



GUNNISON COUNTY, CO 2009



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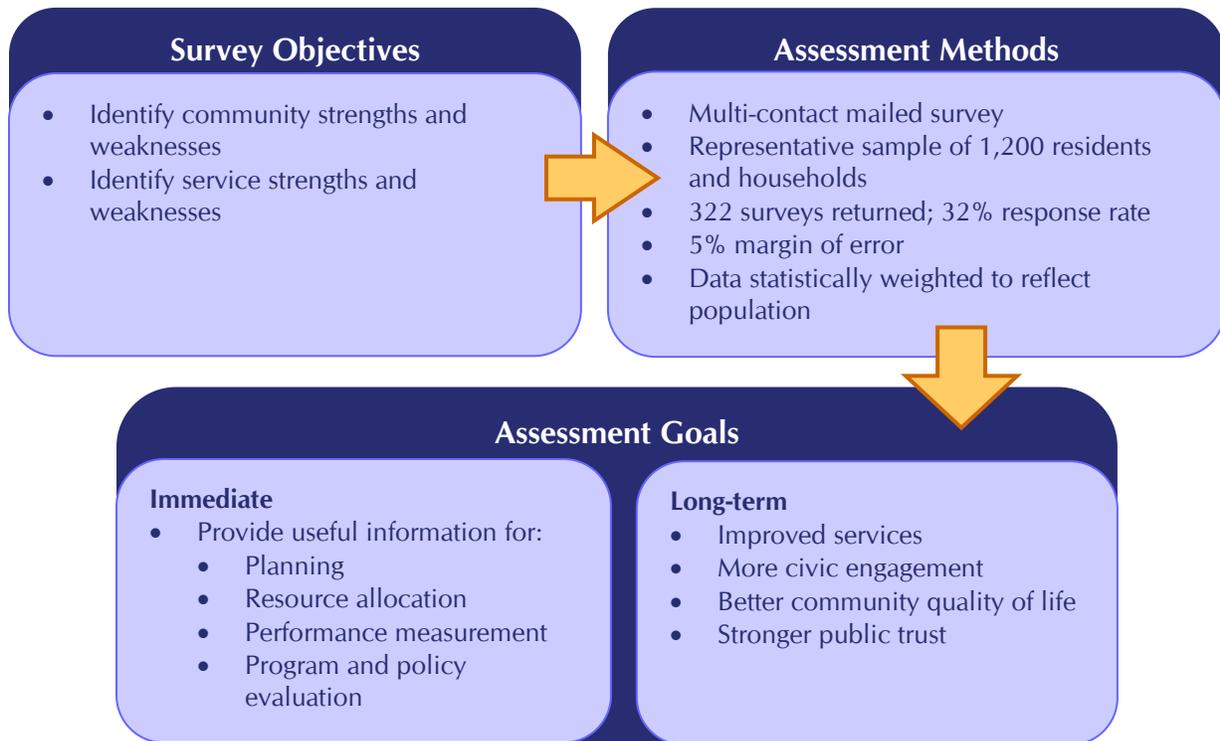
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SURVEY BACKGROUND

ABOUT THE NATIONAL CITIZEN SURVEY™

The National Citizen Survey™ (The NCS) is a collaborative effort between National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The NCS was developed by NRC to provide a statistically valid survey of resident opinions about community and services provided by local government. The survey results may be used by staff, elected officials and other stakeholders for community planning and resource allocation, program improvement and policy making.

FIGURE 1: THE NATIONAL CITIZEN SURVEY™ METHODS AND GOALS



The NCS focuses on a series of community characteristics and local government services, as well as issues of public trust. Resident behaviors related to civic engagement in the community also were measured in the survey.

FIGURE 2: THE NATIONAL CITIZEN SURVEY™ FOCUS AREAS



The survey and its administration are standardized to assure high quality research methods and directly comparable results across The National Citizen Survey™ jurisdictions. Participating households are selected at random and the household member who responds is selected without bias. Multiple mailings give each household more than one chance to participate with self-addressed and postage-paid envelopes. Results are statistically weighted to reflect the proper demographic composition of the entire community. A total of 322 completed surveys were obtained, providing an overall response rate of 32%. Typically, the response rates obtained on citizen surveys range from 25% to 40%.

The National Citizen Survey™ customized for Gunnison County was developed in close cooperation with local jurisdiction staff. Gunnison County staff selected items from a menu of questions about services and community problems and provided the appropriate letterhead and signatures for mailings. Gunnison County staff also augmented The National Citizen Survey™ basic service through a variety of options including a custom set of benchmark comparisons and several policy questions.

UNDERSTANDING THE RESULTS

As shown in Figure 2, this report is based around respondents' reports about eight larger categories: community quality, community design, public safety, environmental sustainability, recreation and wellness, community inclusiveness, civic engagement and public trust. Each section begins with residents' ratings of community characteristics and is followed by residents' ratings of service quality. For all evaluative questions, the percent of residents rating the service or community feature as "excellent" or "good" is presented. To see the full set of responses for each question on the survey, please see Appendix A: Complete Survey Frequencies.

Margin of Error

It is customary to describe the precision of estimates made from surveys by a "level of confidence" and accompanying "confidence interval" (or margin of error). A traditional confidence level, and the one used here, is 95%. The 95% confidence interval can be any size and quantifies the sampling error or imprecision of the estimates made from the survey results. The confidence interval for the Gunnison County survey is no greater than plus or minus five percentage points around any given percent reported for the entire sample (322 completed surveys). A 95% confidence interval indicates that for every 100 random samples of this many residents, the population response to that question would be within the stated interval 95 times. For example, if 75% of residents rate a service as "excellent" or "good," then the 5% margin of error (for the 95% confidence interval) indicates that the range of likely responses for the entire jurisdiction is between 70% and 80%

Comparing Survey Results

Certain kinds of services tend to be thought better of by residents in many communities across the country. For example, public safety services tend to be received better than transportation services by residents of most American counties. Where possible, the better comparison is not from one service to another in Gunnison County, but from Gunnison County services to services like them provided by other jurisdictions.

Benchmark Comparisons

NRC's database of comparative resident opinion is comprised of resident perspectives gathered in citizen surveys from approximately 500 jurisdictions whose residents evaluated local government services and gave their opinion about the quality of community life. Gunnison County chose to have comparisons made to the entire database and a subset of similar jurisdictions from the database (populations less than 40,000 in the Western region). A benchmark comparison (the average rating from all the comparison jurisdictions where a similar question was asked) has been provided when a similar question on the Gunnison County Survey was included in NRC's database and there were at least five jurisdictions in which the question was asked. For most questions compared to the entire dataset, there were more than 100 jurisdictions included in the benchmark comparison.

Where comparisons were available, Gunnison County results were noted as being "above" the benchmark, "below" the benchmark or "similar to" the benchmark. This evaluation of "above," "below" or "similar to" comes from a statistical comparison of Gunnison County's rating to the benchmark.

“Don’t Know” Responses and Rounding

On many of the questions in the survey respondents may answer “don’t know.” The proportion of respondents giving this reply is shown in the full set of responses included in Appendix A. However, these responses have been removed from the analyses presented in the body of the report. In other words, the tables and graphs display the responses from respondents who had an opinion about a specific item.

For some questions, respondents were permitted to select more than one answer. When the total exceeds 100% in a table for a multiple response question, it is because some respondents did select more than one response. When a table for a question that only permitted a single response does not total to exactly 100%, it is due to the customary practice of percentages being rounded to the nearest whole number.

For more information on understanding The NCS report, please see Appendix B: Survey Methodology.

EXECUTIVE SUMMARY

This report of Gunnison County survey provides the opinions of a representative sample of residents about community quality of life, service delivery, civic participation and unique issues of local interest. A periodic sounding of resident opinion offers staff, elected officials and other stakeholders an opportunity to identify challenges and to plan for and evaluate improvements and to sustain services and amenities for long-term success.

Most residents experience a good quality of life in Gunnison County and believe the county is a good place to live. The overall quality of life in Gunnison County was rated as “excellent” or “good” by 81% of respondents. About three quarters report they plan on staying in Gunnison County for the next five years.

A variety of characteristics of the community was evaluated by those participating in the study. The characteristics receiving the most favorable ratings were quality of the overall natural environment, air quality and recreational opportunities. Among the characteristics receiving the least positive ratings were employment opportunities, availability of affordable quality housing and shopping opportunities.

Ratings of community characteristics were compared to the benchmark database. Of the 31 characteristics for which comparisons were available, 17 were above the benchmark comparison, three were similar to the benchmark comparison and 11 were below.

Residents in Gunnison County were very civically engaged. While 47% had attended a meeting of local elected public officials or other local public meeting in the previous 12 months, 97% had provided help to a friend or neighbor. Most had volunteered their time to some group or activity in Gunnison County, which was higher than the benchmark.

In general, survey respondents demonstrated mild trust in local government. Less than half rated the overall direction being taken by Gunnison County as “good” or “excellent.” This was lower than the benchmark. Those residents who had interacted with a County employee gave favorable ratings. Most rated their overall impression of employees as “excellent” or “good.”

County services rated were able to be compared to the benchmark database. Of the 37 services for which comparisons were available, 12 were above the benchmark comparison, 15 were similar to the benchmark comparison and ten were below.

A Key Driver Analysis was conducted for Gunnison County which examined the relationships between ratings of each service and ratings of Gunnison County's services overall. Those key driver services that correlated most strongly with residents' perceptions about overall county service quality have been identified. By targeting improvements in key services, Gunnison County can focus on the services that have the greatest likelihood of influencing residents' opinions about overall service quality. Services found to be influential in ratings of overall service quality from the Key Driver Analysis were:

- Code enforcement
- Sheriff services
- Land use, planning and zoning
- Health services

COMMUNITY RATINGS

OVERALL COMMUNITY QUALITY

Overall quality of community life may be the single best indicator of success in providing the natural ambience, services and amenities that make for an attractive community. The National Citizen Survey™ contained many questions related to quality of community life in Gunnison County – not only direct questions about quality of life overall and in neighborhoods, but questions to measure residents’ commitment to Gunnison County. Residents were asked whether they planned to move soon or if they would recommend Gunnison County to others. Intentions to stay and willingness to make recommendations provide evidence that Gunnison County offers services and amenities that work.

Most of Gunnison County’s residents gave high ratings to their neighborhoods and the community as a place to live. Further, most reported they would recommend the community to others and plan to stay for the next five years.

FIGURE 3: RATINGS OF OVERALL COMMUNITY QUALITY

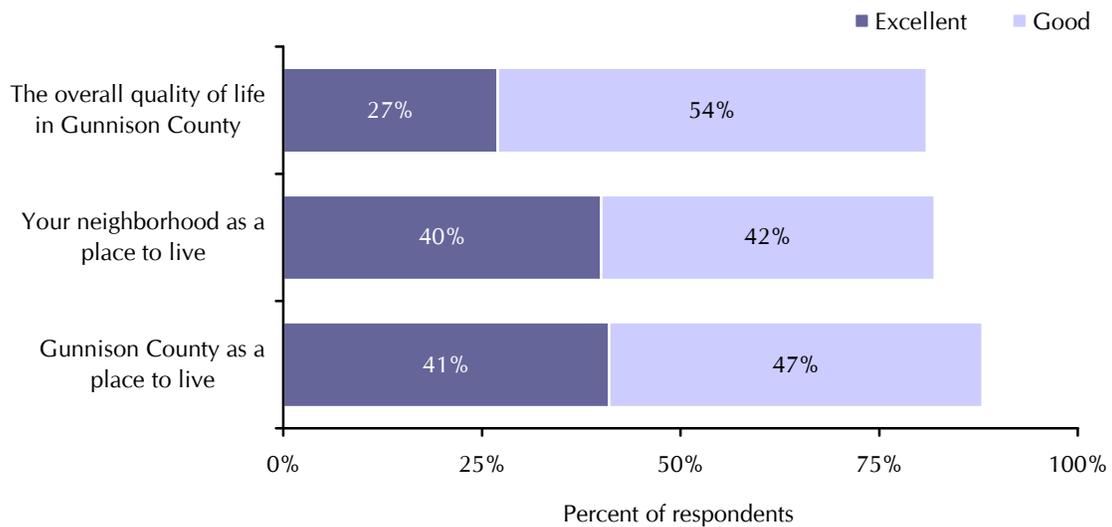


FIGURE 4: LIKELIHOOD OF REMAINING IN COMMUNITY AND RECOMMENDING COMMUNITY

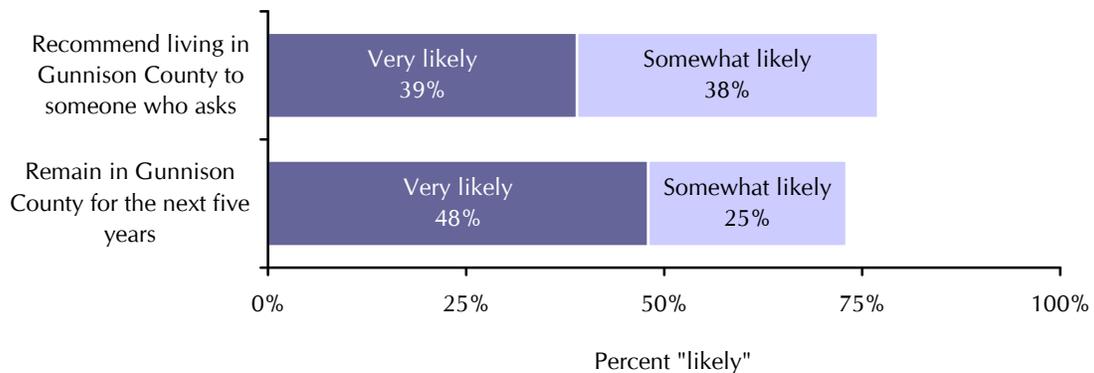


FIGURE 5: OVERALL COMMUNITY QUALITY BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
The overall quality of life in Gunnison County	Similar	Similar
Your neighborhood as a place to live	Above	Above
Gunnison County as a place to live	Above	Above
Remain in Gunnison County for the next five years	Below	Below
Recommend living in Gunnison County to someone who asks	Below	Below

COMMUNITY DESIGN

Transportation

The ability to move easily throughout a community can greatly affect the quality of life of residents by diminishing time wasted in traffic congestion and by providing opportunities to travel quickly and safely by modes other than the automobile. High quality options for resident mobility not only require local government to remove barriers to flow but they require government programs and policies that create quality opportunities for all modes of travel.

