self-funded portion of County liability insurance.
- Insurance premium costs are lower for partially self-funded participants than fully funded ones. A portion of the savings in premium costs is paid into reserves to be available for potential large claim costs.

Housing Authority – increase of 54.00%

- Profit from rental units will add to ending available resources to be used for future affordable housing activities.
- The total increase is anticipated to be \$46,700.

Marketing District – decrease of 15.90%

- A portion of the beginning available resource balance is budgeted to support additional programming activities by the Tourism Association.
- The total use of available resources is \$60,619.



Budget Message

- The ending available resource balance is 30.78% of current year budgeted expenditures.

Transportation Authority – increase of 37.31%

- This increase is a continuation of the effort to bolster the available resources. As this fund is supported by the RTA tax, revenues are received monthly throughout the year. This fund also negotiates airline guarantees to ensure flights continue in and out of our airport. As the guarantees are due early in the year, sufficient cash isn't available when needed, and short-term loans have been necessary. With an increased fund balance, this fund can save the cost of financing and be able to carry sufficient cash forward each year to meet the cash demands in the first quarter.
- The expected 2012 increase is \$112,443.
- The budgeted 2013 increase is \$182,389
- The ending available resource balance is expected to be \$671,195
- Airline guarantees totaled \$626,875 in 2011 and are projected to be \$415,159 in 2013.

Public Trustee Agency – increase of 14.04%

- The increase to total ending available resources is \$5,276
- Maintaining a total ending available resource balance sufficient to cover the following year payroll costs is ideal.
- The 2013 budgeted available resource balance is expected to be \$42,851. Salary costs are \$69,306 for 1.13 FTE's

Airport Construction – decrease of 66.78%

- Use of Passenger Facility Charges (PFC's) and interest earnings for the County portion of FAA grants to update the Master Plan and purchase the previous Public Works facility property adjacent to the terminal.
- The use of ending available resources is \$51,078.

Water District – increase of 14.40%

- This increase results from a net increase in available resource reserves for both the Dos Rios and Antelope Hills divisions.
- The Reserve balances are expected to cover repair and replacement of capital assets for each division when needed.

Solid Waste – decrease of 67.85%

- This decrease of \$1,562,723 is mainly the result of using reserved funds for construction costs associated with a new landfill cell.
- Total ending available resources are 32.11% of the total 2013 expenses.

Gunnison Valley Health – decrease of 24.60%

- From 2010 to the 2013 budget, a total of \$2,572,387 reduction in ending available resource balance is expected. (\$1,017,750 in 2013 preliminary budget)
- The new management team is expecting to make positive changes in operations resulting in 2013 revenues and 2013 expenditures being much closer together. Budget amendments will be proposed during the year.
- Quarterly financial reports will be reviewed with the County BOCC.



Budget Message

- The ending available resource balance per the 2013 adopted budget is 10.54% of annual expenditures.

Gunnison Senior Housing – decrease of 11.00%

- The use of Replacement Reserve funds for capital costs is budgeted at \$25,000.
- The total reduction in available resources is \$17,346.

ISF-II – decrease of 18.89%

- This is an overall decrease of \$110,316. The document management system project is expected to cost \$150,000 and sales tax dollars have been saved from previous years' transfers to pay for this purchase in 2013.



2013 Consolidated Budget Summary

Fund	2013 Beginning Balance	Estimated Revenues	Interfund Transfers	2013 Available Resources	Net Budgeted Expenditures	Interfund Transfers	2013 Total Appropriations	2013 Ending Balance
General Fund:	6,726,381	10,741,080	2,007,159	19,474,620	12,206,935	824,653	13,031,588	6,443,033
Special Revenue Funds:								
Road and Bridge	4,547,629	4,725,690	218,592	9,491,911	5,793,027	1,075,217	6,868,244	2,623,667
Human Services	482,021	3,739,515	0	4,221,536	3,615,106	145,785	3,760,891	460,645
Public Health Agency	22,654	366,710	162,946	552,310	510,593	36,096	546,689	5,622
Conservation Trust	70,975	40,500	0	111,475	740	73,700	74,440	37,035
Sales Tax	1,858,287	1,434,810	0	3,293,097	197,228	2,073,776	2,271,004	1,022,093
Land Preservation	307,335	302,000	0	609,335	301,131	0	301,131	308,204
Mosquito Control District	18,014	71,384	14,277	103,675	84,728	828	85,556	18,119
Sage Grouse Trust	157,490	54,768	0	212,258	2,500	81,411	83,911	128,347
Risk Management	409,447	171,100	0	580,547	115,650	0	115,650	464,897
Housing Authority	86,466	78,860	49,532	214,858	68,274	13,428	81,702	133,156
Marketing District	381,358	981,500	0	1,362,858	1,032,399	9,720	1,042,119	320,739
Transportation Authority	488,806	1,154,000	0	1,642,806	956,503	15,108	971,611	671,195
Fiduciary Funds:								
Public Trustee Agency	37,575	132,000	24,760	194,335	151,484	0	151,484	42,851
Debt Service Funds:								
Debt Service	0	327,934	1,016,321	1,344,255	1,344,255	0	1,344,255	0
Capital Projects Funds:								
Airport Construction	76,490	1,856,906	26,316	1,959,712	1,934,300	0	1,934,300	25,412
Capital Expenditures	2,533,624	1,500	360,870	2,895,994	360,900	0	360,900	2,535,094
Enterprise Funds:								
Airport Operations	833,618	1,164,677	0	1,998,295	1,127,447	71,424	1,198,871	799,424
Sewer District	844,563	478,094	0	1,322,657	433,714	71,936	505,650	817,007
Water District	416,948	315,782	25,436	758,166	255,431	25,744	281,175	476,991
Solid Waste	2,303,251	743,834	0	3,047,085	2,198,353	108,204	2,306,557	740,528
Gunnison Valley Health	4,136,439	28,570,045	0	32,706,484	29,587,795	0	29,587,795	3,118,689
Gunnison Senior Housing	157,675	230,812	0	388,487	228,158	20,000	248,158	140,329
Assisted Living	3,051	36,488	0	39,539	36,488	0	36,488	3,051
Internal Service Funds:								
ISF-I	1,217,596	2,159,383	925,801	4,302,780	2,934,595	90,048	3,024,643	1,278,137
ISF-II	584,049	791,341	0	1,375,390	830,065	71,592	901,657	473,733
ISF-III	1,139,038	2,376,957	0	3,515,995	2,367,560	23,340	2,390,900	1,125,095
Total County Budget	29,840,780	63,047,669	4,832,010	97,720,460	68,675,357	4,832,010	73,507,367	24,213,093



Summary of County Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	12,574,919	11,743,444	11,917,850	11,720,787
Licenses and Permits	399,153	332,245	303,615	296,545
Intergovernmental	14,479,205	13,414,009	14,162,790	12,527,278
Charges for Services	30,694,103	32,621,272	29,327,047	30,320,706
Contributions and Other Grants	870,617	172,429	210,060	249,660
Fines & Forfeitures	95,721	90,504	82,386	81,050
Investment Income	329,806	205,243	229,789	129,110
Interfund Revenues	5,703,706	5,854,102	5,804,968	6,061,731
Transfers In	2,135,373	2,896,801	4,561,821	4,832,010
Other Financing Sources/Misc.	9,804,232	4,890,625	3,754,481	1,660,802
Total Revenues	77,086,835	72,220,674	70,354,806	67,879,679
Expenditures				
Personnel	25,849,951	27,819,578	25,916,839	26,366,321
Supplies	6,352,676	7,036,786	6,308,241	6,871,437
Purchased Services	13,411,915	13,753,115	13,989,971	15,613,813
Community Prgms/Contributions	2,559,808	2,306,972	2,600,635	2,635,316
Financing Costs	5,117,172	7,683,916	8,653,089	5,729,768
Transfers Out	2,135,373	2,896,801	4,561,821	4,832,010
Capital Outlay	22,497,545	5,838,017	4,753,896	3,908,014
Miscellaneous (Extraordinary/Special)	8,919,242	8,783,992	7,481,650	7,550,688
Total Expenditures	86,843,683	76,119,177	74,266,142	73,507,367
Excess Revenues (Expenditures)	(9,756,847)	(3,898,502)	(3,911,336)	(5,627,688)



Department/Fund Expenditure Relationship

Department	Major Funds														Non-Major Funds (below)
	General Fund	Road & Bridge	Human Services	Debt Service	Airport Oper	Sales Tax	Airport Const	Solid Waste	ISF-I	ISF-II	ISF-III	Marketing Dist	RTA	Gunnison Valley Health	
Administration	1,109,291	0	0	0	0	0	0	0	0	0	283,917	0	0	0	115,650
Airport	0	0	0	0	1,198,871	0	1,934,300	0	0	0	0	0	0	0	0
Assessor's Office	870,517	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Clerk & Recorder's Office	602,469	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commissioners' Office	539,914	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Development	887,739	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Coroner's Office	80,927	0	0	0	0	0	0	0	0	0	0	0	0	0	0
County Attorney	584,135	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Emergency Management	158,909	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Extension	191,954	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Facilities & Grounds	811,341	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Geo. Information Sys.	79,440	0	0	0	0	0	0	0	0	180,671	0	0	0	0	0
Historic Preservation	4,891	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Health & Human Svcs.	578,642	0	3,657,421	0	0	0	0	0	0	0	0	0	0	0	546,689
Housing Authority	0	0	0	0	0	0	0	0	0	0	0	0	0	0	366,347
Information Technology	0	0	0	0	0	0	0	0	720,986	0	0	0	0	0	0
Juvenile Svcs.	318,252	0	103,470	0	0	0	0	0	0	0	0	0	0	0	0
Public Works	465,025	6,862,370	0	0	0	0	0	2,306,557	3,024,643	0	0	0	0	0	786,825
Sheriff's Office	2,739,066	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Treasurer's Office	283,766	0	0	0	0	0	0	0	0	0	0	0	0	0	151,484
Veterans	5,313	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Weather Modification	100,818	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wildlife Conservation	118,607	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Cost Centers	2,500,572	5,874	0	1,344,255	0	2,271,004	0	0	0	2,106,983	1,042,119	971,611	0	0	905,938
Gunnison Valley Health	0	0	0	0	0	0	0	0	0	0	0	0	29,587,795	0	0
TOTAL	13,031,588	6,868,244	3,760,891	1,344,255	1,198,871	2,271,004	1,934,300	2,306,557	3,024,643	901,657	2,390,900	1,042,119	971,611	29,587,795	2,872,933

Department	Non-Major Funds														TOTAL ALL FUNDS
	Public Health Agency	Conserv Trust	Land Preserv	Mosquito Control	Sage Grouse Trust	Risk Mgmt	Capital Exp	Sewer	Water	Housing Authority	Senior Housing	Assisted Living	Public Trustee		
Administration	0	0	0	0	0	115,650	0	0	0	0	0	0	0	1,508,858	
Airport	0	0	0	0	0	0	0	0	0	0	0	0	0	3,133,171	
Assessor's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	870,517	
Clerk & Recorder's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	602,469	
Commissioners' Office	0	0	0	0	0	0	0	0	0	0	0	0	0	539,914	
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	887,739	
Coroner's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	80,927	
County Attorney	0	0	0	0	0	0	0	0	0	0	0	0	0	584,135	
Emergency Management	0	0	0	0	0	0	0	0	0	0	0	0	0	158,909	
Extension	0	0	0	0	0	0	0	0	0	0	0	0	0	191,954	
Facilities & Grounds	0	0	0	0	0	0	0	0	0	0	0	0	0	811,341	
Geo. Information Sys.	0	0	0	0	0	0	0	0	0	0	0	0	0	260,111	
Historic Preservation	0	0	0	0	0	0	0	0	0	0	0	0	0	4,891	
Health & Human Svcs.	546,689	0	0	0	0	0	0	0	0	0	0	0	0	4,782,752	
Housing Authority	0	0	0	0	0	0	0	0	81,702	248,158	36,488	0	0	366,347	
Information Technology	0	0	0	0	0	0	0	0	0	0	0	0	0	720,986	
Juvenile Svcs.	0	0	0	0	0	0	0	0	0	0	0	0	0	421,722	
Public Works	0	0	0	0	0	0	505,650	281,175	0	0	0	0	0	13,445,419	
Sheriff's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	2,739,066	
Treasurer's Office	0	0	0	0	0	0	0	0	0	0	0	0	151,484	435,250	
Veterans	0	0	0	0	0	5,313	0	0	0	0	0	0	0	5,313	
Weather Modification	0	0	0	0	0	0	0	0	0	0	0	0	0	100,818	
Wildlife Conservation	0	0	0	0	0	0	0	0	0	0	0	0	0	118,607	
Other Cost Centers	0	74,440	301,131	85,556	83,911	0	360,900	0	0	0	0	0	0	11,148,356	
Gunnison Valley Health	0	0	0	0	0	0	0	0	0	0	0	0	0	29,587,795	
TOTAL	546,689	74,440	301,131	85,556	83,911	115,650	360,900	505,650	281,175	81,702	248,158	36,488	151,484	73,507,367	



General Information

Gunnison County is a great place to live and raise a family. The county was named for John W. Gunnison, a United States Army officer and captain in the Army Topographical Engineers, who surveyed for the transcontinental railroad in 1853. The County is surrounded by the 1.6 million acre Gunnison National Forest encompassing some of the wildest and most beautiful terrain in the world, including Colorado's largest manmade lake - Blue Mesa Reservoir, Black Canyon National Park, Curecanti National Recreation Area, and 2,000 miles of trout streams. In fact, 85% of Gunnison County is under public use and management. Winter activities include world-class alpine skiing and snowboarding, snowmobiling, cross-country skiing, shoe shoeing, ice skating and ice fishing. Summer activities include Cattlemen's Days - the oldest rodeo in Colorado, the Crested Butte Wildflower Festival, hiking, climbing, mountain biking, boating, whitewater rafting, kayaking, fly-fishing, camping, hunting and horseback riding.

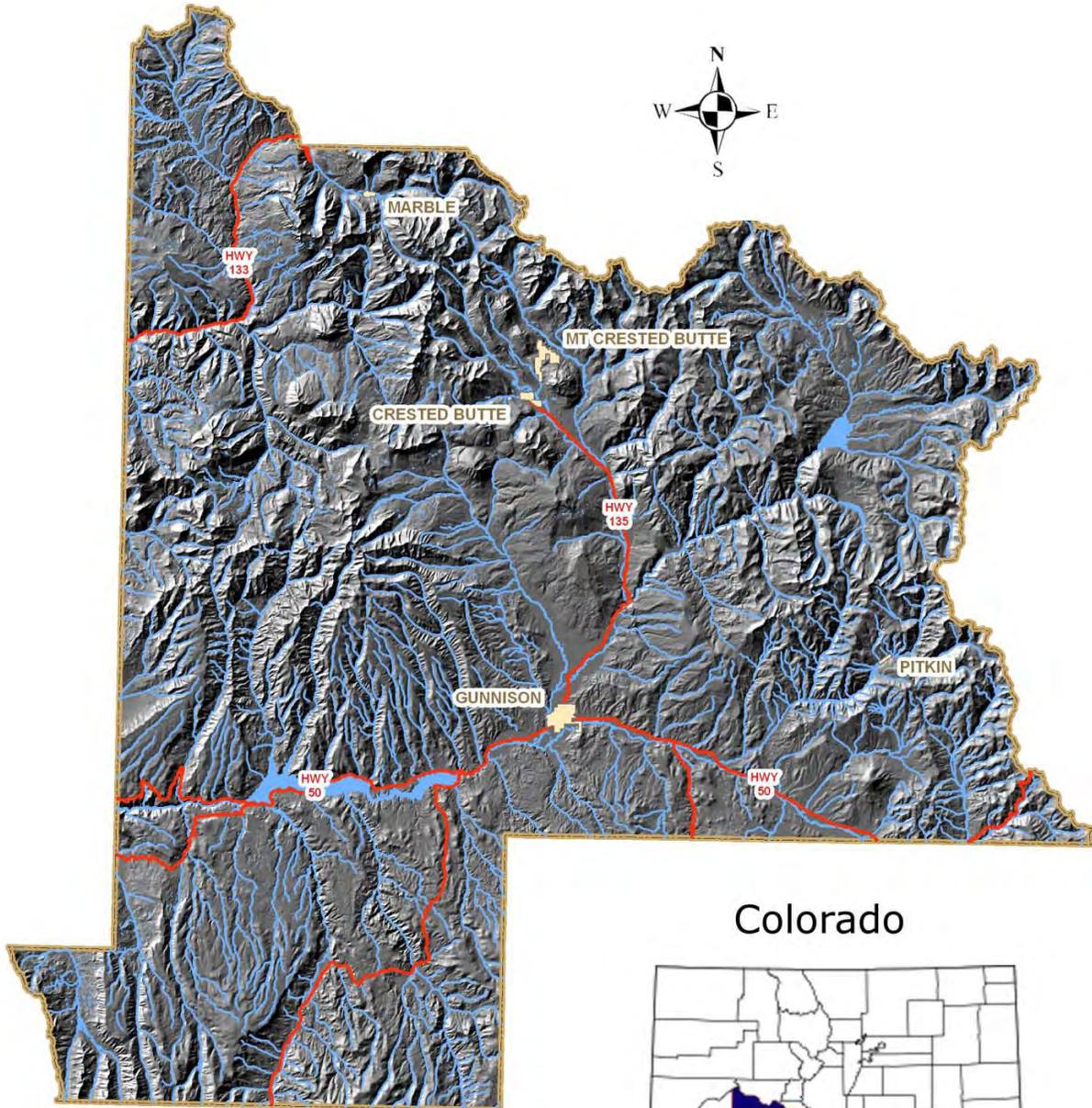
The City of Gunnison is the county seat of the "unspoiled heart of Colorado." Western State Colorado University, located in Gunnison is a fully accredited institution offering unique and balanced undergraduate and graduate academic programs. Just 30 miles away is the historic mining town of Crested Butte, and access to Crested Butte Mountain Resort at the Town of Mt. Crested Butte, a year round recreation playground known for its outstanding skiing and snowboarding.

Gunnison County is organized under the County Commissioner form of government. The governing body is led by three elected Commissioners. The Assessor, Treasurer, Clerk and Recorder, Sheriff, and Coroner are elected positions. Primary responsibilities of the County are law enforcement, roads and bridges, elections, human services and open space.

General Information

Founded	March 9, 1877
Population (2011 estimate)	15,408
Pop. Growth 2000-2010	9.8%
Area (square miles)	3,239.10
Persons per square mile	4.75
Altitude - high	14,265 ft
low	5,880 ft
Largest Cities/Towns	
	City of Gunnison
	Town of Crested Butte
	Town of Mt. Crested Butte
	Town of Pitkin
	Town of Marble

Source: U.S. Census Bureau



General Characteristics

Racial/Ethnic Origin

	%	% Colo
White	94.3%	88.3%
Black or African American	0.5%	4.3%
American Indian and Alaska Native	2.6%	1.6%
Asian	0.8%	2.9%
Native Hawaiian and Other Pacific Islander	0.0%	0.2%
Hispanic or Latino (of any race)	8.8%	20.9%

Source: U.S. Census Bureau (2011), Note: Census allowed respondents to select more than one racial category; therefore the percentage will not total 100.

Age Distribution

Under 20 years	22.7%
20 to 29 years	21.0%
30 to 39 years	14.4%
40 to 49 years	13.3%
50 to 59 years	14.1%
60 to 69 years	9.5%
70 + years	5.0%
Median age (years)	34.3

Source: U.S. Census Bureau (2010)

Sex

Male	54.1%
Female	45.9%

Source: U.S. Census Bureau (2011)

Households

	#	%	% Colo
Average household size	2.22	(X)	2.49
Average family size	2.79	(X)	3.08

Occupancy

Total housing units	11,412		
Vacant housing units	4,896	42.9	10.8
Occupied housing units	6,516	57.1	89.2
Owner-occupied housing units	3,900	59.9	65.5
Renter-occupied housing units	2,616	40.1	34.5

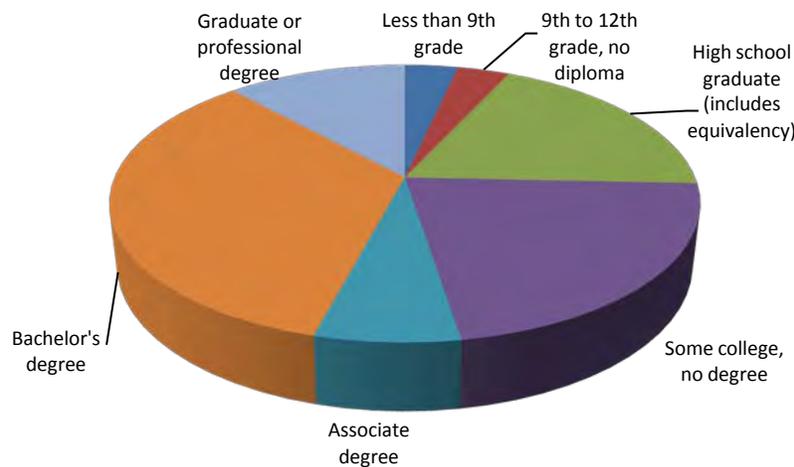
Source: U.S. Census Bureau (2010)

Social Characteristics

Educational Attainment

	%
Less than 9th grade	3.5
9th to 12th grade, no diploma	3.4
High school graduate (includes equivalency)	18.8
Some college, no degree	21.8
Associate degree	6.7
Bachelor's degree	34.1
Graduate or professional degree	11.8
Percent high school graduate or higher	93.1
Percent bachelor's degree or higher	45.8

Source: American Community Survey (2010)



Economic Characteristics

Income

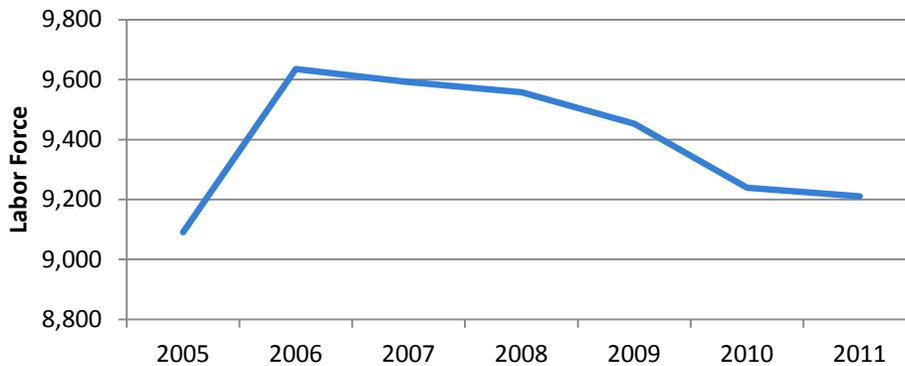
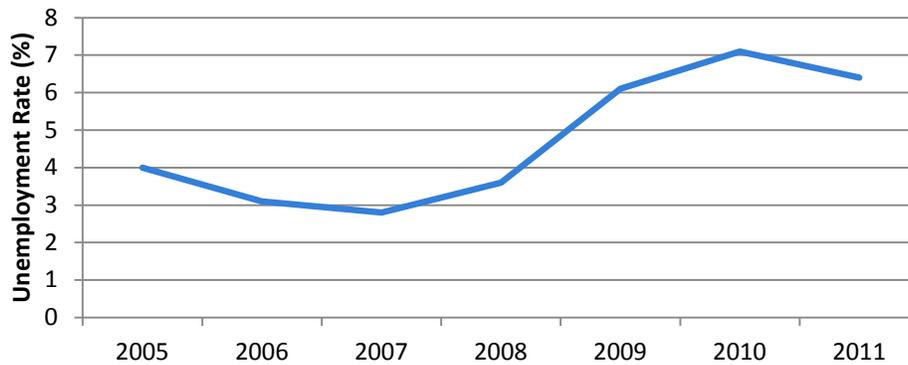
	#	%		
Less than \$10,000	284	4.6		
\$10,000 to \$14,999	375	6.0		
\$15,000 to \$24,999	630	10.1		
\$25,000 to \$34,999	765	12.3	Median Household Income	\$49,356
\$35,000 to \$49,999	1,088	17.5		
\$50,000 to \$74,999	1,173	18.9	Annual Per Capita Personal Income, PCPI (2009) ¹	\$33,836
\$75,000 to \$99,999	795	12.8		
\$100,000 to \$149,999	623	10.0		
\$150,000 to \$199,999	216	3.5		
\$200,000 or more	267	4.3		

This PCPI ranked 38th in the state and was 80 percent of the state average, \$42,295, and 85 percent of the national average, \$39,937. The 2010 PCPI reflected an increase of 2.2 percent from 2009. The 2009-2010 state change was 2.2 percent and the national change was 2.8 percent. In 2000 the PCPI of Gunnison was \$23,590 and ranked 37th in the state. The 2000-2010 compound annual growth rate of PCPI was 3.7 percent. The compound annual growth rate for the state was 2.2 percent and for the nation was 2.8 percent.

Source: American Community Survey (2010), ¹ U.S. Bureau of Economic Analysis

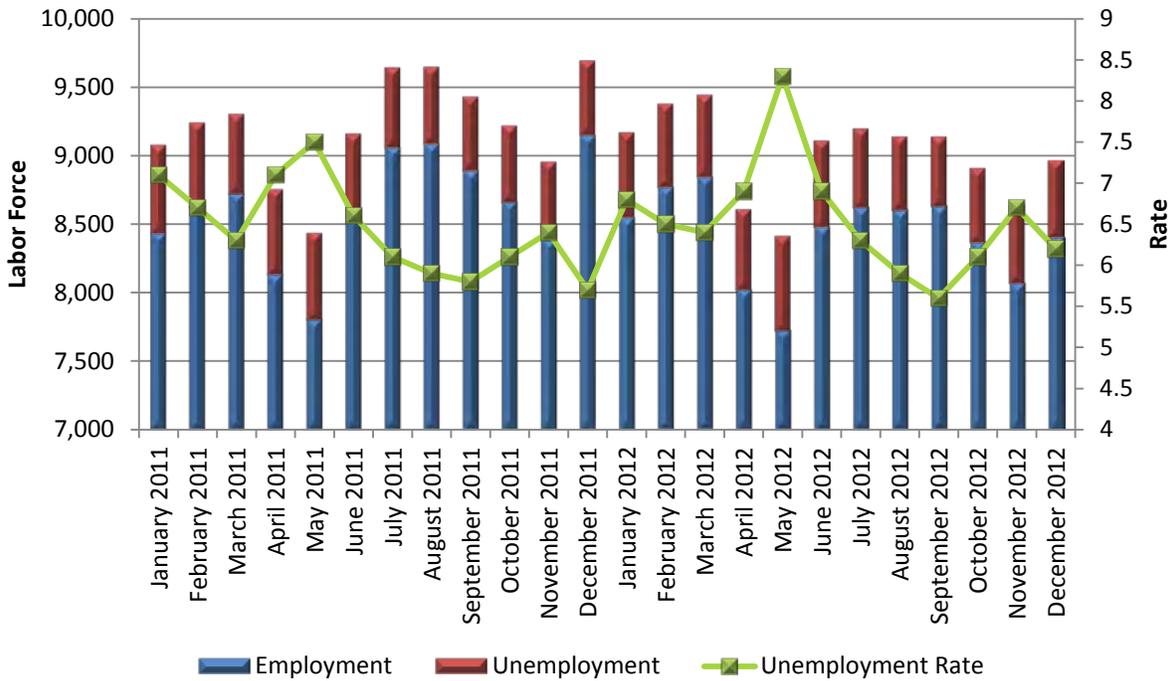
Gunnison County Unemployment

Year	Civilian Labor Force	Employment	Unemployment	Unemployment Rate
2011	9,211	8,620	591	6.4
2010	9,239	8,584	655	7.1
2009	9,453	8,879	574	6.1
2008	9,558	9,218	340	3.6
2007	9,592	9,319	273	2.8
2006	9,635	9,333	302	3.1
2005	9,091	8,728	363	4

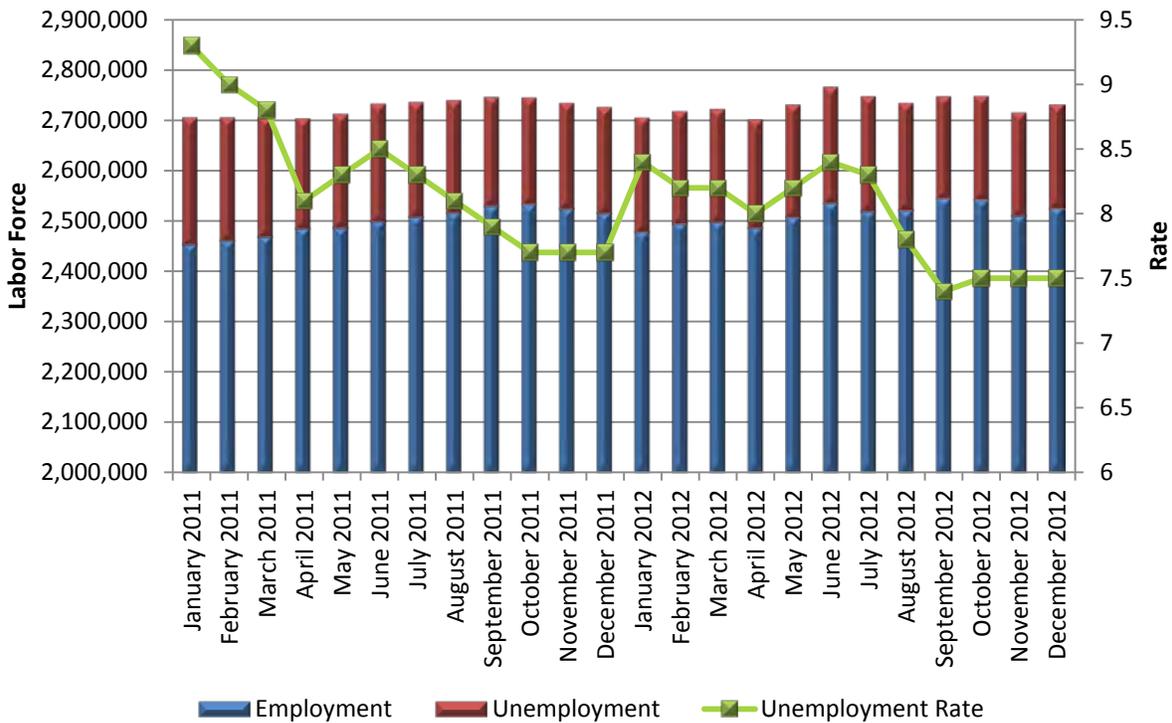


Source: Colorado Department of Labor and Employment

Gunnison County Labor Force Information



Colorado Labor Force Information

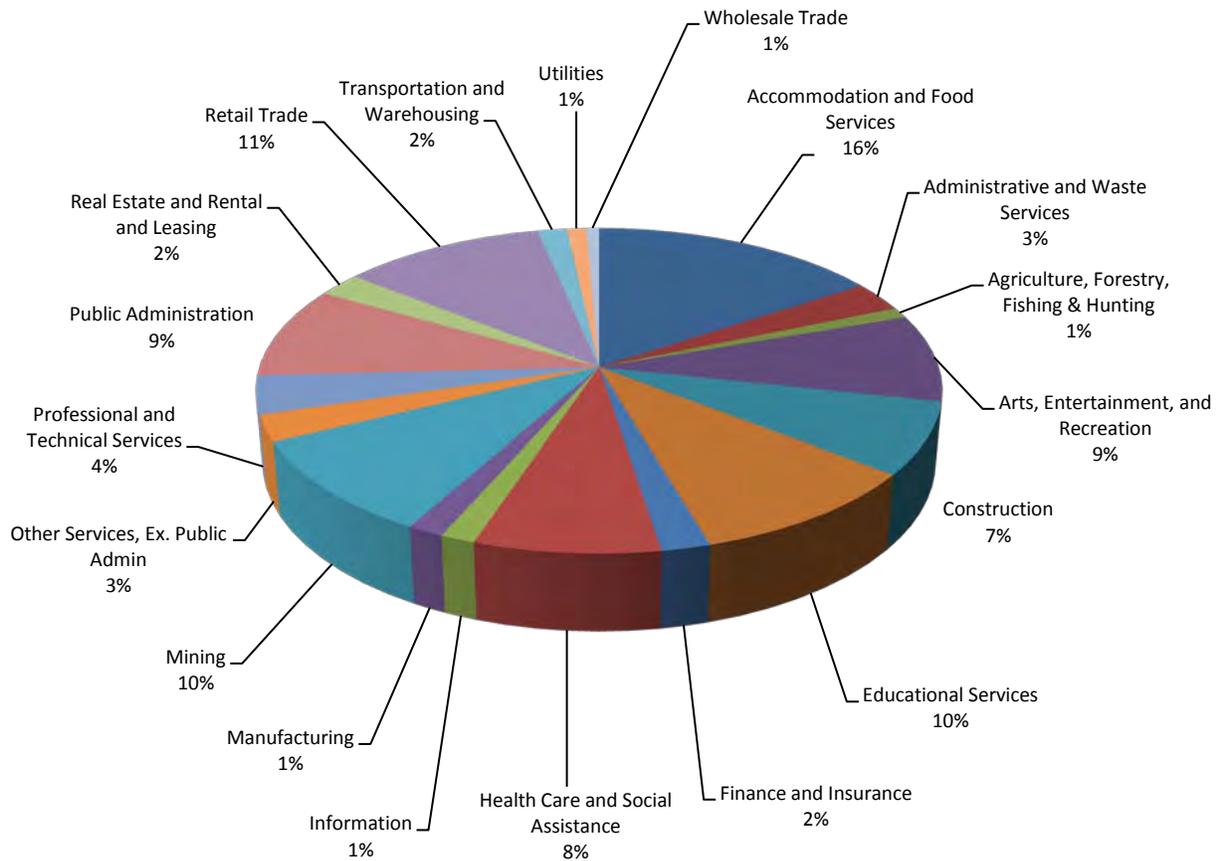


Source: Colorado Department of Labor and Employment

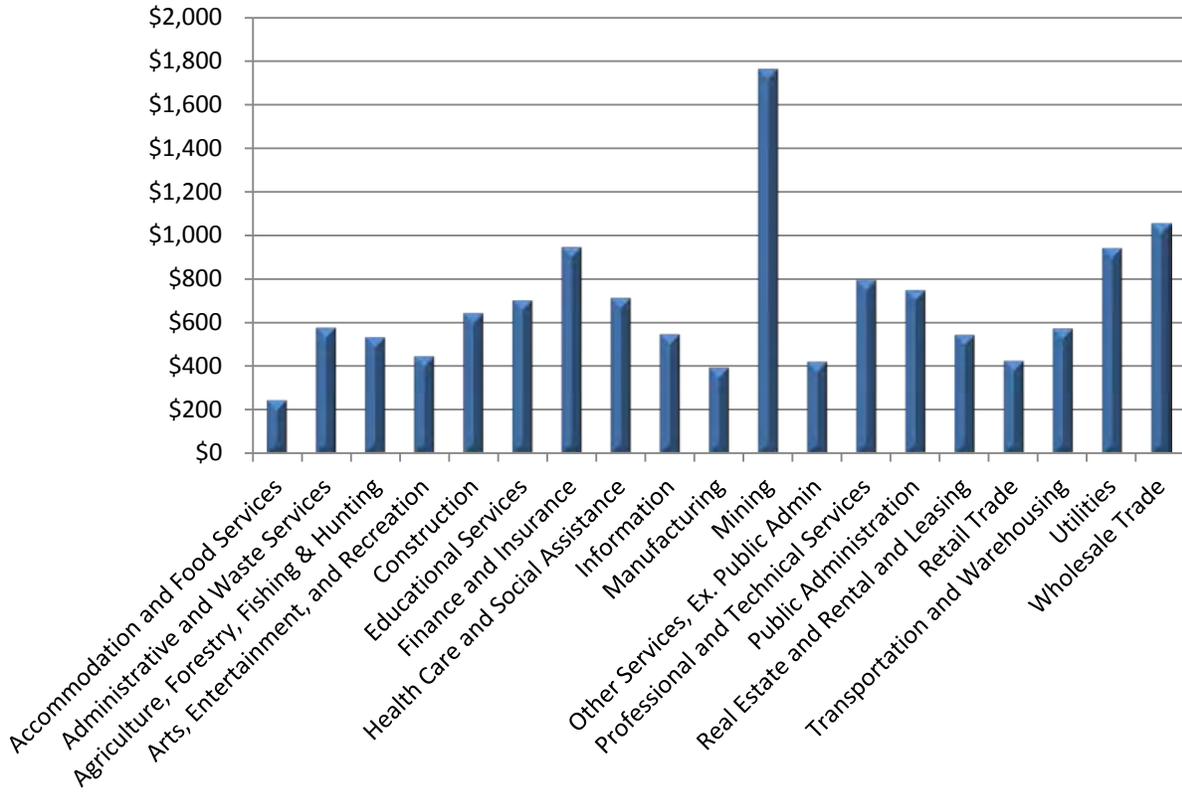
Industries

	Average Establishments	Average Employment	Average Weekly Wage
Accommodation and Food Services	108	1,153	\$243
Administrative and Waste Services	52	217	\$576
Agriculture, Forestry, Fishing & Hunting	20	78	\$532
Arts, Entertainment, and Recreation	38	640	\$444
Construction	225	527	\$643
Educational Services	19	729	\$702
Finance and Insurance	29	149	\$943
Health Care and Social Assistance	60	565	\$712
Information	18	105	\$545
Manufacturing	22	110	\$393
Mining	6	710	\$1,761
Other Services, Ex. Public Admin	65	193	\$420
Professional and Technical Services	123	280	\$795
Public Administration	29	670	\$748
Real Estate and Rental and Leasing	84	175	\$542
Retail Trade	130	812	\$424
Transportation and Warehousing	26	116	\$571
Utilities	7	77	\$939
Wholesale Trade	28	51	\$1,053

Average Employment

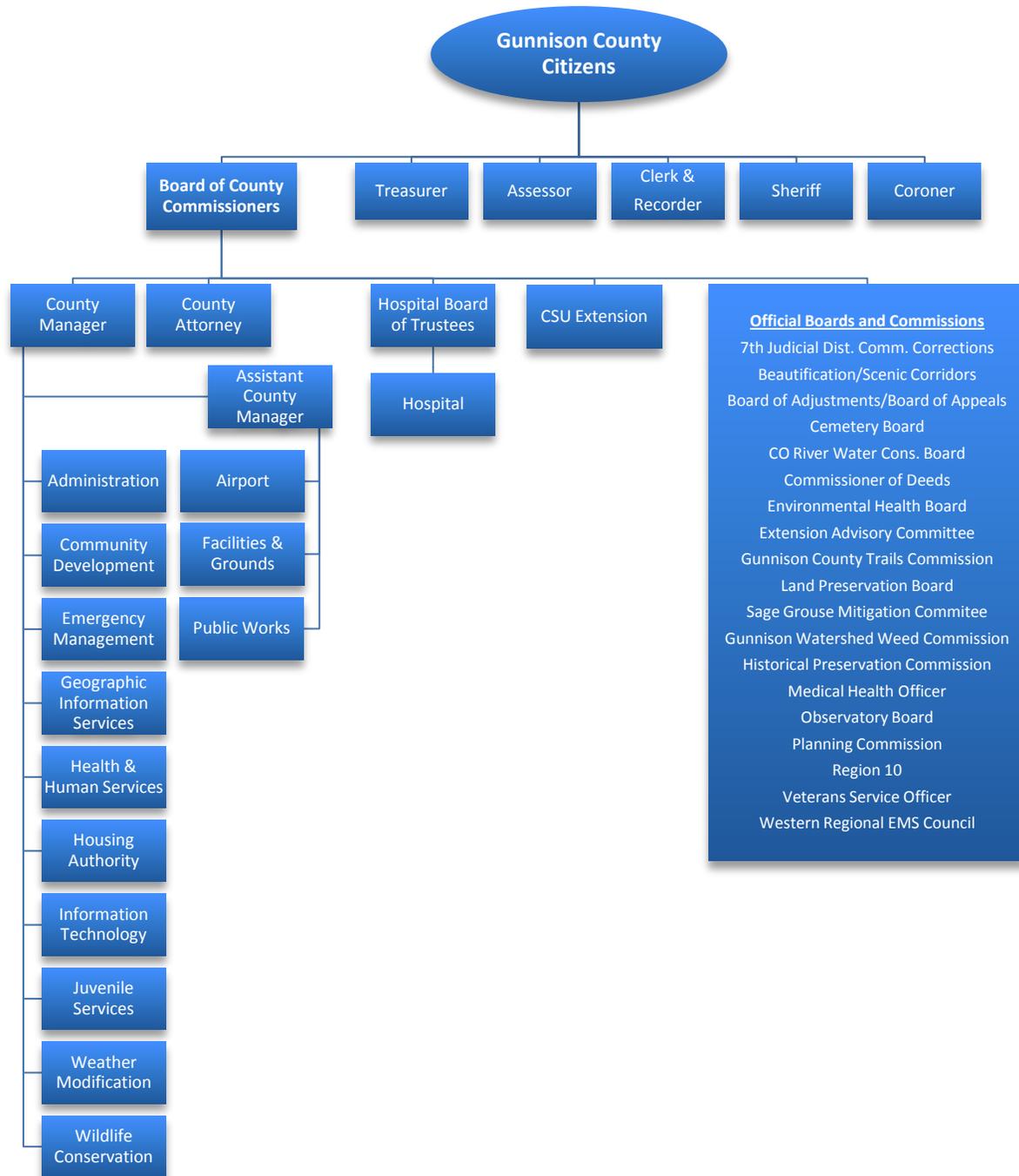


Average Weekly Wage



Source: Colorado Department of Labor and Employment (2nd quarter 2012)

Organizational Structure



Elected Officials with Term Expirations

Board of County Commissioners

- Hap Channell - 2012
- Paula Swenson - 2012
- Phil Chamberland - 2014

Treasurer

- Melody Marks - 2014

Assessor

- Kristy McFarland - 2014

Clerk & Recorder

- Stella Dominguez - 2014

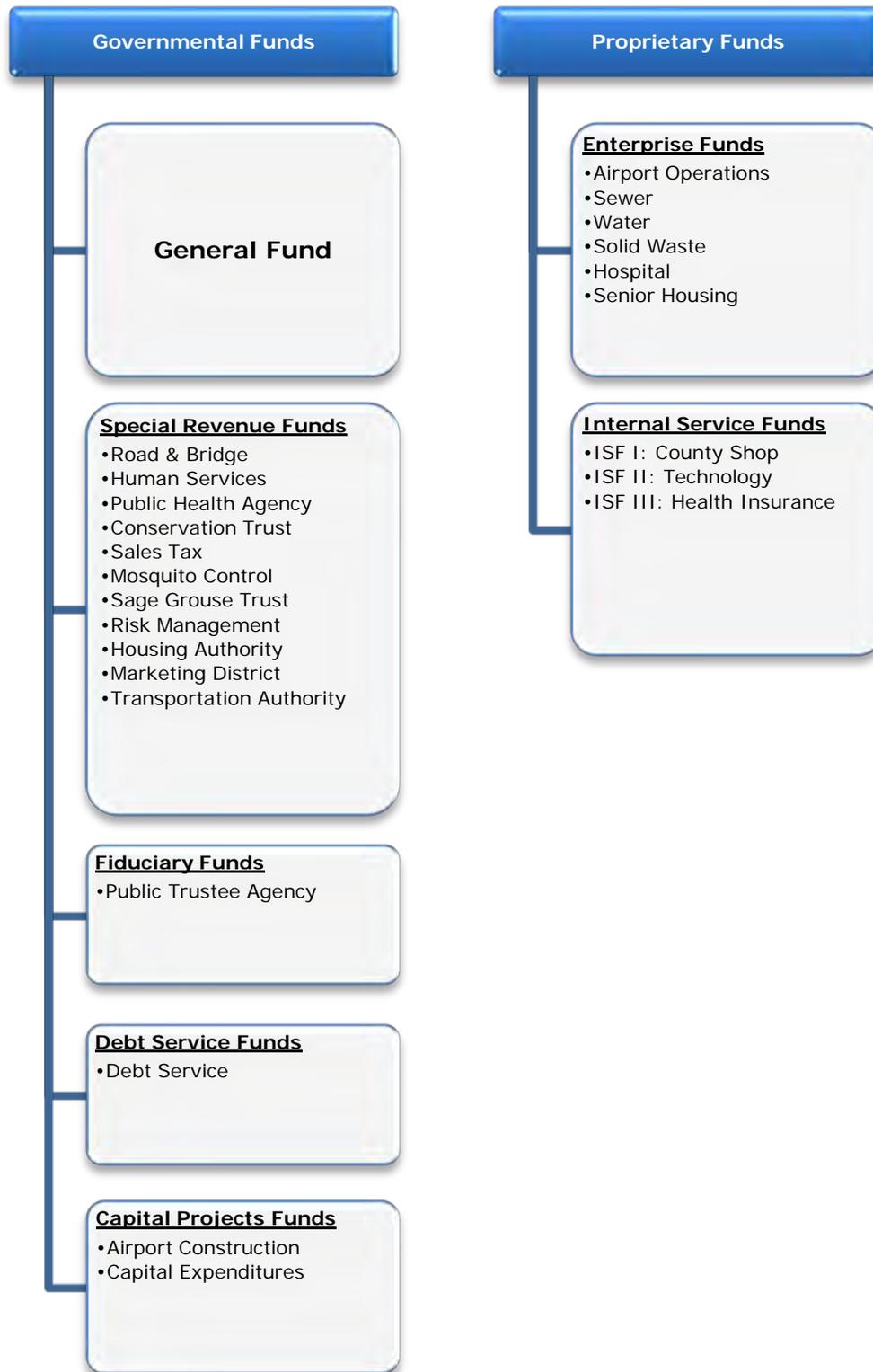
Sheriff

- Rick Besecker - 2014

Coroner

- Frank Vader - 2014

Budgetary Fund Structure



Fund Descriptions

General Fund

- The General Fund accounts for resources of the County which are not required legally or by sound financial management to be accounted for in another fund. Ordinary operations of the County such as public safety, county administration and other activities financed from taxes and general revenues are reflected in this fund.
- Basis of Budgeting - Modified Accrual

Road & Bridge

- This fund is used to account for the County's share of State revenues that are legally restricted for the maintenance of highways and roads within the County's boundaries and to account for revenues restricted for highway and road purposes.
- Basis of Budgeting - Modified Accrual

Human Services

- This fund is used to account for the County's State, Federal, and property tax revenues that are restricted for providing social services to the residents of the County.
- Basis of Budgeting - Cash

Public Health Agency

- This fund is used to account for monies expended only for the purposes of public health pursuant Colorado Revised Statutes 25-1-511(1)(2).
- Basis of Budgeting - Modified Accrual

Conservation Trust

- This fund is used to account for the State of Colorado Lottery funds allocated to the County for recreational uses.
- Basis of Budgeting - Modified Accrual

Sales Tax

- This fund is used to account for the collection of County sales tax restricted for capital expenditures.
- Basis of Budgeting - Modified Accrual

Land Preservation

- This fund is used to account for the re-allocation of County sales tax authorized by voters in November 1997. The use of these revenues is restricted to open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County.
- Basis of Budgeting - Modified Accrual

Mosquito Control

- This fund is used to account for the assessments of revenue and the spraying of mosquitoes within the boundaries of the assessment area.
- Basis of Budgeting - Modified Accrual

Sage Grouse Trust

- This fund is used to account for expenditures concerning the preservation of the sage grouse. A special fee is collected on each incoming yard of waste at the landfill, which is transferred to the fund to provide resources for the program.
- Basis of Budgeting - Modified Accrual

Risk Management

- This fund is used to account for any potential risks, which are currently not covered by any of the County's various insurance policies. Resources are provided to this fund through an operating transfer from the General Fund. This fund also serves as a cost-center for the County's partially self-funded insurance program.
- Basis of Budgeting - Modified Accrual

Housing Authority

- This fund is used to account for the activities of the Gunnison County Housing Authority, a component unit of the County.
- Basis of Budgeting - Modified Accrual

Gunnison River Valley Local Marketing District

- This fund is used to account for the collection of a marketing and promotion tax restricted for promotion of Gunnison County's tourism opportunities.
- Basis of Budgeting - Modified Accrual

Gunnison Valley Transportation Authority

- This fund is used to account for the collection of "RTA" taxes for the purpose of funding and providing mass transit and other transportation services in the County.
- Basis of Budgeting - Modified Accrual

Public Trustee Agency

- This fund collects fees pertaining to deeds of trust transactions and distributes fees collected to mortgage companies, individuals, the County, and other entities as appropriate.
- Basis of Budgeting - Modified Accrual

Debt Service

- This fund accounts for the accumulation of resources and payment of general long-term debt principal and interest.
- Basis of Budgeting - Modified Accrual

Airport Construction

- This fund is used to account for Federal and State grants, passenger facility charges, and local revenue sources to be used for the development and expansion of the County Airport.
- Basis of Budgeting - Modified Accrual

Capital Expenditures

- This fund is used to account for any capital projects.
- Basis of Budgeting - Modified Accrual

Airport Operations

- This fund is used to account for the operations of the Gunnison-Crested Butte Regional Airport.
- Basis of Budgeting - Accrual

Sewer

- This fund is used to account for the operations of sewer facilities operated by the County in unincorporated areas of the County.
- Basis of Budgeting - Accrual

Water

- This fund is used to account for the operations of the Dos Rios Water System.
- Basis of Budgeting - Accrual

Solid Waste

- This fund is used to account for the operations of the County Landfill and Recycling Center.
- Basis of Budgeting - Accrual

Public Hospital

- This fund is used to account for the activities of the Gunnison Valley Hospital and of the Gunnison Health Care Center, a component unit of the County.
- Basis of Budgeting - Accrual

Senior Housing

- This fund is used to account for the activities of the Mountain View Apartments, a senior housing project administered by the Gunnison County Housing Authority.
- Basis of Budgeting - Accrual

Internal Service Fund I

- This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges for rentals and material usage to other County funds and departments..
- Basis of Budgeting - Accrual

Internal Service Fund II

- This fund is used to account for data processing, telephone, mapping, photocopy, and postage services provided to other County funds and departments and to other government agencies on a cost-reimbursement basis.
- Basis of Budgeting - Accrual

Internal Service Fund III

- This fund is used to account for self-funded unemployment charges to other County funds and departments. This fund is also used for partially self-funded health insurance coverage costs.
- Basis of Budgeting - Accrual



Chart of Account Structure – Revenues and Expenditures

Revenues	Expenditures
<ul style="list-style-type: none"> • Taxes <ul style="list-style-type: none"> • Property Tax • Sales Tax • Marketing Tax • Severance Tax • Licenses & Permits • Intergovernment <ul style="list-style-type: none"> • Federal Revenues • Federal Grants • State Revenues • State Grants • Local Government Revenues • Local Government Grants • Charges for Services <ul style="list-style-type: none"> • Sale of Documents • Fees • Reimbursements • Contributions/Other Grants • Fines & Forfeitures <ul style="list-style-type: none"> • Late Fees • Interest Charges • Fines • Investment Income • Interfund Revenues <ul style="list-style-type: none"> • Computer Service Fees • Telephone Service Fees • Mapping Service Fees • Equipment Rent • Material Sales • Insurance Contributions • Treasurer's Fees • Transfers In • Other Financing Sources/Misc. 	<ul style="list-style-type: none"> • Personnel <ul style="list-style-type: none"> • Salaries & Wages • Benefits • Supplies <ul style="list-style-type: none"> • Office Supplies • Cleaning Supplies • Gas & Oil • Materials • Tools & Parts • Other Supplies • Purchased Services <ul style="list-style-type: none"> • Utilities • Telephone • Other Property Services • Cleaning Services • Repair & Maintenance • Travel • Professional Services • Meetings • Rental • Fees • Subscriptions • Other Purchased Services • Community Programs <ul style="list-style-type: none"> • Contributions • Sponsorships • Financing Costs <ul style="list-style-type: none"> • Principal Payments • Interest Payments • Bank Fees • Transfers Out • Capital Outlay • Miscellaneous (Extraordinary/Special) *

* Miscellaneous – These are classifications by object for revenues or expenditures that do not readily fit into one of the other revenue or expense categories. If you would like specific information about these, please feel free to contact Finance for more detail.

Gunnison County tracks financial information in nearly 15,000 accounts. Providing that information in this budget document would be too voluminous, but fine level detail is readily available upon request.



Budgeting for Results

Introduction to Budgeting for Results

Board of County Commissioners
Vision
Strategic Direction

Departments

Other Cost Centers

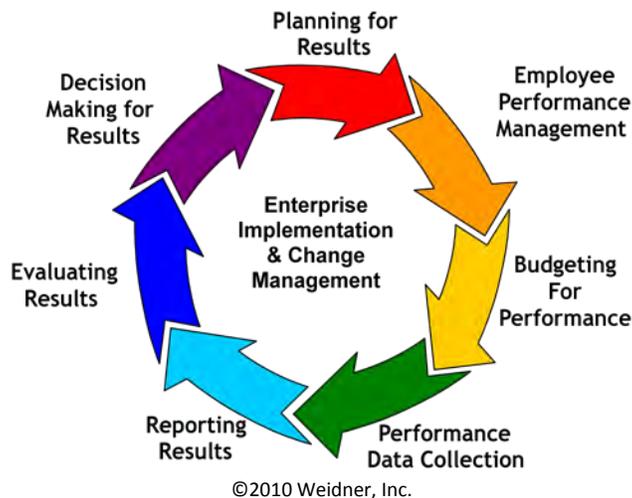
In 2007, Gunnison County began transitioning to a strategic, measurable, performance-based management system called Managing for Results. Managing for Results is an integrated management system that focuses on results for customers while promoting accountability, transparency, and credibility.

In 2008, the Board of County Commissioners adopted Gunnison County's first Strategic Plan which outlined the Commissioners' priorities and focused the county organization on achieving the Strategic Results identified in the plan. Subsequently, each department and office in the County has created its own Strategic Business Plan. The Strategic Business Plans allow offices and departments to align their priorities with the BOCC Plan as well as to identify Key Results for the customers they serve and to create performance measures that will allow County staff to manage time and resources toward the achievement of these results. The Board updated the Strategic Plan most recently in early 2011.

The 2011 budget implemented Budgeting for Results, the next major step in the County's implementation of Managing for Results. Gunnison County's budget now incorporates performance information alongside financial information. This is a key component of the Government Finance Officers Association (GFOA) recommendations for excellent financial reporting to increase transparency and accountability. The second major attribute of our Budgeting for Results is the complete redesign of the budget and account structure to align with the Strategic Business Plans. This alignment occurs through "activity-based budgeting" and results in a radically different budget presentation and approach to fiscal management. The success of the transition to Budgeting for Results is evidenced by the County receiving the Distinguished Budget Presentation Award from the GFOA for the 2011 budget.

Traditional governmental budgets are based on organizational structure by departments and thousands of budgetary line-items. These budgets are full of detail, but lack clarity about what the government is trying to accomplish and what citizens are actually buying for their money.

In contrast, Budgeting for Results focuses on aligning financial resources with the results identified in Strategic Business Plans and includes performance information so that progress toward those results can be measured. Budgeting for Results allows citizens to understand clearly what a given activity aims to accomplish, how much it costs, and how successfully results are being delivered to customers.





