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GUNNISON COUNTY BOARD OF COMMISSIONERS
MEETING NOTICE

DATE: Tuesday, December 12, 2023

Page 1 of 2

PLACE: Board of County Commissioners' Meeting Room at the Gunnison County Courthouse
200 E. Virginia Avenue; Gunnison, CO 81230
(REMOTE OPTION BELOW)

GUNNISON COUNTY HOUSING AUTHORITY SPECIAL MEETING:

- 8:30 am
- Call to Order
 - 2024 Gunnison County Housing Authority Budget Adoption:
 1. Resolution; Adopting a Budget for the Gunnison County Housing Authority for the Fiscal Year Beginning January 1, 2024 and Ending December 31, 2024
 2. Resolution; Appropriating Revenues for the Gunnison County Housing Authority for the Fiscal Year Beginning January 1, 2024 and Ending December 31, 2024
 - Adjourn

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT SPECIAL MEETING:

- 8:31 am
- Call to Order
 - 2024 Gunnison River Valley Local Marketing District Budget Adoption:
 1. Resolution; Adopting a Budget for the Gunnison River Valley Local Marketing District for the Fiscal Year Beginning January 1, 2024 and Ending December 31, 2024
 2. Resolution; Appropriating Revenues for the Gunnison River Valley Local Marketing District for the Fiscal Year Beginning January 1, 2024 and Ending December 31, 2024
 - Adjourn

GUNNISON COUNTY BOARD OF COUNTY COMMISSIONERS SPECIAL MEETING:

- 8:32 am
- Call to Order
 - 2024 Gunnison County Budget Adoption:
 1. Resolution; Adopting a Budget for the County of Gunnison, Colorado for the Fiscal Year Beginning January 1, 2024 and Ending December 31, 2024
 2. Resolution; Appropriating Revenues of the County of Gunnison, Colorado for the Fiscal Year Beginning January 1, 2024 and Ending December 31, 2024
 - Adjourn

GUNNISON COUNTY BOARD OF COUNTY COMMISSIONERS WORK SESSION:

- 8:35 am
- Gunnison Valley Health Board of Trustees Update

GUNNISON COUNTY BOARD OF COMMISSIONERS
MEETING NOTICE

DATE: Tuesday, December 12, 2023

Page 2 of 2

PLACE: Board of County Commissioners' Meeting Room at the Gunnison County Courthouse
200 E. Virginia Avenue; Gunnison, CO 81230
(REMOTE OPTION BELOW)

- 9:35
- Gunnison County Boards and Commissions Interview:
 1. 9:35 am: Gunnison Valley Health Board of Trustees – Marla Covey
 2. 9:50 am: Gunnison Valley Health Board of Trustees – Donald Haver
- 10:05
- Break
- 10:20
- HB1177 Update
- 10:40
- Gunnison County Boards and Commissions Interview:
 1. 10:40 am: Colorado River Water Conservation District –Brooke Zanetell
 2. 10:55 am: Colorado River Water Conservation District – Sonja Chavez
- 11:10
- Upper Gunnison River Water Conservation District Update

 - Adjourn

Please Note: Packet materials for the above discussions will be available on the Gunnison County website at <http://www.gunnisoncounty.org/meetings> prior to the meeting.

ZOOM MEETING DETAILS:

Join Zoom Meeting: <https://us02web.zoom.us/j/82753657556?pwd=MjNDdTZHTFNrRVdDemZjdC91aVBIz09>

Meeting ID: 827 5365 7556

Passcode: 471302

One tap mobile

+17193594580,,82753657556#,,,,*471302# US

+16694449171,,82753657556#,,,,*471302# US

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: 2024 Gunnison County Housing Authority Budget Adop

Action Requested: Motion

Parties to the Agreement: Gunnison County

Term Begins:

Term Ends:

Grant Contract #:

Summary:

2024 Gunnison County Housing Authority Budget Adoption

Fiscal Impact:

Submitted by: P Solheim

Submitter's Email Address: psolheim@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Legally sufficient. SO 12/8/23

Reviewed by: GUNCOUNTY1\sobaid

Discharge Date: 12/8/2023

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/8/2023

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 1

Agenda Date: 12/12/2023

**GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2023-__**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2024 AND ENDING DECEMBER 31, 2024**

WHEREAS, the Board of the Gunnison County Housing Authority did on the 5th day of December, 2023, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2024; and

WHEREAS, public notice of such budget hearing was published as required by law on October 18 and October 19, 2023; and

WHEREAS, the Board of the Gunnison County Housing Authority, after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison County Housing Authority have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the budget of the fiscal year beginning January 1, 2024, and ending December 31, 2024, which was considered at the public hearing on December 5, 2023, and finally accepted by the Board on the 12th day of December, 2023, be and the same (and attached hereto) hereby is approved and adopted as the budget for the Gunnison County Housing Authority for the fiscal year 2024 beginning January 1, 2024, and ending December 31, 2024.

INTRODUCED by Commissioner _____, seconded by Commissioner _____, and adopted this 12th day of December, 2023.

GUNNISON COUNTY HOUSING AUTHORITY

Jonathan Houck, Chairperson

Elizabeth K. Smith, Vice Chairperson

Laura Puckett Daniels, Commissioner

Attest:

Deputy County Clerk



HOUSING AUTHORITY FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	3,609,826	100,000	3,837,000
Charges for Services	-	5,000	-	302,400
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	2,564	700	-	700
Interfund Transfers & Other	378,074	1,025,690	119,450	10,425,690
Total Revenues	\$ 380,638	\$ 4,641,216	\$ 219,450	\$ 14,565,790
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	106,619	690,107	1,867,277	59,304
Capital	-	7,452,170	7,293,895	14,345,000
Total Expenditures	\$ 106,619	\$ 8,142,277	\$ 9,161,172	\$ 14,404,304
Excess Revenues/(Expenditures)	\$ 274,019	\$ (3,501,061)	\$ (8,941,722)	\$ 161,486

**GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2023-__**

**A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2024, AND ENDING DECEMBER 31, 2024**

WHEREAS, the Board of the Gunnison County Housing Authority has adopted a budget for the fiscal year beginning January 1, 2024, and ending December 31, 2024, in accordance with the statutes of the State of Colorado,

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Gunnison County Housing Authority, be and the same hereby are appropriated for the lawful purposed and objectives of the Gunnison County Housing Authority during the 2024 fiscal year:

Gunnison County Housing Authority	<u>\$14,565,790</u>
Total Appropriations	<u>\$14,565,790</u>

INTRODUCED by Commissioner _____, seconded by Commissioner _____, and adopted this 12th day of December, 2023.

GUNNISON COUNTY HOUSING AUTHORITY

Jonathan Houck, Chairperson

Elizabeth K. Smith, Vice Chairperson

Laura Puckett Daniels, Commissioner

Attest:

Deputy County Clerk

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: 2024 Gunnison River Valley Local Marketing Distric

Action Requested: Motion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

2024 Gunnison River Valley Local Marketing District Budget Adoption

Fiscal Impact:

Submitted by: P Solheim

Submitter's Email Address: psolheim@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Legally sufficient. SO 12/8/23

Reviewed by: GUNCOUNTY1\sobaid

Discharge Date: 12/8/2023

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/8/2023

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 1

Agenda Date: 12/12/2023

**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2023-__**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2024, AND ENDING DECEMBER 31, 2024**

WHEREAS, the Board of the Gunnison County River Valley Local Marketing District did on the 5th day of December, 2023, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2024; and

WHEREAS, public notice of such budget hearing was published as required by law on October 18 and October 19, 2023; and

WHEREAS, the Board of the Gunnison River Valley Local Marketing District after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison River Valley Local Marketing District have been matched by projected income and existing resources so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the budget of the fiscal year beginning January 1, 2024, and ending December 31, 2024, which was considered at the public hearing on December 5, 2023, and finally accepted by the Board on the 12th day of December, 2023, be and the same (and attached hereto) hereby is approved and adopted as the budget for the Gunnison River Valley Local Marketing District for the fiscal year 2024 beginning January 1, 2024, and ending December 31, 2024.

INTRODUCED by Commissioner _____, seconded by Commissioner _____, and adopted this 12th day of December, 2023.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT

Jonathan Houck, Chairperson

Elizabeth K. Smith, Vice Chairperson

Laura Puckett Daniels, Commissioner

Attest:

Deputy County Clerk



LOCAL MARKETING DISTRICT FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 3,639,951	\$ 3,100,000	\$ 3,100,000	\$ 3,400,000
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	11,283	-	12,000	-
Investment Income	(47,028)	-	-	-
Interfund Transfers & Other	-	-	-	-
Total Revenues	\$ 3,604,206	\$ 3,100,000	\$ 3,112,000	\$ 3,400,000
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	3,444,601	3,562,770	3,562,770	4,113,721
Capital	-	-	-	-
Total Expenditures	\$ 3,444,601	\$ 3,562,770	\$ 3,562,770	\$ 4,113,721
Excess Revenues/(Expenditures)	\$ 159,605	\$ (462,770)	\$ (450,770)	\$ (713,721)

**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2023-__**

**A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2024, AND ENDING DECEMBER 31, 2024**

WHEREAS, the Board of the Gunnison River Valley Local Marketing District has adopted a budget for the fiscal year beginning January 1, 2024, and ending December 31, 2024, in accordance with the statutes of the State of Colorado,

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Gunnison River Valley Local Marketing District, be and the same hereby are appropriated for the lawful purposes and objectives of the Gunnison River Valley Local Marketing District during the 2024 fiscal year:

Gunnison River Valley Local Marketing District	<u>\$3,400,000</u>
Total Appropriations	<u>\$3,400,000</u>

INTRODUCED by Commissioner _____, seconded by Commissioner _____, and adopted this 12th day of December, 2023.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT

Jonathan Houck, Chairperson

Elizabeth K. Smith, Vice Chairperson

Laura Puckett Daniels, Commissioner

Attest:

Deputy County Clerk

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: 2024 Gunnison County Budget Adoption and Appropria

Action Requested: Motion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

2024 Gunnison County Budget Adoption

Fiscal Impact:

Submitted by: P Solheim

Submitter's Email Address: psolheim@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Legally sufficient. SO 12/8/23

Reviewed by: GUNCOUNTY1\sobaid

Discharge Date: 12/8/2023

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/8/2023

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 1

Agenda Date: 12/12/2023

**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2023-__**

**A RESOLUTION ADOPTING A BUDGET FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2024, AND ENDING DECEMBER 31, 2024**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado did on the 5th day of December, 2023 consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2024; and

WHEREAS, public notice of such budget hearing was published as required by law on October 18 and October 19, 2023; and

WHEREAS, the Board of County Commissioners, after considering the proposed budget at said public hearing did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of County Commissioners have been matched by projected income and existing resources so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the budget of the fiscal year beginning January 1, 2024 and ending December 31, 2024, which was considered at the public hearing on December 5, 2023, and finally accepted by the Board on the 12th day of December, 2023, be and the same (and attached hereto) hereby is approved and adopted as the budget for the County of Gunnison, Colorado, for the fiscal year 2024 beginning January 1, 2024, and ending December 31, 2024.

INTRODUCED by Commissioner _____, seconded by Commissioner _____, and adopted this 12th day of December, 2023.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Jonathan Houck, Chairperson

Elizabeth K. Smith, Vice Chairperson

Laura Puckett Daniels, Commissioner

Attest:

Deputy County Clerk



2024 Budget FINAL Approved



January 1 - December 31 2024

GUNNISON COUNTY, COLORADO

2024 DRAFT BUDGET JANUARY 1 - DECEMBER 31

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MEMORANDUM

DATE: December 5, 2023

TO: Members of the Gunnison County Board of County Commissioners

FROM: Perry W. Solheim, PhD, Chief Financial Officer

SUBJECT: 2024 Draft Budget #3

The 2024 Draft Budget #3 important observations:

Appropriations:

- Personnel expenditures include cost of living adjustment to all employees of 5.5%.
- Health insurance benefit costs are expected to decrease be level compared to 2023. This 3rd draft budget holds the county share of premiums and employee share of premiums constant.
- Capital expenditures are separately detailed for the entire County with only Facilities related expenditures summarized in the CIP column.
- Sales tax revenues are expected to increase 8.5% over 2023 actuals.
- The Housing Authority Fund includes operating results from all county housing projects except the Mtn View project. This fund will report all housing operations and capital expenditures within a single proprietary fund. Some fund balances are being reduced in efforts to reduce formerly deferred maintenance and capital projects.

Revenues:

- Sales taxes are meeting expectations in the 2023 Budget. Inflation and strong economic activity, coupled with improving sales tax collections combine to warrant continued increase in sales tax estimates. Sales tax collections are beginning to show leveling growth
- Property taxes are to be levied at a roughly 5.5% increase in revenue. (bound by the Colorado statutory limit and increased slightly due to new construction).
- Severance tax revenue for 2023 stayed comparable to 2022. Estimating severance taxes remains a challenge. 2024 revenues based upon 2023 production/price levels adjusted conservatively because of 2021 anomalous paltry direct disbursements.
- Coal mining lease revenue has also returned to pre-2021 levels.
- Building permit revenues increased significantly for 2022 due to record building activity and increase in permit fees. 2023 building permit revenues did not meet with expectations for the year. 2024 estimates have been adjusted downward, accordingly.
- Road and Bridge Fund neutral net change is predicated upon severance and HUTF disbursements continuing as expected. Neutral net change is indicative of structural fiscal challenge of maintaining the fund with current funding sources. The operations budget is

well below industry norms and best practices due to funding constraints. Further changes to operations and fund allocations have further helped address the fiscal challenges of this fund.



SUMMARY - ALL FUNDS

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 26,470,322	\$ 26,712,900	\$ 26,383,996	\$ 28,297,616
Licenses & Permits	1,666,541	1,734,795	1,249,301	1,272,395
Intergovernmental & Grants	31,558,332	25,798,030	19,244,691	27,490,174
Charges for Services	6,769,460	4,602,071	4,810,124	5,882,128
Contributions	414,834	341,143	343,345	240,951
Fines & Forfeitures	236,517	144,275	194,907	165,975
Investment Income	(1,325,726)	(400,725)	966,224	551,275
Interfund Transfers & Other	13,195,896	16,395,306	11,048,164	26,813,704
Total Revenues	\$ 78,986,175	\$ 75,327,794	\$ 64,240,751	\$ 90,714,218
<u>EXPENDITURES</u>				
Personnel	\$ 17,442,316	\$ 21,336,713	\$ 19,888,526	\$ 23,390,546
Operations	36,388,119	42,978,203	41,286,729	44,427,070
Capital	22,342,364	19,092,797	15,377,660	24,294,679
Total Expenditures	\$ 76,172,799	\$ 83,407,713	\$ 76,552,914	\$ 92,112,295
Excess Revenues/(Expenditures)	\$ 2,813,376	\$ (8,079,919)	\$ (12,312,162)	\$ (1,398,077)

Note: does not include GVH (Hospital)

GUNNISON COUNTY
SUMMARY - 2023 BUDGET BY TYPE OF FUND
GOVERNMENTAL FUNDS

Final Approved - Summary of Fund Sources and Uses

	<u>General</u>	<u>Special Revenue Funds (Restricted Revenues)</u>											
	<u>General</u>	<u>Road & Bridge</u>	<u>Health & Human Svcs</u>	<u>Sales Tax</u>	<u>Capital Expenditure</u>	<u>Public Health</u>	<u>Conservation Trust</u>	<u>Mosquito Control</u>	<u>Land Preservation</u>	<u>Sage Grouse</u>	<u>Risk Management</u>	<u>Housing Authority</u>	<u>Local Marketing Dist</u>
<u>REVENUES</u>													
Taxes	\$ 13,168,746	\$ 300,000	\$ 440,870	\$ 4,230,000	\$ -	\$ -	\$ -	\$ 76,000	\$ 650,000	\$ -	\$ -	\$ -	\$ 3,400,000
Licenses & Permits	1,246,395	26,000	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental & Grants	5,031,413	5,833,970	5,408,167	-	542,941	1,845,672	60,000	18,000	-	-	-	3,837,000	-
Charges for Services	1,075,068	13,000	1,000	-	-	108,000	-	-	-	76,710	-	302,400	-
Contributions	157,629	-	1,000	-	-	82,322	-	-	-	-	-	-	-
Fines & Forfeitures	137,000	-	-	7,000	-	-	-	-	-	-	-	-	-
Investment Income	400,000	10,000	8,000	-	-	-	-	1,000	1,500	-	-	700	-
Interfund Transfers & Other	3,587,691	755,550	3,100	-	542,941	35,000	-	22,100	-	-	100,000	10,425,690	-
Total Revenues	\$ 24,803,942	\$ 6,938,520	\$ 5,862,137	\$ 4,237,000	\$ 1,085,882	\$ 2,070,994	\$ 60,000	\$ 117,100	\$ 651,500	\$ 76,710	\$ 100,000	\$ 14,565,790	\$ 3,400,000
<u>EXPENDITURES</u>													
Personnel	\$ 13,820,896	\$ 2,497,692	\$ 2,115,586	\$ -	\$ -	\$ 1,397,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operations	8,452,228	3,804,805	4,014,012	4,526,182	-	871,853	60,000	110,347	1,508,758	75,873	100,600	59,304	4,113,721
Capital	1,507,192	675,000	-	-	1,085,882	-	-	-	-	-	-	14,345,000	-
Total Expenditures	\$ 23,780,315	\$ 6,977,497	\$ 6,129,598	\$ 4,526,182	\$ 1,085,882	\$ 2,269,232	\$ 60,000	\$ 110,347	\$ 1,508,758	\$ 75,873	\$ 100,600	\$ 14,404,304	\$ 4,113,721
Excess Revenues/ (Expenditures)	\$ 1,023,627	\$ (38,977)	\$ (267,461)	\$ (289,182)	\$ -	\$ (198,239)	\$ -	\$ 6,753	\$ (857,258)	\$ 837	\$ (600)	\$ 161,486	\$ (713,721)

GUNNISON COUNTY
SUMMARY - 2023 BUDGET BY TYPE OF FUND
PROPRIETARY & OTHER FUNDS

Final Approved - Summary of Fund Sources and Uses

	Business-Type Funds					Internal Service Funds			Debt	Fiduciary	Affiliated Unit
	Airport	Sewer	Water	Solid Waste	Mt View	ISF I Fleet	ISF II Technology	ISF III Self Insurance	Debt Service	Public Trust	RTA
REVENUES											
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,032,000
Licenses & Permits	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental & Grants	4,125,000	-	245,500	45,000	138,000	-	-	-	-	-	359,512
Charges for Services	1,069,200	1,192,000	451,000	1,530,000	-	750	-	-	-	63,000	-
Contributions	-	-	-	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	2,775	-	500	-	-	-	-	-	-	18,700
Investment Income	10,000	75	-	40,000	-	20,000	-	-	-	-	60,000
Interfund Transfers & Other	1,156,588	500,500	62,000	121,500	94,400	3,623,500	685,530	2,579,000	2,388,774	32,840	97,000
Total Revenues	\$ 6,360,788	\$ 1,695,350	\$ 758,500	\$ 1,737,000	\$ 232,400	\$ 3,644,250	\$ 685,530	\$ 2,579,000	\$ 2,388,774	\$ 95,840	\$ 6,567,212
EXPENDITURES											
Personnel	\$ 1,108,386	\$ 93,328	\$ 135,474	\$ 691,861	\$ 8,848	\$ 806,494	\$ 651,302	\$ -	\$ -	\$ 63,300	\$ -
Operations	983,902	1,038,482	238,158	889,751	204,332	1,751,021	624,264	2,551,111	2,388,774	40,110	6,019,482
Capital	3,998,000	91,000	346,000	250,000	-	1,751,605	-	-	-	-	245,000
Total Expenditures	\$ 6,090,288	\$ 1,222,810	\$ 719,632	\$ 1,831,612	\$ 213,180	\$ 4,309,120	\$ 1,275,566	\$ 2,551,111	\$ 2,388,774	\$ 103,410	\$ 6,264,482
Excess Revenues/ (Expenditures)	\$ 270,499	\$ 472,540	\$ 38,868	\$ (94,612)	\$ 19,220	\$ (664,870)	\$ (590,036)	\$ 27,889	\$ -	\$ (7,570)	\$ 302,730