Residents responding to the survey were given a list of six aspects of mobility to rate on a scale of “excellent,” “good,” “fair” and “poor.” Ease of car travel was given the most positive rating, followed by ease of walking in Gunnison County. These ratings were all higher than the benchmarks.

FIGURE 6: RATINGS OF TRANSPORTATION IN COMMUNITY

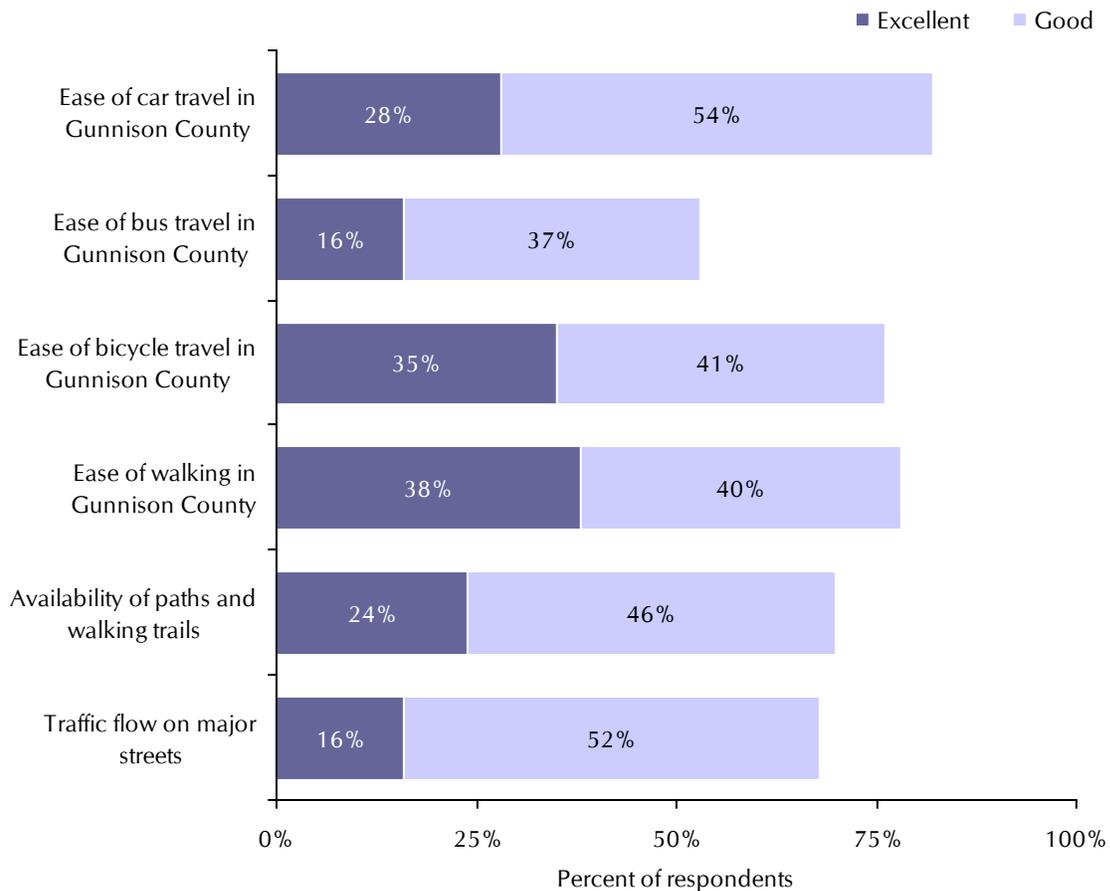


FIGURE 7: COMMUNITY TRANSPORTATION BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Ease of bus travel in Gunnison County	Above	Above
Ease of car travel in Gunnison County	Above	Above
Ease of walking in Gunnison County	Above	Above
Ease of bicycle travel in Gunnison County	Above	Above
Availability of paths and walking trails	Above	Above
Traffic flow on County roads	Above	Above

Four transportation services were rated in Gunnison County. As compared to most communities across America, ratings tended to be favorable. Three were above the national and custom benchmarks and one was similar to both benchmarks.

FIGURE 8: RATINGS OF TRANSPORTATION AND PARKING SERVICES

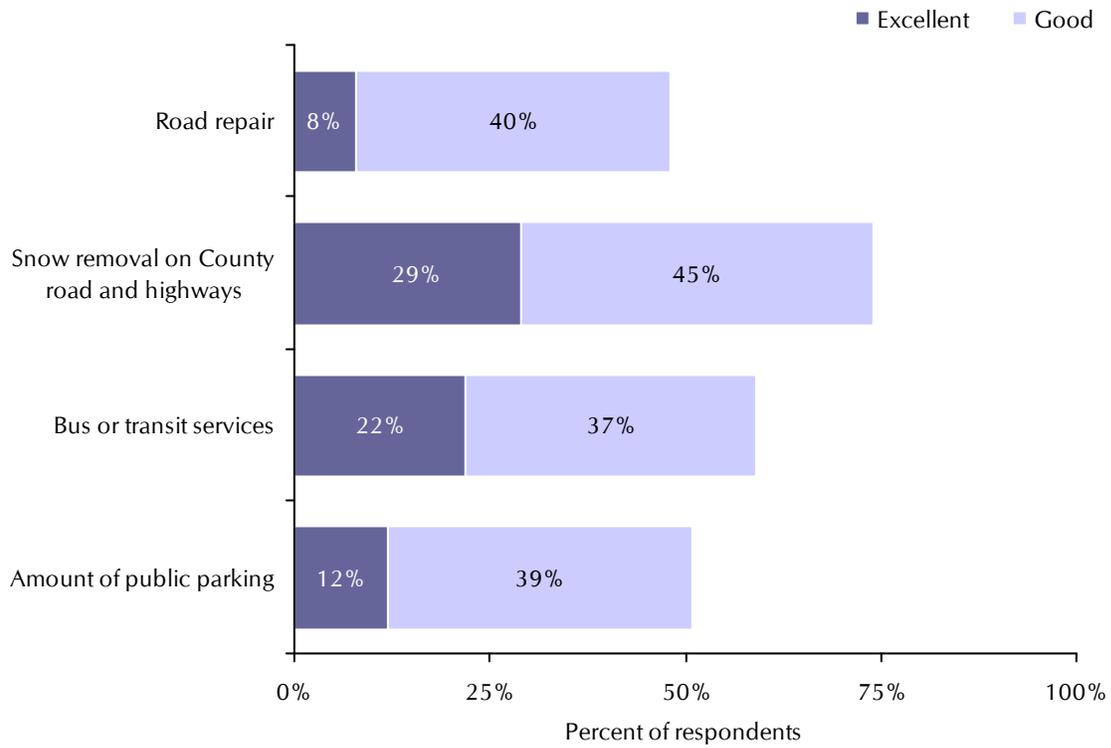


FIGURE 9: TRANSPORTATION AND PARKING SERVICES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Road repair	Similar	Similar
Snow removal on County roads and highways	Above	Above
Bus or transit services	Above	Above
Amount of public parking	Above	Above

By measuring choice of travel mode over time, communities can monitor their success in providing attractive alternatives to the traditional mode of travel, the single-occupied automobile. When asked how they typically traveled to work, single-occupancy (SOV) travel was the overwhelming mode of use. However, 5% of work commute trips were made by transit, 12% by bicycle and 7% by foot.

FIGURE 10: FREQUENCY OF BUS USE IN LAST 12 MONTHS

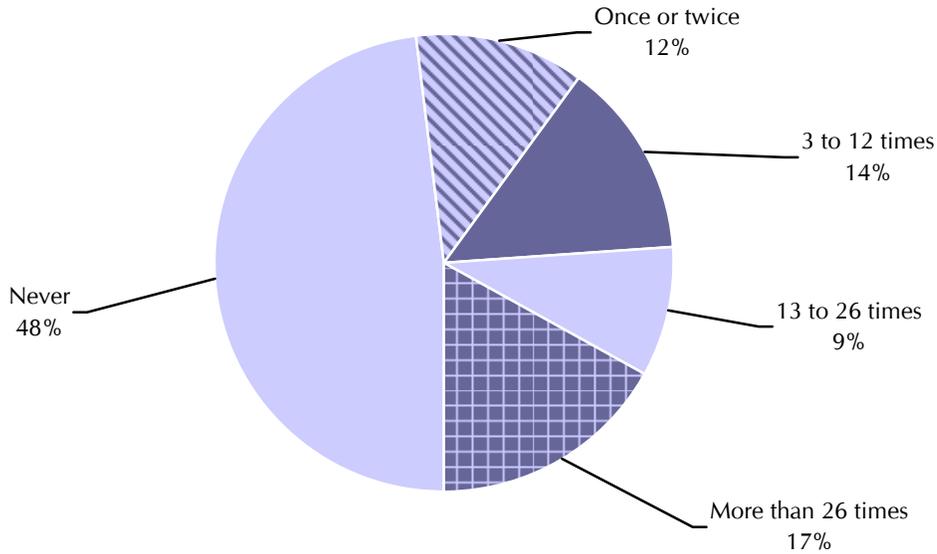
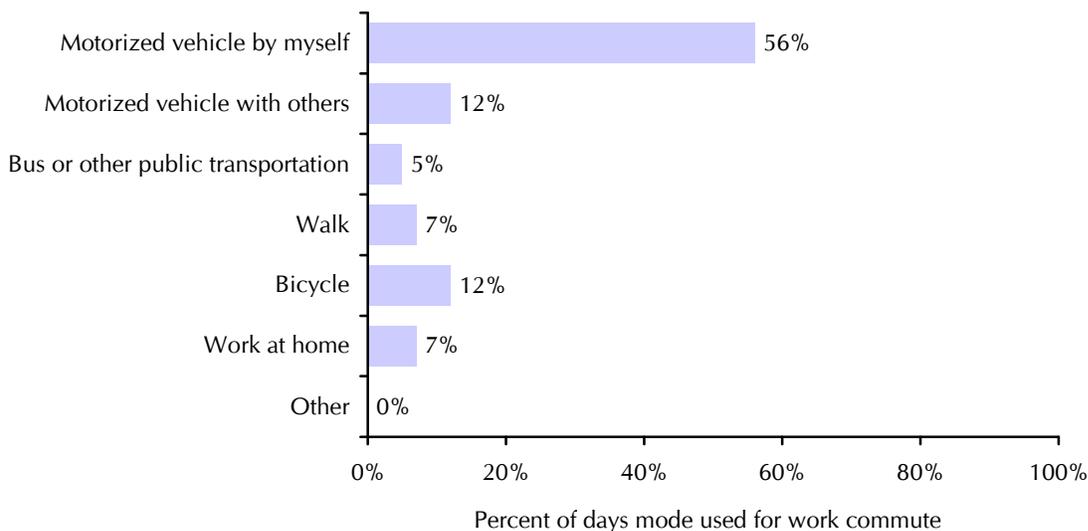


FIGURE 11: FREQUENCY OF BUS USE BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Ridden a local bus within Gunnison County	More	More

FIGURE 12: MODE OF TRAVEL USED FOR WORK COMMUTE



Housing

Housing variety and affordability are not luxuries for any community. When there are too few options for housing style and affordability, the characteristics of a community tilt toward a single group, often of well-off residents. While this may seem attractive to a community, the absence of affordable townhomes, condominiums, mobile homes, single family detached homes and apartments means that in addition to losing the vibrancy of diverse thoughts and lifestyles, the community loses the service workers that sustain all communities – police officers, school teachers, house painters and electricians. These workers must live elsewhere and commute in at great personal cost and to the detriment of traffic flow and air quality. Furthermore lower income residents pay so much of their income to rent or mortgage that little remains to bolster their own quality of life or local business.

The survey of Gunnison County residents asked respondents to reflect on the availability of affordable housing as well as the variety of housing options. The availability of affordable housing was rated as “excellent” or “good” by 17% of respondents, while the variety of housing options was rated as “excellent” or “good” by 24% of respondents. The rating of perceived affordable housing availability was worse in Gunnison County than the ratings, on average, in comparison jurisdictions.