Vision Statement

Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Elected Officials

Hap Channell Chairperson
 Paula Swenson Vice-Chairperson
 Phil Chamberland Commissioner

Gunnison County Commissioners
 200 E. Virginia, Ste. #104
 Gunnison, CO 81230
 (970) 641-0248

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Summary of Department Resources

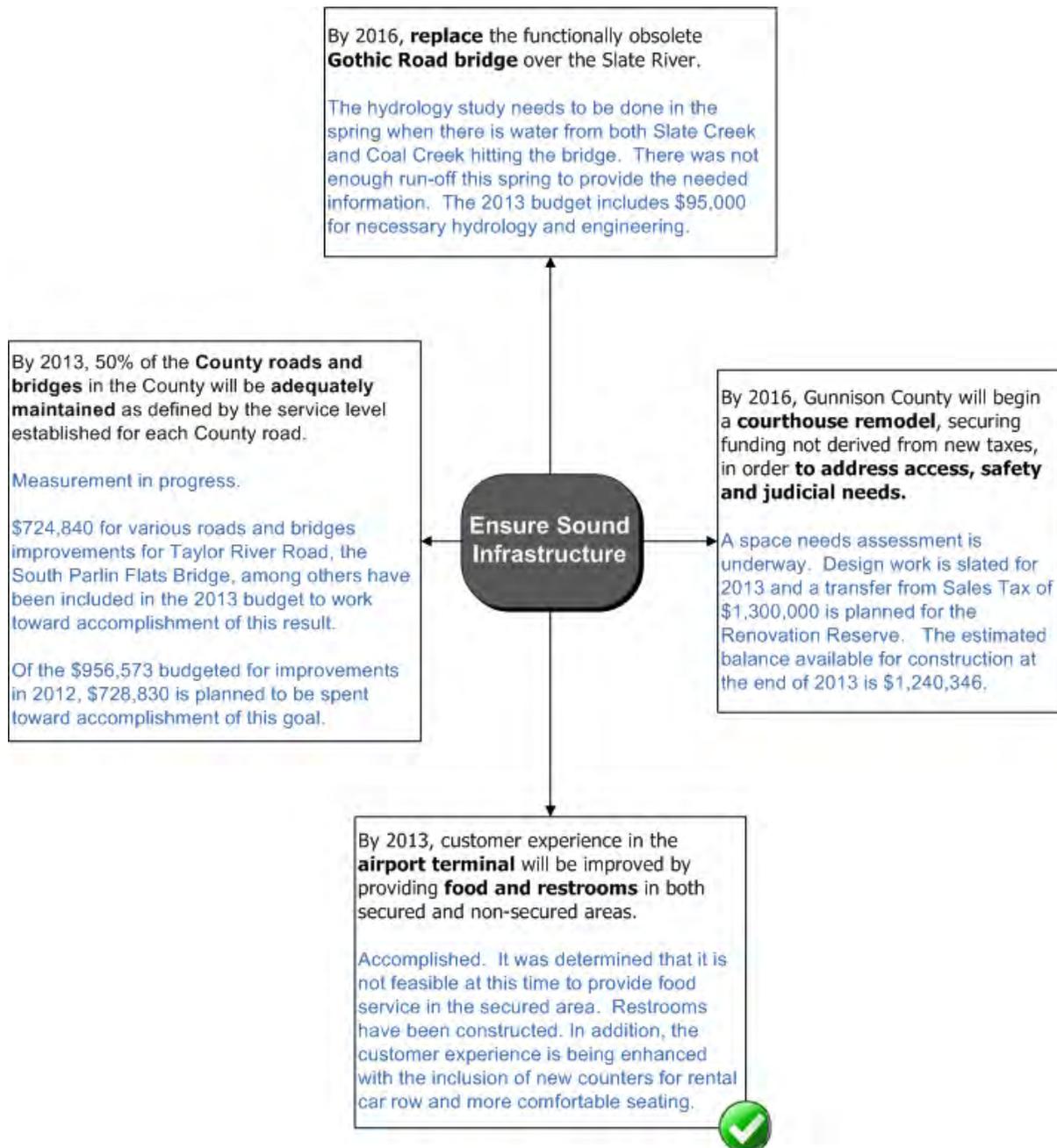
	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	246,397	249,554	251,247	253,575
Supplies	2,975	6,200	5,250	6,700
Purchased Services	91,027	239,384	187,855	200,589
Community Prgms/Contributions	10,000	14,050	14,050	14,050
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	44,479	65,750	65,500	65,000
Total Expenditures	394,878	574,938	523,902	539,914
Excess Revenues / (Net Cost to the County)				
	(394,878)	(574,938)	(523,902)	(539,914)
General Appropriation Required	394,878	574,938	523,902	539,914
Budget Variance	44,296	0	51,036	0

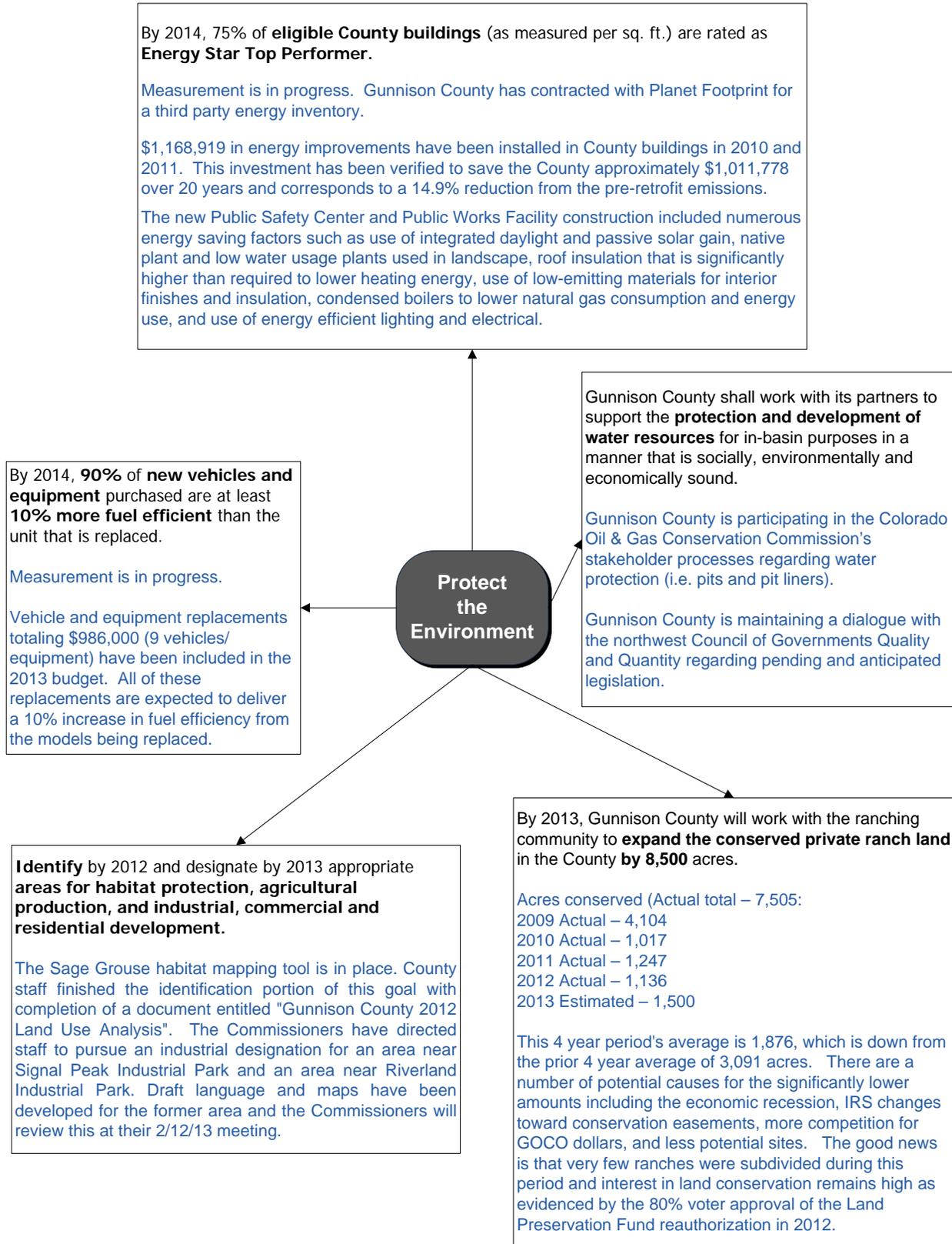
Strategic Direction

The Gunnison County Strategic Plan, revised May 24, 2011, was created to more closely align the County’s operations with the Board of County Commissioner’s priorities by providing focused direction to County Staff and mechanisms to measure progress. The Plan is meant to be a living document that will be flexible and provide guidance even as conditions change.

Below is a visual representation of the four strategic priorities.

The entire plan can be viewed at <http://www.gunnisoncounty.org/commissioners.html>





Strengthen the continuum of care while sustaining essential health and human services, **as measured by:**
a. The capacity to deliver essential services including prevention and protection being maintained at or above 2010 levels.

There has been an overall increase in the number of individuals assisted by DHHS. Program Support reflects 15,194 individuals were assisted in 2010 and 18,768 individuals were assisted in 2012, this measure includes in-person and telephone assistance.

In the Public Assistance activity area there were 1036 new cases in 2010 and 1269 in 2012. Ongoing public assistance cases grew from an average of 1143 cases per month to 1409 from 2010 to 2012.

The most significant increase in services occurred in the Senior Resources program area with 6154 contacts in 2010 to 9134 in 2012 (over 30% increase). Adult protection cases grew from 12 in 2010 to 42 in 2012.

Other program area services remained fairly stable with a slight decrease in children who are fully immunized although there has been a 7 fold increase in the number of pertussis cases in the State, and a decrease in food inspections, the latter related to the move to a "risk based" inspection process.

b. Ensuring that 75% of eligible children in Gunnison and Hinsdale Counties will be enrolled in public insurance programs.

73% of the children eligible for Medicaid or CHP+ are enrolled (716 enrollees out of 983 eligible based on the 2010 CHI data source).

c. 85% of individuals entering HHS departments will receive a needs screening and appropriate referrals.

The majority of the activity areas have screening and assessment tools specific to their service area. Training to promote internal referrals to the various DHHS activity areas is ongoing.

d. Reducing out of county placements by increasing in-county alternatives such as local foster homes, intensive family interventions, parenting classes, etc (as measured by number of bed days in out of county placements).

Total paid days in 2010 were 4,066 and reduced to 2,834 in 2011; 2012 data are pending.

e. Maximize available State and Federal funds through involvement in allocation committees and by making position statements pertinent to proposed legislation that affects local service provision.

The Director participated in the Health and Human Services subcommittee of Colorado Counties Incorporated and the Child Welfare CORE allocation subcommittee with a resulting increase in CORE funding of \$14,000 for Gunnison County and a new \$25,000 allocation for Hinsdale County.

By 2012, Gunnison County will **participate in the development and implementation** of the **2011 Community Economic Development Plan**.

\$30,000 has been included in the 2013 budget to support economic development projects, in addition to the county's ongoing support of the chambers of commerce and Western State Colorado University's counselor visit days. In 2011, Gunnison County participated in the development of the community economic development plan.



By 2012, **update the triennial Housing Needs Assessment** based on 2010 census and market data to facilitate the **provision of housing** to meet a specified percentage of the need.

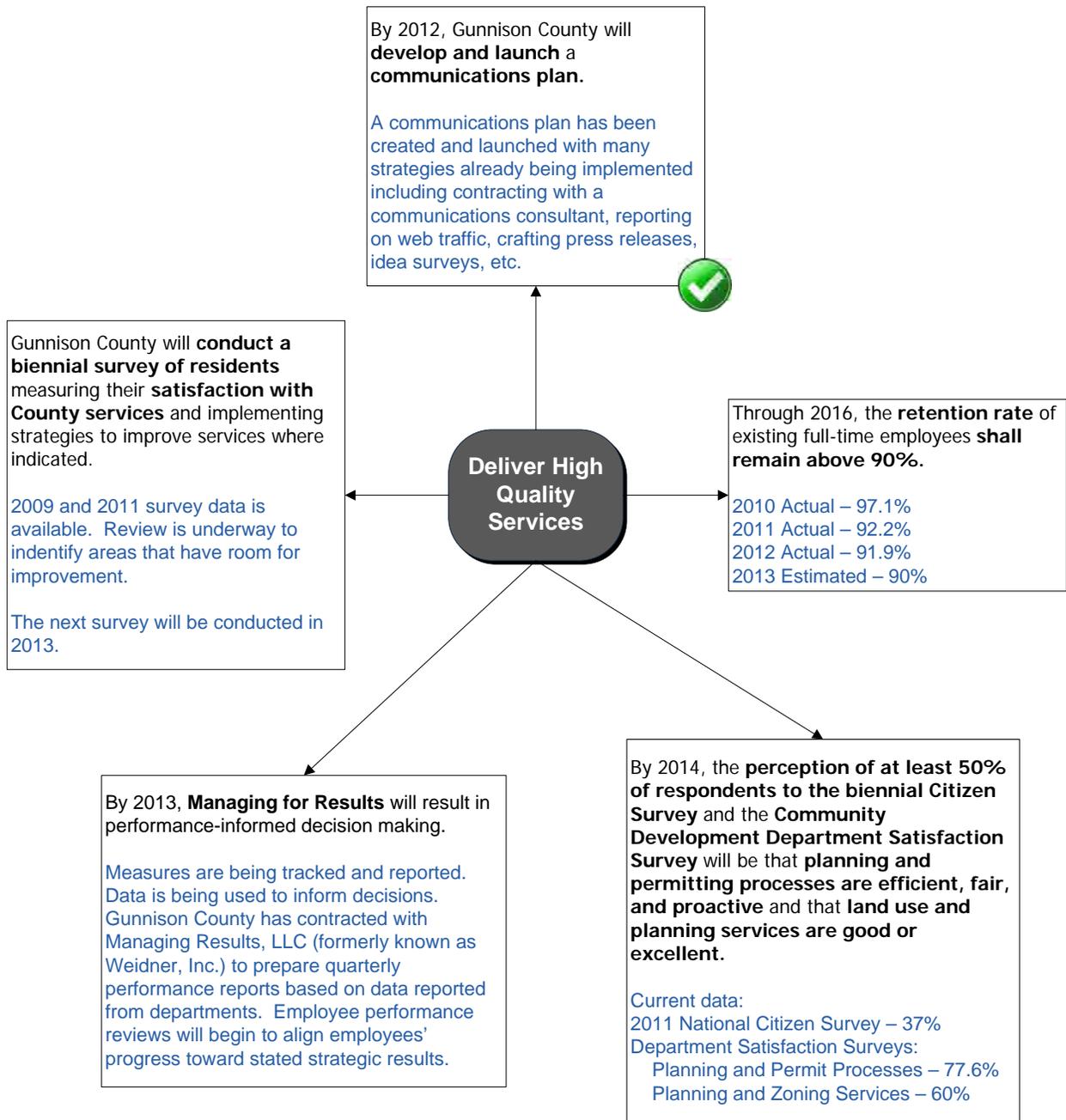
The Needs Assessment was updated with 2010 census data and a market study was conducted by a private investor.



By January 2016, the Board will **work with local municipalities to strengthen the governance, structure, and funding of the Gunnison County Housing Authority** to achieve greater transparency, efficiency and regional support.

The newly created Gunnison Valley Regional Housing Authority will begin operation January 1, 2013. A new director has been hired, supported by the County and local municipalities with at least a three year commitment.



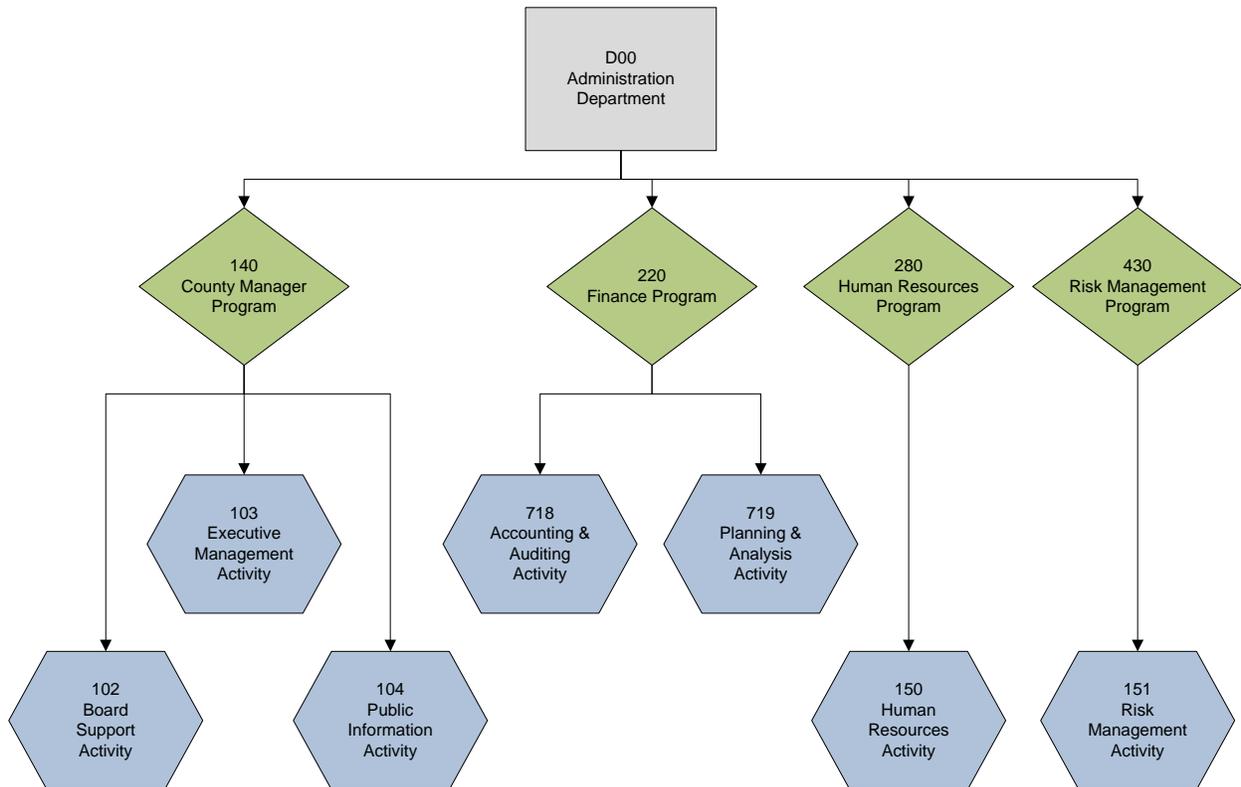


Mission Statement

The mission of the Administration Department is to provide strategic management, personnel, information and financial services to the public, the Commissioners and the County organization so they can experience and deliver excellent local government.

Department Director

Matthew Birnie
 200 E. Virginia Ave.
 Gunnison, CO 81230
 (970) 641-0248
mbirnie@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	69	60	50	50
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,780	3,000	4,500	2,250
Interfund Revenues	450,494	448,820	403,485	452,767
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,028	0	0	0
Total Revenues	457,371	451,880	408,035	455,067
Expenditures				
Personnel	784,344	821,217	814,590	840,861
Supplies	16,658	16,731	18,350	22,205
Purchased Services	522,612	580,692	536,517	580,642
Community Prgms/Contributions	0	0	0	0
Financing Costs	65	75	200	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	61,585	69,000	64,627	65,000
Total Expenditures	1,385,264	1,487,715	1,434,284	1,508,858
Excess Revenues / (Net Cost to the County)	(927,893)	(1,035,835)	(1,026,249)	(1,053,791)
General Appropriation Required	927,893	1,035,835	1,026,249	1,053,791
Budget Variance	34,967	0	9,586	0

Department Resources Restated by Fund

Revenues				
General Fund	69	60	50	50
Risk Management Fund	166,335	137,096	132,848	171,100
ISF-III	290,967	314,724	275,137	283,917
Total Revenues	457,371	451,880	408,035	455,067
Expenditures				
General Fund	928,514	1,053,416	1,043,820	1,109,291
Risk Management Fund	169,498	119,575	115,327	115,650
ISF-III	287,252	314,724	275,137	283,917
Total Expenditures	1,385,264	1,487,715	1,434,284	1,508,858



140
County Manager Program

Purpose Statement

The purpose of the County Manager Program is to provide Commissioner support, public information and strategic executive leadership to the County Commissioners, the public and the County organization so they can experience and deliver excellent local government.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	69	60	50	50
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	69	60	50	50
Expenditures				
Personnel	279,614	288,672	291,796	291,967
Supplies	4,935	5,176	4,100	9,750
Purchased Services	81,934	162,286	160,228	195,271
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	366,483	456,134	456,124	496,988
Excess Revenues / (Net Cost to the County)	(366,414)	(456,074)	(456,074)	(496,938)
General Appropriation Required	366,414	456,074	456,074	496,938
Budget Variance	68,449	0	0	0



**102
Board Support Activity**

Purpose Statement

The purpose of the Board Support Activity is to provide advisory, liaison and meeting management services to the County Commissioners so they can effectively represent their constituents and fulfill the duties of their offices.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	91,500	100,880	101,832	90,676
Supplies	70	25	0	0
Purchased Services	11,263	8,480	10,419	35,397
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	102,834	109,385	112,251	126,073
Excess Revenues / (Net Cost to the County)	(102,834)	(109,385)	(112,251)	(126,073)
General Appropriation Required	102,834	109,385	112,251	126,073
Budget Variance	(113)	0	(2,866)	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	-0.20, due to minor reallocations among activities within the County Manager program to reflect current practices. There is no FTE change in the County Manager program overall.
Proposed Change in Performance:	None.
Other:	

Core Services

- Board Policy Recommendations
- Board Special Initiative Management
- Budget Decisions/Recommendations
- Commissioner Consultations
- Constituent Issues Responses
- Public Events
- Board Meetings
- Boards and Commissions Support Services
- Community Liaison Services
- Mayor/Manager Meeting Coordination

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of Board respondents who report that they receive the information they need to respond in a timely manner to constituent concerns.	Result	100%	100%	100%	100%
Percentage of Board respondents who report that they receive the information they need to make policy decisions.	Result	100%	100%	100%	100%
Percentage of Board respondents who report that they receive the performance information necessary to evaluate the effectiveness of County programs.	Result	100%	100%	100%	100%
Percentage of the strategic results that are approved in the Board's strategic plan that are achieved by their target dates.	Result	92.9%	100%	92.9%	100%



Percentage of approved BOCC minutes that are available to the public within 30 days of a meeting.	Result	76%	90%	84.6%	90%
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= This performance measure aligns directly with the Commissioners' Strategic Plan.



103
Executive Management Activity

Purpose Statement

The purpose of the Executive Management Activity is to provide strategic executive leadership services to County departments and offices so they can achieve their customer results.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	69	60	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	69	60	0	0
Expenditures				
Personnel	152,561	156,553	158,488	162,966
Supplies	4,748	4,700	3,050	8,550
Purchased Services	65,538	124,577	124,309	129,667
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	222,847	285,830	285,847	301,183
Excess Revenues / (Net Cost to the County)	(222,778)	(285,770)	(285,847)	(301,183)
General Appropriation Required	222,778	285,770	285,847	301,183
Budget Variance	66,505	0	(77)	0

Budget Changes

Proposed Change in Funding:	The negligible amount the activity received for charges for services has been moved to the Public Information activity for accuracy.
Proposed Change in FTEs:	-0.05, due to minor reallocations among activities within the County Manager program to reflect current practices. There is no FTE change in the County Manager program overall.
Proposed Change in Performance:	Gunnison County is approaching full implementation of managing for Results.
Other:	

Core Services

- Performance Data Analyses
- Director Performance Evaluations
- Operational Policy Directions
- Code Enforcement Facilitation
- Contract Negotiations
- Personnel Decisions
- Strategic Business Plan Approval Decisions
- Executive Staff Briefings
- Special Projects Management
- Customer Surveys

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
 Percentage of departments and offices using strategic business plans and performance information to manage the delivery of services in all activities.	Result	47.4%	85%	73.7%	85%
 Percentage of department strategic and key results achieved by their target dates.	Result	53.5%	85%	85%	85%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**104
Public Information Activity**

Purpose Statement

The purpose of the Public Information Activity is to provide communication services to the public and County employees so they can easily access accurate information about the County's strategic direction, operations and decision making.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	50	50
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	50	50
Expenditures				
Personnel	35,553	31,239	31,476	38,325
Supplies	117	451	1,050	1,200
Purchased Services	5,132	29,230	25,500	30,207
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	40,802	60,920	58,026	69,732
Excess Revenues / (Net Cost to the County)	(40,802)	(60,920)	(57,976)	(69,682)
General Appropriation Required	40,802	60,920	57,976	69,682
Budget Variance	2,057	0	2,944	0

Budget Changes

Proposed Change in Funding:	The negligible amount the activity received for charges for services has been moved from the Executive Management activity for accuracy.
Proposed Change in FTEs:	0.24, due to minor reallocations among activities within the County Manager program to reflect current practices. There is no FTE change in the County Manager program overall.
Proposed Change in Performance:	As the County begins preparing Performance Reports, familiarity of the strategic priorities should increase among employees.
Other:	

Core Services

- Public Inquiry Responses
- County Website Management Services
- Human Resources External Information Responses
- Financial External Information Responses
- Newsletters
- Public Notices
- Press Releases
- County Directory
- Website Traffic Analysis
- Board Calendars

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
 Percent of respondents to the biennial Citizen Survey who state that the public information services provided by Gunnison County government are good or excellent.	Result	64%	75%	64% <i>(biennial data collection)</i>	75%
	Percentage of employee survey respondents who report that they are familiar with the Board's strategic priorities.	Result	63.9%	60%	60%



= This performance measure aligns directly with the Commissioners' Strategic Plan.



220
Finance Program

Purpose Statement

The purpose of the Finance Program is to provide accounting, auditing, planning and analysis services to the County organization and the public so they can make informed decisions, provide fiscally responsible management, and demonstrate and experience accountable County government.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	417,470	442,463	432,481	456,040
Supplies	10,780	10,623	12,230	10,989
Purchased Services	26,166	35,152	35,052	34,160
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	454,417	488,238	479,763	501,189
Excess Revenues / (Net Cost to the County)	(454,417)	(488,238)	(479,763)	(501,189)
General Appropriation Required	454,417	488,238	479,763	501,189
Budget Variance	16,120	0	8,475	0



718
Accounting & Auditing Activity

Purpose Statement

The purpose of the Accounting and Auditing Activity is to provide financial information, monitoring and payment services to County departments and offices so they can manage their operations in a fiscally responsible manner and be accountable to the public.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	256,481	273,118	265,427	369,447
Supplies	7,720	6,900	8,370	8,089
Purchased Services	17,738	24,077	23,345	26,429
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	281,939	304,095	297,142	403,965
Excess Revenues / (Net Cost to the County)	(281,939)	(304,095)	(297,142)	(403,965)
General Appropriation Required	281,939	304,095	297,142	403,965
Budget Variance	10,405	0	6,953	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	1.15. The overall increase in FTE in the Finance Program is due to less clerical support being provided to the Facilities and Grounds Department. There also was a reallocation to more accurately reflect more time working in the Accounting and Auditing activity than the Planning & Analysis activity.
Proposed Change in Performance:	We implemented a new procedure to enter budget amendments during the year when changes occur such as new grants, etc. Previously this was done only at year end. We have had difficulty tracking budgets at the more detailed program level, especially in those areas where reserve funding is recognized such as unexpended grant revenue. Training for Program Managers is needed to differentiate appropriations and available funds.
Other:	

Core Services

- Audit Reports
- Invoices (Billing Statements)
- Vendor Payments
- Revenue/Expense Reports
- Payroll Checks
- Grant Quarterly/Monthly Reports
- Financial Reports
- Technical Assistance/consultation Sessions
- General Ledger Entries
- Department Information Inquiry Responses/Reports

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of program expenditures that do not exceed revenues.	Result	97.9%	98%	95%	98%
Percentage of vendor payments that are delivered within 45 days.	Result	98%	97%	98%	98%



719
Planning and Analysis Activity

Purpose Statement

The purpose of the Planning and Analysis Activity is to provide budget development and fiscal impact analysis services to County departments, offices and the Board of County Commissioners so they can make informed operational and policy decisions.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	160,990	169,345	167,054	86,593
Supplies	3,060	3,723	3,860	2,900
Purchased Services	8,429	11,075	11,707	7,731
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	172,478	184,143	182,621	97,224
Excess Revenues / (Net Cost to the County)	(172,478)	(184,143)	(182,621)	(97,224)
General Appropriation Required	172,478	184,143	182,621	97,224
Budget Variance	5,716	0	1,522	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	-1.09. The overall increase in FTE in the Finance Program is due to less clerical support being provided to the Facilities and Grounds Department. There also was a reallocation to more accurately reflect more time working in the Accounting and Auditing activity than the Planning & Analysis activity.
Proposed Change in Performance:	Use of the financial forecasting model has been limited due to the loss of trend data from the 2011 change in the chart of accounts. As more data is gathered, forecasting will become more useful. Program Managers' reported satisfaction level went down 12% from 2010 results. Increased feedback will be compiled and addressed in 2012.
Other:	None.

Core Services

- 3+ year Financial Notes
- Board Briefings
- Budget Proposal
- Adopted Budget
- Capital Improvement Plan
- Agenda Item Review Financial Notes
- Financial Forecasts
- Budget Preparation Manual
- Financing Options
- Department Budget Presentation Sessions

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of policy and budget decisions that are informed by long-term financial impact analysis projections.	Result	74%	80%	75%	80%
Percentage of program managers who report that they are very satisfied or satisfied with budget preparation services.	Result	74%	90%	75%	85%



280
Human Resources Program

Purpose Statement

The purpose of the Human Resources Program is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	87,260	90,082	90,313	92,854
Supplies	943	932	2,020	1,466
Purchased Services	19,411	18,030	15,600	16,794
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	107,614	109,044	107,933	111,114
Excess Revenues / (Net Cost to the County)	(107,614)	(109,044)	(107,933)	(111,114)
General Appropriation Required	107,614	109,044	107,933	111,114
Budget Variance	(805)	0	1,111	0



150
Human Resources Activity

Purpose Statement

The purpose of the Human Resources Activity is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	87,260	90,082	90,313	92,854
Supplies	943	932	2,020	1,466
Purchased Services	19,411	18,030	15,600	16,794
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	107,614	109,044	107,933	111,114
Excess Revenues / (Net Cost to the County)	(107,614)	(109,044)	(107,933)	(111,114)
General Appropriation Required	107,614	109,044	107,933	111,114
Budget Variance	(805)	0	1,111	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No significant change. A Leadership Academy is planned for 2013, which will require \$13,700 in resources.
Other:	

Core Services

- Recruitment and Employment Services
- Compensation System Administration Services
- Employee Benefits Administration Services
- Employee Training Sessions
- Employee Performance Management Program
- HR Records Management Services
- Personnel Policies
- HR Executive Recommendations
- Supervisor/Manager Consultations
- Employee Consultations

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of managers and those employees identified by their supervisors as possible candidates for succession will have had at least two hours of continuing education on leadership skills.	Result	88.9%	90%	90.7%	90%
 Retention rate percentage.	Result	92.2%	95%	94.9%	95%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**430
Risk Management Program**

Purpose Statement

The purpose of the Risk Management Program is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,780	3,000	4,500	2,250
Interfund Revenues	450,494	448,820	403,485	452,767
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,028	0	0	0
Total Revenues	457,302	451,820	407,985	455,017
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	395,100	365,224	325,637	334,417
Community Prgms/Contributions	0	0	0	0
Financing Costs	65	75	200	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	61,585	69,000	64,627	65,000
Total Expenditures	456,750	434,299	390,464	399,567
Excess Revenues / (Net Cost to the County)	552	17,521	17,521	55,450
General Appropriation Required	0	0	0	0
Budget Variance	(48,797)	0	0	0



151
Risk Management Activity

Purpose Statement

The purpose of the Risk Management Activity is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,780	3,000	4,500	2,250
Interfund Revenues	450,494	448,820	403,485	452,767
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,028	0	0	0
Total Revenues	457,302	451,820	407,985	455,017
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	395,100	365,224	325,637	334,417
Community Prgms/Contributions	0	0	0	0
Financing Costs	65	75	200	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	61,585	69,000	64,627	65,000
Total Expenditures	456,750	434,299	390,464	399,567
Excess Revenues / (Net Cost to the County)	552	17,521	17,521	55,450
General Appropriation Required	0	0	0	0
Budget Variance	(48,797)	0	0	0

Budget Changes

Proposed Change in Funding:	0.71%. No significant change in insurance premiums is planned for 2013.
Proposed Change in FTEs:	No FTEs are allocated to this activity.
Proposed Change in Performance:	The challenge for the risk management fund continues to be related to litigation for new legislative actions by the Board of County Commissioners - for which there is no insurance coverage. For 2012, those costs were related to Oil & Gas Regulations, and through 1/18/13, the 2012 costs amounted to \$40,771 of the total claim costs of \$72,172.
Other:	Although 2012 was another poor year for claims, the estimated fund balance at the end of 2013 should allow absorption of up to four major claims reaching the county's \$100,000 self-funded deductible.

Core Services

- Supervisor Consultations
- Risk Management Training Classes
- Risk Management Recommendations
- Attorney Consultations
- Coverage Consultations
- Property/Liability Claims Transactions
- Employee Insurance Claim Transactions
- Certificates of Insurance

Key Performance Measures

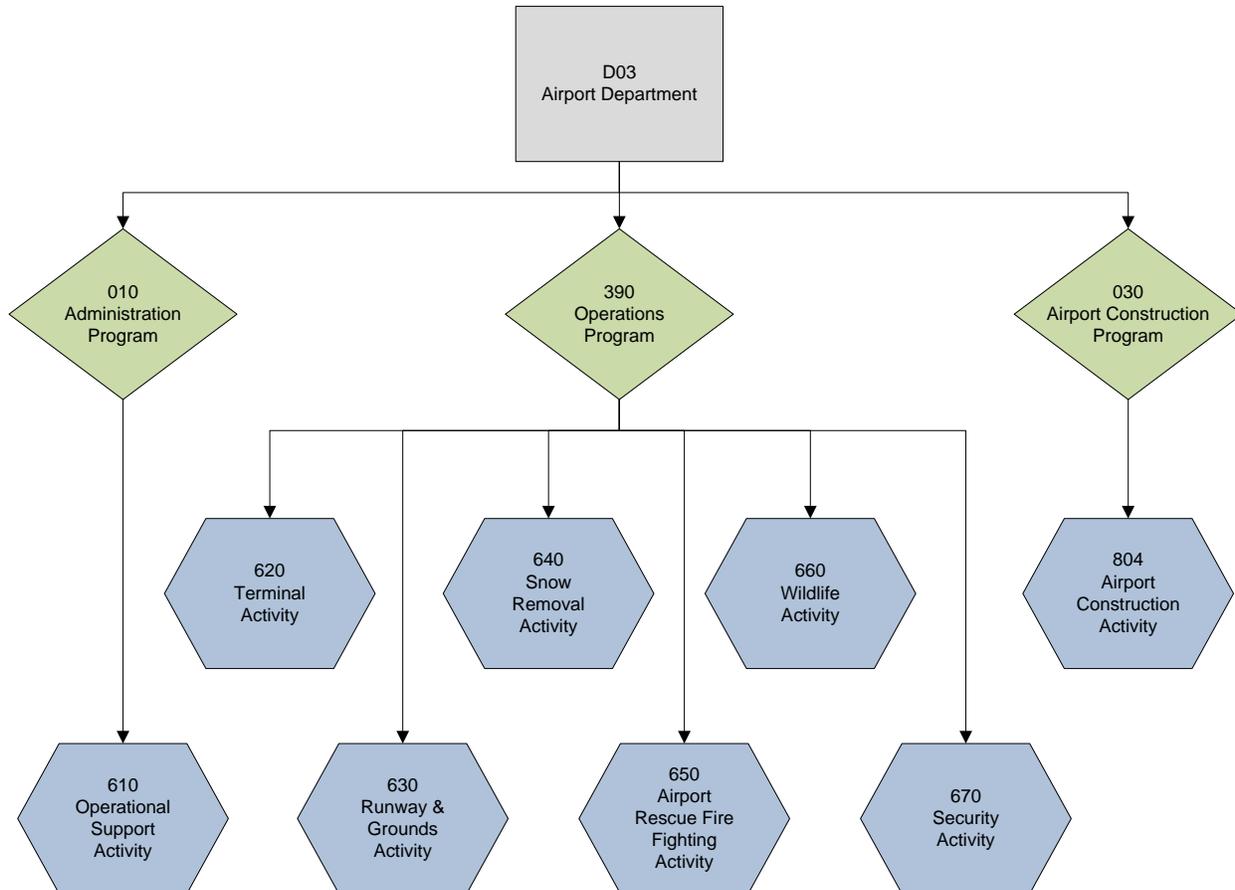
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage cost savings as determined by value of variance between annual actuarial reserve amount vs. actual claim cost for Casualty and Property Claims.	Result	-386.9%	10%	-83.9%	10%
Percentage reduction in individual claims that exceed \$25,000.	Result	66.7%	0%	75%	0%

Mission Statement

The mission of the Gunnison/Crested Butte Regional Airport is to provide aviation services to residents of and visitors to the Gunnison/Crested Butte community so they can fly in a safe, secure and efficient manner to and from a facility that is a self-funded enterprise.

Department Director

John DeVore
 Gunnison/Crested Butte Regional Airport
 519 Rio Grande Avenue
 Gunnison, CO 81230
 (970) 641-2304
jdevore@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,090,203	1,365,390	1,436,602	1,770,056
Charges for Services	660,853	604,927	575,737	513,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	5,330	4,500	4,500	5,000
Investment Income	12,970	13,156	13,700	11,850
Interfund Revenues	0	0	0	0
Transfers In	0	0	110,000	26,316
Other Financing Sources and Misc.	1,692,490	1,003,127	1,039,612	721,477
Total Revenues	4,461,846	2,991,100	3,180,151	3,047,899
Expenditures				
Personnel	593,278	605,516	591,442	624,331
Supplies	69,645	73,200	66,294	70,575
Purchased Services	750,450	511,217	441,260	796,116
Community Prgms/Contributions	0	500	500	500
Financing Costs	89,817	1,121,204	1,115,850	89,214
Transfers Out	96,998	82,164	192,164	71,424
Capital Outlay	2,164,075	1,571,861	1,555,750	1,481,011
Miscellaneous (Extraordinary/Special)	1,000	0	0	0
Total Expenditures	3,765,261	3,965,662	3,963,260	3,133,171
Excess Revenues / (Net Cost to the County)	696,584	(974,562)	(783,109)	(85,272)
General Appropriation Required	0	974,562	783,109	85,272
Budget Variance	1,043,407	0	191,452	0

Department Resources Restated by Fund

Revenues				
Airport Operations Fund	1,287,520	1,197,254	1,219,463	1,164,677
Airport Construction Fund	3,174,325	1,793,846	1,960,688	1,883,222
Total Revenues	4,461,846	2,991,100	3,180,151	3,047,899
Expenditures				
Airport Operations Fund	1,141,188	1,386,178	1,419,173	1,198,871
Airport Construction Fund	2,624,074	2,579,484	2,544,087	1,934,300
Total Expenditures	3,765,261	3,965,662	3,963,260	3,133,171



010
Administrative Operational Support Program

Purpose Statement

The purpose of the Administrative Operational Support Program is to provide administrative and logistical support services to the users of the Airport so they can travel using a facility that is safe, efficient, self-funded and has the capacity to meet their travel needs.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	39,270	33,700	44,500	44,500
Charges for Services	25,935	20,000	20,000	20,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,539	500	1,500	1,000
Investment Income	10,645	9,000	10,000	10,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,598	1,000	6,900	3,000
Total Revenues	78,988	64,200	82,900	78,500
Expenditures				
Personnel	114,262	99,043	101,531	87,332
Supplies	5,290	6,950	7,900	7,000
Purchased Services	104,913	109,381	102,527	94,967
Community Prgms/Contributions	0	0	0	0
Financing Costs	105	0	115	300
Transfers Out	96,998	82,164	192,164	71,424
Capital Outlay	0	0	2,950	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	321,568	297,538	407,187	261,023
Excess Revenues / (Net Cost to the County)	(242,580)	(233,338)	(324,287)	(182,523)
General Appropriation Required	242,580	233,338	324,287	182,523
Budget Variance	(75,439)	0	(90,949)	0

610 Administrative Operational Support Activity

Purpose Statement

The purpose of the Administrative Operational Support Activity is to provide administrative and logistical support services to the users of the Airport so they can travel using a facility that is safe, efficient, self-funded and has the capacity to meet their travel needs.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	39,270	33,700	44,500	44,500
Charges for Services	25,935	20,000	20,000	20,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,539	500	1,500	1,000
Investment Income	10,645	9,000	10,000	10,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,598	1,000	6,900	3,000
Total Revenues	78,988	64,200	82,900	78,500
Expenditures				
Personnel	114,262	99,043	101,531	87,332
Supplies	5,290	6,950	7,900	7,000
Purchased Services	104,913	109,381	102,527	94,967
Community Prgms/Contributions	0	0	0	0
Financing Costs	105	0	115	300
Transfers Out	96,998	82,164	192,164	71,424
Capital Outlay	0	0	2,950	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	321,568	297,538	407,187	261,023
Excess Revenues / (Net Cost to the County)	(242,580)	(233,338)	(324,287)	(182,523)
General Appropriation Required	242,580	233,338	324,287	182,523
Budget Variance	(75,439)	0	(90,949)	0

Budget Changes

Proposed Change in Funding:	22.27%, mostly due to an increase in aviation fuel taxes.
Proposed Change in FTEs:	-0.18. Reallocation of time to other activities. Overall Airport Department increased 0.06 FTE from removing the intermittent worker and increasing a duty officer from 0.75 FTE to full time.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Department Budget
- Grant Reports
- Training Record Updates
- Personnel Record Updates
- Accident Report Updates
- Capital Improvement Program (five-year plan)
- Annual Capital Plan
- Airline Contracts
- High-Altitude Testing Contracts
- Airport Master Plan Updates (every five years)

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Number of enplanements annually.	Result	New Measure	41,500	36,500	36,500
Number of daily flights.	Result	3	3	3	3

390 Airport Operations Program

Purpose Statement

The purpose of the Airport Operations Program is to provide runway and grounds maintenance, snow removal, fire and medical emergency response, security and wildlife management services to the users of the Airport so they can travel safely.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,233	4,000	4,114	4,000
Charges for Services	509,616	454,927	455,737	393,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,792	4,000	3,000	4,000
Investment Income	0	3,000	3,000	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	690,892	667,127	670,712	683,477
Total Revenues	1,208,532	1,133,054	1,136,563	1,086,177
Expenditures				
Personnel	479,016	506,473	489,911	536,999
Supplies	64,331	66,250	58,394	63,575
Purchased Services	180,682	251,336	198,900	202,493
Community Prgms/Contributions	0	500	500	500
Financing Costs	4,081	4,081	4,281	4,281
Transfers Out	0	0	0	0
Capital Outlay	90,510	260,000	260,000	130,000
Miscellaneous (Extraordinary/Special)	1,000	0	0	0
Total Expenditures	819,620	1,088,640	1,011,986	937,848
Excess Revenues / (Net Cost to the County)	388,913	44,414	124,577	148,329
General Appropriation Required	0	0	0	0
Budget Variance	453,658	0	80,163	0



**620
Terminal Activity**

Purpose Statement

The purpose of the Terminal Activity is to provide a safe and efficient facility to serve enplaning and deplaning passengers so they can enjoy their travels.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	149,468	142,500	130,210	130,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,792	4,000	3,000	4,000
Investment Income	0	3,000	3,000	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	564,070	541,703	542,703	553,603
Total Revenues	717,329	691,203	678,913	689,103
Expenditures				
Personnel	102,340	115,192	116,354	124,336
Supplies	22,532	18,900	18,482	18,300
Purchased Services	71,318	87,180	72,408	66,484
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,081	4,081	4,281	4,281
Transfers Out	0	0	0	0
Capital Outlay	40,510	210,000	210,000	105,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	240,781	435,353	421,525	318,401
Excess Revenues / (Net Cost to the County)	476,548	255,850	257,388	370,702
General Appropriation Required	0	0	0	0
Budget Variance	101,793	0	1,538	0

Budget Changes

Proposed Change in Funding:	-0.30%. No significant change.
Proposed Change in FTEs:	0.08. Reallocation of time from other activities. Overall Airport Department increased 0.06 FTE from removing the intermittent worker and increasing a duty officer from 0.75 FTE to full time.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Daily Building Janitorial Cleanings
- Sidewalk Entryway Snow Removals
- Scheduled Preventative Maintenance Services

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of main sidewalks and entry ways targeted for snow removals cleared by opening of business day.	Result	New Measure	100%	100%	100%
Percentage of emergency building repair calls for service resolved within 24 hours.	Result	New Measure	95%	95%	95%



630
Runway and Grounds Activity

Purpose Statement

The purpose of the Runway and Grounds Activity is to provide grounds and paved surface maintenance services to the users of the Airport so they can have grounds and paved surfaces that are maintained in compliance with FAA requirements.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	4,233	4,000	4,114	4,000
Charges for Services	186,281	159,117	159,517	121,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	126,822	125,424	128,009	129,874
Total Revenues	317,336	288,541	291,640	255,074
Expenditures				
Personnel	115,221	111,031	125,872	109,959
Supplies	11,202	15,500	14,121	14,400
Purchased Services	37,540	71,360	55,547	60,362
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	50,000	50,000	50,000	15,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	213,963	247,891	245,540	199,721
Excess Revenues / (Net Cost to the County)	103,374	40,650	46,100	55,353
General Appropriation Required	0	0	0	0
Budget Variance	281,379	0	5,450	0

Budget Changes

Proposed Change in Funding:	-11.6%. Conservative budgeting of landing fees.
Proposed Change in FTEs:	-0.16. Reallocation of time to other activities. Overall Airport Department increased 0.06 FTE from removing the intermittent worker and increasing a duty officer from 0.75 FTE to full time.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Runway and Taxiway Repair and Maintenance Responses
- Maintenance of Painted Markings
- Sign Repairs/Installations
- Lighting Repairs/Installations
- Crack Sealings
- Paved Surface Repairs
- Pavement Patches

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percent of grounds and paved surfaces maintained in compliance with requirements.	Result	100%	100%	100%	100%
Percentage of paved surfaces inspected, repaired, seal coated, etc., as needed	Result	100%	100%	100%	100%



640
Snow Removal Activity

Purpose Statement

The purpose of the Snow Removal Activity is to provide snow removal and condition notification services to the users of the airport so they can have safe operating conditions on runways, taxis and ramps.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	50,699	88,514	44,517	86,672
Supplies	8,979	12,350	7,970	12,350
Purchased Services	16,267	30,745	19,949	19,310
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	5,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	75,945	131,609	72,436	123,332
Excess Revenues / (Net Cost to the County)	(75,945)	(131,609)	(72,436)	(123,332)
General Appropriation Required	75,945	131,609	72,436	123,332
Budget Variance	56,655	0	59,173	0

Budget Changes

Proposed Change in Funding:	There are no revenues specifically attributable to this activity.
Proposed Change in FTEs:	-0.03. Reallocation of time to other activities. Overall Airport Department increased 0.06 FTE from removing the intermittent worker and increasing a duty officer from 0.75 FTE to full time.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Snow Event Field Inspections
- Notice to Airman System (NOTAMS) Notices
- Land Side Snow Removal
- Airfield Snow Removal

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of the time the Airport is in compliance with the snow plan.	Result	98%	98%	98%	98%
Percentage of (or fewer) flights that are delayed or turned away due to snow issues.	Result	1.8%	2%	2%	2%

650

Aircraft Rescue Fire Fighting (ARFF) Activity

Purpose Statement

The purpose of the Aircraft Rescue Fire Fighting Activity (ARFF) is to provide emergency fire and medical response services to users of the Airport so they can receive a response to an airfield accident within three minutes or less.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	163,468	152,110	156,110	130,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	163,468	152,110	156,110	130,000
Expenditures				
Personnel	89,226	79,037	86,932	109,588
Supplies	11,065	9,700	9,621	8,725
Purchased Services	51,048	53,961	40,868	45,196
Community Prgms/Contributions	0	500	500	500
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	5,000
Miscellaneous (Extraordinary/Special)	1,000	0	0	0
Total Expenditures	152,340	143,198	137,921	169,009
Excess Revenues / (Net Cost to the County)	11,128	8,912	18,189	(39,009)
General Appropriation Required	0	0	0	39,009
Budget Variance	21,219	0	9,277	0

Budget Changes

Proposed Change in Funding:	-14.54%. Conservative budgeting of the Aircraft Rescue Fire Fighting surcharge directly related to landings.
Proposed Change in FTEs:	0.40. Reallocation of time from other activities. Overall Airport Department increased 0.06 FTE from removing the intermittent worker and increasing a duty officer from 0.75 FTE to full time.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Commercial Flight Aircraft Rescue Fire Fighting (ARFF) Coverages
- Emergency Rescue Fire Responses
- Emergency Response Training Classes
- Emergency Response Tabletop Exercises
- Triennial Drills (once every three years)

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percent of responses to airfield accidents within three minutes or less.	Result	100%	100%	100%	100%
Percent of ARFF employees maintaining 100% of their training and certification requirements.	Result	100%	100%	100%	100%

660

Wildlife Hazard Management Activity

Purpose Statement

The purpose of the Wildlife Hazard Management Activity is to provide wildlife hazard-mitigation services to users of the Airport so they can travel safe from hazards caused by wildlife.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	36,963	32,432	33,393	39,714
Supplies	2,107	3,100	4,100	3,600
Purchased Services	114	1,500	1,500	2,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	39,184	37,032	38,993	45,814
Excess Revenues / (Net Cost to the County)	(39,184)	(37,032)	(38,993)	(45,814)
General Appropriation Required	39,184	37,032	38,993	45,814
Budget Variance	(3,915)	0	(1,961)	0

Budget Changes

Proposed Change in Funding:	There are no revenues specifically attributable to this activity.
Proposed Change in FTEs:	0.08. Reallocation of time from other activities. Overall Airport Department increased 0.06 FTE from removing the intermittent worker and increasing a duty officer from 0.75 FTE to full time.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Wildlife Hazard Mitigation Responses
- Wildlife Management Plan
- Wildlife Management Plan Updates
- Wildlife Observations
- USDA Take Permit Updates
- Wildlife Management Training Sessions

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of flight arrivals and departures free from hazards caused by wildlife.	Result	99.7%	100%	100%	100%
Percentage of bird strikes reported to FAA within 24 hours of occurrence.	Result	100%	100%	100%	100%

670 Security Activity

Purpose Statement

The purpose of the Security Activity is to provide safety monitoring, maintenance and training services to all Airport employees and general aviation pilots so they can ensure the Airport provides a safe travel experience in compliance with FAA and Homeland Security requirements.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	10,400	1,200	9,900	12,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	10,400	1,200	9,900	12,000
Expenditures				
Personnel	84,568	80,267	82,843	66,730
Supplies	8,446	6,700	4,100	6,200
Purchased Services	4,395	6,590	8,628	8,641
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	97,408	93,557	95,571	81,571
Excess Revenues / (Net Cost to the County)	(87,008)	(92,357)	(85,671)	(69,571)
General Appropriation Required	87,008	92,357	85,671	69,571
Budget Variance	(3,473)	0	6,686	0

Budget Changes

Proposed Change in Funding:	900%. ID badge and fingerprinting fees were combined and increased to \$110 per badge to reflect costs of processing.
Proposed Change in FTEs:	-0.13. Reallocation of time to other activities. Overall Airport Department increased 0.06 FTE from removing the intermittent worker and increasing a duty officer from 0.75 FTE to full time.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Security Site Assessments
- Airport Security Plan
- Security Training Sessions
- Security Badges

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percent of time the Airport is in compliance with FAA and Homeland Security safety regulations.	Result	100%	100%	100%	100%
Percent of security employees maintaining 100% of their training and certification requirements.	Result	100%	100%	100%	100%



030
Airport Construction Program

Purpose Statement

The purpose of the Airport Construction Program is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,046,700	1,327,690	1,387,988	1,721,556
Charges for Services	125,301	130,000	100,000	100,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,325	1,156	700	350
Interfund Revenues	0	0	0	0
Transfers In	0	0	110,000	26,316
Other Financing Sources and Misc.	1,000,000	335,000	362,000	35,000
Total Revenues	3,174,325	1,793,846	1,960,688	1,883,222
Expenditures				
Personnel	0	0	0	0
Supplies	24	0	0	0
Purchased Services	464,854	150,500	139,833	498,656
Community Prgms/Contributions	0	0	0	0
Financing Costs	85,630	1,117,123	1,111,454	84,633
Transfers Out	0	0	0	0
Capital Outlay	2,073,565	1,311,861	1,292,800	1,351,011
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,624,074	2,579,484	2,544,087	1,934,300
Excess Revenues / (Net Cost to the County)	550,252	(785,638)	(583,399)	(51,078)
General Appropriation Required	0	785,638	583,399	51,078
Budget Variance	665,188	0	202,238	0



804
Airport Construction Activity

Purpose Statement

The purpose of the Airport Construction Activity is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,046,700	1,327,690	1,387,988	1,721,556
Charges for Services	125,301	130,000	100,000	100,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,325	1,156	700	350
Interfund Revenues	0	0	0	0
Transfers In	0	0	110,000	26,316
Other Financing Sources and Misc.	1,000,000	335,000	362,000	35,000
Total Revenues	3,174,325	1,793,846	1,960,688	1,883,222
Expenditures				
Personnel	0	0	0	0
Supplies	24	0	0	0
Purchased Services	464,854	150,500	139,833	498,656
Community Prgms/Contributions	0	0	0	0
Financing Costs	85,630	1,117,123	1,111,454	84,633
Transfers Out	0	0	0	0
Capital Outlay	2,073,565	1,311,861	1,292,800	1,351,011
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,624,074	2,579,484	2,544,087	1,934,300
Excess Revenues / (Net Cost to the County)	550,252	(785,638)	(583,399)	(51,078)
General Appropriation Required	0	785,638	583,399	51,078
Budget Variance	665,188	0	202,238	0

Budget Changes

Proposed Change in Funding:	4.98%
Proposed Change in FTEs:	No FTEs are allocated to this activity.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Identification and development of FAA eligible projects
- Project management of FAA funded construction projects

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of projects completed on time.	Result	New Measure	100%	100%	100%
Percentage of projects completed within allowable budgets.	Result	New Measure	100%	100%	100%
Percentage of projects in compliance with FAA regulations.	Result	New Measure	100%	100%	100%

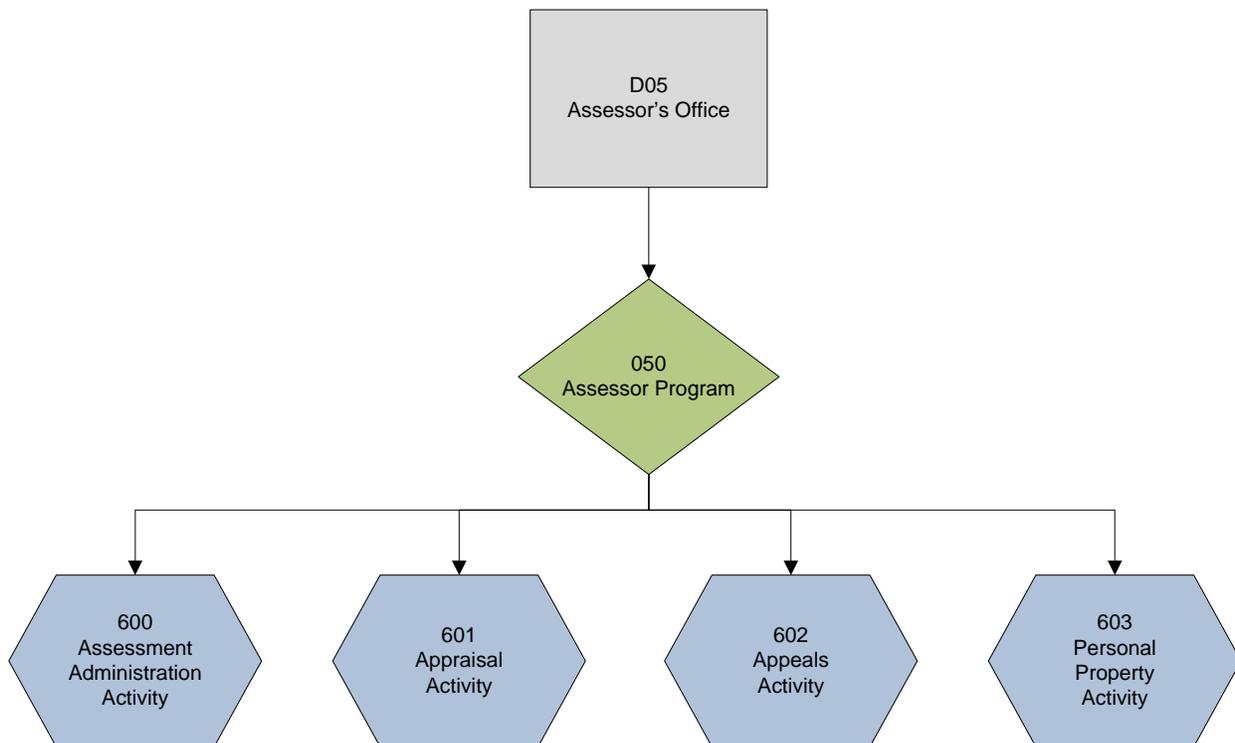
Mission Statement

The mission of the Assessor's Office is to accurately, fairly and equitably value all property in Gunnison County and to provide:

- The certification of values to school districts, municipalities, county government and service districts so they can establish budgets to fund public services;
- The tax warrant to the Gunnison County Treasurer so property tax bills can be delivered timely;
- The Abstract of Assessment to the State of Colorado so the administration and legislature can make informed decisions related to property taxation matters; and
- Accurate assessment and property ownership information to Gunnison County property owners so they understand and have confidence in the assessment process.