Note: does not include GVH (Hospital)



GENERAL FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 11,122,785	\$ 12,253,000	\$ 12,277,191	\$ 13,168,746
Licenses & Permits	1,625,566	1,713,795	1,220,651	1,246,395
Intergovernmental & Grants	3,103,571	5,109,231	2,651,556	5,031,413
Charges for Services	914,172	1,035,033	685,482	1,075,068
Contributions	319,665	293,443	287,787	157,629
Fines & Forfeitures	177,898	122,000	137,732	137,000
Investment Income	(417,178)	(400,000)	494,547	400,000
Interfund Transfers & Other	2,984,341	3,631,739	2,110,326	3,587,691
Total Revenues	\$ 19,830,819	\$ 23,758,240	\$ 19,865,273	\$ 24,803,942
<u>EXPENDITURES</u>				
Personnel	\$ 9,547,480	\$ 11,705,931	\$ 11,324,652	\$ 13,820,896
Operations/Transfers Out	5,683,715	8,676,211	7,281,414	8,452,228
Capital	189,729	1,820,955	168,250	1,507,192
Total Expenditures	\$ 15,420,924	\$ 22,203,097	\$ 18,774,316	\$ 23,780,315
Excess Revenues/(Expenditures)	\$ 4,409,894	\$ 1,555,143	\$ 1,090,957	\$ 1,023,627

GUNNISON COUNTY
SUMMARY - 2023 BUDGET BY DEPARTMENT
GENERAL FUND

Final Approved - Summary of Fund Sources and Uses

	Administration	Assessor	Clerk & Recorder	Commissioners Office	Community Development	Coroners Office	County Attorney	Emergency Management	Extension	Facilities & Grounds
REVENUES										
Taxes										
Licenses, Permits			5,000		733,400			675		
Intergovernmental & Grants					320,000	5,000		224,208		
Charges for services		6,000	783,100		75,100					61,828
Contributions										
Fines & Forfeitures			22,000							
Interfund Transfers & Other		250	18,000				92,740			239,800
Total Revenues	\$ -	\$ 6,250	\$ 828,100	\$ -	\$ 1,128,500	\$ 5,000	\$ 92,740	\$ 224,883	\$ -	\$ 301,628
EXPENDITURES										
Personnel	\$ 2,006,872	\$ 1,234,099	\$ 787,459	\$ 339,492	\$ 1,146,305	\$ 253,744	\$ 754,001	\$ 208,523	\$ 101,675	\$ 658,317
Operations	428,925	198,179	276,500	855,730	601,630	96,489	200,660	512,147	172,669	566,646
Capital Outlay	10,000	-	-	-	-	-	-	-	-	110,000
Total Expenditures	\$ 2,445,797	\$ 1,432,278	\$ 1,063,959	\$ 1,195,222	\$ 1,747,935	\$ 350,233	\$ 954,661	\$ 720,670	\$ 274,344	\$ 1,334,963
Excess Revenues/ (Expenditures)	\$ (2,445,797)	\$ (1,426,028)	\$ (235,859)	\$ (1,195,222)	\$ (619,435)	\$ (345,233)	\$ (861,921)	\$ (495,787)	\$ (274,344)	\$ (1,033,335)

	GIS	Historic Preservation	Health & Human Services	Juvenile Services	Public Works Trails	Sheriffs Office	Treasurers Office	Veterans	Weather Modification	Property Tax & Other	General Fund Total
REVENUES											
Taxes										\$ 13,168,746	\$ 13,168,746
Licenses, Permits					1,320					506,000	1,246,395
Intergovernmental & Grants			840,663	1,622,316	562,318	216,908		30,000		1,210,000	5,031,413
Charges for services			10,040	1,500	3,500	54,000				80,000	1,075,068
Contributions			37,781	102,348				17,500			157,629
Fines & Forfeitures						115,000					137,000
Interfund Transfers & Other			16,000		867,192	6,500	1,307,000			640,209	3,987,691
Total Revenues	\$ -	\$ -	\$ 904,484	\$ 1,726,164	\$ 1,434,330	\$ 392,408	\$ 1,307,000	\$ 47,500	\$ -	\$ 15,604,955	\$ 24,803,942
EXPENDITURES											
Personnel	\$ 43,909		\$ 704,280	\$ 933,569	\$ 411,789	\$ 3,912,583	\$ 324,279				\$ 13,820,896
Operations	21,178	-	247,197	725,510	273,601	1,516,274	94,510	53,500	10,000	1,588,332	8,439,677.3
Capital Outlay	-	2,550	-	100,000	1,297,192	-	-	-	-	-	1,519,742.0
Total Expenditures	\$ 65,087	\$ 2,550	\$ 951,477	\$ 1,759,079	\$ 1,982,582	\$ 5,428,857	\$ 418,789	\$ 53,500	\$ 10,000	\$ 1,588,332	\$ 23,780,315
Excess Revenues/ (Expenditures)	\$ (65,087)	\$ (2,550)	\$ (46,993)	\$ (32,915)	\$ (548,252)	\$ (5,036,449)	\$ 888,211	\$ (6,000)	\$ (10,000)	\$ 14,016,623	\$ 1,023,627



ROAD & BRIDGE FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 266,299	\$ 270,000	\$ 256,948	\$ 300,000
Licenses & Permits	40,975	21,000	28,650	26,000
Intergovernmental & Grants	5,381,735	7,379,000	5,691,767	5,833,970
Charges for Services	19,444	11,250	15,410	13,000
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(88,678)	(10,000)	55,043	10,000
Interfund Transfers & Other	120,740	485,550	33,152	755,550
Total Revenues	\$ 5,740,515	\$ 8,156,800	\$ 6,080,970	\$ 6,938,520
<u>EXPENDITURES</u>				
Personnel	\$ 2,095,712	\$ 2,604,367	\$ 2,301,254	\$ 2,497,692
Operations	3,156,807	4,009,587	3,440,529	3,804,805
Capital	-	1,160,000	40,227	675,000
Total Expenditures	\$ 5,252,519	\$ 7,773,954	\$ 5,782,009	\$ 6,977,497
Excess Revenues/(Expenditures)	\$ 487,996	\$ 382,846	\$ 298,960	\$ (38,977)



HEALTH & HUMAN SERVICES FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 367,277	\$ 409,100	\$ 409,100	\$ 440,870
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	5,782,281	4,627,620	6,018,354	5,408,167
Charges for Services	771	1,000	384	1,000
Contributions	300	1,000	1,000	1,000
Fines & Forfeitures	-	-	-	-
Investment Income	(12,465)	8,000	10,273	8,000
Interfund Transfers & Other	5,745	2,000	1,849	3,100
Total Revenues	\$ 6,143,909	\$ 5,048,720	\$ 6,440,960	\$ 5,862,137
<u>EXPENDITURES</u>				
Personnel	\$ 1,528,044	\$ 2,004,185	\$ 1,757,838	\$ 2,115,586
Operations	4,594,203	3,415,179	4,499,470	4,014,012
Capital	5,238	-	-	-
Total Expenditures	\$ 6,127,485	\$ 5,419,364	\$ 6,257,308	\$ 6,129,598
Excess Revenues/(Expenditures)	\$ 16,424	\$ (370,644)	\$ 183,652	\$ (267,461)



SALES TAX FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 4,198,004	\$ 3,963,000	\$ 3,926,130	\$ 4,230,000
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	20,627	7,000	19,586	7,000
Investment Income	(119,771)	-	78,959	-
Interfund Transfers & Other	-	-	-	-
Total Revenues	\$ 4,098,860	\$ 3,970,000	\$ 4,024,675	\$ 4,237,000
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations/Transfers Out	2,633,403	4,451,885	4,480,929	4,526,182
Capital	670,398	-	-	-
Total Expenditures	\$ 3,303,801	\$ 4,451,885	\$ 4,480,929	\$ 4,526,182
Excess Revenues/(Expenditures)	\$ 795,059	\$ (481,885)	\$ (456,254)	\$ (289,182)



CAPITAL EXPENDITURE FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	1,548,980	81,870	150,000	542,941
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(39,724)	-	-	-
Interfund Transfers & Other	-	-	-	542,941
Total Revenues	\$ 1,509,256	\$ 81,870	\$ 150,000	\$ 1,085,882
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	242,657	81,870	-	-
Capital	4,760,626	-	300,000	1,085,882
Total Expenditures	\$ 5,003,283	\$ 81,870	\$ 300,000	\$ 1,085,882
Excess Revenues/(Expenditures)	\$ (3,494,027)	\$ -	\$ (150,000)	\$ -



PUBLIC HEALTH FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	2,121,413	2,590,065	2,044,587	1,845,672
Charges for Services	131,678	105,000	110,293	108,000
Contributions	94,869	46,700	54,558	82,322
Fines & Forfeitures	-	-	-	-
Investment Income	(4,001)	-	3,124	-
Interfund Transfers & Other	80,628	35,000	139,131	35,000
Total Revenues	\$ 2,424,587	\$ 2,776,765	\$ 2,351,693	\$ 2,070,994
<u>EXPENDITURES</u>				
Personnel	\$ 1,483,956	\$ 1,807,367	\$ 1,455,783	\$ 1,397,379
Operations	933,634	920,355	727,358	871,853
Capital	6,997	-	-	-
Total Expenditures	\$ 2,424,587	\$ 2,727,722	\$ 2,183,142	\$ 2,269,232
Excess Revenues/(Expenditures)	\$ -	\$ 49,043	\$ 168,551	\$ (198,239)



CONSERVATION TRUST FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	74,475	60,000	59,854	60,000
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(3,530)	-	3,543	-
Interfund Transfers & Other	-	-	-	-
Total Revenues	\$ 70,945	\$ 60,000	\$ 63,398	\$ 60,000
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	8,749	60,000	599	60,000
Capital	-	-	-	-
Total Expenditures	\$ 8,749	\$ 60,000	\$ 599	\$ 60,000
Excess Revenues/(Expenditures)	\$ 62,196	\$ -	\$ 62,799	\$ -



MOSQUITO CONTROL FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 69,873	\$ 76,000	\$ 138,546	\$ 76,000
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	17,560	18,000	36,000	18,000
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(1,123)	(1,000)	1,348	1,000
Interfund Transfers & Other	17,560	22,100	22,100	22,100
Total Revenues	\$ 103,870	\$ 115,100	\$ 197,994	\$ 117,100
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	105,560	110,100	144,548	110,347
Capital	-	-	-	-
Total Expenditures	\$ 105,560	\$ 110,100	\$ 144,548	\$ 110,347
Excess Revenues/(Expenditures)	\$ (1,690)	\$ 5,000	\$ 53,446	\$ 6,753



LAND PRESERVATION FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 754,068	\$ 609,800	\$ 567,080	\$ 650,000
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(28,274)	1,500	25,062	1,500
Interfund Transfers & Other	-	-	-	-
Total Revenues	\$ 725,794	\$ 611,300	\$ 592,142	\$ 651,500
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	390,645	611,300	264,580	1,508,758
Capital	-	-	-	-
Total Expenditures	\$ 390,645	\$ 611,300	\$ 264,580	\$ 1,508,758
Excess Revenues/(Expenditures)	\$ 335,149	\$ -	\$ 327,562	\$ (857,258)



SAGE GROUSE FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	132,796	76,710	70,514	76,710
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(4,820)	-	4,683	-
Interfund Transfers & Other	-	-	-	-
Total Revenues	\$ 127,976	\$ 76,710	\$ 75,197	\$ 76,710
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	68,587	25,873	52,003	75,873
Capital	-	-	-	-
Total Expenditures	\$ 68,587	\$ 25,873	\$ 52,003	\$ 75,873
Excess Revenues/(Expenditures)	\$ 59,389	\$ 50,837	\$ 23,194	\$ 837



RISK MANAGEMENT FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(5,668)	-	1,369	-
Interfund Transfers & Other	1,739	100,000	41,781	100,000
Total Revenues	\$ (3,929)	\$ 100,000	\$ 43,149	\$ 100,000
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	65,463	100,600	20,262	100,600
Capital	-	-	-	-
Total Expenditures	\$ 65,463	\$ 100,600	\$ 20,262	\$ 100,600
Excess Revenues/(Expenditures)	\$ (69,392)	\$ (600)	\$ 22,888	\$ (600)



HOUSING AUTHORITY FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	3,609,826	100,000	3,837,000
Charges for Services	-	5,000	-	302,400
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	2,564	700	-	700
Interfund Transfers & Other	378,074	1,025,690	119,450	10,425,690
Total Revenues	\$ 380,638	\$ 4,641,216	\$ 219,450	\$ 14,565,790
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	106,619	690,107	1,867,277	59,304
Capital	-	7,452,170	7,293,895	14,345,000
Total Expenditures	\$ 106,619	\$ 8,142,277	\$ 9,161,172	\$ 14,404,304
Excess Revenues/(Expenditures)	\$ 274,019	\$ (3,501,061)	\$ (8,941,722)	\$ 161,486



LOCAL MARKETING DISTRICT FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ 3,639,951	\$ 3,100,000	\$ 3,100,000	\$ 3,400,000
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	11,283	-	12,000	-
Investment Income	(47,028)	-	-	-
Interfund Transfers & Other	-	-	-	-
Total Revenues	\$ 3,604,206	\$ 3,100,000	\$ 3,112,000	\$ 3,400,000
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	3,444,601	3,562,770	3,562,770	4,113,721
Capital	-	-	-	-
Total Expenditures	\$ 3,444,601	\$ 3,562,770	\$ 3,562,770	\$ 4,113,721
Excess Revenues/(Expenditures)	\$ 159,605	\$ (462,770)	\$ (450,770)	\$ (713,721)



DEBT SERVICE FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	1,406	-	7,664	-
Interfund Transfers & Other	2,000,230	2,388,774	-	2,388,774
Total Revenues	\$ 2,001,636	\$ 2,388,774	\$ 7,664	\$ 2,388,774
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	2,005,148	2,388,774	1,205,595	2,388,774
Capital	-	-	-	-
Total Expenditures	\$ 2,005,148	\$ 2,388,774	\$ 1,205,595	\$ 2,388,774
Excess Revenues/(Expenditures)	\$ (3,511)	\$ -	\$ (1,197,931)	\$ -



AIRPORT OPERATIONS FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	10,885,999	665,000	606,954	4,125,000
Charges for Services	908,715	741,673	785,831	1,069,200
Contributions	-	-	-	-
Fines & Forfeitures	60	-	-	-
Investment Income	(155,746)	(25,000)	10,104	10,000
Interfund Transfers & Other	1,028,928	861,233	865,089	1,156,588
Total Revenues	\$ 12,667,956	\$ 2,242,906	\$ 2,267,978	\$ 6,360,788
<u>EXPENDITURES</u>				
Personnel	\$ 871,382	\$ 1,046,908	\$ 1,048,958	\$ 1,108,386
Operations	1,455,477	1,576,718	1,786,065	983,902
Capital	12,272,014	113,500	334,354	3,998,000
Total Expenditures	\$ 14,598,873	\$ 2,737,126	\$ 3,169,377	\$ 6,090,288
Excess Revenues/(Expenditures)	\$ (1,930,918)	\$ (494,220)	\$ (901,399)	\$ 270,499



SEWER FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	40,000	-	-
Charges for Services	1,094,386	1,087,805	1,138,453	1,192,000
Contributions	-	-	-	-
Fines & Forfeitures	5,127	2,775	6,413	2,775
Investment Income	(39,676)	75	28,000	75
Interfund Transfers & Other	98	500,500	12	500,500
Total Revenues	\$ 1,059,935	\$ 1,631,155	\$ 1,172,877	\$ 1,695,350
<u>EXPENDITURES</u>				
Personnel	\$ 44,321	\$ 76,383	\$ 38,015	\$ 93,328
Operations	1,272,644	873,058	1,079,325	1,038,482
Capital	-	140,000	8,500	91,000
Total Expenditures	\$ 1,316,965	\$ 949,441	\$ 1,117,339	\$ 1,131,810
Excess Revenues/(Expenditures)	\$ (257,030)	\$ 681,714	\$ 55,538	\$ 563,540



WATER FUND
Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	3,715	-	-	245,500
Charges for Services	391,626	430,600	382,884	451,000
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(23,092)	-	18,654	-
Interfund Transfers & Other	55,021	33,950	39,235	62,000
Total Revenues	\$ 427,269	\$ 464,550	\$ 440,773	\$ 758,500
<u>EXPENDITURES</u>				
Personnel	\$ 131,631	\$ 120,198	\$ 153,490	\$ 135,474
Operations	200,203	183,144	173,529	238,158
Capital	18,242	125,000	-	346,000
Total Expenditures	\$ 350,076	\$ 428,342	\$ 327,019	\$ 719,632
Excess Revenues/(Expenditures)	\$ 77,193	\$ 36,208	\$ 113,754	\$ 38,868



SOLID WASTE FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	33,721	-	45,000	45,000
Charges for Services	2,425,662	1,041,500	1,555,301	1,530,000
Contributions	-	-	-	-
Fines & Forfeitures	1,090	500	1,076	500
Investment Income	(53,209)	-	53,156	40,000
Interfund Transfers & Other	373,384	121,500	182,569	121,500
Total Revenues	\$ 2,780,648	\$ 1,163,500	\$ 1,837,101	\$ 1,737,000
<u>EXPENDITURES</u>				
Personnel	\$ 655,561	\$ 640,361	\$ 582,646	\$ 691,861
Operations	927,005	508,328	904,658	889,751
Capital	394,438	660,000	659,000	250,000
Total Expenditures	\$ 1,977,005	\$ 1,808,689	\$ 2,146,304	\$ 1,831,612
Excess Revenues/(Expenditures)	\$ 803,643	\$ (645,189)	\$ (309,203)	\$ (94,612)



MOUNTAIN VIEW FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	111,580	138,000	138,000	138,000
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	955	-	-	-
Investment Income	(705)	-	336	-
Interfund Transfers & Other	175,506	94,400	113,600	94,400
Total Revenues	\$ 287,335	\$ 232,400	\$ 251,936	\$ 232,400
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ 8,848	\$ -	\$ 8,848
Operations	220,159	204,332	204,532	204,332
Capital	-	-	8,818	-
Total Expenditures	\$ 220,159	\$ 213,180	\$ 213,350	\$ 213,180
Excess Revenues/(Expenditures)	\$ 67,176	\$ 19,220	\$ 38,586	\$ 19,220



ISF I - FLEET FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	2,402	3,500	2,504	750
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(48,586)	-	32,428	20,000
Interfund Transfers & Other	2,466,551	3,503,500	3,288,922	3,623,500
Total Revenues	\$ 2,420,367	\$ 3,507,000	\$ 3,323,854	\$ 3,644,250
<u>EXPENDITURES</u>				
Personnel	\$ 685,234	\$ 752,559	\$ 770,933	\$ 806,494
Operations	1,378,472	1,453,844	1,375,689	1,751,021
Capital	454,544	1,740,697	1,700,698	1,751,605
Total Expenditures	\$ 2,518,249	\$ 3,947,100	\$ 3,847,320	\$ 4,309,120
Excess Revenues/(Expenditures)	\$ (97,882)	\$ (440,100)	\$ (523,466)	\$ (664,870)



ISF II - TECHNOLOGY FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	70	-	69	-
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(21,357)	-	12,659	-
Interfund Transfers & Other	680,938	707,530	714,732	685,530
Total Revenues	\$ 659,651	\$ 707,530	\$ 727,460	\$ 685,530
<u>EXPENDITURES</u>				
Personnel	\$ 342,454	\$ 510,878	\$ 394,186	\$ 651,302
Operations	361,515	364,805	551,196	624,264
Capital	96,617	505,475	86,198	-
Total Expenditures	\$ 800,586	\$ 1,381,158	\$ 1,031,579	\$ 1,275,566
Excess Revenues/(Expenditures)	\$ (140,935)	\$ (673,628)	\$ (304,120)	\$ (590,036)