FIGURE 13: RATINGS OF HOUSING IN COMMUNITY

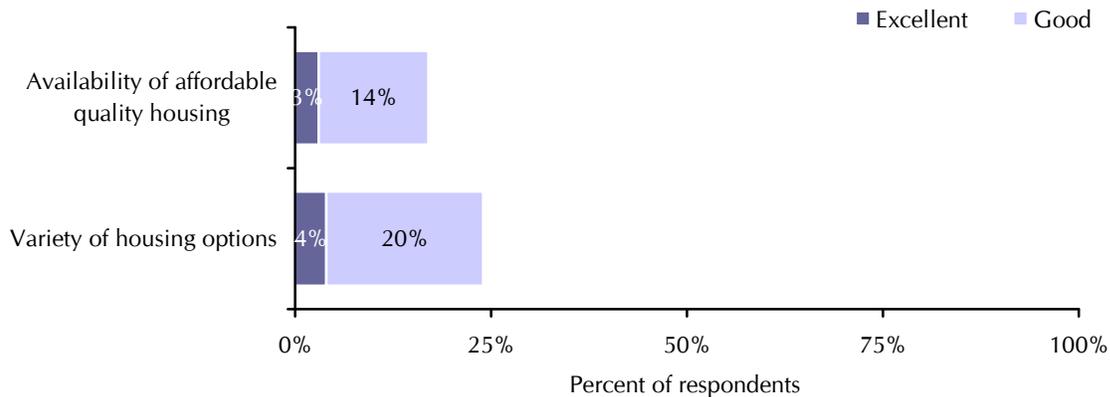


FIGURE 14: HOUSING CHARACTERISTICS BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Availability of affordable quality housing	Below	Below
Variety of housing options	Below	Below

To augment the perceptions of affordable housing in Gunnison County, the cost of housing as reported in the survey was compared to residents' reported monthly income to create a rough estimate of the proportion of residents of Gunnison County experiencing housing cost stress. About 49% of survey participants were found to pay housing costs of more than 30% of their monthly household income.

FIGURE 15: PROPORTION OF RESPONDENTS WHOSE HOUSING COSTS ARE "AFFORDABLE"

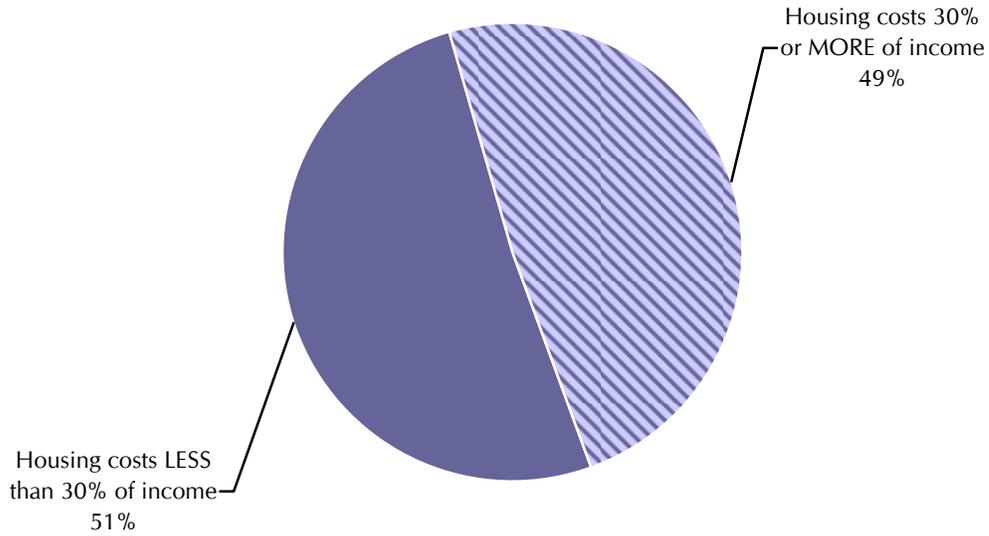


FIGURE 16: HOUSING COSTS BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Experiencing housing costs stress (housing costs 30% or more of income)	More	More

Land Use and Zoning

Community development contributes to a feeling among residents and even visitors of the attention given to the speed of growth, the location of residences and businesses, the kind of housing that is appropriate for the community and the ease of access to commerce, green space and residences. Even the community's overall appearance often is attributed to the planning and enforcement functions of the local jurisdiction. Residents will appreciate an attractive, well-planned community. The NCS questionnaire asked residents to evaluate the quality of new development, the appearance of Gunnison County and the speed of population growth. Problems with the appearance of property were rated, and the quality of land use planning, zoning and code enforcement services were evaluated.

The overall quality of new development in Gunnison County was rated as excellent by 4% of respondents and as good by an additional 42%. The overall appearance of Gunnison County was rated as "excellent" or "good" by 79% of respondents and was higher than the benchmarks. When rating to what extent run down buildings, weed lots or junk vehicles were a problem in Gunnison County, 40% thought they were a "major" or "moderate" problem. The services of code enforcement and animal control were rated similar to the national benchmark and above the custom comparison. Land use, planning and zoning were rated below both benchmarks.

FIGURE 17: RATINGS OF THE COMMUNITY'S "BUILT ENVIRONMENT"

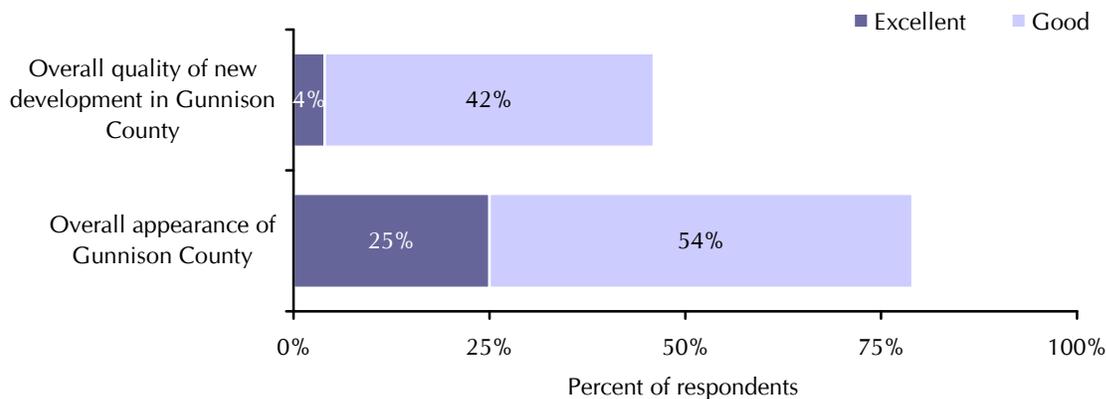


FIGURE 18: BUILT ENVIRONMENT BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Overall quality of new development in Gunnison County	Below	Below
Overall appearance of Gunnison County	Above	Above

FIGURE 19: RATINGS OF POPULATION GROWTH

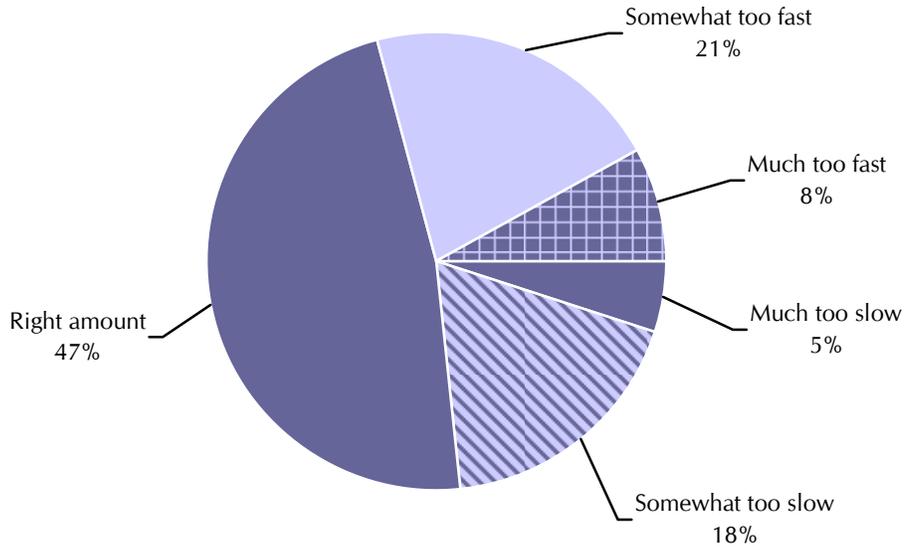


FIGURE 20: POPULATION GROWTH BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Population growth seen as too fast	Less	Less

FIGURE 21: RATINGS OF NUISANCE PROBLEMS

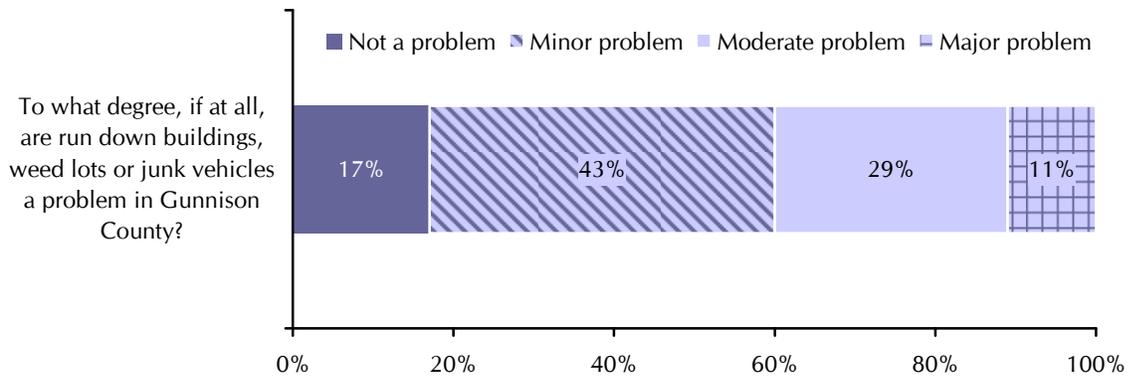


FIGURE 22: NUISANCE PROBLEMS BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
To what degree, if at all, are run down buildings, weed lots or junk vehicles a problem in Gunnison County?	Similar	Less

FIGURE 23: RATINGS OF PLANNING AND COMMUNITY CODE ENFORCEMENT SERVICES

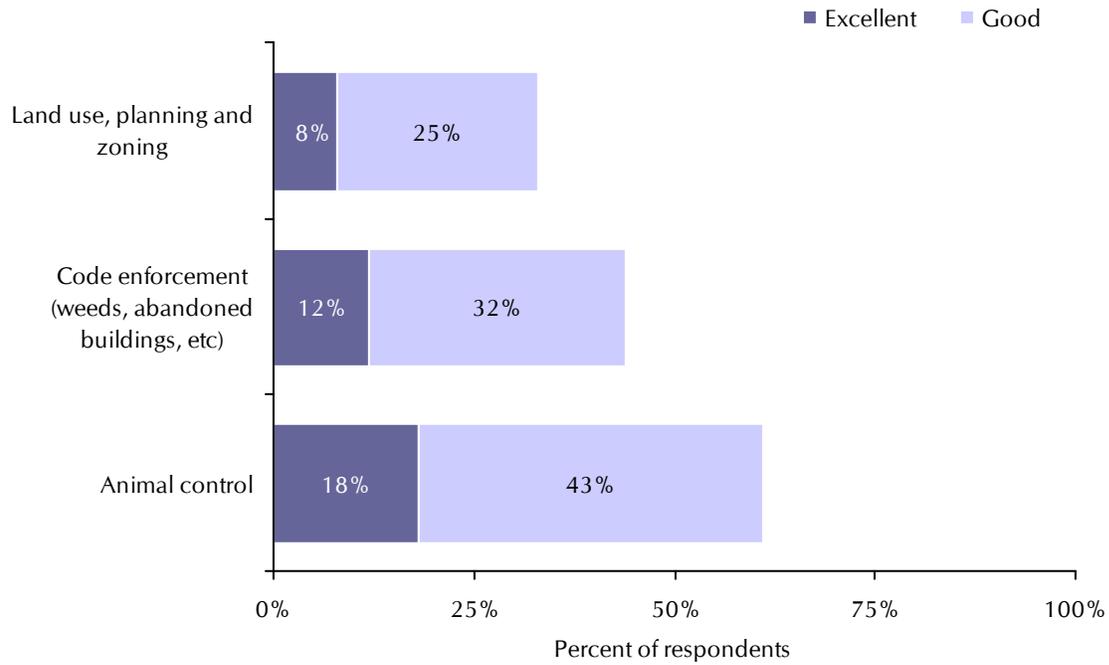


FIGURE 24: PLANNING AND COMMUNITY CODE ENFORCEMENT SERVICES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Land use, planning and zoning	Below	Below
Code enforcement (weeds, abandoned buildings, etc)	Similar	Above
Animal control	Similar	Above

ECONOMIC SUSTAINABILITY

The health of the economy may color how residents perceive their environment and all the services that local government delivers. In particular, a strong or weak local economy will shape what residents think about job and shopping opportunities. Just as residents have an idea about the speed of local population growth, they have a sense of how fast job and shopping opportunities are growing.

Survey respondents were asked to rate a number of community features related to economic opportunity and growth. The most positively rated features were overall quality of business and service establishments and Gunnison County as a place to work. Receiving the lowest rating was employment opportunities.