Elected Official

Kristy McFarland
221 N. Wisconsin Street, Ste. A
Gunnison, CO 81230
(970) 641-1085
assessor@gunnisoncounty.org



Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	13,685	10,000	12,000	12,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	13,685	10,000	12,000	12,000
Expenditures				
Personnel	646,696	708,894	704,063	716,356
Supplies	16,340	8,100	7,520	14,975
Purchased Services	123,402	138,319	139,354	139,186
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	786,438	855,313	850,937	870,517
Excess Revenues / (Net Cost to the County)	(772,752)	(845,313)	(838,937)	(858,517)
General Appropriation Required	772,752	845,313	838,937	858,517
Budget Variance	51,988	0	6,376	0

Department Resources Restated by Fund

Revenues				
General Fund	13,685	10,000	12,000	12,000
Total Revenues	13,685	10,000	12,000	12,000
Expenditures				
General Fund	786,438	855,313	850,937	870,517
Total Expenditures	786,438	855,313	850,937	870,517

050 Assessor Program

Purpose Statement

The purpose of the Assessor Program is to provide property discovery, listing, classification and valuation services to Gunnison County property owners and other interested parties so they can have the information they need to understand the property assessment process and be assured the process is fair and equitable.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	13,685	10,000	12,000	12,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	13,685	10,000	12,000	12,000
Expenditures				
Personnel	646,696	708,894	704,063	716,356
Supplies	16,340	8,100	7,520	14,975
Purchased Services	123,402	138,319	139,354	139,186
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	786,438	855,313	850,937	870,517
Excess Revenues / (Net Cost to the County)	(772,752)	(845,313)	(838,937)	(858,517)
General Appropriation Required	772,752	845,313	838,937	858,517
Budget Variance	51,988	0	6,376	0



600
Assessment Administration Activity

Purpose Statement

The purpose of the Assessment Administration Activity is to provide statutory deliverables, such as the Abstract, Certification, Tax Warrant, Notices of Valuation and Determination, etc.; maintain accurate parcel information, such as legal descriptions, mapping, districts, etc.; maintain accurate ownership information, such as owners of record, types of interest, mailing addresses, etc.; and maintain property exemption information, process abatements, provide data requests and general customer support for the County Treasurer, the State, taxing entities, real estate professionals and the public.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	13,685	10,000	12,000	12,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	13,685	10,000	12,000	12,000
Expenditures				
Personnel	211,568	246,097	229,940	248,309
Supplies	7,205	2,754	2,557	2,940
Purchased Services	39,396	46,010	44,673	45,756
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	258,168	294,861	277,170	297,005
Excess Revenues / (Net Cost to the County)	(244,483)	(284,861)	(265,170)	(285,005)
General Appropriation Required	244,483	284,861	265,170	285,005
Budget Variance	26,178	0	19,691	0

Budget Changes

Proposed Change in Funding:	20.00%
Proposed Change in FTEs:	0.15, although there is no overall change in FTEs in the Assessor's Office.
Proposed Change in Performance:	No significant change.
Other:	2013 is a reappraisal year

Core Services

- Title transfers
- Parcel listing and ownership information updates
- Customer service
- Data requests
- Reports: tax roll, abstract of assessment, certification of value
- Public communications
- Senior and disabled veteran exemptions
- Abatements

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of customers surveyed who report that the property, mapping and general assessment process information they received via personal contact with employees of the Assessor's Office met their needs.	Result	99.3%	95%	98.4%	99%
Percentage of administrative deadlines that are met, as defined by State statutes and internal benchmarks.	Result	92.5%	100%	92.7%	100%



**601
Appraisal Activity**

Purpose Statement

The purpose of the Appraisal Activity is to provide real property values on a fair and equitable basis for ad valorem taxation and to honor the taxpayers' rights and allow them meaningful input into the valuation process.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	269,819	287,495	298,100	315,904
Supplies	6,378	3,321	3,083	10,355
Purchased Services	58,809	63,057	66,330	70,389
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	335,006	353,873	367,513	396,648
Excess Revenues / (Net Cost to the County)	(335,006)	(353,873)	(367,513)	(396,648)
General Appropriation Required	335,006	353,873	367,513	396,648
Budget Variance	17,796	0	(13,640)	0

Budget Changes

Proposed Change in Funding:	There are no revenues specifically attributable to this activity.
Proposed Change in FTEs:	0.10, although there is no overall change in FTEs in the Assessor's Office.
Proposed Change in Performance:	No significant change.
Other:	2013 is a reappraisal year

Core Services

- Property valuations
- Field visits
- Sales confirmations
- Real property record creation and updates
- Statistical analysis
- Appraisal audit
- Building permit tracking
- Agricultural use determination
- Subdivision discounting
- Customer service

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of real property valuations that meet state requirements for timeliness.	Result	100%	100%	100%	100%
Percentage of property owners surveyed who requested information about the process by which their property valuation was determined who say they received the information they requested.	Result	96.8%	90%	94%	98%

602 Appeals Activity

Purpose Statement

The purpose of the Appeals Activity is to provide consultation services to property owners appealing their valuation so they can participate in an appeals process that is unintimidating, ensures accuracy and increases their understanding of and confidence in the process.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	101,779	119,308	118,981	85,824
Supplies	2,380	1,377	1,278	1,008
Purchased Services	16,997	19,952	19,339	13,955
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	121,156	140,637	139,598	100,787
Excess Revenues / (Net Cost to the County)	(121,156)	(140,637)	(139,598)	(100,787)
General Appropriation Required	121,156	140,637	139,598	100,787
Budget Variance	14,900	0	1,039	0

Budget Changes

Proposed Change in Funding:	There are no revenues specifically attributable to this activity.
Proposed Change in FTEs:	-0.50, although there is no overall change in FTEs in the Assessor's Office.
Proposed Change in Performance:	No significant change.
Other:	2013 is a reappraisal year

Core Services

- Customer service
- Valuation notices and determinations
- Appellant acknowledgement correspondence
- Appeal hearings and scheduling
- Appeal discovery field visits
- County Board of Equalization reports & presentations
- Board of Assessment Appeals reports & presentations
- Binding Arbitration reports & presentations
- District Court reports & presentations
- Appeal discovery property record updates

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of customers surveyed who participated in the appeals process say the office personnel were courteous and knowledgeable and their understanding of and confidence in the process was increased.	Result	93.3%	95%	98.5%	99%

603 Personal Property Activity

Purpose Statement

The purpose of the Personal Property Activity is to provide personal property values on a fair and equitable basis for ad valorem taxation and to honor the taxpayers' rights and allow them meaningful input into the valuation process.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	63,530	55,994	57,042	66,319
Supplies	377	648	602	672
Purchased Services	8,200	9,300	9,012	9,086
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	72,107	65,942	66,656	76,077
Excess Revenues / (Net Cost to the County)	(72,107)	(65,942)	(66,656)	(76,077)
General Appropriation Required	72,107	65,942	66,656	76,077
Budget Variance	(6,885)	0	(714)	0

Budget Changes

Proposed Change in Funding:	There are no revenues specifically attributable to this activity.
Proposed Change in FTEs:	0.25, although there is no overall change in FTEs in the Assessor's Office.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Personal property valuations
- Field visits
- Record updates and maintenance
- Produce declarations
- Customer service
- Valuation notices and determinations
- New business discovery

Key Performance Measures

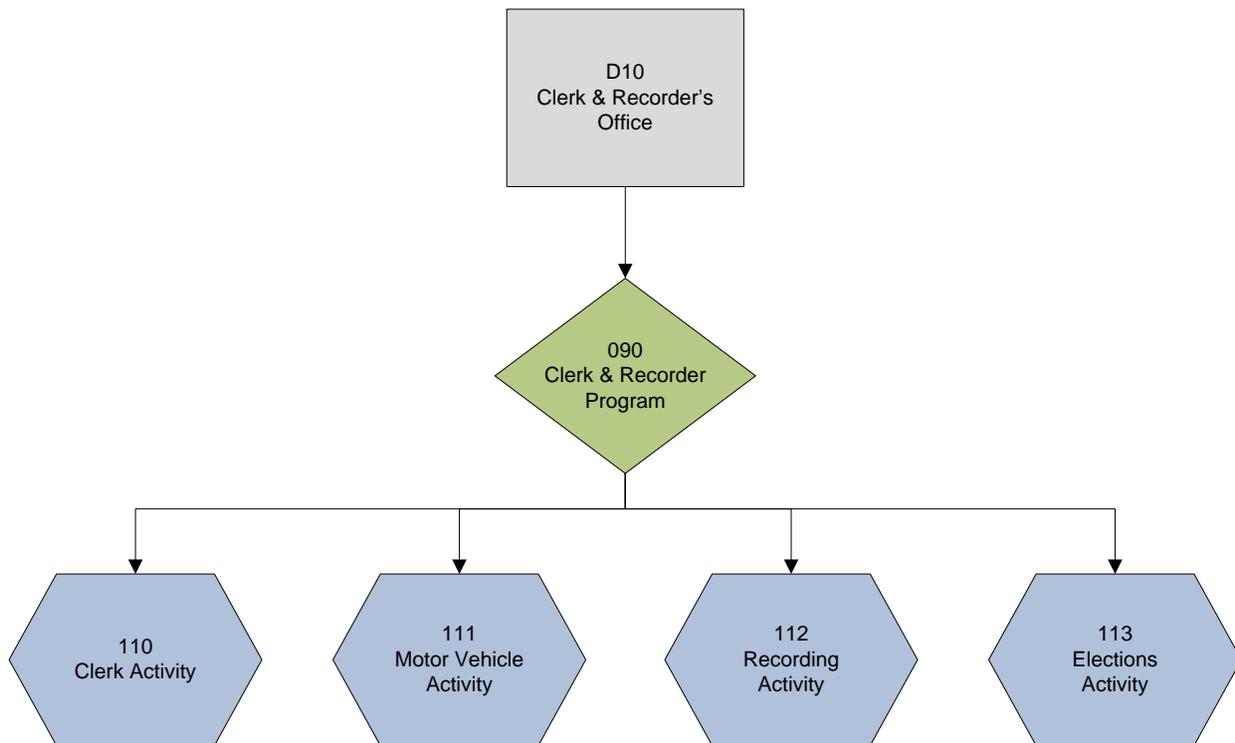
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of personal property evaluations meet Assessor's Office standards.	Result	85.8%	95%	88.5%	95%
Percentage of personal property owners surveyed who requested information about the process by which their property valuation was determined who say they received the information they requested.	Result	99.6%	95%	94.6%	97%

Mission Statement

The mission of the Gunnison County Clerk & Recorder's Office is to provide motor vehicle registration, document recording, licensing and election services to the citizens of the Gunnison County community so they can have their particular needs fulfilled in a timely, courteous and accurate manner.

Elected Official

Stella Dominguez
221 N. Wisconsin
Suite #C
Gunnison, CO 81230
(970) 641-1516
sdominguez@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	8,195	1,500	2,670	1,500
Intergovernmental	0	0	18,463	0
Charges for Services	350,486	282,601	318,502	288,935
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	771	500	500	500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	359,453	293,601	349,135	299,935
Expenditures				
Personnel	445,733	471,582	473,123	471,628
Supplies	39,936	73,700	87,858	43,425
Purchased Services	82,737	88,220	93,150	83,214
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	4,202	4,202	4,202
Transfers Out	0	0	0	0
Capital Outlay	4,264	0	18,463	0
Miscellaneous (Extraordinary/Special)	60	0	0	0
Total Expenditures	572,730	637,704	676,796	602,469
Excess Revenues / (Net Cost to the County)	(213,277)	(344,103)	(327,661)	(302,534)
General Appropriation Required	213,277	344,103	327,661	302,534
Budget Variance	89,021	0	16,442	0

Department Resources Restated by Fund

Revenues				
General Fund	359,453	293,601	349,135	299,935
Total Revenues	359,453	293,601	349,135	299,935
Expenditures				
General Fund	572,730	637,704	676,796	602,469
Total Expenditures	572,730	637,704	676,796	602,469



**090
Clerk & Recorder Program**

Purpose Statement

The purpose of the Clerk & Recorder Program is to provide motor vehicle registration, document recording, licensing and election services to the citizens of the Gunnison County community so they can have their particular needs fulfilled in a timely, courteous and accurate manner.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	8,195	1,500	2,670	1,500
Intergovernmental	0	0	18,463	0
Charges for Services	350,486	282,601	318,502	288,935
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	771	500	500	500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	359,453	293,601	349,135	299,935
Expenditures				
Personnel	445,733	471,582	473,123	471,628
Supplies	39,936	73,700	87,858	43,425
Purchased Services	82,737	88,220	93,150	83,214
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	4,202	4,202	4,202
Transfers Out	0	0	0	0
Capital Outlay	4,264	0	18,463	0
Miscellaneous (Extraordinary/Special)	60	0	0	0
Total Expenditures	572,730	637,704	676,796	602,469
Excess Revenues / (Net Cost to the County)	(213,277)	(344,103)	(327,661)	(302,534)
General Appropriation Required	213,277	344,103	327,661	302,534
Budget Variance	89,021	0	16,442	0



**110
Clerk Activity**

Purpose Statement

The purpose of the Clerk Activity is to provide consultation and licensing services to business owners in unincorporated areas of Gunnison County so they can have the information and tools they need to obtain their needed license(s).

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	8,195	1,500	2,670	1,500
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	8,195	1,500	2,670	1,500
Expenditures				
Personnel	39,508	40,096	40,323	28,478
Supplies	713	1,050	1,050	1,175
Purchased Services	2,798	4,117	4,097	4,112
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	60	0	0	0
Total Expenditures	43,079	45,263	45,470	33,765
Excess Revenues / (Net Cost to the County)	(34,884)	(43,763)	(42,800)	(32,265)
General Appropriation Required	34,884	43,763	42,800	32,265
Budget Variance	9,572	0	963	0

Budget Changes

Proposed Change in Funding:	0%
Proposed Change in FTEs:	-0.15.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Liquor tax consultations
- Sales tax consultations
- Business licensing consultations
- Liquor licenses
- Sales tax distributions

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of customers state that they received the information and tools needed to obtain their license(s).	Result	New Measure	100%	80%	80%
Percentage of customers state that they are "Satisfied" or better with the service they received from the Clerk Activity.	Result	80%	100%	100%	100%



111
Motor Vehicle Activity

Purpose Statement

The purpose of the Motor Vehicle Activity is to provide title, registration and license plate services to vehicle owners in Gunnison County so they can timely and accurately satisfy their requirements for licensing their vehicle(s).

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	398	135,000	140,000	140,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	398	144,000	149,000	149,000
Expenditures				
Personnel	168,024	181,542	182,265	191,488
Supplies	11,480	12,850	12,850	13,250
Purchased Services	5,939	4,318	4,318	5,160
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	185,442	198,710	199,433	209,898
Excess Revenues / (Net Cost to the County)	(185,045)	(54,710)	(50,433)	(60,898)
General Appropriation Required	185,045	54,710	50,433	60,898
Budget Variance	(145,414)	0	4,277	0

Budget Changes

Proposed Change in Funding:	3.47%.
Proposed Change in FTEs:	0.05
Proposed Change in Performance:	More time is taken to explain the steps necessary, especially for customers who call by phone.
Other:	Use of the online renewal interface is increasing.

Core Services

- Temporary License Plates
- Manufactured Home Titles
- Disabled License Plates & Placards
- Heavy Vehicle Equipment Registration & License Plates
- Name & Address Updates
- Motor Vehicle Titles
- Motor Vehicle Registrations

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of customers who timely and accurately satisfy their requirements for licensing their vehicles	Result	New Measure	80%	90%	90%
Percentage of customers state that they are satisfied or better with the service they received from Motor Vehicle	Result	New Measure	80%	85%	90%



**112
Recording Activity**

Purpose Statement

The purpose of the Recording Activity is to provide document recording services to the Gunnison County community so they can have their documents legally recorded in a timely and accurate manner.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	329,079	142,101	152,101	146,635
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	771	500	500	500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	329,850	142,601	152,601	147,135
Expenditures				
Personnel	92,742	77,956	77,838	79,374
Supplies	5,472	3,400	4,149	4,800
Purchased Services	40,897	37,144	31,635	37,231
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	4,202	4,202	4,202
Transfers Out	0	0	0	0
Capital Outlay	4,264	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	143,375	122,702	117,824	125,607
Excess Revenues / (Net Cost to the County)	186,475	19,899	34,777	21,528
General Appropriation Required	0	0	0	0
Budget Variance	197,907	0	14,878	0

Budget Changes

Proposed Change in Funding:	3.18%, due to subscriptions sold to access the new document management system remotely.
Proposed Change in FTEs:	-0.05
Proposed Change in Performance:	More time is taken to explain the steps necessary, especially for customers who call by phone.
Other:	

Core Services

- Marriage Licenses
- Recorded Document Images
- Surveyed Land Deposits
- County Commissioner Meeting Minutes
- Recorded Document Consultations

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of customers who have their documents legally recorded in a timely and accurate manner when all requirements have been met by the customer	Result	New Measure	100%	100%	100%
Percentage of customers state that they are satisfied or better with the service they received from the recording activity	Result	New Measure	80%	100%	100%



**113
Elections Activity**

Purpose Statement

The purpose of the Elections Activity is to provide registration and voting services to those who are eligible to vote in Gunnison County so they can successfully cast their ballot in a timely and accurate manner.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	18,463	0
Charges for Services	21,010	5,500	26,401	2,300
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	21,010	5,500	44,864	2,300
Expenditures				
Personnel	145,459	171,988	172,697	172,288
Supplies	22,271	56,400	69,809	24,200
Purchased Services	33,103	42,641	53,100	36,711
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	18,463	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	200,833	271,029	314,069	233,199
Excess Revenues / (Net Cost to the County)	(179,823)	(265,529)	(269,205)	(230,899)
General Appropriation Required	179,823	265,529	269,205	230,899
Budget Variance	26,956	0	(3,676)	0

Budget Changes

Proposed Change in Funding:	-58.18%. 2013 is not a major election year, so elections reimbursements will be minimal.
Proposed Change in FTEs:	-0.26. Overall Clerk & Recorder's Office FTEs decreased 0.41 as the Election Clerk required for even years is not needed.
Proposed Change in Performance:	No significant change.
Other:	Election night reporting for the whole state has been enacted. Ballots will be printed for military in the office.

Core Services

- Ballots
- Permanent Mail-In Vote Ballots
- Overseas/Military Ballots
- Voter Registration List
- Candidate Party and Voter Consultations
- Historical Election Results

Key Performance Measures

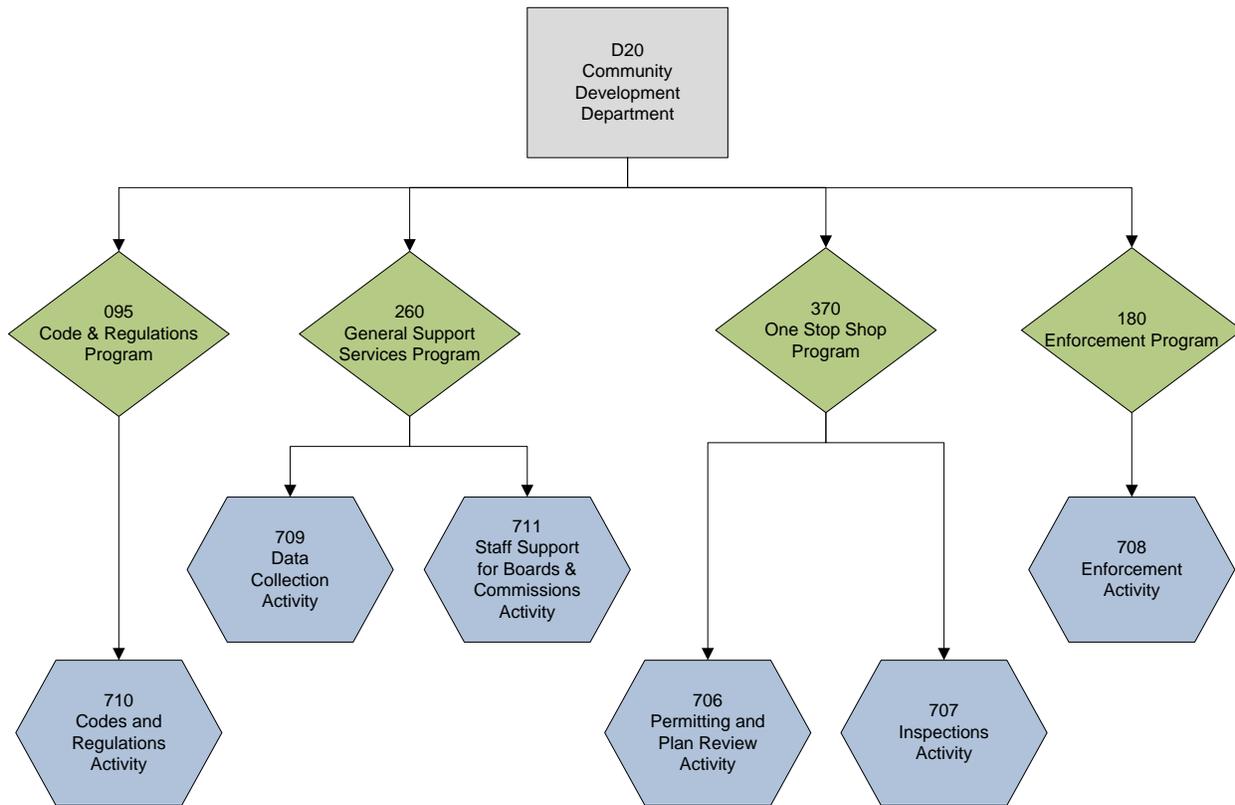
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of polling place voters are able to cast their ballots in 30 minutes or less	Result	New Measure	80%	80%	80%
Percentage of customers state that they are satisfied or better with the service they received from the election activity	Result	New Measure	80%	80%	80%

Mission Statement

The Mission of the Community Development Department is to provide land use, building and environmental health services to property owners, developers, and all community members so they can achieve a balance of economic development and environmental protection.

Department Director

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planning@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	8,195	1,500	2,670	1,500
Intergovernmental	0	0	18,463	0
Charges for Services	350,486	282,601	318,502	288,935
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	9,000	9,000	9,000
Investment Income	0	0	0	0
Interfund Revenues	771	500	500	500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	359,453	293,601	349,135	299,935
Expenditures				
Personnel	445,733	471,582	473,123	471,628
Supplies	39,936	73,700	87,858	43,425
Purchased Services	82,737	88,220	93,150	83,214
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	4,202	4,202	4,202
Transfers Out	0	0	0	0
Capital Outlay	4,264	0	18,463	0
Miscellaneous (Extraordinary/Special)	60	0	0	0
Total Expenditures	572,730	637,704	676,796	602,469
Excess Revenues / (Net Cost to the County)	(213,277)	(344,103)	(327,661)	(302,534)
General Appropriation Required	213,277	344,103	327,661	302,534
Budget Variance	89,021	0	16,442	0

Department Resources Restated by Fund

Revenues				
General Fund	359,453	293,601	349,135	299,935
Total Revenues	359,453	293,601	349,135	299,935
Expenditures				
General Fund	572,730	637,704	676,796	602,469
Total Expenditures	572,730	637,704	676,796	602,469



095
Code and Regulation Oversight Program

Purpose Statement

The purpose of the Code and Regulation Oversight Program is to maintain regulations that implement strategic results, policies and standards adopted by the Board of Commissioners so the community can promote and maintain its quality of life, economy, environment, and public health, safety and welfare.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	110	100	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	110	100	100
Expenditures				
Personnel	54,989	59,049	58,507	58,587
Supplies	585	350	190	125
Purchased Services	17,515	12,335	12,956	15,511
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	73,089	71,734	71,653	74,223
Excess Revenues / (Net Cost to the County)	(73,089)	(71,624)	(71,553)	(74,123)
General Appropriation Required	73,089	71,624	71,553	74,123
Budget Variance	2,511	0	71	0



710

Code and Regulation Oversight Activity

Purpose Statement

The purpose of the Code and Regulation Oversight Activity is to maintain regulations that implement strategic results, policies and standards adopted by the Board of Commissioners so the community can promote and maintain its quality of life, economy, environment, and public health, safety and welfare.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	110	100	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	110	100	100
Expenditures				
Personnel	54,989	59,049	58,507	58,587
Supplies	585	350	190	125
Purchased Services	17,515	12,335	12,956	15,511
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	73,089	71,734	71,653	74,223
Excess Revenues / (Net Cost to the County)	(73,089)	(71,624)	(71,553)	(74,123)
General Appropriation Required	73,089	71,624	71,553	74,123
Budget Variance	2,511	0	71	0



Budget Changes

Proposed Change in Funding:	-9.09%, although the change is insignificant.
Proposed Change in FTEs:	-0.01, reallocated to the Leadership and Communications Activity.
Proposed Change in Performance:	There is no significant change to this activity's performance.
Other:	

Core Services

- International Codes, as amended and adopted by Gunnison County:
 - International Building Code
 - International Residential Code
 - International Mechanical Code
 - International Fuel and Gas Code
 - International Energy Conservation Code
- Gunnison County Individual Sewage Disposal System Regulations
- Gunnison County Land Use Resolution
- Gunnison County Special Development Project Regulations
- Gunnison County Regulations for Oil and Gas Operations
- Gunnison County Temporary Oil and Gas Regulations
- Gold Basin Industrial Park Regulations
- Crested Butte South Special Area Regulations
- North Fork Valley Coal Regulations

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of codes and regulations adopted by the Board of County Commissioners that the department administers are current and appropriate to protect the public health, safety and environment.	Result	87.5%	90%	100%	90%



**180
Enforcement Program**

Purpose Statement

The purpose of the Enforcement Program is to provide enforcement services to the public so that it can be assured that development is constructed and maintained to protect public health, and safety in accordance with all codes and regulations adopted and amended by Gunnison County.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	69,396	74,332	72,512	75,538
Supplies	246	700	320	450
Purchased Services	11,468	8,814	7,699	9,290
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	81,110	83,846	80,531	85,278
Excess Revenues / (Net Cost to the County)	(81,110)	(83,846)	(80,531)	(85,278)
General Appropriation Required	81,110	83,846	80,531	85,278
Budget Variance	3,762	0	3,315	0



**708
Enforcement Activity**

Purpose Statement

The purpose of the Enforcement Activity is to provide enforcement and conflict resolution services to the public so that it can be assured that development is constructed and maintained to protect public health and safety in accordance with all codes and regulations adopted and amended by Gunnison County.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	69,396	74,332	72,512	75,538
Supplies	246	700	320	450
Purchased Services	11,468	8,814	7,699	9,290
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	81,110	83,846	80,531	85,278
Excess Revenues / (Net Cost to the County)	(81,110)	(83,846)	(80,531)	(85,278)
General Appropriation Required	81,110	83,846	80,531	85,278
Budget Variance	3,762	0	3,315	0



Budget Changes

Proposed Change in Funding:	There is no funding specifically attributable to this activity.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Though the number of violations that have resulted in Enforcement Team involvement has significantly decreased since the team was established and performance was measured in 2009, several have involved lengthy mediation between neighbors by the County, and/or pre-court action that has extended the time till successful resolution beyond the year-long target period.
Other:	

Core Services

- Coordination of County Enforcement Team meetings and record of actions
- Conflict resolution between/among neighbors regarding conflicting land uses
- Resolution of regulation violations that require County Enforcement Team action
- Code and regulation violation reports investigation services

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of reported County building, individual sewage disposal system and land use regulation violations that require Enforcement Team action will be resolved or referred to the court within one year of the date of Notice of Violation and/or Stop Order.	Result	20%	90%	20%	50%



260
General Support Services Program

Purpose Statement

The purpose of the General Support Services Program is to ensure an experienced, knowledgeable staff who can provide general information to the public and operational support to other governmental agencies and other County departments, elected and appointed volunteer commission and board members so that they have the necessary tools to perform their duties.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	684	0	150	150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	450	250	300
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	684	450	400	450
Expenditures				
Personnel	149,780	195,548	209,977	199,613
Supplies	2,631	3,920	2,460	2,800
Purchased Services	39,259	39,672	52,017	51,169
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	191,670	239,140	264,454	253,582
Excess Revenues / (Net Cost to the County)	(190,985)	(238,690)	(264,054)	(253,132)
General Appropriation Required	190,985	238,690	264,054	253,132
Budget Variance	1,567	0	(25,363)	0



709

Leadership and Communication Activity

Purpose Statement

The purpose of the Leadership and Communication Activity is to maintain a well-trained staff and to provide accurate, timely data and analysis to customers so they can make informed decisions and perform their jobs effectively.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	684	0	150	150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	450	250	300
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	684	450	400	450
Expenditures				
Personnel	149,780	103,680	101,115	106,204
Supplies	2,631	2,850	1,460	1,550
Purchased Services	39,259	28,252	42,745	40,913
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	191,670	134,782	145,320	148,667
Excess Revenues / (Net Cost to the County)	(190,985)	(134,332)	(144,920)	(148,217)
General Appropriation Required	190,985	134,332	144,920	148,217
Budget Variance	1,567	0	(10,588)	0



Budget Changes

Proposed Change in Funding:	No change.
Proposed Change in FTEs:	0.01, reallocated from the Codes & Regulations Oversight Activity.
Proposed Change in Performance:	None. The Department will maintain the standard of ensuring that at a minimum, all required recertifications are achieved.
Other:	

Core Services

- Lead for review and response to major projects of other entities (municipal annexations, federal EA/EIS-dependent projects, etc.)
- Digital and archival hard-copy database management and permit-tracking for Citizen Access
- Online regulations and application forms
- Professional employee training to maintain certification and currency in respective fields
- Environmental Health/Protection coordination with state Department of Public Health and Environment
- Building Permit data and other reports for U.S. Census Bureau
- Record-keeping, maintenance and issuance of floodplain studies
- Grants and funding development
- Research services regarding archived historic information

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of department employees required to maintain certification who maintain the required accreditation.	Result	100%	100%	100%	100%
Number of monthly Building Permit Reports posted on County Website	Output	12	12	12	12



711

Staff Support for Boards and Commissions Activity

Purpose Statement

The purpose of the Staff Support for Boards and Commissions Activity is to provide accurate timely materials, data and analysis to members of the Board of County Commissioners, Planning Commission, Environmental Health Board, Board of Adjustments and Board of Building Appeals so that they can effectively perform their duties.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	91,868	108,861	93,409
Supplies	0	1,070	1,000	1,250
Purchased Services	0	11,420	9,272	10,256
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	104,358	119,133	104,915
Excess Revenues / (Net Cost to the County)	0	(104,358)	(119,133)	(104,915)
General Appropriation Required	0	104,358	119,133	104,915
Budget Variance	0	0	(14,775)	0



Budget Changes

Proposed Change in Funding:	
Proposed Change in FTEs:	None.
Proposed Change in Performance:	The Department will meet or exceed current standards.
Other:	

Core Services

- Web site services (agendas, minutes and member information for boards and commissions administered by the department)
- Meeting organization and oversight, preparation and distribution of agendas and minutes (Planning Commission, Board of Adjustments, Environmental Health Board, public hearings and work sessions).
- Preparation of materials for meeting packets for Planning Commission, Board of Adjustments, Environmental Health Board and Board of Building Appeals, and of agenda item materials for BOCC.
- Training sessions for commission and board members
- Provision of operational guidelines for commissions and boards administered by the department

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of all meeting packets mailed to Planning Commission, Environmental Health Board, Board of Adjustments and Board of Appeals members no later than one week prior to a meeting.	Result	100%	90%	90%	85%
Percentage of all Planning Commission, Environmental Health Board, Board of Adjustments and Board of Appeals meeting minutes completed and ready for review and approval at their following meeting.	Result	100%	95%	96.7%	90%



370

One-Stop Shop Development Assistance Program

Purpose Statement

The purpose of the One-Stop Shop Development Assistance Program is to consolidate County land use permitting services in a single location to create an efficient development review process that results in sustainable and safe development.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	143,215	201,325	177,725	165,825
Intergovernmental	83,750	200,000	53,600	125,800
Charges for Services	68,751	4,575	32,700	27,225
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	295,716	405,900	264,025	318,850
Expenditures				
Personnel	289,449	259,872	254,930	266,139
Supplies	10,736	13,805	12,805	11,700
Purchased Services	187,365	266,627	143,755	196,817
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	487,551	540,304	411,490	474,656
Excess Revenues / (Net Cost to the County)	(191,835)	(134,404)	(147,465)	(155,806)
General Appropriation Required	191,835	134,404	147,465	155,806
Budget Variance	18,257	0	(13,061)	0



**706
Permitting Activity**

Purpose Statement

The purpose of the Permitting Activity is to provide information, permit review, facilitation and support services to applicants, the general public, Planning Commission, Board of Adjustments, Environmental Health Board and the County Board of Commissioners so they can be informed about and effectively participate in the County's land use permitting processes.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	143,215	201,325	177,725	165,825
Intergovernmental	83,750	200,000	43,600	65,800
Charges for Services	68,576	4,500	32,625	27,150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	295,541	405,825	253,950	258,775
Expenditures				
Personnel	230,977	199,882	195,438	204,595
Supplies	6,212	3,705	5,685	4,500
Purchased Services	167,675	242,425	115,634	114,750
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	404,864	446,012	316,757	323,845
Excess Revenues / (Net Cost to the County)	(109,323)	(40,187)	(62,807)	(65,070)
General Appropriation Required	109,323	40,187	62,807	65,070
Budget Variance	17,460	0	(22,621)	0

Budget Changes

Proposed Change in Funding:	-36.22. Severance taxes are used to offset costs related to oil & gas permitting and plan review. It is expected that \$134,200 less will be need in 2013 than in 2012. Additionally, the budget includes conservative permit fees, amounting to an overall reduction of revenue of \$147,050. The department has been proactive in adjusting fees to reduce the costs to County taxpayers for private development and permit fees from oil & gas activities are expected to increase of the long term.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Questions have been changed in the Department's Customer Satisfaction Survey to mirror language in the Biennial Citizen Survey and to obtain information that should assist in improving permitting processes, and in providing insight into dissatisfied respondents
Other:	

Core Services

- Permit application reviews
- Plan reviews to ensure compliance with codes and regulations
- Building project compliance consultations
- Coordination of plan and permit application reviews with Gunnison County Public Works and Wildlife Conservation Coordinator offices
- County Permit fee collections; third-party fee collections

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of customers who respond to the department's satisfaction survey who indicate that they believe that planning and permitting processes are efficient, fair and proactive,	Result	75.9%	80%	77.6%	65%
Percentage of customers who respond to the department's satisfaction survey who indicate that they believe that land use, planning and zoning services offered by Gunnison County are	Result	N/A (Question not asked on 2011 permittee survey)	N/A (Question added in July, 2012)	60%	65%



	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
good or excellent.					
Percentage of completed Building Permit applications processed within three weeks of receipt of a complete application.	Result	100%	100%	100%	90%
Percentage of all requests for Land Use Change Permit pre-application conferences and consultations from the public responded to within three working days of receipt of the request.	Result	100%	90%	100%	100%
Percentage of respondents to the biennial Citizen Survey who indicate that land use, planning and zoning services offered by Gunnison County are good or excellent.	Result	37%	37%	37%	50%



= This performance measure aligns directly with the Commissioners' Strategic Plan.



707
Inspections Activity

Purpose Statement

The purpose of the Inspections Activity is to provide inspection services to the public so that it can be assured that development is constructed and maintained to comply with applicable codes and regulations adopted and amended by Gunnison County.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	10,000	60,000
Charges for Services	175	75	75	75
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	175	75	10,075	60,075
Expenditures				
Personnel	58,472	59,990	59,492	61,544
Supplies	4,525	10,100	7,120	7,200
Purchased Services	19,690	24,203	28,121	82,067
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	82,686	94,293	94,733	150,811
Excess Revenues / (Net Cost to the County)	(82,511)	(94,218)	(84,658)	(90,736)
General Appropriation Required	82,511	94,218	84,658	90,736
Budget Variance	797	0	9,560	0



Budget Changes

Proposed Change in Funding:	80,000%, due to inclusion of severance taxes to offset purchased services costs associated with oil & gas inspections.
Proposed Change in FTEs:	No proposed changes in FTE's.
Proposed Change in Performance:	Change in hours from 24 to 48 in which building inspections are accomplished within receipt of request for inspection. The 48-hour window realistically allows for responses by 1 ½ building inspectors in a county this size where building sites are often distant from each and travel time can be significant.
Other:	

Core Services

- Building inspections
- Individual sewage disposal system inspections
- Oil and Gas Operations inspections
- Woodstove, sign, outdoor vending and special event inspections
- Assurance of compliance with applicable codes

Key Performance Measures

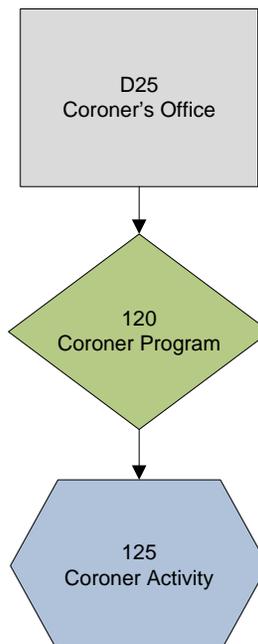
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of ISDS site, technical and final field inspections occurring within three days of the request from the applicant.	Result	100%	90%	100%	92%
Percentage of requests for building inspections to demonstrate compliance completed within 48 hours of receipt of request for inspection.	Result	100%	90%	100%	92%

Mission Statement

The mission of the Coroner's Office is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Elected Official

Frank Vader
221 N. Wisconsin Street, Suite E
PO Box 303
Gunnison, CO 81230
(970) 641-9213
fvader@gunnisoncounty.org



Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	9,986	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	9,986	0
Expenditures				
Personnel	45,588	47,207	47,438	47,807
Supplies	2,248	2,840	1,510	1,550
Purchased Services	9,234	10,405	10,797	11,570
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	9,986	0
Miscellaneous (Extraordinary/Special)	10,705	20,486	20,000	20,000
Total Expenditures	67,775	80,938	89,731	80,927
Excess Revenues / (Net Cost to the County)	(67,775)	(80,938)	(79,745)	(80,927)
General Appropriation Required	67,775	80,938	79,745	80,927
Budget Variance	12,549	0	1,193	0

Department Resources Restated by Fund

Revenues				
General Fund	0	0	9,986	0
Total Revenues	0	0	9,986	0
Expenditures				
General Fund	67,775	80,938	89,731	80,927
Total Expenditures	67,775	80,938	89,731	80,927

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Coroner Program

Purpose Statement

The purpose of the Coroner Program is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	9,986	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	9,986	0
Expenditures				
Personnel	45,588	47,207	47,438	47,807
Supplies	2,248	2,840	1,510	1,550
Purchased Services	9,234	10,405	10,797	11,570
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	9,986	0
Miscellaneous (Extraordinary/Special)	10,705	20,486	20,000	20,000
Total Expenditures	67,775	80,938	89,731	80,927
Excess Revenues / (Net Cost to the County)	(67,775)	(80,938)	(79,745)	(80,927)
General Appropriation Required	67,775	80,938	79,745	80,927
Budget Variance	12,549	0	1,193	0

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Coroner Activity

Purpose Statement

The purpose of the Coroner Activity is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	9,986	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	9,986	0
Expenditures				
Personnel	45,588	47,207	47,438	47,807
Supplies	2,248	2,840	1,510	1,550
Purchased Services	9,234	10,405	10,797	11,570
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	9,986	0
Miscellaneous (Extraordinary/Special)	10,705	20,486	20,000	20,000
Total Expenditures	67,775	80,938	89,731	80,927
Excess Revenues / (Net Cost to the County)	(67,775)	(80,938)	(79,745)	(80,927)
General Appropriation Required	67,775	80,938	79,745	80,927
Budget Variance	12,549	0	1,193	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Response time has improved due to the new morgue which has allowed supplies, vehicle and body storage to be co-located. The timeliness of death certificate filing is largely dependent on the requirement for toxicology results. There is a trend toward more overdose related deaths.
Other:	

Core Services

- Manner and Cause of Death Determinations
- Scene Investigation Reports
- Next-of-kin Notifications
- Positive Identifications
- Death Certificates
- Death Investigation Reports

Key Performance Measures

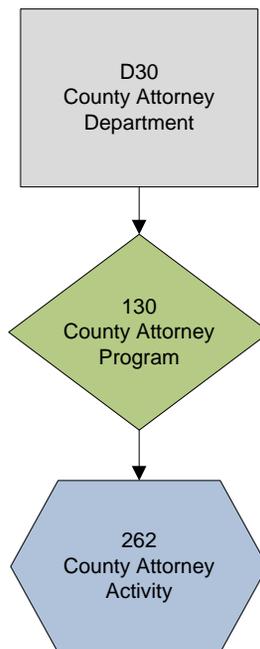
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of responses to the scene that are within 43 minutes or less.	Result	75%	85%	80%	85%
Percentage of death certificates filed within five days of death without the cause and manner of death as "pending".	Result	91%	95%	92%	92%

Mission Statement

The mission of the County Attorney's Office is to provide legal advice and counsel to the Board of County Commissioners (BOCC), other elected and appointed officials, commissions and departments so they can understand the full extent of their legal authorities, understand the limits of those authorities and act within those authorities.

Department Director

David Baumgarten
200 E. Virginia Avenue
Gunnison, CO 81230
(970) 641-5300
dbaumgarten@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	3,364	6,000	2,659	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,047	180	900	1,040
Interfund Revenues	0	0	0	0
Transfers In	119,518	100,100	97,000	98,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	123,929	106,280	100,559	99,640
Expenditures				
Personnel	492,520	487,096	478,324	504,654
Supplies	8,564	9,268	10,064	10,295
Purchased Services	85,759	83,245	81,304	69,111
Community Prgms/Contributions	0	0	0	0
Financing Costs	20	0	75	75
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	586,864	579,609	569,767	584,135
Excess Revenues / (Net Cost to the County)	(462,934)	(473,329)	(469,208)	(484,495)
General Appropriation Required	462,934	473,329	469,208	484,495
Budget Variance	18,267	0	4,121	0

Department Resources Restated by Fund

Revenues				
General Fund	123,929	106,280	100,559	99,640
Total Revenues	123,929	106,280	100,559	99,640
Expenditures				
General Fund	586,864	579,609	569,767	584,135
Total Expenditures	586,864	579,609	569,767	584,135



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County Attorney Program

Purpose Statement

The purpose of the County Attorney Program is to provide legal advice and counsel services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments so they can have accurate, complete and neutral advice consistent with the law and County policy.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	3,364	6,000	2,659	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,047	180	900	1,040
Interfund Revenues	0	0	0	0
Transfers In	119,518	100,100	97,000	98,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	123,929	106,280	100,559	99,640
Expenditures				
Personnel	492,520	487,096	478,324	504,654
Supplies	8,564	9,268	10,064	10,295
Purchased Services	85,759	83,245	81,304	69,111
Community Prgms/Contributions	0	0	0	0
Financing Costs	20	0	75	75
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	586,864	579,609	569,767	584,135
Excess Revenues / (Net Cost to the County)	(462,934)	(473,329)	(469,208)	(484,495)
General Appropriation Required	462,934	473,329	469,208	484,495
Budget Variance	18,267	0	4,121	0



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County Attorney Activity

Purpose Statement

The purpose of the County Attorney Activity is to provide legal advice and counsel services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments so they can have accurate, complete and neutral advice consistent with the law and County policy.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	3,364	6,000	2,659	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,047	180	900	1,040
Interfund Revenues	0	0	0	0
Transfers In	119,518	100,100	97,000	98,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	123,929	106,280	100,559	99,640
Expenditures				
Personnel	492,520	487,096	478,324	504,654
Supplies	8,564	9,268	10,064	10,295
Purchased Services	85,759	83,245	81,304	69,111
Community Prgms/Contributions	0	0	0	0
Financing Costs	20	0	75	75
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	586,864	579,609	569,767	584,135
Excess Revenues / (Net Cost to the County)	(462,934)	(473,329)	(469,208)	(484,495)
General Appropriation Required	462,934	473,329	469,208	484,495
Budget Variance	18,267	0	4,121	0



Budget Changes

Proposed Change in Funding:	-6.25% This office generally receives \$100,000 in revenues from Human Services. Human Services indicated that the allocation will only be \$89,000 which will result in decrease in revenues even though services remain at same level. Even though this is a factor, this office will budget for \$98,000 for planned provision of services. Also, this office no longer represents Gunnison Valley Health, therefore revenues for billable time was reduced by \$6,000.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Formal legal opinions (written and oral)
- Informal legal opinions (written and oral)
- Problem solving consultations
- Coalition building initiatives
- Joint policy advocacy initiatives (County Manager)
- Continuity of Service initiative

Key Performance Measures

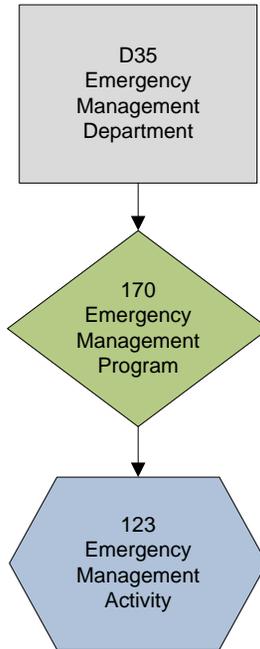
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of time that the County Attorney's Office advice takes into consideration all relevant Board policies and objectives.	Result	100%	100%	100%	100%
Percentage of contracts routed for attorney review that are reviewed and forwarded by the CAO to the County Manager's Office for Board or Manager signature within five working days of receipt.	Result	97.5%	99.2%	98.5%	99.2%

Mission Statement

The mission of the Emergency Management Department is to provide comprehensive emergency management program services to Gunnison County agencies, first responders and citizens so they have the necessary tools, information and assistance to develop and implement effective mitigation, preparedness, activities, and response and recovery plans.

Department Director

Scott Morrill
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Gunnison, CO 81230
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smorrill@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	59,967	60,797	121,690	65,420
Charges for Services	1,697	1,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	5,148
Other Financing Sources and Misc.	0	0	18	0
Total Revenues	61,664	61,797	123,708	72,568
Expenditures				
Personnel	80,089	87,539	85,429	88,960
Supplies	3,808	2,823	3,500	5,297
Purchased Services	46,664	55,871	114,504	59,504
Community Prgms/Contributions	0	0	100	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	5,148
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	130,561	146,233	203,533	158,909
Excess Revenues / (Net Cost to the County)	(68,897)	(84,437)	(79,825)	(86,341)
General Appropriation Required	68,897	84,437	79,825	86,341
Budget Variance	24,698	0	4,612	0

Department Resources Restated by Fund

Revenues				
General Fund	61,664	61,797	123,708	72,568
Total Revenues	61,664	61,797	123,708	72,568
Expenditures				
General Fund	130,561	146,233	203,533	158,909
Total Expenditures	130,561	146,233	203,533	158,909



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Emergency Management Program

Purpose Statement

The purpose of the Emergency Management Program is to provide equipment, training, preparation and planning services to first responders so they have the resources they need to manage incidents as identified in Needs and Risk Assessments.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	59,967	60,797	121,690	65,420
Charges for Services	1,697	1,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	5,148
Other Financing Sources and Misc.	0	0	18	0
Total Revenues	61,664	61,797	123,708	72,568
Expenditures				
Personnel	80,089	87,539	85,429	88,960
Supplies	3,808	2,823	3,500	5,297
Purchased Services	46,664	55,871	114,504	59,504
Community Prgms/Contributions	0	0	100	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	5,148
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	130,561	146,233	203,533	158,909
Excess Revenues / (Net Cost to the County)	(68,897)	(84,437)	(79,825)	(86,341)
General Appropriation Required	68,897	84,437	79,825	86,341
Budget Variance	24,698	0	4,612	0



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Emergency Management Activity

Purpose Statement

The purpose of the Emergency Management Activity is to provide funding opportunities for equipment, training, preparation and planning services to first responders so they have the resources they need to manage incidents as identified in Needs and Risk Assessments.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	59,967	60,797	121,690	65,420
Charges for Services	1,697	1,000	2,000	2,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	5,148
Other Financing Sources and Misc.	0	0	18	0
Total Revenues	61,664	61,797	123,708	72,568
Expenditures				
Personnel	80,089	87,539	85,429	88,960
Supplies	3,808	2,823	3,500	5,297
Purchased Services	46,664	55,871	114,504	59,504
Community Prgms/Contributions	0	0	100	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	5,148
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	130,561	146,233	203,533	158,909
Excess Revenues / (Net Cost to the County)	(68,897)	(84,437)	(79,825)	(86,341)
General Appropriation Required	68,897	84,437	79,825	86,341
Budget Variance	24,698	0	4,612	0



Budget Changes

Proposed Change in Funding:	17.43%, \$5,148 is planned as a Sales Tax transfer to purchase an emergency alert system. Other revenues are planned to increase as well.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	None.
Other:	

Core Services

- Emergency Operations Center (EOC) Administration/Oversight
- Emergency personnel and equipment procurement
- Emergency notifications
- Evacuation shelters
- Long-term operational plans
- Recovery cleanups
- Recovery coordinations
- Emergency State and Federal liaisons
- Committee facilitations

Key Performance Measures

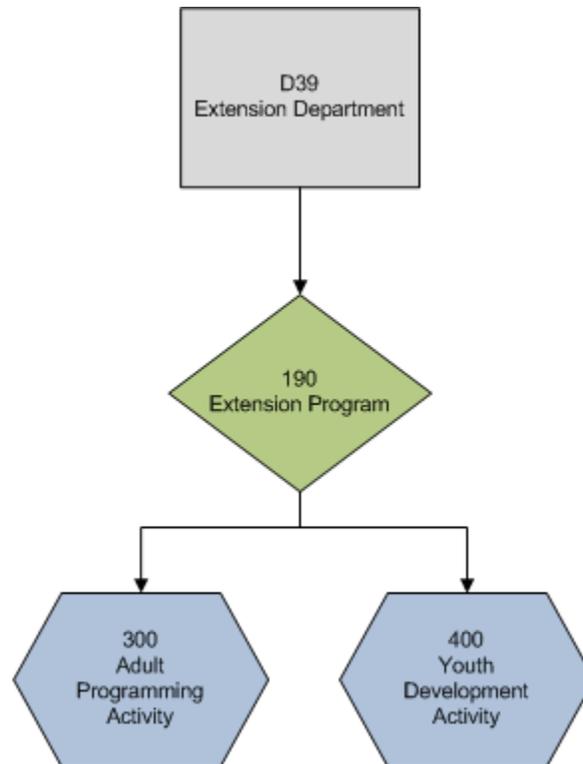
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of incidents where the equipment and training identified in needs and risk assessments are available.	Result	New Measure	80%	90%	90%
Percentage of instances where the community is notified of appropriate and pertinent information related to major incidents and/or threats within five minutes of the Emergency Operations Center (EOC) becoming aware of the situation.	Result	New Measure	90%	100%	90%

Mission Statement

The mission of the Colorado State University Extension Office is to provide education, youth development and community development services to the members of the Gunnison community so they can increase their application of research-based knowledge to better their quality of life.

Department Director

Eric McPhail
275 S. Spruce St.
Gunnison, CO 81230
(970) 641-1260
gunnison@mail.ext.colostate.edu





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	73,150	84,607	73,672	87,077
Supplies	5,588	5,950	7,400	6,529
Purchased Services	84,832	91,087	89,196	98,348
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	163,569	181,644	170,268	191,954
Excess Revenues / (Net Cost to the County)	(163,569)	(181,644)	(170,268)	(191,954)
General Appropriation Required	163,569	181,644	170,268	191,954
Budget Variance	20,081	0	11,377	0

Department Resources Restated by Fund

Revenues				
Total Revenues	0	0	0	0
Expenditures				
General Fund	163,569	181,644	170,268	191,954
Total Expenditures	163,569	181,644	170,268	191,954



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Extension Program

Purpose Statement

The purpose of the Extension Program is to provide education, youth development and community development services to the members of the Gunnison County community so they can increase their application of research-based knowledge to better their quality of life.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	73,150	84,607	73,672	87,077
Supplies	5,588	5,950	7,400	6,529
Purchased Services	84,832	91,087	89,196	98,348
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	163,569	181,644	170,268	191,954
Excess Revenues / (Net Cost to the County)	(163,569)	(181,644)	(170,268)	(191,954)
General Appropriation Required	163,569	181,644	170,268	191,954
Budget Variance	20,081	0	11,377	0



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Adult Programming Activity

Purpose Statement

The purpose of the Adult Programming Activity is to provide consultation, testing and information services to Gunnison County agricultural, horticultural, family and consumer customers so they can make immediate and long-term informed decisions about property management and their overall health and well being.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	52,139	55,104	48,055	35,255
Supplies	3,158	2,750	3,300	3,150
Purchased Services	18,422	19,747	19,148	23,231
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	73,719	77,601	70,503	61,636
Excess Revenues / (Net Cost to the County)	(73,719)	(77,601)	(70,503)	(61,636)
General Appropriation Required	73,719	77,601	70,503	61,636
Budget Variance	9,900	0	7,098	0

Budget Changes

Proposed Change in Funding:	None
Proposed Change in FTEs:	-0.35, reallocated to the Youth Development Activity.
Proposed Change in Performance:	There is no significant change.
Other:	

Core Services

- Consultations for hay testing, soil testing, community groups, land, livestock, garden, landscape, property management, general horticulture, weed control and wildlife control
- Agricultural and Horticultural Site Visits
- Testing analysis and results for hay, soil, water and radon
- University reviewed fact sheets
- Master Gardner training sessions
- Plant/insect/disease identifications
- Garden & landscape plans
- Training sessions for agricultural production, lawn and garden care, Master Gardner, property management, computer, health and nutrition, food safety, parenting and early childhood development, budgeting and financial
- Master Gardner Volunteer Management
- Cattle Appraisals

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of customers who report a gain of knowledge along with saved time, labor and/or money by the utilization of Extension services.	Result	100%	95%	98%	98%



400
Youth Development Activity

Purpose Statement

The purpose of the Youth Development Activity is to provide training, activity and skill development services to Gunnison County youth and volunteers so they can develop leadership, citizenship and life skills.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	21,010	29,503	25,617	51,822
Supplies	2,430	3,200	4,100	3,379
Purchased Services	66,410	71,340	70,048	75,117
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	89,850	104,043	99,765	130,318
Excess Revenues / (Net Cost to the County)	(89,850)	(104,043)	(99,765)	(130,318)
General Appropriation Required	89,850	104,043	99,765	130,318
Budget Variance	10,181	0	4,279	0

Budget Changes

Proposed Change in Funding:	None
Proposed Change in FTEs:	0.35, reallocated from the Adult Programming Activity.
Proposed Change in Performance:	There is no significant change.
Other:	

Core Services

- Volunteer leadership trainings and consultations
- Community service coordination
- 4-H meetings and fundraisers
- Youth development activity sessions
- Recruitment events
- Youth development reports
- Youth livestock events
- Youth camps
- Monthly newsletters
- Chaperone and transportation services

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of eligible youth who participate in Extension programs.	Result	8.6%	10%	9.5%	10%

Mission Statement

The mission of the Facilities and Grounds Department is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Department Director

John Cattles
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Gunnison, CO 81230
(970) 641-8560
jcattles@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	28,985	30,714	31,078
Charges for Services	0	0	325	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	14,529	4,775
Other Financing Sources and Misc.	84	65,906	65,896	76,046
Total Revenues	84	94,891	111,464	111,999
Expenditures				
Personnel	229,175	242,421	240,751	247,494
Supplies	35,491	51,155	26,500	51,865
Purchased Services	276,149	475,148	364,541	490,646
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	0	0	0	0
Capital Outlay	1,082	17,387	31,939	4,775
Miscellaneous (Extraordinary/Special)	0	250	0	250
Total Expenditures	558,208	802,672	680,042	811,341
Excess Revenues / (Net Cost to the County)	(558,124)	(707,781)	(568,578)	(699,342)
General Appropriation Required	558,124	707,781	568,578	699,342
Budget Variance	96,205	0	139,203	0

Department Resources Restated by Fund

Revenues				
General Fund	84	94,891	111,464	111,999
Total Revenues	84	94,891	111,464	111,999
Expenditures				
General Fund	558,208	802,672	680,042	811,341
Total Expenditures	558,208	802,672	680,042	811,341



**200
Facilities and Grounds Program**

Purpose Statement

The purpose of the Facilities and Grounds Program is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	28,985	30,714	31,078
Charges for Services	0	0	325	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	14,529	4,775
Other Financing Sources and Misc.	84	65,906	65,896	76,046
Total Revenues	84	94,891	111,464	111,999
Expenditures				
Personnel	229,175	242,421	240,751	247,494
Supplies	35,491	51,155	26,500	51,865
Purchased Services	276,149	475,148	364,541	490,646
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	0	0	0	0
Capital Outlay	1,082	17,387	31,939	4,775
Miscellaneous (Extraordinary/Special)	0	250	0	250
Total Expenditures	558,208	802,672	680,042	811,341
Excess Revenues / (Net Cost to the County)	(558,124)	(707,781)	(568,578)	(699,342)
General Appropriation Required	558,124	707,781	568,578	699,342
Budget Variance	96,205	0	139,203	0



386
Facilities and Grounds Activity

Purpose Statement

The purpose of the Facilities and Grounds Activity is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	28,985	30,714	31,078
Charges for Services	0	0	325	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	14,529	4,775
Other Financing Sources and Misc.	84	65,906	65,896	76,046
Total Revenues	84	94,891	111,464	111,999
Expenditures				
Personnel	229,175	242,421	240,751	247,494
Supplies	35,491	51,155	26,500	51,865
Purchased Services	276,149	475,148	364,541	490,646
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	0	0	0	0
Capital Outlay	1,082	17,387	31,939	4,775
Miscellaneous (Extraordinary/Special)	0	250	0	250
Total Expenditures	558,208	802,672	680,042	811,341
Excess Revenues / (Net Cost to the County)	(558,124)	(707,781)	(568,578)	(699,342)
General Appropriation Required	558,124	707,781	568,578	699,342
Budget Variance	96,205	0	139,203	0



Budget Changes

Proposed Change in Funding:	18.03%. Rental revenues in various county facilities will increase. Sales Tax for \$4,775 is planned to offset the costs of installing a vestibule in the Gunnison Library.
Proposed Change in FTEs:	-0.05 due to relocation of Finance clerical support to the Finance Program.
Proposed Change in Performance	We have had only three emergency building repairs requested and were only able to resolve two repairs within 24 hours.
Other:	Facilities and Grounds took over maintenance for the new Public Safety Center.

Core Services

- Carpet Installations
- Daily Building Janitorial Cleanings
- Constructions
- Main Sidewalk Entryway Snow Removals
- Equipment Inspections
- New Structures
- Building Improvements and Non-Emergency Repairs
- Scheduled Preventative Maintenance Services
- Mowing and Other Grounds Upkeep Services

Key Performance Measures

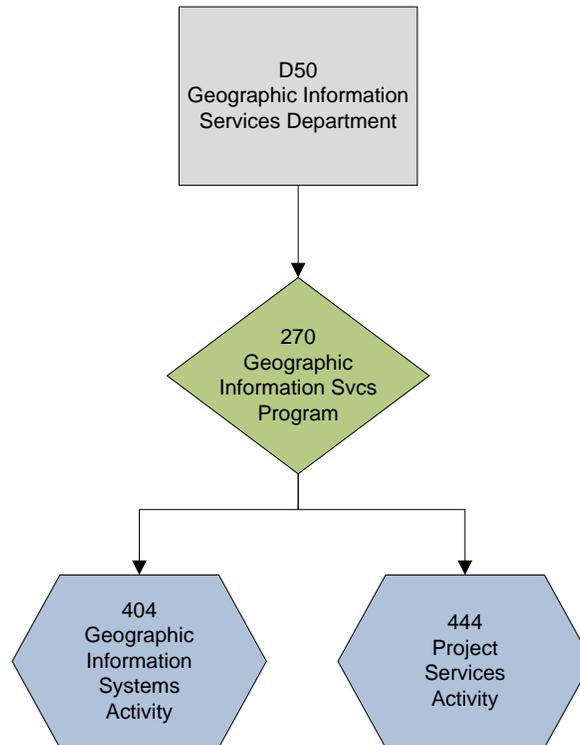
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of main sidewalks and entry ways targeted for snow removals that are cleared by opening of business day.	Result	100%	95%	100%	95%
Percentage of emergency building repair calls for service that are resolved within 24 hours.	Result	100%	80%	75%	80%

Mission Statement

The mission of the Geographic Information Services Department is to provide geographic data and special project services to the public, other County departments and government entities so they can make informed decisions and have tools for preserving quality of life.