ISF III - HEALTH INSURANCE FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	(46,626)	-	46,274	-
Interfund Transfers & Other	2,753,734	2,769,000	2,790,692	2,579,000
Total Revenues	\$ 2,707,108	\$ 2,769,000	\$ 2,836,965	\$ 2,579,000
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	2,274,155	2,782,394	2,743,836	2,551,111
Capital	-	-	-	-
Total Expenditures	\$ 2,274,155	\$ 2,782,394	\$ 2,743,836	\$ 2,551,111
Excess Revenues/(Expenditures)	\$ 432,953	\$ (13,394)	\$ 93,130	\$ 27,889

Affiliated Unit - Memo Budget Only
REGIONAL TRANSPORTATION AUTHORITY
 Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	2024 Budget
<u>REVENUES</u>				
Taxes	\$ 6,052,064	\$ 6,032,000	\$ 5,709,000	\$ 6,032,000
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	2,493,302	1,479,418	1,702,618	359,512
Charges for Services	-	-	-	-
Contributions	-	-	-	-
Fines & Forfeitures	19,478	12,000	18,100	18,700
Investment Income	(168,438)	25,000	79,000	60,000
Interfund Transfers & Other	32,669	80,000	545,500	97,000
Total Revenues	\$ 8,429,074	\$ 7,628,418	\$ 8,054,218	\$ 6,567,212
<u>EXPENDITURES</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operations	4,116,413	5,886,960	4,882,389	6,019,482
Capital	3,473,522	5,375,000	4,777,720	245,000
Total Expenditures	\$ 7,589,936	\$ 11,261,960	\$ 9,660,109	\$ 6,264,482
Excess Revenues/(Expenditures)	\$ 839,138	\$ (3,633,542)	\$ (1,605,891)	\$ 302,730



PUBLIC TRUSTEE FUND

Summary of Fund Resources

	2022 Actual	Revised 2023 Budget	2023 Projected	Final Approved 2024 Budget
<u>REVENUES</u>				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental & Grants	-	-	-	-
Charges for Services	747,740	63,000	63,000	63,000
Contributions	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Income	-	-	-	-
Interfund Transfers & Other	40,010	32,840	40,025	32,840
Total Revenues	\$ 787,750	\$ 95,840	\$ 103,025	\$ 95,840
<u>EXPENDITURES</u>				
Personnel	\$ 56,541	\$ 58,728	\$ 60,771	\$ 63,300
Operations	742,284	40,010	38,178	40,110
Capital	-	-	-	-
Total Expenditures	\$ 798,825	\$ 98,738	\$ 98,949	\$ 103,410
Excess Revenues/(Expenditures)	\$ (11,075)	\$ (2,898)	\$ 4,075	\$ (7,570)

CAPITAL EXPENDITURES SUMMARY
2024 Capital Expenditures

ID	Project	Priority	Prior Years Cost	2024 Capital Budget	
				County	Grant/Other
M	Capital Expenditure Fund 43		\$ 300,000	\$ 542,941	\$ 542,941
FCX	Facilities Cap Ex Fund 01 Org 01386000		35,000	110,000	-
FGX	Fairgrounds Cap Ex Fund 01 Org 01100000		30,000	662,192	-
JS	Juvenile Services Cap Ex		-	-	100,000
RI	Public Works Road Improvement 02		350,000	395,000	280,000
T	Public Works Trails 02		230,000	153,000	482,000
AX	Airport 10		-	200,732	3,797,268
WW	Wastewater 50		-	91,000	-
W	Water 51		-	346,000	-
SW	Solid Waste 52		-	250,000	-
HA	Housing Authority 70		-	9,508,000	4,837,000
FT	Fleet 80		-	669,105	1,082,500
IT	IT 82		-	-	-
GVRTA	RTA CapEx (Memo Only)		-	245,000	-
	Totals		\$ 945,000	\$ 13,172,970	\$ 11,121,709
				\$ 24,294,679	

Required

Df: Deferrable
De: Desirable
Ne: Necessary
Ur: Urgent
On: Ongoing currently

Requested 2024 CapEx

	County	Grant/Other
Df	\$ -	\$ -
De	346,000	-
Ne	12,321,970	7,324,441
Ur	260,000	3,797,268
On	346,000	-
	\$ 13,273,970	\$ 11,121,709

Funding Needed:		\$ 13,273,970	\$ 11,121,709
Funding Source:			
Severance	\$ -		
Impact Fee	1,600,000		
Public Works HUTF	-		
Sales Tax	1,863,133		
LMD Funds	-		1,000,000
External Financing	5,600,000		
GF Financing	2,100,000		
Enterprise Fund	2,009,837		
	\$ 13,172,970		
Grants	\$ 6,439,209		
ARPA	2,600,000		
Trade-Ins (Fleet)	82,500		
M. Lease (Fleet)	1,000,000		
		\$ 11,121,709	

**CAP EX FUND (43) (Facilities)
2024 Capital Expenditures**

ID	Project	Priority	Prior Years Cost	Approved for 23 Not Spent	2024 Capital Budget	
					County	Grant/Other
	Crested Butte Shop					
24MPCB1	Envelope and Mechanical system renovation	Ne	300,000	1,385,882	542,941	542,941
	Totals		\$ 300,000	\$ 1,385,882	\$ 542,941	\$ 542,941
						\$1,085,882

DOLA

Required

Df: Deferrable
De: Desirable
Ne: Necessary
Ur: Urgent
On: Ongoing currently

Df
De
Ne
Ur
On

Requested 2024 CapEx	
County	Grant/Other
\$ -	\$ -
-	-
542,941	542,941
-	-
-	-
\$ 542,941	\$ 542,941

Funding Needed:	\$ 542,941	\$ 542,941
Funding Source:		
Severance	\$ -	
Impact Fee	-	
Public Works HUTF	-	
Sales Tax	542,941	
Enterprise Fund	-	
	\$ 542,941	
Grants	\$ 542,941	
ARPA	-	
Trade-Ins (Fleet)	-	
Master Lease	-	
		\$ 542,941

DOLA

FACILITIES CAP EX (01)
2024 Capital Expenditures

ID	Project	Priority	Prior Years Cost	Approved for 23 Not Spent	2024 Capital Budget	
					County	Grant/Other
	Courthouse					
24MCH1	Finance Office Security Window	Ne			10,000	
	Zugelder Building - (old library)					
24MZB1	Overhaul for Occupation	Ne	35,000	50,000	100,000	
	Totals		\$ 35,000	\$ 50,000	\$ 110,000	\$ -
						\$110,000

Required		Requested 2024 CapEx	
		County	Grant/Other
Df: Deferrable	Df	\$ -	\$ -
De: Desirable	De	-	-
Ne: Necessary	Ne	110,000	-
Ur: Urgent	Ur	-	-
On: Ongoing currently	On	-	-
		\$ 110,000	\$ -

Funding Needed:	\$ 110,000	\$ -
Funding Source:		
Severance	\$ -	
Impact Fee	-	
Public Works HUTF	-	
Sales Tax	110,000	
Enterprise Fund	-	
	\$ 110,000	
Grants	\$ -	
ARPA	-	
Trade-Ins (Fleet)	-	
Master Lease	-	
		\$ -

PUBLIC WORKS ROAD IMPROVEMENT (02)
2024 Capital Expenditures

ID	Project	Priority	Prior Years Cost	2024 Capital Budget	
				County	Grant/Other
24RI1	Brush Creek Intersection	Ur	350,000	160,000	-
24RI2	Slate River Bridge Engineering	Ne	-	70,000	280,000
24RI3	Kebler Soil Nailing	Ur	-	100,000	-
24RI4	Washington Gulch Culvert	Ne	-	65,000	-
	Totals		\$ 350,000	\$ 395,000	\$ 280,000
				\$ 675,000	

Required

Df: Deferrable
 De: Desirable
 Ne: Necessary
 Ur: Urgent
 On: Ongoing currently

	Requested 2024 CapEx	
	County	Grant/Other
Df	\$ -	\$ -
De	-	-
Ne	135,000	280,000
Ur	260,000	-
On	-	-
	\$ 395,000	\$ 280,000

Funding Needed:	\$ 395,000	\$ 280,000
Funding Source:		
Severance		
Impact Fee		
Public Works HUTF	-	
Sales Tax	395,000	
Enterprise Fund	-	
	\$ 395,000	
Grants		\$ 280,000
ARPA		-
Trade-Ins (Fleet)		-
Master Lease		-
		\$ 280,000

PUBLIC WORKS TRAILS (01)
2024 Capital Expenditures

ID	Project	Priority	Prior Years Cost	Approved for 23		2024 Capital Budget	
				Not Spent	County	Grant/Other	
	CB to CB South Trail Design**		205,000		-	-	
23T1	Whitewater Park Engineering	Ne	25,000				-
24T1	Whitewater Park Improvements Feature 2	Ne			78,000		482,000
24T2	Shady Island ReSurface	Ne			75,000		
	Totals		\$ 230,000		\$ 153,000		\$ 482,000
					\$		635,000

** \$75,000 is budgeted for a design workshop in operating section of Trails budget

Required

- Df: Deferrable
- De: Desirable
- Ne: Necessary
- Ur: Urgent
- On: Ongoing currently

- Df
- De
- Ne
- Ur
- On

Requested 2024 CapEx	
County	Grant/Other
\$ -	\$ -
-	-
153,000	482,000
-	-
-	-
\$ 153,000	\$ 482,000

Funding Needed:	\$ 153,000	\$ 482,000
Funding Source:		
Severance	\$ -	
Impact Fee	-	
Public Works HUTF	-	
Sales Tax	153,000	
Enterprise Fund	-	
	\$ 153,000	
Grants	\$	482,000
ARPA		-
Trade-Ins (Fleet)		-
Master Lease		-
		\$ 482,000

AIRPORT (10)
2024 Capital Expenditures

ID	Project	Priority	Prior Years Cost	2024 Capital Budget	
				County	Grant/Other
24GA1	GA Ramp Rehabilitation	Ne	-	180,732	3,797,268
24GA2	Ramp Rails	Ne	-	20,000	-
25GA1	Ramp Expansion		\$ -	\$ -	\$ -
Totals			\$ -	\$ 200,732	\$ 3,797,268
				\$	3,998,000

Required

Df: Deferrable
 De: Desirable
 Ne: Necessary
 Ur: Urgent
 On: Ongoing currently

Requested 2024 CapEx

	<u>County</u>	<u>Grant/Other</u>
Df	\$ -	\$ -
De	-	-
Ne	200,732	-
Ur	-	3,797,268
On	-	-
	\$ 200,732	\$ 3,797,268

Funding Needed:	\$ 200,732	\$ 3,797,268
Funding Source:		
Severance	\$ -	
Impact Fee	-	
Public Works HUTF	-	
Sales Tax	-	
Enterprise Fund	200,732	
	\$ 200,732	
Grants		\$ 3,797,268
ARPA		-
Trade-Ins (Fleet)		-
Master Lease		-
		\$ 3,797,268

WASTEWATER(50)
2024 Capital Expenditures

ID	Project	Priority	Prior Years Cost	2024 Capital Budget	
				County	Grant/Other
	Dos Rios Div				
24WWDR1	Manhole Rehab	Ne		\$ 10,000	
24WWDR2	Pipe Rehab	Ne		25,000	
	North Gunnison Div				
24WWNG1	Manhole Rehab	Ne		30,000	
	Antelope Hills Div				
24WWAH1	Lift Station Pump Replacement	Ne		10,000	
24WWAH2	Generator Transfer Switch	Ne		10,000	
	Tomichi Division				
24WWT1	Generator Transfer Switch	Ne		6,000	
	Totals			\$ 91,000	\$ -
					\$ 91,000

Required

- Df: Deferrable
- De: Desirable
- Ne: Necessary
- Ur: Urgent
- On: Ongoing currently

Requested 2024 CapEx

	County	Grant/Other
Df	\$ -	\$ -
De	-	-
Ne	91,000	-
Ur	-	-
On	-	-
	\$ 91,000	\$ -

Funding Needed:	\$ 91,000	\$ -
Funding Source:		
Severance	\$ -	
Impact Fee	-	
Public Works HUTF	-	
Sales Tax	-	
Enterprise Fund	91,000	
	\$ 91,000	
Grants	\$ -	
ARPA	-	
Trade-Ins (Fleet)	-	
Master Lease	-	
		\$ -

**WATER(51)
2024 Capital Expenditures**

ID	Project	Priority	Prior Years Cost	2024 Capital Budget	
				County	Grant/Other
	Dos Rios Div DIST.				
24WDRD1	Water Meter Replacement	Ur		\$ 175,000	
	Dos Rios Div TREAT.				
24WDRT1	Lift Station/WTP Generator	Ur		110,000	
24WDRT2	Filter Turb Meter Upgrade (2)	Ur		13,000	
24WDRT3	Intake Pumps Rebuild	Ur		13,000	
24WDRT4	Surge Protection Upgrade	Ur		10,000	
24WDRT5	High Service Pumps Rebuild	Ur		15,000	
	Antelope Hills Div				
24WAH1	Water System Modeling	Ne		10,000	
	Totals			\$ 346,000	\$ -
					\$ 346,000

Required

Df: Deferrable
De: Desirable
Ne: Necessary
Ur: Urgent
On: Ongoing currently

	Requested 2024 CapEx	
	County	Grant/Other
Df \$	-	\$ -
De	-	-
Ne	346,000	-
Ur	-	-
On	-	-
	\$ 346,000	\$ -

Funding Needed:	\$ 346,000	\$ -
Funding Source:		
Severance	\$ -	
Impact Fee	-	
Public Works HUTF	-	
Sales Tax	-	
Enterprise Fund	346,000	
	\$ 346,000	
Grants	\$ -	
ARPA	-	
Trade-Ins (Fleet)	-	
Master Lease	-	
		\$ -

SOLID WASTE(52)
2024 Capital Expenditures

ID	Project	Priority	Prior Years Cost	2024 Capital Budget	
				County	Grant/Other
			-		-
24SW1	Landfill Shop Relocation (must precede SW-25-1)	Ur*		250,000	
	Totals		\$ -	\$ 250,000	\$ -
				\$	250,000

*release from Const. Fund

Required

- Df: Deferrable
- De: Desirable
- Ne: Necessary
- Ur: Urgent
- On: Ongoing currently

	Requested 2024 CapEx	
	County	Grant/Other
Df \$	-	\$ -
De	-	-
Ne	250,000	-
Ur	-	-
On	-	-
	\$ 250,000	\$ -

Funding Needed:	\$ 250,000	\$ -
Funding Source:		
Severance		
Impact Fee		
Public Works HUTF		
Sales Tax		
Enterprise Fund	250,000	
	\$ 250,000	
Grants		\$ -
ARPA		-
Trade-Ins (Fleet)		-
Master Lease		-
		\$ -

HOUSING AUTHORITY (70)
2024 Capital Expenditures

ID	Project	Priority	Approved for 2023		2024 Capital Budget	
			Prior Years Cost	not Spent	County	Grant/Other
	Sawtooth I					
	Engineering/Planning					
	Construction		6,300,000			
	Landscaping & Button Up			100,000	100,000	
	Sawtooth II					
	Engineering/Planning	23 Bgt Amend	337,800	**		
	Deposit w Fading West	23 Bgt Amend	506,100	**	7,308,000	3,837,000
	Construction 2024					
	Other					
	Whetstone					
	Engineering/Planning		3,200,000		2,100,000	1,000,000
	Construction					
	Other					
	Mountain View Apartments					
	Interior Renovation		HUD funds if bid, Amend 24 CIP if nec.			
	HVAC upgrades					
	Totals				\$ 9,508,000	\$ 4,837,000
						\$14,345,000 x

** Budget Amendment for 2023, to include
offset Transfer from Sales Tax

Required
Df: Deferrable
De: Desirable
Ne: Necessary
Ur: Urgent
On: Ongoing currently

		Requested 2024 CapEx			
		County	Grant/Other		
	Df	\$ -	\$ -	10,570,000	GMP Est
	De	-	-	575,000	GEO Misc Site
	Ne	9,508,000	4,837,000	11,145,000	To Complete Sawtooth II in 2024
	Ur	-	-		
	On	-	-		
		\$ 9,508,000	\$ 4,837,000		

Already funded:					
Funding Needed:	\$	9,508,000	\$	4,837,000	
Funding Source:					
Severance	\$ -				
Impact Fee	1,600,000			1,600,000	
Public Works HUTF	-				
Sales Tax	-				
LMD Funds	-	\$ 1,000,000		1,000,000	
Financing	5,600,000			5,600,000	Loan From General Fund
GF Financing	2,100,000				ST Financing or Grants
Enterprise Fund	208,000			208,000	Housing Revenue
	\$ 9,508,000			8,408,000	2,100,000
Grants	\$ 1,237,000			237,000	1,000,000
ARPA	2,600,000			2,600,000	EIAF Sawtooth TAHG Whetstone
Trade-Ins (Fleet)	-				
Master Lease	-				
	\$ 4,837,000			2,837,000	1,000,000
Total Project 2024				11,245,000	3,100,000

FLEET (80)
2024 Capital Expenditures

ID	Project	Priority	Prior Years Cost	2024 Capital Budget	
				County	Master Lease/Trade-in
F-RB	Fleet Road & Bridge 80			1,150,786	
F-MP	Fleet Motor Pool 80			115,000	
F-SF	Fleet Sheriff 80			-	
F-FG	Fleet Fairgrounds 80			-	
F-AX	Fleet Airport 80			-	
F-WW	Fleet Wastewater 80			-	
F-W	Fleet Water 80			-	
F-SW	Fleet Solid Waste 80			175,000	
F-C	Fleet Coroner 80			65,000	
F-M	Fleet Facilities 80			175,000	
F-CD	Fleet Community Development			50,819	
F-WD	Fleet Weed 80			20,000	
F-HHS	Fleet HHS 80			-	
	Totals		\$ -	\$ 1,751,605	\$ -

Required

Df: Deferrable
De: Desirable
Ne: Necessary
Ur: Urgent
On: Ongoing currently

Requested 2024 CapEx

	Trade/Master	
	County	Lease
Df \$	-	\$ -
De	-	-
Ne	669,105	1,082,500
Ur	-	-
On	-	-
	\$ 669,105	\$ 1,082,500

Funding Needed:	\$ 669,105	\$ 1,082,500
Funding Source:		
Severance	\$ -	
Impact Fee	-	
Public Works HUTF	-	
Sales Tax	-	
Enterprise Fund	669,105	
	\$ 669,105	
Grants	\$ -	
ARPA	-	
Trade-Ins (Fleet)		82,500
Master Lease		1,000,000
		\$ 1,082,500

**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2023-__**

**A RESOLUTION APPROPRIATING REVENUES OF THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2024, AND ENDING DECEMBER 31, 2024**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado, has adopted a budget for the fiscal year beginning January 1, 2024, and ending December 31, 2024, in accordance with the statutes of the State of Colorado:

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the County, be and the same hereby are appropriated for the lawful purposes and objects of the County of Gunnison during the 2024 fiscal year:

General Fund	\$24,803,942
Road & Bridge Fund	6,938,520
Human Services Fund	5,862,137
Conservation Trust Fund	60,000
Sales Tax Fund	4,237,000
Land Preservation Fund	651,000
Mosquito Control District Fund	117,100
Sage Grouse Trust Fund	76,710
Risk Management Fund	100,000
Public Health Agency Fund	2,070,994
Public Trustee Agency Fund	95,840
Capital Expenditures Fund	1,085,882
Debt Service Fund	2,338,774
Airport Operations Fund	6,360,788

Gunnison County Sewer District Fund	1,695,350
Gunnison County Water District Fund	758,500
Solid Waste Fund	1,737,000
Internal Service I Fund	3,644,250
Internal Service II Fund	685,530
Internal Service III Fund	2,579,000
Gunnison Valley Transportation Authority	6,567,212
Gunnison Valley Health Fund	89,214,109
TOTAL APPROPRIATIONS	<u>\$161,962,537</u>

INTRODUCED by Commissioner _____, seconded by Commissioner _____, and adopted this 12th day of December, 2023.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

Jonathan Houck, Chairperson

Elizabeth K. Smith, Vice Chairperson

Laura Puckett Daniels, Commissioner

Attest:

Deputy County Clerk

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: GVH Board of Trustees Update

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Please see the attached materials as provided by GVH.