FIGURE 25: RATINGS OF ECONOMIC SUSTAINABILITY AND OPPORTUNITIES

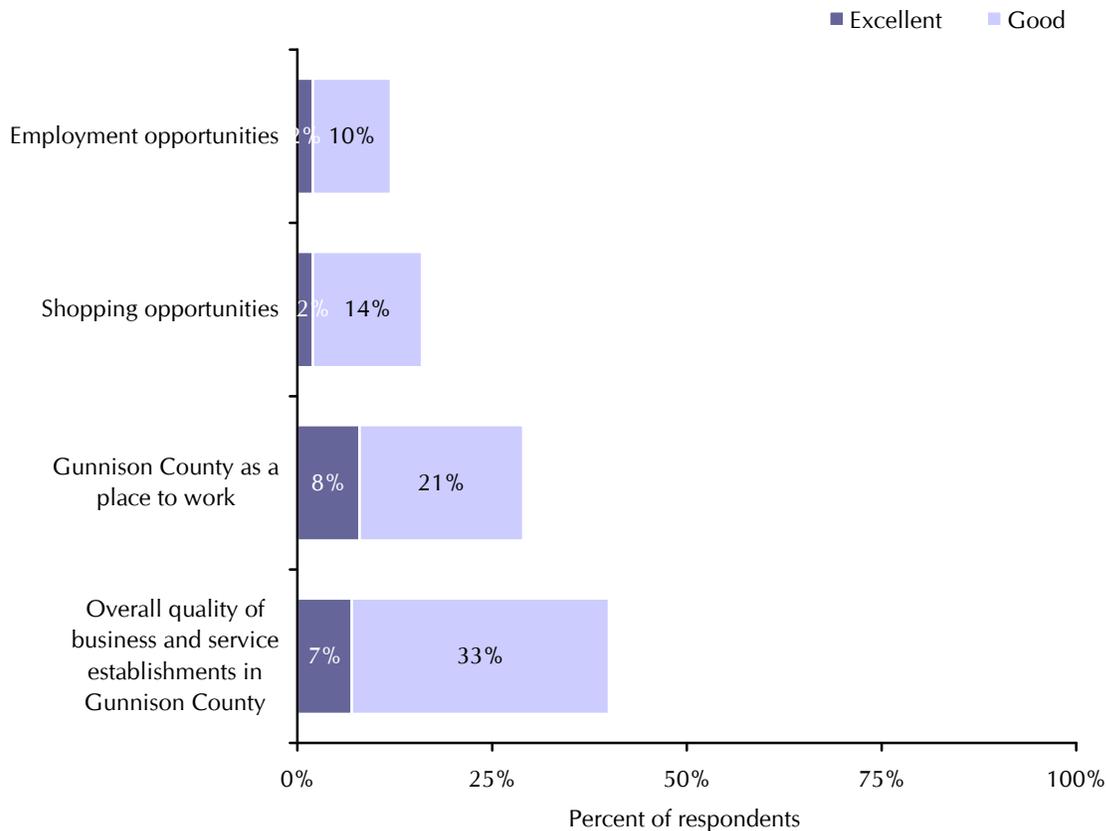


FIGURE 26: ECONOMIC SUSTAINABILITY AND OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Employment opportunities	Below	Below
Shopping opportunities	Below	Below
Gunnison County as a place to work	Below	Below
Overall quality of business and service establishments in Gunnison County	Below	Below

When asked to evaluate the rate of job growth in Gunnison County, 91% responded that it was “too slow,” while 63% reported retail growth as “too slow.” More residents in Gunnison County compared to other jurisdictions believed that retail growth was too slow and more residents believed that job growth was too slow.

FIGURE 27: RATINGS OF RETAIL AND JOB GROWTH

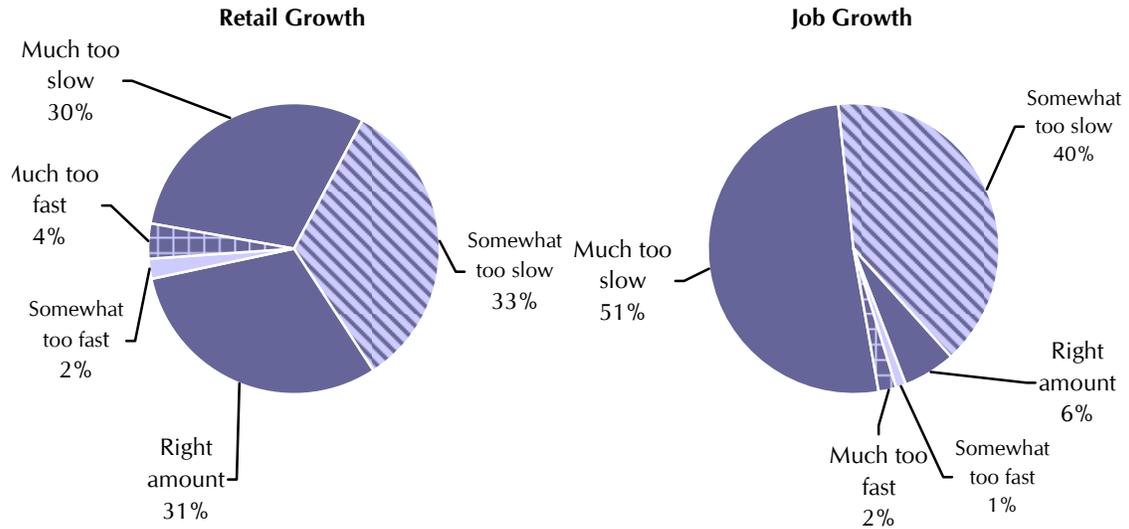


FIGURE 28: RETAIL AND JOB GROWTH BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Retail growth seen as too slow	More	More
Jobs growth seen as too slow	More	More

FIGURE 29: RATINGS OF ECONOMIC DEVELOPMENT SERVICES

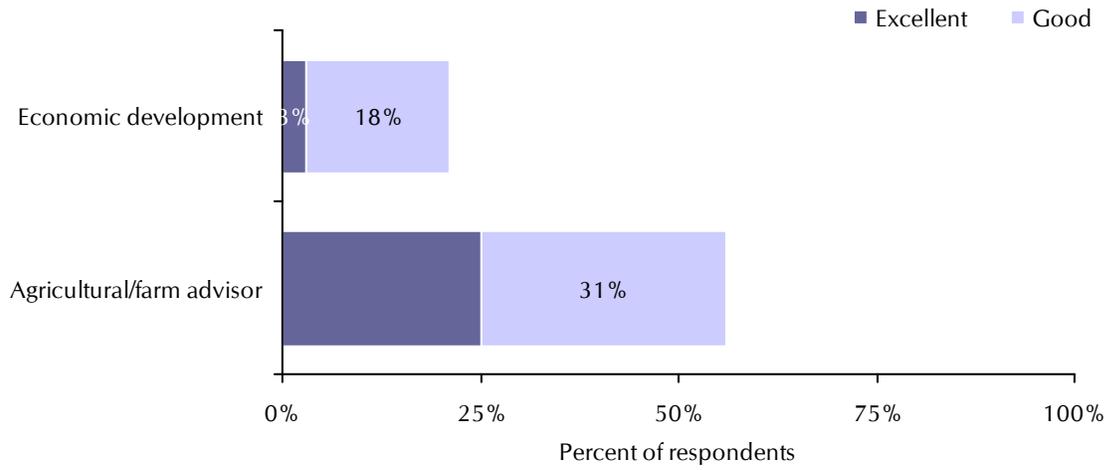


FIGURE 30: ECONOMIC DEVELOPMENT SERVICES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Economic development	Below	Below
Agricultural/farm advisor	Below	Not available

Residents were asked to reflect on their economic prospects in the near term. Seven percent of Gunnison County residents expected that the coming six months would have a “somewhat” or “very” positive impact on their family, while 68% felt that the economic future would be “somewhat” or “very” negative. The percent of residents with an optimistic outlook on their household income was less than comparison jurisdictions.

FIGURE 31: RATINGS OF PERSONAL ECONOMIC FUTURE

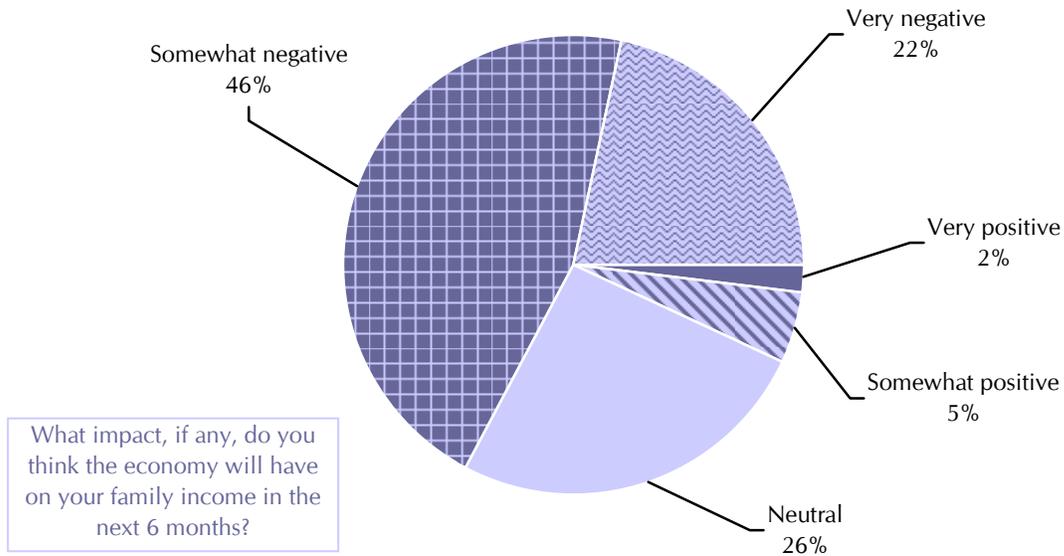


FIGURE 32: PERSONAL ECONOMIC FUTURE BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Positive impact of economy on household income	Below	Below

PUBLIC SAFETY

Safety from violent or property crimes creates the cornerstone of an attractive community. No one wants to live in fear of crime, fire or natural hazards and communities in which residents feel protected or unthreatened are communities that are more likely to show growth in population, commerce and property value.

Residents were asked to rate their feelings of safety from violent crimes, property crimes, fire and environmental dangers and to evaluate the local agencies whose main charge is to provide protection from these dangers. Most gave positive ratings of safety in Gunnison County. About 90% percent of those completing the questionnaire said they felt “very” or “somewhat” safe from violent crimes and 87% felt “very” or “somewhat” safe from environmental hazards. Daytime sense of safety was better than nighttime safety.

FIGURE 33: RATINGS OF COMMUNITY AND PERSONAL PUBLIC SAFETY

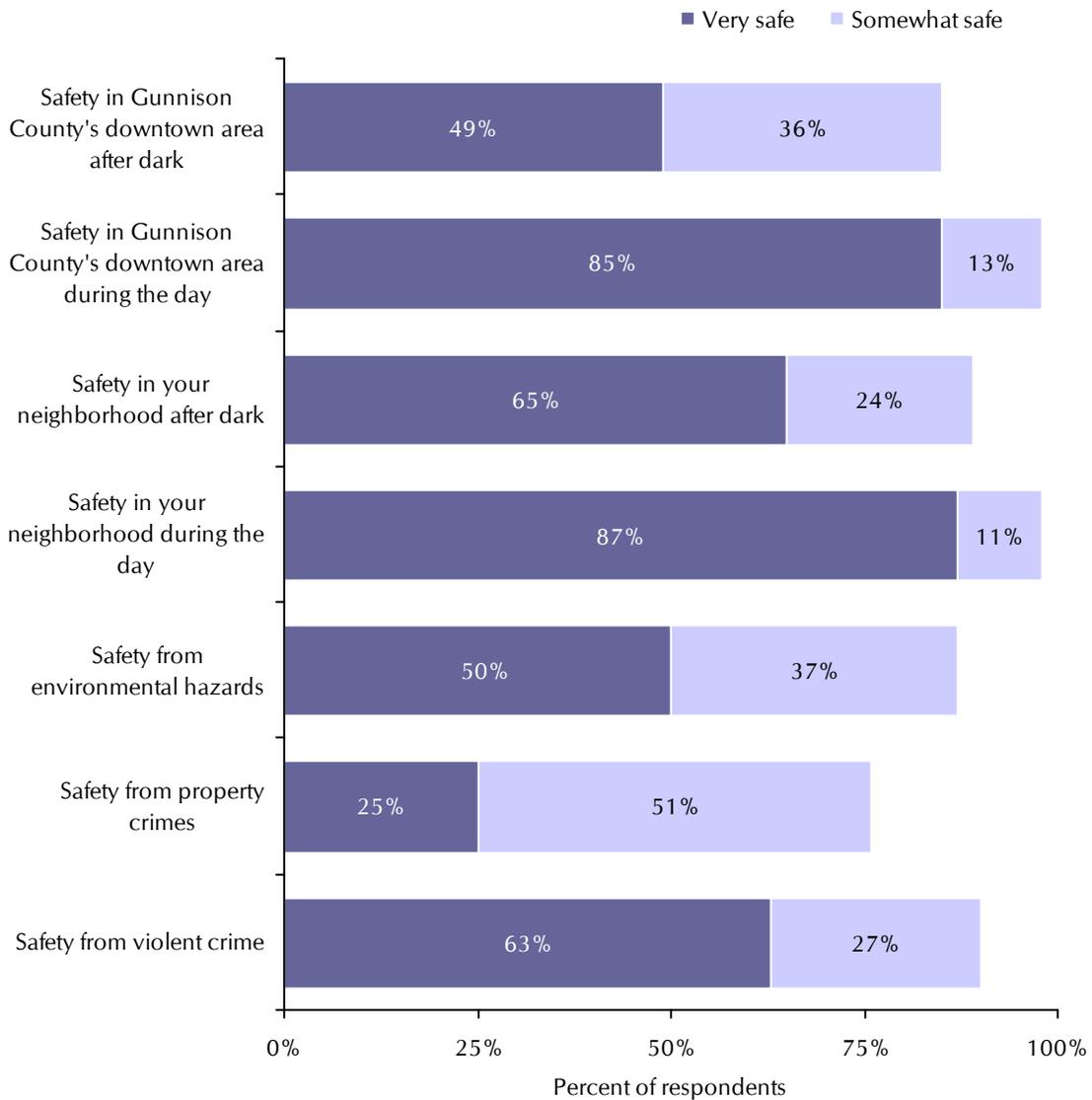


FIGURE 34: COMMUNITY AND PERSONAL PUBLIC SAFETY BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Safety in your neighborhood during the day	Above	Above
Safety in your neighborhood after dark	Above	Above
Safety in Gunnison County's downtown area during the day	Above	Above
Safety in Gunnison County's downtown area after dark	Above	Above
Safety from violent crime (e.g., rape, assault, robbery)	Above	Above
Safety from property crimes (e.g., burglary, theft)	Above	Above
Environmental hazards, including toxic waste	Above	Above

As assessed by the survey, 16% of respondents reported that someone in the household had been the victim of one or more crimes in the past year. Of those who had been the victim of a crime, 57% had reported it to police. Compared to other jurisdictions about the same percent of Gunnison County residents had been victims of crime in the 12 months preceding the survey and fewer residents had reported their most recent crime victimization to the police.