Department Director

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Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,016	2,000	700	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	195,795	190,483	190,483	179,383
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	196,811	192,483	191,183	180,383
Expenditures				
Personnel	209,760	232,290	191,224	185,854
Supplies	3,600	11,682	8,880	12,880
Purchased Services	36,626	53,257	45,124	53,157
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	14,033	8,220	8,220	8,220
Capital Outlay	4,546	1,500	35,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	268,565	306,949	288,448	260,111
Excess Revenues / (Net Cost to the County)	(71,754)	(114,466)	(97,265)	(79,728)
General Appropriation Required	71,754	114,466	97,265	79,728
Budget Variance	42,094	0	17,201	0

Department Resources Restated by Fund

Revenues				
ISF-II	196,811	192,483	191,183	180,383
Total Revenues	196,811	192,483	191,183	180,383
Expenditures				
General Fund	96,144	114,466	96,328	79,440
ISF-II	172,421	192,483	192,120	180,671
Total Expenditures	268,565	306,949	288,448	260,111



270

Geographical Information Services Program

Purpose Statement

The purpose of the Geographical Information Services program is to provide mapping and special project services to the public, other County departments and government entities so they can receive current and accurate geographic data.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,016	2,000	700	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	195,795	190,483	190,483	179,383
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	196,811	192,483	191,183	180,383
Expenditures				
Personnel	209,760	232,290	191,224	185,854
Supplies	3,600	11,682	8,880	12,880
Purchased Services	36,626	53,257	45,124	53,157
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	14,033	8,220	8,220	8,220
Capital Outlay	4,546	1,500	35,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	268,565	306,949	288,448	260,111
Excess Revenues / (Net Cost to the County)	(71,754)	(114,466)	(97,265)	(79,728)
General Appropriation Required	71,754	114,466	97,265	79,728
Budget Variance	42,094	0	17,201	0



404

Geographical Information Systems Activity

Purpose Statement

The purpose of the Geographical Information Systems Activity is to provide maps and digital spatial information services to the public, other County departments and governmental entities so they can receive current and accurate geographic data.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,016	2,000	700	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	195,795	190,483	190,483	179,383
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	196,811	192,483	191,183	180,383
Expenditures				
Personnel	132,140	147,508	116,605	135,559
Supplies	2,543	10,482	7,680	11,680
Purchased Services	19,159	24,773	24,615	25,212
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	14,033	8,220	8,220	8,220
Capital Outlay	4,546	1,500	35,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	172,421	192,483	192,120	180,671
Excess Revenues / (Net Cost to the County)	24,390	0	(937)	(288)
General Appropriation Required	0	0	937	288
Budget Variance	24,390	0	(937)	0



Budget Changes

Proposed Change in Funding:	-6.29%. Mapping fees were reduced because of the elimination of a position. The interactive mapping site has reduced the flow of customers to the office, resulting in a reduction in map sales. However, this change has greatly increased public access to GIS information.
Proposed Change in FTEs:	-0.39. The GIS Department eliminated a 0.80 FTE position.
Proposed Change in Performance:	None.
Other:	In the last budget cycle, there was significant parcel accuracy improvements in the Waunita and Ohio Creek areas and significant improvements to the address and road layers for the E911 System.

Core Services

- Geographic data creation and collection – parcels, addresses, roads, aerials, etc.
- Website data services – interactive web map, PDF maps, GIS datasets
- Printed maps – large format plotter, mapbooks, etc.
- Specific Mapping Solutions – utility & weed map applications, desktop mapping applications for employees, etc.
- Geographic data analysis
- Global Positioning System (GPS) data collection

Key Performance Measures

	Measure Type	2011 Actual	2011 Budget	2012 Projected	2013 Budget
Percentage of E911 Addressing Changes and/or Additions Updated Within Two Days.	Result	99%	80%	74.7%	90%
Percentage of Parcels Current with Assessor's Office Database.	Result	99.9%	100%	99.7%	100%



**444
Project Services Activity**

Purpose Statement

The purpose of the Project Services activity is to provide services related to land conservation, E911 addressing, land use data analysis, project coordination and graphic design services to the public, other County departments, and governmental entities so they can be assured sufficient private lands are conserved in Gunnison County to protect the existing quality of life and to ensure addressing functions properly within the E911 System.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	77,620	84,782	74,619	50,295
Supplies	1,057	1,200	1,200	1,200
Purchased Services	17,466	28,484	20,509	27,945
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	96,144	114,466	96,328	79,440
Excess Revenues / (Net Cost to the County)	(96,144)	(114,466)	(96,328)	(79,440)
General Appropriation Required	96,144	114,466	96,328	79,440
Budget Variance	17,704	0	18,138	0

Budget Changes

Proposed Change in Funding:	This activity receives no specific funding.
Proposed Change in FTEs:	-0.41. The GIS Department eliminated a 0.80 FTE position.
Proposed Change in Performance:	None.
Other:	Two notable accomplishments in the last budget cycle: the Gunnison Sage-grouse Habitat Model and the Gunnison County 2012 Land Use Analysis.

Core Services

- Land Conservation Services - Land Preservation Board, Residential Density Transfer Program, Ranchland Initiative
- E 911 Address Management Services - Master Street Addressing Guide Coordination, Address Management, Regional Coordination
- Land Use Planning Data Analysis - Gunnison Sage-grouse, Development/economic, Community Indicators, Federal projects, Long Range Plans
- Project Coordination Services – Energy, Census, Site Plans, Local Government Approval
- Graphic Design - Technical Drawing, Posters, Signs

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
 Number of new acres of private land conserved annually in Gunnison County.	Output	1,178	2,125	1,072	1,500



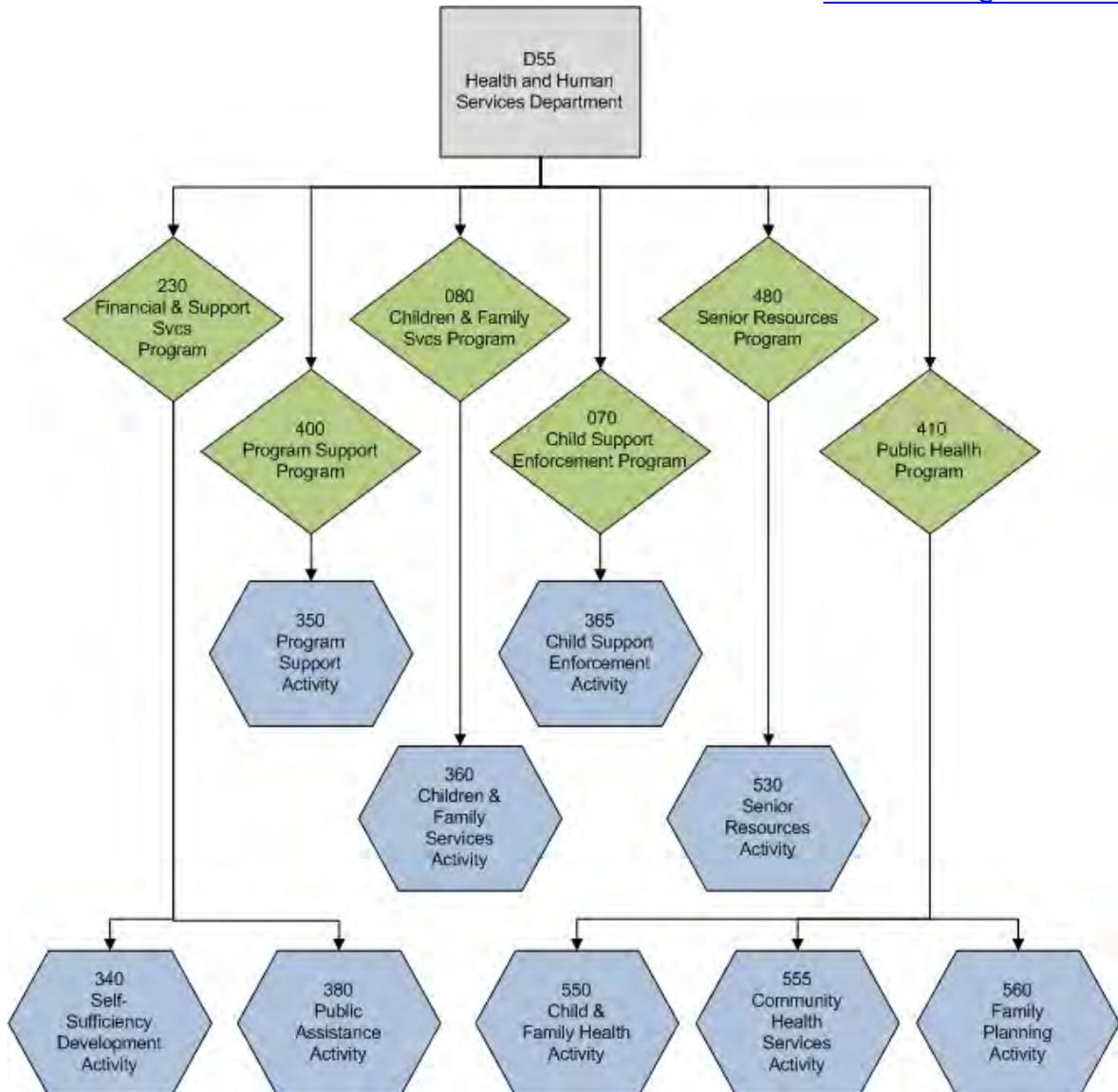
= This performance measure aligns directly with the Commissioners' Strategic Plan.

Mission Statement

The mission of the Gunnison County Department of Health and Human Services (DHHS) is to provide prevention, protection, advocacy and support services to Gunnison and Hinsdale County-area individuals and families across the life spectrum so they can have an improved quality of life.

Department Director

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 (970) 641-3244 – Human Services
Renee.brown@state.co.us





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	293,979	269,483	269,115	269,483
Licenses and Permits	0	0	0	0
Intergovernmental	3,836,154	3,638,845	3,824,176	3,960,443
Charges for Services	90,677	89,140	84,913	80,840
Contributions and Other Grants	251,927	133,675	144,672	169,316
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	93,749	155,369	155,369	162,946
Other Financing Sources and Misc.	8,961	16,234	4,734	10,840
Total Revenues	4,575,447	4,302,745	4,482,979	4,653,868
Expenditures				
Personnel	1,668,405	1,650,329	1,555,873	1,695,740
Supplies	132,726	124,475	139,840	191,578
Purchased Services	532,583	442,558	457,175	492,537
Community Prgms/Contributions	2,070,524	1,984,922	2,237,535	2,221,016
Financing Costs	0	0	0	0
Transfers Out	165,881	178,617	175,517	181,881
Capital Outlay	0	0	5,720	0
Miscellaneous (Extraordinary/Special)	0	0	(15,610)	0
Total Expenditures	4,570,120	4,380,901	4,556,051	4,782,752
Excess Revenues / (Net Cost to the County)	5,327	(78,156)	(73,072)	(128,884)
General Appropriation Required	0	78,156	73,072	128,884
Budget Variance	41,545	0	5,084	0

Department Resources Restated by Fund

Revenues				
General Fund	582,852	544,407	513,107	487,859
Human Services Fund	3,507,387	3,367,781	3,534,236	3,636,353
Public Health Agency Fund	485,207	390,558	435,636	529,656
Total Revenues	4,575,447	4,302,745	4,482,979	4,653,868
Expenditures				
General Fund	664,148	634,116	598,807	578,642
Human Services Fund	3,419,830	3,348,540	3,519,955	3,657,421
Public Health Agency Fund	486,142	398,245	437,289	546,689
Total Expenditures	4,570,120	4,380,901	4,556,051	4,782,752



230
Financial & Support Services Program

Purpose Statement

The purpose of the Financial and Support Services Program is to provide life skills evaluation and training, direct assistance such as public medical insurance, financial assistance, employment activities, budgeting, nutrition and other basic services so families can achieve stability.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,865,890	1,834,566	2,074,338	2,092,846
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	6,500	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,377	1,000	0	0
Total Revenues	1,867,267	1,835,566	2,080,838	2,092,846
Expenditures				
Personnel	71,806	73,502	62,506	50,687
Supplies	3,349	415	1,471	0
Purchased Services	81,956	96,194	106,181	110,222
Community Prgms/Contributions	1,683,986	1,641,585	1,891,308	1,922,395
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	61,823	48,000	48,300	48,992
Total Expenditures	1,902,921	1,859,696	2,109,766	2,132,296
Excess Revenues / (Net Cost to the County)	(35,654)	(24,130)	(28,928)	(39,450)
General Appropriation Required	35,654	24,130	28,928	39,450
Budget Variance	1,796	0	(4,798)	0



340

Self-Sufficiency Development Activity

Purpose Statement

The purpose of the Self-Sufficiency Development Activity is to provide employment and life skills assessment, planning and training as well as case management and referral services to families so they can have access to financial benefits and programs that promote family stability.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	157,009	186,347	189,212	193,932
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	157,009	186,347	189,212	193,932
Expenditures				
Personnel	44,732	62,529	53,640	48,185
Supplies	0	0	0	0
Purchased Services	13,620	23,500	20,480	20,500
Community Prgms/Contributions	80,251	83,000	103,106	115,395
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	53,072	42,000	42,000	44,402
Total Expenditures	191,675	211,029	219,226	228,482
Excess Revenues / (Net Cost to the County)	(34,666)	(24,682)	(30,014)	(34,550)
General Appropriation Required	34,666	24,682	30,014	34,550
Budget Variance	(2,566)	0	(5,332)	0



Budget Changes

Proposed Change in Funding:	4.07%
Proposed Change in FTEs:	None.
Proposed Change in Performance:	The performance measure will be revised to measure individuals' success in moving from the Colorado Works self-sufficiency program into a work situation.
Other:	

Core Services

- Orientation Sessions
- Individual Responsibility Contracts
- Financial Plans
- Education and Job Preparation classes
- Family Preservation Services
- Client Assessments
- Case Management Services
- Financial Assistance Determinations
- Program, Referrals, and Funding Collaborations
- Fraud and Recovery Investigations

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of clients who are engaged in work-participation activities.	Result	4.4%	50%	2.9%	5%



**380
Public Assistance Activity**

Purpose Statement

The purpose of the Public Assistance Activity is to provide eligibility determination services to qualified Gunnison and Hinsdale County residents so they can have timely access to food, public medical insurance, financial benefits and programs.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,708,881	1,648,219	1,885,126	1,898,914
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	6,500	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,377	1,000	0	0
Total Revenues	1,710,258	1,649,219	1,891,626	1,898,914
Expenditures				
Personnel	27,074	10,973	8,866	2,502
Supplies	3,349	415	1,471	0
Purchased Services	68,336	72,694	85,701	89,722
Community Prgms/Contributions	1,603,736	1,558,585	1,788,202	1,807,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	8,751	6,000	6,300	4,590
Total Expenditures	1,711,246	1,648,667	1,890,540	1,903,814
Excess Revenues / (Net Cost to the County)	(987)	552	1,086	(4,900)
General Appropriation Required	987	0	0	4,900
Budget Variance	4,363	0	534	0



Budget Changes

Proposed Change in Funding:	15.14%
Proposed Change in FTEs:	-0.26
Proposed Change in Performance:	At least 95% of the Medicaid applications will be processed timely. A new result measure was added regarding the percentage of individuals with health insurance.
Other:	

Core Services

- Financial Assistance applications and Determination
- Supplemental Nutrition Assistance Program Services
- Energy Assistance Applications
- Emergency Funding Assistance Evaluations for housing, food, child care, medical services
- Risk Assessments
- Fraud and Recovery Investigations
- Case Management Activities
- Collaborations (domestic violence, health, child welfare, behavioral health)
- Referrals

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of Supplemental Nutrition Assistance Program (SNAP) applications that are processed within 30 days, as determined by State-mandated department self audits.	Result	92.1%	95%	96.5%	95%
Percentage of Family Medicaid applications that are processed within 45 days, as determined by State-mandated department self audits.	Result	100%	90%	95%	95%
Percentage of Gunnison and Hinsdale residents who have health insurance coverage (public and private).	Result	New Measure	80%	79.5%	80%



**400
Program Support Program**

Purpose Statement

The purpose of the Program Support Program is to provide information, referral and operational support to individuals and families so they can access health and human service programs.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	293,979	269,483	269,115	269,483
Licenses and Permits	0	0	0	0
Intergovernmental	455,219	468,730	414,755	460,650
Charges for Services	11,112	10,000	10,000	13,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	93,749	155,369	155,369	162,946
Other Financing Sources and Misc.	754	1,500	0	1,500
Total Revenues	854,813	905,082	849,239	907,579
Expenditures				
Personnel	588,108	595,455	536,920	611,337
Supplies	22,149	16,679	14,012	14,833
Purchased Services	153,737	135,552	145,197	141,508
Community Prgms/Contributions	96,913	119,800	111,641	110,088
Financing Costs	0	0	0	0
Transfers Out	46,954	78,517	78,517	83,881
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	(279,308)	(250,100)	(241,910)	(249,192)
Total Expenditures	628,553	695,903	644,377	712,455
Excess Revenues / (Net Cost to the County)	226,260	209,179	204,862	195,124
General Appropriation Required	0	0	0	0
Budget Variance	(20,224)	0	(4,317)	0



350
Program Support Activity

Purpose Statement

The purpose of the Program Support Activity is to provide information, referral and operational support to individuals and families so they can access health and human service programs.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	293,979	269,483	269,115	269,483
Licenses and Permits	0	0	0	0
Intergovernmental	455,219	468,730	414,755	460,650
Charges for Services	11,112	10,000	10,000	13,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	93,749	155,369	155,369	162,946
Other Financing Sources and Misc.	754	1,500	0	1,500
Total Revenues	854,813	905,082	849,239	907,579
Expenditures				
Personnel	588,108	595,455	536,920	611,337
Supplies	22,149	16,679	14,012	14,833
Purchased Services	153,737	135,552	145,197	141,508
Community Prgms/Contributions	96,913	119,800	111,641	110,088
Financing Costs	0	0	0	0
Transfers Out	46,954	78,517	78,517	83,881
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	(279,308)	(250,100)	(241,910)	(249,192)
Total Expenditures	628,553	695,903	644,377	712,455
Excess Revenues / (Net Cost to the County)	226,260	209,179	204,862	195,124
General Appropriation Required	0	0	0	0
Budget Variance	(20,224)	0	(4,317)	0



Budget Changes

Proposed Change in Funding:	0.28%
Proposed Change in FTEs:	0.06. A slight decrease due to a shift of staff time to other program areas.
Proposed Change in Performance:	Two new result measures were added this year.
Other:	

Core Services

- Client Services (Phone and Walk ins, Screenings, Referrals, Scheduling, Benefits Administration)
- Vital Records
- Child Care Assistance
- Program Compliance and Accountability Services
- Reports (data entry and various required reports)
- Legislative Recommendations and Actions

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of individuals surveyed who report satisfaction with timeliness, courtesy and information received.	Result	94.2%	90%	96.5%	95%
Percentage of birth/death certificate applications reviewed by state audit that are complete and in compliance with all measures.	Result	New Measure	95%	97.2%	95%
No more that 15 children are on the Child Care Assistance Program waiting list	Result	New Measure	15	11	15



080

Children & Family Services Program

Purpose Statement

The purpose of the Children and Family Services Program is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	821,958	739,671	729,615	764,755
Charges for Services	0	0	0	0
Contributions and Other Grants	4,696	1,500	2,000	1,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,590	0	0	0
Total Revenues	833,244	741,171	731,615	766,255
Expenditures				
Personnel	338,482	374,582	356,452	442,561
Supplies	1,056	0	1,818	0
Purchased Services	45,492	20,567	39,965	46,398
Community Prgms/Contributions	269,270	221,187	223,476	176,937
Financing Costs	0	0	0	0
Transfers Out	93,012	80,130	81,000	79,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	217,486	202,100	178,000	200,200
Total Expenditures	964,797	898,566	880,711	945,096
Excess Revenues / (Net Cost to the County)	(131,553)	(157,395)	(149,096)	(178,841)
General Appropriation Required	131,553	157,395	149,096	178,841
Budget Variance	13,038	0	8,299	0



360

Children and Family Services Activity

Purpose Statement

The purpose of the Children and Family Services Activity is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	821,958	739,671	729,615	764,755
Charges for Services	0	0	0	0
Contributions and Other Grants	4,696	1,500	2,000	1,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,590	0	0	0
Total Revenues	833,244	741,171	731,615	766,255
Expenditures				
Personnel	338,482	374,582	356,452	442,561
Supplies	1,056	0	1,818	0
Purchased Services	45,492	20,567	39,965	46,398
Community Prgms/Contributions	269,270	221,187	223,476	176,937
Financing Costs	0	0	0	0
Transfers Out	93,012	80,130	81,000	79,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	217,486	202,100	178,000	200,200
Total Expenditures	964,797	898,566	880,711	945,096
Excess Revenues / (Net Cost to the County)	(131,553)	(157,395)	(149,096)	(178,841)
General Appropriation Required	131,553	157,395	149,096	178,841
Budget Variance	13,038	0	8,299	0



Budget Changes

Proposed Change in Funding:	3.38%
Proposed Change in FTEs:	0.54
Proposed Change in Performance:	New performance measures were developed.
Other:	

Core Services

- Abuse and neglect reporting, evaluation and assessment
- Crisis intervention services
- Foster Care recruitment, certification, training and support
- Community Resource referrals
- Treatment Planning
- Supervised visitation and planning
- Mentoring Services
- Discharge Planning
- Professional consultations
- Community collaborations

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of the children/families with a confirmed abuse/neglect finding who do not have another confirmed incident of abuse/neglect within six months of initial contact.	Result	88.9%	85%	87.2%	85%
Percentage of children and youth (0-18) whose case involvement closes that have achieved permanency within 12 months of the case opening date.	Result	100%	75%	85.7%	85%
The rate of child abuse in Gunnison and Hinsdale Counties remains less than 9 incidents per 1,000 children	Result	10.7	9	10	9
2,500 or less days that children in Gunnison and Hinsdale Counties are in the custody of the Department of Human Services	Result	2,834	2,500	4,019	2,500
Percentage of required	Result	New	90%	97.7%	95%



case worker contacts with children/youth in open cases that are completed

Measure



070
Child Support Services Program

Purpose Statement

The purpose of the Child Support Services Program is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	77,758	67,544	59,533	66,781
Charges for Services	455	640	40	40
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	78,213	68,184	59,573	66,821
Expenditures				
Personnel	72,787	74,599	68,518	77,193
Supplies	48	40	25	30
Purchased Services	1,418	1,800	2,164	2,752
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	25,916	19,970	16,000	19,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	100,169	96,409	86,707	98,975
Excess Revenues / (Net Cost to the County)	(21,956)	(28,225)	(27,134)	(32,154)
General Appropriation Required	21,956	28,225	27,134	32,154
Budget Variance	7,520	0	1,091	0



365
Child Support Services Activity

Purpose Statement

The purpose of the Child Support Services Activity is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	77,758	67,544	59,533	66,781
Charges for Services	455	640	40	40
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	78,213	68,184	59,573	66,821
Expenditures				
Personnel	72,787	74,599	68,518	77,193
Supplies	48	40	25	30
Purchased Services	1,418	1,800	2,164	2,752
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	25,916	19,970	16,000	19,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	100,169	96,409	86,707	98,975
Excess Revenues / (Net Cost to the County)	(21,956)	(28,225)	(27,134)	(32,154)
General Appropriation Required	21,956	28,225	27,134	32,154
Budget Variance	7,520	0	1,091	0



Budget Changes

Proposed Change in Funding:	-2.00%
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Will strive to improve percentage of arrear cases with a payment by 10%.
Other:	

Core Services

- Paternity determinations and court orders
- Child support orders
- Medical/health care orders
- Child Support Modifications
- Child support enforcement services

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of current support paid.	Result	59%	63%	71%	64%
Percentage of arrears cases with a payment during the State fiscal year.	Result	75.8%	70%	80.5%	80.5%
Amount of Child Support Collected.	Result	\$985,660	\$1,000,000	\$845,698	\$1,000,000



360
Multicultural Resources Program

Purpose Statement

The purpose of the Multicultural Resources Program is to provide client services, access to health care and cultural competency development to residents, businesses, organizations and County departments so they can receive and provide culturally appropriate services and responses.

The Multicultural Resources program has been discontinued for the 2012 Budget

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	18,260	0	0	0
Charges for Services	10,818	0	0	0
Contributions and Other Grants	85,548	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	114,625	0	0	0
Expenditures				
Personnel	69,479	0	0	0
Supplies	2,120	0	0	0
Purchased Services	45,529	0	0	0
Community Prgms/Contributions	105	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	117,234	0	0	0
Excess Revenues / (Net Cost to the County)	(2,609)	0	0	0
General Appropriation Required	2,609	0	0	0
Budget Variance	2,150	0	0	0



540
Multicultural Client Services Activity

Purpose Statement

The purpose of the Multicultural Client Services Activity is to provide client services, access to health care and cultural competency development to residents, businesses, organizations and County departments so they can receive and provide culturally appropriate services and responses.

The Multicultural Client Services Activity has been discontinued for the 2012 Budget

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	18,260	0	0	0
Charges for Services	10,818	0	0	0
Contributions and Other Grants	85,548	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	114,625	0	0	0
Expenditures				
Personnel	69,479	0	0	0
Supplies	2,120	0	0	0
Purchased Services	45,529	0	0	0
Community Prgms/Contributions	105	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	117,234	0	0	0
Excess Revenues / (Net Cost to the County)	(2,609)	0	0	0
General Appropriation Required	2,609	0	0	0
Budget Variance	2,150	0	0	0



480
Senior Resources Program

Purpose Statement

The purpose of the Senior Resources Program is to provide information, assessment, case management, advocacy and referral services to adults and families so they can have an improved quality of life.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	95,461	100,835	100,000	100,250
Charges for Services	1,097	200	436	200
Contributions and Other Grants	36,848	1,000	1,400	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	133,406	102,035	101,836	101,450
Expenditures				
Personnel	134,237	123,268	117,645	126,482
Supplies	4,381	4,365	4,603	4,343
Purchased Services	41,274	26,463	28,854	23,742
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	179,893	154,096	151,102	154,567
Excess Revenues / (Net Cost to the County)	(46,487)	(52,061)	(49,266)	(53,117)
General Appropriation Required	46,487	52,061	49,266	53,117
Budget Variance	(3,286)	0	2,795	0



**530
Senior Resources Activity**

Purpose Statement

The purpose of the Senior Resources Activity is to provide information, assessment, case management, and advocacy and referral services to adults and families so they can have an improved quality of life.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	95,461	100,835	100,000	100,250
Charges for Services	1,097	200	436	200
Contributions and Other Grants	36,848	1,000	1,400	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	133,406	102,035	101,836	101,450
Expenditures				
Personnel	134,237	123,268	117,645	126,482
Supplies	4,381	4,365	4,603	4,343
Purchased Services	41,274	26,463	28,854	23,742
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	179,893	154,096	151,102	154,567
Excess Revenues / (Net Cost to the County)	(46,487)	(52,061)	(49,266)	(53,117)
General Appropriation Required	46,487	52,061	49,266	53,117
Budget Variance	(3,286)	0	2,795	0



Budget Changes

Proposed Change in Funding:	-0.57%
Proposed Change in FTEs:	0.02
Proposed Change in Performance:	Maintain performance standards.
Other:	

Core Services

- Neglect and abuse findings and responses
- Home based visits and case management services
- Court appointed visits and reports
- Long term care planning and counseling
- Insurance counseling services- Medicare, Medicaid, private
- Education and information on aging topics
- Legal form assistance (powers of attorney, health care directives)
- Referrals for care services (mental health, veterans, in-home care)
- Senior transportation services county-wide
- Senior meals site services and home delivered meals

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of surveyed individuals receiving home-based services who report an improved quality of life.	Result	95%	90%	92.5%	90%
Percentage of responses to adult protection referrals that are timely.	Result	90.5%	90%	91.2%	90%
Percentage of respondents to the biennial Citizen Survey state that the services provided to seniors by Gunnison County are good or excellent.	Result	56%	61%	Biennial Survey – Remain at 61% for 2012	60%



**410
Public Health Program**

Purpose Statement

The purpose of the Public Health Program is to provide child, family and community health services along with family planning programs to the residents of Gunnison County so they can be healthy and safe.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	501,608	427,499	445,935	475,161
Charges for Services	67,195	78,300	74,437	67,600
Contributions and Other Grants	124,835	131,175	134,772	166,816
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	240	13,734	4,734	9,340
Total Revenues	693,878	650,708	659,878	718,917
Expenditures				
Personnel	393,505	408,923	413,832	387,480
Supplies	99,622	102,976	117,911	172,372
Purchased Services	163,176	161,982	134,814	167,915
Community Prgms/Contributions	20,250	2,350	11,110	11,596
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	5,720	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	676,553	676,231	683,388	739,363
Excess Revenues / (Net Cost to the County)	17,325	(25,524)	(23,510)	(20,446)
General Appropriation Required	0	25,524	23,510	20,446
Budget Variance	40,550	0	2,014	0



550

Child and Family Health Activity

Purpose Statement

The purpose of the Child and Family Health Activity is to provide education, health care and referral services to children and families so they can receive age-appropriate prevention health services.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	219,437	219,142	230,438	239,269
Charges for Services	1,175	4,100	5,637	4,200
Contributions and Other Grants	62,451	111,717	101,914	75,444
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	240	13,734	4,734	9,340
Total Revenues	283,303	348,693	342,723	328,253
Expenditures				
Personnel	208,821	285,540	292,028	282,764
Supplies	22,369	18,326	18,624	16,397
Purchased Services	44,808	58,922	33,864	36,046
Community Prgms/Contributions	11,650	2,350	10,110	11,596
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	5,720	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	287,649	365,138	360,346	346,803
Excess Revenues / (Net Cost to the County)	(4,345)	(16,445)	(17,623)	(18,550)
General Appropriation Required	4,345	16,445	17,623	18,550
Budget Variance	3,912	0	(1,178)	0



Budget Changes

Proposed Change in Funding:	-5.86%
Proposed Change in FTEs:	-0.25
Proposed Change in Performance:	Immunization rate decreased due to vaccine shortage and other factors.
Other:	

Core Services

- Immunizations
- Child Care site visits and consultations
- Nurse Home Visits
- Nurturing Parenting Program Classes
- Women, Infant and Children (WIC) Nutritional program services
- Dental Referrals and financial assistance
- Information, education and referrals

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of children who are fully immunized by age two as reported in the annual review.	Result	67.6%	80%	Annual results pending	80%
Keep obesity rate of 10% or less for children two-to-five years of age for Women, Infants and Children (WIC) participants.	Result	6.5%	10%	6.5%	10%
Percentage of respondents to the biennial Citizen Survey state that the availability of preventative health services in Gunnison County is good or excellent.	Result	45%	45%	Biennial Survey	45%
Maintain breastfeeding initiation rate of 90% for Women and Infant Children Program participants.	Result	100%	90%	100%	90%
Percentage of individuals screened and referred to the Light Voucher medical assistance program successfully complete their	Result	95.5%	80%	95.5%	90%



appointments.



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Community Health Services Activity

Purpose Statement

The purpose of the Community Health Services Activity is to provide prevention, screening, preparedness and inspection services to residents of Gunnison County so they can have access to information in order to enhance their level of wellness and safety.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	157,510	78,616	91,384	134,635
Charges for Services	28,568	27,800	27,800	17,000
Contributions and Other Grants	62,384	19,458	32,858	91,372
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	248,462	125,874	152,042	243,007
Expenditures				
Personnel	109,302	52,334	51,851	37,502
Supplies	18,290	15,178	34,050	107,132
Purchased Services	86,584	64,926	69,610	97,940
Community Prgms/Contributions	8,600	0	1,000	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	222,776	132,438	156,512	242,574
Excess Revenues / (Net Cost to the County)	25,687	(6,564)	(4,470)	433
General Appropriation Required	0	6,564	4,470	0
Budget Variance	31,517	0	2,094	0



Budget Changes

Proposed Change in Funding:	93.06%. Public Health is now processing some insurance.
Proposed Change in FTEs:	-0.20
Proposed Change in Performance:	Maintain established performance standards.
Other:	

Core Services

- Flu Clinics and Community Education Sessions
- Nurse Training Sessions
- Emergency Preparedness Services
- Exercise Programs
- Health Education sessions
- Consumer Protection and Food Safety
- Tobacco and Substance Abuse Prevention
- Early Childhood Council Services
- Disease Investigations and Intervention Services

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of reported conditions as defined by Colorado Board of Health for disease surveillance that are investigated and the CERDS data is complete.	Result	92.4%	80%	98.8%	90%



560
Family Planning Activity

Purpose Statement

The purpose of the Family Planning Activity is to provide health services to residents of Gunnison County so they can achieve optimal reproductive health.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	124,660	129,741	124,113	101,257
Charges for Services	37,453	46,400	41,000	46,400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	162,113	176,141	165,113	147,657
Expenditures				
Personnel	75,381	71,049	69,953	67,214
Supplies	58,963	69,472	65,237	48,843
Purchased Services	31,784	38,134	31,340	33,929
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	166,129	178,655	166,530	149,986
Excess Revenues / (Net Cost to the County)	(4,016)	(2,515)	(1,417)	(2,329)
General Appropriation Required	4,016	2,515	1,417	2,329
Budget Variance	5,122	0	1,098	0



Budget Changes

Proposed Change in Funding:	-16.17%	Grant reductions from the Colorado Department of Public Health.
Proposed Change in FTEs:	0.16	
Proposed Change in Performance:	Continue to strive to meet performance standards.	
Other:		

Core Services

- Reproductive Health Examinations
- Healthy Sexuality Community Education Sessions
- Sexually Transmitted Disease Screening and Treatment Services
- Contraception Methods
- Referrals
- Case management follow-up contacts
- Family Planning State Reports

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of family planning clients receiving services who are male.	Result	9.9%	12.5%	10%	12.5%
Keep the rate for unintended births at or below 20% of total live births.	Result	21.7%	20%	20%	20%
The Chlamydia (a sexually transmitted infection) rate is less than 30%.	Result	6.2%	30%	6.2%	10%

Mission Statement

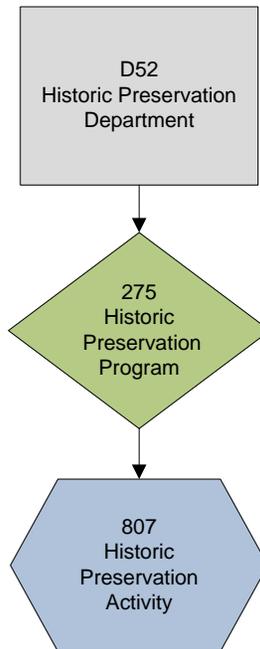
The mission of the Historic Preservation Department is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Department is also responsible to make the community aware of historical information that is available to them and to continue to gather historical information on Gunnison County.

Department Director

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Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	2,966	2,750	2,750	2,821
Supplies	77	280	210	210
Purchased Services	1,799	2,150	1,555	1,860
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,842	5,180	4,515	4,891
Excess Revenues / (Net Cost to the County)	(4,842)	(5,180)	(4,515)	(4,891)
General Appropriation Required	4,842	5,180	4,515	4,891
Budget Variance	2,147	0	665	0

Department Resources Restated by Fund

Revenues				
Total Revenues	0	0	0	0
Expenditures				
General Fund	4,842	5,180	4,515	4,891
Total Expenditures	4,842	5,180	4,515	4,891



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Historic Preservation Program

Purpose Statement

The mission of the Historic Preservation Program is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Commission has to meet the requirements of the Colorado Historical Society Certified Local Government. The Department is also responsible to make the community aware of historical information both County and State wide that is available to them and to continue to gather historical information on Gunnison County.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	2,966	2,750	2,750	2,821
Supplies	77	280	210	210
Purchased Services	1,799	2,150	1,555	1,860
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,842	5,180	4,515	4,891
Excess Revenues / (Net Cost to the County)	(4,842)	(5,180)	(4,515)	(4,891)
General Appropriation Required	4,842	5,180	4,515	4,891
Budget Variance	2,147	0	665	0



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Historic Preservation Activity

Purpose Statement

The mission of the Historic Preservation Activity is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	2,966	2,750	2,750	2,821
Supplies	77	280	210	210
Purchased Services	1,799	2,150	1,555	1,860
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,842	5,180	4,515	4,891
Excess Revenues / (Net Cost to the County)	(4,842)	(5,180)	(4,515)	(4,891)
General Appropriation Required	4,842	5,180	4,515	4,891
Budget Variance	2,147	0	665	0



Budget Changes

Proposed Change in Funding:	This activity receives no specific funding.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Historic Preservation Register property owner consultations
- Colorado Historical Society Certified Local Government requirement fulfillments
- Website services
- Brochures
- Educational program sessions
- Native Gunnison County resident interviews
- State and National Historic Preservation participations, property reviews
- Board of County Commissioner landmark recommendations
- Historic site mapping services
- Films made in Gunnison County
- Survey as required by the CLG
- Mapping downtown Gunnison buildings/businesses
- Sponsor activities during Colorado Historical Preservation Month (May)

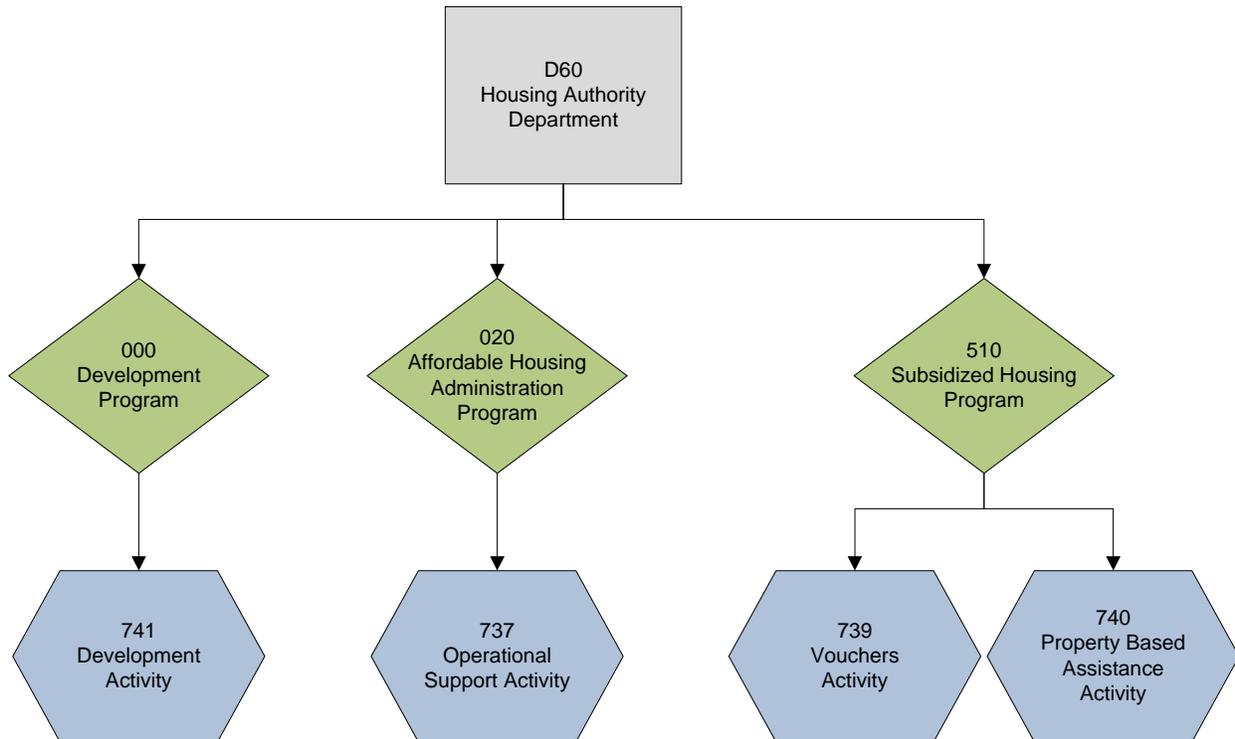
Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of potential historical, cultural or architectural landmarks identified by the Commission that are adopted by the Gunnison County Board of County Commissioners.	Result	100%	100%	100%	100%
Percentage of property owner applications resulting in landmark designation.	Result	100%	100%	100%	100%

Mission Statement

The mission of the Gunnison County Housing Authority (GCHA) is to provide affordable housing, support and advocacy services to low- and moderate-income residents so they can live in safe, quality and energy-efficient affordable housing.

Beginning January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority has been created. Service delivery has been transferred to this new organization. However, assets currently owned by the Gunnison County Housing Authority are not planned for transfer to the new organization. It is still undetermined whether the costs centers still used to track property maintenance and contracted services in the 2013 budget will be absorbed into other county departments (i.e. the Facilities and Grounds Department and/or the Department of Health and Human Services).



Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	226,166	229,812	224,998	135,476
Charges for Services	15,938	15,893	15,802	100
Contributions and Other Grants	500	0	0	0
Fines & Forfeitures	1,327	1,000	977	1,000
Investment Income	719	320	1,771	320
Interfund Revenues	34	34	0	0
Transfers In	253,407	195,899	164,434	49,532
Other Financing Sources and Misc.	173,414	189,464	211,518	209,264
Total Revenues	671,504	632,422	619,499	395,692
Expenditures				
Personnel	193,486	210,134	115,262	0
Supplies	5,265	6,200	4,893	150
Purchased Services	148,031	159,118	173,962	182,740
Community Prgms/Contributions	0	0	0	0
Financing Costs	221,573	177,220	173,571	115,529
Transfers Out	79,141	73,428	93,428	33,428
Capital Outlay	14,867	27,000	26,442	25,000
Miscellaneous (Extraordinary/Special)	18,176	1,000	9,642	9,500
Total Expenditures	680,539	654,100	597,200	366,347
Excess Revenues / (Net Cost to the County)	(9,035)	(21,677)	22,299	29,345
General Appropriation Required	9,035	21,677	0	0
Budget Variance	4,799	0	43,976	0

Department Resources Restated by Fund

Revenues				
Housing Authority Fund	416,450	376,695	342,278	128,392
Senior Housing Fund	218,566	219,240	240,733	230,812
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Revenues	671,504	632,422	619,499	395,692
Expenditures				
Housing Authority Fund	385,331	378,174	297,288	81,702
Senior Housing Fund	258,720	239,438	263,424	248,158
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Expenditures	680,539	654,100	597,200	366,347



**000
Development Program**

Purpose Statement

The purpose of the Development Program is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	2,160	0
Charges for Services	0	0	0	0
Contributions and Other Grants	500	0	0	0
Fines & Forfeitures	0	0	20	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	148,407	115,899	64,434	29,532
Other Financing Sources and Misc.	22,726	61,386	67,095	69,360
Total Revenues	171,633	177,285	133,709	98,892
Expenditures				
Personnel	34,736	39,606	8,269	0
Supplies	61	0	101	0
Purchased Services	26,389	27,002	27,593	33,565
Community Prgms/Contributions	0	0	0	0
Financing Costs	106,881	106,882	61,590	32,059
Transfers Out	0	0	0	0
Capital Outlay	1,344	0	1,442	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	169,411	173,490	98,995	65,624
Excess Revenues / (Net Cost to the County)	2,222	3,795	34,714	33,268
General Appropriation Required	0	0	0	0
Budget Variance	(270)	0	30,919	0



**741
Development Activity**

Purpose Statement

The purpose of the Development Activity is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	2,160	0
Charges for Services	0	0	0	0
Contributions and Other Grants	500	0	0	0
Fines & Forfeitures	0	0	20	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	148,407	115,899	64,434	29,532
Other Financing Sources and Misc.	22,726	61,386	67,095	69,360
Total Revenues	171,633	177,285	133,709	98,892
Expenditures				
Personnel	34,736	39,606	8,269	0
Supplies	61	0	101	0
Purchased Services	26,389	27,002	27,593	33,565
Community Prgms/Contributions	0	0	0	0
Financing Costs	106,881	106,882	61,590	32,059
Transfers Out	0	0	0	0
Capital Outlay	1,344	0	1,442	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	169,411	173,490	98,995	65,624
Excess Revenues / (Net Cost to the County)	2,222	3,795	34,714	33,268
General Appropriation Required	0	0	0	0
Budget Variance	(270)	0	30,919	0

020 Affordable Housing Administration Program

Purpose Statement

The purpose of the Affordable Housing Administration Program is to provide customer service, housing and homeownership information services to residents of Gunnison County so they can make informed decisions about affordable housing.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	80,002	80,604	80,604	0
Charges for Services	15,738	15,793	15,802	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	472	0	1,700	0
Interfund Revenues	34	34	0	0
Transfers In	105,000	80,000	80,000	20,000
Other Financing Sources and Misc.	24,866	5,621	16,147	9,500
Total Revenues	226,111	182,052	194,253	29,500
Expenditures				
Personnel	61,889	44,919	39,223	0
Supplies	3,016	2,550	1,816	0
Purchased Services	16,674	15,824	28,154	2,650
Community Prgms/Contributions	0	0	0	0
Financing Costs	10	0	80	0
Transfers Out	79,141	73,428	93,428	13,428
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	160,730	136,721	162,701	16,078
Excess Revenues / (Net Cost to the County)	65,382	45,331	31,552	13,422
General Appropriation Required	0	0	0	0
Budget Variance	28,928	0	(13,780)	0



**737
Operational Support Activity**

Purpose Statement

The purpose of the Operational Support Activity is to provide office management, customer service, monitoring and information services to housing clients and residents of Gunnison County so they can make informed decisions about affordable housing.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	80,002	80,604	80,604	0
Charges for Services	15,738	15,793	15,802	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	472	0	1,700	0
Interfund Revenues	34	34	0	0
Transfers In	105,000	80,000	80,000	20,000
Other Financing Sources and Misc.	24,866	5,621	16,147	9,500
Total Revenues	226,111	182,052	194,253	29,500
Expenditures				
Personnel	61,889	44,919	39,223	0
Supplies	3,016	2,550	1,816	0
Purchased Services	16,674	15,824	28,154	2,650
Community Prgms/Contributions	0	0	0	0
Financing Costs	10	0	80	0
Transfers Out	79,141	73,428	93,428	13,428
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	160,730	136,721	162,701	16,078
Excess Revenues / (Net Cost to the County)	65,382	45,331	31,552	13,422
General Appropriation Required	0	0	0	0
Budget Variance	28,513	0	(13,780)	0



738
Homeowner Counseling Activity

Purpose Statement

The purpose of the Homeowner Counseling Activity is to provide housing and homeownership education and information services to eligible residents of Gunnison County so they can obtain housing without public subsidy that utilizes a maximum of 30% of their income.

The Homeowner Counseling Activity has been discontinued for the 2012 Budget

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	0	0
Excess Revenues / (Net Cost to the County)	0	0	0	0
General Appropriation Required	0	0	0	0
Budget Variance	415	0	0	0



510
Subsidized Housing Program

Purpose Statement

The purpose of the Subsidized Housing Program is to provide subsidized rental housing services to low-income residents so they can have safe, quality and affordable housing where they are satisfied to live.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	146,164	149,208	142,234	135,476
Charges for Services	200	100	0	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,327	1,000	957	1,000
Investment Income	247	320	71	320
Interfund Revenues	0	0	0	0
Transfers In	0	0	20,000	0
Other Financing Sources and Misc.	125,823	122,457	128,276	130,404
Total Revenues	273,760	273,085	291,537	267,300
Expenditures				
Personnel	96,861	125,609	67,770	0
Supplies	2,189	3,650	2,976	150
Purchased Services	104,967	116,293	118,215	146,525
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,681	70,338	111,901	83,471
Transfers Out	0	0	0	20,000
Capital Outlay	13,523	27,000	25,000	25,000
Miscellaneous (Extraordinary/Special)	18,176	1,000	9,642	9,500
Total Expenditures	350,398	343,889	335,504	284,646
Excess Revenues / (Net Cost to the County)	(76,638)	(70,804)	(43,967)	(17,346)
General Appropriation Required	76,638	70,804	43,967	17,346
Budget Variance	(23,858)	0	26,837	0



739
Vouchers Activity

Purpose Statement

The purpose of the Vouchers Activity is to provide subsidized rental housing assistance services to eligible residents of Gunnison County so they can locate and live in quality, affordable housing.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	18,706	17,358	14,316	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	18,706	17,358	14,316	0
Expenditures				
Personnel	48,263	59,955	32,912	0
Supplies	1,131	2,750	1,696	0
Purchased Services	5,796	5,259	984	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	55,190	67,964	35,592	0
Excess Revenues / (Net Cost to the County)	(36,484)	(50,606)	(21,276)	0
General Appropriation Required	36,484	50,606	21,276	0
Budget Variance	4,087	0	29,330	0



740
Property Based Assistance Activity

Purpose Statement

The purpose of the Property Based Assistance Activity is to provide housing and support services to low-income senior and disabled residents so they can have a safe, affordable place where they are satisfied to live.

Resource Summary

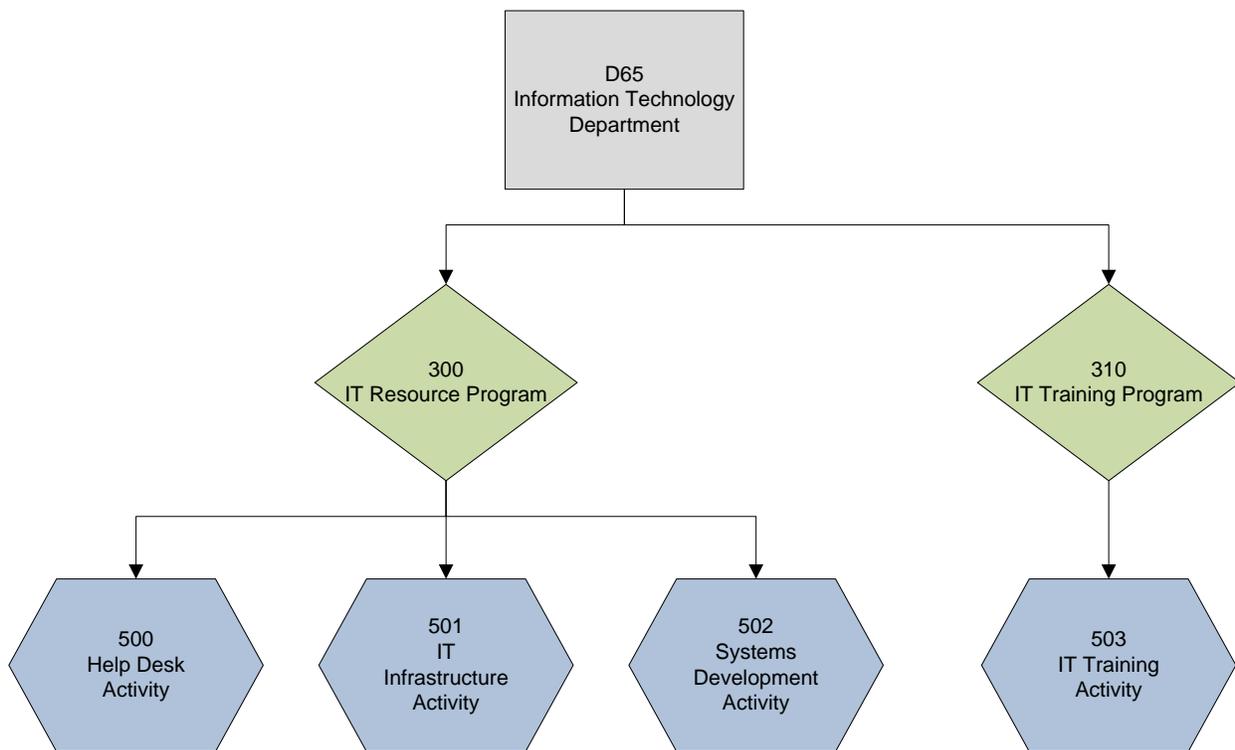
	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	127,458	131,850	127,918	135,476
Charges for Services	200	100	0	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,327	1,000	957	1,000
Investment Income	247	320	71	320
Interfund Revenues	0	0	0	0
Transfers In	0	0	20,000	0
Other Financing Sources and Misc.	125,823	122,457	128,276	130,404
Total Revenues	255,054	255,727	277,221	267,300
Expenditures				
Personnel	48,598	65,654	34,858	0
Supplies	1,059	900	1,280	150
Purchased Services	99,172	111,034	117,231	146,525
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,681	70,338	111,901	83,471
Transfers Out	0	0	0	20,000
Capital Outlay	13,523	27,000	25,000	25,000
Miscellaneous (Extraordinary/Special)	18,176	1,000	9,642	9,500
Total Expenditures	295,208	275,926	299,912	284,646
Excess Revenues / (Net Cost to the County)	(40,154)	(20,198)	(22,691)	(17,346)
General Appropriation Required	40,154	20,198	22,691	17,346
Budget Variance	(27,945)	0	(2,492)	0

Mission Statement

The mission of the Information Technology Department is to provide IT infrastructure, personal computing, communications, policy and support services to Gunnison County departments so they can communicate without interruption, achieve their operational results and fulfill their mission.