Fiscal Impact:

Submitted by: Katherine Haase for GVH

Submitter's Email Address: khaase@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/8/2023

Consent Agenda Regular Agenda Worksession

Time Allotted: 60 min

Agenda Date: 12/12/2023



GVH and BOCC Work Session
Tuesday, September 12, 2023
BOCC Boardroom – Courthouse

AGENDA

For Gunnison Valley Health:

- Don Haver, BOT Chair
- Jason Amrich, CEO
- Angela Kobel, - CFO
- Wade Baker, VP of Operations

Conversation Outline

- I. Opening Comments, Introductions & Board Governance** Don Haver / Mark Kaufman
- II. Operational Items** Jason Amrich/Wade Baker
- Key Leadership Positions Update
 - GVH Physician Recruitment Update
 - Workforce Updates
 - GVH Housing Update
- III. Finance** Angela Kobel/Jason Amrich
- October 2023 YTD Update
 - 2024 Budget Update
- IV. Strategic** Jason Amrich/Wade Baker
- 2024 Strategic Plan
 - EMS Building Construction Update
 - Master Facility Planning / Medical Office Building Update
 - EHR Update
- V. Commissioner Questions and Observations**

Trustee Skills

Governance experience/expertise
Strategic planning
Financial literacy
Investment planning
Health care funding
Health care administration
Clinical health care experience/expertise
Strong community ties
Community leadership/advocacy
High level business executive experience
Enterprise risk management
Quality and patient safety
Management of complex organizations
Human resources strategy
Information technology
Medical technology
Legal
Government relations
Marketing and communication
Health equity and population health
Fundraising
Public speaking/presentations
Change management

Trustee Skills Definitions

Experience serving on boards of multiple organizations; served as a board officer; employed as an executive that reports to a board
Demonstrated ability to think critically about systemic issues; served on a strategic planning committee; experience with business planning and development
Significant experience in accounting and/or finance, capital planning, budgeting; well versed in reviewing financial statements
Expertise in investment markets and vehicles common in GVH's investment portfolio
Understanding of the varied methods by which health care is funded, including value-based reimbursement
Experience working as a high level executive in a health care organization that delivered care to patients
Clinical experience delivering care to patients; is or has been a licensed health care professional
Long term residence in the Gunnison valley, at least some of which has been full-time; name recognition with significant segments of the valley's population
Experience as a leader in well known non-profit organizations and/or schools in the Gunnison Valley
Served as a C-suite executive in a moderate or large business enterprise
Experience in identifying and monitoring key risks to organizations, including legal and regulatory compliance
Experience in the science of patient safety; have chaired a Quality committee; experience monitoring/evaluating quality of care initiatives
Experience as a vice president or higher level in large, complex organizations
Experience in planning and implementing human resource strategies in a health care setting
Significant work experience in information technology, including personal information privacy and security risk management
Significant work experience with medical technology, medical technology evaluation, and/or use of the electronic health record
Formal legal training with significant work experience using one's legal expertise
Significant work experience with a local, state or federal agency
Demonstrated experience identifying, anticipating and satisfying customer expectations for products and services
Have worked in public health; formal public health training including health equity; understand incidence and prevalence of diseases
Demonstrated success in raising funds for non-profit organizations; experience in grant writing
Experience and comfort with public speaking, giving formal presentations to audiences, public advocacy for an organization
Experience leading organizations or large departments through significant changes in the workplace

Gunnison Valley Health Board of County Commissioners Work Session – December 2023



GUNNISON VALLEY HEALTH

HOSPITAL
SENIOR CARE CENTER
HOME MEDICAL SERVICES
ASSISTED LIVING
FAMILY MEDICINE CLINIC
MOUNTAIN CLINIC
HOSPICE AND PALLIATIVE CARE
FOUNDATION



OPERATIONAL ITEMS

- **GVH Key Leadership Positions And Other Hires:**

- Christine Sanderson – Interim Director of Revenue Cycle, Started 11.06.23
- Jonathon Matson – Senior Financial Analyst

- **Physician Updates and Recruitment**

- Family Medicine - Dr. Bill Gattis starts FT January 2, 2024
- Family Medicine/OB - Dr. Maija Swanson starts February 4, 2024

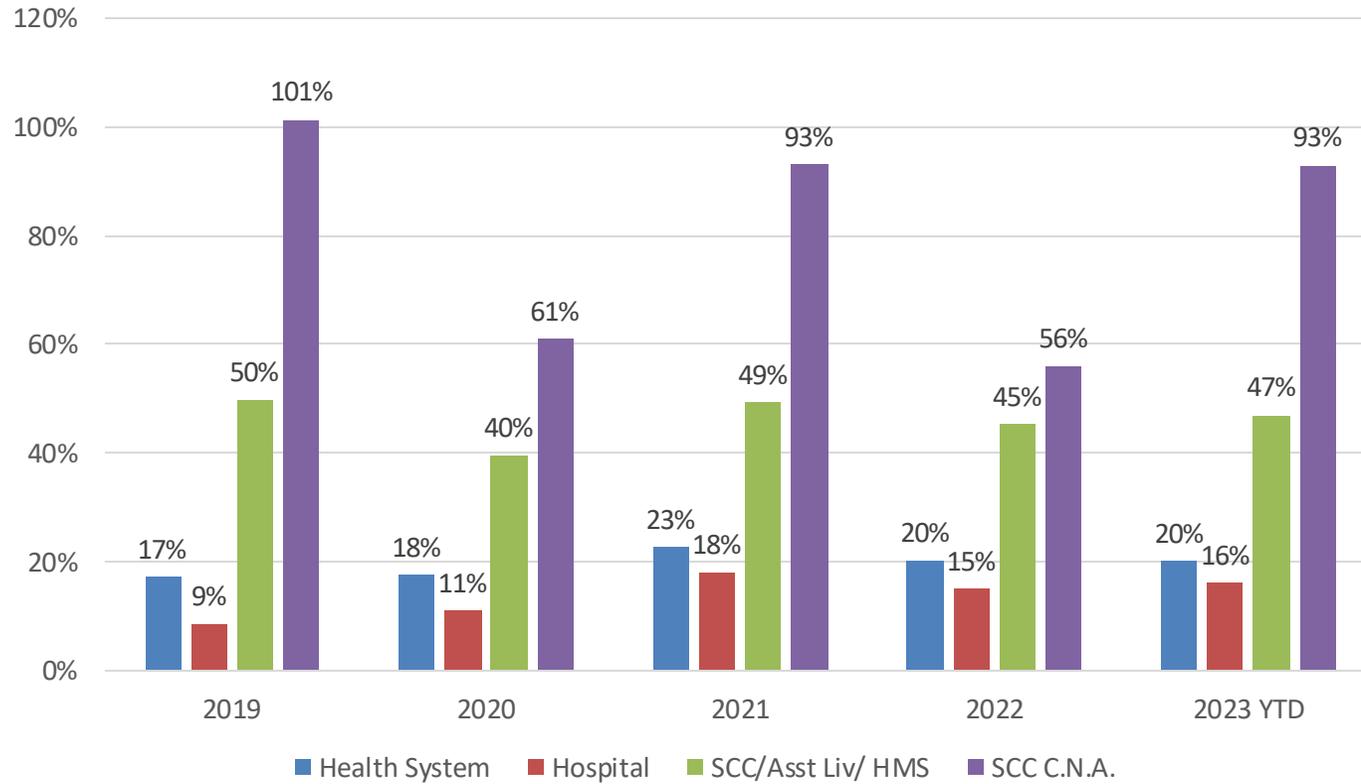
- **Housing Update**

- Old SCC Housing Project at Final Inspection Stage.
- Master Lease Strategy
- Effect of FT Housing Coordinator On Occupancy, Rent payments, and security deposits.

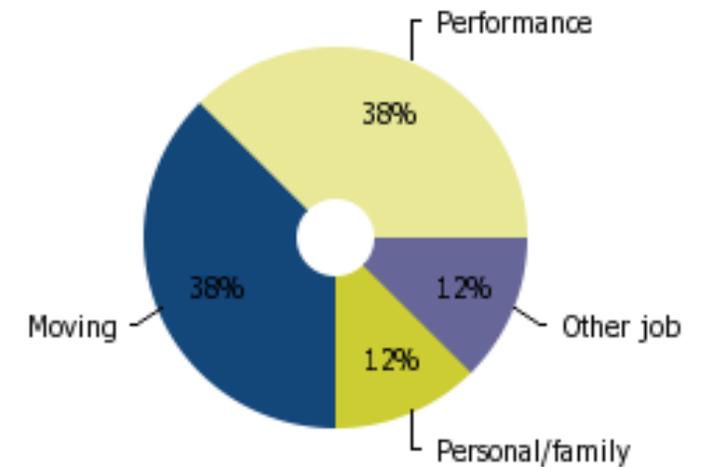


Employee Turnover

YTD Employee Turnover Trending

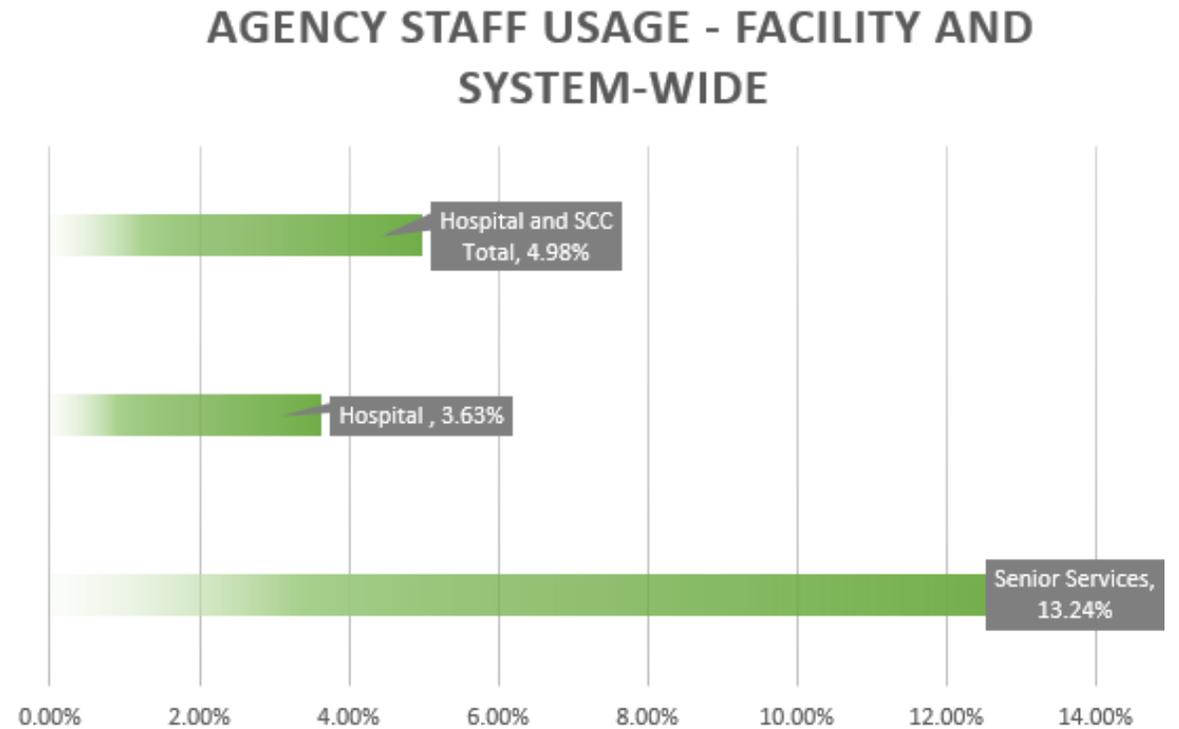
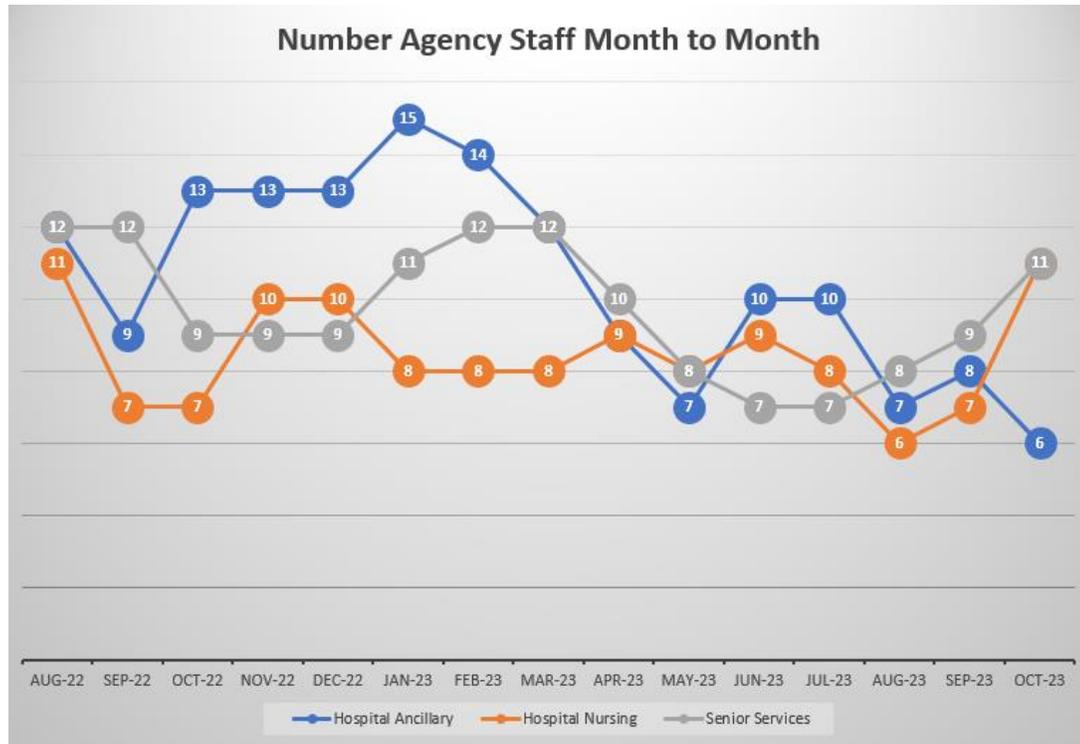


Reasons for Termination



*October 2023

Agency Staff Usage

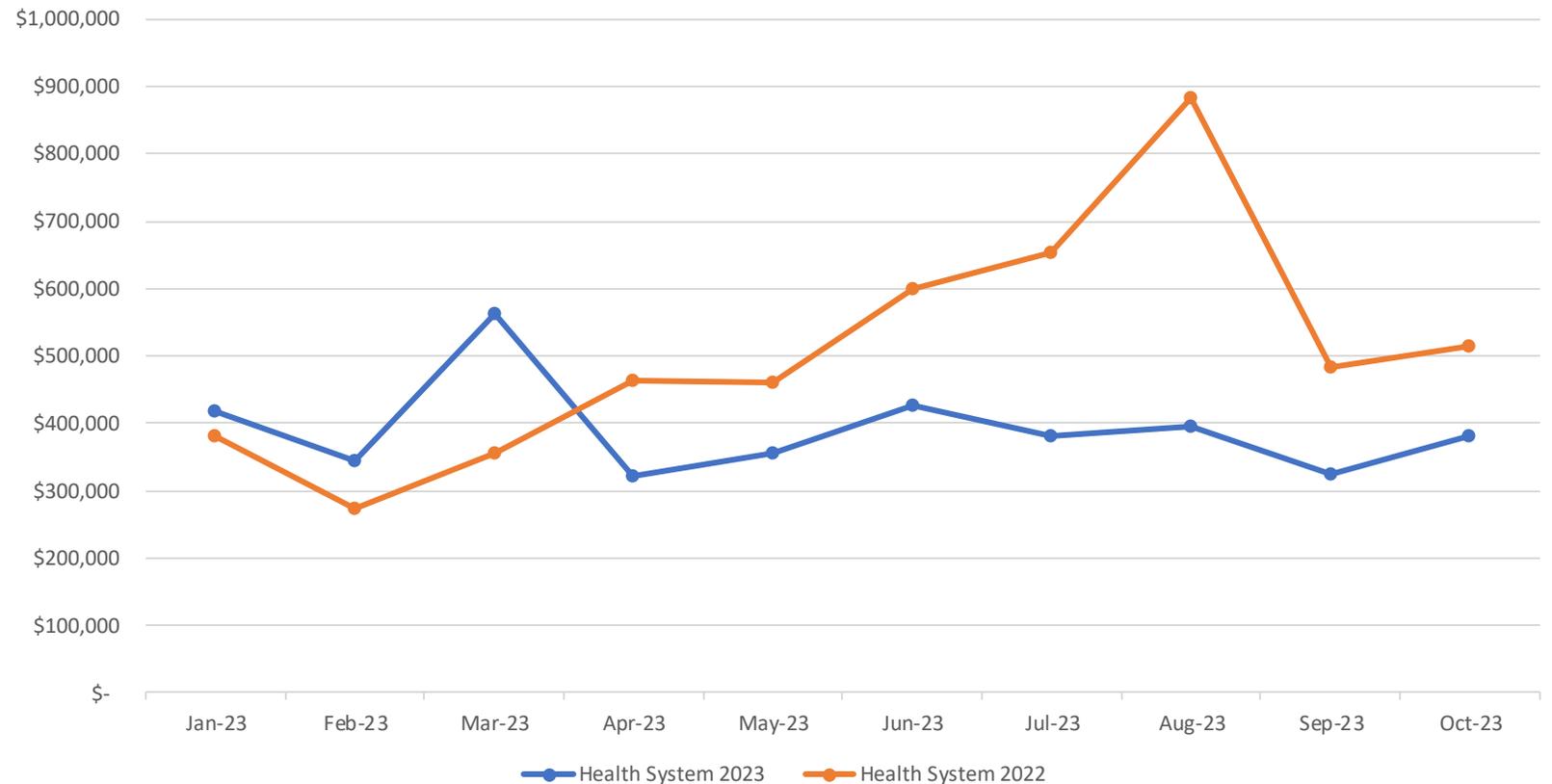




Contract Labor

*22.7% or \$1,150,709
Reduction over Prior Year
through October 2023*

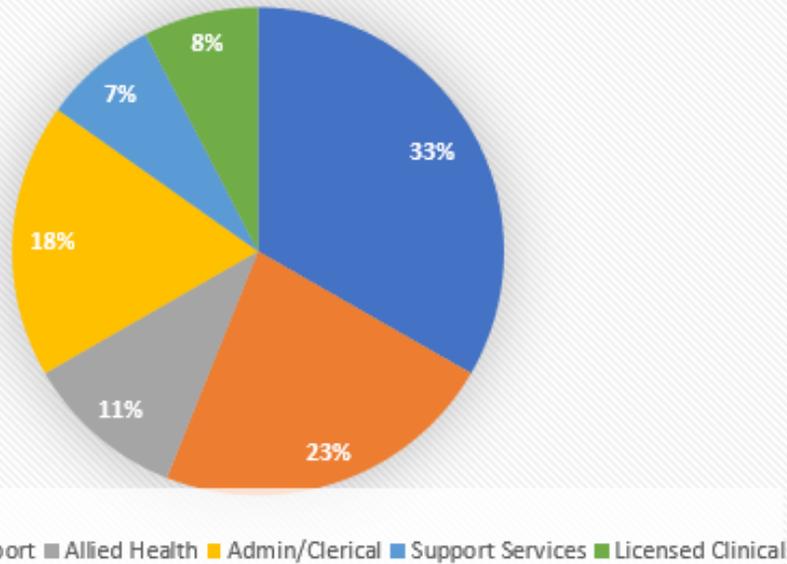
2023 Health System Monthly Contract Labor Expense vs Prior Year