FIGURE 35: CRIME VICTIMIZATION AND REPORTING

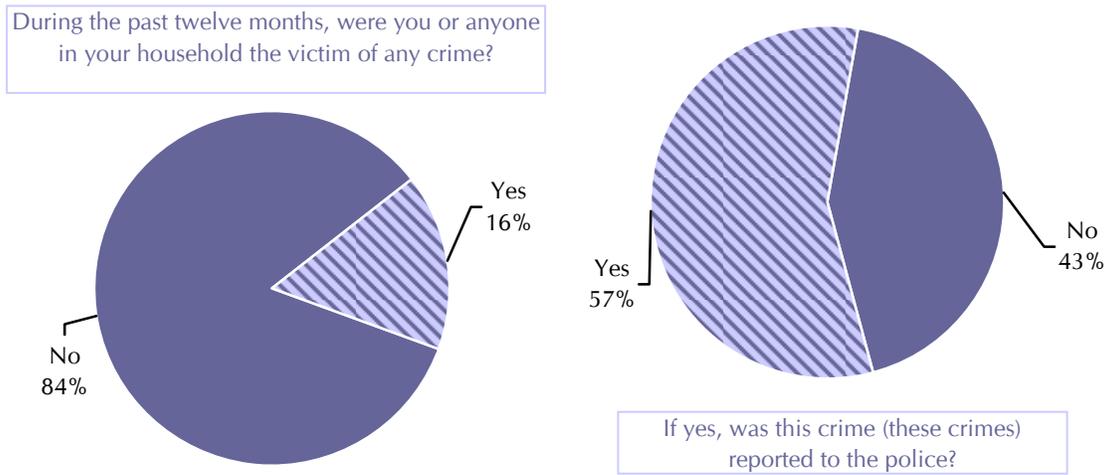


FIGURE 36: CRIME VICTIMIZATION AND REPORTING BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Victim of crime	Similar	Similar
Reported crimes	Less	Less

Residents rated seven County public safety services; of these, six were rated similar to the national and custom benchmark comparisons. Fire prevention and education was similar to the national benchmark comparison and higher than the custom benchmark. Fire and ambulance or emergency medical services received the highest ratings, while traffic enforcement and highways and emergency preparedness received the lowest ratings.

FIGURE 37: RATINGS OF PUBLIC SAFETY SERVICES

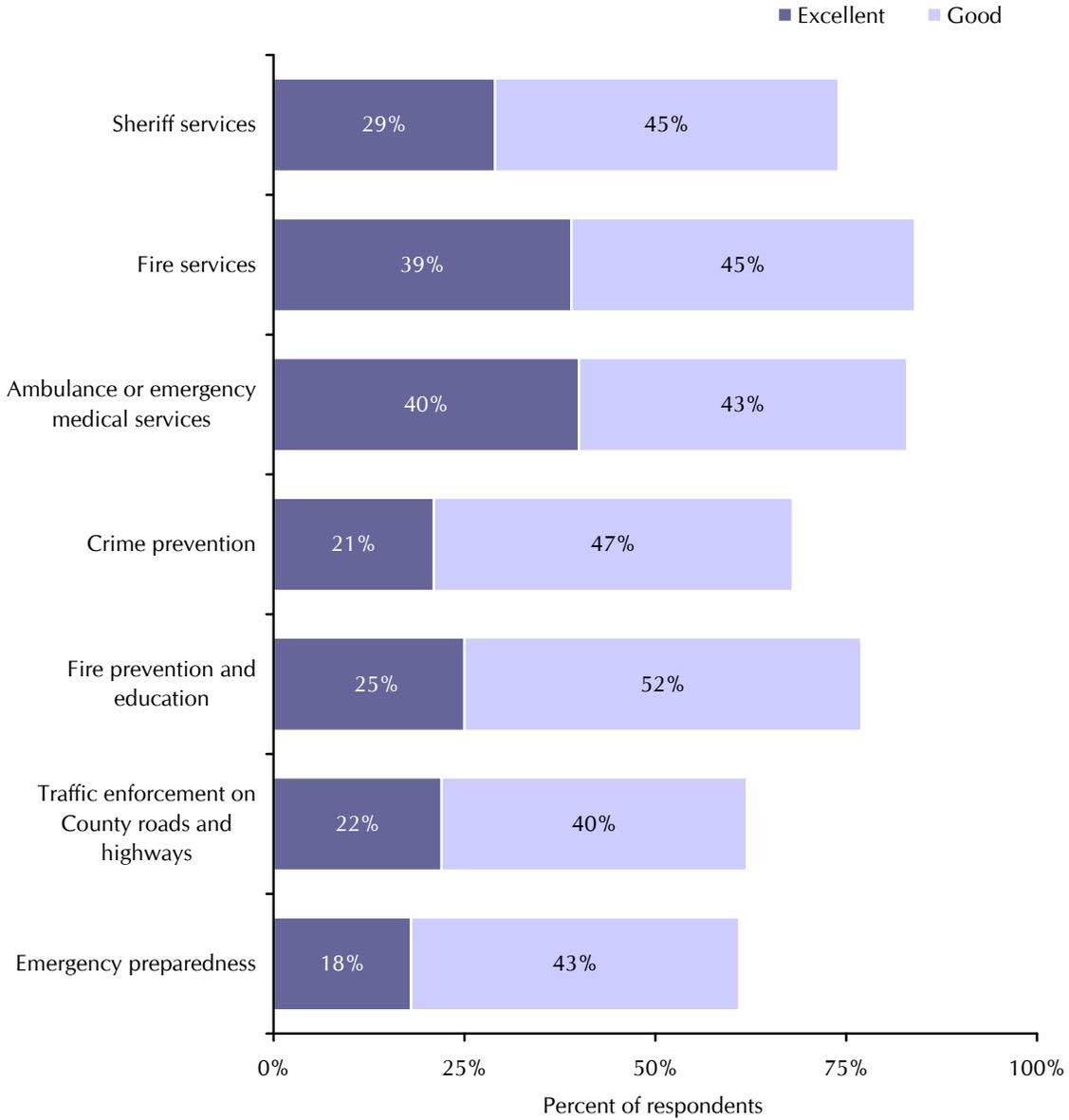


FIGURE 38: PUBLIC SAFETY SERVICES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Sheriff services	Similar	Similar
Fire services	Similar	Similar
Ambulance or emergency medical services	Similar	Similar
Crime prevention	Similar	Similar
Fire prevention and education	Similar	Above
Traffic enforcement on County roads and highways	Similar	Similar
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	Similar	Similar

ENVIRONMENTAL SUSTAINABILITY

Residents value the aesthetic qualities of their hometowns and appreciate features such as overall cleanliness and landscaping. In addition, the appearance and smell or taste of the air and water do not go unnoticed. These days, increasing attention is paid to proper treatment of the environment. At the same time that they are attending to community appearance and cleanliness, cities, counties, states and the nation are going “Green.” These strengthening environmental concerns extend to trash hauling, trash pickup, sewer services, the delivery of power and water and preservation of open spaces. Treatment of the environment affects air and water quality and, generally, how habitable and inviting a place appears.

Residents of Gunnison County were asked to evaluate their local environment and the services provided to ensure its quality. The overall quality of the natural environment was rated as “excellent” or “good” by 94% of survey respondents and was above the benchmark.

FIGURE 39: RATINGS OF THE COMMUNITY'S NATURAL ENVIRONMENT

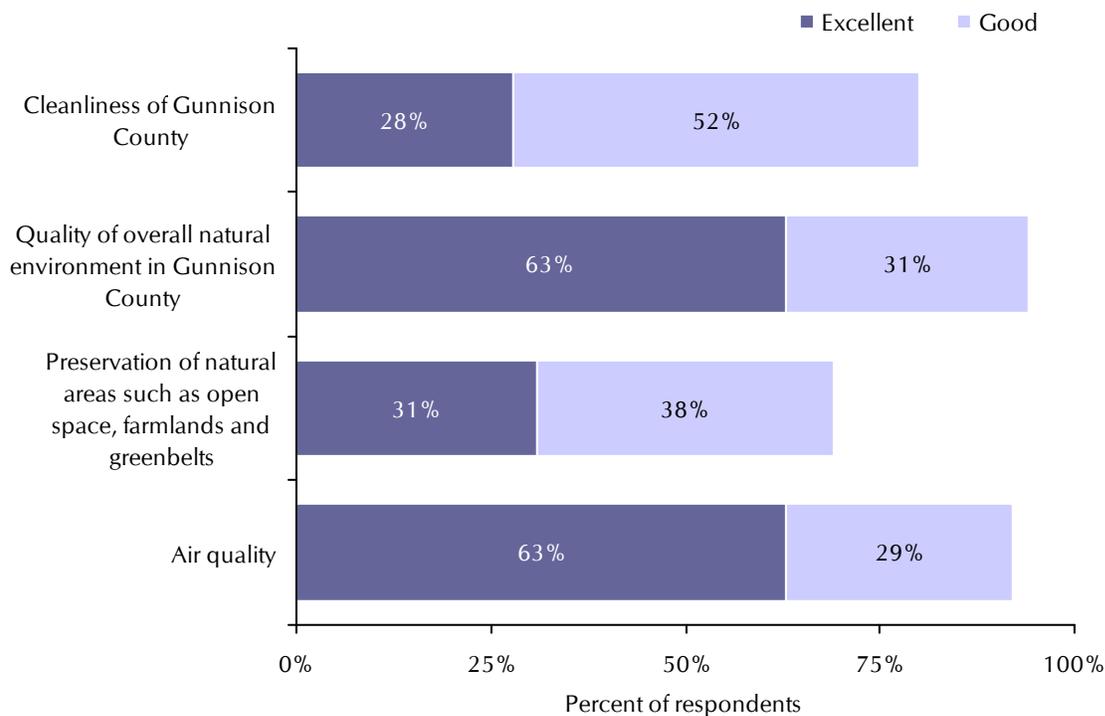


FIGURE 40: COMMUNITY ENVIRONMENT BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Cleanliness of Gunnison County	Above	Above
Quality of overall natural environment in Gunnison County	Above	Above
Preservation of natural areas such as open space, farmlands and greenbelts	Above	Above
Air quality	Above	Above

Resident recycling was greater than recycling reported in comparison communities.

FIGURE 41: FREQUENCY OF RECYCLING IN LAST 12 MONTHS

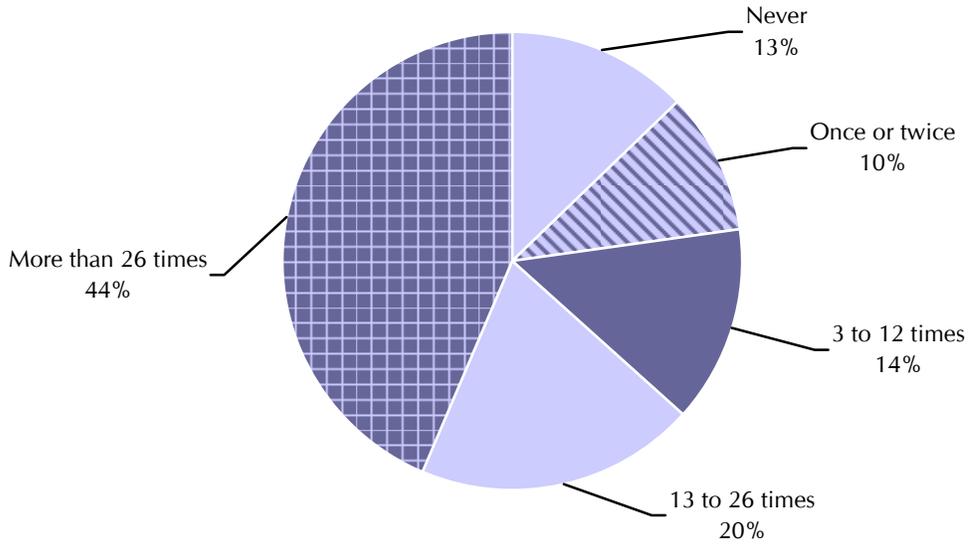


FIGURE 42: FREQUENCY OF RECYCLING BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Recycled used paper, cans or bottles from your home	More	More

Of the five utility services rated by those completing the questionnaire, three were higher than both benchmark comparisons and one was similar to both the national and custom benchmarks. Recycling was rated below the nation and was similar to the custom benchmark.