Department Director

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Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	531,714	532,855	565,677	610,958
Transfers In	133,200	5,500	5,500	0
Other Financing Sources and Misc.	1,525	0	0	0
Total Revenues	666,439	538,355	571,177	610,958
Expenditures				
Personnel	156,132	162,789	175,009	220,030
Supplies	98,368	81,113	83,434	90,000
Purchased Services	132,635	176,994	170,483	171,084
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	48,891	65,568	65,568	63,372
Capital Outlay	157,406	202,000	55,666	176,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	593,432	688,464	550,160	720,986
Excess Revenues / (Net Cost to the County)	73,006	(150,109)	21,017	(110,028)
General Appropriation Required	0	150,109	0	110,028
Budget Variance	192,047	0	171,126	0

Department Resources Restated by Fund

Revenues				
ISF-II	666,439	538,355	571,177	610,958
Total Revenues	666,439	538,355	571,177	610,958
Expenditures				
ISF-II	593,432	688,464	550,160	720,986
Total Expenditures	593,432	688,464	550,160	720,986



300
IT Resource Program

Purpose Statement

The purpose of the IT Resource Program is to provide help desk, infrastructure and development services to County departments so they can conduct their business in a well-supported, secure and compatible computing environment with adequate capacity.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	514,713	518,580	551,402	593,616
Transfers In	133,200	5,500	5,500	0
Other Financing Sources and Misc.	1,525	0	0	0
Total Revenues	649,438	524,080	556,902	593,616
Expenditures				
Personnel	152,422	161,826	174,048	209,193
Supplies	98,368	81,113	83,434	90,000
Purchased Services	120,042	163,682	165,488	164,772
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	48,891	65,568	65,568	63,372
Capital Outlay	157,406	202,000	55,666	176,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	577,129	674,189	544,204	703,837
Excess Revenues / (Net Cost to the County)	72,309	(150,109)	12,698	(110,221)
General Appropriation Required	0	150,109	0	110,221
Budget Variance	191,349	0	162,807	0



**500
Help Desk Activity**

Purpose Statement

The purpose of the Help Desk Activity is to provide hardware, software, connectivity and rapid response services to County departments so they can do their work in an electronic environment and have their questions answered and problems solved in a timely fashion.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	121,766	159,711	156,394	184,160
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	121,766	159,711	156,394	184,160
Expenditures				
Personnel	52,609	67,109	82,440	91,705
Supplies	38,748	45,200	35,409	41,625
Purchased Services	22,513	47,402	50,392	49,368
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	2,465	0	10,166	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	116,335	159,711	178,407	182,698
Excess Revenues / (Net Cost to the County)	5,431	0	(22,013)	1,462
General Appropriation Required	0	0	22,013	0
Budget Variance	5,431	0	(22,013)	0



Budget Changes

Proposed Change in Funding:	15.31%	Fees were increased to support the addition of a full time FTE.
Proposed Change in FTEs:	0.47	- One Full time staff position was added.
Proposed Change in Performance:	None.	
Other:		

Core Services

- Help Desk Responses
- Purchases and Support for phones, desktop and laptop computers, printers, fax machines, email accounts, photo copiers and postage machines.
- System Log-On Accounts
- Application Updates
- Application Installations and Updates
- Data Recoveries

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of HIGH-priority support tickets that are resolved within one day of the request.	Result	85%	75%	77.6%	75%
Percentage of NORMAL-priority support tickets that are resolved within two days of the request.	Result	74.2%	85%	59.8%	85%



**501
IT Infrastructure Activity**

Purpose Statement

The purpose of the IT Infrastructure Activity is to provide systems, network and security services to County departments so they can communicate and operate in secure environments, have adequate systems capacity and experience minimal down time.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	392,947	358,869	395,008	409,456
Transfers In	71,500	0	0	0
Other Financing Sources and Misc.	1,525	0	0	0
Total Revenues	465,972	358,869	395,008	409,456
Expenditures				
Personnel	92,358	94,717	91,608	117,488
Supplies	59,620	35,913	48,025	48,375
Purchased Services	97,529	116,280	115,096	115,404
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	48,891	65,568	65,568	63,372
Capital Outlay	93,241	46,500	40,000	26,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	391,640	358,978	360,297	371,139
Excess Revenues / (Net Cost to the County)	74,332	(109)	34,711	38,317
General Appropriation Required	0	109	0	0
Budget Variance	35,591	0	34,821	0



Budget Changes

Proposed Change in Funding:	14.10%	Fees were increased to support the addition of a full time FTE.
Proposed Change in FTEs:	0.39	- One Full time staff position was added.
Proposed Change in Performance:	None.	
Other:		

Core Services

- Servers
- Network
- Phone System
- Internet Connectivity
- Security Systems
- Systems Management Services
- System Backup, Recovery, and Disaster Recovery

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of work days when departments have adequate server or network capacity to conduct their business.	Result	92.5%	99%	99.3%	99%
Percentage of work days when internet use does not exceed 90% of available bandwidth.	Result	New Measure	75%	36.3%	75%



**502
Systems Development Activity**

Purpose Statement

The purpose of the Systems Development Activity is to provide analysis and consultation services to County departments so they can make informed decisions regarding the functionality and timing of new systems and applications, as well as compatibility with existing IT infrastructure.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	61,700	5,500	5,500	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	61,700	5,500	5,500	0
Expenditures				
Personnel	7,454	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	61,700	155,500	5,500	150,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	69,154	155,500	5,500	150,000
Excess Revenues / (Net Cost to the County)	(7,454)	(150,000)	0	(150,000)
General Appropriation Required	7,454	150,000	0	150,000
Budget Variance	150,328	0	150,000	0



Budget Changes

Proposed Change in Funding:	-100% The only planned project for 2013 is the Document Management System, for which funding was already transferred from Sales Tax in 2009 and 2010.
Proposed Change in FTEs:	There are no FTEs allocated to this activity.
Proposed Change in Performance:	None.
Other:	

Core Services

- Systems Purchasing Consultations
- System Analyses

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of department heads reporting that they had the information they needed to make informed systems decisions.	Result	New Measure	72%	83%	85%



**310
IT Training Program**

Purpose Statement

The purpose of the IT Training Program is to provide orientation and training services to County departments so they can build the capacity of their employees to be proficient in Microsoft Windows and Office Suite, understand County policy regarding the use of IT resources and participate in security practices.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	17,001	14,275	14,275	17,342
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	17,001	14,275	14,275	17,342
Expenditures				
Personnel	3,710	963	961	10,837
Supplies	0	0	0	0
Purchased Services	12,593	13,312	4,995	6,312
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	16,303	14,275	5,956	17,149
Excess Revenues / (Net Cost to the County)	698	0	8,319	193
General Appropriation Required	0	0	0	0
Budget Variance	698	0	8,319	0



**503
IT Training Activity**

Purpose Statement

The purpose of the IT Training Activity is to provide orientation and training services to County departments so they can build the capacity of their employees to be proficient in Microsoft Windows and Office Suite, understand County policy regarding the use of IT resources and participate in security practices.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	17,001	14,275	14,275	17,342
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	17,001	14,275	14,275	17,342
Expenditures				
Personnel	3,710	963	961	10,837
Supplies	0	0	0	0
Purchased Services	12,593	13,312	4,995	6,312
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	16,303	14,275	5,956	17,149
Excess Revenues / (Net Cost to the County)	698	0	8,319	193
General Appropriation Required	0	0	0	0
Budget Variance	698	0	8,319	0



Budget Changes

Proposed Change in Funding:	21.49%	Fees were increased to support the addition of a full time FTE.
Proposed Change in FTEs:	0.14	- One Full time staff position was added.
Proposed Change in Performance:	None.	
Other:		

Core Services

- Microsoft Applications Training Sessions
- New Employee Orientations

Key Performance Measures

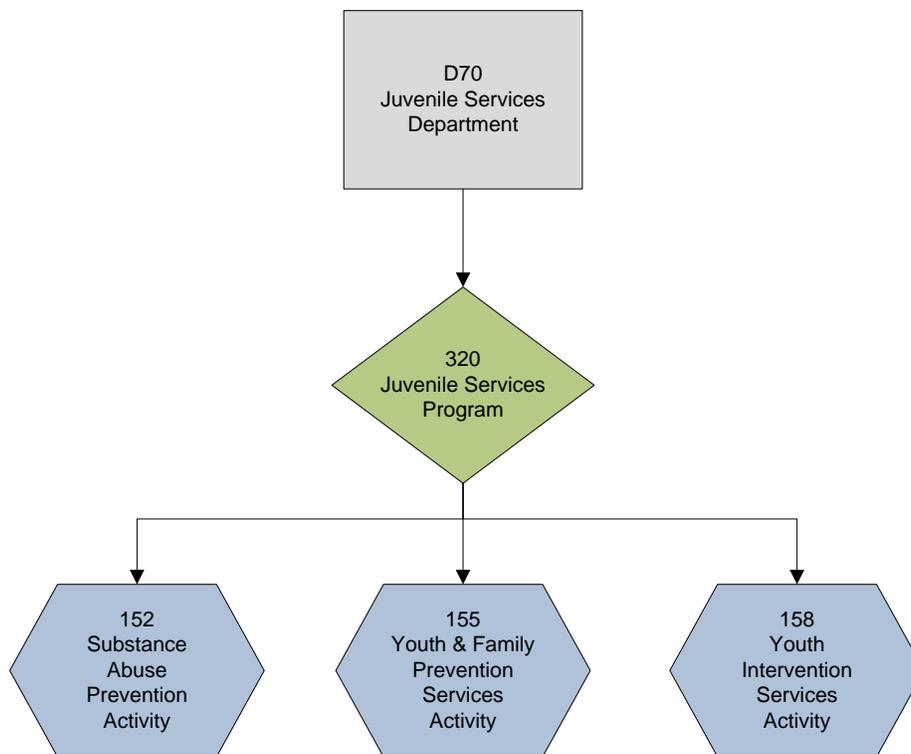
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of County employees identified by their supervisors as needing Microsoft Office Suite training who receive training.	Result	New Measure	85%	85%	85%

Mission Statement

The mission of the Juvenile Services Department is to provide information, prevention and intervention services to youth and their families so they can become healthy, responsible and productively involved in their communities.

Department Director

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Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	288,285	328,910	335,983	377,965
Charges for Services	1,820	1,000	1,500	1,500
Contributions and Other Grants	10,592	9,334	15,334	16,044
Fines & Forfeitures	890	2,000	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	301,587	341,244	352,817	395,509
Expenditures				
Personnel	235,574	265,976	276,205	301,013
Supplies	7,668	5,162	6,504	6,264
Purchased Services	84,736	95,874	92,414	112,195
Community Prgms/Contributions	6,909	0	750	2,250
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	170	0
Total Expenditures	334,887	367,012	376,043	421,722
Excess Revenues / (Net Cost to the County)	(33,300)	(25,768)	(23,226)	(26,213)
General Appropriation Required	33,300	25,768	23,226	26,213
Budget Variance	8,891	0	2,542	0

Department Resources Restated by Fund

Revenues				
General Fund	215,532	239,132	251,680	292,347
Human Services Fund	86,055	102,112	101,137	103,162
Total Revenues	301,587	341,244	352,817	395,509
Expenditures				
General Fund	248,832	264,900	274,906	318,252
Human Services Fund	86,055	102,112	101,137	103,470
Total Expenditures	334,887	367,012	376,043	421,722



**320
Juvenile Services Program**

Purpose Statement

The purpose of the Juvenile Services Program is to provide information, prevention and intervention services to youth and their families so they can become healthy, responsible and productively involved in their communities.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	288,285	328,910	335,983	377,965
Charges for Services	1,820	1,000	1,500	1,500
Contributions and Other Grants	10,592	9,334	15,334	16,044
Fines & Forfeitures	890	2,000	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	301,587	341,244	352,817	395,509
Expenditures				
Personnel	235,574	265,976	276,205	301,013
Supplies	7,668	5,162	6,504	6,264
Purchased Services	84,736	95,874	92,414	112,195
Community Prgms/Contributions	6,909	0	750	2,250
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	170	0
Total Expenditures	334,887	367,012	376,043	421,722
Excess Revenues / (Net Cost to the County)	(33,300)	(25,768)	(23,226)	(26,213)
General Appropriation Required	33,300	25,768	23,226	26,213
Budget Variance	8,891	0	2,542	0



152
Substance Abuse Prevention Activity

Purpose Statement

The purpose of the Substance Abuse Prevention Activity (also known as the Gunnison County Substance Abuse Prevention Project, GCSAPP) is to provide comprehensive evidence-based prevention education from birth to age 21, increase awareness about underage drinking and decrease underage access to alcohol so youth can become healthy, stable and productively involved in their communities.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	137,925	127,000	137,457	181,636
Charges for Services	0	0	0	0
Contributions and Other Grants	10,592	9,334	14,334	14,544
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	148,517	136,334	151,791	196,180
Expenditures				
Personnel	93,724	103,242	107,407	131,956
Supplies	5,232	2,838	4,409	3,501
Purchased Services	42,652	30,254	35,414	53,219
Community Prgms/Contributions	6,909	0	750	2,250
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	148,517	136,334	147,980	190,926
Excess Revenues / (Net Cost to the County)	0	0	3,811	5,254
General Appropriation Required	0	0	0	0
Budget Variance	0	0	3,811	0



Budget Changes

Proposed Change in Funding:	43.90%. Two new grants to support this activity will be received for the 2013 budget.
Proposed Change in FTEs:	0.24. The Substance Abuse Prevention Specialist increased from .75 to 1.00 FTE.
Proposed Change in Performance:	None.
Other:	

Core Services

- Parent Education
- Prevention Education in Schools and Community
- Alternative Activities for Youth
- Youth Engagement

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of parents who report in the Parent Survey that they are familiar with GCSAPP.	Result	72%	65%	78%	78%
Percentage of parents who report in the Parent Survey that they have talked to their youth about alcohol, tobacco and other drugs.	Result	No survey given in 2011	88%	88%	88%
Percentage decrease in 30-day use of alcohol by youth in grades 6-12 as measured by Healthy Kids Colorado Survey. (Survey results in March for previous year.)	Result	2%	1%	1%	1%



155

Youth and Family Prevention Services Activity

Purpose Statement

The purpose of the Youth and Family Prevention Services Activity is to provide support and resource services to youth and families in need in order to overcome the challenges facing them and lead to better outcomes.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	86,055	102,112	100,137	101,662
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	1,000	1,500
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	86,055	102,112	101,137	103,162
Expenditures				
Personnel	53,900	54,662	55,930	61,810
Supplies	745	1,475	1,300	1,175
Purchased Services	31,410	45,975	43,907	40,485
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	86,055	102,112	101,137	103,470
Excess Revenues / (Net Cost to the County)	0	0	0	(308)
General Appropriation Required	0	0	0	308
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	1.03%
Proposed Change in FTEs:	0.02
Proposed Change in Performance:	None.
Other:	

Core Services

- Case consultation services
- Family chosen Individual Service and Support Team
- Community Resource referrals for therapeutic, occupational therapy and educational support services.
- Prevention Services to include parent education, youth engagement, alternative activities, prevention education and parenting skills trainings.
- Financial assistance and resources
- Mentoring services and training sessions
- Independent living and Life skills
- In-home therapy
- Support groups
- Information and program meetings at the state and local level.

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of families who report satisfaction with overall support and services provided.	Result	86.7%	95%	85%	85%
Percentage of families with an open child welfare case, participating in the FAST/ISST process that will have no new founded abuse or neglect.	Result	94.7%	90%	92.1%	90%



158
Youth Intervention Services Activity

Purpose Statement

The purpose of the Youth Intervention Services Activity is to provide screenings, assessments, case management, mentoring and life skills training, along with victim apology, restitution and restorative justice processes to court-referred youth so they can become better functioning individuals and have no further negative involvement within the justice system.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	64,305	99,798	98,389	94,667
Charges for Services	1,820	1,000	1,500	1,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	890	2,000	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	67,015	102,798	99,889	96,167
Expenditures				
Personnel	87,950	108,072	112,868	107,247
Supplies	1,690	849	795	1,588
Purchased Services	10,674	19,645	13,093	18,491
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	170	0
Total Expenditures	100,314	128,566	126,926	127,326
Excess Revenues / (Net Cost to the County)	(33,300)	(25,768)	(27,037)	(31,159)
General Appropriation Required	33,300	25,768	27,037	31,159
Budget Variance	8,891	0	(1,269)	0



Budget Changes

Proposed Change in Funding:	-6.45%
Proposed Change in FTEs:	-0.16. Part time staff FTEs were decreased to balance the budget.
Proposed Change in Performance:	None.
Other:	

Core Services

- Program client contracts
- Youth Meetings
- Case Management
- Intake screenings and assessments
- Life Skills
- Crisis Intervention
- Law Education
- Mentoring Services
- Parenting Support
- Family Team Meetings

Key Performance Measures

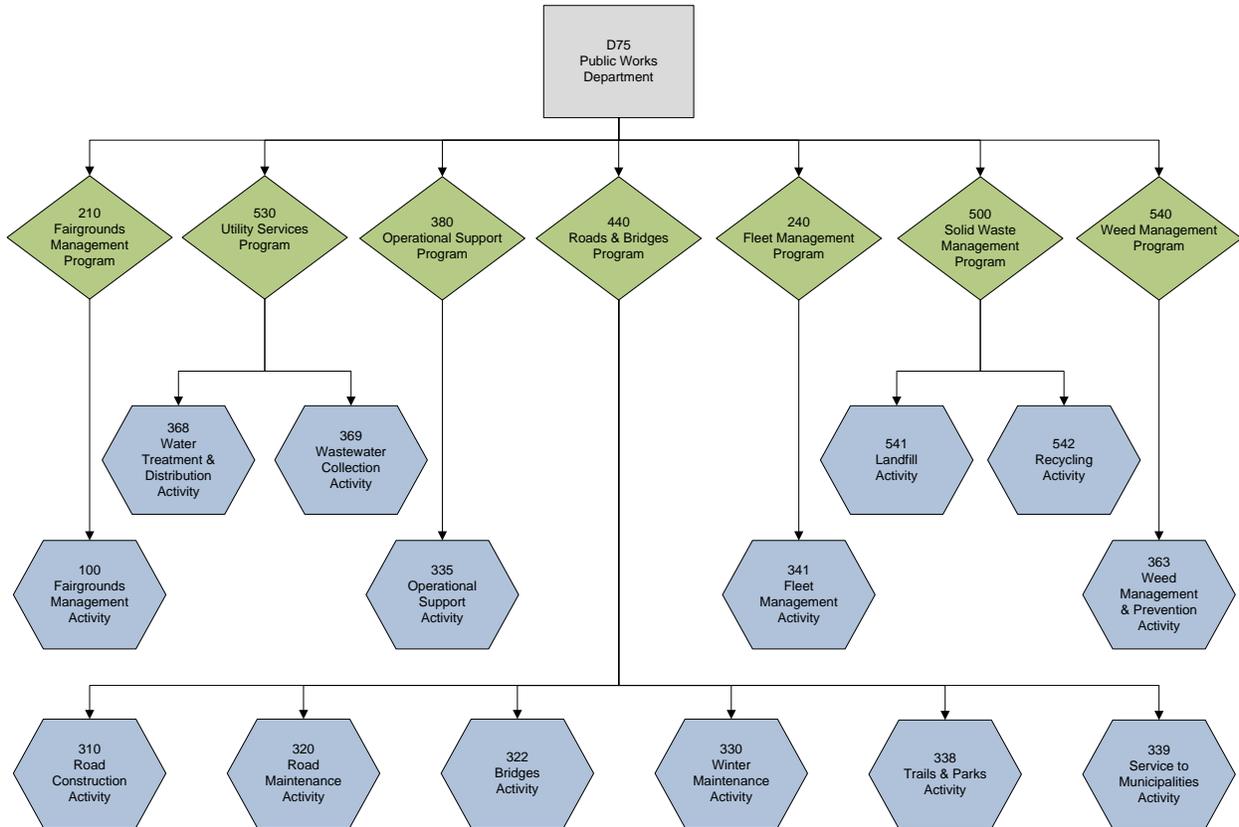
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of youth who do not receive additional charges during program involvement.	Result	92.6%	90%	95.7%	90%
Percentage of youth who do not incur additional charges within one year after program completion.	Result	90.5%	90%	96.3%	85%

Mission Statement

The mission of the Public Works Department is to provide infrastructure construction and management services to residents, visitors and County departments so they can travel on County roads, pursue recreational interests, and enjoy living in a more sustainable environment.

Department Director

Marlene Crosby
 195 Basin Park Drive
 Gunnison, CO 81230
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Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	122,158	113,138	120,000	115,000
Licenses and Permits	11,968	4,420	9,220	4,220
Intergovernmental	5,423,725	6,456,152	6,549,268	4,629,503
Charges for Services	1,410,680	1,458,386	1,475,825	1,383,278
Contributions and Other Grants	28,736	19,735	5,485	2,985
Fines & Forfeitures	11,540	13,904	7,104	6,050
Investment Income	98,522	59,392	83,350	46,700
Interfund Revenues	2,095,290	2,177,602	2,088,860	2,138,283
Transfers In	541,780	935,858	1,043,858	1,243,529
Other Financing Sources and Misc.	295,302	1,135,589	1,302,069	160,496
Total Revenues	10,039,701	12,374,176	12,685,039	9,730,045
Expenditures				
Personnel	3,054,532	3,325,785	3,129,056	3,475,480
Supplies	1,889,353	2,126,220	2,211,421	2,518,000
Purchased Services	2,471,307	3,101,695	3,184,321	4,166,631
Community Prgms/Contributions	2,000	7,500	2,000	7,500
Financing Costs	291,496	2,103,633	1,929,541	355,599
Transfers Out	459,176	1,127,716	1,179,074	1,371,149
Capital Outlay	610,362	2,343,307	2,551,328	1,515,901
Miscellaneous (Extraordinary/Special)	(10,435)	35,160	14,564	35,160
Total Expenditures	8,767,792	14,171,016	14,201,305	13,445,419
Excess Revenues / (Net Cost to the County)	1,271,909	(1,796,840)	(1,516,266)	(3,715,375)
General Appropriation Required	0	1,796,840	1,516,266	3,715,375
Budget Variance	1,927,296	0	280,574	0

Department Resources Restated by Fund

Revenues				
General Fund	74,745	59,341	87,226	137,433
Road and Bridge Fund	5,624,329	5,170,987	5,088,451	4,944,282
Sewer Fund	685,570	462,223	627,756	478,094
Water Fund	299,664	2,950,475	2,892,496	341,218
Solid Waste Fund	893,156	839,722	870,799	743,834
ISF-I	2,462,237	2,891,428	3,118,311	3,085,184
Total Revenues	10,039,701	12,374,176	12,685,039	9,730,045
Expenditures				
General Fund	367,891	401,476	430,420	465,025
Road and Bridge Fund	4,563,742	6,401,415	5,733,366	6,862,370
Sewer Fund	593,305	508,533	607,288	505,650
Water Fund	376,101	2,902,194	2,763,686	281,175
Solid Waste Fund	683,142	1,260,731	1,399,109	2,306,557
ISF-I	2,183,611	2,696,667	3,267,436	3,024,643
Total Expenditures	8,767,792	14,171,016	14,201,305	13,445,419

210 Fairgrounds Management Program

Purpose Statement

The purpose of the Fairgrounds Management Program is to provide multi-purpose meeting, grounds and event management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	73,700
Other Financing Sources and Misc.	20,202	16,800	12,000	12,900
Total Revenues	20,202	16,800	12,000	86,600
Expenditures				
Personnel	149,869	152,503	152,651	157,068
Supplies	7,934	9,722	9,321	10,530
Purchased Services	52,852	56,784	51,074	49,537
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,318	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	20,253	0	8,361	53,700
Miscellaneous (Extraordinary/Special)	161	0	0	0
Total Expenditures	232,388	220,327	222,725	272,153
Excess Revenues / (Net Cost to the County)	(212,185)	(203,527)	(210,725)	(185,553)
General Appropriation Required	212,185	203,527	210,725	185,553
Budget Variance	(3,649)	0	(7,198)	0



100
Fairgrounds Management Activity

Purpose Statement

The purpose of the Fairgrounds Management Activity is to provide multi-purpose meeting, grounds and event management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	73,700
Other Financing Sources and Misc.	20,202	16,800	12,000	12,900
Total Revenues	20,202	16,800	12,000	86,600
Expenditures				
Personnel	149,869	152,503	152,651	157,068
Supplies	7,934	9,722	9,321	10,530
Purchased Services	52,852	56,784	51,074	49,537
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,318	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	20,253	0	8,361	53,700
Miscellaneous (Extraordinary/Special)	161	0	0	0
Total Expenditures	232,388	220,327	222,725	272,153
Excess Revenues / (Net Cost to the County)	(212,185)	(203,527)	(210,725)	(185,553)
General Appropriation Required	212,185	203,527	210,725	185,553
Budget Variance	(3,649)	0	(7,198)	0

Budget Changes

Proposed Change in Funding:	415.48% \$53,700 is planned as a transfer from the Conservation Trust Fund to support capital expenditures.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	There is no significant change.
Other:	

Core Services

- Fred R. Field Western Heritage Center
- Event Management
- Grandstands
- Arena Stalls
- Pavilion
- Minor Building Repairs
- Parking Grounds Facilities
- Conference Room
- Event Consultations
- Snow Removal

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of requestors who are able to schedule their events.	Result	95%	90%	92%	90%
Percentage of customers who report that the facilities are clean & free of safety hazards.	Result	97%	97%	95%	95%



**530
Utility Services Program**

Purpose Statement

The purpose of the Utility Services Program is to provide treated drinking water to users of the Dos Rios Water District and to provide sanitary sewer collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so that the residents served can continue to enjoy and depend on safe drinking water and dependable sanitary sewer service.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	171,518	1,696,000	1,851,568	0
Charges for Services	717,237	756,201	709,337	767,492
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	7,810	4,000	4,264	4,000
Investment Income	11,882	0	6,850	4,200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,685	931,541	923,276	18,184
Total Revenues	912,132	3,387,742	3,495,295	793,876
Expenditures				
Personnel	124,519	136,946	136,406	140,253
Supplies	9,973	21,691	15,313	20,643
Purchased Services	250,948	280,423	302,498	216,059
Community Prgms/Contributions	2,000	2,500	2,000	2,500
Financing Costs	122,980	1,932,298	1,752,471	178,529
Transfers Out	97,632	100,176	99,677	97,680
Capital Outlay	132,793	881,881	1,017,781	75,000
Miscellaneous (Extraordinary/Special)	16,089	10,160	0	10,160
Total Expenditures	756,935	3,366,075	3,326,146	740,824
Excess Revenues / (Net Cost to the County)	155,197	21,667	169,149	53,052
General Appropriation Required	0	0	0	0
Budget Variance	50,237	0	147,482	0



368

Water Treatment and Distribution Activity

Purpose Statement

The purpose of the Water Treatment and Distribution Activity is to provide and distribute quality drinking water to Dos Rios Water District users so they can continue to enjoy and depend on quality drinking water that is safe and affordable.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	1,696,000	1,696,000	0
Charges for Services	220,087	297,978	247,658	296,098
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,790	0	2,500	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,685	931,541	921,381	18,184
Total Revenues	226,562	2,925,519	2,867,539	315,782
Expenditures				
Personnel	72,183	75,093	77,538	77,228
Supplies	4,663	13,820	8,820	12,320
Purchased Services	51,551	116,698	106,663	44,044
Community Prgms/Contributions	2,000	2,500	2,000	2,500
Financing Costs	7,949	1,817,054	1,637,120	63,178
Transfers Out	25,283	25,336	24,836	25,744
Capital Outlay	0	796,881	861,881	0
Miscellaneous (Extraordinary/Special)	0	10,160	0	10,160
Total Expenditures	163,630	2,857,542	2,718,858	235,174
Excess Revenues / (Net Cost to the County)	62,932	67,977	148,681	80,608
General Appropriation Required	0	0	0	0
Budget Variance	(94,019)	0	80,704	0

Budget Changes

Proposed Change in Funding:	-89.21% 2013 does not include funding from the United State department of Agriculture for the 2012 Antelope Hills Water Extension.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	The extension of water to the Antelope Hills community will require increased run time at the plant and increased employee responsibilities.
Other:	

Core Services

- Water Testings
- Water Treatments
- Fire Hydrant Quality Water Flushings
- Water Meter Upgrades/Replacements

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percent of water testings that meet or exceed State of Colorado drinking water standards.	Result	New Measure	100%	100%	100%
Maximum percentage of water customers who experience unplanned water outages.	Result	New Measure	1%	0%	1%



369

Wastewater Collection Activity

Purpose Statement

The purpose of the Wastewater Collection Activity is to provide sanitary wastewater collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so they can continue to enjoy sanitary conditions that are affordable and dependable.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	171,518	0	155,568	0
Charges for Services	497,150	458,223	461,679	471,394
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	7,810	4,000	4,264	4,000
Investment Income	9,092	0	4,350	2,700
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	1,895	0
Total Revenues	685,570	462,223	627,756	478,094
Expenditures				
Personnel	52,336	61,853	58,868	63,025
Supplies	5,310	7,871	6,493	8,323
Purchased Services	199,397	163,725	195,835	172,015
Community Prgms/Contributions	0	0	0	0
Financing Costs	115,031	115,244	115,351	115,351
Transfers Out	72,349	74,840	74,841	71,936
Capital Outlay	132,793	85,000	155,900	75,000
Miscellaneous (Extraordinary/Special)	16,089	0	0	0
Total Expenditures	593,305	508,533	607,288	505,650
Excess Revenues / (Net Cost to the County)	92,265	(46,310)	20,468	(27,556)
General Appropriation Required	0	46,310	0	27,556
Budget Variance	144,256	0	66,778	0

Budget Changes

Proposed Change in Funding:	3.43% An increase of 3% was necessary for both the North Gunnison and Somerset Sewer Divisions to support ongoing operational expenditures and capital reserve.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Sewer Line locates
- Sewer Line Camera Inspections
- Sewer Line Cleanings
- Sewer Line Inspections

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage or fewer of customers who experience unplanned sewer outages.	Result	New Measure	1%	0%	1%
Percentage of respondents to the biennial citizen survey who report that sewer services are good or excellent.	Result	85%	85%	85%	85%



380
Operational Support Program

Purpose Statement

The purpose of the Operational Support Program is to provide operational and logistical support services to our department, other County departments and the public so they can initiate and complete their projects in a timely manner.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	122,158	113,138	120,000	115,000
Licenses and Permits	9,823	3,100	7,900	2,900
Intergovernmental	5,041,375	3,941,000	4,443,376	4,240,706
Charges for Services	802	3,565	3,565	3,565
Contributions and Other Grants	16,750	16,750	0	0
Fines & Forfeitures	1,224	50	50	50
Investment Income	55,826	29,392	47,000	23,500
Interfund Revenues	258,523	400,400	400,350	400,400
Transfers In	225,030	241,832	241,833	244,028
Other Financing Sources and Misc.	56,135	65,000	0	0
Total Revenues	5,787,646	4,814,227	5,264,074	5,030,149
Expenditures				
Personnel	269,933	254,525	255,957	261,049
Supplies	305,931	417,243	414,470	416,595
Purchased Services	176,555	199,542	220,616	218,968
Community Prgms/Contributions	0	0	0	0
Financing Costs	973	1,082	1,112	1,112
Transfers Out	137,691	789,010	897,009	1,075,217
Capital Outlay	149,422	0	0	85,000
Miscellaneous (Extraordinary/Special)	3,515	4,500	4,464	4,900
Total Expenditures	1,044,019	1,665,902	1,793,628	2,062,841
Excess Revenues / (Net Cost to the County)	4,743,627	3,148,325	3,470,446	2,967,308
General Appropriation Required	0	0	0	0
Budget Variance	889,858	0	322,121	0



**335
Operational Support Activity**

Purpose Statement

The purpose of the Operational Support Activity is to provide administrative and logistical support services to the department, other County departments and the public so they can initiate and complete their projects in a timely manner.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	122,158	113,138	120,000	115,000
Licenses and Permits	9,823	3,100	7,900	2,900
Intergovernmental	5,041,375	3,941,000	4,443,376	4,240,706
Charges for Services	802	3,565	3,565	3,565
Contributions and Other Grants	16,750	16,750	0	0
Fines & Forfeitures	1,224	50	50	50
Investment Income	55,826	29,392	47,000	23,500
Interfund Revenues	258,523	400,400	400,350	400,400
Transfers In	225,030	241,832	241,833	244,028
Other Financing Sources and Misc.	56,135	65,000	0	0
Total Revenues	5,787,646	4,814,227	5,264,074	5,030,149
Expenditures				
Personnel	269,933	254,525	255,957	261,049
Supplies	305,931	417,243	414,470	416,595
Purchased Services	176,555	199,542	220,616	218,968
Community Prgms/Contributions	0	0	0	0
Financing Costs	973	1,082	1,112	1,112
Transfers Out	137,691	789,010	897,009	1,075,217
Capital Outlay	149,422	0	0	85,000
Miscellaneous (Extraordinary/Special)	3,515	4,500	4,464	4,900
Total Expenditures	1,044,019	1,665,902	1,793,628	2,062,841
Excess Revenues / (Net Cost to the County)	4,743,627	3,148,325	3,470,446	2,967,308
General Appropriation Required	0	0	0	0
Budget Variance	889,858	0	322,121	0

Budget Changes

Proposed Change in Funding:	4.49%
Proposed Change in FTEs:	-0.04
Proposed Change in Performance:	No change.
Other:	

Core Services

- CDL Testings
- Permits
- Accident Review Findings

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of customers who obtain Public Works permits within three working days of submitting a completed application.	Result	94.6%	90%	85.8%	90%
Percentage of complaints/concerns regarding road conditions, summer and winter, that receive an informed response within three business days.	Result	82.7%	98%	95.4%	98%



**440
Roads and Bridges Program**

Purpose Statement

The purpose of the Roads and Bridges Program is to provide road and bridge management and maintenance services to residents, visitors, service providers and governmental agencies so they can travel on well-maintained roads while enjoying the natural beauty of Gunnison County.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	163,328	781,216	217,824	343,069
Charges for Services	26,387	4,000	66,111	0
Contributions and Other Grants	0	0	2,500	0
Fines & Forfeitures	446	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5,857	0	0	0
Total Revenues	196,019	785,216	286,435	343,069
Expenditures				
Personnel	1,499,220	1,808,637	1,631,547	1,865,009
Supplies	924,181	1,047,409	1,098,568	1,383,120
Purchased Services	1,584,902	1,701,318	1,553,179	1,693,905
Community Prgms/Contributions	0	5,000	0	5,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	12,288	697,400	180,272	376,400
Miscellaneous (Extraordinary/Special)	0	500	100	100
Total Expenditures	4,020,592	5,260,264	4,463,666	5,323,534
Excess Revenues / (Net Cost to the County)	(3,824,572)	(4,475,048)	(4,177,231)	(4,980,465)
General Appropriation Required	3,824,572	4,475,048	4,177,231	4,980,465
Budget Variance	391,074	0	297,817	0



**310
Construction Activity**

Purpose Statement

The purpose of the Construction Activity is to provide transportation planning and construction services to residents, visitors, service providers and governmental agencies so that they may continue to travel on an efficient transportation network.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	106,494	123,764	129,506	0
Charges for Services	0	0	23,000	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	106,494	123,764	152,506	0
Expenditures				
Personnel	98,083	147,159	141,973	123,088
Supplies	140,417	254,014	181,049	391,350
Purchased Services	106,319	232,400	135,318	111,850
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	12,288	10,000	12,000	1,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	357,107	643,573	470,340	627,288
Excess Revenues / (Net Cost to the County)	(250,613)	(519,809)	(317,834)	(627,288)
General Appropriation Required	250,613	519,809	317,834	627,288
Budget Variance	474,955	0	201,975	0

Budget Changes

Proposed Change in Funding:	-100.00%	No grant funding is planned for 2013 construction projects.
Proposed Change in FTEs:	-0.30	
Proposed Change in Performance:		Additional asphalt dollars to pave gravel roads and reduce mag chloride applications.
Other:		

Core Services

- Right-of-Way Acquisitions
- Project Designs
- Road Construction
- Hard Surfacing Gravel Roads

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
 Percentage of gravel roads meeting paving criteria that are hard surfaced.	Result	1%	10%	1%	10%
 Percentage of Right-of-Way acquisitions that are completed as needed for projects.	Result	98%	95%	98%	95%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**320
Road Maintenance Activity**

Purpose Statement

The purpose of the Road Maintenance Activity is to provide road preservation, management and maintenance services to service providers and the public so that they can travel with confidence on well-maintained roads while enjoying the natural beauty of Gunnison County.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	26,387	4,000	42,936	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	446	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	5,857	0	0	0
Total Revenues	32,691	4,000	42,936	0
Expenditures				
Personnel	1,040,325	1,105,086	1,096,372	1,138,601
Supplies	751,465	762,625	905,425	963,125
Purchased Services	1,060,381	946,950	906,959	997,878
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,852,172	2,814,661	2,908,756	3,099,604
Excess Revenues / (Net Cost to the County)	(2,819,481)	(2,810,661)	(2,865,820)	(3,099,604)
General Appropriation Required	2,819,481	2,810,661	2,865,820	3,099,604
Budget Variance	(492,110)	0	(55,159)	0

Budget Changes

Proposed Change in Funding:	-100.00%	No reimbursements for maintenance projects are planned for 2013.
Proposed Change in FTEs:	-0.01	
Proposed Change in Performance:	No change.	
Other:		

Core Services

- Chloride Applications
- Road Bladings
- Shoulder Maintenances
- Drainage Maintenances

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
 Percentage of paved roads that are seal coated annually (represents 100% of need based on five-year cycle).	Result	0%	20%	0%	20%
 Percentage of County gravel road miles that needing magnesium chloride that receive an application as needed on an annual basis.	Result	76.7%	60%	34.3%	75%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**322
Bridges Activity**

Purpose Statement

The purpose of the Bridges Activity is to provide bridge construction and maintenance services to residents and visitors so they can travel safely across rivers, streams and ditches.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	315,000	0	0
Charges for Services	0	0	175	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	315,000	175	0
Expenditures				
Personnel	50	17,245	21,510	33,238
Supplies	64	0	590	0
Purchased Services	0	81,000	76,832	149,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	313,000	159,558	1,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	114	411,245	258,490	183,238
Excess Revenues / (Net Cost to the County)	(114)	(96,245)	(258,315)	(183,238)
General Appropriation Required	114	96,245	258,315	183,238
Budget Variance	130,197	0	(162,070)	0

Budget Changes

Proposed Change in Funding:	-100.00% No grant funding for bridge projects is expected for 2013.
Proposed Change in FTEs:	0.17
Proposed Change in Performance:	Increased time will be spent in inspection and repair of minor structures.
Other:	

Core Services

- Major Bridge Inspections (20 feet or more)
- Minor Bridge Inspections (less than 20 feet)
- Bridge Guardrail Repairs
- Bridge Signs Repairs
- Bridge Deck and Superstructure Cleanings
- Bridge Installations
- Bridge Replacements

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
 Percentage of major bridges that are independently rated bi-annually as "structurally sound".	Result	90.2%	80%	89%	90%
 Percentage of minor bridges that are rated as "structurally sound".	Result	80.6%	90%	Ratings Incomplete	90%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**330
Winter Maintenance Activity**

Purpose Statement

The purpose of the Winter Maintenance Activity is to provide winter access and information services to residents, visitors and service providers so they can travel with confidence on County roads.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	326,652	497,908	325,023	517,381
Supplies	31,663	21,100	8,550	23,100
Purchased Services	356,710	366,000	337,800	367,200
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	500	100	100
Total Expenditures	715,025	885,508	671,473	907,781
Excess Revenues / (Net Cost to the County)	(715,025)	(885,508)	(671,473)	(907,781)
General Appropriation Required	715,025	885,508	671,473	907,781
Budget Variance	171,012	0	214,035	0

Budget Changes

Proposed Change in Funding:	No specific revenues are received in this activity.
Proposed Change in FTEs:	-0.07
Proposed Change in Performance:	No change.
Other:	

Core Services

- Gravel Road Plowings
- Paved Road Plowings
- Winter Maintenance Sand Applications
- Winter Road Condition Information Postings
- Winter “emergency access” request responses
- Winter “changing conditions” request responses

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of school days when snow accumulations meet plow policy criteria at least 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use.	Result	96.8%	95%	98.4%	95%
Percentage of respondents to the biennial citizen survey who report that snow removal services on County roads and highways is good or excellent.	Result	80%	80%	80%	80%



338
Trails and Parks Activity

Purpose Statement

The purpose of the Trails and Parks Activity is to provide trails planning, construction and maintenance services to residents and visitors so that they can use trails for commuting and/or recreation.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	289,616	31,101	289,616
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	2,500	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	289,616	33,601	289,616
Expenditures				
Personnel	78	11,455	12,119	21,571
Supplies	531	9,670	2,954	5,545
Purchased Services	11,009	21,100	45,902	15,522
Community Prgms/Contributions	0	5,000	0	5,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	374,400	8,714	374,400
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	11,618	421,625	69,689	422,038
Excess Revenues / (Net Cost to the County)	(11,618)	(132,009)	(36,088)	(132,422)
General Appropriation Required	11,618	132,009	36,088	132,422
Budget Variance	99,406	0	95,921	0

Budget Changes

Proposed Change in Funding:	0.00% The Highway 135 Trail project was not completed in 2012 and the budget has been rolled forward to 2013 for completion.
Proposed Change in FTEs:	0.40
Proposed Change in Performance:	Additional employee hours will allow daily maintenance in the White Water Park during the busy season.
Other:	

Core Services

- Trail Planning
- Trail Sweeping
- Gravel Trail Maintenances
- Paved Trail Maintenances

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of gravel/native surface trails that are maintained.	Result	66.7%	70%	0%	50%
Percentage of paved trails that are swept.	Result	100%	100%	100%	100%
Percentage of respondents to the biennial citizen survey who report that the availability of paths and walking trails is excellent or good.	Result	76%	76%	76%	76%



339
Service to Municipalities Activity

Purpose Statement

The purpose of the Service to Municipalities Activity is to provide services required by the municipalities within our County to those municipalities so that County residents and visitors can travel on well-maintained roads in summer and winter while enjoying the natural beauty of Gunnison County.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	56,834	52,836	57,217	53,453
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	56,834	52,836	57,217	53,453
Expenditures				
Personnel	34,031	29,784	34,550	31,130
Supplies	41	0	0	0
Purchased Services	50,484	53,868	50,368	52,455
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	84,556	83,652	84,918	83,585
Excess Revenues / (Net Cost to the County)	(27,722)	(30,816)	(27,701)	(30,132)
General Appropriation Required	27,722	30,816	27,701	30,132
Budget Variance	7,614	0	3,115	0



Budget Changes

Proposed Change in Funding:	1.17%
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Gravel Road Bladings
- Gravel Road Chloride Applications
- Paved Road Seal Coatings
- Gravel Road Winter Plowings
- Paved Road Winter Plowings
- Street Lightings

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of school days when snow accumulations meet plow policy criteria 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use.	Result	96.8%	95%	98.4%	95%
Percentage of gravel roads that are maintained per municipality standards and budgets.	Result	100%	100%	100%	100%

240 Fleet Management Program

Purpose Statement

The purpose of the Fleet Management Program is to provide vehicle and equipment major and minor repairs and preventative maintenance services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs in an efficient manner without undue delay.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	8,065	9,000	2,000	8,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	1,836,767	1,777,202	1,688,510	1,737,883
Transfers In	316,750	694,026	802,025	925,801
Other Financing Sources and Misc.	14,421	7,700	222,276	10,000
Total Revenues	2,176,003	2,487,928	2,714,811	2,681,684
Expenditures				
Personnel	627,218	533,272	536,020	565,514
Supplies	599,475	572,950	622,608	631,108
Purchased Services	138,901	175,506	162,556	187,662
Community Prgms/Contributions	0	0	0	0
Financing Costs	164,245	166,368	172,073	172,073
Transfers Out	84,893	97,896	97,896	90,048
Capital Outlay	280,606	694,026	1,248,402	925,801
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,895,338	2,240,018	2,839,555	2,572,206
Excess Revenues / (Net Cost to the County)	280,664	247,910	(124,744)	109,478
General Appropriation Required	0	0	124,744	0
Budget Variance	418,981	0	(372,654)	0



**341
Fleet Management Activity**

Purpose Statement

The purpose of the Fleet Management Activity is to provide vehicle and equipment major and minor repairs and preventative maintenance services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	8,065	9,000	2,000	8,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	1,836,767	1,777,202	1,688,510	1,737,883
Transfers In	316,750	694,026	802,025	925,801
Other Financing Sources and Misc.	14,421	7,700	222,276	10,000
Total Revenues	2,176,003	2,487,928	2,714,811	2,681,684
Expenditures				
Personnel	627,218	533,272	536,020	565,514
Supplies	599,475	572,950	622,608	631,108
Purchased Services	138,901	175,506	162,556	187,662
Community Prgms/Contributions	0	0	0	0
Financing Costs	164,245	166,368	172,073	172,073
Transfers Out	84,893	97,896	97,896	90,048
Capital Outlay	280,606	694,026	1,248,402	925,801
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,895,338	2,240,018	2,839,555	2,572,206
Excess Revenues / (Net Cost to the County)	280,664	247,910	(124,744)	109,478
General Appropriation Required	0	0	124,744	0
Budget Variance	418,981	0	(372,654)	0

Budget Changes

Proposed Change in Funding:	7.79%
Proposed Change in FTEs:	0.36
Proposed Change in Performance:	Increased maintenance on Motor Pool vehicles and basic shop maintenance & upkeep.
Other:	

Core Services

- Vehicle and Light Duty Equipment Minor Repairs
- Vehicle and Light Duty Equipment Major Repairs
- Vehicle and Light Duty Equipment Preventative Repairs/Inspections
- Heavy Equipment Minor Repairs
- Heavy Equipment Major Repairs
- Heavy Equipment Emergency Repairs
- Heavy Equipment Preventative Repairs/Inspections
- Heavy Equipment Mobile Emergency Repairs

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of emergency service responders who have vehicles and light duty equipment available when needed.	Result	100%	90%	95%	90%
Percentage of vehicle and light duty equipment users who experience no delays in performing their work due to failures or unplanned repairs.	Result	99.3%	95%	99%	95%



500
Solid Waste Management Program

Purpose Statement

The purpose of the Solid Waste Management Program is to provide recycling and solid waste disposal services to citizens and visitors so they can experience minimal impacts from solid waste disposal.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	7,091	0	0	0
Charges for Services	658,189	685,620	693,992	603,421
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,059	9,854	2,790	2,000
Investment Income	30,815	30,000	29,500	19,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	195,002	114,548	144,517	119,412
Total Revenues	893,156	840,022	870,799	743,834
Expenditures				
Personnel	319,421	368,086	340,514	410,183
Supplies	35,674	42,255	43,430	45,730
Purchased Services	209,817	624,665	828,770	1,727,049
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,980	2,567	2,567	2,567
Transfers Out	138,960	140,634	84,492	108,204
Capital Outlay	15,000	70,000	96,512	0
Miscellaneous (Extraordinary/Special)	(30,200)	20,000	10,000	20,000
Total Expenditures	690,651	1,268,207	1,406,285	2,313,733
Excess Revenues / (Net Cost to the County)	202,505	(428,185)	(535,486)	(1,569,899)
General Appropriation Required	0	428,185	535,486	1,569,899
Budget Variance	156,827	0	(107,301)	0



**541
Landfill Activity**

Purpose Statement

The purpose of the Landfill Activity is to provide solid waste disposal service to the public so they can live in a sustainable environment where land is efficiently used and expansion of the existing site is minimized through the use of new technologies and best management practices.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	7,091	0	0	0
Charges for Services	533,913	544,491	548,186	479,144
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,059	9,854	2,790	2,000
Investment Income	30,815	28,000	29,500	19,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	19,613	19,548	24,517	19,412
Total Revenues	593,491	601,893	604,993	519,557
Expenditures				
Personnel	174,269	210,558	210,382	227,899
Supplies	26,210	27,800	28,975	29,725
Purchased Services	160,821	586,725	775,314	1,673,544
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,980	2,567	2,567	2,567
Transfers Out	97,888	99,357	43,215	55,968
Capital Outlay	0	70,000	96,512	0
Miscellaneous (Extraordinary/Special)	(30,200)	20,000	10,000	20,000
Total Expenditures	430,968	1,017,007	1,166,965	2,009,703
Excess Revenues / (Net Cost to the County)	162,523	(415,114)	(561,972)	(1,490,146)
General Appropriation Required	0	415,114	561,972	1,490,146
Budget Variance	107,119	0	(146,858)	0

Budget Changes

Proposed Change in Funding:	-13.68%	A conservative decrease of 12% for disposal fees has been included in the 2013 budget.
Proposed Change in FTEs:	0.011	
Proposed Change in Performance:	No change.	
Other:		

Core Services

- Trash Placements
- Appliance Recycles
- Methane Tests
- Ground Water Tests
- Tire Diversions

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of special waste requests that are handled within 3 days of receipt of final application package.	Result	100%	80%	90%	80%
Percentage of loads that are measured and priced accurately.	Result	92.4%	98%	100%	98%



**542
Recycling Activity**

Purpose Statement

The purpose of the Recycling Activity is to provide drop off, pick up, processing and educational services to the public and government offices so they can live in a more sustainable environment through diversion and reuse of recyclable materials.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	124,277	141,129	145,806	124,277
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	2,000	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	175,388	95,000	120,000	100,000
Total Revenues	299,665	238,129	265,806	224,277
Expenditures				
Personnel	145,152	157,528	130,132	182,284
Supplies	9,464	14,455	14,455	16,005
Purchased Services	48,996	37,940	53,456	53,505
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	41,072	41,277	41,277	52,236
Capital Outlay	15,000	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	259,683	251,200	239,320	304,030
Excess Revenues / (Net Cost to the County)	39,982	(13,071)	26,486	(79,753)
General Appropriation Required	0	13,071	0	79,753
Budget Variance	49,708	0	39,557	0

Budget Changes

Proposed Change in Funding:	-5.82%	A conservative 12% decrease in the recycling surcharge portion of landfill disposal fees has been included in the budget.
Proposed Change in FTEs:	0.47	
Proposed Change in Performance:	Increased service to CB South area.	
Other:		

Core Services

- Product Diversions
- Product Processings
- Product Sales
- Recycling Educational Tours

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of respondents to the biennial citizen survey who report that they recycled used paper, cans or bottles from their homes.	Result	90%	90%	90%	90%
Percentage of loads that are sold at market value.	Result	New Measure	90%	99.9%	100%



**540
Weed Management Program**

Purpose Statement

The purpose of the Weed Management Program is to administer and implement the Gunnison Basin Weed Management Plan and to provide state-listed noxious weed control services to the public so that they can benefit from the protection of the County's economic and ecological resources.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	2,145	1,320	1,320	1,320
Intergovernmental	40,412	37,936	36,500	45,728
Charges for Services	0	0	820	800
Contributions and Other Grants	11,986	2,985	2,985	2,985
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	54,543	42,241	41,625	50,833
Expenditures				
Personnel	64,352	71,816	75,961	76,404
Supplies	6,185	14,950	7,711	10,274
Purchased Services	57,332	63,457	65,628	73,451
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	127,869	150,223	149,300	160,129
Excess Revenues / (Net Cost to the County)	(73,326)	(107,982)	(107,675)	(109,296)
General Appropriation Required	73,326	107,982	107,675	109,296
Budget Variance	23,968	0	307	0



363
Weed Management Activity

Purpose Statement

The purpose of the Weed Management Activity is to provide public awareness and state-listed noxious weed control services to the public and governmental agencies so that they can benefit from the protection of the County's economic and ecological resources.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	2,145	1,320	1,320	1,320
Intergovernmental	40,412	37,936	36,500	45,728
Charges for Services	0	0	820	800
Contributions and Other Grants	11,986	2,985	2,985	2,985
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	54,543	42,241	41,625	50,833
Expenditures				
Personnel	64,352	71,816	75,961	76,404
Supplies	6,185	14,950	7,711	10,274
Purchased Services	57,332	63,457	65,628	73,451
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	127,869	150,223	149,300	160,129
Excess Revenues / (Net Cost to the County)	(73,326)	(107,982)	(107,675)	(109,296)
General Appropriation Required	73,326	107,982	107,675	109,296
Budget Variance	23,968	0	307	0

Budget Changes

Proposed Change in Funding:	20.34%
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Reclamation Permit inspections
- Mechanical, cultural, biological and chemical weed treatments
- Weed mappings
- Educational information and programs
- Consultations
- Interagency collaborations

Key Performance Measures

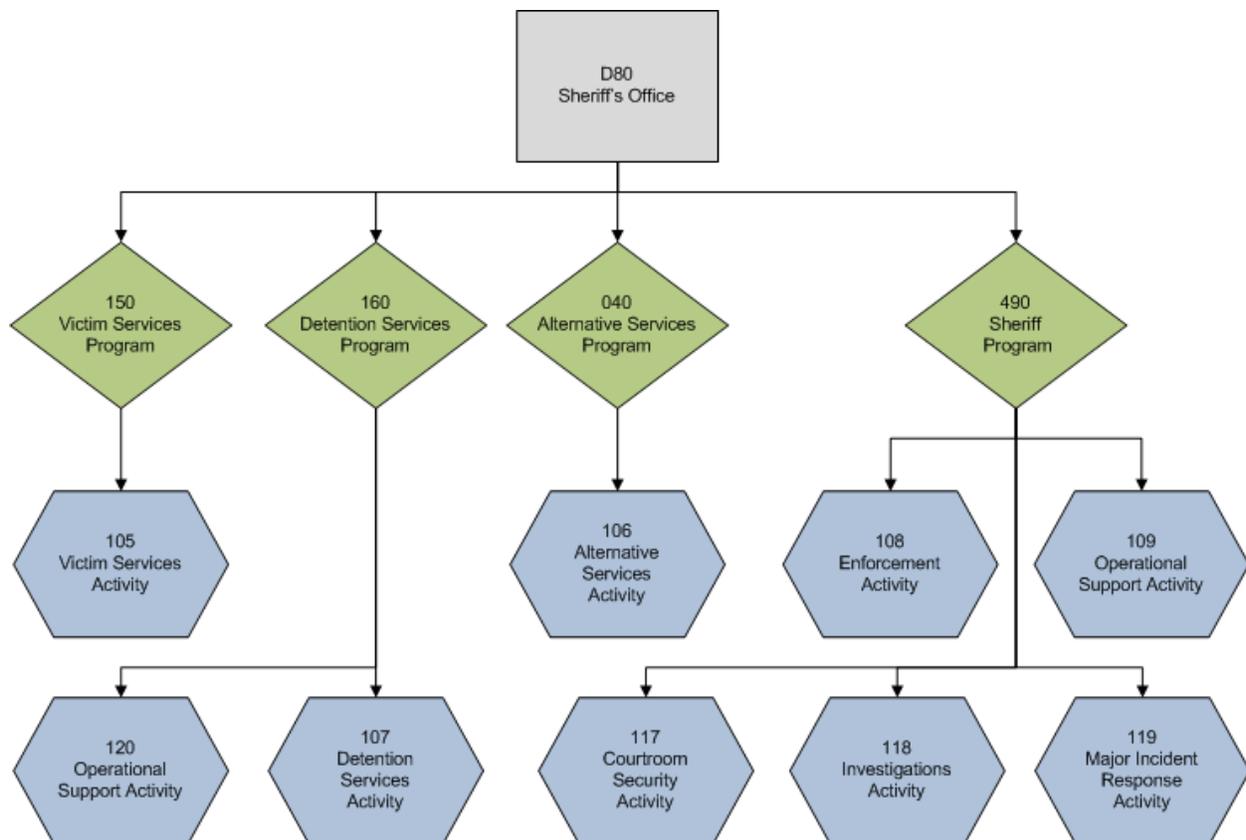
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of outstanding Gunnison County Reclamation Permits that are inspected by the Weed Coordinator.	Result	35.6%	50%	56.5%	50%
Percentage of financial contributors (federal, state and local cooperators) to the Gunnison Basin Weed Management Program report that their expectations are met for weed control by the Gunnison County Weed District on the lands they oversee.	Result	100%	90%	100%	90%

Mission Statement

The mission of the Sheriff's Office is to provide public safety, law enforcement, victim advocacy, community service and detention services to the public so they can live, play and work in a safe and secure environment.

Elected Official

Richard Besecker
 510 W. Bidwell Ave.
 Gunnison, CO 81230
 (970) 641-1113
rbesecker@gunnisoncounty.org



Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	180,018	132,336	128,285	108,768
Charges for Services	69,576	69,000	67,602	67,602
Contributions and Other Grants	1,085	0	620	620
Fines & Forfeitures	76,634	60,100	60,000	60,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	973	0
Total Revenues	327,313	261,436	257,480	236,990
Expenditures				
Personnel	1,885,687	2,035,170	1,960,989	2,075,320
Supplies	158,133	128,523	143,119	136,652
Purchased Services	520,031	417,192	428,935	434,646
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	41,226	0	0	0
Miscellaneous (Extraordinary/Special)	70,164	88,740	91,379	92,448
Total Expenditures	2,675,241	2,669,626	2,624,422	2,739,066
Excess Revenues / (Net Cost to the County)	(2,347,929)	(2,408,190)	(2,366,942)	(2,502,076)
General Appropriation Required	2,347,929	2,408,190	2,366,942	2,502,076
Budget Variance	123,954	0	41,248	0

Department Resources Restated by Fund

Revenues				
General Fund	327,313	261,436	257,480	236,990
Total Revenues	327,313	261,436	257,480	236,990
Expenditures				
General Fund	2,675,241	2,669,626	2,624,422	2,739,066
Total Expenditures	2,675,241	2,669,626	2,624,422	2,739,066



150
Victim Services Program

Purpose Statement

The purpose of the Victim Services Program is to provide advisement, intervention, support and referral services to the victims of major crimes reporting to law enforcement agencies so they can understand their rights, participate in the criminal justice system and prevent revictimization.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	101,483	110,298	96,223	82,893
Charges for Services	0	0	0	0
Contributions and Other Grants	485	0	0	0
Fines & Forfeitures	50	100	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	102,018	110,398	96,223	82,893
Expenditures				
Personnel	91,815	96,538	81,772	68,786
Supplies	1,820	1,974	2,635	3,541
Purchased Services	8,383	11,886	11,816	12,104
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	102,018	110,398	96,223	84,431
Excess Revenues / (Net Cost to the County)	0	0	0	(1,538)
General Appropriation Required	0	0	0	1,538
Budget Variance	1,904	0	(0)	0



105
Victim Services Activity

Purpose Statement

The purpose of the Victim Services Activity is to provide advisement, intervention, support and referral services to the victims of major crimes reporting to law enforcement agencies so they can understand their rights, participate in the criminal justice system and prevent revictimization.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	101,483	110,298	96,223	82,893
Charges for Services	0	0	0	0
Contributions and Other Grants	485	0	0	0
Fines & Forfeitures	50	100	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	102,018	110,398	96,223	82,893
Expenditures				
Personnel	91,815	96,538	81,772	68,786
Supplies	1,820	1,974	2,635	3,541
Purchased Services	8,383	11,886	11,816	12,104
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	102,018	110,398	96,223	84,431
Excess Revenues / (Net Cost to the County)	0	0	0	(1,538)
General Appropriation Required	0	0	0	1,538
Budget Variance	1,904	0	(0)	0

Budget Changes

Proposed Change in Funding:	-24.91% The Sexual Assault Response Team grant was not renewed so this activity did not replace the support position.
Proposed Change in FTEs:	-0.95 The Sexual Assault Response Team grant was not renewed so this activity did not replace the support position.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- 24/7 on-call services
- On-scene crisis intervention and support
- Victim Rights Act advisement
- Reporting assistance and investigation updates
- Crisis counseling
- Area resource referral and follow-up
- Crime Victim Compensation advisement, assistance and referral
- Criminal Justice System advisements regarding steps in an investigation and court procedure
- Victim consultation in person, by telephone, or by letter within 72 hours

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Number of crime victims served.	Output	New Measure	225	225	238

040 Alternative Services Program

Purpose Statement

The purpose of the Alternative Services Program is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	42,138	40,000	40,000	40,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	42,138	40,000	40,000	40,000
Expenditures				
Personnel	97,318	77,651	77,989	80,123
Supplies	1,378	1,053	1,480	1,430
Purchased Services	7,072	8,774	8,009	7,656
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	105,768	87,478	87,478	89,209
Excess Revenues / (Net Cost to the County)	(63,630)	(47,478)	(47,478)	(49,209)
General Appropriation Required	63,630	47,478	47,478	49,209
Budget Variance	3,459	0	0	0

106
Alternative Services Activity

Purpose Statement

The purpose of the Alternative Services Activity is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	42,138	40,000	40,000	40,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	42,138	40,000	40,000	40,000
Expenditures				
Personnel	97,318	77,651	77,989	80,123
Supplies	1,378	1,053	1,480	1,430
Purchased Services	7,072	8,774	8,009	7,656
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	105,768	87,478	87,478	89,209
Excess Revenues / (Net Cost to the County)	(63,630)	(47,478)	(47,478)	(49,209)
General Appropriation Required	63,630	47,478	47,478	49,209
Budget Variance	3,459	0	0	0

Budget Changes

Proposed Change in Funding:	No change.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Registrations of local and out-of-county defendants
- Local and out-of-county assignments
- Compliance reports
- Non-compliance reports
- Progress reports
- Court services to local courts
- Juvenile Drug Court and Adult Drug Court representations
- Development of worksites
- Colorado Alternative Sentencing Programs (CASP) liaisons

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of defendants who successfully complete their Useful Public Service.	Result	New Measure	82%	82%	82%
Percentage of defendants who safely complete their Useful Public Service without injury.	Result	New Measure	85%	85%	85%



160
Detention Services Program

Purpose Statement

The purpose of the Detention Services Program is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes				
Licenses and Permits				
Intergovernmental				
Charges for Services				
Contributions and Other Grants				
Fines & Forfeitures				
Investment Income				
Interfund Revenues				
Transfers In				
Other Financing Sources and Misc.				
Total Revenues				
Expenditures				
Personnel				
Supplies				
Purchased Services				
Community Prgms/Contributions				
Financing Costs				
Transfers Out				
Capital Outlay				
Miscellaneous (Extraordinary/Special)				
Total Expenditures				
Excess Revenues / (Net Cost to the County)				
General Appropriation Required				
Budget Variance				

107 Detention Services Activity

Purpose Statement

The purpose of the Detention Services Activity is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	10,147	3,800	10,232	5,500
Charges for Services	28,602	30,000	28,602	28,602
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	38,749	33,800	38,834	34,102
Expenditures				
Personnel	613,194	621,513	606,931	665,691
Supplies	36,699	25,600	36,752	36,752
Purchased Services	27,763	4,425	4,968	4,950
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	3,950	0	0	0
Miscellaneous (Extraordinary/Special)	51,139	71,730	74,617	75,438
Total Expenditures	732,744	723,268	723,268	782,831
Excess Revenues / (Net Cost to the County)	(693,995)	(689,468)	(684,434)	(748,729)
General Appropriation Required	693,995	689,468	684,434	748,729
Budget Variance	34,879	0	5,034	0

Budget Changes

Proposed Change in Funding:	0.89%	
Proposed Change in FTEs:	0.87	A full time staff position was added to the Detention Program.
Proposed Change in Performance:	No significant change.	
Other:		

Core Services

- Critical incident responses
- Daily reports
- Meals
- Medical appointments
- Inmate educational sessions
- Medical appointments/transports
- Mental health appointments/transports
- Rehabilitative sessions
- Prisoner transports
- Inmate court escorts

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of days without injury to visiting public.	Result	New Measure	99%	100%	98%
Percentage of days without injury experienced by deputies.	Result	New Measure	95%	95%	95%
Percentage of days without injury to inmates (self-inflicted).	Result	New Measure	95%	94%	95%



120
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to inmates.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	513	1,400	2,800	2,802
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	513	1,400	2,800	2,802
Expenditures				
Personnel	118,237	127,803	112,390	133,614
Supplies	13,564	6,565	10,775	6,595
Purchased Services	2,699	24,840	26,285	31,346
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	134,500	159,208	149,450	171,555
Excess Revenues / (Net Cost to the County)	(133,987)	(157,808)	(146,650)	(168,753)
General Appropriation Required	133,987	157,808	146,650	168,753
Budget Variance	(3,119)	0	11,158	0

Budget Changes

Proposed Change in Funding:	100.14% Training will be subsidized by the Peace Officer's Standards Training Board.
Proposed Change in FTEs:	0.11 A full time staff position was added to the Detention Program.
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Operational Support (equipment inspections, vehicle and equipment repairs, vehicle equipment replacements and plan replacement schedules)
- Training Sessions ("Hiring the Best", reserve program, report writing, courtroom testimony, ethics, first responder, vehicle, legal/liability, victim rights, certifications, less-lethal/defensive tactics, driving, computer, and new-hire.)