Recruitment Update

Percentage of open requisitions by job category



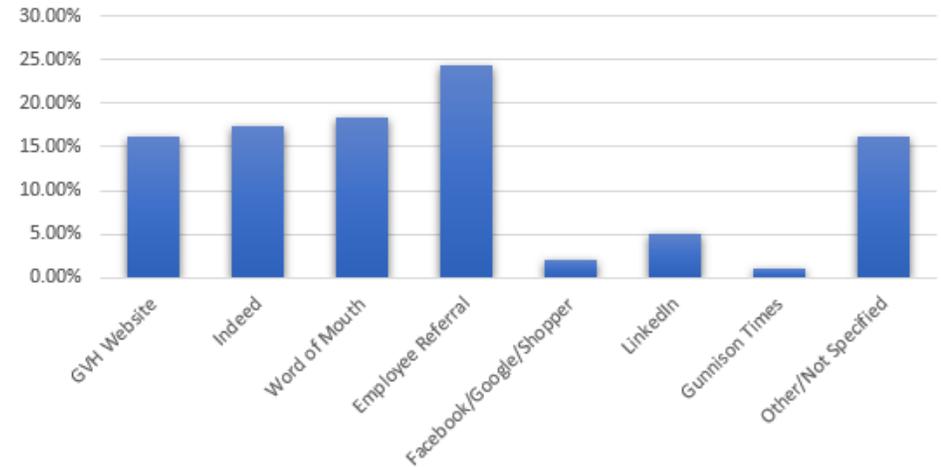
Total Open Opportunities

- * 51 Full Time
- * 7 Part Time

Positions open the longest

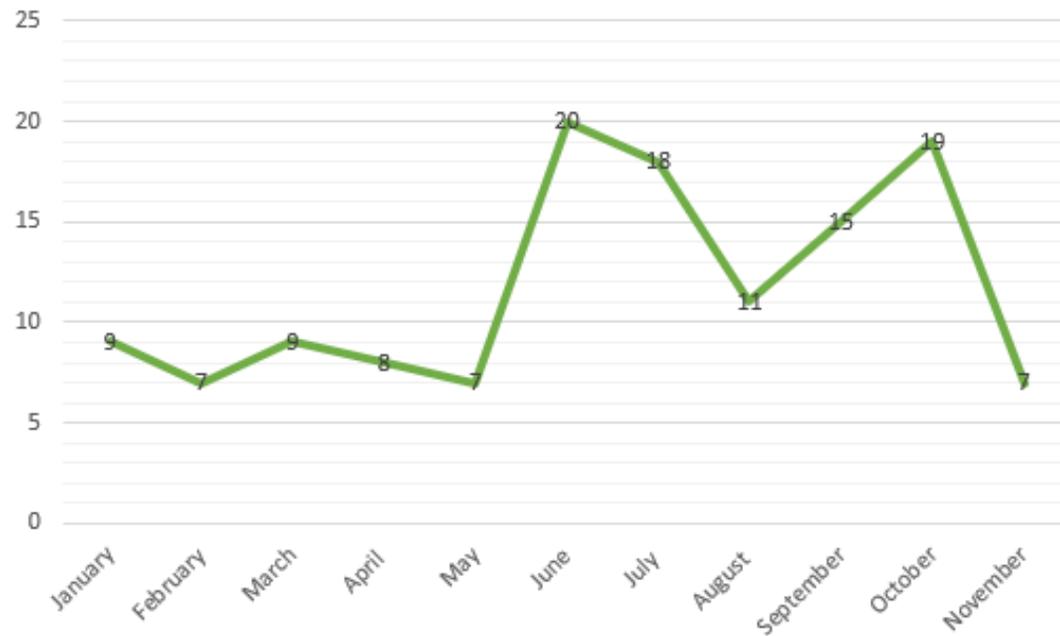
1. Home Health C.N.A.
2. MRI/CT Tech
3. CT Tech
4. School Based Clinician - GMS
5. Labor & Delivery RN

Candidates hired by Source



Recruitment Dashboard

YTD Hires by Month



Time to fill - Quarterly Comparison (2022 - 2023)

Fourth Quarter 2022 - 114 days

First Quarter 2023 - 126 days

Second Quarter 2023 - 102 days

Third Quarter 2023 - 97.5 days



FINANCE UPDATE

- YTD:
- Operating Revenue \$1.3M favorable to budget
- Operating Expenses before Capital (\$265K) unfavorable to budget – driven by:
 - Supplies - (\$910K) unfavorable to budget
 - Purchased Services and Other Expenses (\$335K) unfavorable to budget
 - YTD Salaries, wages & benefits favorable by \$980K
- Total Operating Expenses (\$654K) unfavorable to budget
- Operating Income \$606K favorable to budget
- Non-operating Income/(Expenses) was \$1.0M favorable to budget
- Net Income was \$1.6M favorable to budget for a total of \$1.62M and 2.5% Net Margin



Comparative Financial Results
Gunnison Valley Health (excludes GVH Foundation)
October 2023 YTD

	Actual	Budget	Prior Year	Var to Budget	% Var to Budget	Var to PY	% Var to PY
Net Revenues							
Patient Revenue	62,420,275	61,621,246	56,510,455	799,029	1.3%	5,909,820	10.5%
Other Operating Revenue	2,470,237	2,009,664	2,638,528	460,573	22.9%	(168,291)	(6.4%)
Total Operating Revenue	64,890,512	63,630,910	59,148,983	1,259,602	1.98%	5,741,529	9.71%
Expenses							
Salaries, Wages and Benefits	40,504,044	41,483,877	39,222,272	(979,833)	(2.4%)	1,281,772	3.27%
Supplies	9,831,884	8,921,494	7,404,236	910,390	10.20%	2,427,648	32.79%
Purchase Services & Other Expenses	11,648,731	11,314,037	10,051,738	334,694	2.96%	1,596,993	15.89%
Total Operating Expense before Capital	61,984,659	61,719,408	56,678,246	265,251	0.43%	5,306,413	9.36%
Earnings Before Depreciation, Interest, and Amortization (EBITDA)	2,905,853	1,911,502	2,470,737	994,351	52.02%	435,116	17.61%
EBITDA Margin %	4.48%	3.00%	4.18%	1.47%		0.30%	
Depreciation and Amortization	4,060,038	3,692,794	3,547,377	367,244	9.94%	512,661	14.45%
Interest Expense	483,881	462,730	482,655	21,151	4.57%	1,226	0.25%
Total Operating Expense	66,528,578	65,874,932	60,708,278	653,646	0.99%	5,820,300	9.59%
Operating Income	(1,638,066)	(2,244,022)	(1,559,295)	605,956	27.00%	(78,771)	(5.1%)
Operating Margin %	(2.5%)	(3.5%)	(2.6%)	1.00%		0.11%	
Investment Income	1,601,545	1,013,240	(1,150,991)	588,305	58.06%	2,752,536	(239.1%)
Other Income and Expenses	1,657,021	1,222,076	964,157	434,945	35.59%	692,864	71.86%
Net Income	1,620,500	(8,706)	(1,746,129)	1,629,206	(18713.6%)	3,366,629	(192.8%)
Net Margin%	2.50%	(0.0%)	(3.0%)	2.51%		5.45%	



Comparative Financial Results
Gunnison Valley Hospital (Including GV Ortho)
October 2023 YTD

	Actual	Budget	Prior Year	Var to Budget	% Var to Budget	Var to PY	% Var to PY
Net Revenues							
Patient Revenue	57,729,587	56,522,352	51,538,655	1,207,235	2.1%	6,190,932	12.0%
Other Operating Revenue	2,102,814	1,716,454	1,864,460	386,360	22.5%	238,354	12.8%
Total Operating Revenue	59,832,401	58,238,806	53,403,115	1,593,595	2.74%	6,429,286	12.04%
Expenses							
Salaries, Wages and Benefits	34,921,839	36,032,828	32,538,396	(1,110,989)	(3.1%)	2,383,443	7.33%
Supplies	9,403,948	8,434,271	6,946,930	969,677	11.50%	2,457,018	35.37%
Purchase Services & Other Expenses	10,833,312	10,483,570	9,313,884	349,742	3.34%	1,519,428	16.31%
Total Operating Expense before Capital	55,159,099	54,950,669	48,799,210	208,430	0.38%	6,359,889	13.03%
Earnings Before Depreciation, Interest, and Amortization (EBITDA)	4,673,302	3,288,137	4,603,905	1,385,165	42.13%	69,397	1.51%
EBITDA Margin %	7.81%	5.65%	8.62%	2.16%		(0.8%)	
Depreciation and Amortization	2,547,162	2,158,684	1,976,048	388,478	18.00%	571,114	28.90%
Interest Expense	130,621	108,190	117,290	22,431	20.73%	13,331	11.37%
Total Operating Expense	57,836,882	57,217,543	50,892,548	619,339	1.08%	6,944,334	13.65%
Operating Income	1,995,519	1,021,263	2,510,567	974,256	(95.4%)	515,048	20.52%
Operating Margin %	3.34%	1.75%	4.70%	1.58%		(1.4%)	
Investment Income	1,541,576	1,010,000	(1,166,132)	531,576	52.63%	2,707,708	(232.2%)
Other Income and Expenses	652,816	220,462	70,704	432,354	196.11%	582,112	823.31%
Net Income	4,189,911	2,251,725	1,415,139	1,938,186	86.08%	2,774,772	196.08%
Net Margin%	7.00%	3.87%	2.65%	3.14%		4.35%	



Comparative Financial Results
Gunnison Living Community
October 2023 YTD

	Actual	Budget	Prior Year	Var to Budget	% Var to Budget	Var to PY	% Var to PY
Net Revenues							
Patient Revenue	4,690,688	5,098,894	4,971,800	(408,206)	(8.0.%)	(281,112)	(5.7.%)
Other Operating Revenue	367,423	293,210	774,068	74,213	25.3%	(406,645)	(52.5.%)
Total Operating Revenue	5,058,111	5,392,104	5,745,868	(333,993)	(6.2.%)	(687,757)	(12.0.%)
Expenses							
Salaries, Wages and Benefits	5,582,205	5,451,049	6,683,876	131,156	2.41%	(1,101,671)	(16.5.%)
Supplies	427,936	487,223	457,306	(59,287)	(12.2.%)	(29,370)	(6.4.%)
Purchase Services & Other Expenses	815,419	830,467	737,854	(15,048)	(1.8.%)	77,565	10.51%
Total Operating Expense before Capital	6,825,560	6,768,739	7,879,036	56,821	0.84%	(1,053,476)	(13.4.%)
Earnings Before Depreciation, Interest, and Amortization (EBITDA)	(1,767,449)	(1,376,635)	(2,133,168)	(390,814)	28.39%	365,719	(17.1.%)
EBITDA Margin %	(34.9.%)	(25.5.%)	(37.1.%)	(9.4.%)		2.18%	
Depreciation and Amortization	1,512,876	1,534,110	1,571,329	(21,234)	(1.4.%)	(58,453)	(3.7.%)
Interest Expense	353,260	354,540	365,365	(1,280)	(0.4.%)	(12,105)	(3.3.%)
Total Operating Expense	8,691,696	8,657,389	9,815,730	34,307	0.40%	(1,124,034)	(11.5.%)
Operating Income	(3,633,585)	(3,265,285)	(4,069,862)	(368,300)	11.28%	436,277	10.72%
Operating Margin %	(71.8.%)	(60.6.%)	(70.8.%)	(11.3.%)		(1.0.%)	
Investment Income	59,969	3,240	15,141	56,729	1750.90%	44,828	296.07%
Other Income and Expenses	1,004,205	1,001,614	893,453	2,591	0.26%	110,752	12.40%
Net Income	(2,569,411)	(2,260,431)	(3,161,268)	(308,980)	13.67%	591,857	(18.7.%)
Net Margin%	(50.8.%)	(41.9.%)	(55.0.%)	(8.9.%)		4.22%	



Comparative Financial Results
 Foundation
 October 2023 YTD

	Actual	Budget	Prior Year	Var to Budget	% Var to Budget	Var to PY	% Var to PY
Investment Income	75,007	32,400	(421,241)	42,607	131.50%	496,248	(117.8%)
Donations/Grants	1,971,557	1,540,000	1,411,253	431,557	28.02%	560,304	39.70%
Other Expense	(661,780)	(780,601)	(566,608)	118,821	(15.2%)	(95,172)	16.80%
Net Income	1,384,784	791,799	423,404	592,985	74.89%	961,380	227.06%



Gunnison Valley Health
Volume Indicators
October 2023 YTD

Year-to-Date	Oct-23	Budget	Oct-22	Var to Bud	% Var to Bud	Var to PY	% Var to PY
Admissions							
Med/Surg	434	417	419	17	4.1%	15	3.6%
OB/Births	92	95	83	(3)	(3.2%)	9	10.8%
Observation	658	461	477	197	42.7%	181	37.9%
Swing Bed	52	62	62	(10)	(16.1%)	(10)	(16.1%)
Patient Days							
Med/Surg	1,241	1,366	1,325	(125)	(9.2%)	(84)	(6.3%)
OB/Births	163	163	149	-	0.0%	14	9.4%
Observation	559	317	385	242	76.4%	174	45.1%
Swing Bed	537	616	603	(79)	(12.8%)	(66)	(10.9%)
Average Daily Census							
Med/Surg	5.9	6.4	6.3	(0.6)	(9.2%)	(0.4)	(6.3%)
OB/Births	0.5	0.5	0.5	-	0.0%	0.0	9.4%
Observation	2.6	1.5	1.8	1.1	76.4%	0.8	45.1%
Swing Bed	1.8	2.0	2.0	(0.3)	(12.8%)	(0.2)	(10.9%)
Case Mix Index	0.8255		0.8103			0.015	1.9%
Surgeries							
Surgery - Inpatient	189	167	162	22	13.2%	27	16.7%
Surgery - Outpatient	527	652	503	(125)	(19.2%)	24	4.8%
Scopes	629	400	327	229	57.3%	302	92.4%
Surgeries - Total	1,345	1,219	992	126	10.3%	353	35.6%
General (IP/OP)	156	189	140	(33)	(17.5%)	16	11.4%
Ortho (IP/OP)	481	520	443	(39)	(7.5%)	38	8.6%
OB/GYN (IP/OP)	70	87	68	(17)	(19.5%)	2	2.9%
ENT (IP/OP)	9	20	14	(11)	(55.0%)	(5)	(35.7%)

Greater than 2.5% Favorable
Neutral
Greater than 2.5% Unfavorable



**Gunnison Valley Health
Volume Indicators
October 2023 YTD**

Year-to-Date	Oct-23	Budget	Oct-22	Var to Bud	% Var to Bud	Var to PY	% Var to PY
ER Visits							
ER Visits	5,243	5,560	5,412	(317)	(5.7%)	(169)	(3.1%)
ER Admissions	114	120	128	(6)	(5.0%)	(14)	(10.9%)
ER Conversion Factor	2.2%	2.2%	2.4%	0.0%	0.7%	-0.2%	(8.1%)
Clinic and Anxillary							
Family Medicine Clinic Visits	10,089	11,579	10,904	(1490)	(12.9%)	(815)	(7.5%)
CB Mtn Clinic Visits	2,222	2,011	1,925	211	10.5%	297	15.4%
Urgent Care Clinic Visits	4,856	3,697	3,586	1159	31.3%	1270	35.4%
Outpatient visits	55,021	52,997	53,464	2,024	3.8%	1,557	2.9%
EMS Billable Trips	773	711	697	62	8.7%	76	10.9%
Rehab Patients	12,214	11,461	11,490	753	6.6%	724	6.3%
Lab Exams	98,420	97,037	98,147	1,383	1.4%	273	0.3%
Cardiopulmonary Exams	7,490	7,587	6,836	(97)	(1.3%)	654	9.6%
Radiology Exams	18,970	17,037	16,887	1,933	11.3%	2,083	12.3%
Gunnison Living Community							
SCC Patient Days	10,014	10,919	11,535	(905)	(8.3%)	(1,521)	(13.2%)
Assisted Living Patient Days	3,980	4,411	4,353	(431)	(9.8%)	(373)	(8.6%)
Hospice Patient Days	627	740	575	(113)	(15.3%)	52	9.0%
Palliative Care Patient Days	356	896	646	(540)	(60.3%)	(290)	(44.9%)
Home Health Census	361	435	435	(74)	(17.0%)	(74)	(17.0%)

Greater than 2.5% Favorable
Neutral
Greater than 2.5% Unfavorable



Comparative Net Patient Margin
Gunnison Valley Health
October 2023 YTD

	Actual	Budget	Prior Year	Var to Budget	% Var to Budget	Var to PY	% Var to PY
Gunnison Valley Hospital							
Total Patient Revenue	113,269,752	108,742,216	98,637,214	4,527,536	4.2%	14,632,538	14.8%
Net Revenue	57,729,587	56,522,352	51,538,655	1,207,235	2.1%	6,190,932	12.0%
<i>Net Patient Revenue Margin</i>	<i>51.0%</i>	<i>52.0%</i>	<i>52.3%</i>	<i>-1.0%</i>	<i>(1.9.%)</i>	<i>-1.3%</i>	<i>(2.5.%)</i>
Gunnison Living Community							
Senior Care Center	4,280,807	4,544,486	4,535,441	(263,679)	(5.8.%)	(254,634)	(5.6.%)
Hospice/Home Health	521,673	695,260	618,949	(173,587)	(25.0.%)	(97,276)	(15.7.%)
Assisted Living	545,439	595,420	557,370	(49,981)	(8.4.%)	(11,931)	(2.1.%)
Total Patient Revenue	5,347,919	5,835,166	5,711,760	(487,247)	(8.4.%)	(363,841)	(23.5.%)
Net Revenue	4,690,688	5,098,894	4,971,800	(408,206)	(8.0.%)	(281,112)	(5.7.%)
<i>Net Patient Revenue Margin</i>	<i>87.7%</i>	<i>87.4%</i>	<i>87.0%</i>	<i>0.3%</i>	<i>0.4%</i>	<i>0.7%</i>	<i>0.8%</i>
Key Metrics							
Revenue by APD	6,024	5,023	5,552	1,001	19.9%	472	8.5%
Expense by APD	3,075	2,643	2,780	432	16.3%	295	10.6%
Days Cash on Hand	257	203	300	54	26.6%	(43)	(14.3.%)
Debt Service Coverage Ratio	6.17	2.38	4.60	3.79	159.2%	1.57	34.1%
GVH Encounters	35,343	33,102	33,505	2,241	6.8%	1,838	5.5%
Adjusted Patient Days	18,804	21,649	17,766	(2,845)	(13.1.%)	1,038	5.8%
Gross AR Days	65.2		60.5			4.7	7.8%
Net AR Days	48.2		42.6			5.59	13.1%
GVH Cash Collected % of Net Rev	99.0%		91.7%			0.07	7.9%
GVH Discharged Not Final Billed	639,740		495,546			144,194	29.1%
Salaries & Benefits as % Net Revenue	58.4%	62%	61.6%	-3.5%	(5.7.%)	(0.03)	(5.2.%)
Supplies as % Net Revenue	15.7%	14.5%	13.5%	1.2%	8.5%	0.02	16.4%