FIGURE 43: RATINGS OF UTILITY SERVICES

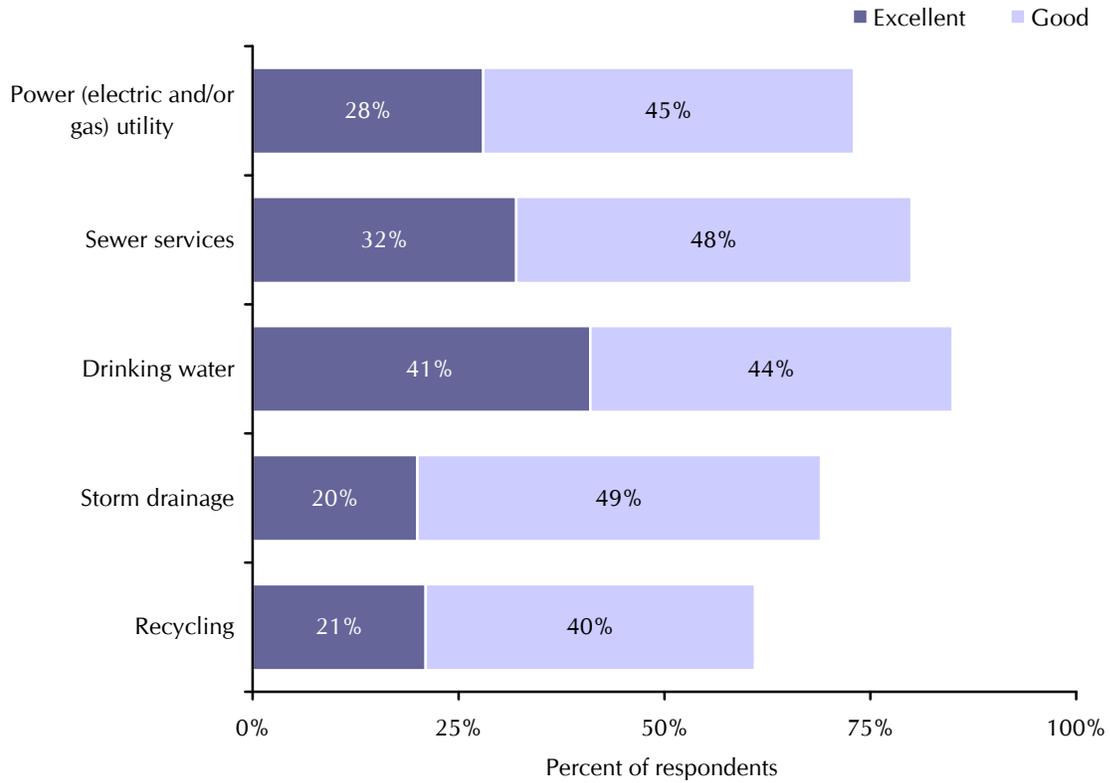


FIGURE 44: UTILITY SERVICES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Power (electric and/or gas) utility	Similar	Similar
Sewer services	Above	Above
Drinking water	Above	Above
Storm drainage	Above	Above
Recycling	Below	Above

RECREATION AND WELLNESS

Parks and Recreation

Quality parks and recreation opportunities help to define a community as more than the grind of its business, traffic and hard work. Leisure activities vastly can improve the quality of life of residents, serving both to entertain and mobilize good health. The survey contained questions seeking residents' perspectives about opportunities and services related to the community's parks and recreation services.

Recreation opportunities in Gunnison County were rated positively as were services related to parks and recreation. County parks, recreation programs or classes and recreation centers or facilities were rated higher than the benchmarks.

Resident use of County parks and recreation facilities tells its own story about the attractiveness and accessibility of those services. Recreation program use in Gunnison County was higher than in comparison jurisdictions.

FIGURE 45: RATINGS OF COMMUNITY RECREATIONAL OPPORTUNITIES

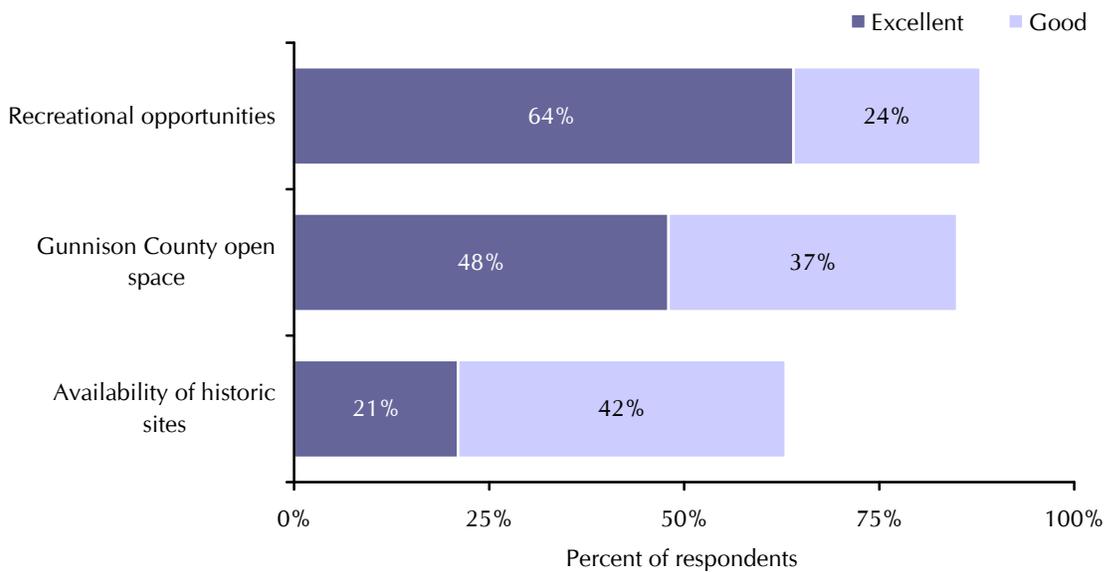


FIGURE 46: COMMUNITY RECREATIONAL OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Recreational opportunities	Above	Above
Gunnison County open space	Above	Above
Availability of historic sites	Similar	Not available

FIGURE 47: PARTICIPATION IN PARKS AND RECREATION OPPORTUNITIES

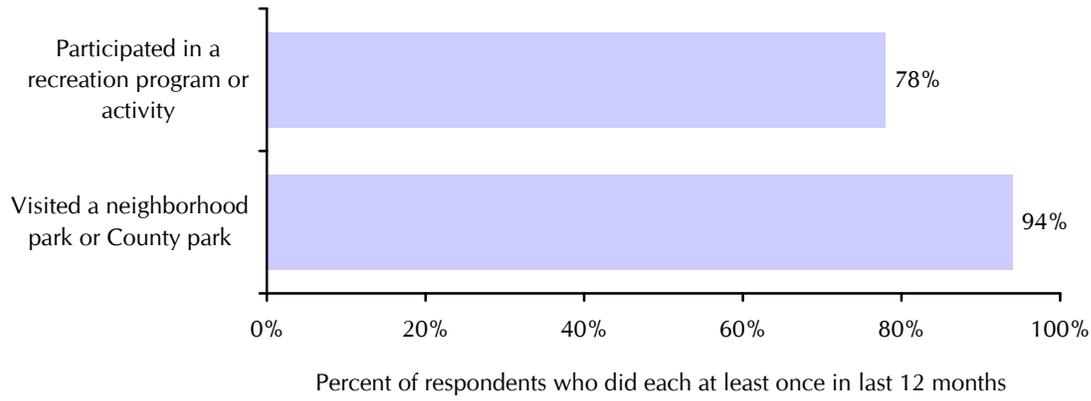


FIGURE 48: PARTICIPATION IN PARKS AND RECREATION OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Participated in a recreation program or activity	More	More
Visited a neighborhood park or County park	More	More

FIGURE 49: RATINGS OF PARKS AND RECREATION SERVICES

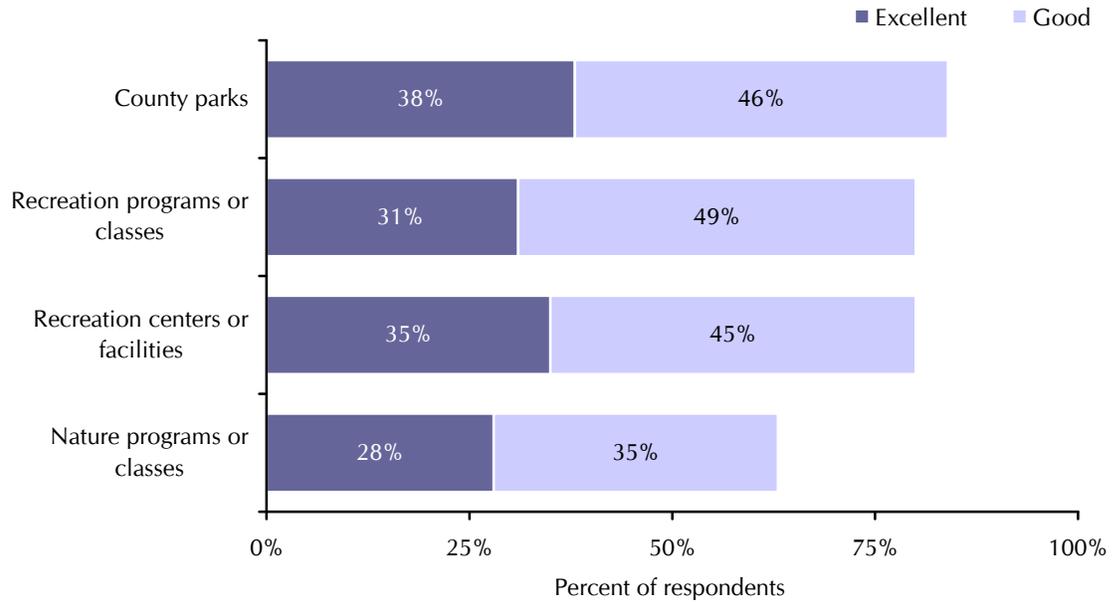


FIGURE 50: PARKS AND RECREATION SERVICES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
County parks	Above	Above
Recreation programs or classes	Above	Above
Recreation centers or facilities	Above	Above
Nature programs or classes	Above	Not available

Culture, Arts and Education

A full service community does not address only the life and safety of its residents. Like an individual who simply goes to the office and returns home, a community that pays attention only to the life sustaining basics becomes insular, dreary and uninspiring to business and individuals. In the case of communities without thriving culture, arts and education opportunities, the magnet that attracts those who might consider relocating there is vastly weakened. Cultural, artistic, social and educational services elevate the opportunities for personal growth among residents. In the survey, residents were asked about the quality of opportunities to participate in cultural and educational activities.

Opportunities to attend cultural activities were rated as “excellent” or “good” by 46% of respondents. Educational opportunities were rated as “excellent” or “good” by 65% of respondents. Compared to the benchmark data, educational opportunities were similar to the nation and above the custom comparison jurisdictions, while cultural activity opportunities were rated below the national comparison and similar to the custom benchmark comparison.

About 72% of Gunnison County residents used a County library at least once in the 12 months preceding the survey. This participation rate for library use was similar to comparison jurisdictions.

FIGURE 51: RATINGS OF CULTURAL AND EDUCATIONAL OPPORTUNITIES

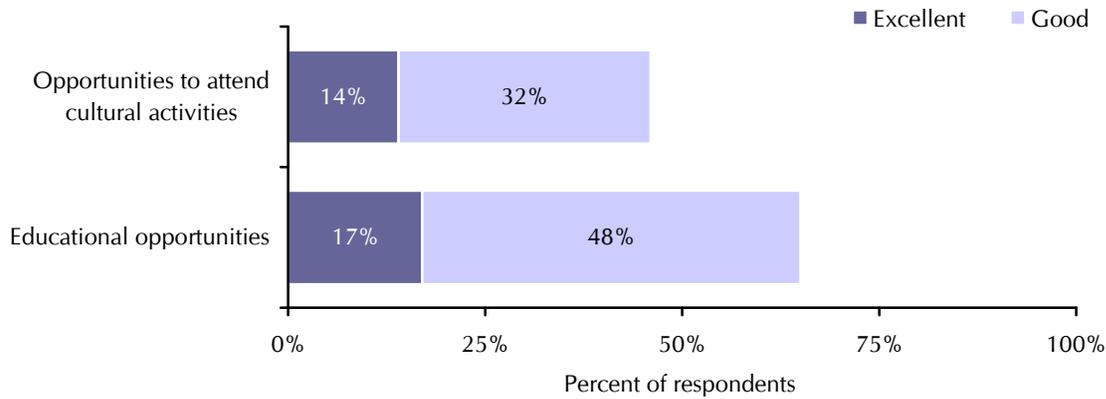


FIGURE 52: CULTURAL AND EDUCATIONAL OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Opportunities to attend cultural activities	Below	Similar
Educational opportunities	Similar	Above

FIGURE 53: PARTICIPATION IN CULTURAL AND EDUCATIONAL OPPORTUNITIES

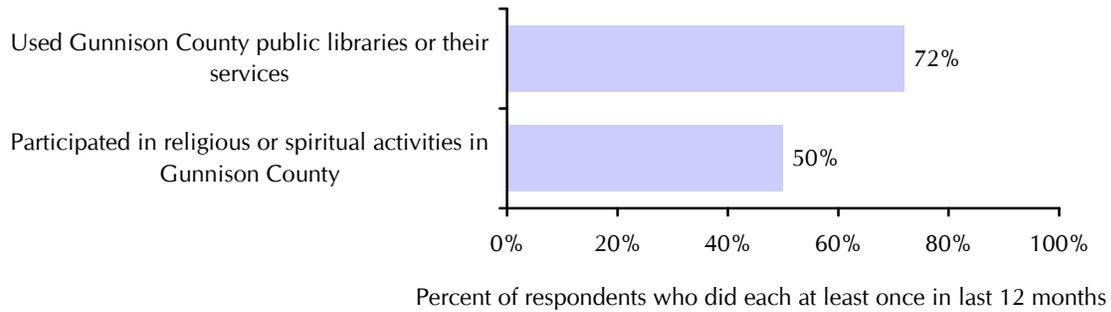


FIGURE 54: PARTICIPATION IN CULTURAL AND EDUCATIONAL OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Used Gunnison County public libraries or their services	Similar	Similar
Participated in religious or spiritual activities in Gunnison County	Similar	More