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	New Measure	100%	98%	100%

490 Sheriff Program

Purpose Statement

The purpose of the Sheriff Program is to provide enforcement, public assistance, emergency coordination, operational support, civil action, permitting and licensing services to emergency response teams and the public so they can be more informed of Sheriff's Office services, be assured that Sheriff's Office employees are properly trained and equipped, contain emergency situations, and receive legal documents and licenses in a timely manner.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	67,875	16,838	19,030	17,573
Charges for Services	40,974	39,000	39,000	39,000
Contributions and Other Grants	600	0	620	620
Fines & Forfeitures	34,446	20,000	20,000	20,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	973	0
Total Revenues	143,895	75,838	79,623	77,193
Expenditures				
Personnel	965,124	1,111,665	1,081,907	1,127,106
Supplies	104,672	93,331	91,477	88,334
Purchased Services	474,115	367,268	377,857	378,590
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	37,276	0	0	0
Miscellaneous (Extraordinary/Special)	19,025	17,010	16,762	17,010
Total Expenditures	1,600,212	1,589,274	1,568,003	1,611,040
Excess Revenues / (Net Cost to the County)	(1,456,317)	(1,513,436)	(1,488,380)	(1,533,847)
General Appropriation Required	1,456,317	1,513,436	1,488,380	1,533,847
Budget Variance	86,830	0	25,056	0

108 Enforcement Activity

Purpose Statement

The purpose of the Enforcement Activity is to provide traffic management, immediate first response and county-wide patrol services to the residents and visitors of Gunnison County so they can experience a low crime rate and feel safe.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,096	2,000	730	2,000
Charges for Services	1,004	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	34,446	20,000	20,000	20,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	160	0
Total Revenues	37,546	22,000	20,890	22,000
Expenditures				
Personnel	532,075	576,992	559,961	590,654
Supplies	35,473	44,500	49,270	44,500
Purchased Services	487	0	948	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	568,035	621,492	610,179	635,154
Excess Revenues / (Net Cost to the County)	(530,490)	(599,492)	(589,289)	(613,154)
General Appropriation Required	530,490	599,492	589,289	613,154
Budget Variance	121,771	0	10,203	0

Budget Changes

Proposed Change in Funding:	No change.
Proposed Change in FTEs:	-0.02
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- General patrol
- Civil actions

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of surveyed Gunnison County residents who indicate that services provided by the Sheriff's Office are good or excellent.	Result	New Measure	82%	82%	84%
Percentage of Gunnison County residents who report that they feel very or somewhat safe from violent crime.	Result	New Measure	95%	95%	95%



109
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to the citizens of Gunnison County.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	10,499	7,298	8,128	8,128
Charges for Services	39,970	39,000	39,000	39,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	813	0
Total Revenues	50,469	46,298	47,941	47,128
Expenditures				
Personnel	317,444	369,947	355,572	365,018
Supplies	55,842	44,091	34,740	39,184
Purchased Services	470,278	364,643	372,984	375,965
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	1,797	0	0	0
Miscellaneous (Extraordinary/Special)	848	780	780	780
Total Expenditures	846,209	779,461	764,076	780,947
Excess Revenues / (Net Cost to the County)	(795,740)	(733,163)	(716,135)	(733,819)
General Appropriation Required	795,740	733,163	716,135	733,819
Budget Variance	(72,713)	0	17,028	0

Budget Changes

Proposed Change in Funding:	1.79%
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Civil processing
- Permitting and Licensing
- General operational support
- Training sessions
- Regional meetings

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	New Measure	100%	100%	100%

117 Courtroom Security Activity

Purpose Statement

The purpose of the Courtroom Security Activity is to provide weapons screening and behavioral observations to judges, jury members, attorneys and witnesses in the district and county courts so they can exercise due process and conduct court business in a safe environment.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	39,295	0	3,667	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	39,295	0	3,667	0
Expenditures				
Personnel	694	4,829	4,905	4,982
Supplies	3,816	0	3,667	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	35,479	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	39,989	4,829	8,572	4,982
Excess Revenues / (Net Cost to the County)	(694)	(4,829)	(4,905)	(4,982)
General Appropriation Required	694	4,829	4,905	4,982
Budget Variance	4,216	0	(76)	0

Budget Changes

Proposed Change in Funding:	0%	No security funding is planned for 2013.
Proposed Change in FTEs:	None.	
Proposed Change in Performance:	No change.	
Other:		

Core Services

- Courthouse Security (courtroom security appointments, screenings, dispute resolutions, security checks, panic responses and secured courtrooms)

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of court hours without harm to judges, jury members, attorneys and witnesses.	Result	New Measure	100%	100%	100%

118 Investigations Activity

Purpose Statement

The purpose of the Investigations Activity is to provide first response, crime scene preservation and comprehensive investigation services to the DA's office staff so they can properly determine whether to prosecute or dismiss cases.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	114,783	150,220	151,426	156,985
Supplies	(10)	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	114,773	150,220	151,426	156,985
Excess Revenues / (Net Cost to the County)	(114,773)	(150,220)	(151,426)	(156,985)
General Appropriation Required	114,773	150,220	151,426	156,985
Budget Variance	37,610	0	(1,206)	0

Budget Changes

Proposed Change in Funding:	This activity receives no specific revenue.
Proposed Change in FTEs:	0.04
Proposed Change in Performance:	No significant change.
Other:	

Core Services

- Major crime investigations
- Minor crime investigations
- Crime investigation findings
- Evidence and property management

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of cases that are resolved by the District Attorney's Office without requests for additional investigation findings.	Result	New Measure	85%	83%	85%



119
Major Incident Response Activity

Purpose Statement

The purpose of the Major Incident Responses Activity is to provide statutorily required private land wildfire, Hazardous Materials, and Search and Rescue coordination and response services to responders, residents and visitors of Gunnison County so they can take protective actions and safeguard life.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes				
Licenses and Permits				
Intergovernmental				
Charges for Services				
Contributions and Other Grants				
Fines & Forfeitures				
Investment Income				
Interfund Revenues				
Transfers In				
Other Financing Sources and Misc.				
Total Revenues				
Expenditures				
Personnel				
Supplies				
Purchased Services				
Community Prgms/Contributions				
Financing Costs				
Transfers Out				
Capital Outlay				
Miscellaneous (Extraordinary/Special)				
Total Expenditures				
Excess Revenues / (Net Cost to the County)				
General Appropriation Required				
Budget Variance				

Budget Changes

Proposed Change in Funding:	6.96% Revenues are budgeted from donations in memory of search victims.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	No change.
Other:	

Core Services

- Emergency coordination for private-land wildfires, Hazardous Materials (HAZMAT), and Search and Rescue
- Public Information and assistance

Key Performance Measures

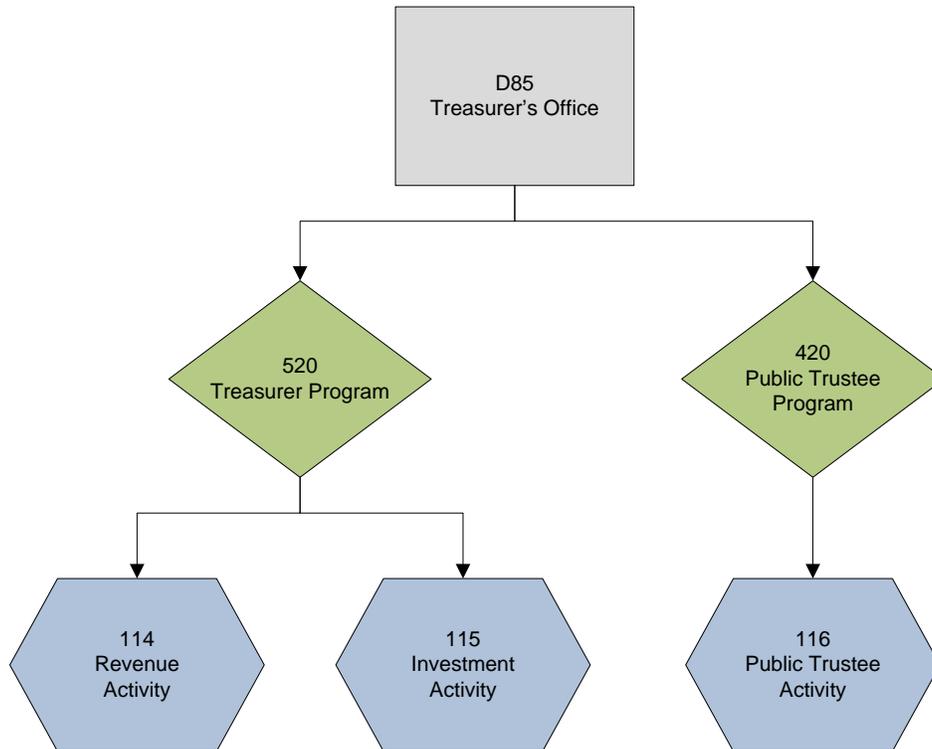
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of major incident coordinations without collateral injury to citizens and responders.	Result	New Measure	90%	90%	90%

Mission Statement

The mission of the Treasurer and Public Trustee Office is to provide revenue and foreclosure services to the public, taxing authorities and parties to foreclosures so they can pay and collect taxes and other revenue in an accurate and timely manner and experience a fair and timely foreclosure process.

Elected Official

Melody Marks
221 N. Wisconsin
Gunnison, CO 81230
(970) 641-2231
mmarks@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	84,000	45,000	145,000	132,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	828,236	750,000	750,000	750,000
Transfers In	0	24,760	24,760	24,760
Other Financing Sources and Misc.	11,446	12,000	12,000	12,500
Total Revenues	923,682	831,760	931,760	919,260
Expenditures				
Personnel	253,276	249,146	245,112	257,307
Supplies	15,241	15,789	16,100	15,723
Purchased Services	95,131	73,843	76,083	74,220
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,639	14,688	18,000	20,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	70,000	68,000
Total Expenditures	381,287	353,466	425,295	435,250
Excess Revenues / (Net Cost to the County)	542,395	478,294	506,465	484,010
General Appropriation Required	0	0	0	0
Budget Variance	67,715	0	28,171	0

Department Resources Restated by Fund

Revenues				
General Fund	839,682	762,000	762,000	762,500
Public Trustee Agency Fund	84,000	69,760	169,760	156,760
Total Revenues	923,682	831,760	931,760	919,260
Expenditures				
General Fund	312,238	281,475	278,159	283,766
Public Trustee Agency Fund	69,049	71,991	147,136	151,484
Total Expenditures	381,287	353,466	425,295	435,250



**520
Treasurer's Program**

Purpose Statement

The purpose of the Treasurer's Program is to provide investment and tax revenue collections and disbursement services to the public, Board of County Commissioners, taxing authorities and lien holders so they can experience the secure, accurate and timely management of their money.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	828,236	750,000	750,000	750,000
Transfers In	0	0	0	0
Other Financing Sources and Misc.	11,446	12,000	12,000	12,500
Total Revenues	839,682	762,000	762,000	762,500
Expenditures				
Personnel	188,577	178,230	174,196	179,823
Supplies	11,663	15,759	11,630	11,473
Purchased Services	94,360	72,798	74,333	72,470
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,639	14,688	18,000	20,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	312,238	281,475	278,159	283,766
Excess Revenues / (Net Cost to the County)	527,443	480,525	483,841	478,734
General Appropriation Required	0	0	0	0
Budget Variance	54,753	0	3,316	0



**114
Revenue Activity**

Purpose Statement

The purpose of the Revenue Activity is to provide collections, accounting and disbursement services to taxing authorities, County offices, taxpayers and lien holders so they can experience a timely and accurate accounting of their money.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	828,236	750,000	750,000	750,000
Transfers In	0	0	0	0
Other Financing Sources and Misc.	11,446	12,000	12,000	12,500
Total Revenues	839,682	762,000	762,000	762,500
Expenditures				
Personnel	169,407	166,909	162,839	163,549
Supplies	11,663	15,759	11,630	11,473
Purchased Services	92,625	67,798	66,333	64,470
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,639	14,688	18,000	20,000
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	291,334	265,154	258,802	259,492
Excess Revenues / (Net Cost to the County)	548,348	496,846	503,198	503,008
General Appropriation Required	0	0	0	0
Budget Variance	50,922	0	6,352	0



Budget Changes

Proposed Change in Funding:	0.07%	A slight increase in advertising fees.
Proposed Change in FTEs:	0.03	There is no change in FTEs for the Treasurer's Office Overall.
Proposed Change in Performance:	None.	
Other:		

Core Services

- Deposited Dollars
- Property Tax Notices
- Accounting Reports: Board, Public, Departments
- Revenue Disbursements
- Tax Lien Sales
- Tax Certification
- Mobile Home Authentication
- Delinquent Tax Notices
- Certificates of Purchase

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of checks that are deposited within two business days.	Result	New Measure	100%	73%	95%



**115
Investment Activity**

Purpose Statement

The purpose of the Investment Activity is to provide investment and reporting services to the Board of County Commissioners so they can know at any time what resources are available, have ready access to liquid fiscal resources and securely invest for a modest return.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	19,170	11,321	11,357	16,274
Supplies	0	0	0	0
Purchased Services	1,735	5,000	8,000	8,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	20,905	16,321	19,357	24,274
Excess Revenues / (Net Cost to the County)	(20,905)	(16,321)	(19,357)	(24,274)
General Appropriation Required	20,905	16,321	19,357	24,274
Budget Variance	3,831	0	(3,036)	0



Budget Changes

Proposed Change in Funding:	This activity receives no specific revenue.
Proposed Change in FTEs:	0.08 There is no change in FTEs for the Treasurer's Office Overall.
Proposed Change in Performance:	None.
Other:	

Core Services

- Earned interest dollars
- Monthly investment reports
- Securities purchases

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage return on investments.	Result	New Measure	1.6%	1.6%	0.80%



**420
Public Trustee Program**

Purpose Statement

The purpose of the Public Trustee Program is to provide foreclosure and release services to property owners, lenders and lien holders so they can experience a timely, fair and secure transfer of property.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	84,000	45,000	145,000	132,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	24,760	24,760
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	84,000	69,760	169,760	156,760
Expenditures				
Personnel	64,699	70,916	70,916	77,484
Supplies	3,578	30	4,470	4,250
Purchased Services	772	1,045	1,750	1,750
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	70,000	68,000
Total Expenditures	69,049	71,991	147,136	151,484
Excess Revenues / (Net Cost to the County)	14,951	(2,231)	22,624	5,276
General Appropriation Required	0	2,231	0	0
Budget Variance	12,961	0	24,855	0



116
Public Trustee Activity

Purpose Statement

The purpose of the Public Trustee Activity is to provide foreclosure and release services to property owners, lenders and lien holders so they can experience a timely and secure transfer of property.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	84,000	45,000	145,000	132,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	24,760	24,760
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	84,000	69,760	169,760	156,760
Expenditures				
Personnel	64,699	70,916	70,916	77,484
Supplies	3,578	30	4,470	4,250
Purchased Services	772	1,045	1,750	1,750
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	70,000	68,000
Total Expenditures	69,049	71,991	147,136	151,484
Excess Revenues / (Net Cost to the County)	14,951	(2,231)	22,624	5,276
General Appropriation Required	0	2,231	0	0
Budget Variance	12,961	0	24,855	0

Budget Changes

Proposed Change in Funding:	124.71%	The 2013 budget will incorporate foreclosure and release processing.
Proposed Change in FTEs:	-0.11	There is no change in FTEs for the Treasurer's Office Overall.
Proposed Change in Performance:	None.	
Other:		

Core Services

- Foreclosure Sales
- Notices of Sales
- Notices of Rights
- Releases of Deeds of Trust
- Telephone/Email Responses to Inquiries
- Attorney Invoices
- Newspaper Publications

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of foreclosures opened and recorded within 10 days of receipt.	Result	New Measure	100%	100%	100%
Percentage of releases processed within two weeks of receipt.	Result	New Measure	100%	100%	100%

Mission Statement

The mission of the Veterans Department is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Department Director

Al Falsetto
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-7919





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,200	1,200	700	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,200	1,200	700	1,200
Expenditures				
Personnel	3,891	3,891	3,891	3,897
Supplies	73	190	190	190
Purchased Services	320	1,233	733	1,226
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,284	5,314	4,814	5,313
Excess Revenues / (Net Cost to the County)	(3,084)	(4,114)	(4,114)	(4,113)
General Appropriation Required	3,084	4,114	4,114	4,113
Budget Variance	1,030	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	1,200	1,200	700	1,200
Total Revenues	1,200	1,200	700	1,200
Expenditures				
General Fund	4,284	5,314	4,814	5,313
Total Expenditures	4,284	5,314	4,814	5,313



**535
Veterans Program**

Purpose Statement

The purpose of the Veterans Program is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,200	1,200	700	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,200	1,200	700	1,200
Expenditures				
Personnel	3,891	3,891	3,891	3,897
Supplies	73	190	190	190
Purchased Services	320	1,233	733	1,226
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,284	5,314	4,814	5,313
Excess Revenues / (Net Cost to the County)	(3,084)	(4,114)	(4,114)	(4,113)
General Appropriation Required	3,084	4,114	4,114	4,113
Budget Variance	1,030	0	0	0



**806
Veterans Activity**

Purpose Statement

The purpose of the Veterans Activity is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,200	1,200	700	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,200	1,200	700	1,200
Expenditures				
Personnel	3,891	3,891	3,891	3,897
Supplies	73	190	190	190
Purchased Services	320	1,233	733	1,226
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,284	5,314	4,814	5,313
Excess Revenues / (Net Cost to the County)	(3,084)	(4,114)	(4,114)	(4,113)
General Appropriation Required	3,084	4,114	4,114	4,113
Budget Variance	1,030	0	0	0

Budget Changes

Proposed Change in Funding:	No change.
Proposed Change in FTEs:	No change.
Proposed Change in Performance:	Most veterans that became eligible for health care benefits were contacted in 2011. During 2011, Congress appropriated funds for 265,000 more veterans in the health system. If that appropriation happens again, calls for service may increase.
Other:	

Core Services

- Veteran Assistance Sessions
- Claim Filings

Key Performance Measures

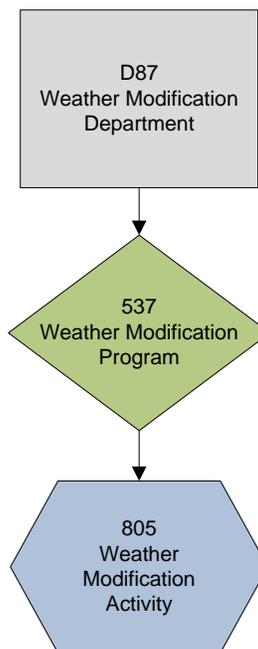
	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Number of contacts for service.	Output	167	150	131	146
Number of phone calls received and made.	Output	297	190	199	210

Mission Statement

The mission of the Weather Modification Department is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Department Director

Linda Nienhueser
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-0248
lnienhueser@gunnisoncounty.org





Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	62,069	73,500	79,260	81,833
Charges for Services	0	0	0	0
Contributions and Other Grants	0	5,685	425	4,695
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,000	2,500	2,000	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	64,069	81,685	81,685	89,028
Expenditures				
Personnel	2,568	2,733	2,794	2,828
Supplies	0	0	0	0
Purchased Services	74,069	91,185	91,124	97,990
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	76,637	93,918	93,918	100,818
Excess Revenues / (Net Cost to the County)	(12,568)	(12,233)	(12,233)	(11,790)
General Appropriation Required	12,568	12,233	12,233	11,790
Budget Variance	46	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	64,069	81,685	81,685	89,028
Total Revenues	64,069	81,685	81,685	89,028
Expenditures				
General Fund	76,637	93,918	93,918	100,818
Total Expenditures	76,637	93,918	93,918	100,818



537
Weather Modification Program

Purpose Statement

The purpose of Weather Modification Program is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	62,069	73,500	79,260	81,833
Charges for Services	0	0	0	0
Contributions and Other Grants	0	5,685	425	4,695
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,000	2,500	2,000	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	64,069	81,685	81,685	89,028
Expenditures				
Personnel	2,568	2,733	2,794	2,828
Supplies	0	0	0	0
Purchased Services	74,069	91,185	91,124	97,990
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	76,637	93,918	93,918	100,818
Excess Revenues / (Net Cost to the County)	(12,568)	(12,233)	(12,233)	(11,790)
General Appropriation Required	12,568	12,233	12,233	11,790
Budget Variance	46	0	0	0



805
Weather Modification Activity

Purpose Statement

The purpose of Weather Modification Activity is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	62,069	73,500	79,260	81,833
Charges for Services	0	0	0	0
Contributions and Other Grants	0	5,685	425	4,695
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,000	2,500	2,000	2,500
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	64,069	81,685	81,685	89,028
Expenditures				
Personnel	2,568	2,733	2,794	2,828
Supplies	0	0	0	0
Purchased Services	74,069	91,185	91,124	97,990
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	76,637	93,918	93,918	100,818
Excess Revenues / (Net Cost to the County)	(12,568)	(12,233)	(12,233)	(11,790)
General Appropriation Required	12,568	12,233	12,233	11,790
Budget Variance	46	0	0	0



Budget Changes

Proposed Change in Funding:	8.99%	Planned funding support will increase by \$7,343.
Proposed Change in FTEs:	None.	
Proposed Change in Performance:	No significant change.	
Other:		

Core Services

- Ground-Based Generator Hours
- Annual Reports

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage increase in snow water content.	Result	New Measure	12%	12%	12%
Number of ground-based generator hours.	Output	New Measure	2,000	2,093	2,000

Mission Statement

The mission of the Wildlife Conservation Department is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Department Director

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Summary of Department Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,350	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	700	5,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	75,219	80,000	80,000	81,411
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	76,569	80,000	80,700	86,411
Expenditures				
Personnel	9,486	12,014	11,059	10,844
Supplies	2,869	2,500	3,675	2,550
Purchased Services	93,834	97,418	96,022	105,213
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	106,189	111,932	110,756	118,607
Excess Revenues / (Net Cost to the County)	(29,619)	(31,932)	(30,056)	(32,196)
General Appropriation Required	29,619	31,932	30,056	32,196
Budget Variance	490	0	1,876	0

Department Resources Restated by Fund

Revenues				
General Fund	76,569	80,000	80,700	86,411
Total Revenues	76,569	80,000	80,700	86,411
Expenditures				
General Fund	106,189	111,932	110,756	118,607
Total Expenditures	106,189	111,932	110,756	118,607



**550
Wildlife Conservation Program**

Purpose Statement

The purpose of the Wildlife Conservation Program is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Summary of Program Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,350	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	700	5,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	75,219	80,000	80,000	81,411
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	76,569	80,000	80,700	86,411
Expenditures				
Personnel	9,486	12,014	11,059	10,844
Supplies	2,869	2,500	3,675	2,550
Purchased Services	93,834	97,418	96,022	105,213
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	106,189	111,932	110,756	118,607
Excess Revenues / (Net Cost to the County)	(29,619)	(31,932)	(30,056)	(32,196)
General Appropriation Required	29,619	31,932	30,056	32,196
Budget Variance	490	0	1,876	0



194
Wildlife Conservation Activity

Purpose Statement

The purpose of Wildlife Conservation Activity is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Resource Summary

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,350	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	700	5,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	75,219	80,000	80,000	81,411
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	76,569	80,000	80,700	86,411
Expenditures				
Personnel	9,486	12,014	11,059	10,844
Supplies	2,869	2,500	3,675	2,550
Purchased Services	93,834	97,418	96,022	105,213
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	106,189	111,932	110,756	118,607
Excess Revenues / (Net Cost to the County)	(29,619)	(31,932)	(30,056)	(32,196)
General Appropriation Required	29,619	31,932	30,056	32,196
Budget Variance	490	0	1,876	0



Budget Changes

Proposed Change in Funding:	8.01% A slight increase in the transfer from the Sage Grouse Trust Fund was included in the 2013 budget.
Proposed Change in FTEs:	None.
Proposed Change in Performance:	Enhanced technical review of LUC applications.
Other:	Listing of the Gunnison Sage-grouse as threatened or endangered under the Federal Endangered Species Act is likely by October 1, 2012. That will start a 12 month review process at the end of which a final listing decision is required. If the final listing decision is "warranted", Gunnison County should expect some level of Federal funding for sage-grouse conservation activities.

Core Services

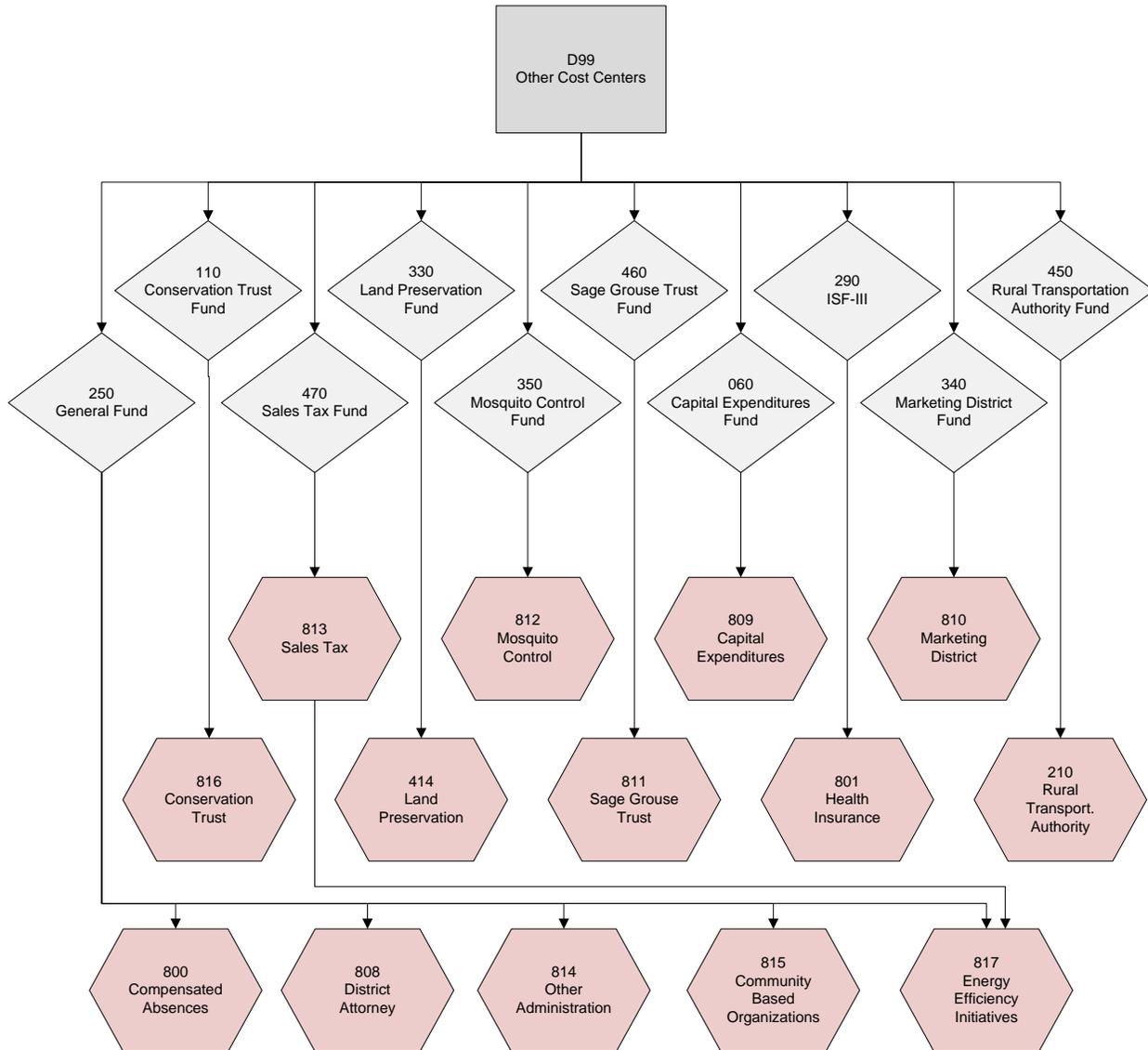
- Wildlife Consultation Services
- Facilitation Services
- Wildlife Public Education Presentations
- Strategic Committee Meetings
- Governmental Coordination Services
- Federal Monitoring on Sage Grouse and Other Species
- Land Use Reviews on Sage Grouse Habitat
- Regulation Reviews and Recommendations
- Federal Grazing Permit Reviews
- Habitat Conservation Plans

Key Performance Measures

	Measure Type	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Percentage of Land Use Change permit applications that are reviewed and analyzed for impact on sage grouse within five days.	Result	76.8%	80%	80%	80%
Percentage of all species of special concern monitored for listing status, potential impacts to Gunnison County and the possible need for County intervention in order to help preclude the need for the species to be listed as endangered.	Result	100%	100%	100%	100%

Description

The Other Cost Centers section is used to detail revenues and expenditures that are not included in the preceding Budgeting for Results section since these cost centers do not participate in Strategic Planning.



Summary of Other Cost Center Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Department Specific Revenues				
Taxes	11,541,819	10,796,851	10,966,349	10,780,975
Licenses and Permits	235,775	125,000	114,000	125,000
Intergovernmental	2,226,320	898,083	1,359,051	1,511,735
Charges for Services	94,062	58,000	123,000	112,768
Contributions and Other Grants	577,777	4,000	42,824	51,000
Fines & Forfeitures	0	0	805	0
Investment Income	210,768	129,195	125,568	67,175
Interfund Revenues	1,601,373	1,753,358	1,805,712	1,929,540
Transfers In	916,499	1,396,815	2,854,385	3,133,093
Other Financing Sources and Misc.	1,017,416	755,021	427,742	152,721
Total Revenues	18,421,809	15,916,323	17,819,437	17,864,007
Expenditures				
Personnel	81,281	125,652	44,047	306,597
Supplies	122,911	83,262	92,817	93,317
Purchased Services	2,568,208	2,170,999	2,571,138	2,499,868
Community Prgms/Contributions	470,375	300,000	345,700	390,000
Financing Costs	1,779,915	1,786,993	1,836,608	1,530,979
Transfers Out	1,271,252	1,361,088	2,847,850	3,102,536
Capital Outlay	13,613,612	54,962	168,826	6,157
Miscellaneous (Extraordinary/Special)	3,970,606	3,372,412	3,090,801	3,479,343
Total Expenditures	23,878,158	9,255,368	10,997,787	11,408,798
Excess Revenues / (Net Cost to the County)	(5,456,349)	6,660,955	6,821,650	6,455,209
General Appropriation Required	5,456,349	0	0	0
Budget Variance	2,085,806	0	160,695	0

Other Cost Center Resources Restated by Fund

Revenues				
General Fund	10,275,600	8,959,340	9,693,496	9,738,879
Conservation Trust Fund	49,739	40,400	41,000	40,500
Debt Service Fund	0	0	1,342,155	1,344,255
Sales Tax Fund	1,988,505	1,923,400	1,708,803	1,434,810
Land Preservation Fund	307,639	304,733	310,868	302,000
Mosquito Control Fund	80,579	81,126	81,126	85,661
Sage Grouse Trust Fund	54,768	56,142	66,500	54,768
Capital Expenditures Fund	952,019	219,500	460,948	362,370
ISF-III	2,168,777	2,210,158	1,923,938	2,093,040
Marketing District Fund	1,014,509	970,150	1,052,300	981,500
Rural Transportation Fund	1,529,673	1,151,374	1,138,303	1,154,000
Total Revenues	18,421,809	15,916,323	17,819,437	17,591,783
Expenditures				
General Fund	2,562,058	2,314,380	3,457,251	2,500,572
Road and Bridge Fund	7,513	31,188	(3,600)	5,874
Conservation Trust Fund	79,532	20,505	20,740	74,440
Debt Service Fund	0	0	1,342,155	1,344,255
Sales Tax Fund	2,235,188	1,921,013	865,861	2,271,004
Land Preservation Fund	490,170	466,545	453,756	301,131
Mosquito Control Fund	81,217	81,026	82,528	85,556
Sage Grouse Trust Fund	77,763	82,500	127,753	83,911
Capital Expenditures Fund	13,503,635	218,000	629,161	360,900
ISF-III	2,404,262	2,207,085	1,770,377	2,106,983
Marketing District Fund	953,862	980,255	1,225,945	1,042,119
Rural Transportation Fund	1,482,960	932,871	1,025,860	971,611
Total Expenditures	23,878,158	9,255,368	10,997,787	11,148,356



**800
Compensated Absences**

Organizational Functions

This cost center’s budget serves as a reserve for payment of unused vacation and sick leave accruals upon employment separation. All compensatory time paid at employment separation is charged to the employee’s home department.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	65,279	88,151	27,359	89,926
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	65,279	88,151	27,359	89,926
Excess Revenues / (Net Cost to the County)	(65,279)	(88,151)	(27,359)	(89,926)
General Appropriation Required	65,279	88,151	27,359	89,926
Budget Variance	(8,316)	0	60,792	0



**808
District Attorney**

Organizational Functions

The District Attorney's office prosecutes crimes within the Seventh Judicial District and coordinates delivery of services to victims. Additional functions involve litigation relating to seizure and forfeiture of assets related to crimes, mental health and alcohol commitments as well as other statutory functions. The Office of the District Attorney, Seventh Judicial District, serves six counties and seven different courthouses in: Gunnison, Delta, Hinsdale, Montrose, Ouray and San Miguel. Each County provides funding to the District Attorney's office in proportion to its percentage of the total District population.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	251,665	251,665	251,665	262,382
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	251,665	251,665	251,665	262,382
Excess Revenues / (Net Cost to the County)	(251,665)	(251,665)	(251,665)	(262,382)
General Appropriation Required	251,665	251,665	251,665	262,382
Budget Variance	0	0	0	0



**814
Other Administration**

Organizational Functions

This cost center contains revenue and expenditure items that are for the benefit of the entire General Fund and those that are not directly allocable to a specific department or activity. Revenues include property tax revenue, earnings on investments, specific ownership tax, severance tax, workforce impact fees, and the pass-through of property taxes to the Gunnison County Library District. Expenditures in the cost center include audit costs, cost allocation plan, treasurer's fees, mapping services, bank fees, postage machine costs, general liability and property insurance, employee newsletter, employee recognition and holiday party costs.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	7,792,287	7,220,768	7,161,030	7,051,308
Licenses and Permits	235,775	125,000	114,000	125,000
Intergovernmental	650,665	381,254	787,406	715,525
Charges for Services	62,448	58,000	59,000	58,000
Contributions and Other Grants	469,550	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	171,696	102,145	97,800	46,200
Interfund Revenues	0	0	0	0
Transfers In	688,818	849,952	1,152,468	1,741,625
Other Financing Sources and Misc.	202,260	218,221	317,985	221
Total Revenues	10,273,500	8,955,340	9,689,689	9,737,879
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	358,854	345,516	342,319	344,350
Community Prgms/Contributions	0	0	0	90,000
Financing Costs	19,210	14,688	193,203	21,608
Transfers Out	368,718	826,958	1,887,180	824,653
Capital Outlay	582,185	0	0	0
Miscellaneous (Extraordinary/Special)	772,417	808,190	745,526	860,970
Total Expenditures	2,101,385	1,995,352	3,168,228	2,141,581
Excess Revenues / (Net Cost to the County)	8,172,116	6,959,988	6,521,461	7,596,298
General Appropriation Required	0	0	0	0
Budget Variance	890,067	0	(438,526)	0



**815
Community Based Organizations**

Organizational Functions

Traditionally, the Board of County Commissioners has accepted proposals from non-profit organizations for funding consideration during the annual budget process. Funding has been allocated to activities in the following areas:

- Health and Welfare
- Culture and Recreation
- Economic Development

This cost center has been discontinued for the 2012 Budget

Alternatively, the Board of County Commissioners has elected to contract for services with various Community Based Organizations. Those costs are shown in the Commissioners' budget.

Summary of Resources				
	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	147,125	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	147,125	0	0	0
Excess Revenues / (Net Cost to the County)	(147,125)	0	0	0
General Appropriation Required	147,125	0	0	0
Budget Variance	6,925	0	0	0



817
Energy Efficiency Initiatives

Organizational Functions

This cost center is used to track expenditures related to Energy Efficiency Initiative including cost related to the Gunnison County Green Team, the Carbon Neutrality Task Force and the 2010 lease purchase payments used to enter into a Performance Contract with Ennovate Corporation to \$1,168,919 in energy improvement in County buildings.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	2,100	4,000	3,807	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	2,100	4,000	3,807	1,000
Expenditures				
Personnel	0	0	0	0
Supplies	568	2,600	2,746	2,400
Purchased Services	4,000	6,597	6,450	6,898
Community Prgms/Contributions	0	0	0	0
Financing Costs	113,386	113,386	113,386	113,386
Transfers Out	0	0	0	0
Capital Outlay	0	4,000	0	6,157
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	117,954	126,583	122,582	128,841
Excess Revenues / (Net Cost to the County)	(115,854)	(122,583)	(118,775)	(127,841)
General Appropriation Required	115,854	122,583	118,775	127,841
Budget Variance	12,733	0	3,808	0



**816
Conservation Trust**

Organizational Functions

The Conservation Trust Fund was established by Gunnison County in 1984 when the Colorado State Lottery was initiated. The County receives a share back of lottery proceeds, which is based on a per capita formula that is established by the State. The County also receives a redistribution from the Gunnison County Metropolitan Recreation District. This redistribution began in 2001. The funds may be expended for the acquisition, development and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	48,444	40,000	40,000	40,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,295	400	1,000	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	49,739	40,400	41,000	40,500
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	485	485	700	700
Community Prgms/Contributions	0	0	0	0
Financing Costs	17	20	40	40
Transfers Out	79,030	20,000	20,000	73,700
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	79,532	20,505	20,740	74,440
Excess Revenues / (Net Cost to the County)	(29,793)	19,895	20,260	(33,940)
General Appropriation Required	29,793	0	0	33,940
Budget Variance	9,112	0	365	0



**813
Sales Tax**

Organizational Functions

This fund is used to account for the 1% Gunnison County sales tax that is restricted for capital expenditures. One-half (1/2) of the County sales tax collected within any incorporated municipality, less the sales tax allocated to the Land Preservation Fund, is distributed to that municipality. All other sales tax is retained by Gunnison County and used solely for capital outlay, capital expenditures, or for the retirement of debt related to capital expenditures.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	1,382,079	1,334,266	1,432,560	1,432,560
Licenses and Permits	0	0	0	0
Intergovernmental	342,785	327,934	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	7,042	2,000	4,500	2,250
Interfund Revenues	0	0	0	0
Transfers In	256,600	259,200	271,743	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,988,505	1,923,400	1,708,803	1,434,810
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	27,656	29,755	32,718	31,864
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,216,148	1,388,935	49,080	49,080
Transfers Out	679,054	368,178	649,918	2,073,776
Capital Outlay	198,493	17,962	17,962	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,121,351	1,804,830	749,678	2,154,720
Excess Revenues / (Net Cost to the County)	(132,846)	118,570	959,125	(719,910)
General Appropriation Required	132,846	0	0	719,910
Budget Variance	(178,071)	0	840,555	0



414
Land Preservation

Organizational Functions

This fund is used for open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County, and in connection with any of the foregoing to use the fund to match public and private grants or to acquire interests or easements in land and water rights. The fund is administered by an eight-member board of citizens appointed (two each) by Gunnison County, City of Gunnison, Town of Crested Butte, and the Town of Mt. Crested Butte.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	304,848	303,733	308,868	300,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,791	1,000	2,000	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	307,639	304,733	310,868	302,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,660	1,268	17,442	1,081
Community Prgms/Contributions	323,250	300,000	300,000	300,000
Financing Costs	165,260	165,277	136,314	50
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	490,170	466,545	453,756	301,131
Excess Revenues / (Net Cost to the County)	(182,531)	(161,812)	(142,888)	869
General Appropriation Required	182,531	161,812	142,888	0
Budget Variance	(17,930)	0	18,924	0



812
Mosquito Control

Organizational Functions

The designated mosquito control area encompasses approximately 37 square miles including the City of Gunnison and is governed by Gunnison County Ordinance No. 11. This program is for cost-shared bio-rational integrated mosquito control. The program goals include a process consisting of the balanced use of cultural, biological, and chemical procedures that are environmentally compatible and economically feasible to reduce the mosquito population to a tolerable level.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	53,503	54,084	54,084	57,107
Licenses and Permits	0	0	0	0
Intergovernmental	13,538	13,521	13,521	14,277
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,538	13,521	13,521	14,277
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	80,579	81,126	81,126	85,661
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	80,161	79,910	81,412	84,728
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	1,056	1,116	1,116	828
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	81,217	81,026	82,528	85,556
Excess Revenues / (Net Cost to the County)	(638)	100	(1,402)	105
General Appropriation Required	638	0	1,402	0
Budget Variance	(639)	0	(1,502)	0



**811
Sage Grouse Trust**

Organizational Functions

This fund is used to account for expenditures concerning the preservation of the Sage Grouse, as required by the U.S. Bureau of Land Management's (BLM's) environmental assessment, in order to complete the land transfer of the landfill from the BLM. The revenue in this fund is generated by a \$1.00 per cubic yard surcharge included as part of the landfill fees.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	64,000	54,768
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	54,768	56,142	0	0
Other Financing Sources and Misc.	0	0	2,500	0
Total Revenues	54,768	56,142	66,500	54,768
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	2,543	2,500	2,053	2,500
Community Prgms/Contributions	0	0	45,700	0
Financing Costs	0	0	0	0
Transfers Out	75,219	80,000	80,000	81,411
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	77,763	82,500	127,753	83,911
Excess Revenues / (Net Cost to the County)	(22,994)	(26,358)	(61,253)	(29,143)
General Appropriation Required	22,994	26,358	61,253	29,143
Budget Variance	(15,306)	0	(34,895)	0



**809
Capital Expenditures**

Organizational Functions

This fund is used to account for major capital projects that are funded by a restricted revenue source, i.e. grants, multi-agency funding agreements, bond proceeds, etc.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,035,514	0	54,816	0
Charges for Services	0	0	0	0
Contributions and Other Grants	6,100	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	7,630	1,500	3,700	1,500
Interfund Revenues	0	0	0	0
Transfers In	(97,225)	218,000	402,432	360,870
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	952,019	219,500	460,948	362,370
Expenditures				
Personnel	0	22,000	748	0
Supplies	57,802	0	8,460	0
Purchased Services	612,891	163,000	324,264	360,870
Community Prgms/Contributions	0	0	0	0
Financing Costs	8	0	25	30
Transfers Out	0	0	144,800	0
Capital Outlay	12,832,934	33,000	150,864	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	13,503,635	218,000	629,161	360,900
Excess Revenues / (Net Cost to the County)	(12,551,616)	1,500	(168,213)	1,470
General Appropriation Required	12,551,616	0	168,213	0
Budget Variance	1,557,109	0	(169,713)	0



**801
Health Insurance**

Organizational Functions

This fund accounts for the "Reimbursable Employer Account" reserves used to cover unemployment insurance claims. Reserves are funded annually to cover estimated unemployment payments as well as to accumulate an adequate reserve balance. In addition, the fund accounts for the Employee Assistance Program. Gunnison County purchases services from a third party administrator to provide emotional, financial and legal counseling services to employees. The ISF III fund is also used to account for the County's partially self-funded employee health insurance plans. Reserves to pay claims, stop-loss premiums, and administrative costs are funded by employee and County contributions and are deducted through monthly payroll.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	12,249	20,000	10,968	11,000
Interfund Revenues	1,601,373	1,753,358	1,805,712	1,929,540
Transfers In	0	0	0	0
Other Financing Sources and Misc.	555,156	436,800	107,257	152,500
Total Revenues	2,168,777	2,210,158	1,923,938	2,093,040
Expenditures				
Personnel	16,002	15,501	15,940	16,386
Supplies	86	260	209	250
Purchased Services	76,769	93,578	84,470	88,380
Community Prgms/Contributions	0	0	0	0
Financing Costs	136	110	78	100
Transfers Out	26,021	27,564	27,564	23,340
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	2,285,249	2,070,072	1,642,116	1,978,526
Total Expenditures	2,404,262	2,207,085	1,770,377	2,106,983
Excess Revenues / (Net Cost to the County)	(235,485)	3,073	153,561	(13,943)
General Appropriation Required	235,485	0	0	13,943
Budget Variance	(205,695)	0	150,488	0



**810
Marketing District**

Organizational Functions

The Local Marketing District (LMD) was created by voter approved ballot question in November of 2002. In November 2009 the LMD Tax initiative was passed by voters, 77.2%, to continue collections on into the future without a sunset provision. The District is supported through a special district marketing tax of 4% (similar to a lodging tax) and is collected on a county-wide basis. The governing board of the Local Marketing District is the Board of County Commissioners. The purpose of the District is to promote Gunnison County's tourism economic sector. The marketing effort is implemented through a contract with the Gunnison/Crested Butte Tourism Association (TA).

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	1,009,984	969,000	1,050,000	980,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	4,526	1,150	2,300	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,014,509	970,150	1,052,300	981,500
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	926,568	955,765	1,199,205	1,019,277
Community Prgms/Contributions	0	0	0	0
Financing Costs	77	50	2,300	2,300
Transfers Out	19,216	16,440	16,440	9,720
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	8,000	8,000	8,000	10,822
Total Expenditures	953,862	980,255	1,225,945	1,042,119
Excess Revenues / (Net Cost to the County)	60,648	(10,105)	(173,645)	(60,619)
General Appropriation Required	0	10,105	173,645	60,619
Budget Variance	51,871	0	(163,540)	0



210
Rural Transportation Authority

Organizational Functions

The Rural Transportation Authority was created through a ballot initiative in November of 2002, which created a .6% sales tax within Gunnison County with the exception of the cities of Marble, Ohio City, Pitkin, and Somerset and a .35% sales tax within the City of Gunnison. The tax was reauthorized by the voters in November of 2008. The RTA is a distinct legal entity, separate from the county, governed by an eight-member board appointed by the RTA Partners: Mt. Crested Butte, Crested Butte, City of Gunnison and Gunnison County. The RTA is funded through a sales tax and has the primary purpose of enhancing transportation; both air service and ground, in Gunnison County.

Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	999,119	915,000	959,807	960,000
Licenses and Permits	0	0	0	0
Intergovernmental	135,374	135,374	135,374	142,000
Charges for Services	31,614	0	0	0
Contributions and Other Grants	100,027	0	39,017	50,000
Fines & Forfeitures	0	0	805	0
Investment Income	3,540	1,000	3,300	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	260,000	100,000	0	0
Total Revenues	1,529,673	1,151,374	1,138,303	1,154,000
Expenditures				
Personnel	0	0	0	0
Supplies	64,455	80,402	81,402	85,457
Purchased Services	224,957	240,960	228,440	241,971
Community Prgms/Contributions	0	0	0	0
Financing Costs	265,671	104,527	27	50
Transfers Out	22,937	20,832	20,832	15,108
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	904,939	486,150	695,159	629,025
Total Expenditures	1,482,960	932,871	1,025,860	971,611
Excess Revenues / (Net Cost to the County)	46,714	218,503	112,443	182,389
General Appropriation Required	0	0	0	0
Budget Variance	(16,053)	0	(106,060)	0



999

Gunnison Valley Health System

Organizational Functions

The Gunnison Valley Health System includes activities related to the operation of the Gunnison Valley Hospital, the Gunnison Health Care Center, Hospice and the Palisade Assisted Living facility.

The Gunnison Valley Hospital is a 24 bed, Critical Access, acute care, rural hospital with levels of care including: acute inpatient hospitalization, emergency room, ICU/CCU, obstetrics, outpatient ancillary services, swing-bed, general surgery and orthopedic surgery.

The Health Care Center at Gunnison Living Community provides long-term care to those over age 65 with chronic conditions and short-term rehabilitative services to a smaller population of individuals with acute conditions. This service is provided 24 hours a day, 365 days a year. The Center has a 12-bed special care unit for individuals with dementia issues.

The Hospice and Palliative Care of the Gunnison Valley offers services in the home or facility setting. These services are palliative in nature providing comfort and dignity to individuals with a terminal diagnosis, as well as on-going support for individuals with chronic conditions. Support of family members is a part of the service with the individuals being followed for up to 18 months after the death of the patient.

The Willows Assisted Living is a 15-bed Assisted Living facility. The Willows offers services to individuals age 55 and older who need some assistance with cooking, cleaning and homemaker services and do not require substantive medical services. The Gunnison Health Care Center received a 1 mill tax levy to support the operation of the Center in 2009.

Gunnison Valley Health is a county entity but is governed by an independent Board of Trustees appointed by the Board of County Commissioners.



Summary of Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Cost Center Specific Revenues				
Taxes	616,963	563,972	562,386	555,329
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	27,826,744	29,973,580	26,468,482	27,697,258
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	6,602,566	1,713,284	689,919	317,458
Total Revenues	35,046,273	32,250,836	27,720,787	28,570,045
Expenditures				
Personnel	13,892,324	15,146,485	13,847,563	13,546,255
Supplies	3,700,940	4,182,648	3,347,137	3,560,642
Purchased Services	4,324,134	4,268,562	4,325,997	4,473,600
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,700,336	2,459,590	3,558,731	3,597,789
Transfers Out	0	0	0	0
Capital Outlay	5,886,106	1,620,000	294,776	693,522
Miscellaneous (Extraordinary/Special)	4,752,903	5,131,194	4,070,577	3,715,987
Total Expenditures	35,256,743	32,808,479	29,444,781	29,587,795
Excess Revenues / (Net Cost to the County)	(210,470)	(557,643)	(1,723,994)	(1,017,750)
General Appropriation Required	210,470	557,643	1,723,994	1,017,750
Budget Variance	(505,622)	0	(1,166,351)	0



Personnel

Full-Time Equivalent History

Changes in Staffing Levels

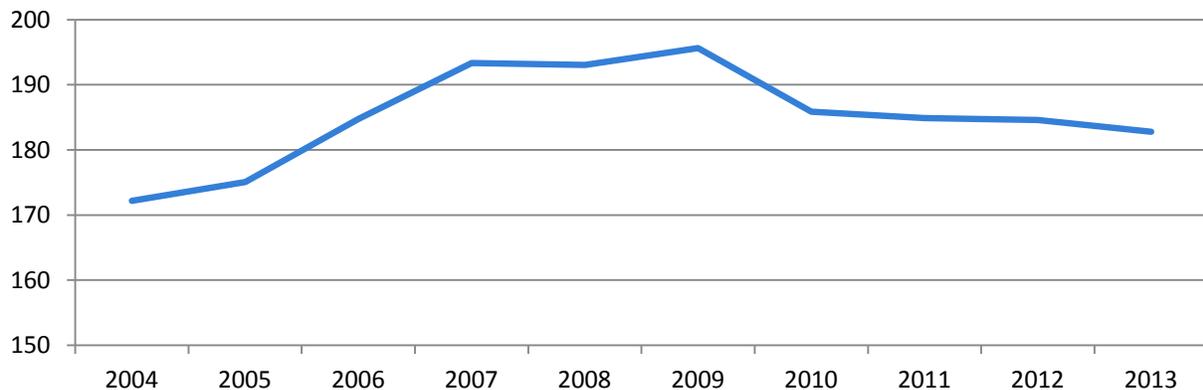
Personnel Distribution

Summary of Budgeted Salaries
and Authorized Full-Time
Equivalents



Full-Time Equivalent History

Department	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	10 Year Increase/ (Decrease)
Administration	9.53	10.04	9.10	9.65	9.65	9.69	9.47	9.34	9.34	9.39	(0.15)
Airport	6.43	6.18	8.30	9.01	8.98	8.96	9.11	9.10	8.84	8.90	2.47
Assessor	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	0.00
Clerk & Recorder	8.25	8.25	8.46	8.00	8.41	8.00	8.00	8.00	8.41	8.00	(0.25)
Commissioners	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Community Development	7.36	7.86	7.86	10.06	10.56	9.03	8.03	8.00	8.00	8.00	0.64
Coroner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
County Attorney	4.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	1.00
Emergency Management	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.25	1.25	1.25	0.25
Extension	3.25	3.25	3.25	3.25	3.25	3.25	3.25	1.45	1.50	1.50	(1.75)
Facilities & Grounds	3.20	3.46	3.46	3.36	3.36	3.36	3.36	3.36	3.36	3.31	0.11
Geographic Information Services	0.00	0.00	2.00	2.00	1.15	1.15	2.80	3.00	2.80	2.00	2.00
Health & Human Services	20.61	21.41	24.46	29.19	30.41	33.67	29.31	27.99	26.60	26.46	5.85
Historic Preservation	0.04	0.04	0.04	0.06	0.07	0.07	0.07	0.07	0.07	0.07	0.03
Housing Authority	4.95	5.53	7.03	7.63	6.08	6.10	3.00	3.00	3.00	0.00	(4.95)
Information Technology	3.00	3.00	3.50	5.00	3.85	3.85	2.00	2.00	2.00	3.00	0.00
Juvenile Services	0.50	0.50	0.50	0.62	0.62	1.40	2.23	3.75	4.45	5.08	4.58
Public Works	50.08	50.55	51.55	51.27	51.02	50.61	48.72	48.70	48.65	49.55	(0.53)
Sheriff	29.85	29.85	29.85	29.85	30.25	31.25	31.25	31.43	31.88	31.93	2.08
Treasurer/Public Trustee	5.00	5.00	5.00	4.00	4.00	3.80	3.83	4.00	4.00	4.00	(1.00)
Veterans Services	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.00
Weather Modification	0.00	0.00	0.00	0.00	0.00	0.06	0.04	0.04	0.04	0.04	0.04
Wildlife Conservation	0.00	0.00	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
Grand Total	172.20	175.07	184.76	193.35	193.06	195.65	185.87	184.87	184.59	182.88	10.68
Restatement by Function											
General Government	51.69	52.96	54.48	55.55	56.61	53.79	53.40	52.34	51.85	50.01	(1.68)
Health & Welfare	26.06	27.44	31.99	37.44	37.11	41.17	34.54	34.74	34.05	31.54	5.48
Public Safety	31.35	31.35	31.35	31.47	31.87	33.65	34.48	36.18	37.33	38.01	6.66
Auxiliary Services	3.40	3.40	3.40	3.40	3.40	3.40	3.40	1.60	1.65	1.65	(1.75)
Culture & Recreation	2.38	2.42	2.42	2.49	2.50	2.50	2.50	2.50	2.59	2.59	0.21
Road & Bridge	32.87	33.08	34.08	33.75	33.50	32.05	30.16	29.93	29.88	30.78	(2.09)
Proprietary Funds	24.45	24.42	27.04	29.25	28.07	29.09	27.39	27.59	27.24	28.30	3.85
Grand Total	172.20	175.07	184.76	193.35	193.06	195.65	185.87	184.87	184.59	182.88	10.68



Changes in Staffing Levels

Department	2012	2013	2012 to 2013 Change
Administration	9.34	9.39	0.05
Airport	8.84	8.90	0.06
Assessor	11.00	11.00	0.00
Clerk & Recorder	8.41	8.00	(0.41)
Commissioners	3.00	3.00	0.00
Community Development	8.00	8.00	0.00
Coroner	1.00	1.00	0.00
County Attorney	5.00	5.00	0.00
Emergency Management	1.25	1.25	0.00
Extension	1.50	1.50	0.00
Facilities & Grounds	3.36	3.31	(0.05)
Geographic Information Services	2.80	2.00	(0.80)
Health & Human Services	26.60	26.46	(0.14)
Historic Preservation	0.07	0.07	0.00
Housing Authority	3.00	0.00	(3.00)
Information Technology	2.00	3.00	1.00
Juvenile Services	4.45	5.08	0.63
Public Works	48.65	49.55	.90
Sheriff	31.88	31.93	0.05
Treasurer/Public Trustee	4.00	4.00	0.00
Veterans Services	0.15	0.15	0.00
Weather Modification	0.04	0.04	0.00
Wildlife Conservation	0.25	0.25	0.00
Grand Total	184.59	182.88	(1.71)

Once again, the 2013 budget includes an overall decrease in Full-Time Equivalents (FTEs). The budget includes 1.71 less FTE than the previous year's budget. The 1.71 FTE decrease comes from the following departments in alphabetic order.