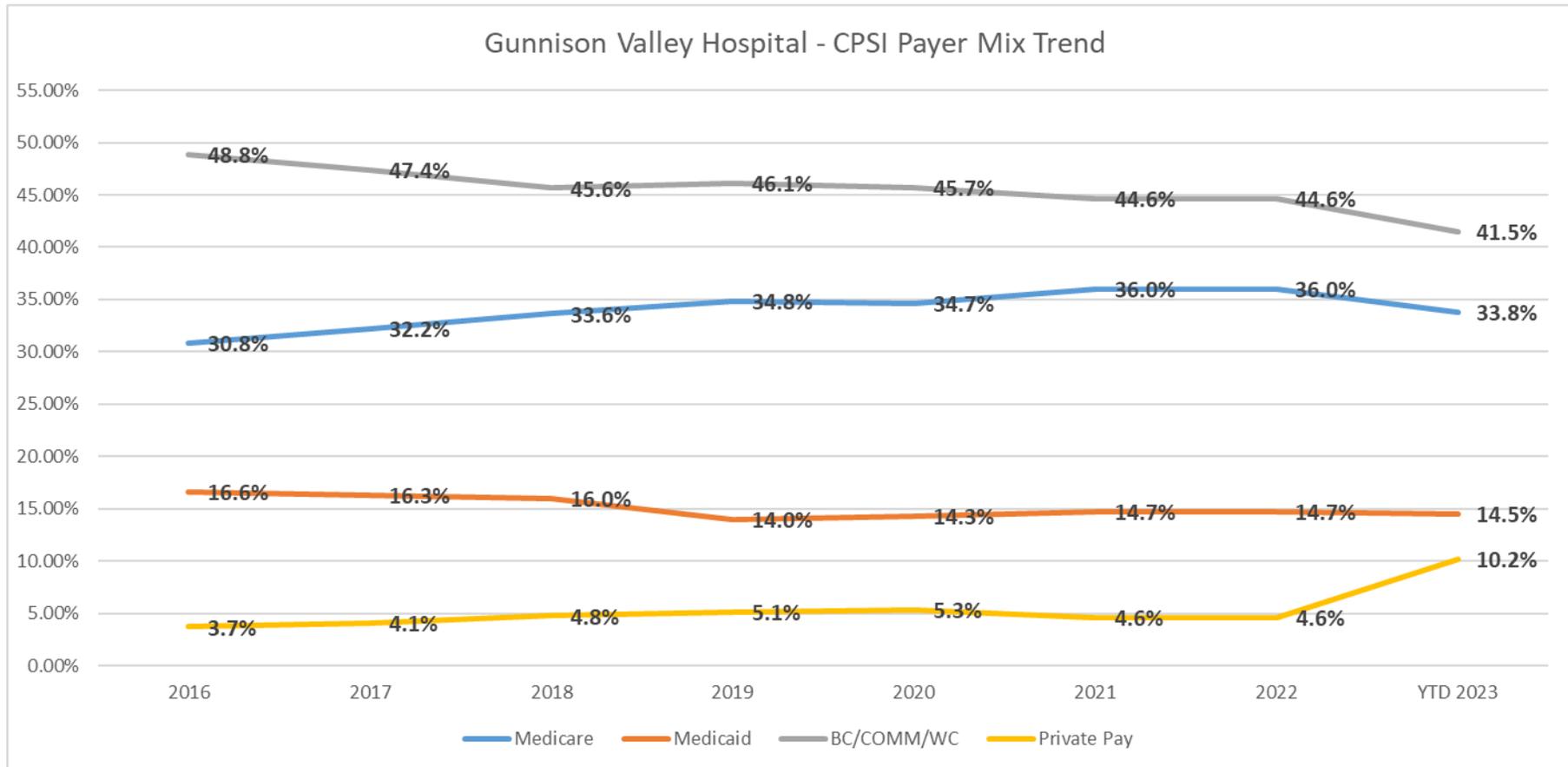


2023 Payer vs 2022 (CPSI, Only)

	Oct-23	Oct-22	Change	YTD 2023	YTD 2022	Change
Payer						
Medicare	34.0%	35.4%	-1.4%	33.8%	33.9%	-0.1%
Medicaid	14.3%	20.7%	-6.3%	14.5%	17.0%	-2.5%
BC/COMM/WC	40.4%	39.2%	1.2%	41.5%	43.2%	-1.7%
Private Pay	11.2%	4.7%	6.5%	10.2%	5.9%	4.2%
	<hr/> 100.0%	<hr/> 100.0%	<hr/> 0.0%	<hr/> 100.0%	<hr/> 100.0%	<hr/> 0.0%



Payer Mix Trend



GUNNISON VALLEY HEALTH

December 2023 Board Meeting

Budget 2024 – Final Pass Review



GUNNISON VALLEY HEALTH

HOSPITAL
SENIOR CARE CENTER
HOME MEDICAL SERVICES
ASSISTED LIVING
FAMILY MEDICINE CLINIC
MOUNTAIN CLINIC
HOSPICE AND PALLIATIVE CARE
FOUNDATION

A. Kobel
December 5, 2023



GVH – 2024 Budget Review

- Volumes
- FTE
- Capital
- P&L



GVH – 2024 Budget – Hospital Volume

- Radiology - ~ 5.1% growth over 2023 projected
- Rehab - ~ 6.7% growth over 2023 Projected
- Surgery/Scopes - ~ 3.8% growth over 2023 Projected
 - General Surgery + 43 Gen Surg and 29 Scopes
 - Ortho + 32 surgeries
 - OB/GYN + 28 surgeries
 - ENT + 2 Surgeries
- EMS - ~ 4% Growth
- Clinics - ~ 5.3% growth



GVH – 2024 Budget – SCC Volume

- SCC – ADC of 36 – 5.1% increase from 2023 Projection
- Home Health – 2 increase in census over 2023 Projection
- Hospice – Increase 8% from 2023 projection.
- Palliative Care – Not currently budgeting for 2024
- Assisted Living – 9.5% increase over 2023 Projection (14 ADC)



GVH – 2024 Budget – FTE

- Total 2024 Budget FTE = 427 (GVH 356 and SCC 71)
 - YTD Sep = 382 (GVH 331 and SCC 51) + contract labor and open positions = ~ 420
 - FTE Adds
 - MT and Phlebotomist 1.5 (Epic Coverage)
 - UR RN 0.8 (Weekend Coverage)
 - Bilingual Patient Navigator 1.0 (Grant Funded)
 - FMC OB Physician 1.0/MA 1.0 (Revenue Offset)
 - Physical Therapist .8 (Revenue Offset)
 - Admin Ast/Emergency Management Program Coordinator 1.0
 - Budget Assumes 24.75 Contract Labor (13.75 Hospital and 11 SCC) – only Premium is in Contract Labor Cost
 - SCC 30% reduction Apr-Dec (Efficiency Apts. Available Jan 1, 2024)



GVH – 2024 Budget – Capital

- Total Capital assumed in Depreciation Expense
 - BOY 2023 - \$500k
 - 2023 - VSON - ~ \$4.3M and E.H.R. Contract Execution \$341k
 - 2024 – \$1.85M Capital Requests (GVH \$1.76M and SCC \$88k)
 - 2024 - \$1.85M Strategic Projects (MRI, Multiview and ROSA-Robotic Assist)
 - Depreciation Mid year conversion and Run Rate of CPSI fixed asset module
- Special Projects
 - Medical Arts Building - ~ \$200k for Consulting Fees
 - E.H.R. - ~ \$2.42M
 - GVFP - ???
 - EMS – 1.5M



GVH – 2024 Budget – P&L (Total Income)

Total Income

					Total Margin		
	Hospital	SCC	Total	EBIDA	Hospital	SCC	Total
Total Net Income Insights (before Merit & Rate Increase)	\$ 7,868,802	\$ (3,009,831)	\$ 4,858,971	\$ 9,736,221	10.0%	-47.6%	5.7%
Rate Increase - charges							
Hospital 5%	2,220,398		2,220,398				
SCC - 5% SP (SCC & AL), 5% HH & HOSPICE		233,471	233,471				
Merit Increase - 3%	(1,373,923)	(188,185)	(1,562,108)				
Supply cost Increases - 4%	(408,835)	(23,404)	(432,239)				
Total Income	8,306,441	(2,987,950)	5,318,491	10,195,741	10.2%	-45.5%	6.1%



GVH – 2024 Budget

Headwinds

- Unplanned Capital expenditures, aging building, etc.
- State of CO – Regulatory Burdens
- National Legislation/War/Politics???
- Medicare Advantage
- Revenue Cycle Initiatives, slower than expected
- Unexpected Epic Challenges

Tailwinds

- Revenue Cycle Improvements
- Productivity Model
- Supply Chain Improvements

Gunnison Valley Health FY 2024 Strategic Planning



GUNNISON VALLEY HEALTH

HOSPITAL
SENIOR CARE CENTER
HOME MEDICAL SERVICES
ASSISTED LIVING
FAMILY MEDICINE CLINIC
MOUNTAIN CLINIC
HOSPICE AND PALLIATIVE CARE
FOUNDATION



The FY 2024 planning process

A team from GVH, consisting of the Board of Trustees, the Executive Team and select physician leaders, has been meeting to identify strategic initiatives and tactics to drive growth and improve performance for FY 2024.

June 2023 – October 2023

Strategic Planning Workshop To Identify Strategic Themes and Initiatives for FY 2024

The BOT and Management Team met to review the current state, discuss opportunities and challenges (SOAR Analysis) and identify themes to be considered in FY 2023.

October 2023

Present BOT with management's suggested 2024 strategics and tactics

The BOT and Management Team will meet to review SOAR notes, identified and collated Themes, and to review the SCC Financial Scenarios as well as Management's suggested 2024 Strategic Initiatives.

October – December 2023

Refine strategy and tactics based on BOT Feedback

Based on BOT feedback and Strategic Planning Workshop discussions, the Management Team will further refine 2024 Strategic Initiatives and SCC Financial Analysis and will review progress at both regularly scheduled BOT meetings and BOT Strategic Planning Committee Meetings.

December 2023 / January 2024

Review and finalize the FY 2024 plan

The Management Team will finalize the initiatives for FY 2024 and present final plan to the GVH board.



GUNNISON VALLEY HEALTH

Current GVH Five-year strategic priorities

The team at GVH continues its focus on the five-year strategic priorities outlined in the 2020 – 2025 plan

- 1 Accessibility Through Integrated Delivery** 
To improve the coordination of care so that patients receive the right care in the right place at the right time.
- 2 Organizational Excellence** 
To continually improve the people, performance and service delivery that will result in a High Reliability Organization (HRO).
- 3 Delivering Value** 
To support the health of our community by utilizing a value-based approach to reduce costs and delivering exceptional patient/resident experiences.
- 4 Culture of innovation** 
To embrace digital technology to serve as a foundation for the design of services.
- 5 Strengthening Community Health** 
To establish targeted services, programs, and infrastructure which impact on community needs and health gaps.



FY 2023 Super 6 Strategic Initiatives

Through the planning process, the GVH Strategic Planning Team identified six overall initiatives for FY 2023 to continue progress toward completing our 2020 – 2025 strategic priorities

People First

INITIATIVE DESCRIPTION

Develop and implement a comprehensive work force strategy to attract, retain, house, and engage top talent throughout the organization

GOAL METRICS

*Employee Engagement:
- 50th percentile*

Decrease Contract Labor Spend:



Volume For Viability

INITIATIVE DESCRIPTION

Create, grow, and re-establish the utilization of our physician services across the care continuum from primary care to special care and surgical services.

GOAL METRICS

Increase Surgical Volumes:



Ambulatory Services As The Anchor

INITIATIVE DESCRIPTION

Develop and implement both short- and long-term plans to establish ambulatory services and facilities as the key to a successful future.

GOAL METRICS

Increase Radiology, Lab, CP, EKG, and Oncology Volumes



Preparation For The Future

INITIATIVE DESCRIPTION

Implement the necessary technology and services to enable better care, quality reporting, and facilitate the delivery of the care model of the future.

GOAL METRICS

Increase Med/Surg Patient Days



Experience Excellence

INITIATIVE DESCRIPTION

Optimize and improve the entire continuum of the customer experience with the primary focus on the registration and billing experiences, as well as ensuring appropriate equity and inclusion.

GOAL METRICS

Decrease frequency of customer complaints with Billing

Decrease in Bad Debt



Cost Reduction

INITIATIVE DESCRIPTION

Reduce GVH operating and expenses to improve EBITDA, reduce waste, and improve efficiency

GOAL METRICS

*Expense Reduction
- 1.5% reduction in expenses.*



FY 2024 Strategic Initiatives

Based on the current performance of GVH, the items identified in the SOAR Analysis, the prevailing Themes, and the Epic implementation timeline, the GVH Management Team has identified the following initiatives for FY 2024 to continue progress toward addressing our 2020 – 2025 strategic priorities

Financial Excellence

INITIATIVE DESCRIPTION

Improve GVH performance across the continuum of financial services and revenue cycle, including but not limited to :

- *Strategic Partnership(s) for Revenue Cycle Functions*
- *Cost Report and Charge Optimization*
- *Supply Change Optimization/Costs*
- *Payer Contract Review*
- *Productivity Tool Implementation*



Sustainable Seniors

INITIATIVE DESCRIPTION

Achieve optimal financial results for the GVH Senior Living Community and create plan to re-open access to memory care services if financially feasible.



Physician Practice Reimagined

INITIATIVE DESCRIPTION

Execute on the development, refinement & expansion of physician primary care and specialty practice opportunities & develop a final plan and design for new ambulatory facilities.



BE EPIC!

INITIATIVE DESCRIPTION

Successfully implement the EPIC electronic health record and Multiview ERP, on time, on budget with minimal disruption to patient care and normal operations.



Fab 5

INITIATIVE DESCRIPTION

Continue work on targeted 2023 Super 6 initiatives focusing on People First, Volume For Viability, Ambulatory Service Development, Experience Excellence, and Preparation For The Future





Financial Excellence

- **Objective/Goal:** Improve GVH performance across the continuum of financial services and revenue cycle
- **Tactics**
 - **Execute Strategic Partnership(s) for Revenue Cycle Functions**
 - Optimize the Cost Report Optimization and put out to RFP
 - Successful implementation of Multiview ERP on time and on budget.
 - Update and optimize the charge description master and process to keep current
 - Optimize Supply Chain by implementing new GPO
 - (VHPC)
 - Implement productivity system to guide staffing decisions and work force budgeting.
 - Review, update and optimize payer contracts
 - Optimize 340B program
 - Optimize Behavioral Health Billing





Sustainable Seniors

- **Objective / Goal:** Achieve optimal financial results for GVH Senior Living Community while creating access to memory care services. Prepare and execute a public campaign for funding
- **Tactics**
 - Implement Vivage Staffing Guidelines and Clinical/Operational Best Practices
 - Prioritize HH, AL, and Hospice Volume and Operational Improvements.
 - Bring Old SCC Housing on-line and prioritize replacing SCC Travelers.
 - Open Memory Care with a sustainable work force plan, minimizing travelers
 - Investigate grant opportunities for Memory Care
 - Work with BOT to decide feasibility/necessity of a public funding campaign





Physician Practice Reimagined

- **Goal/Objective:** Execute on the development, refinement, & expansion of primary care and specialty practice opportunities. Develop a final plan and design for new ambulatory facilities
- **Tactics:**
 - On-board and assimilate new practice acquisition into GVO Orthopedics
 - Optimize physician practice for efficiency, visit expectations, MA/Provider workflows, schedules, & hours of operations.
 - Expand Primary Care under GVH via new partnerships if applicable
 - Finalize the plan, proforma, and design for a new ambulatory healthcare facility





BE EPIC!

- **Objective / Goal:** Successfully begin the implementation of the EPIC electronic health record, on time, on budget with minimal disruption to patient care and normal operations.
- **Tactics:**
 - Dedicated adherence to Epic Project and UCHHealth timelines and best practices.
 - Create staffing models and support systems to allow for SME's and leadership to attend necessary meetings and workshops



Super 6 -> Fab 5 Continuation



Focus on Employee Engagement through people first



Target specialty access and development to reduce out-migration and increase surgical volume



Continue the development of ambulatory services and access.



Focus on patient experience and quality in the top decile



Preparation For the Future - identifying patients we can keep or quickly transfer back to maintain census

Risks to the success of the initiatives in FY 2024

There are a number of risks associated with the success of the FY 2024 initiatives – largely driven by rapid growth in the market and the need for continued recruitment and investment to support the growth.

The EPIC/Multiview/Revenue Cycle projects consume available time and energy for new initiatives.

Housing shortages will impact the ability to bring staff of all levels and pay to help support the mission of the valley, as well as thwart growth in the valley

Facility constraints (clinic space and insufficient infrastructure and technology) could inhibit growth

Economic and Political volatility could further depress tourism economy, local business growth, thereby shrinking demand for GVH services

Regulatory and Legal volatility could complicate growth, payment, and create additional bureaucracy both internal and external to the organization.

Payer pressure to shift to outpatient and freestanding facilities could negatively impact growth and margins

Competitors may increase their investments as we continue to invest in and grow services in the market

Relationships with referring providers and historical referral patterns could limit growth potential

Persistent use of a traveler work force and associated cost due to recruitment difficulties, limiting rate of programmatic growth and expansion, and increasing expense structure

Inpatient growth may be challenged by ability/training of current staff



Other Strategic Items

- EMS Building Construction Updates (Jason Amrich/Wade Baker)
- Master Facility Planning / Medical Office Building
- Innovation
 - EPIC E.H.R. Discovery resumes end of April 2024. Go live planned for early May 2025.

APPENDIX

Objective	Objective	Objective	Objective	Objective
<p>To improve the coordination of care so that patients receive the right care in the right place at the right time.</p>	<p>To continually improve people, performance and service delivery that will result in a High Reliability Organization (HRO).</p>	<p>To support the health of our community by utilizing a value-based approach to reduce costs and delivering exceptional patient/resident experiences.</p>	<p>To embrace digital technology to serve as a foundation for the design services.</p>	<p>To establish targeted services, programs and infrastructure which impact on community needs and health gaps.</p>
Strategy	Strategy	Strategy	Strategy	Strategy
<ol style="list-style-type: none"> Gunnison Valley Health will have a stronger community presence "Up Valley" by providing facilities, services, and community programs in Crested Butte and Mt. Crested Butte. Develop a signature medical facility in Gunnison as an integrated delivery network. Assure access to primary care providers at both ends of the Valley based on population needs and growth. 	<ol style="list-style-type: none"> Develop high performing leaders with strong leadership skills to achieve high reliability. 	<ol style="list-style-type: none"> Adopt a "Triple Aim" value-based approach throughout the health system that ties to more affordable pricing. Move to population health management. 	<ol style="list-style-type: none"> Provide a core electronic health record that is sustainable long-term along with a digital platform through partnerships that can accommodate telehealth and artificial intelligence. 	<ol style="list-style-type: none"> Be recognized as the leader in orthopedics, sports and rehabilitative services. Offer a screening and testing service in light of the COVID-19 pandemic. Be a leader in care for seniors through services and senior campus development. Provide leadership and services to support "Brain Health". Support the growth of our EMS service and collaborate with CB EMS. To become the best small/rural hospital in the nation for breast care and cancer care services.
Outcomes	Outcomes	Outcomes	Outcomes	Outcomes
<ul style="list-style-type: none"> Increased services in Crested Butte. Appropriate access to primary care providers. Community education center for well-being. Choice of care delivery. 	<ul style="list-style-type: none"> High performing and efficient organization. Supportive and confident workforce. Talented leadership. 	<ul style="list-style-type: none"> A healthier community. Cost-effective healthcare solutions More affordable healthcare. 	<ul style="list-style-type: none"> Comprehensive access to services and specialists. Services aligned to community needs. Robust strategic healthcare partnerships. 	<ul style="list-style-type: none"> Reduction in health and service gaps Strong performing partnerships Healthier senior living and services. Positive impact on behavioral health.



ACCESSIBILITY THROUGH INTEGRATED DELIVERY

OBJECTIVE:

To improve the coordination of care so that patients receive the right care, in the right place at the right time.

STRATEGY:

- 1. Gunnison Valley Health will have a stronger community presence “Up Valley” by providing facilities, services, and community programs in Crested Butte and Mt. Crested Butte.**

We will:

- Be a focal point to offer urgent and emergent care in Mt. Crested Butte to support mountain recreation and the community.
- Explore the opportunity to develop a new facility in Crested Butte in conjunction with the town to house medical services that include primary care, urgent care, orthopedics, rehabilitation therapy, behavioral health and complementary medicine.

- 2. Develop a signature medical facility in Gunnison as an integrated delivery network.**

We will:

- Develop a 30,000 ft.² facility to accommodate urgent and primary care integrated with medical specialists, behavior health, complementary medicine and community education.

- 3. Assure access to primary care physicians at both ends of the Valley based on population needs and growth.**

We will:

- Develop urgent care in Crested Butte
- Offer primary care to meet the needs of the Valley.
- Recruit a physician leader to develop behavioral health services
- Offer telehealth services through the primary care office

OUTCOMES:

- Organized services in Crested Butte through a centralized medical facility.
- Appropriate access to primary care providers and specialists.
- Community education center for well-being.
- Choice of care delivery either through walk-in urgent care clinics and telehealth services.



ORGANIZATIONAL EXCELLENCE

OBJECTIVE:

To continually improve people, performance and service delivery that result in a High Reliability Organization (HRO)

STRATEGY:

- 1. As an underlying tenet to the success of the health system, attract and develop high performing leaders with strong leadership skills to achieve high reliability.**

We will:

- Relentlessly pursue zero-harm through predictable, error-free operation to achieve the best patient outcomes.
- Create a foundation of core management and leadership competencies which is demonstrated by every departmental leader.
- Complete a high reliability diagnostic assessment roadmap and implementation program using proven on-site tools and tactics.