FIGURE 55: PERCEPTION OF CULTURAL AND EDUCATIONAL SERVICES

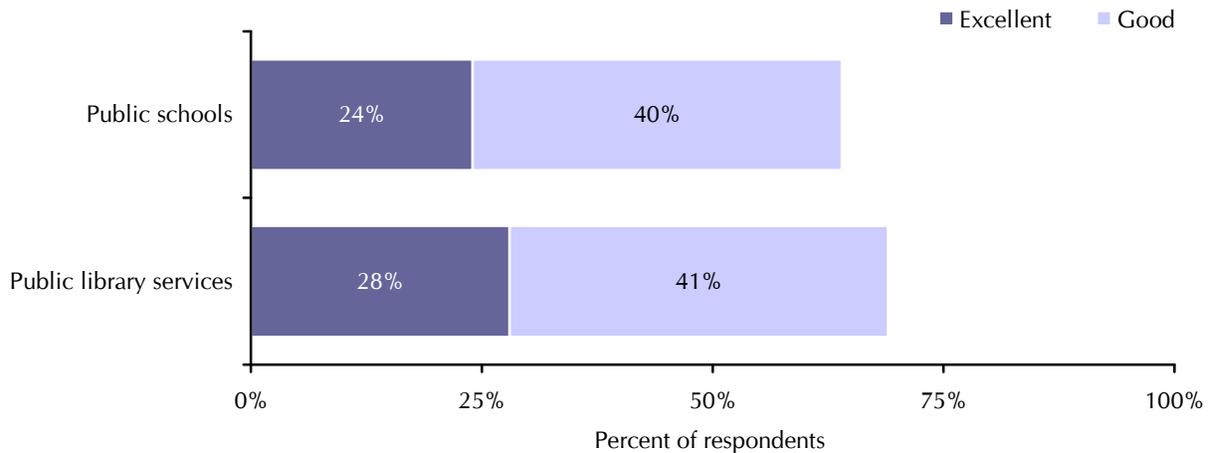


FIGURE 56: CULTURAL AND EDUCATIONAL SERVICES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Public schools	Similar	Similar
Public library services	Below	Below

Health and Wellness

Healthy residents have the wherewithal to contribute to the economy as volunteers or employees and they do not present a burden in cost and time to others. Although residents bear the primary responsibility for their good health, local government provides services that can foster that well being and that provide care when residents are ill.

Residents of Gunnison County were asked to rate the community’s health services as well as the availability of health care, high quality affordable food and preventive health care services. The availability of preventative health services and affordable quality food were rated most positively for Gunnison County, while the availability of affordable quality health care was rated less favorably by residents.

Among Gunnison County residents, 4% rated affordable quality health care as “excellent” while 25% rated it as “good.” Those ratings were below the ratings of comparison communities.

FIGURE 57: RATINGS OF COMMUNITY HEALTH AND WELLNESS ACCESS AND OPPORTUNITIES

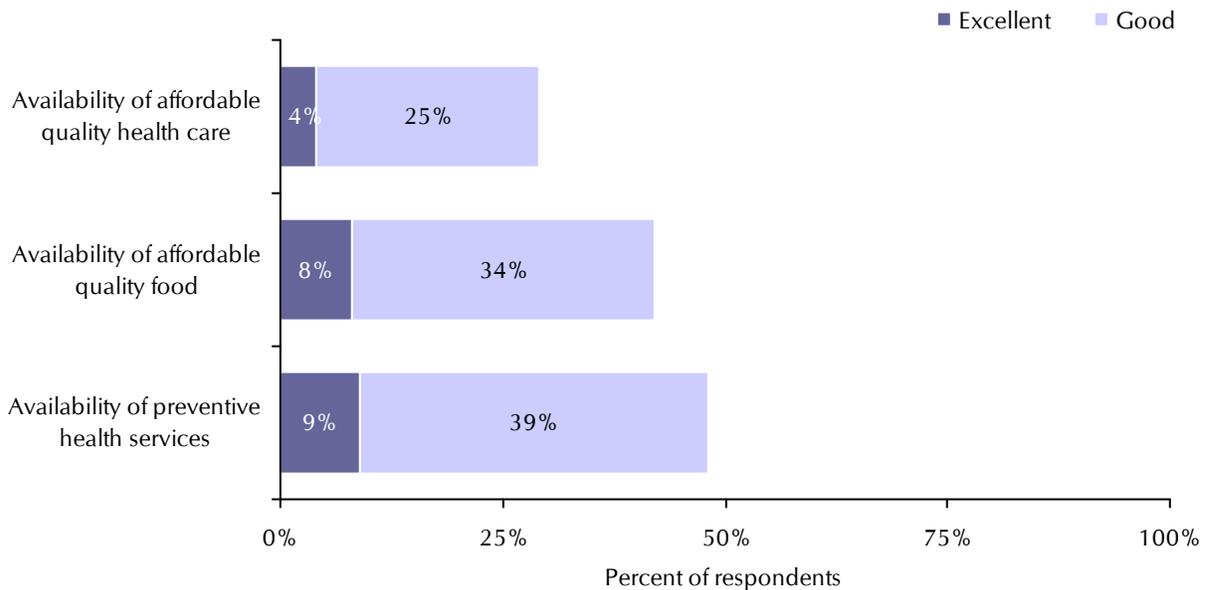


FIGURE 58: COMMUNITY HEALTH AND WELLNESS ACCESS AND OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Availability of affordable quality health care	Below	Below
Availability of affordable quality food	Below	Similar
Availability of preventive health services	Below	Similar

Of the four health related services offered in Gunnison County, all were below the national benchmark. Health services were rated similarly to populations less than 40,000 in the Western region.

FIGURE 59: RATINGS OF HEALTH AND WELLNESS SERVICES

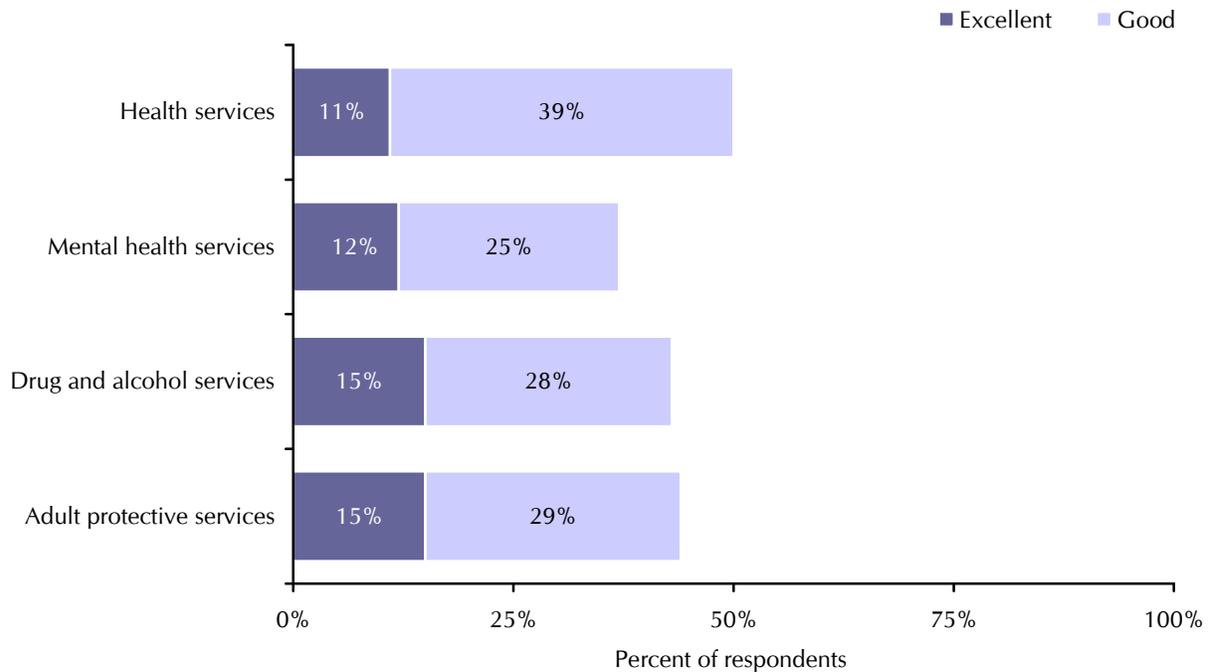


FIGURE 60: HEALTH AND WELLNESS SERVICES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Health services	Below	Similar
Mental health services	Below	Not available
Drug and alcohol services	Below	Not available
Adult protective services	Below	Not available

COMMUNITY INCLUSIVENESS

Diverse communities that include among their residents a mix of races, ages, wealth, ideas and beliefs have the raw material for the most vibrant and creative society. However, the presence of these features alone does not ensure a high quality or desirable space. Surveyed residents were asked about the success of the mix: the sense of community, the openness of residents to people of diverse backgrounds and the attractiveness of Gunnison County as a place to raise children or to retire. They were also questioned about the quality of services delivered to various population subgroups, including older adults, youth and residents with few resources. A community that succeeds in creating an inclusive environment for a variety of residents is a community that offers more to many.

A high percentage of residents rated Gunnison County as an excellent or good place to raise kids and a moderate percentage rated it as an “excellent” or “good” place to retire. Most residents felt that the local sense of community was “excellent” or “good.” Fewer survey respondents felt Gunnison County was open and accepting towards people of diverse backgrounds. Availability of affordable quality child care was rated the lowest by residents and was lower than the benchmarks.

FIGURE 61: RATINGS OF COMMUNITY QUALITY AND INCLUSIVENESS

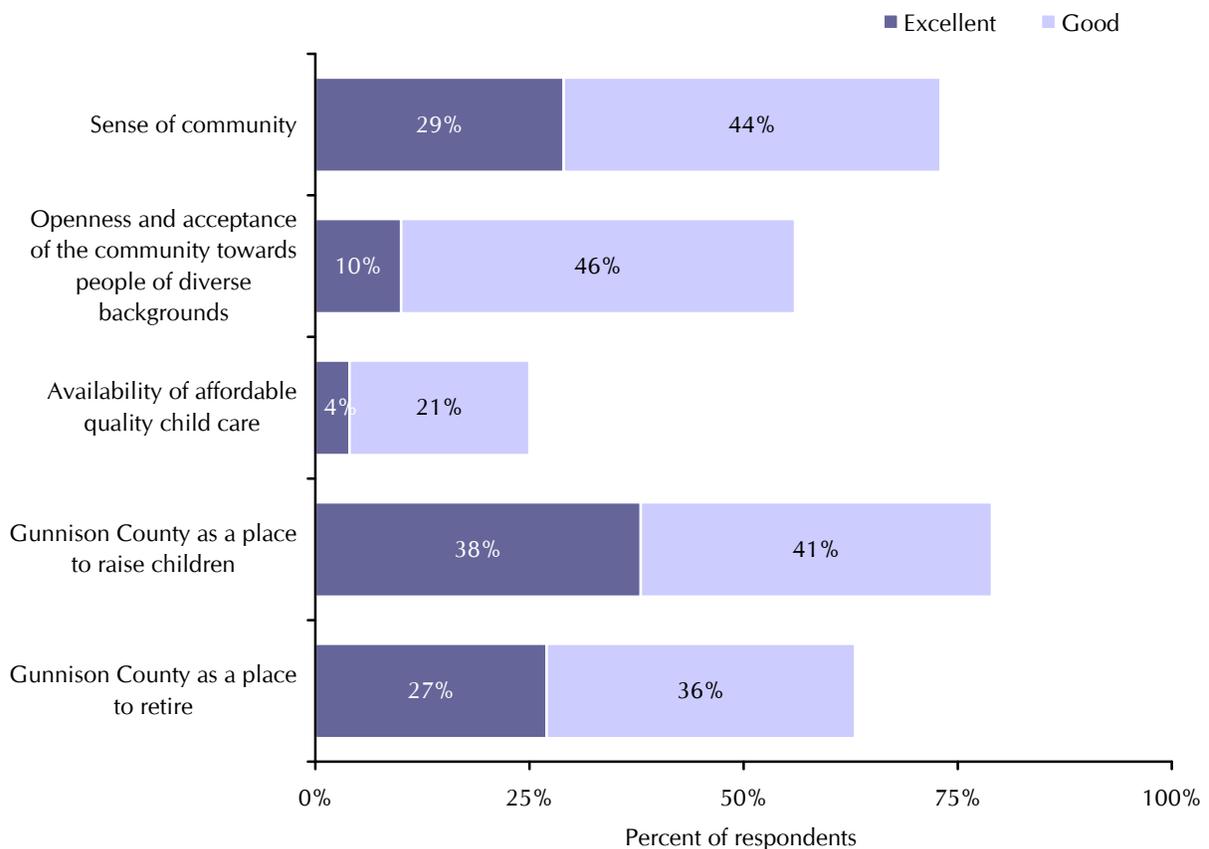


FIGURE 62: COMMUNITY QUALITY AND INCLUSIVENESS BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Sense of community	Above	Above
Openness and acceptance of the community towards people of diverse backgrounds	Similar	Similar
Availability of affordable quality child care	Below	Below
Gunnison County as a place to raise children	Above	Above
Gunnison County as a place to retire	Similar	Similar

Services to more vulnerable populations (e.g., seniors, youth or low-income residents) ranged from 39% to 62% with ratings of “excellent” or “good.” Services to seniors were the same as the benchmark comparisons. Services to low-income people received ratings similar to the nation and higher than the custom comparison and services to youth rated lower than the nation but similarly to the custom comparison.