Airport. The Airport staff adjusted FTE by .06. They increased an employee from .75 FTE to full time and eliminated a budgeted amount that had previously been used for substitute workers. With the increase to the regular employee, the subs were no longer needed.



Clerk. 2013 is not a busy election year. The Clerk & Recorder did not budget for the additional staff to assist the full time election positions. This accounts for the decrease of FTE in that office by .41.

DHHS. The Department of Health and Human Services chose to eliminate their temporary LEAP position in 2013 and is instead contracting that work out. A request was made, however, to hire a .5 FTE position in the Senior Resources area, as the demands of that department are continually growing and the Manager of that activity is needed more and more in HHS programs. Senior Resources is an area that is very much used by the community and is spoken of with gratitude and appreciation by many. With some tweaking of FTE in grant positions, the budget reflects a .14 FTE decrease for DHHS.

Facilities and Grounds. The Facilities Maintenance Supervisor historically has used 10% of one of the Staff Accountant's time to help with clerical support. In 2012, it was determined that the Accountant only spent 5% of her time supporting Facilities Maintenance. An adjustment has been made in the 2013 budget to reflect moving .05 FTE out of the Facilities Maintenance Department and back into Administration.

GIS. The Geographic Information Services Technician position, that had been cut by .20 FTE in the 2012 budget, has now been eliminated all together. Several large projects have been completed, subdivision of land has slowed considerable and the GIS Manager, along with the County Assessor, made the decision to transfer a portion of the GIS property work to the Assessor's Office. This work was absorbed without any increase in FTE there. The budget reflects a decrease of .80 FTE in GIS.

Housing Authority. During 2012 much time was spent reorganizing the County Housing Authority into what would become a Regional Housing Authority as of January 1, 2013. With this transformation came the reduction of 3.0 FTE, as those employees moved into employment under the newly formed organization.

Information Technology. The IT Department was staffed at 3.0 FTE ten years ago, but has been operating with only two full time employees for the last few years. With the additional systems and projects that the County has taken on, it was determined that the IT staff needed to increase back to three full time employees. The additional 1.0 FTE was authorized for the 2013 budget.

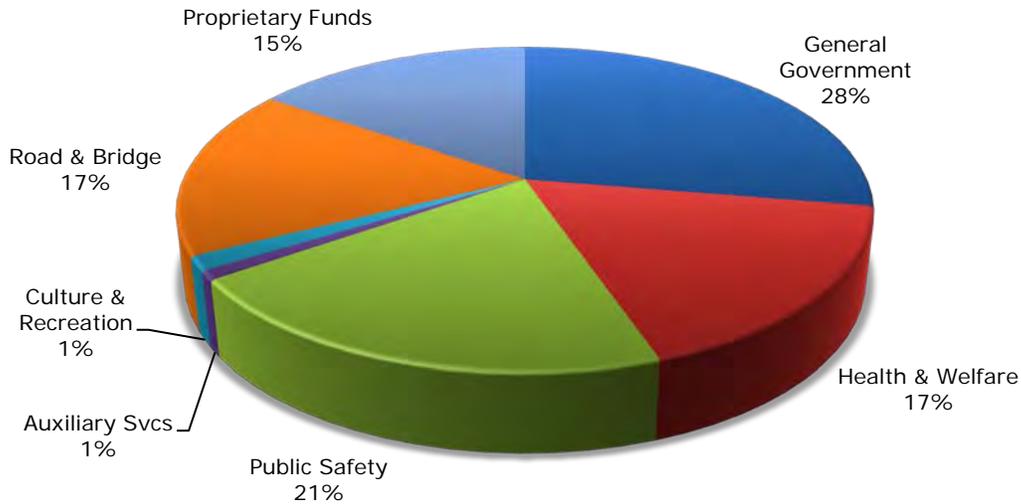
Juvenile Services. By applying for and receiving an additional grant, the Juvenile Services Department has budgeted to increase the Substance Abuse Prevention Specialist position from .75 FTE to full time. They have, however lost some of their funding from other grants so are adjusting FTE for that. The Juvenile Services budget for 2013 is increasing by .63 FTE.

Public Works. Public Works has requested and received authorization for 1.0 additional FTE in 2013. This is the first request made for an increase in full time crew in a very long time. Even with this request, the Department still shows a decrease of .53 FTE over the last ten year period. There was an additional adjustment in the Public Works' budget, decreasing an administrative support position by 10%, making the overall increase a .9 FTE.

Sheriff. After settling into the new Detention Facility, the Sheriff's Department has asked for one more Detention Officer to make operations run more smoothly. The current staff worked considerable

overtime in 2012, approximately \$28,500. A new officer will alleviate most of that overtime. In the Crime Victim Services activity, the SART grant was not renewed and a additional .5 FTE position was not re-hired, making the total change in FTE for the Sheriff’s Department and increase of only .05 FTE.

Personnel Distribution



Note: These charts do not include Hospital, Assisted Living or Health Care Center staff.

Summary of Budgeted Salaries and Authorized Full-Time Equivalents

	Administration	
County Manager	154,950	1.00
Assistant County Manager *	9,180	0.08
Assistant to the County Manager	44,668	1.00
Administrative Assistant III	18,377	0.50
Human Resources Director	88,434	1.00
Finance Director	102,755	1.00
Assistant Finance Director	74,913	1.00
Senior Accountant	52,400	1.00
Senior Accountant	50,304	0.96
Accountant	47,075	0.95
Accountant	35,735	0.80
Finance Overtime	7,713	0.10
TOTALS	686,504	9.39

* See note in the Public Works Department.



Personnel

Airport

Airport Director	99,366	1.00
Deputy Director	70,674	1.00
Airport Duty Officer	50,755	1.00
Airport Duty Officer	48,149	1.00
Airport Duty Officer	45,093	1.00
Airport Duty Officer	43,359	1.00
Airport Duty Officer	43,359	1.00
Operations Spcl/Duty Officer	41,697	1.00
Administrative Assistant II	33,075	0.75
Overtime	9,538	0.15
TOTALS	485,065	8.90

Assessor

County Assessor	58,500	1.00
Deputy Assessor	70,674	1.00
Senior Appraiser	66,083	1.00
Appraiser III	55,544	1.00
Appraiser II	52,062	1.00
Appraiser II	49,553	1.00
Personal Property Technician	45,600	1.00
Assessment Analyst	45,093	1.00
Property Transfer/GIS Technician	37,862	1.00
Appraiser I	37,462	1.00
Property Transfer Technician	33,659	1.00
TOTALS	552,092	11.00

Clerk & Recorder

County Clerk	58,500	1.00
Chief Deputy Clerk/Elections	53,364	1.00
Head Motor Vehicle Licensing Technician	45,230	1.00
Motor Vehicle Licensing Technician	44,127	1.00
Motor Vehicle Licensing Technician	43,051	1.00
Recording Technician	40,613	1.00
Elections Technician	39,622	1.00
Recording Technician	38,656	1.00
TOTALS	363,164	8.00

Commissioners

County Commissioner	58,500	1.00
County Commissioner	58,500	1.00
County Commissioner	58,500	1.00



Personnel

TOTALS	175,500	3.00
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Community Development

Community Development Director	91,271	1.00
Assistant Community Development Director	74,252	1.00
Building Inspector	66,083	1.00
Environmental Health Official	66,083	1.00
Planner I	57,027	1.00
Administrative Services Manager	53,364	1.00
Assistant Building Inspector	44,662	1.00
Administrative Assistant III	44,100	1.00
TOTALS	496,842	8.00

Coroner

County Coroner	33,100	1.00
Deputy Coroner	600	0.00
TOTALS	35,500	1.00

County Attorney

County Attorney	133,322	1.00
Deputy Attorney	104,524	1.00
Paralegal II	70,049	1.00
Paralegal	52,692	1.00
Legal Assistant	46,333	1.00
TOTALS	406,920	5.00

Emergency Management

Emergency Management Manager	59,868	1.00
Administrative Assistant III	9,556	0.25
Responders	1,000	0.00
TOTALS	70,424	1.25

Extension

Administrative Assistant III	35,341	1.00
Agent	23,543	0.50
Director Stipend	4,310	0.00
Agent Stipend	3,727	0.00



Personnel

TOTALS	66,921	1.50
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Facilities & Grounds

Supervisor	74,252	1.00
Technician	56,024	1.00
Technician	46,897	1.00
Summer Grounds Maintenance	6,779	0.26
Support Staff	2,478	0.05
TOTALS	186,430	3.31

Geographic Information Services

GIS Manager	83,431	1.00
GIS Coordinator	66,083	1.00
TOTALS	149,514	2.00

Health & Human Services

Director of Health & Human Services	105,324	1.00
Public Health Division Director	74,252	1.00
Child Welfare Manager	67,268	1.00
Senior Resources Program Manager	65,047	1.00
Paralegal	62,947	1.00
Caseworker III	60,202	1.00
Administrative Services Supervisor	56,024	1.00
Caseworker II	51,145	1.00
Caseworker II	51,145	1.00
Caseworker I	46,844	1.00
Caseworker I	46,844	1.00
Senior Resources Specialist	45,862	1.00
Multicultural Resources Coordinator	45,326	0.85
Health Educator (WIC)	45,306	0.90
Public Health Nurse	45,106	0.80
Administrative Assistant III	44,100	1.00
Caseworker I	39,519	0.75
Eligibility Technician	36,671	1.00
Administrative Assistant II	35,660	0.90
Eligibility Technician	33,023	1.00
Eligibility Technician	31,753	1.00
Administrative Assistant II	31,753	1.00
Public Health Nurse	28,191	0.50
ECC Coordinator	26,966	0.58
Public Health Nurse	25,710	0.46
NPP Coordinator/ECC Ass't	23,376	0.60
Young at Heart Cook	21,687	0.60



Personnel

Senior Resources Specialist	19,357	0.50
NPP Facilitators	15,000	0.10
Young at Heart Cook	14,837	0.53
Juvenile Services Director *	14,010	0.20
Registered Dietician	12,320	0.25
Nurse Practitioner	10,323	0.13
West Central Partnership Coord.	8,817	0.19
Nurse Practitioner	6,984	0.10
Van Driver	4,255	0.13
Breastfeeding Counselor	2,685	0.10
Van Driver	2,128	0.07
Substitute Young at Heart Cook	1,359	0.05
Emergency Preparedness	1,060	0.03
Van Driver	4,362	0.13
Van Driver	126	0.01
TOTALS	1,364,684	26.46

* See note in the Juvenile Services Department.

	Historic Preservation	
Administrative Assistant I	2,606	0.07
TOTALS	2,606	0.07

	Information Technology	
IT Director	82,715	1.00
IT Systems Administrator	50,755	1.00
Help Desk Technician	41,349	1.00
TOTALS	174,819	3.00

	Juvenile Services	
Juvenile Services Director *	56,085	0.80
Substance Abuse Prevent Mgr	46,844	1.00
FAST Coordinator	45,131	0.88
Substance Abuse Prevent Spcl	43,264	1.00
JAG Wraparound Facilitator	24,216	0.58
Tobacco Vacancy	13,210	0.50
Intake Worker	8,274	0.09
Case Manager	2,396	0.23
TOTALS	239,420	5.08

* The Juvenile Services Director is allocated 0.20 FTE to the Health and Human Services Department for Child Welfare – total budgeted salary is \$70,049.



Personnel

		Public Works
Public Works Director *	111,644	0.92
R&B Overtime	153,015	1.92
Fleet Manager	78,886	1.00
Assistant Public Works Director	78,706	1.00
District Foreman II	74,432	1.00
Foreman II-Special Projects	72,621	1.00
District Foreman I	66,263	1.00
Landfill Foreman	66,263	1.00
Fairgrounds Facilities Manager	66,083	1.00
District Foreman II	65,698	1.00
Utilities Distribution Supervisor	65,698	1.00
Shop Foreman	65,227	1.00
Lead Worker	63,127	1.00
R&B Summer Temporaries	61,603	2.40
Heavy Equip. Mechanic	57,207	1.00
Heavy Equip. Operator II	56,204	1.00
Heavy Equip. Operator II	56,204	1.00
Heavy Equip. Operator II	56,204	1.00
Heavy Equip. Operator II	56,204	1.00
Heavy Equip. Operator II	56,204	1.00
Heavy Equip. Operator II	56,204	1.00
Heavy Equip. Operator II	56,204	1.00
Purchasing Agent	56,024	1.00
Weed Management Program Coordinator	55,318	1.00
Heavy Equip. Operator II	54,838	1.00
Heavy Equip. Operator II	54,838	1.00
Heavy Equip. Operator II	54,838	1.00
Heavy Equip. Operator II	54,838	1.00
Heavy Equip. Operator II	54,838	1.00
Heavy Equip. Mechanic	54,280	1.00
Heavy Equip. Operator II	53,505	1.00
Recycling Site Manager	50,935	1.00
Landfill Equipment Operator	46,513	1.00
Heavy Equip. Operator I	45,383	1.00
Heavy Equip. Operator II	45,273	1.00
Water/Wastewater Operator	43,204	1.00
Heavy Equip. Operator II	41,871	1.00
Heavy Equip. Operator I	40,996	1.00
Administrative Assistant IV	40,633	0.80
Heavy Equip. Operator I	39,934	1.00
Heavy Equip. Operator I	39,754	1.00
Heavy Equip. Operator I	38,404	1.00
Fairgrounds Facilities Maintenance Assistant	37,650	1.00
Recycling Worker	35,521	1.00
Administrative Assistant III	35,341	1.00
Shop Support	31,150	1.00



Personnel

Landfill Gate Attendant	25,633	1.00
Fairgrounds Maintenance Worker	13,530	0.43
Recycling Summer Temporary	12,330	0.48
Seasonal Trash Pickup	11,843	0.46
Water Overtime	5,890	0.07
Recycling Overtime	3,117	0.05
Sewer Overtime	1,953	0.02
TOTALS	2,665,418	49.55

* The Public Works Director also serves as Assistant County Manager, with 0.08 FTE allocated to the Administration Department – total budgeted salary is \$120,824.

		Sheriff
County Sheriff	76,000	1.00
Undersheriff	74,913	1.00
Patrol Lieutenant	74,252	1.00
Investigator	66,083	1.00
Alternative Services Manager	62,947	1.00
Detention Captain	61,810	1.00
Patrol Deputy	59,384	1.00
Patrol Deputy	57,936	1.00
Patrol Sargeant	56,382	1.00
Crime Victim Services Coordinator	56,024	1.00
Patrol Deputy	52,400	1.00
Detention Deputy	50,340	1.00
Patrol Deputy	49,710	1.00
Patrol Deputy	49,710	1.00
Patrol Deputy	44,192	1.00
Patrol Deputy	44,192	1.00
Detention Deputy	44,192	1.00
Patrol Deputy	44,192	1.00
Detention Sergeant	44,192	1.00
Detention Sergeant	44,192	1.00
Administrative Assistant III	44,100	1.00
Detention Deputy	43,264	1.00
Detention Deputy	42,139	1.00
Detention Deputy	40,518	1.00
Detention Deputy	37,462	1.00
Administrative Assistant II	30,960	1.00
Patrol Deputy	22,096	0.50



Personnel

Patrol Overtime	18,901	0.24
Detention Overtime	6,825	0.11
POST Overtime	5,000	0.05
Wildfire Overtime	3,000	0.03
TOTALS	1,594,618	31.93

Treasurer/Public Trustee

County Treasurer	58,500	1.00
Deputy Trustee	47,479	1.00
Accountant	39,710	1.00
Account Technician	39,622	1.00
Public Trustee	12,500	0.00
TOTALS	197,811	4.00

Veterans Services

Veterans Officer	3,600	0.15
TOTALS	3,600	0.15

Weather Modification

Coordinator	2,096	0.04
TOTALS	2,096	0.04

Wildlife Conservation

Administrative Assistant III	9,556	0.25
TOTALS	9,556	0.25

COUNTY GRAND TOTAL: \$9,929,504



Capital Expenditures

Summary of Capital Expenditures

Capital Expenditures by Fund

Capital Improvement Plan (CIP)

Each year, Gunnison County updates its Capital Improvement Plan (CIP), which identifies the county's capital needs for the next five years. The capital improvement process provides for the identification, reviewing, planning and budgeting of capital expenditures. The entire plan is available on Gunnison County's website at www.gunnisoncounty.org.

For the purposes of the Capital Improvement Plan process, capital is defined as follows: items that have a single acquisition cost of \$10,000 or more and a usable life of five (5) or more years. Basically, this implies that those items that can be clearly classified as major improvements, rather than routine maintenance or equipment replacement, are defined as capital for the purposes of this program.

All requests for capital improvements are evaluated to aid the Board of County Commissioners in selecting the projects to be funded. Evaluation is based on a point system, which requires the department head to judge how well the project in question satisfies each of several criteria as well as develop an expenditure ceiling parameter for each of the respective years. The process is designed to organize and present requests in such a manner that management and the Commissioners have the information essential to effective decision-making.

This prioritization process represents two distinct elements: internally (within the department) and countywide. If the department's request only includes capital expenditures which are proposed to be funded out of its own resources or non tax revenue generated by that department, the projects are prioritized within that department for inclusion within the plan. Examples are: Landfill, Airport Fund, Road and Bridge Fund, etc. However, if the request is outside of the department's ability to generate revenue, e.g., a request for assistance from Sales Tax revenue or a bond issue, then the project would compete for funding on a countywide basis.

The Capital Improvement Plan is presented annually to the Gunnison Board of County Commissioners. The first year of the package is referred to as the Capital Improvement Budget and is a list of projects for recommended implementation during the next fiscal year, while the subsequent four year period is referred to as the Capital Improvement Plan, which will be approved by the Board of County Commissioners in concept only. *By adopting a CIP, the County adopts a statement of intent, not an appropriation of funding for projects contained within the plan.* The CIP lists are updated annually as new needs become known and as priorities are changed. Therefore, it is entirely possible that a project with a low priority will remain in the Capital Improvement Plan longer than four years, as more important projects appear and move ahead for quick implementation. On the other hand, a project may be implemented sooner than originally planned due to changing priorities or funding availability.

Following is a summary of the projects included in this year's Capital Improvement Plan.



CAPITAL IMPROVEMENT PLAN SUMMARY								
FISCAL YEAR 2013								
PROJECT	PRIOR YEAR(S) COSTS	2012 CAPITAL BUDGET	CAPITAL IMPROVEMENT PLAN					TOTAL PROJECT COST
			2013	2014	2015	2016	FUTURE	
Aircraft Rescue Fire Fighting Truck			\$874,444					\$874,444
General Aviation Apron Expansion							\$1,277,332	\$1,277,332
General Aviation Apron Rehabilitation						\$1,245,556		\$1,245,556
Taxiway Rehabilitation				\$1,237,895				\$1,237,895
Dump Truck		\$100,000						\$100,000
Courthouse Renovation	\$50,000	\$360,870	\$794,565	\$794,565				\$2,000,000
Sand Storage Building		\$85,000						\$85,000
Cottonwood Pass Realignment		\$25,000	\$120,000					\$145,000
Road Maintenance and Snow Removal Equip.		\$450,000	\$450,000	\$450,000	\$450,000	\$450,000		\$2,250,000
Slate River Bridge	\$80,000	\$20,000			\$1,000,000			\$1,100,000
Slate River Road		\$375,000	\$100,000					\$475,000
Multipurpose Building Carpet		\$18,700						\$18,700
Pole and Rail Track Fence		\$10,000						\$10,000
Walkover Replacements		\$10,000						\$10,000
Landfill Closure and Construction	\$825,000	\$640,313	\$30,000					\$1,495,313
Airport Perimeter Road Trail		\$30,000						\$30,000
Highway 135 Trail		\$309,116						\$309,116
Somerset Sewer		\$200,000	\$2,000,000					\$2,200,000
TOTALS	\$955,000	\$2,633,999	\$4,369,009	\$2,482,460	\$1,450,000	\$1,695,556	\$1,277,332	\$14,863,356

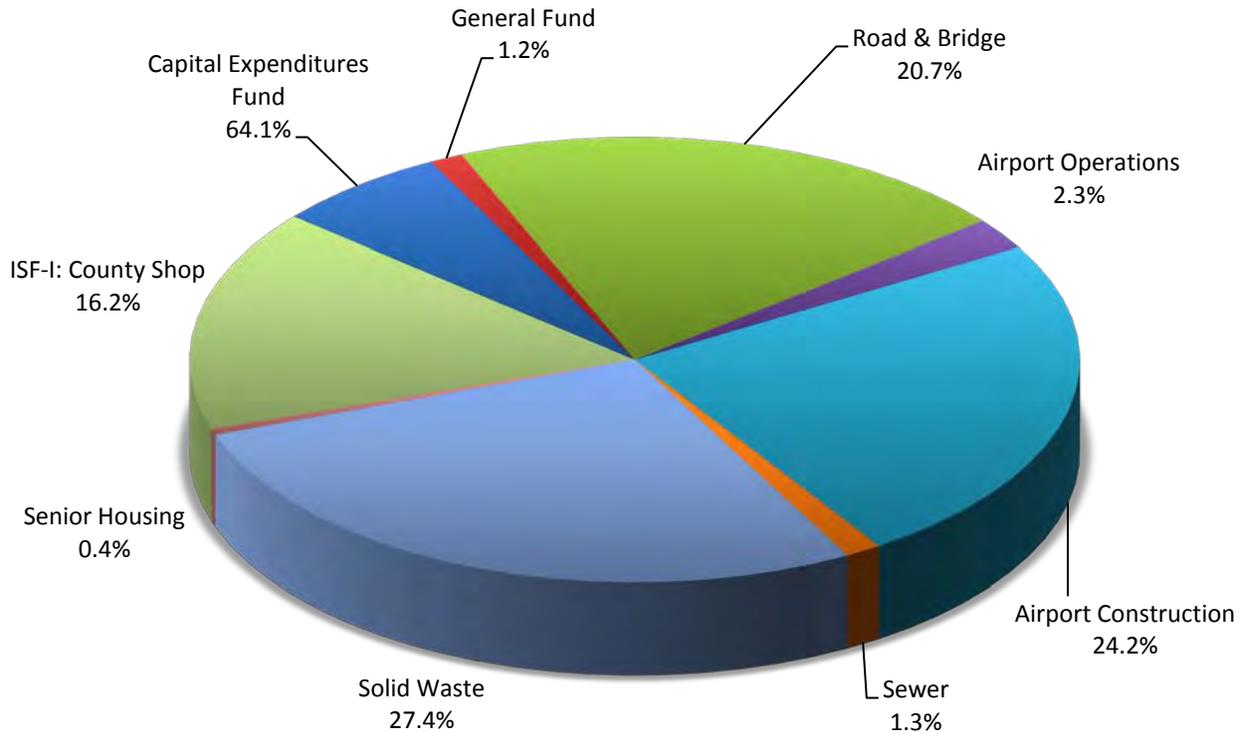
This section includes the projects from the Capital Improvement Budget or projects from the Capital Improvement Plan that have been moved ahead for quick implementation or have been approved for appropriation in the current budget.

Other Capital Expenditures Budget Requests

During the annual budget process, department directors are also afforded the opportunity to request additional capital expenditures for projects not included in the annual Capital Improvement Plan. These requests are intended for projects that cost more than \$4,000 (or \$1,000 for computer equipment and software) and have a useful life of greater than one year. Requests for projects under \$10,000 do not need to be examined as thoroughly as those included in the CIP, as they often are for equipment replacement or routine maintenance. These requests may also include projects over \$10,000 that have become necessary since the adoption of the most recent Capital Improvement Plan.

Capital Expenditures Summary

**Total Capital Expenditures: \$6,010,135
Expenditures by Fund**



Capital Expenditures by Fund

The following section discusses each project included in the current budget. The total cost is included as well as a list of funding sources. The narrative for each project discusses any significant impacts that capital improvements make on the annual operating budget.

The proposed funding for the capital improvements comes from the following restricted sources, among others:

- Sales Tax** - In 1978, the voters of Gunnison County approved a 1% county sales tax. The provisions of the sales tax resolution approved by the voters directed that one-half (1\2) of the County sales tax revenues collected from sales within the boundaries of incorporated municipalities shall be distributed to those municipalities. The funds distributed to Gunnison County must be used solely for capital outlay and capital expenditures including but not limited to expenditures for the purchase of County buildings; the construction, alteration, relocation, and improvement of roads,



bridges, and means of public transportation, and the purchase of facilities or equipment necessary for the operation of the county.

- Conservation Trust Fund - The County's share of lottery proceeds received from the State of Colorado and passed through from the Gunnison Metropolitan Recreation District are required to be deposited in its conservation trust fund and must be expended only for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.
- Airport Fund - The following is a description of several airport resources that will be used to fund airport CIP items:
 - Airport Operation Reserves - The Airport Operations Fund is an enterprise fund. The fees and charges to the airport users are designed to recover the full cost of operating the airport and to provide a portion of the resources necessary for the capital improvement and replacement of airport assets. FAA regulations require that any reserves accumulated must be used for airport purposes.
 - Passenger Facility Charges - The Federal Aviation Administration (FAA) reviews and approves the implementation of this per enplanement fee. All proceeds received by the airport must be used for authorized capital expenditures.
 - FAA Grants/Colorado Division of Aeronautics grants - The proceeds received from these sources are required to be used only for the specific capital expenditures identified in the "scope of services" of the grant agreement.
- Internal Service Fund I - This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capital assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.
- Internal Service Fund II - This fund is used to account for the rental of technological equipment including computer, mapping, telephone, postage and photocopy equipment. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capitalized assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.

General Fund - \$69,780

Multipurpose Building Carpet	18,700
The carpet in the multipurpose building is in need of replacement. This carpet is over ten years old and it is time to replace the carpet. The	Conservation Trust

entryways would get a rough entry way carpet, designed to remove most of the loose dirt off of shoes. Cove base would be replaced at the same time.

It is getting harder and harder to make the carpet look clean. The carpet squares at the entry way are starting to peel away from the backing. This creates a tripping hazard.

This project will have no effect on the annual operating budget.

Pole & Rail Track Fence	10,000
The top rails around the race track are rotting and in poor condition. This fence is important for not only the race track, but for the many patrons that exercise their horses around the track. The Fairgrounds will try a vinyl band that would attach to the existing posts. This product is five inches wide and would last for years without maintenance.	Conservation Trust
This project will likely save approximately \$2,000 each year in labor and materials. The wooden rails require constant maintenance and painting due to weather and sunshine.	

Walkover Replacements	\$10,000
The existing three walkovers are in need of major repairs. They are not as safe as they should be. The Fairgrounds will move the location of one of the two on the north side of the announcer's booth; this would make it possible for one walkover to service the north side. The one on the north and the one on the south would be replaced with metal structures. They would have side containment panels and meet all codes for safety. This would be a great improvement for anyone who has small children or trouble with stairs. Customers would not have to worry about children falling out the sides and have a stable, smooth hand rail to hold on to.	Conservation Trust
This project will likely save approximately \$2,000 each year in labor and materials. The wooden construction requires constant maintenance and painting due to weather and sunshine. The metal structure would also make maintaining them much easier and alleviate constant painting and wood splinters.	

14 th Street Landscaping	\$15,000
This request is to extend the drip system from the new Public Safety Center and plant trees, gravel and larger marble blocks along the east side of S. 14th Street from W San Juan Street to Evans Street. This project will beautify the west side of the large lot where the carnival is located.	Conservation Trust

Emergency Alert System	\$5,148
Replacement of the obsolete emergency alert system (EAS) equipment in the emergency operations center (EOC) is required. The EAS equipment allows officials to send emergency warnings and information directly to the public via local radio and television broadcasters, including cable TV. There are several means by which to warn/notify the public of an emergency. However, this is one of the more important	Sales Tax



tools available as it allows instant and direct access to the public if necessary. In critical life and death incidents where there is little warning time, this system enables citizens and visitors to receive emergency information quickly, without relying on other agencies or systems.

This project will have no effect on the annual operating budget.

Library Vestibule **\$4,775**

This project will allow for a new vestibule to be installed just inside the front entrance to the Ann Zulgelder Public Library. The library staff is seated right by this entrance and the constant cold air coming in the building during winter months makes the area less than comfortable.

Sales Tax

Reducing the amount of cold air is estimated to save approximately \$500 in utility costs per year, making installation of this project pay itself off in less than ten years.

Sunroom Demonstration Project **\$6,157**

This project would create a public demonstration and teaching sunroom, specifically designed to deliver energy to a building. The location is the south side the 4-H building at the County Fairgrounds. A well designed sunroom is perhaps the best solar energy device for a home because of the energy savings, ease of maintenance, and multiple sustainability uses. Sunroom benefits include heat for the main building, domestic hot water heating, drying clothes, drying food, enjoyable living space, and plant growing. The 4-H building sunroom would be roughly 28'x6' and built by the Facilities and Grounds Department. The location is ideal for the public to view and learn how they could build an equivalent.

Donations/4-H
Forever Fund

This project is expected to save approximately \$223 in natural gas costs. Savings potential is greater, but some energy loss will be created by keeping plants warm in winter months. The ideal setup would be to mechanically close off the sunroom when temperatures drop below the temperature of the attached building.

Road & Bridge Fund - \$1,182,740

Road Improvements **\$602,201**

Right now our Road Standards (which are in the amendment process) use 500+ ADT as the only criteria. That does not address air quality or operational issues. We have identified some specific roads that do not have the traffic, but would make operational sense. We have also looked at subdivision roads within the three mile planning areas of Gunnison and Crested Butte. High maintenance costs are always the primary consideration. Where the maintenance dollars are spent is a decision that will be made by the Road & Bridge Department, but construction dollars, except for the Slate River Road which will be finished next year, is a decision that will need Board input and an opportunity for public comment.

Road & Bridge

While specific roads have not yet been identified, areas will be targeted that generate savings on maintenance budget. For example, roads such as CR #11 have a very short gravel section at the end of a paved road, which requires the application of magnesium



chloride. This does not make financial sense because the rest of the road requires pavement maintenance. Changing to one surface allows resources to be directed in a cohesive manner.

Taylor River Road \$22,639

The Federal Highway Administration is now planning for two projects on Taylor instead of three. Gunnison County must pay for the needed easements & right of way acquisition. Road & Bridge

The realigned road will continue to be constructed of pavement, so a change in summer maintenance costs is expected to be negligible. However, it has been observed that removal of trees bordering the roadway has allowed for increased sun exposure on the road surface. This has reduced the need for plowing in many cases, and may result in overall winter maintenance savings of a few thousand dollars each year.

Slate River Bridge \$95,000

In 2001, the Gothic Road was widened and paved to meet criteria identified in the 1998 Gothic Road Corridor Study completed by Transplan Associates, Inc. The bridge crossing the Slate River is structurally sufficient, but functionally obsolete due to width and traffic. Due to the heavy volume of automobile traffic and the number of trucks, replacement will require a significant detour structure. 2013 costs include engineering and hydrology. This was originally budgeted in 2012 but water levels due to low snow pack made the required studies impossible. Road & Bridge

Total project cost is estimated at \$1,105,064, with Gunnison County paying \$225,064 from Road & Bridge revenues. The balance will be paid with a Federal Bridge Grant.

This project will have no significant impact on the annual operating budget.

South Parlin Flats Bridge Replacement \$5,000

The bridge over Tomichi Creek on County Road #43 (South Parlin Flats) is over thirty years old and the second worst bridge in Gunnison County. It is both functionally obsolete and structurally deficient. It was not replaced when State funding grants were available because there was much less traffic than on other bridges. Now there are new homes on the south side which have significantly increased the traffic. The bridge is narrow, and although it functions well, it does restrict the flow through the bridge. During spring run-off and heavy rain the bridge must be regularly monitored to remove any debris that would further block the channel and cause flooding of the neighboring properties. Road & Bridge

Estimated 2012 costs are \$130,073, with \$5,000 remaining to complete construction in 2013.

Reduced monitoring and debris cleaning may save up to \$2,000 annually.

Highway 135 Trail \$372,900

This project will provide a concrete trail on the west side of Highway 135 which will connect with the City of Gunnison's underpass to the paved trail on the east side of Highway 135. The trail will stretch from the CO Dept. of Transportation Enhancement



Gunnison River Filings to the intersection of County Road 48 (Castle Mountain) and Highway 135.	Grant (\$289,616)
Total project costs are estimated at \$397,900, with Road & Bridge paying \$83,284.	Road & Bridge (\$83,284)
This project will have no significant impact on the annual operating budget.	

Sand Storage Building	\$85,000
Currently the sanding material that is used on the Gothic Road and other roads in District 3 is stored at the Crested Butte shop yard. We treat it with a de-icing liquid which does not help eliminate ice on the roads, but does keep the pile from freezing solid. Since the pile is out in the open it is covered with snow all winter. Moisture gets into the pile and then freezes causing the loose material to turn into large chunks of frozen material.	Road & Bridge
Construction of a storage shed and the retention basin will confine any run-off to the immediate area.	
This project will minimize the time it takes the operator to get a load of sand and get back on the Gothic Road. When the operator is trying to load the sand truck he has to sort through the frozen chunks to get to good material. If chunks, even small ones, get into the sander unit they freeze up the conveyor and the material has to be shoveled out or the chunks broken apart. Although hard dollars will not be saved, productivity will increase and allow for a more timely response.	

Airport Operations Fund - \$130,000

Rental Car Row Counters	\$15,000
The current rental car counters were purchased when Stapleton Airport was decommissioned. They were intended as Airline counters and not for Rental cars. The purpose of this project is to replace these counters with new ones.	Airport Operations
This project will have no significant impact on the annual operating budget.	

Airport Seating	\$20,000
The current airport seating consists of chairs which were purchased approximately ten years ago. They have fabric seats which are difficult to clean and maintain. This project would be for the purchase of airport seating constructed of stainless steel.	Airport Operations
This project will have no significant impact on the annual operating budget.	

Terminal Roof Repair	\$70,000
The terminal roof is in need of repair. The airport has researched a product which would put a water proof coating on the metal roof which will extend its life by ten to fifteen years. This product has been used on other airports for aging hangars with good success. The cost is approximately \$4.00/ sq foot which is a fraction of what a new metal roof would cost. The budget would take care of the west half of the	Airport Operations



terminal roof which is the oldest. The plan is to do this over a two year cycle. The product is ThermaCoat which is a Colorado company based out of Denver.

This project will have no significant impact on the annual operating budget.

Software Development \$25,000

This project will automate the following functions: field condition reporting, NOTAMS and accident reporting for ARFF. The system will track field conditions, which is now required by Part 139 and the new FAA Safety Management System. The field condition reporting will be automatically emailed to the airlines and FBO from the field rather than the current practice of having to come back to the office complete the report and then FAX to all parties. Accident reports for all alerts will be able to be completed in the fire truck as well as all notifications to the various parties, i.e. Regional Call Center, NTSB and NOTAMS. This system will improve our efficiency and continue to enable to operate the airport at the same staffing level.

Airport
Operations

This project will have no significant impact on the annual operating budget.

Airport Construction Fund - \$1,386,111

Wildlife Fence \$175,000

New wildlife fence consistent with the rest of the airport fencing will be installed in the marsh area on the north side of the airfield during spring/early summer to replace the old, temporary fencing. This exception came up during the last FAA certification. The former fence was considered temporary since there were plans to purchase the W Mountain Ranch HOA property to get the fencing to higher ground to prevent frost heaving. Wildlife fencing is required and the airport engineers have designed fencing that will use concrete sonotubes to prevent heaving. The fence will be moved to the airport's property line (about 7 feet closer to housing) to get the fencing out of the "object free zone" at the airport. The airport will no longer seek to purchase the open space from the HOA since the old 500' from the runway center line no longer applies.

Colorado
Department of
Transportation
(\$155,000)

Airport
Operations
(\$20,000)

This project will have no impact on the annual operating budget.

Purchase of Public Works Property \$1,111,111

The purpose of this project is to reimburse the county for the old public works property adjacent to the airport. There are two reasons for the purchase, the first and primary reason is the building violates Part 77 (height restrictions) because it is a non aeronautical use the second reason is if and when a new terminal is built or the existing terminal is expanded, a portion of that property will need to be used.

Federal Aviation
Administration
(\$1,000,000)

Colorado
Department of
Transportation
(\$55,555)

Airport



	Operations (\$55,556)
This project will have no impact on the annual operating budget.	

Dump Truck	\$100,000
This unit will replace the current 2 ton dump truck which was purchased used from DIA in 1999. The odometer shows 138,000 miles but has not worked for several years. This unit is grant eligible through the Division of Aeronautics.	Colorado Department of Transportation (\$90,000)
	Airport Operations (\$10,000)
	This project will have minimal impact on the annual operating budget.

Capital Expenditures Fund - \$360,870

Courthouse Renovation	\$360,870
<p>This project will renovate the old jail into a better use of the space to address access, safety and judicial needs. The Chief Judge has stated that a smaller additional court/hearing room is required to meet their needs. Increased Court security has also been identified as a need. The project will also address access issues. Currently, handicapped persons need to enter at the north entrance, travel halfway down the hallway, enter an elevator, travel back up the hallway, and load on a stairway conveyance before entering the BOCC meeting room. The renovation will include replacement of a thirty year old roof and elevator, both of which leak. Other potential improvements include addressing two dangerous staircases that do not meet code and use results in frequent falls.</p> <p>The final scope of the project will be determined by conducting a professional Needs Assessment that will address space needs as well as architectural requirements of the existing building consisting of numerous additions over the last 134 years. Design, architectural and engineering work will be completed during 2013 with construction planned for commencement in 2014.</p> <p>Replacement of the old jail elevator, which leaks oil, would allow monthly maintenance to be reduced to quarterly, saving approximately \$1,500 per year. Additionally, depending upon the scope of the project following design, we may realize significant utility savings due to newly designed heating and lighting systems as well as the potential for a reduced footprint from fewer space needs.</p>	Courthouse Renovation Reserve

Sewer Fund - \$75,000

West Highway 50 Sewer Extension	\$75,000
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<p>The past 4-5 years we have had numerous requests for extension of sewer service north of Highway 50. Working with the City of Gunnison we have been able to determine it is possible to tie on to the City interceptor at the manhole at the intersection in front of the former Towner parcel. Service would be provided as far west as grade would allow and east to serve the veterinary clinic and the church. This request was appropriated in the 2011 and 2012 budgets, but construction was not initiated.</p>	Sewer Reserve
<p>User fees should generate approximately \$3,000 annually.</p>	

Solid Waste Fund - \$1,570,334

Landfill Closure/Construction	\$1,570,334
<p>The Gunnison County Landfill is the only municipal solid waste disposal site in the Gunnison Valley. It serves residents of Gunnison, Saguache and Hinsdale Counties.</p> <p>We have been very proactive in extending the life of the current cell. Reduced volumes from late 2008 to 2011 have further extended the life of the cell, but construction of a new cell is required if we are to have a seamless transition when the new cell is needed.</p> <p>Costs provided herein include both closure/reclamation of the existing site and construction of the new site.</p> <p>This project will have no impact on the annual operating budget. Reserves have been built from a portion of landfill charges to fund this project.</p>	Closure/ Construction Reserve

Senior Housing Fund - \$25,000

Landfill Closure	\$25,000
<p>The balance of the replacement reserve was \$168,256 at the end of 2011. This amount has been included in the budget in anticipation of specific requests that might be made from the newly formed Gunnison Valley Regional Housing Authority. Gunnison County will contract with this organization to manage the Mtn. View Senior Apartments.</p> <p>This project will have no impact on the annual operating budget.</p>	Replacement Reserve

ISF-I: County Shop - \$925,801

Road Maintenance/Snow Removal Equipment	\$687,001
<p>Trucks are one of the most important components of our fleet—we use them for summer work and plowing in the winter. Over ½ of our trucks are over 10 years old. They are expensive to maintain and not reliable for chip seal/asphalt projects where time is of the essence.</p>	Secure Rural Schools (Transfer from Road & Bridge

<p>Replacement of two of the tandem axle dump trucks with Kybota hitches will cost \$300,000.</p>	Fund)
<p>Funding needs to be provided to replace a motorgrader because they are the backbone of our operation. We use them to maintain 700+ miles of road in the summer and to plow our major routes in the winter. We have three motor graders that are between 12-20 years old. We know that if you keep them more than 8-9 years there is going to be the cost of a major overhaul, and trade-in value begins to decline. Replacement of a motorgrader with cost \$280,000.</p>	
<p>This item also includes those wear items including serrated edge sets for graders, dump boxes and plows that have to be replaced to keep the equipment functional. The cost is expected to be \$75,000. They do not necessarily extend the life of the piece of equipment. A number of our dump boxes are rusting out, and the serrated edge sets are both replaces and add-ons for additional graders.</p>	
<p>It is unlikely there will be enough funding for all of the requested equipment, but the loaders are much like the graders. If you keep them long enough you will absorb the cost of a major overhaul, and the parts become less available and more expensive the older the equipment. We have 8 loaders in our fleet, and the newest is a 2006 and the oldest is a 1985. A loader purchase of \$140,000 is planned.</p>	
<p>This project will have no significant impact on the annual operating budget.</p>	

Vehicle Replacements	\$65,000
<p>This request is to replace two pickups primarily used for Road & Bridge activities as well as a 4x4 SUV fleet vehicle. Proactive replacement will avoid additional repair costs as well as work toward energy efficiency goals.</p>	Secure Rural Schools (Transfer from Road & Bridge Fund)
<p>This project will have no significant impact on the annual operating budget.</p>	

Shop Equipment	\$47,500
<p>1) Three of the 4 districts need power washers to clean equipment assuming they are for the outlying districts-\$21,000 The power washers are essential pieces of equipment and we have been moving them from district to district trying to keep from replacing more than 1 per year, but the timeline has run out on these pieces of equipment. All of our outside districts are on wells and none of the district wells have adequate volume/pressure to wash equipment after working in chloride or plowing snow. The pressure washers allow us to use the water that is available more efficiently since it is warm and under pressure. The diesel powered units are also used to thaw culverts in the winter when all else fails.</p>	Secure Rural Schools (Transfer from Road & Bridge Fund)
<p>2) Work Bench with Vise-\$3,000 The work bench with a vise is an enhancement for the welding area at our new shop which is used both by the mechanics and the crew. The current bench is not large enough to place a large piece of</p>	



metal/equipment/part on for welding.

3) Barrel pumps-\$4,200
The barrel pumps are replacement items.

4) Plate Compactors /Jumping Jack Tampers-\$16,100
The plate compactors and tampers are replacements for old units that have quit working. We try and have a unit in each district and they are used for compaction during culvert installations, compaction during asphalt patch operations etc. When there was an equipment rental service in Gunnison we rented them periodically, but since RSC left Gunnison we have to rely on having our own.

5) Small Arc Welder-\$3,500
The small welder unit replaces one in the Somerset shop. The old one developed electrical issues and seriously shocked one of our employees. It was not repairable.

This project will have no significant impact on the annual operating budget.

Patrol Vehicle Replacements	\$126,000
<p>For the year of 2013, we would like to replace three patrol cars. These vehicles have 95,000 miles and have exceeded the life expectancy per county depreciation. The County shops are starting to incur larger repair bills for older vehicles, thus the repair work is exceeding the value of the vehicle at sale. Currently we are paying \$40,000 for one patrol vehicle with minimal equipment we are estimating the increase to \$42,000 per vehicle for the year of 2013 cost. The Sheriff's Office would like to purchase newer equipment that is starting to fail and have mechanical issues in the vehicles, such as radar's and radios, the equipment will increase the total cost per vehicle to \$42,000 for each Patrol vehicle based on the 2013 cost of the vehicle and equipment.</p> <p>The larger Expeditions or Tahoes are much more efficient due to the fact we have seen an increase in gas mileage and better vehicle maintenance costs from the smaller vehicles such as the Explorers or Blazers. A 2004 Explorer with all of the equipment needed to perform duties (such as SWAT gear, Dive Gear, Investigation Gear, Fire Gear and Seasonal Gear) was averaging 8 mile per gallon. The smaller vehicles are not equipped to consistently drive around with an extra 200 - 300 lbs of gear. The Explorer being replaced went through 9 wheel bearings due to the amount of weight it was consistently hauling. An Expedition with the same gear was able to maintain 15-17 miles per gallon; we have not had any mechanical issues with the vehicles since. Estimated savings from fuel and repair avoidance is approximately \$2,000 per year.</p>	<p>Sales Tax</p>

ISF-II: Technology - \$176,500

Document Management System	\$150,000
<p>Installation of a Countywide Document Management system will allow personnel to efficiently search, retrieve, distribute and manage electronic and hard copy documents in a central environment. The</p>	<p>Sales Tax</p>

system can also allow analysis of existing workflows to determine areas where efficiencies can be gained as well as areas where processes currently use or no longer needed or are redundant.

The expenditures will be for additional user licensing, system integration and setup and desktop/departmental scanners as needed, administrator/user training. This project can be split into multiple years if needed and implemented in select departments.

The current budget reflects no revenue since Sales tax has been transferred over two years - \$50,000 in 2009, \$100,000 in 2010.

This project has no significant anticipated impact on the operating budget. The Information Technology Department will be required to purchase additional dual screen monitors and high-speed scanners to facilitate proper use of this system. However, those increased costs are anticipated to be offset by a reduction in paper consumption countywide. There will be productivity gains seen across the County due to reduce time spent routing paperwork, determine the status of paperwork as it works through various processes as well as the ability to retrieve information immediately. Physical space required for storage will be reduced as well as the need to purchase filing cabinets or other storage implements.

Replacement End User Computer Equipment	\$26,500
Each year, roughly one quarter of all end user computer equipment needs to be replaced in order to keep up with software system requirements and keep the computer system in working order. These capital requests are built into the fee structure that is billed to computer users.	Computer Service Fees
This project has no significant anticipated impact on the operating budget.	



Debt

Summary of Debt Obligations

Debt Service and Lease Payments

Computation of Legal Debt Margin



Summary of Debt Obligations

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
GOVERNMENTAL ACTIVITIES			
Affordable Housing Note, dated 12/09/01, (Housing Authority Fund), modified 9/14/04 (paid off one lot)	Finance purchase of land for affordable housing project in Mt. Crested Butte, Lots 34 & 35 Pitchfork Development.	\$38,685	Variable, Wall Street Journal prime rate
Finance Purchase Agreement dated 8/10/01; Refinanced with Lease Purchase agreement dated 12/31/03	Finance purchase of land for affordable housing, Rock Creek Development area. Refinance replaced property as collateral with three motor graders.	\$494,900; Refinanced \$482,886	4.7%; refinanced at 4.0%
Mortgage, Gunnison County Housing Authority, Dated 5/10/05	Finance purchase of Lots 32-49, Blk 120, Guerrieri Addition (West Gunnison Property)	\$351,502	4.85%
SIB Loan, Airport, dated 2/6/04	Finance AIP-35 project	\$494,727	4%
Promissory Note, Finance Purchase Agreement dated 1/13/10	Finance purchase of 101 Estonion Stallion Park, affordable housing rental unit for Housing Authority	\$94,400	5.90%
Series A Tax-Exempt COP's \$730,000; Series B Taxable COP's (BAB's) \$17,270,000; and Net premium Series A Tax-Exempt COP's \$11,972	Finance construction of the jail and public works facilities. Series A paid in full, 2012	\$18,011,972	Series A- 2%; Series B- 6.125%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Promissory Note, Finance Purchase Agreement dated 10/01/10	Finance purchase of 1416 Rock Creek, affordable housing rental unit for Housing Authority	\$104,000	5.00%
Promissory Note, Finance Purchase Agreement dated 04/28/11	Finance purchase of 1420 Rock Creek, affordable housing rental unit for Housing Authority	\$85,000	5.99%
Lease/Purchase Agreement dated 8/17/10	Finance various energy saving improvements in County buildings.	\$1,168,919	3.94%
Promissory Note dated 10/20/09 (Airport Fund)	Financed the Airport Water and Sewer Extension project. Collateralized by OshKosh Boom Truck.	\$188,238	4.60%

BUSINESS-TYPE ACTIVITIES

Impact Assistance Loan - Somerset Water, issued 10/7/03 (Gunnison County Water Fund)	Finance project to install a new water treatment system for the community of Somerset, including the OxBow Mine	\$100,000	5.00%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued January, 2005 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$1,519,270	4.50%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued March, 2006 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$322,000	4.25%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Impact Assistance Loan - North Gunnison Sewer - Issued 10/27/04 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District. (Phase III)	\$200,000	5.00%
Affordable Housing Revenue Note, Series 2000, 11/6/00 (Housing Authority Fund) Change in terms 7/2/03, reset interest 11/1/05	Financed portion of construction of the Palisade Assisted Living facility to be managed by the Health Care Center.	\$587,552	4.14%
Mortgage, Gunnison County Housing Authority, dated 11/06/03 (Senior Housing Fund)	Refinanced the construction of the Mountain View Apartments (Gunnison Senior Housing)	\$528,100	5.75%
Restructuring Mortgage		\$624,011	1%
Contingent Repayment		\$378,864	1%
Hospital Revenue Series 1998 (Hospital Fund)	Financed the expansion, remodeling and renovation of the Gunnison Valley Hospital and the Gunnison Health Care Center	\$9,995,000	4.3%-6.0%



**Summary of Debt Service and Lease Payments
Governmental Activities**

	<i>COUNTY FACILITIES ENERGY SAVINGS LEASE</i>	<i>HOUSING AUTHORITY 101 STALLION PARK PROPERTY</i>	<i>HOUSING AUTHORITY 1416 ROCK CREEK PROPERTY</i>	<i>HOUSING AUTHORITY 1420 ROCK CREEK PROPERTY</i>	<i>CERTIFICATES OF PARTICIPATION SERIES 2010B</i>	<i>CHFA LOAN PITCHFORK PROPERTY</i>	<i>HOUSING AUTHORITY ROCK CREEK PROPERTY</i>	<i>AIRPORT WATER & SEWER EXTENSION</i>	<i>COLORADO SIB LOAN AIP-35</i>	<i>TOTALS</i>
2013	141,598	7,289	7,349	6,621	1,341,955	2,527	29,532	23,627	60,995	1,621,494
2014	141,598	7,289	7,349	6,621	1,337,843	2,527		23,627	60,995	1,587,849
2015	141,598	85,497	98,331	6,621	1,332,388	2,527		23,627		1,690,589
2016	141,598			76,791	1,330,975	2,527		23,627		1,575,518
2017	141,598				1,323,225	2,527		23,627		1,490,978
2018	141,598				1,318,605	2,527		23,627		1,486,358
2019	141,598				1,312,105	2,527		23,627		1,479,858
2020	141,598				1,308,205	2,527				1,452,330
2021					1,298,210	2,527				1,300,737
2022					1,294,460	2,527				1,296,987
2023					1,284,710	1,399				1,286,109
2045-2046					19,825,256					19,825,256
	1,132,788	100,076	113,030	96,652	34,307,936	26,668	29,532	165,391	121,991	36,094,063
PRINCIPAL	968,950	89,204	99,255	91,116	17,270,000	17,737	28,953	138,720	115,043	18,818,979
INTEREST	163,838	10,872	13,775	5,536	17,037,936	8,931	579	26,670	6,948	17,275,084
	1,132,788	100,076	113,030	96,653	34,307,936	26,669	29,532	165,391	121,991	36,094,063



Summary of Debt Service and Lease Payments
Business-Type Activities

	SOMERSET WATER TREAT.	2005 NORTH GUNNISON SEWER RUS	2006 NORTH GUNNISON SEWER RUS	NORTH GUNNISON SEWER EXPANSION	PALISADE ASSISTED LIVING PROJECT	CHFA LOAN MT. VIEW	HUD MORTGAGE RESTRUCTURE LOAN MT. VIEW	HUD CONTINGENT REPAYMENT DEED OF TRUST MT. VIEW	HOSPITAL REVENUE BONDS	TOTALS
2013	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	756,438	960,221
2014	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	753,094	956,877
2015	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	753,625	957,408
2016	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	752,750	956,533
2017	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	755,469	959,252
2018	8,024	79,338	16,816	19,108	36,488	36,982	3,239	3,789	751,500	955,283
2019	8,024	79,338	16,816	19,107	36,488	36,982	3,239	3,789	756,125	959,907
2020	8,024	79,338	16,816		324,395	36,982	3,239	3,789	758,781	1,231,364
2021	8,024	79,338	16,816			36,982	3,239	3,789	754,469	902,656
2022	8,024	79,338	16,816			36,982	3,239	3,789	758,469	906,656
2023	4,868	79,338	16,816			36,982	3,239	3,789	755,219	900,250
2024		79,338	16,816			36,982	3,239	3,789		140,163
2025		79,338	16,816			36,982	3,239	3,789		140,163
2026		79,338	16,816			36,982	3,239	3,789		140,163
2027		79,338	16,816			36,982	3,239	3,789		140,163
2028		79,338	16,816			36,982	3,239	3,789		140,163
2029		79,338	16,816			36,982	3,239	3,789		140,163
2030		79,338	16,816			36,982	3,239	3,789		140,163
2031		79,338	16,816			36,982	3,239	3,789		140,163
2032		79,338	16,816			36,982	3,239	3,789		140,163
2033		79,338	16,816			40,067	3,239	3,789		143,248
2034		79,338	16,816				3,239	3,789		103,181
2035		79,338	16,816				3,239	3,789		103,181
2036		79,338	16,816				3,239	3,789		103,181
2037		79,338	16,816				3,239	3,789		103,181
2038		79,338	16,816				3,239	3,789		103,181
2039		79,338	16,816				3,239	3,789		103,181
2040		79,338	16,816				3,239	3,789		103,181
2041		79,338	16,816				3,239	3,789		103,181
2042		79,338	16,816				3,239	3,789		103,181
2043		79,338	16,816				3,239	3,789		103,181
2044		79,338	16,816				3,239	3,789		103,181
2045-2046			24,745			-	485,511	333,747		844,003
	85,108	2,538,816	562,857	133,755	579,811	779,707	589,149	454,983	8,305,938	14,030,124
PRINCIPAL	64,806	1,405,459	298,841	110,565	446,661	448,438	479,034	378,864	6,070,000	9,702,668
INTEREST	20,302	1,133,357	264,016	23,190	133,150	331,269	110,115	76,119	2,235,938	4,327,456



Computation of Legal Debt Margin

The legal debt limit is 3% and is only subject to general obligation bonds. Gunnison County has no general obligation bonded debt. Therefore, the historical table "Ratio of Annual Debt Service Expenditures for General Bonded Debt to Total General Expenditure" is not included.

Computation of legal debt limit:

2012 actual valuation, per Assessor	\$4,844,287,190
Legal debt limit percentage *	<u>3%</u>
Legal Debt Limit	<u>\$ 145,328,616</u>

Total long-term borrowing	\$ 17,665,000
Less: Revenue Bonds	(395,000)
Certificates of Participation	<u>(17,270,000)</u>
Net borrowing applicable to debt limit	<u>-0-</u>
Legal Debt Margin	<u>\$ 145,328,616</u>

*Source: Colorado Revised Statutes 30-26-301

In September, 2010 Gunnison County issued \$18,000,000 in Certificates of Participation. The proceeds from the issuance were used to construct the new Public Works facility and the new County Jail facility.

The \$730,000 Series 2010A Tax-exempt COP's mature as follows:

7/15/2011	\$ 335,000
7/15/2012	<u>\$ 395,000</u>
	\$ 730,000

The \$17,270,000 Series 2010B Taxable COP's (BAB's) mature as follows:

Build America Serial Certificates:	
7/15/2013	\$ 405,000
7/15/2014	\$ 410,000
7/15/2015	\$ 415,000
7/15/2016	\$ 425,000
7/15/2017	\$ 430,000
7/15/2018	\$ 440,000
7/15/2019	\$ 450,000
7/15/2020	<u>\$ 465,000</u>
	\$ 3,440,000



Build America Term Certificates:

7/15/2023	\$ 1,480,000
7/15/2030	\$ 4,130,000
7/15/2040	<u>\$ 8,220,000</u>
	<u>\$13,830,000</u>
Total, all series	<u>\$18,000,000</u>

The Build America Bonds receive a 35% reimbursement for interest paid. Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 31, 2010 is as follows:

Years	Base Principal	Base Interest	Total
2011	335,000	830,237	1,165,237
2012	395,000	944,855	1,339,855
2013	405,000	936,955	1,341,955
2014	410,000	927,843	1,337,843
2015	415,000	917,388	1,332,388
2016-2025	4,760,000	8,247,678	13,007,678
2026-2035	6,770,000	5,157,924	11,927,924
2036-2040	4,510,000	850,150	5,360,150
Total	18,000,000	18,813,028	36,813,028



Credit ratings assigned by rating agencies are a determinant of successful debt and lease financing. Strong ratings enhance the County's overall reputation through its demonstrated sound financial position. High ratings help ensure that the County's bonds are attractive investments in the bond market.

In August 2010, Gunnison County received an underlying credit rating from Moody's of Aa2 and Standard & Poor's of AA. The 2010 debt issue was rated as Aa3 and AA- due to the Colorado annual appropriation requirement.