- Continue to support the growth of employees in achieving Lean Six Sigma white and green belts allowing them to effectively facilitate data-driven and solution oriented improvements
- Develop leaders who drive improvement and innovation by regular Leadership Development Institute (LDI) opportunities for all leaders.
- Focus on purchasing or building additional housing in an effort to recruit and bring the best talent to our community.

OUTCOMES:

- High performing and efficient organization that achieves top percentile results.
- Our culture supports everyone to contribute their best and to be fulfilled at work.
- Talented leadership that continually moves the bar higher to achieve excellence.



DELIVERING VALUE

OBJECTIVE:

To support the health of our community by utilizing a value-based approach to reduce costs and delivering an exceptional patient/resident experience that will improve outcomes.

STRATEGY:

1. Adopt a “Triple Aim” value-based approach throughout the health system that ties to more affordable pricing.

We will:

- Develop key stakeholders with an expertise in Hospital Transformation Program (HTP) measures that are tracked and reported to the board quality committee to achieve maximum results.
- Adopt a pricing strategy that is most competitive in the Colorado healthcare market.

2. Prepare the health system to bridge from fee for service basis to population health management.

We will:

- Move from acute illness to a healthy community model embracing prevention, mind, body, and spirit.
- Continue to screen for behavioral health and social determinants (such as food, utilities, transportation, communication, housing and social isolation) and use care managers to connect patients with appropriate services.
- Develop a community quality program that is population health-based.
- Utilize the Center for Improving Value in Healthcare (CIVHC) as the administrator of the All Payer Claims Database to develop competitive pricing strategies.
- Consider working with an exclusive Colorado insurance payer to develop pricing and an insurance product to the Gunnison County community to provide premium reductions.

OUTCOMES:

- A healthier community.
- Cost effective healthcare solutions.
- More affordable healthcare.



CULTURE OF INNOVATION

OBJECTIVE:

To embrace digital technology to serve as a foundation for the design of services.

STRATEGY:

1. Provide a core electronic health record that is sustainable long-term along with a digital platform and partnerships that can accommodate telehealth/artificial intelligence especially as it applies to clinical specialists and complex services.

We will:

- Evaluate the compatibility of Epic as a sustainable electronic health record (EHR) for Gunnison Valley Health going forward.

- Identify a telehealth platform and key services along with partners to provide additional services.
- Evaluate the opportunity to partner with UC Health, as the only National Cancer Institute, to develop a virtual cancer center.
- Evaluate the opportunity to partner with a healthcare system such as Intermountain Healthcare/SCL or UC Health to deliver telehealth specialists throughout the health system.
- Leverage artificial intelligence to achieve the greatest amount of sophistication in care delivery.

OUTCOMES:

- Comprehensive access to services and specialists
- Services aligned to community needs
- Robust strategic healthcare partnerships.



STRENGTHENING COMMUNITY HEALTH

OBJECTIVE:

To establish targeted services, programs and infrastructure which impact on community needs and health gaps.

STRATEGY:

1. To be recognized as the leader in orthopedics, sports and rehabilitative services in the Valley and in the region.

We will:

- Provide continuum of services for the performance athlete, recreational athlete, personal improvement, student athlete, surgical service, outpatient services/ rehabilitation
- Develop separate rehabilitation services for inpatient and outpatient with a sports medicine component to rehabilitation including a sports physical therapist. Combine these efforts with sports primary care and sports pediatrics. Integrate the sports program into the high school. Differentiate the rehabilitation program for all other programs in the Valley.
- Create a Center of Orthopedic Excellence.

2. Offer a screening and testing service to position GVH as the support system for the community in light of the COVID-19 pandemic.

We will:

- Offer employee screening and employee testing to provide confidence in our staff and community that we are the safest place in the Valley.
- Provide community testing as a viable business plan to support community businesses and major institutions.

3. Be a leader in care for seniors through services and senior campus development.

We will:

- Partner with the City of Gunnison and Gunnison Home Association to develop eight independent living units in the Lazy K development.
- Assess the opportunity to expand the existing senior care campus to be a hub for senior health.

4. Provide leadership and services to the Gunnison County to support “Brain Health”

We will:

- Develop a behavioral health plan for the Valley which incorporates our current activities and offers more comprehensive services.
- Provide a concussion assessment and treatment program for the community at risk.

5. GVH will be the EMS service for Gunnison and collaborate with CB EMS to provide a comprehensive EMS service for the County

We will:

- Develop a short-term solution to provide sleeping quarters next to the current ambulance bays.
- Invest in a permanent solution for housing all ambulances and equipment storage along with education space.

6. To become the best small / rural hospital in the nation for breast care and cancer care services

We will:

- Collaborate with Tough Enough to Wear Pink to complete the Cancer Plan.
- Strengthen partnerships with key stakeholders that specialize in cancer care services.
- Invest in the most advanced technology and specialists to provide a superior service to our community.

OUTCOMES:

- Reduction in health and service gaps.
- Strong performing partnerships.
- Healthier senior living and services.
- Positive impact on behavioral health.

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Interviews - Gunnison Valley Health Board of Trustees

Action Requested:

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Please see the attached application materials from Donald Haver and Marla Covey.

Fiscal Impact:

Submitted by: Katherine Haase

Submitter's Email Address: khaase@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/8/2023

Consent Agenda Regular Agenda Worksession

Time Allotted: 30

Agenda Date: 12/12/2023

Melanie Bollig

From: noreply@civicplus.com
Sent: Thursday, November 16, 2023 12:48 PM
To: BOCC
Subject: Online Form Submittal: Boards and Commissions Application

Follow Up Flag: Follow up
Flag Status: Flagged

[EXTERNAL SENDER - USE CAUTION]

Boards and Commissions Application

Board/Commission or position applying for:	Gunnison Valley Hospital Board of Trustees
First and Last Name	Marla Covey
Address	PO Box 93
City	Crested Butte
Phone	9702099139
Email Address	marlaleecovey@icloud.com
Why would you like to serve on this Board or Commission?	<p>My current term is expiring now. After careful consideration and discussion with CEO and other current board members I have decided to submit my interest in another term on the Health System Board.</p> <p>I still feel passionate about the importance of a strong health system in our valley and I believe I can continue to contribute my "working-person" perspective to the board that may in turn insure our the "health" of health system continues to improve and serve every member of our community.</p>
Additional Comments	Thank you for your consideration.

Email not displaying correctly? [View it in your browser.](#)

From: noreply@civicplus.com
To: [BOCC](#)
Subject: Online Form Submittal: Boards and Commissions Application
Date: Monday, December 4, 2023 10:18:07 PM

[EXTERNAL SENDER - USE CAUTION]

Boards and Commissions Application

Board/Commission or position applying for: Gunnison Valley Hospital Board of Trustees

First and Last Name Donald Haver

Address 118 Teocalli Ave

City Crested Butte, CO 81224

Phone 970-596-9674

Email Address donhaver@me.com

Why would you like to serve on this Board or Commission? I have served on the GVH board for two terms. I would like to be reappointed as I feel I have the knowledge and desire to continue to work with Jason to make GVH as one of the top health systems in Colorado.

Additional Comments *Field not completed.*

Email not displaying correctly? [View it in your browser.](#)

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Interviews - CRWCD

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Please see the attached applications materials from Sonja Chavez and Brooke Zanetell.

Fiscal Impact:

Submitted by: Katherine Haase

Submitter's Email Address: khaase@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by:

Discharge Date: 12/8/2023

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 45

Agenda Date: 12/12/2023

From: noreply@civicplus.com
To: [BOCC](#)
Subject: Online Form Submittal: Boards and Commissions Application
Date: Wednesday, December 6, 2023 4:53:28 PM

[EXTERNAL SENDER - USE CAUTION]

Boards and Commissions Application

Board/Commission or position applying for: Colorado River Water Conservation District Board

First and Last Name Brooke Zanetell

Address 1 Floresta St.

City Gunnison

Phone 575-770-6830

Email Address bzanetell@western.edu

Why would you like to serve on this Board or Commission? I have submitted a Letter of Interest along with a C.V. to the email: bocc@gunnisoncounty.org

Additional Comments Thank you.

Email not displaying correctly? [View it in your browser.](#)



WESTERN

COLORADO UNIVERSITY

CLARK FAMILY SCHOOL OF
ENVIRONMENT & SUSTAINABILITY

Brooke Zanetell, M.S., Ph.D.

ASSISTANT PROFESSOR
PUBLIC LAND MANAGEMENT

bzanetell@western.edu; 575-770-6830

Gunnison County Board of Commissioners
Laura Puckett Daniels, Jonathan Houck, and Liz Smith
200 E. Virginia Ave.
Gunnison, CO 81230

RE: Letter of Interest, Colorado River Water Conservation District Board

December 5, 2023

Dear Commissioners,

First, I want to thank you for your leadership on county issues. I am proud to be a resident of Gunnison where you have helped push our state's pioneering regulations on extractive industry methane leaks and have fostered a collaborative environment where initiatives like GPLI, STOR and the Sage Grouse Strategic Committee can bring diverse perspectives together for the betterment of the land, water, and wildlife that we hold dear.

It is in this spirit of collaboration – at a time of intense pressure on our water resources – that I would like to express my interest in serving on the Colorado River Water Conservation District. It would be an honor to represent our county on this board and to work with you in protecting our headwater, ecosystem, and agricultural interests just as Gunnison County has done through previous periods of water speculation and demand.

I have no conflicts of interest; my focus is on what's best for Gunnison County. I assure you that I am committed, hardworking, and a good listener. I am also strong and have honed my skills in diplomacy and negotiation. During this critical juncture in the past, present, and future of the Colorado River Compact and Front Range expansion, you need someone you can depend on. You need someone to represent your interests and work cooperatively with you and others to represent the unique ecological, agricultural, and hydrological role that Gunnison plays as the headwater basin of the second largest tributary to the Colorado River.

I am uniquely qualified to serve on the CRWCD having been born and raised in Gunnison by a father with a keen understanding of nature and a love for fishing and a mother who took me along to the 7th District Water Court in Montrose and the Colorado Supreme Court in Denver to hear cases related to trans-mountain diversions, non-consumptive water rights, and water as a public good. My mom, Marlene Zanetell, whose parents owned a ranch in Gunnison, was also the first woman to serve on the BOCC, testified before Congress on behalf of Gunnison and Montrose Counties to designate the Black Canyon of the Gunnison as a National Park, and served one term on the CRWCD.

This led to a lifelong passion for all things water, especially in relation to the importance of water as the lifeblood of ecosystems and communities. In the time since I graduated Gunnison High School and began my educational/professional journey until my return to Gunnison two years ago, my love and understanding of water has grown and grown through a breadth of local, national and international experiences in both scientific and policy arenas.

My scientific grasp of water and ecosystems began at the Rocky Mountain Biological Laboratory where I studied aquatic insects, expanded to stream community ecology in Venezuela, and evolved into a deep appreciation for the critical role of groundwater in surface water flows and the importance of high-elevation flood irrigation to ecological and hydrological function.

After several years bopping around as a stream biology research assistant, I pivoted to policy and did research on the role of local ecological knowledge, community-based management, and sense of place in water resources management. Although my focus was rural and grassroots, I was able to scale up to the highest levels of national and international water policy. Upon studying water and natural resources at Cornell University for my M.S. and Ph.D., I interned in the Freshwater Division of the United Nations in New York City, served as Policy Director of the American Fisheries Society, and worked as a diplomat in the Office of Oceans Affairs at the U.S. Department of State.

After a decade on the East Coast, it was time to come back West to the mountains, streams, and people I loved. My journey home took a turn south to New Mexico where I spent many years working at the University of New Mexico in Taos. There, I guided low-income, native, Hispanic, and first-generation students through degree completion and job placement in land management agencies, thus ending generational poverty for students and their families.

The COVID pandemic and family circumstances prompted me to come home to Gunnison where my husband Philip teaches Spanish at Crested Butte High School and my daughter Lucia attends Gunnison Middle School as an 8th grader. Although I grew up here and maintained connections, there was much to catch up on. When I first arrived, I did a deep dive into local, state and regional water issues, especially as related to the Colorado River and demand management. This culminated in a week-long intensive seminar on Colorado Water that I taught to Western Environmental Management students. I now regularly teach an undergraduate course in Western Water Policy and Ecology.

Since returning, I have worked with Russ Sands and the Colorado Water Board to facilitate public comment writing by students to the Colorado Water Plan, met with Dave Stoner (Ranch Manager) and Hannah Ertl (former biologist) to create student opportunities at the Ute Mountain Ute Pinecrest Ranch, networked with new and old acquaintances from local public land management agencies, built relationships with scientists Dave Kanzar and Rebecca Briesmoore at the CRWCD, connected with Julie Nania of HCCA to get legal input on local water matters, collaborated with Sonja Chavez and John McClow of the Upper Gunnison River Water Conservancy District to provide a water briefing to Western students, and participated on a City of Gunnison Stakeholder Group that is revising the VanTuyl Ranch Management Plan and crafting design objectives for future water projects including a water treatment plant.

My resignation letter to the U.S. Department of State said that I wanted to work with real people on real rivers with real fish. Sounds funny, but when I was regularly flying around to meet with delegates in fancy hotels to forge international agreements, I found that all I really wanted was to work on water issues in a place I knew and loved. For me, this wish would be fulfilled if I were selected to represent Gunnison County on the CRWCD.

Thank you for your time and for all that you do.



Brooke Zanetell, M.S., Ph.D.

Brooke Ann Zanetell, M.S., Ph.D. ~ Curriculum Vitae

Assistant Professor

Clark Family School of Environment & Sustainability, Western Colorado University – Gunnison

bzantell@western.edu, 575-770-6830

Education

Ph.D. Department of Natural Resources, Cornell University, January 2003

Concentration: Natural Resources Policy & Management

Minor: Water Resources; Adult Education

M.S. Department of Natural Resources, Cornell University, January 2000

Concentration: Natural Resources Policy & Management

Minor: Conservation & Sustainable Development

B.A. Env Pop & Org Biology, Summa Cum Laude, University of Colorado – Boulder 1994

B.A. Environmental Studies (formerly Env. Cons.), University of Colorado – Boulder 1994

Honors

AAAS Diplomacy Fellow, American Association for the Advancement of Science, 2003-2004

Fulbright Fellow, Venezuela, 1998

Summa Cum Laude, Biology, University of Colorado - Boulder, 1994

Phi Beta Kappa, University of Colorado - Boulder Chapter, 1993

Academic Research, Grants, Fellowships & Projects

USDA Hispanic Serving Institutions \$1 million Collaboration Grant: PI, LIFT: Leadership in Forestry Training, student-support grant at UNM-Taos and New Mexico Highlands University, 2019-2023.

USDA Hispanic Serving Institutions \$1 million Science, Technology, Engineering, Agriculture, and Mathematics Grant: PI, Northern New Mexico Climate Change Corps (CCC), student-support grant at UNM-Taos and New Mexico Highlands University, 2014-2019.

Rural Dev Corp, NM, & Los Alamos National Lab Workforce Development Grant (\$15,000): PI, UNM-T paid student internships w/ federal agencies & paid student research on bird species conservation on public lands, 2018-2020.

Study Abroad Program Development Grant: PI, Marine Biology and Conservation, an upper-division short-course at the Estacion Costera de Investigaciones Marinas in Las Cruces, Chile. Funded by Univ. of New Mexico Study Abroad Allocations Committee, 2014.

Inter-American Foundation Fellow: Visions of Collaboration in Water Resources Management, Lake Atitlán, Guatemala. Ph.D. Dissertation research, conferred January 2003.

Sussman Environmental Fellowship at the United Nations: Human & Environmental Dimensions of Transboundary Watershed Projects: Costa Rica-Panama, United Nations, Freshwater Branch, Div. of Sustainable Development, New York, NY, July-Sept 2000.

J. William Fulbright Foreign Scholarship: Community-Based Watershed and Fishery Management, Orinoco River Basin, Venezuela. M.S. Thesis research, conferred Jan 2000.

National Science Foundation Conservation & Sustainable Development Research Training Grant: The Socio-Ecological Pros and Cons of Proposed Trout Introduction, Armando Bermudez National Park, Dominican Republic. January – May 1999

Selected Publications

- Zanetell, B. A., and Schusler, T. M., 2022. ***Building STEM pathways for underrepresented students to natural resources careers: The Northern New Mexico Climate Change Corps.*** Journal of Environmental Studies and Sciences. <https://doi.org/10.1007/s13412-021-00741-x>
- Zanetell, B. A. 2021. ***Bridging the Gap: 2-Year to 4-Year Transfer and Degree Completion in the Sciences.*** The Chronicle of Mentoring and Coaching, 5(14): 499-504. Retrieved from <https://www.mentor-cmc.com/cmc/cmc2021/MobilePagedReplica.action?pm=2&folio=498#pg498>
- Zanetell, B. A. 2020. ***Partnerships for Professional Development and Employment in Natural Resources Management.*** The Chronicle of Mentoring and Coaching, 4(1): 462-466. Retrieved from <https://www.mentor-cmc.com/cmc/cmc2020/MobilePagedReplica.action?pm=2&folio=462#pg462>
- Zanetell, B. A. 2016. ***Mentoring for Minority Success in STEM and Natural Resource Management.*** Proceedings of Univ. of New Mexico Mentoring Institute Journal 9: 654-662.
- Zanetell, B. A. 2015. ***Mentoring about Climate Change: A Two-Way Street.*** North American Colleges and Teachers of Agriculture (NACTA) Journal 59(1): 97.
- Zanetell, B. A., and B. A. Knuth. May 2004. ***Participation Rhetoric or Community-Based Management Reality? Influences on Willingness to Participate.*** World Dev. 32(5):793-807.
- Zanetell, B. A. 2003. ***Stakeholder Collaboration and Discourse: Delphi-Generated Global and Local Visions for Water Resources Management.*** Dissertation. Cornell Univ, Ithaca, NY.
- Zanetell, B. A., and B. A. Knuth. 2002. ***Bribing Biodiversity: Corruption, Participation, and Community-Based Management in Venezuela.*** Southern Rural Soc. 18(2):130-161.
- Zanetell, B. A. 2002. ***The Pros and Cons of Collaborative Watershed Management.*** Natural Resources Law Center, Boulder, Colorado. Annual Summer Conference CD.
- Zanetell, B. A., and B. Knuth. 2002. ***Knowledge Partnerships: Rapid Rural Appraisal's Role in Catalyzing Community-Based Management in Venezuela.*** Soc. & Nat. Res.15(9):805-825.
- Zanetell, B. A. 2001. ***Legislating Community-Based Management: Lessons from the Venezuelan Freshwater Fishery.*** Journal of International Wildlife Law and Pol. 4(3):279-294.
- Zanetell, B. A. 2001. ***Consensus-Based Collaboration in Watershed Management: Quixotic Notion or the Environmental Pot of Gold?*** HDRU Publ. 01-3. Dept. of Nat. Resources, N.Y.S. College of Agriculture and Life Sciences, Cornell University, Ithaca, NY.
- Zanetell, B. A. 2000. ***Place-Based Environmental Sustainability: A Shift in Environmental Concerns.*** The Current, Cornell Institute for Public Affairs Public Policy Journal 5: 41-49.
- Zanetell, B. A. 2000. ***More than Localism: Communities that Give.*** Solicited response to article. The Current, Cornell Institute for Public Affairs Public Policy Journal 5:46-49.
- Zanetell, B. A. 2000. ***Assessing the Feasibility of Community-Based Management of a Rural Venezuelan Fishery.*** M.S. thesis. Dept of Natural Resources. Cornell Univ, Ithaca, NY.
- Zanetell, B. A. 1999. ***An Exploration into a Venezuelan Fishery: Using Rapid Rural Appraisal to Take a Deeper Look at a Natural Connection.*** Assoc. for Women in Science 28(2):13-18.
- Zanetell, B. A., and B. L. Peckarsky. 1996. ***Stoneflies as Ecological Engineers—Hungry Predators Reduce Fine Sediments in Stream Beds.*** Freshwater Biology 36:569-577.
- Zanetell, B. A. 1994. ***Las Aguilas.*** Scribendi Western Forum for Arts and Sciences, Univ. of New Mexico 8:1-6. (Winning Story, U.S. Western Regional Universities Honors Council Writing Contest 1994).