Moody's and Standard & Poor's Credit Ratings

Investment Grade:	Moody's	Standard & Poor's
Exceptional	Aaa, Aaa1, Aaa2, Aaa3	AAA, AAA-, AA+
Excellent	Aa, Aa1, Aa2, Aa3	AA, AA-, A+
Good	A, A1, A2, A3	A, A-, BBB+
Adequate	Baa, Baa1, Baa2, Baa3	BBB, BBB-, BB+
Speculative Grade:		
Questionable	Ba, Ba1, Ba2, Ba3	BB, BB-, B+
Poor	B, B1, B2, B3	B, B-, CCC+
Very Poor	Caa, Caa1, Caa2, Caa3	CCC, CCC-, CC+
Extremely Poor	Ca, Ca1, Ca2, Ca3	CC, CC-, C+
Lowest	C	C



Fund Summaries

Summary of the Revenues and
Expenditures of all Appropriated
Funds



General Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	7,792,287	7,220,768	7,161,030	7,051,308
Licenses and Permits	389,331	329,145	295,715	293,645
Intergovernmental	1,635,873	1,497,061	1,868,551	1,789,930
Charges for Services	619,411	488,046	549,481	514,862
Contributions and Other Grants	676,883	142,721	136,685	113,288
Fines & Forfeitures	77,524	71,100	69,000	69,000
Investment Income	172,743	102,325	98,700	47,240
Interfund Revenues	829,007	750,950	750,750	750,800
Transfers In	885,556	1,032,552	1,355,983	2,007,159
Other Financing Sources/Misc.	234,232	326,961	413,606	111,007
Total Revenues	13,312,846	11,961,629	12,699,501	12,748,239
Expenditures				
Personnel	6,653,075	7,016,149	6,885,943	7,156,154
Supplies	419,073	469,233	450,596	424,197
Purchased Services	2,923,310	3,354,523	3,131,342	3,331,726
Community Prgms/Contributions	175,788	21,400	25,010	122,896
Financing Costs	54,498	51,207	233,109	63,514
Transfers Out	368,718	826,958	1,887,180	824,653
Capital Outlay	649,009	21,387	75,463	69,780
Miscellaneous (Extraordinary/Special)	897,987	983,416	922,575	1,038,668
Total Expenditures	12,141,459	12,744,274	13,611,219	13,031,588
Excess Revenues (Expenditures)	1,171,388	(782,645)	(911,718)	(283,349)

Fund Balance				
Beginning	6,466,712	6,528,024	7,638,099	6,726,382
Ending	7,638,099	5,745,379	6,726,382	6,443,033
Ending Fund Balance % of Total Expenditures				49.44%
Ending Fund Balance Analysis				
Unreserved Fund Balance	4,655,512	2,781,526	4,165,552	2,861,998
Water Resources Protection	85,825	85,159	86,650	87,615
Workforce Impact Fees	554,300	543,592	536,905	641,297
Courthouse Renovation Reserve	0	400,000	300,416	1,240,346
Series 2010 Bond Reserve	2,342,462	1,935,102	1,636,859	1,611,777
Total Ending Fund Balance	7,638,099	5,745,379	6,726,382	6,443,033
Ending Unreserved Fund Balance % of Total Operational Expenditures				25.00%



Road & Bridge Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	122,158	113,138	120,000	115,000
Licenses and Permits	9,823	3,100	7,900	2,900
Intergovernmental	5,125,115	4,722,216	4,630,099	4,583,775
Charges for Services	26,717	4,165	66,276	165
Contributions and Other Grants	16,750	16,750	0	0
Fines & Forfeitures	1,671	50	50	50
Investment Income	55,826	29,392	47,000	23,500
Interfund Revenues	965	300	250	300
Transfers In	203,313	216,876	216,876	218,592
Other Financing Sources/Misc.	61,992	65,000	0	0
Total Revenues	5,624,329	5,170,987	5,088,451	4,944,282
Expenditures				
Personnel	1,768,197	2,056,522	1,858,623	2,087,060
Supplies	932,914	1,044,534	1,098,874	1,385,020
Purchased Services	1,715,780	1,839,209	1,696,210	1,853,619
Community Prgms/Contributions	0	0	0	0
Financing Costs	870	928	928	928
Transfers Out	137,691	789,010	897,009	1,075,217
Capital Outlay	12,288	697,400	173,558	461,400
Miscellaneous (Extraordinary/Special)	3,515	5,000	4,564	5,000
Total Expenditures	4,571,255	6,432,603	5,729,766	6,868,244
Excess Revenues (Expenditures)	1,053,074	(1,261,616)	(641,315)	(1,923,962)

Fund Balance				
Beginning	4,135,870	4,613,528	5,188,944	4,547,629
Ending	5,188,944	3,351,912	4,547,629	2,623,667
Ending Fund Balance % of Total Expenditures				38.20%



Human Services Fund Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	293,979	269,483	269,115	269,483
Licenses and Permits	0	0	0	0
Intergovernmental	3,285,591	3,195,770	3,356,718	3,465,492
Charges for Services	455	640	40	40
Contributions and Other Grants	4,696	1,500	9,500	3,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	8,721	2,500	0	1,500
Total Revenues	3,593,442	3,469,893	3,635,373	3,739,515
Expenditures				
Personnel	961,810	1,011,360	919,876	1,059,722
Supplies	24,512	16,045	15,921	13,333
Purchased Services	303,512	292,790	329,695	332,631
Community Prgms/Contributions	2,050,170	1,982,572	2,226,425	2,209,420
Financing Costs	0	0	0	0
Transfers Out	165,881	147,885	144,785	145,785
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	(15,610)	0
Total Expenditures	3,505,885	3,450,652	3,621,092	3,760,891
Excess Revenues (Expenditures)	87,557	19,241	14,281	(21,376)
Fund Balance				
Beginning	380,183	404,333	467,740	482,021
Ending	467,740	423,574	482,021	460,645
Ending Fund Balance % of Total Expenditures				12.25%



Public Health Agency Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	282,405	190,931	222,609	258,338
Charges for Services	43,393	32,800	32,800	25,000
Contributions and Other Grants	65,660	11,458	24,858	83,372
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	93,749	155,369	155,369	162,946
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	485,207	390,558	435,636	529,656
Expenditures				
Personnel	339,182	282,597	285,385	296,363
Supplies	31,176	21,375	44,840	115,082
Purchased Services	107,184	63,541	69,611	99,148
Community Prgms/Contributions	8,600	0	1,000	0
Financing Costs	0	0	0	0
Transfers Out	0	30,732	30,732	36,096
Capital Outlay	0	0	5,720	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	486,142	398,245	437,289	546,689
Excess Revenues (Expenditures)	(934)	(7,687)	(1,653)	(17,033)

Fund Balance				
Beginning	25,241	63,313	24,307	22,654
Ending	24,307	55,626	22,654	5,622
Ending Fund Balance % of Total Expenditures				1.03%



Conservation Trust Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	48,444	40,000	40,000	40,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,295	400	1,000	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	49,739	40,400	41,000	40,500
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	485	485	700	700
Community Prgms/Contributions	0	0	0	0
Financing Costs	17	20	40	40
Transfers Out	79,030	20,000	20,000	73,700
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	79,532	20,505	20,740	74,440
Excess Revenues (Expenditures)	(29,793)	19,895	20,260	(33,940)

Fund Balance				
Beginning	80,508	48,887	50,715	70,975
Ending	50,715	68,782	70,975	37,035
Ending Fund Balance % of Total Expenditures				49.75%



Sales Tax Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	1,382,079	1,334,266	1,432,560	1,432,560
Licenses and Permits	0	0	0	0
Intergovernmental	342,785	327,934	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	7,042	2,000	4,500	2,250
Interfund Revenues	0	0	0	0
Transfers In	256,600	259,200	271,743	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,988,505	1,923,400	1,708,803	1,434,810
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	28,106	32,552	35,515	34,762
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,329,535	1,502,321	162,466	162,466
Transfers Out	679,054	368,178	649,918	2,073,776
Capital Outlay	198,493	17,962	17,962	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,235,188	1,921,013	865,861	2,271,004
Excess Revenues (Expenditures)	(246,683)	2,387	842,942	(836,194)

Fund Balance				
Beginning	1,262,028	1,058,596	1,015,345	1,858,287
Ending	1,015,345	1,060,983	1,858,287	1,022,093
Ending Fund Balance % of Total Expenditures				45.01%



Land Preservation Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	304,848	303,733	308,868	300,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,791	1,000	2,000	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	307,639	304,733	310,868	302,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,660	1,268	17,442	1,081
Community Prgms/Contributions	323,250	300,000	300,000	300,000
Financing Costs	165,260	165,277	136,314	50
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	490,170	466,545	453,756	301,131
Excess Revenues (Expenditures)	(182,531)	(161,812)	(142,888)	869

Fund Balance				
Beginning	632,754	200,549	450,223	307,335
Ending	450,223	38,737	307,335	308,204
Ending Fund Balance % of Total Expenditures				102.35%



Mosquito Control Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	53,503	54,084	54,084	57,107
Licenses and Permits	0	0	0	0
Intergovernmental	13,538	13,521	13,521	14,277
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	13,538	13,521	13,521	14,277
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	80,579	81,126	81,126	85,661
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	80,161	79,910	81,412	84,728
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	1,056	1,116	1,116	828
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	81,217	81,026	82,528	85,556
Excess Revenues (Expenditures)	(638)	100	(1,402)	105

Fund Balance				
Beginning	20,054	20,225	19,416	18,014
Ending	19,416	20,325	18,014	18,119
Ending Fund Balance % of Total Expenditures				21.18%



Sage Grouse Trust Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	64,000	54,768
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	54,768	56,142	0	0
Other Financing Sources/Misc.	0	0	2,500	0
Total Revenues	54,768	56,142	66,500	54,768
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	2,543	2,500	2,053	2,500
Community Prgms/Contributions	0	0	45,700	0
Financing Costs	0	0	0	0
Transfers Out	75,219	80,000	80,000	81,411
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	77,763	82,500	127,753	83,911
Excess Revenues (Expenditures)	(22,994)	(26,358)	(61,253)	(29,143)

Fund Balance				
Beginning	241,738	220,118	218,743	157,490
Ending	218,743	193,760	157,490	128,347
Ending Fund Balance % of Total Expenditures				152.96%



Risk Management Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	5,780	3,000	4,500	2,250
Interfund Revenues	159,527	134,096	128,348	168,850
Transfers In	0	0	0	0
Other Financing Sources/Misc.	1,028	0	0	0
Total Revenues	166,335	137,096	132,848	171,100
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	107,848	50,500	50,500	50,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	65	75	200	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	61,585	69,000	64,627	65,000
Total Expenditures	169,498	119,575	115,327	115,650
Excess Revenues (Expenditures)	(3,163)	17,521	17,521	55,450

Fund Balance				
Beginning	395,089	383,269	391,926	409,447
Ending	391,926	400,790	409,447	464,897
Ending Fund Balance % of Total Expenditures				401.99%



Housing Authority Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	98,708	97,962	97,080	0
Charges for Services	15,738	15,793	15,802	0
Contributions and Other Grants	500	0	0	0
Fines & Forfeitures	0	0	20	0
Investment Income	472	0	1,700	0
Interfund Revenues	34	34	0	0
Transfers In	253,407	195,899	144,434	49,532
Other Financing Sources/Misc.	47,591	67,007	83,242	78,860
Total Revenues	416,450	376,695	342,278	128,392
Expenditures				
Personnel	144,889	144,480	80,404	0
Supplies	4,207	5,300	3,613	0
Purchased Services	48,859	48,084	56,731	36,215
Community Prgms/Contributions	0	0	0	0
Financing Costs	106,891	106,882	61,670	32,059
Transfers Out	79,141	73,428	93,428	13,428
Capital Outlay	1,344	0	1,442	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	385,331	378,174	297,288	81,702
Excess Revenues (Expenditures)	31,119	(1,479)	44,990	46,690

Fund Balance				
Beginning	10,357	53,833	41,476	86,466
Ending	41,476	52,354	86,466	133,156
Ending Fund Balance % of Total Expenditures				162.98%



Marketing District Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	1,009,984	969,000	1,050,000	980,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	4,526	1,150	2,300	1,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,014,509	970,150	1,052,300	981,500
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	926,568	955,765	1,199,205	1,019,277
Community Prgms/Contributions	0	0	0	0
Financing Costs	77	50	2,300	2,300
Transfers Out	19,216	16,440	16,440	9,720
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	8,000	8,000	8,000	10,822
Total Expenditures	953,862	980,255	1,225,945	1,042,119
Excess Revenues (Expenditures)	60,648	(10,105)	(173,645)	(60,619)

Fund Balance				
Beginning	494,355	511,699	555,003	381,358
Ending	555,003	501,594	381,358	320,739
Ending Fund Balance % of Total Expenditures				30.78%



Transportation Authority Fund Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	999,119	915,000	959,807	960,000
Licenses and Permits	0	0	0	0
Intergovernmental	135,374	135,374	135,374	142,000
Charges for Services	31,614	0	0	0
Contributions and Other Grants	100,027	0	39,017	50,000
Fines & Forfeitures	0	0	805	0
Investment Income	3,540	1,000	3,300	2,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	260,000	100,000	0	0
Total Revenues	1,529,673	1,151,374	1,138,303	1,154,000
Expenditures				
Personnel	0	0	0	0
Supplies	64,455	80,402	81,402	85,457
Purchased Services	224,957	240,960	228,440	241,971
Community Prgms/Contributions	0	0	0	0
Financing Costs	265,671	104,527	27	50
Transfers Out	22,937	20,832	20,832	15,108
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	904,939	486,150	695,159	629,025
Total Expenditures	1,482,960	932,871	1,025,860	971,611
Excess Revenues (Expenditures)	46,714	218,503	112,443	182,389

Fund Balance				
Beginning	329,649	294,199	376,363	488,806
Ending	376,363	512,702	488,806	671,195
Ending Fund Balance % of Total Expenditures				69.08%



Public Trustee Agency Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	84,000	45,000	145,000	132,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	24,760	24,760	24,760
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	84,000	69,760	169,760	156,760
Expenditures				
Personnel	64,699	70,916	70,916	77,484
Supplies	3,578	30	4,470	4,250
Purchased Services	772	1,045	1,750	1,750
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	70,000	68,000
Total Expenditures	69,049	71,991	147,136	151,484
Excess Revenues (Expenditures)	14,951	(2,231)	22,624	5,276

Fund Balance				
Beginning	0	2,576	14,951	37,575
Ending	14,951	345	37,575	42,851
Ending Fund Balance % of Total Expenditures				28.29%



Debt Service Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	327,934	327,934
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	1,014,221	1,016,321
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	0	0	1,342,155	1,344,255
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	1,342,155	1,344,255
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	0	1,342,155	1,344,255
Excess Revenues (Expenditures)	0	0	0	0
Fund Balance				
Beginning	0	0	0	0
Ending	0	0	0	0
Ending Fund Balance % of Total Expenditures				0.00%



Airport Construction Fund Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,046,700	1,327,690	1,387,988	1,721,556
Charges for Services	125,301	130,000	100,000	100,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,325	1,156	700	350
Interfund Revenues	0	0	0	0
Transfers In	0	0	110,000	26,316
Other Financing Sources/Misc.	1,000,000	335,000	362,000	35,000
Total Revenues	3,174,325	1,793,846	1,960,688	1,883,222
Expenditures				
Personnel	0	0	0	0
Supplies	24	0	0	0
Purchased Services	464,854	150,500	139,833	498,656
Community Prgms/Contributions	0	0	0	0
Financing Costs	85,630	1,117,123	1,111,454	84,633
Transfers Out	0	0	0	0
Capital Outlay	2,073,565	1,311,861	1,292,800	1,351,011
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,624,074	2,579,484	2,544,087	1,934,300
Excess Revenues (Expenditures)	550,252	(785,638)	(583,399)	(51,078)

Fund Balance				
Beginning	109,637	789,599	659,889	76,490
Ending	659,889	3,961	76,490	25,412
Ending Fund Balance % of Total Expenditures				1.31%



Capital Expenditures Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,035,514	0	54,816	0
Charges for Services	0	0	0	0
Contributions and Other Grants	6,100	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	7,630	1,500	3,700	1,500
Interfund Revenues	0	0	0	0
Transfers In	(97,225)	218,000	402,432	360,870
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	952,019	219,500	460,948	362,370
Expenditures				
Personnel	0	22,000	748	0
Supplies	57,802	0	8,460	0
Purchased Services	612,891	163,000	324,264	360,870
Community Prgms/Contributions	0	0	0	0
Financing Costs	8	0	25	30
Transfers Out	0	0	144,800	0
Capital Outlay	12,832,934	33,000	150,864	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	13,503,635	218,000	629,161	360,900
Excess Revenues (Expenditures)	(12,551,616)	1,500	(168,213)	1,470

Fund Balance				
Beginning	15,253,453	1,344,789	2,701,837	2,533,624
Ending	2,701,837	1,346,289	2,533,624	2,535,094
Ending Fund Balance % of Total Expenditures				702.44%



Airport Operations Fund Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	43,503	37,700	48,614	48,500
Charges for Services	535,551	474,927	475,737	413,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	5,330	4,500	4,500	5,000
Investment Income	10,645	12,000	13,000	11,500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	692,490	668,127	677,612	686,477
Total Revenues	1,287,520	1,197,254	1,219,463	1,164,677
Expenditures				
Personnel	593,278	605,516	591,442	624,331
Supplies	69,620	73,200	66,294	70,575
Purchased Services	285,596	360,717	301,427	297,460
Community Prgms/Contributions	0	500	500	500
Financing Costs	4,186	4,081	4,396	4,581
Transfers Out	96,998	82,164	192,164	71,424
Capital Outlay	90,510	260,000	262,950	130,000
Miscellaneous (Extraordinary/Special)	1,000	0	0	0
Total Expenditures	1,141,188	1,386,178	1,419,173	1,198,871
Excess Revenues (Expenditures)	146,333	(188,924)	(199,710)	(34,194)

Fund Balance				
Beginning	886,995	897,672	1,033,328	833,618
Ending	1,033,328	708,748	833,618	799,424
Ending Fund Balance % of Total Expenditures				66.68%



Sewer District Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	171,518	0	155,568	0
Charges for Services	497,150	458,223	461,679	471,394
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	7,810	4,000	4,264	4,000
Investment Income	9,092	0	4,350	2,700
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	1,895	0
Total Revenues	685,570	462,223	627,756	478,094
Expenditures				
Personnel	52,336	61,853	58,868	63,025
Supplies	5,310	7,871	6,493	8,323
Purchased Services	199,397	163,725	195,835	172,015
Community Prgms/Contributions	0	0	0	0
Financing Costs	115,031	115,244	115,351	115,351
Transfers Out	72,349	74,840	74,841	71,936
Capital Outlay	132,793	85,000	155,900	75,000
Miscellaneous (Extraordinary/Special)	16,089	0	0	0
Total Expenditures	593,305	508,533	607,288	505,650
Excess Revenues (Expenditures)	92,265	(46,310)	20,468	(27,556)

Fund Balance				
Beginning	731,831	768,860	824,095	844,563
Ending	824,095	722,550	844,563	817,008
Ending Fund Balance % of Total Expenditures				161.58%



Water District Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	51,384	1,696,000	1,696,000	0
Charges for Services	220,087	297,978	247,658	296,098
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,790	0	2,500	1,500
Interfund Revenues	0	0	0	0
Transfers In	21,717	24,956	24,957	25,436
Other Financing Sources/Misc.	3,685	931,541	921,381	18,184
Total Revenues	299,664	2,950,475	2,892,496	341,218
Expenditures				
Personnel	80,652	80,116	82,021	81,393
Supplies	13,588	21,063	14,815	19,515
Purchased Services	97,104	148,930	140,829	78,501
Community Prgms/Contributions	2,000	2,500	2,000	2,500
Financing Costs	8,052	1,817,208	1,637,304	63,362
Transfers Out	25,283	25,336	24,836	25,744
Capital Outlay	149,422	796,881	861,881	0
Miscellaneous (Extraordinary/Special)	0	10,160	0	10,160
Total Expenditures	376,101	2,902,194	2,763,686	281,175
Excess Revenues (Expenditures)	(76,437)	48,281	128,810	60,043

Fund Balance				
Beginning	364,575	391,641	288,138	416,948
Ending	288,138	439,922	416,948	476,991
Ending Fund Balance % of Total Expenditures				169.64%



**Solid Waste Fund
Summary of Fund Resources**

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	7,091	0	0	0
Charges for Services	658,189	685,620	693,992	603,421
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,059	9,854	2,790	2,000
Investment Income	30,815	30,000	29,500	19,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	195,002	114,248	144,517	119,412
Total Revenues	893,156	839,722	870,799	743,834
Expenditures				
Personnel	319,421	368,086	340,514	410,183
Supplies	35,674	42,255	43,430	45,730
Purchased Services	202,307	617,189	821,594	1,719,873
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,980	2,567	2,567	2,567
Transfers Out	138,960	140,634	84,492	108,204
Capital Outlay	15,000	70,000	96,512	0
Miscellaneous (Extraordinary/Special)	(30,200)	20,000	10,000	20,000
Total Expenditures	683,142	1,260,731	1,399,109	2,306,557
Excess Revenues (Expenditures)	210,014	(421,009)	(528,310)	(1,562,723)

Fund Balance				
Beginning	2,621,547	2,731,570	2,831,561	2,303,252
Ending	2,831,561	2,310,561	2,303,252	740,528
Ending Fund Balance % of Total Expenditures				32.11%



Gunnison Valley Health Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	616,963	563,972	562,386	555,329
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	27,826,744	29,973,580	26,468,482	27,697,258
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	6,602,566	1,713,284	689,919	317,458
Total Revenues	35,046,273	32,250,836	27,720,787	28,570,045
Expenditures				
Personnel	13,892,324	15,146,485	13,847,563	13,546,255
Supplies	3,700,940	4,182,648	3,347,137	3,560,642
Purchased Services	4,324,134	4,268,562	4,325,997	4,473,600
Community Prgms/Contributions	0	0	0	0
Financing Costs	2,700,336	2,459,590	3,558,731	3,597,789
Transfers Out	0	0	0	0
Capital Outlay	5,886,106	1,620,000	294,776	693,522
Miscellaneous (Extraordinary/Special)	4,752,903	5,131,194	4,070,577	3,715,987
Total Expenditures	35,256,743	32,808,479	29,444,781	29,587,795
Excess Revenues (Expenditures)	(210,470)	(557,643)	(1,723,994)	(1,017,750)

Fund Balance				
Beginning	6,070,903	9,245,809	5,860,433	4,136,439
Ending	5,860,433	8,688,166	4,136,439	3,118,689
Ending Fund Balance % of Total Expenditures				10.54%



Senior Housing Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	127,458	131,850	127,918	135,476
Charges for Services	200	100	0	100
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,327	1,000	957	1,000
Investment Income	247	320	71	320
Interfund Revenues	0	0	0	0
Transfers In	0	0	20,000	0
Other Financing Sources/Misc.	89,335	85,970	91,788	93,916
Total Revenues	218,566	219,240	240,733	230,812
Expenditures				
Personnel	48,598	65,654	34,858	0
Supplies	1,059	900	1,280	150
Purchased Services	99,172	111,034	117,231	146,525
Community Prgms/Contributions	0	0	0	0
Financing Costs	78,193	33,850	75,413	46,983
Transfers Out	0	0	0	20,000
Capital Outlay	13,523	27,000	25,000	25,000
Miscellaneous (Extraordinary/Special)	18,176	1,000	9,642	9,500
Total Expenditures	258,720	239,438	263,424	248,158
Excess Revenues (Expenditures)	(40,154)	(20,198)	(22,691)	(17,346)

Fund Balance				
Beginning	220,520	200,123	180,366	157,675
Ending	180,366	179,925	157,675	140,329
Ending Fund Balance % of Total Expenditures				56.55%



Assisted Living Fund
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	36,488	36,488	36,488	36,488
Total Revenues	36,488	36,488	36,488	36,488
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	36,488	36,488	36,488	36,488
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	36,488	36,488	36,488	36,488
Excess Revenues (Expenditures)	0	0	0	0

Fund Balance				
Beginning	3,051	3,041	3,051	3,051
Ending	3,051	3,041	3,051	3,051
Ending Fund Balance % of Total Expenditures				8.36%



Internal Service Fund I
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	28,204	0	0	0
Charges for Services	8,537	12,400	5,400	11,400
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	2,094,325	2,177,302	2,088,610	2,137,983
Transfers In	316,750	694,026	802,025	925,801
Other Financing Sources/Misc.	14,421	7,700	222,276	10,000
Total Revenues	2,462,237	2,891,428	3,118,311	3,085,184
Expenditures				
Personnel	627,218	562,046	552,123	592,376
Supplies	887,749	980,075	1,029,293	1,037,233
Purchased Services	138,901	196,256	167,649	207,112
Community Prgms/Contributions	0	0	0	0
Financing Costs	164,245	166,368	172,073	172,073
Transfers Out	84,893	97,896	97,896	90,048
Capital Outlay	280,606	694,026	1,248,402	925,801
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,183,611	2,696,667	3,267,436	3,024,643
Excess Revenues (Expenditures)	278,625	194,761	(149,125)	60,541

Fund Balance				
Beginning	1,088,096	1,060,644	1,366,721	1,217,596
Ending	1,366,721	1,255,405	1,217,596	1,278,137
Ending Fund Balance % of Total Expenditures				42.26%



Internal Service Fund II
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,016	2,000	700	1,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	727,509	723,338	756,160	790,341
Transfers In	133,200	5,500	5,500	0
Other Financing Sources/Misc.	1,525	0	0	0
Total Revenues	863,250	730,838	762,360	791,341
Expenditures				
Personnel	288,272	310,297	291,614	355,589
Supplies	100,911	91,595	91,114	101,680
Purchased Services	151,794	201,767	195,098	196,296
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	62,924	73,788	73,788	71,592
Capital Outlay	161,952	203,500	90,666	176,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	765,854	880,947	742,280	901,657
Excess Revenues (Expenditures)	97,396	(150,109)	20,080	(110,316)

Fund Balance				
Beginning	466,572	519,546	563,969	584,049
Ending	563,969	369,437	584,049	473,733
Ending Fund Balance % of Total Expenditures				52.54%



Internal Service Fund III
Summary of Fund Resources

	2011 Actual	2012 Budget	2012 Projected	2013 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	12,249	20,000	10,968	11,000
Interfund Revenues	1,892,339	2,068,082	2,080,849	2,213,457
Transfers In	0	0	0	0
Other Financing Sources/Misc.	555,156	436,800	107,257	152,500
Total Revenues	2,459,744	2,524,882	2,199,075	2,376,957
Expenditures				
Personnel	16,002	15,501	15,940	16,386
Supplies	86	260	209	250
Purchased Services	364,021	408,302	359,607	372,297
Community Prgms/Contributions	0	0	0	0
Financing Costs	136	110	78	100
Transfers Out	26,021	27,564	27,564	23,340
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	2,285,249	2,070,072	1,642,116	1,978,526
Total Expenditures	2,691,514	2,521,809	2,045,514	2,390,900
Excess Revenues (Expenditures)	(231,770)	3,073	153,561	(13,943)

Fund Balance				
Beginning	1,217,248	990,288	985,477	1,139,038
Ending	985,477	993,361	1,139,038	1,125,095
Ending Fund Balance % of Total Expenditures				47.06%



Appendix

Financial Policies

Budget Process and Policies

Budget Resolutions

Glossary of Budget-Related Terms

Financial Policies

Purpose

The purpose of Gunnison County's financial policies is to serve as a foundation for long and short range planning, facilitate decision making, and provide direction to staff for handling the County's day-to-day financial business. These policies also serve as a blueprint to achieve the fiscal stability necessary to carry out the County's mission, vision and values. Because of the broad and diverse nature of the County's offices and departments it is critical to have written, clearly defined, financial policies which minimize the risk of developing conflicting or inconsistent goals and objectives causing negative impacts on the overall financial position of Gunnison County.

Auditing and Financial Reporting

- An independent audit will be performed annually in accordance with State law (C.R.S.29-1-603).
- The County's accounting system, Blackbaud FundWare, shall be maintained in conformance with Generally Accepted Accounting Principles (GAAP) established by the Governmental Accounting Standards Board (GASB) and with the goal of obtaining an unqualified opinion from the independent auditor.
- The County will produce its General Purpose Financial Statements (GPFS) in conformance with GAAP.

Fund Accounting

Pursuant to GASB 34 the principal role of funds in the new financial reporting model is to demonstrate fiscal accountability. While there are no limits to the number of individual funds a government elects to use, a basic principle of governmental accounting recommends that the entity use the smallest number of individual funds possible, consistent with its particular circumstances. Gunnison County has 24 funds, which are broken out into three classifications: Governmental, Proprietary and Fiduciary Funds.

The general ledger is organized on the basis of these funds and the fund's classification, and maintained in conformance with GAAP. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that consist of assets, liabilities, fund equity, revenues and expenditures.

Basis of Budgeting and Accounting

The basis of accounting for governmental funds is modified accrual. The basis of budgeting for governmental funds is also modified accrual. The basis of accounting for proprietary funds is full accrual, and the basis of budgeting proprietary funds is full accrual. Revenues are recognized in the accounting period in which they become "available and measurable."

The County budgets on a calendar year, January 1 – December 31 for all funds. Any increase to the adopted budget requires that a supplemental budget and appropriation be approved by the Board of County Commissioners at a public hearing, with prior published notice of the proposed change (C.R.S. 29-1-109). Expenditures must not exceed appropriations approved by the Commissioners (C.R.S. 29-1-110). The appropriations are established by classification and function.



According to Colorado State Statute (C.R.S. 30-25-202), moneys credited to Capital Funds shall not revert or be transferred to any other fund. Likewise, no transfers are allowed from the General Fund into the Road & Bridge Fund per State Law (C.R.S. 30-25-106).

Definition of a Balanced Budget

The recommended budget presented annually to the Board of County Commissioners shall be balanced by fund. According to C.R.S. 29-1-103 no budget adopted shall provide for expenditures in excess of available revenues and beginning fund balances.

Fund Balances

- Each fund should maintain a fund balance at a level that will provide for a positive cash balance throughout the fiscal year, which will reduce the likelihood of having to enter into short-term debt to pay for current operating expenditures.
- Adequate fund balances will be maintained so major unplanned occurrences will not jeopardize the financial position of the County.
- In order to meet emergency obligations, avoid interruptions in cash flow, generate interest income, and maintain a sound bond rating, the County shall maintain an unassigned fund balance in its General Fund of 25% of operational expenditures. GFOA recommended practice is at a minimum no less than five to fifteen percent of regular General Fund operating revenues, or no less than one to two months of regular General Fund operating expenditures. Because of the conservative approach to maintaining sufficient resources, Gunnison County requires an unassigned fund balance in the General Fund in excess of these recommended minimums.
- Fund balance may be used as appropriate (and approved by the Board of County Commissioners) under sound management practices when current revenues are not adequate to cover current expenditures.
- Gunnison County will maintain an emergency reserve in an amount equal to at least three percent of fiscal year spending in accordance with the provisions of Article X, Section 20 of the State Constitution (TABOR Amendment).

Revenues

- The County should strive to maintain a diversified and stable revenue base; to the extent it has the legal authority to do so.
- The County should follow an aggressive policy of collecting all due and payable revenues.
- All revenue projections should be realistically calculated and budgeted.
- Funding through grants is encouraged as a means of financing a project or one-time expenditures. The County should, however, discourage the use of intergovernmental grant assistance for routine, ongoing operational costs and programming may be cancelled if grants are not sustained.

Fees and User Charges

- The County will set its fees and user charges to recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- The County should charge fees and user charges when it is allowable, when a limited and specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered. To the extent possible, fee levels should be set to

recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.

- The capital and operating budgets of enterprise funds (i.e., Solid Waste Fund), shall not be subsidized by the General Fund and shall be supported wholly by fees and charges generated by the enterprise.
- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of County Commissioners.

Operating Expenditures

- The County will pay all current expenditures with current revenue.
- In accordance with Colorado State Law, Gunnison County will adopt a balanced budget for each fund.
- The County will maintain a budgetary control system to ensure adherence to the budget and will make timely reports available to management, which compare actual revenues and expenditures to budgeted amounts.
- The County will encourage the use of technology and capital investment programs that are cost effective and will manage the growth of operating costs.
- Supplemental requests for funding will be heard by the Board of County Commissioners on an as needed basis, no less than annually.
- Services that directly contribute to the BOCC Strategic Plan for the County will receive first priority for funding.
- A plan should be maintained and funded which provides for the orderly replacement of equipment.
- The County will not use long-term debt for current operational costs.

Debt

Debt is an important tool for financing capital facilities.

- The issuance of debt is in accordance with Colorado State Laws.
- Debt will not be used to finance current operating expenses. Debt should only be used for the construction of capital facilities or the purchase of capital assets. In general, the assets should not be recurring capital replacements, such as vehicles.
- The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues. The County should exhaust all possible resources, such as grants and pay-as-you-go funding, before borrowing funds.
- The Board of County Commissioners is authorized to execute lease agreements on behalf of the County, including Certificates of Participation.
- When debt is approved by the voters, the County will make every effort to obtain the best possible rating and to maintain a favorable rating through prudent financial management.
- Refunding of Outstanding Debt: A refunding (or refinancing), either on a current or advance basis, will only be executed if the net present value savings (gross savings present valued at the arbitrage yield of proposed refunding issue), net of issuance costs and cash contribution to the refinancing, is at least 3%. However, in certain circumstance, a lower threshold may be justified if the refunding is being executed for reasons other than economic savings (e.g. cash flow relief).

Capital Improvement Program (CIP)

- The County will plan for its capital needs at least five years into the future in order to address needs and to earmark revenues.
- A five-year CIP shall be prepared and updated annually. Elected official offices and departments shall request items meeting the definition of capital assets through the annual capital budget process.
- The CIP incorporates a ranking method to determine priority of projects that includes project criteria weight factors and amplification factors.
- The County will strive to fund capital improvements on a pay-as-you-go basis in order to enhance its financial condition and bond rating.
- An asset is classified as a fixed asset if the cost is greater than \$4,000 and its useful life is greater than one year.

Compensation

One of the largest expenditure items is salaries and benefits for Gunnison County employees. The County recognizes its employees as the greatest asset and takes pride in its ability to deliver a total compensation package that includes cash compensation, health insurance and retirement benefits, and other employee benefits that provide employees with security and opportunity.

Gunnison County is committed to compensating its employees fairly, within economically feasible parameters, while considering the competitive job market, internal equity and individual performance.

- Salary range structures should be evaluated periodically to determine the relative competitiveness of the pay structure to the job market.
- The midpoint of the salary range is the market value against which the County will assess its pay plan relative to the job market.
- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process. Equity, one-time payments and performance adjustments require the approval of the County Manager.
- Staffing shall not exceed the authorized level.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for operational or capital expenditure purposes.
- Gunnison County does not have a defined benefit plan for retirees.

Internal Controls

Gunnison County management is responsible for establishing and maintaining an internal control structure. Internal controls are defined as the organization and methods used to: 1) safeguard assets from loss by fraud or by unintentional errors; 2) assure the reliability of the accounting data which management may use in making decisions; and 3) promote operational efficiency and encourage adherence to adopted policies. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the evaluation of costs and benefits requires estimates and judgments by management. We believe the County's internal control structure adequately safeguards assets and provides reasonable assurance of proper recording of financial transactions.

- The County will utilize the Blackbaud FundWare accounting software system to maintain its financial accounting and reporting. All records and reporting will be in accordance with GAAP. The County will maintain an accounting system which provides internal budgetary and accounting controls designed to provide reasonable assurance regarding both the safeguarding of assets against the loss from unauthorized use or disposition and the reliability of financial information used in preparation of financial statements and reports.
- An independent certified public accounting firm will perform an annual audit and will publicly issue a financial opinion and a statement on internal controls. A management letter will be part of this report.
- The County will maintain and update procedures designed for position control, as it relates to authorized positions, hours budgeted and worked, and filling vacancies. All positions dependant on grant funding will require the employee to verify their understanding that if grant funding decreases or ends, their compensation will also decrease or end.
- The County Finance Office will maintain a fixed assets inventory for assets greater than \$4,000. Capitalization thresholds will not be applied to groups of similar items if they individually do not meet the capitalization criteria.
- The County Departments will maintain an inventory of items that require special attention to ensure legal compliance. Legal or contractual provisions may require a higher than ordinary level of accountability over certain items (i.e., items acquired through grant contracts).
- The County Departments will maintain an inventory of *theft sensitive* items (i.e., computers, laptops, monitors).
- The County Departments will maintain an inventory of items that require special attention to protect public safety and avoid potential liability (i.e., Sheriff's or Airport firearms).
- Internal control procedures should be formally documented and reviewed periodically.
- An accounting procedures manual will be maintained and updated on a continuing basis.

Amending the Budget

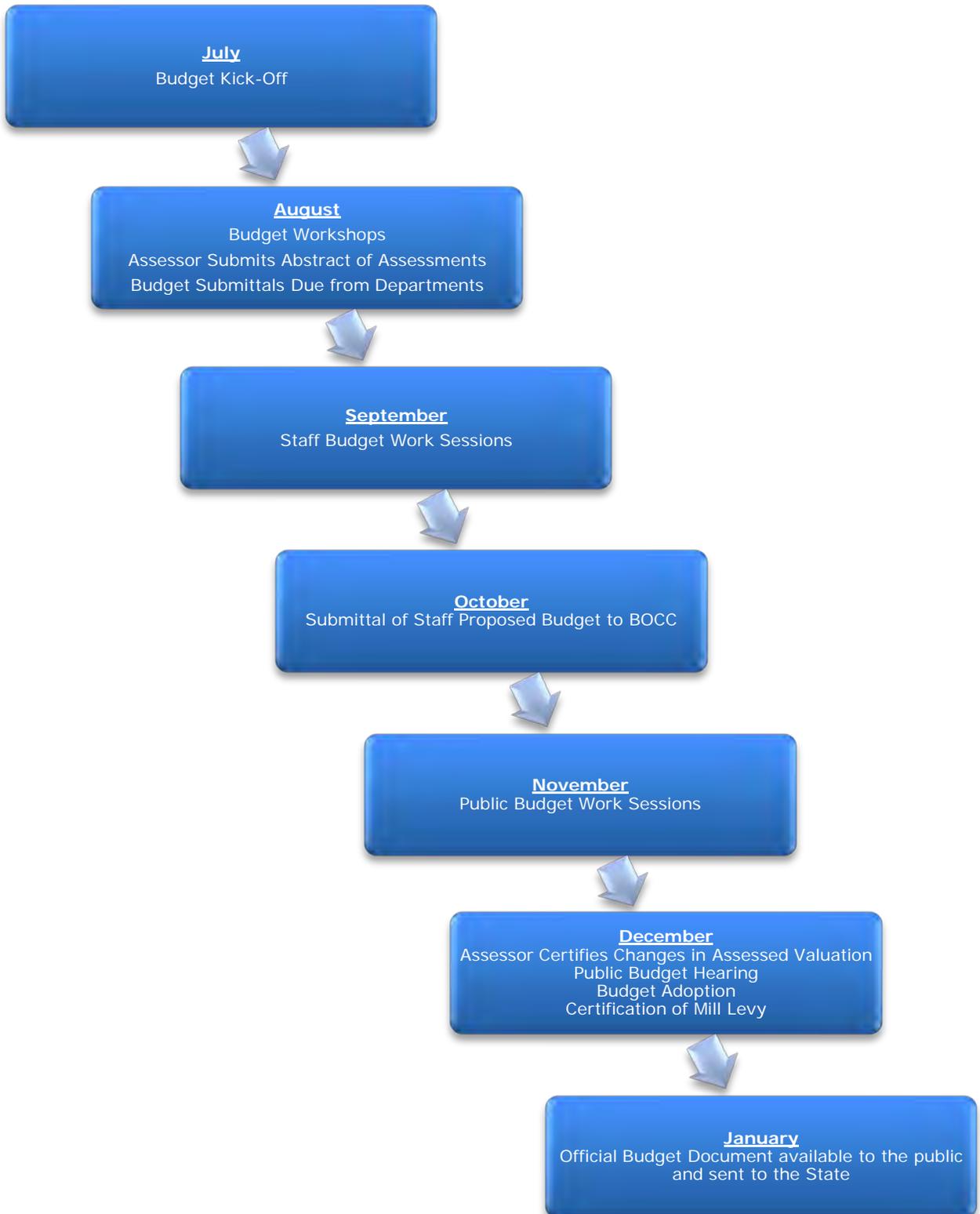
A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Budget appropriations may be adjusted due to the following:

- Appropriation Transfers – the transfer of appropriated budget from one or more spending agencies in a fund to one or more spending agencies in another fund or between spending agencies within a fund (C.R.S. 29-1-109 1a).
 - Used when a unit is identified as having insufficient budget dollars while at the same time another appropriation unit is identified as having an excess budget.
- Supplemental Appropriations – if, during the fiscal year, unanticipated revenues that were not assured at the time of the adoption of the budget from any source other than the local government property tax mill levy are received or if the beginning fund balance is in excess of the budgeted fund balance, the result is additional available revenues (C.R.S. 29-1-109 1b).
 - Used when a policy, law, statute, or court ruling becomes effective which mandates expenditures that were not anticipated or budgeted.

- Used when an expenditure item is essential to the operation of a County office or department that was neither anticipated nor budgeted.
- Used when revenue is received and designated for a particular purpose that was neither anticipated nor budgeted.
- Budgetary Decreases – if revenues are lower than anticipated in the adopted budget (C.R.S. 29-1-109 1c).
 - Used when the projected revenue shortfall is large enough that it would cause a shortfall for a fund or for a program dependent upon it.

These policies will be evaluated annually and updated periodically, no less than once every three years.

Budget Process/Citizen Input



GREEN TEXT DENOTES CITIZEN INPUT OPPORTUNITIES

It is important to ensure that the Board of County Commissioners is getting the public's perspective rather than only that of a small number of highly vocal special interest groups. To this end, the County collects results from a biannual National Citizen Survey™ administered by the National Research Center. The results of this survey are used to inform the Board of County Commissioners to adjust services and service levels more closely to citizens' preferences.

Each July, the Board of County Commissioners (BOCC), the County Manager and the Finance Department meet at the budget kick-off to discuss the budget process and key budget priorities. Budget Preparation Manuals are distributed to department directors for use in preparing their budget submittals.

Throughout July and August, the Finance Department conducts several workshops with departments to assist with calculating current year projections; setting user fees; allocating staff costs among activities, projects and grants; and generally completing the various required forms for the budget submittal.

No later than August 25 of each year, the County Assessor sends a certified assessed valuation of all taxable property within the County to the Finance Director. Based on this assessed valuation and statutory and TABOR property tax revenue limits, the Finance Director computes a rate of levy which when levied would raise the amounts, along with other revenues, necessary to fund the County operating requirements.

On August 15, each department submits their budget along with any required special requests for staff, capital expenditures, baseline enhancements and transfers, and computer equipment or software.

In September, each department director meets with the County Manager and Finance staff to prepare and review the Staff Proposed Budget.

No later than October 15 of each year, the Finance Director presents a Staff Proposed Budget to the BOCC.

Upon receipt of the proposed budget, notice is published within ten days, containing:

1. The date and time of a public hearing at which the adoption of the proposed budget will be considered,
2. The location where the proposed budget may be inspected, and
3. A statement that any interested elector may file objections to the proposed budget at any time prior to the final adoption.

During November, the BOCC meets to consider input from the public and revises the Staff Proposed Budget with changes they deem necessary. Numerous public work sessions are held to review various aspects of the proposed budget.

Beginning in 2012, a group of citizen volunteers will be gathered to review each activity's result measures. The intent here is to receive a layman's perspective on understandability of the measures as well as determine whether the results demonstrate the impact that



customers receive from each activity. Gunnison County strives to improve performance by better understanding what the public wants and expects from its government.

In the first week of December, a final Public Hearing for the budget is scheduled to consider citizen input.

No later than December 10 of each year, the Assessor certifies any changes in the assessed valuation to local jurisdictions and the Colorado Division of Property Taxation.

Final budget adoption is scheduled prior to or on December 15 of each year.

The Board of County Commissioners levy taxes and certify the levies to the County Assessor no later than December 22 of each year.

The Official Gunnison County Budget Document is submitted to the State of Colorado Department of Local Affairs by January 31.

Budgetary Level of Control

The level of budgetary control is at the fund level. No spending agency may expend, or contract to expend, any money in excess of the amount appropriated in the appropriation resolution.

Administratively, operating budgets are controlled at the program level with departments having the authority to transfer appropriations within a program without further legislative approval.

Budget Amendments

Throughout the year, the budget may be amended from time to time based unforeseen circumstances. Any department may submit a request to amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. A department is required to submit a budget amendment request form which states why the revision is needed along with the appropriate revenue and/or expenditure account information.

These requests are then reviewed by the Finance Program and submitted for potential approval as a proposed amendment by the County Manager.

Proposed Amendments that are approved by staff are then forwarded to the Board of County Commissioners for formal adoption of a resolution amending the Gunnison County budget and amending the appropriation resolution.

See also "Amending the Budget" in the Financial Policies section of this document for more information.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2012- 38

A RESOLUTION ADOPTING A BUDGET FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2013, AND ENDING DECEMBER 31, 2013.

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado did on the 4th day of December, 2012, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2013; and

WHEREAS, public notice of such budget hearing was published as required by law on October 18 and 25, 2012; and

WHEREAS, the Board of County Commissioners, after considering the proposed budget at said public hearing did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of County Commissioners have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the budget of the fiscal year beginning January 1, 2013, and ending December 31, 2013, which was considered at the public hearing on December 4, 2012, and finally accepted by the Board on the 14th day of December, 2012, be and the same hereby is approved and adopted as the budget for the County of Gunnison, Colorado, for the fiscal year 2013 beginning January 1, 2013, and ending December 31, 2013.

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland and adopted this 14th day of December, 2012.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Hap Channell

Hap Channell, Chairperson

Paula Swenson

Paula Swenson, Vice-Chairperson

Phil Chamberland

Phil Chamberland, Commissioner

Attest:

[Signature]
Deputy County Clerk



**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2012-39**

**A RESOLUTION APPROPRIATING REVENUES OF THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2013, AND ENDING DECEMBER 31, 2013.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado, has adopted a budget for the fiscal year beginning January 1, 2013, and ending December 31, 2013, in accordance with the statutes of the State of Colorado:

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the County, be and the same hereby are appropriated for the lawful purposes and objects of the County of Gunnison during the 2013 fiscal year:

General Fund	\$13,031,588
Road & Bridge Fund	6,868,244
Human Services Fund	3,760,891
Conservation Trust Fund	74,440
Sales Tax Fund	2,271,004
Land Preservation Fund	301,131
Mosquito Control District Fund	85,556
Sage Grouse Trust Fund	83,911
Risk Management Fund	115,650
Gunnison River Valley Local Marketing District	1,042,119
Gunnison Valley Transportation Authority	971,611
Public Health Agency Fund	546,689
Public Trustee Agency Fund	151,484
Airport Construction Fund	1,934,300
Capital Expenditures Fund	360,900
Debt Service Fund	1,344,255

Airport Operations Fund	1,198,871
Gunnison County Sewer District Fund	505,650
Gunnison County Water District Fund	281,175
Solid Waste Fund	2,306,557
Public Hospital Fund	29,587,795
Internal Service I Fund	3,024,643
Internal Service II Fund	901,657
Internal Service III Fund	<u>2,390,900</u>
TOTAL APPROPRIATIONS	<u>\$73,141,021</u>

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland and adopted this 14th day of December, 2012.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Hap Channell
Hap Channell, Chairperson

Paula Swenson
Paula Swenson, Vice-Chairperson

Phil Chamberland
Phil Chamberland, Commissioner

Attest:

[Signature]
Deputy County Clerk



BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2012-40

A RESOLUTION SETTING THE TEMPORARY TAX CREDIT MILL
LEVY FOR THE COUNTY OF GUNNISON, COLORADO, FOR THE
FISCAL YEAR BEGINNING JANUARY 1, 2013, AND ENDING DECEMBER 31, 2013.

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2013, and ending December 31, 2013, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

WHEREAS, the Board has determined that the permanent mill levy of 17.075 mills will raise excess revenues; and

WHEREAS, the revenue limit created by the Constitution and the laws of the State of Colorado will be reached by a mill levy of 11.300, plus a refund/abatement mill levy of .028 for a total mill levy of 11.328.

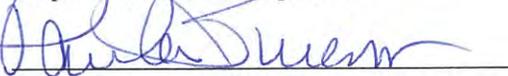
NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that this Board refund the excess revenue raised through a temporary tax credit of 5.77 mills to be applied to each tax schedule issued by the County Assessor and Treasurer.

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 14th day of December, 2012.

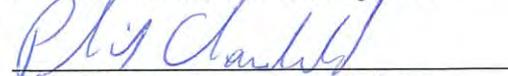
BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO



Hap Channell, Chairperson



Paula Swenson, Vice-Chairperson



Phil Chamberland, Commissioner

Attest:


Deputy County Clerk



BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2012-41

A RESOLUTION SETTING THE MILL LEVY FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR
BEGINNING JANUARY 1, 2013, AND ENDING DECEMBER 31, 2013.

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2013, and ending December 31, 2013, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

WHEREAS, the Board of County Commissioners has also appropriated the necessary revenues for the said 2013 fiscal year as authorized by law in accordance with the statutes of the State of Colorado; and

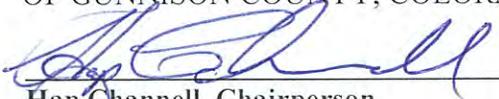
WHEREAS, the Gunnison County Assessor has certified the 2012 total net assessed valuation of \$679,651,720;

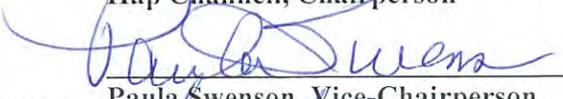
NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following mill levies are hereby established and levied upon the total valuation for assessment of all taxable property within Gunnison County for the fiscal year 2011:

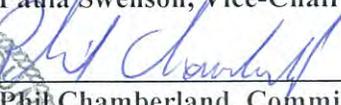
General Fund	14.817
Temporary Tax Credit	<u>(5.775)</u>
	9.042
Hospital Fund (GHCC)	0.824
Library Fund	1.041
Human Services Fund	<u>0.393</u>
MILLS	11.300
Tax Abatement Levy	<u>0.028</u>
Total Mill Levy	11.328

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 14th day of December, 2012.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Hap Channell, Chairperson


Paula Swenson, Vice-Chairperson


Phil Chamberland, Commissioner

Attest:


Deputy County Clerk



GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2012-002

A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2013, AND ENDING DECEMBER 31, 2013.

WHEREAS, the Board of the Gunnison County Housing Authority did on the 4th day of December, 2012, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2013; and

WHEREAS, public notice of such budget hearing was published as required by law on October 18 and 25, 2012; and

WHEREAS, the Board of the Gunnison County Housing Authority, after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison County Housing Authority have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the budget of the fiscal year beginning January 1, 2013, and ending December 31, 2013, which was considered at the public hearing on December 4, 2012, and finally accepted by the Board on the 14th day of December, 2012, be and the same hereby is approved and adopted as the budget for the Gunnison County Housing Authority for the fiscal year 2013 beginning January 1, 2013, and ending December 31, 2013.

INTRODUCED by Commissioner Swenson, seconded by Commissioner Chamberland, and adopted this 14th day of December, 2012.

GUNNISON COUNTY HOUSING AUTHORITY

Hap Channell
Hap Channell, Chairperson

Paula Swenson
Paula Swenson, Vice-Chairperson

Phil Chamberland
Phil Chamberland, Commissioner

Attest:

[Signature]
Deputy County Clerk





Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrual Expenses - Expenses incurred but not due until a later date.

Activity - A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

Allocate - To divide a lump-sum appropriation into parts which are designated for expenditure by specific organizational units and/or for specific purposes, activities, or objects.

Adopted Budget - Required by Colorado Local Government Budget Law. The budget is an annual financial plan for County operations showing all expected revenues and expenditures to be in balance.

Appropriation - Legal authorization granted by the Board of County Commissioners to make expenditures as specified in the appropriating resolution.

Assessed Valuation - Total valuation established by the County Assessor on real and personal property within the County, which is used as a basis for levying taxes.

Available Resources - Current assets minus the current liabilities.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budget Preparation Manual - The set of instructions and forms sent by the Finance Department to the departments/offices of the County for preparation of their budget requests.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by non-current liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Improvements - Public facilities and infrastructure (buildings, bridges, roads) and major share equipment resources (computer systems, telephone systems).



Capital Outlay - Expenditures for equipment, vehicles, or machinery that results in the acquisition or addition to fixed assets.

Charges for Services - Charges to individuals or organizations for a broad array of services. Examples include user fees, reimbursement charges, and sales of documents.

Chart of Accounts - Numbering system used by Gunnison County to designate funds, organizations, revenue sources, and expense objects.

Debt Service - The annual payment of principal and interest on the County's indebtedness.

Enterprise Fund - A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges. The Paramedic Service operates as an Enterprise Fund.

Estimated Revenue - The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board.

Expenditure - An actual payment made by County warrant (check) or by inter-fund transfer.

Fees - Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include zoning/platting fees, user charges, building permits and vehicle registrations.

Fiscal Policy - The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Fiscal Year - Twelve-month period to which the annual budget applies. Gunnison County's fiscal year is the same as the calendar year.

Fringe Benefits - County-funded benefits for employees including social security, retirement, group health, life, unemployment insurance and worker's compensation.

F.T.E. (Full-time Equivalent) - An employee position is converted to decimal equivalent value (equivalent of 2,080 hours or 52 forty-hour weeks).

Fund - Fiscal and accounting entity with self-balancing set of accounts which are segregated usually by financial resources or other special regulations, restrictions, or limitations.

Fund Balance - Difference between the assets and liabilities of a fund. Fund balance is terminology that is applicable to "fund level" reporting of individual governmental funds and is based on the modified accrual basis of accounting. It is used as a measure of the amount available to budget or spend in the future.

GAAFR - (Governmental Accounting, Auditing, and Financial Reporting) - The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.



GAAP - (Generally Accepted Accounting Principles) - standards for financial accounting and reporting, which are different for government than for businesses.

General Appropriation Required – Since only revenues specific to a particular Department, Program or Activity are allocated, some costs centers require a General Appropriation of revenues within that Fund that are not specifically restricted to a particular cost center to support the Cost to the County.

General Ledger - Set of accounts, which contain information needed to reflect the financial position and the results of the operations of the County. The debit balances equal the credit balances.

Grant - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Highway User Tax (HUTF) - Revenue that is derived from the state gasoline tax, and restricted for Road and Bridge activities.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These costs are usually incurred by other departments in the support of operating departments.

Interfund Revenues – Revenues derived mainly from charges to other county funds (as well as the occasional outside entity) by Internal Service Funds. Examples include computer service fees, repair and maintenance of vehicles, material sales, telephone fees, and equipment rental.

Interfund Transfer - Amounts transferred from one fund to another.

Intergovernmental Agreement - A concord between two or more governmental units to jointly identify, plan and/or implement a task for their mutual benefit.

Intergovernmental Revenues - Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges - The charges to user departments for internal services provided by another County agency, such as data processing, or for vehicles and heavy equipment.

Internal Service Fund - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

Managing for Results (MFR) - Strategic planning, performance measurement, and budgeting process that emphasizes use of resources to achieve measurable results, accountability, efficiency, and continuous improvement in service delivery.

Mandate - Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

Mill - The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of property valuation.

Miscellaneous Expenses – This category of expenditures includes classification by objects that don't readily fit into the other reported categories. Generally, these are expenditures that are specific to a particular organization unit that do not correspond to other organizational units within the county government.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". Expenditures are recognized when the related fund liability is incurred except for:

- (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used;
- (2) prepaid insurance and similar items which need not be reported;
- (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- (5) principal and interest on long-term debt which are generally recognized when due.

Net Assets - Net assets is defined as the difference between assets and liabilities of the governmental entity as an entire unit.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Office - Unit of County government that is administered by an Elected Official. (Example: Sheriff).

Operating Budget - The grouping of all objects for expenditures that are not personal services (wages and benefits). (Example: office supplies, rental expense).

Operating Transfer - Routine and/or recurring transfers of assets between funds.

Personnel Costs - This is a basic classification of expenditures by object for services rendered by officers and employees of the government unit, including related salaries, wages, benefits and employer's contributions.

Program - An organized set of related work activities which are directed toward a common purpose or goal and represent a well defined expenditure of county resources.

Proposed Budget - Coming year budgets that are prepared by each department and submitted to the Finance Department for analysis.



Proprietary Fund - A fund used to account for business-type activities in government. The activities are usually financed with user fees that are directly related to the services received. There are two types of proprietary funds - enterprise and internal service funds.

Purchased Services - This is a basic classification by object for services, other than personal services, which are required by the governmental unit in the administration of its assigned functions. Included are items such as insurance premiums, utilities, auditors, consultants, medical fees, contract labor and professional services.

Recommended Budget - After analysis and negotiation of proposed budgets with each department/office by the County Manager and the Finance Director, a balanced budget is submitted to the Board of Commissioners for their consideration.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure. (2) An account used to earmark a portion of fund equity as legally segregated for a specific future use.

Revenue - Income received by the County Government in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Special Revenue Fund - A fund used to account for revenues legally earmarked for a particular purpose.

Supplemental Appropriation - An act by the County Commissioners to transfer budgeted and appropriated monies from one spending agency to another, whether the agencies are in the same or different funds. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies - This is a basic classification of expenditures by object for articles and commodities, which are purchased for consumption or resale and are materially altered when used. Examples include office and cleaning supplies, gas, oil, materials, tools and parts.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

User Charges - The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.