Selected Presentations

- Zanetell, B. A. 2021. ***Bridging the Gap: 2-Year to 4-Year Transfer and Degree Completion in the Sciences.*** 14th Annual Conference, The Mentoring Institute, Univ. of New Mexico, Albuquerque, 20 October 2021.
- Zanetell, B. A. 2020. ***Success Story – CCC and LIFT Projects.*** Invited Presentation, USDA NIFA Webinar on HSI Education Grant Request for Applications, 17 November 2020.

- Zanetell, B. A. 2020. ***Distance Mentoring to Increase Degree Completion and Job Placement in Natural Resources Management***. HSI Resilience in the Face of the Pandemic Crisis, Conference, New Mexico State Univ., Las Cruces, 2 November 2020.
- Zanetell, B. A. 2018. ***The Northern New Mexico Climate Change Corps***. Invited Presentation. USDA NIFA Luncheon for Hispanic Heritage Month, Washington, DC, 27 September 2018.
- Zanetell, B. A. 2018. ***EmPOWERment: Addressing Climate Change through Community Solar and Community College Education***, Delft University of Technology Climate Institute, Delft, Netherlands, 19 June 2018.
- Zanetell, B. A. 2018. ***EmPOWERment: Addressing Climate Change through Community Solar and Community College Education***, 5th International Conference on Energy, Sustainability and Climate Change, Mykonos, Greece, 4 June 2018.
- Zanetell, B. A. 2017. ***How to Get a Job in Natural Resources: Education, Experience, and Climate Change Literacy***. Poster. USDA NIFA 20th Annual Program Director's Meeting and Natural Resources Conservation Service Conference on Workforce Diversity and Career Opportunities within the USDA. Albuquerque, NM, 16-18 February 2017.
- Zanetell, B. A. 2016. ***Climate Change: Preparing the Next Generation of Natural Resource Managers***. Invited Presentation, University of Alaska Southeast & National Park Service, NPS National Historic Park Theater, Sitka, Alaska, 29 June 2016.
- Zanetell, B. A. 2016. ***Climate Change: Preparing the Next Generation of Natural Resource Managers***. Invited Presentation, University of Alaska Southeast & US Forest Service Alaska Coastal Rainforest Center, Juneau, Alaska. 27 June 2016.
- Zanetell, B. A. 2015. ***Promoting Minority Success in Natural Resources Management***. Poster. USDA NIFA Hispanic Serving Institutions Program Directors Meeting, USDA Agricultural Research Center, Beltsville, MD, 8 December 2015.
- Zanetell, B. A. 2014. ***The Northern New Mexico Climate Change Corps: A Higher Ed and Federal Agency Partnership to Promote Hispanic and Minority Success in Natural Resources Management***. Poster. Conference on Agri-Science Education for the 21st Century, Florida International University, Coconut Grove, FL, 19-22 November 2014.
- Zanetell, B. A. and B. A. Knuth. 2002. ***Stakeholder Collaboration in Water Resources and Protected Area Management***. 9th International Symposium on Society and Resource Management, Sardinia, Italy. 10-13 October 2002.
- Zanetell, B. A. 2002. ***The Ecological and Political Aspects of Stakeholder Collaboration in Natural Resources Management***. Food and Ag Org (FAO), Rome, Italy. 9 October 2002.
- Zanetell, B. A. 2002. ***Global and Local Visions of Collaboration in Water Resources Management***. Natural Resources Law Center's 23rd Summer Conference, University of Colorado School of Law, Boulder, Colorado. 11-14 June 2002.
- Zanetell, B. A., and B. A. Knuth. 2000. ***Measuring Willingness to Participate in Community-Based Fishery Management: The Influence of Sense of Community in a Rural Venezuelan Watershed***. 8th International Symposium on Society and Resource Management, Western Washington University—Bellingham, Washington. 17-22 June 2000.
- Zanetell, B. A., and B. A. Knuth. 2000. ***The Utility of Participatory Research Methods to Harness Local Knowledge about a Declining Freshwater Fishery in Venezuela***. 8th International Symposium on Society and Resource Management, Western Washington University—Bellingham, Washington. 17-22 June 2000.
- Zanetell, B. A. 2000. ***What Do Pedro the Carpenter, Maria the Nurse, and Carlos the Fisherman Have in Common Besides a Watershed? Is Community-Based Fishery Management in Venezuela Feasible?*** Women in Natural Resources Seminar Series, Cornell Univ—Ithaca, New York. 7 March 2000.
- Zanetell, B. A., and B. A. Knuth. 1999. ***Willingness to Participate In and the Potential for***

Community-Based Fishery Management in a Rural Venezuelan Watershed. American Fisheries Society 129th Annual Meeting. Charlotte, North Carolina. 29 August-2 September 1999. ***Honorable mention for best student presentation.***

Teaching

Lecturer, Clark Family School of Environment & Sustainability, Western Colorado University – Gunnison, 2022-present, Interim Dean Dr. Micah Russell, mrussell@western.edu. Courses taught and students advised:

- ENVS 601 Introduction to Environmental Management
- ENVS 605 Science of Environmental Management
- ENVS 611 Integrative Skills for Environmental Management
- ENVS 618 Public Lands Management
- ENVS 260 Public Lands Management
- ENVS 350 U.S. & Western Environmental Politics
- ENVS 370 Water Policy & Politics
- ENVS 435 Environmental Grant Writing
- Master of Environmental Management Advisees:
 - Alumni:
 - Lia Cristadoro, *Enhancing Inclusivity and Cross-Cultural Collaboration within Telluride Institute’s Watershed Education Program*, MEM degree, 2022.
 - Tessa Lightfoot, *Payments for Ecosystem Services: Incentivizing Farmers to Improve Soil Health in San Miguel County*, MEM degree, 2022.
 - Current:
 - Kristin Anderson, Rachel Crafford, Erik Kasperowski, Landon Lemmens, Graham Molinaro, Alex Wilson, Katie Woodard

Assistant Professor, University of New Mexico – Taos, Department of Math and Sciences, 2011-2022, Dean Dr. Randi Archuleta, randia@unm.edu. Courses taught include:

- SUST 2110 Climate Change & Sustainability (3 credits)
- FORS 2030 Water Resources (4 credits)
- FORS 2020 Terrestrial Ecology (4 credits)
- BIOL 2996 Natural Resources Career Experience (1 credit)
- CRP 181 Intro to Environmental Problems (3 credits)
- CRP/ECON 203 Society and Environment (3 credits)
- BIOL 1110/1110L Biology for Non-Majors lecture and lab (4 credits)
- BIOL 201L Molecular and Cell Biology (4 credits)
- BIOL 202L Genetics (4 credits)
- BIOL 203/203L Ecology and Evolution lecture and lab (4 credits)
- BIOL 204/204L Plant and Animal Form and Function lecture and lab (4 credits)

Instructor, Cornell University Undergrad Research Program on Biodiversity; Minorities in Research Training, Amazon River Basin, 2003 & 2004, Assoc. Director Jason DeMera, jhd4@cornell.edu

- Kayapo Tribe, Xingu River, Brazil: Mercury contamination from gold placer mines.
- Yarapa River Lodge, Peru: Local knowledge of fruit-eating fish and medical applications.

Program Management

USDA Program Director, LIFT: Leadership in Forestry Training, \$1 million budget, 2019-2023.

National Program Leader Dr. Irma Lawrence, ilawrence@nifa.usda.gov

The goal of the LIFT project is to establish UNM-T as a regional hub for students to launch Natural Resources Management Careers. Program implementation involves:

- **Articulation Agreements** (UNM, ABQ; NMHU, Las Vegas; NMSU Las Cruces; Adams State Univ., Alamosa, CO; Ft Lewis College, Durango, CO; Western Colo Univ., Gunnison, CO)
- **Internship/Job Placement with Local/Regional Partners** (agencies & non-governmental)
- **Student Support** (Stipends, Math & Science Tutoring, Course & Transfer Advising)
- **Student Professional Development** (Resumes, Interview skills, USAJobs profile)
- **K-12 Service-Learning Activities** with local schools and the UNM-T dual credit program
- **Peer Mentoring** by Transfer Students to UNM-T students
- **Transfer Facilitation & Support** (UNM-T to 4-yr partners)
- **Budget Management** (UNM-T award and NMHU subaward)
- **Staff Supervision** (Program Coordinator, Math Coach)
- **Degrees Supported** are Assoc. of Pre-Sci, Bachelor of Science, and Master's

USDA Program Director, Northern New Mexico Climate Change Corps, \$1 million budget,

2014-2018. National Program Leader Dr. Irma Lawrence, ilawrence@nifa.usda.gov

A UNM-T and NMHU joint-effort to build a natural resources management academic/career track and to foster climate change knowledge. Results include:

- Natural Resources Management Program established at UNM-T
- 100% Job Placement of Program Graduates
- 22 Associate Degrees in Pre-Science, 11 B.S. Degrees, 10 M.S. Degrees
- 45 Students served (71% Hispanic and/or Native Am., 44% 1st generation, 42% female)
- 7 Articulation Agreements signed
- 3 new courses in Natural Resources Management
- 52 Internships with 9 agencies/organizations
- 21 jobs in Nat Res Management after completion of terminal degree (B.S. or M.S)

PI and Coordinator, Student Internships to Gain Skills for Job Placement in Natural Resource Management Careers, \$15,000 budget, 2018-2020, Rural Development Corp NM & Los Alamos National Laboratory Workforce Development Grant. Outcomes Include:

- 4 UNM-T student Internships in partnership with 2 Federal agencies and 2 Universities
- 2 Research Projects on Bird Species of Concern in collaboration with USFS Carson National Forest and Valles Caldera National Park

Other Employment & Highlights

Science Advisor, U.S. State Department, Office of Oceans Affairs AAAS Diplomacy Fellow,

2003-2004, Washington, DC. Supervisor Maggie Hayes, HayesMF@state.gov

- USG member, Subcommittee on Ecosystems, to review the draft Millennium Ecosystem Assessment (www.millenniumassessment.org).
- U.S. Aquatic Nuisance Species Task Force Member.
- Member of the inter-agency work group to develop an international ballast water standard to prevent the trans-location and establishment of invasive species.
- Implementation of White Water to Blue Water Partnership & Conference, specifically:
 - Organized Country Teams (El Salvador, Panama, and Dominican Republic) to achieve integrated watershed management and sustainable tourism
 - Facilitated Stakeholder Panel & Agreements on Sound Marine Transportation

- Secured participation by Dr. Sylvia Earle, famed marine biologist and explorer
- Policy and Development Coordinator**, American Fisheries Society, August 2002-June 2003; Bethesda, MD. Supervisor Dr. Ghassan Rassam, Executive Director, ghassanrassam@gmail.com
- Policy liaison to Congress, AFS membership, NGOs, and the general public
 - Wrote “Policy Updates” and co-wrote “Director’s Line” columns for *Fisheries* magazine
 - Planned Capitol Hill “Caught in the Middle” Science-Policy Briefing, Hart Senate Building
- Participatory Research Consultant**, 2000-2001; Contract work for Cornell University Cooperative Extension; Employer Dr. Marianne Krasny, 607-255-2821, mek2@cornell.edu
- Trained various community groups in NYC on Participatory Rural Appraisal (PRA) and Rapid Rural Appraisal (RRA) techniques for gathering local natural resource knowledge
- United Nations Intern**, New York City, Summer 2000, Freshwater Branch, Division of Sustainable Development; Supervisor Manuel Dengo, 212-963-4208, dengo@un.org
- Reviewed & revised Costa Rica-Panama transboundary watershed proposal
- Public Programs Manager**, Rocky Mountain Biological Lab; Gothic, CO, 1996-1997 (Assistant, 1994-1995); Supervisor Billy Barr, 970-349-7231, weather@rmbll.org
- Organized and ran public environmental education program; lead natural history tours
- Ecological Research Assistant**, terrestrial and aquatic research in subalpine and neotropical ecosystems, 1993-1997, 2014
- Dr. Bobbi Peckarsky, Entomology, Cornell Univ., research at Rocky Mountain Biol. Lab
 - Dr. Alex Flecker, Ecology & Evolutionary Biology, Cornell Univ., research in Venezuela
 - Dr. Alison Brody, Biology, Univ. of Vermont, research at Rocky Mountain Biological Lab

Book Reviews

- Zanetell, B. A. 2003. *Energy Revolution: Policies for a Sustainable Future* by Howard Geller. United Nations Natural Resources Forum 27:84-86.
- Zanetell, B. A. 2002. *The New Economy of Nature: The Quest to Make Conservation Profitable* by G. C. Daily and K. Ellison. United Nations Natural Resources Forum 26(4): 325-326.

Press and Recognition

- [*Pathways to Success: UNM-Taos Garners Success at Foresters Conference*](#), The Taos News, 26 Jan 2023
- [*UNM-Taos Professor Off to Costa Rica on Fellowship*](#), The Taos News, 17 Mar 2022
- [*Building STEM Pathways for Students of Color*](#), National Institute of Food & Agriculture, U.S. Department of Agriculture, 26 January 2022
- [*Community Leaders Guide Natural Resources Students to Sustainability*](#), University of New Mexico-Taos Newsroom, 1 September 2021
- [*Tackling Climate Change, One Student at a Time*](#), The Taos News, 5 November 2020
- [*Into the Classroom, Out Into the Wild*](#), The Voice of Hispanic Higher Education, Hispanic Association of Colleges and Universities, Summer 2020 Issue
- [*Cornell University Alumna Spotlight on Brooke Zanetell, Ph.D.*](#), Cornell University Graduate School, 15 January 2019.
- [*New Grant Will Prepare More Highlands Students for Natural Resources Management Careers*](#), New Mexico Highlands University, 5 February 2020
- [*Facing Down Climate Change, UNM-Taos Students Tackle the ‘Biggest Thing on Planet Earth’*](#), The Taos News, 6 December 2018
- [*University of New Mexico – Taos Develops the Next Generation of Climate Change Scientists*](#), USDA NIFA Impacts, 5 October 2016
- [*UNM-Taos Cultivates Climate Change Scientists*](#), The Taos News, 2 August 2015

Professional Involvement & Service

- **Faculty Council**, University of New Mexico-Taos, 2019-2022.
- **Regional Coordinator, NM AMP (Alliance for Minority Participation)**, UNM-Taos, 2012-2022.
- **Member:**
 - National Association of Biology Teachers, since 2020
 - American Association for the Advancement of Science, since 2003
 - Association of Women in Science, since 1998
 - Rocky Mountain Biological Laboratory, since 1993

References

- Dr. Micah Russell**, Interim Dean, Clark Family School of Environment & sustainability, Western Colorado University, mrussell@estern.edu
- Dr. Randi Archuleta**, Dean of Instruction, University of New Mexico - Taos, Ranchos de Taos, NM, 575-737-6215, randia@unm.edu
- Dr. Barbara Knuth**, Vice Provost and Dean of the Cornell Graduate School, Day Hall, Cornell University, Ithaca, NY, 607-255-7374, bak3@cornell.edu
- Dr. Tania Schusler**, Assistant Professor, School of Environment and Sustainability, Loyola University, Chicago, IL, 773.508.8954, tschusler@luc.edu

From: noreply@civicplus.com
To: [BOCC](#)
Subject: Online Form Submittal: Boards and Commissions Application
Date: Sunday, November 26, 2023 8:11:57 PM

[EXTERNAL SENDER - USE CAUTION]

Boards and Commissions Application

Board/Commission or position applying for: Colorado River Water Conservation District Board

First and Last Name Sonja Chavez

Address 114 Sandpiper Trail

City Gunnison

Phone 970-596-4066

Email Address schavez@ugrwcd.org

Why would you like to serve on this Board or Commission? The Colorado River Basin is experiencing an unprecedented hydrologic crisis associated with climate change and increasing demand. Water users in Gunnison County need a representative who has an intimate understanding of ALL water user concerns and who has the knowledge and expertise to represent their diverse interests and concerns. I care deeply about our community and wish to utilize my 25+ years of water resource experience to help support and protect our waters and to work with the CO River District to help shape policy that respects our communities' needs. Please also see my letter of interest which I submitted via email to the BOCC. Thank you!

Additional Comments *Field not completed.*

Email not displaying correctly? [View it in your browser.](#)

November 27, 2023

Gunnison County Commissioners
200 East Virginia
Gunnison, CO 81230

Via email: Colorado River District Board of Directors – Gunnison County Representative Vacancy

Dear Gunnison County Commissioners,

I am writing to express my sincere interest in serving as the Gunnison County representative on the Colorado River Water Conservation District (Colorado River District) Board of Directors. I have the education, experience, and intimate knowledge of local water resource issues to be a strong advocate and voice for all water users in Gunnison County. I am a Colorado native and have spent over 20 years working on water resource issues specifically within the Gunnison Basin while also having the great fortune to call Gunnison my home.

Following is a summary of my qualifications and 25+ years of water resource experience:

- **Gunnison County Resident** of twenty-one years. Owner of real property in county. Native Coloradan. Raised in a small rural community in southwestern Colorado and fifth generation ranching family.
- **Education:** Bachelors' degree Environmental Biology and Masters' degree Limnology (study of freshwater systems) from the University of Colorado at Boulder.
- **Gunnison County Water Resources:** Currently General Manager of the Upper Gunnison River Water Conservancy District (Water policy organization established under State of CO Water Conservancy Act) serving almost all of Gunnison County and portions of Saguache and Hinsdale Counties.
- **West Slope Water Resources:** CRWCD Water Resource Specialist (2015-2019) specializing in Gunnison Basin water resource issues. Coordinated and collaborated with local, regional, state, and federal entities to implement over \$40M in water resource improvement projects. Provided technical expertise on various hydrologic and scientific studies, water quantity and quality best management practices, environmental policy and compliance, agricultural irrigation infrastructure improvements, and lead staff member on water banking study.
- **State Water Resources:** Colorado Water Congress (CWC) State Legislative Affairs Committee; CWC Water Quality Committee; State of Colorado Water Quality Control Commissioner. Colorado Water Conservation Board (CWCB) Demand Management (DM) Feasibility Investigation (Economics and Local Government Work Group).
- **Other Water Related Experience:** UGRWCD Representative Gunnison Basin Roundtable; Department of Energy Lawrence Berkley National Laboratories Watershed Function Science Advisory Board; and Gunnison County Land Preservation Board (12 years; last 4 years as Vice Chair).
- **Funding Acquisition:** Expertise in funding acquisition for watershed health, water conservation, water quality, endangered species compliance, and irrigation system improvement projects.
- **Large and small group facilitation:** Worked with the Department of Interior, CRWCD and diverse group of water users in the Gunnison Basin to develop and successfully implement a federal Selenium Management Program conservation strategy for endangered species compliance that allowed irrigation to continue in the Gunnison Basin via the Aspinall Unit Re-Operations Record of Decision.

- **Clean Energy and Hydropower:** Developed funding packages and oversaw federal reporting for hydroelectric projects in the Gunnison Basin.
- **Western Climate Resiliency Strategy Work Group:** Served on Senator Bennet's western climate work group charged with framing discussions around a strategic approach to a national policy framework on climate resilience from a western perspective.

In closing, the Colorado River Basin is experiencing unprecedented challenges associated with climate change and responsible management of our annual diminishing available water supplies. Our state is currently involved in intense inter-state legal negotiations to manage the water supply crisis happening in the Colorado River Basin. There are also important intra-state conversations happening as part of a State of Colorado Drought Task Force. It is imperative that the Gunnison County representative understand the complexity of water resource challenges happening within and outside of our state while also having an intimate, on-the-ground working knowledge of local water resource issues and a close daily working relationship with *all* water users in Gunnison County.

My 25+ years of water resource planning and management, and water law and policy experience as well as my role as General Manager of the Upper Gunnison River District make me uniquely qualified to serve as the Gunnison County representative on the Colorado River District board. If selected, I will advocate for policy that reflects the values and concerns of Gunnison County's water users in the Upper Gunnison River Basin.

Thank you for your consideration!

Sincerely,

Sonja R. Chavez