FIGURE 63: RATINGS OF QUALITY OF SERVICES PROVIDED FOR POPULATION SUBGROUPS

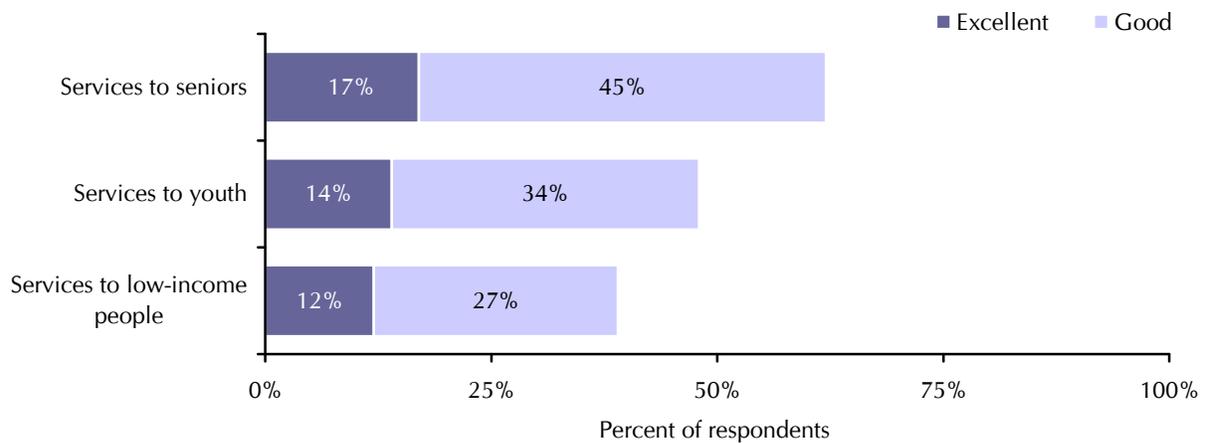


FIGURE 64: SERVICES PROVIDED FOR POPULATION SUBGROUPS BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Services to seniors	Similar	Similar
Services to youth	Below	Similar
Services to low-income people	Similar	Above

CIVIC ENGAGEMENT

Government leaders, elected or hired, cannot run a jurisdiction alone and a jurisdiction cannot run effectively if residents remain strangers with little to connect them. Elected officials and staff require the assistance of local residents whether that assistance comes in tacit approval or eager help; and commonality of purpose among the electorate facilitates policies and programs that appeal to most and causes discord among few. Furthermore, when neighbors help neighbors, the cost to the community to provide services to residents in need declines. When residents are civically engaged, they have taken the opportunity to participate in making the community more livable for all. The extent to which local government provides opportunities to become informed and engaged and the extent to which residents take those opportunities is an indicator of the connection between government and populace. By understanding residents' level of connection to, knowledge of and participation in local government, the County can find better opportunities to communicate and educate citizens about its mission, services, accomplishments and plans. Communities with strong civic engagement may be more likely to see the benefits of programs intended to improve the quality of life of all residents and therefore would be more likely to support those new policies or programs.

CIVIC ACTIVITY

Respondents were asked about the perceived community volunteering opportunities and their participation as citizens of Gunnison County. Survey participants rated the volunteer opportunities and opportunities to attend or participate in community matters in Gunnison County favorably.

Ratings of civic engagement opportunities were above ratings from comparison jurisdictions where these questions were asked.

FIGURE 65: RATINGS OF CIVIC ENGAGEMENT OPPORTUNITIES

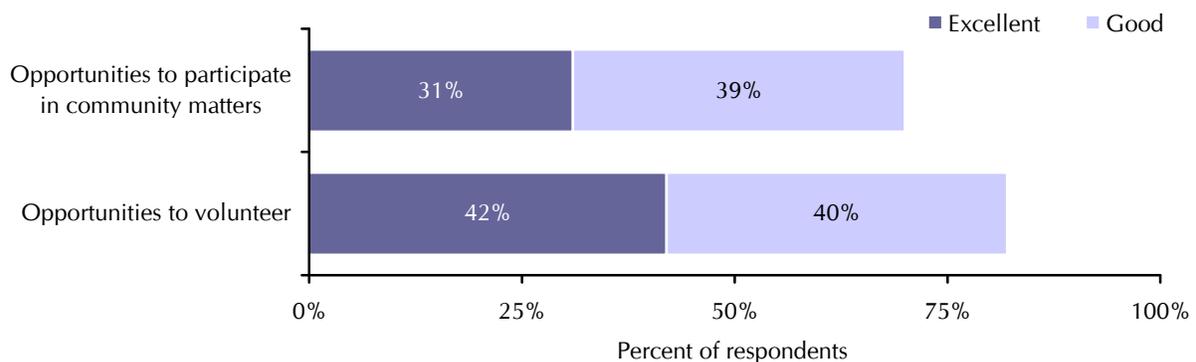


FIGURE 66: CIVIC ENGAGEMENT OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Opportunities to participate in community matters	Above	Above
Opportunities to volunteer	Above	Above

About half of the participants in this survey had attended a public meeting in the 12 months prior to the survey, and the vast majority had helped a friend. The participation rates of these civic behaviors were compared to the rates in other jurisdictions. All showed higher rates of community engagement when compared to other jurisdictions.

FIGURE 67: PARTICIPATION IN CIVIC ENGAGEMENT OPPORTUNITIES

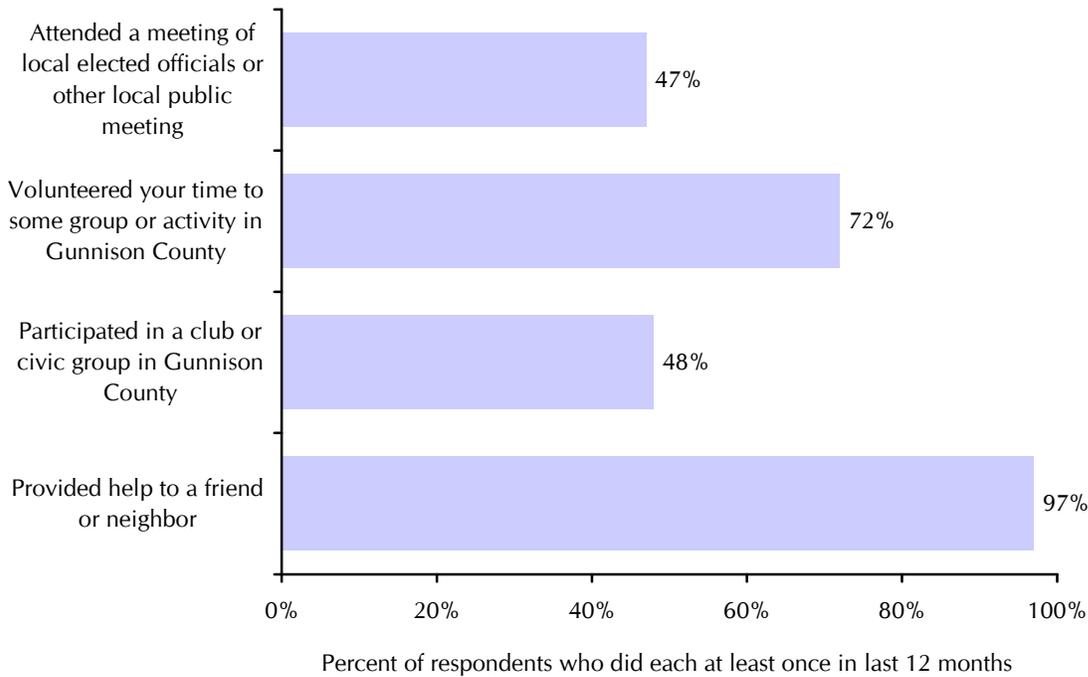


FIGURE 68: PARTICIPATION IN CIVIC ENGAGEMENT OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Attended a meeting of local elected officials or other local public meeting	More	More
Volunteered your time to some group or activity in Gunnison County	More	More
Participated in a club or civic group in Gunnison County	More	More
Provided help to a friend or neighbor	More	More

Gunnison County residents showed the largest amount of civic engagement in the area of electoral participation. Ninety-one percent reported they were registered to vote and 88% indicated they had voted in the last general election. This rate of self-reported voting was higher than comparison communities.

FIGURE 69: REPORTED VOTING BEHAVIOR

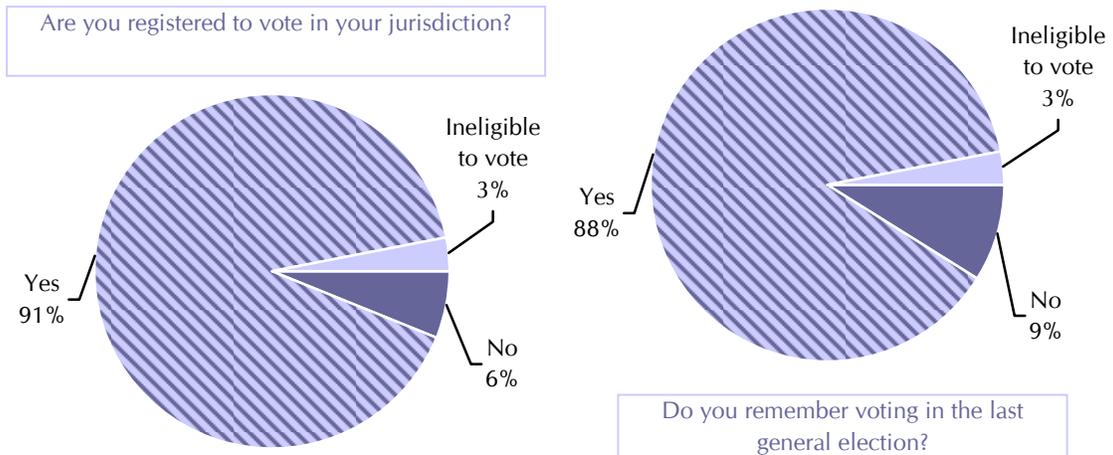


FIGURE 68: VOTING BEHAVIOR BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Registered to vote	More	More
Voted in last general election	More	More

Information and Awareness

Those completing the survey were asked about their use and perceptions of various information sources and local government media services. When asked whether they had visited the Gunnison County Web site in the previous 12 months, 52% reported they had done so at least once. Public information services were rated unfavorably compared to benchmark data.

FIGURE 70: USE OF INFORMATION SOURCES

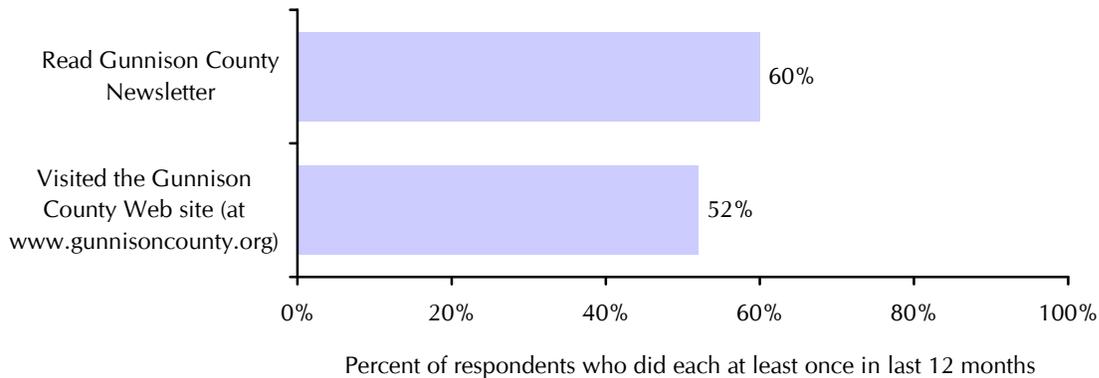


FIGURE 71: USE OF INFORMATION SOURCES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Read Gunnison County Newsletter	Less	Less
Visited the Gunnison County Web site	Less	Similar

FIGURE 72: RATINGS OF LOCAL GOVERNMENT MEDIA SERVICES AND INFORMATION DISSEMINATION

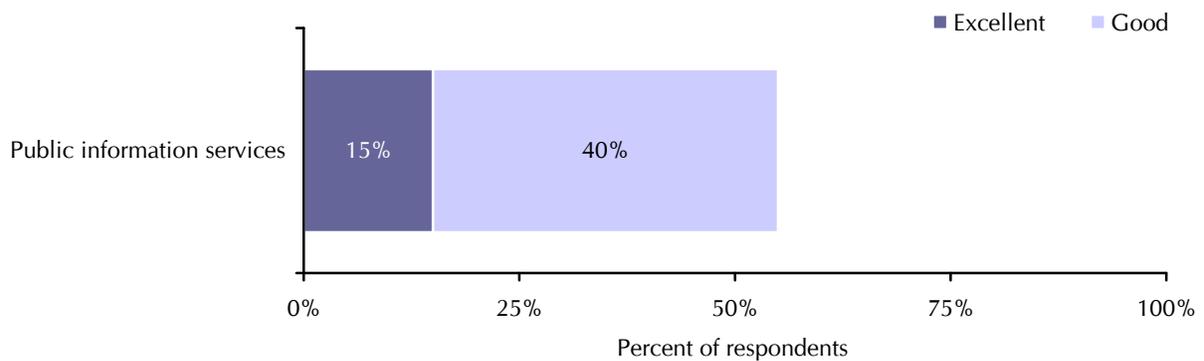


FIGURE 73: LOCAL GOVERNMENT MEDIA SERVICES AND INFORMATION DISSEMINATION BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Public information services	Below	Below

Social Engagement

Opportunities to participate in social events and activities were rated as “excellent” or “good” by 66% of respondents and a similar proportion rated opportunities to participate in religious or spiritual events and activities as “excellent” or “good.”

FIGURE 74: RATINGS OF SOCIAL ENGAGEMENT OPPORTUNITIES

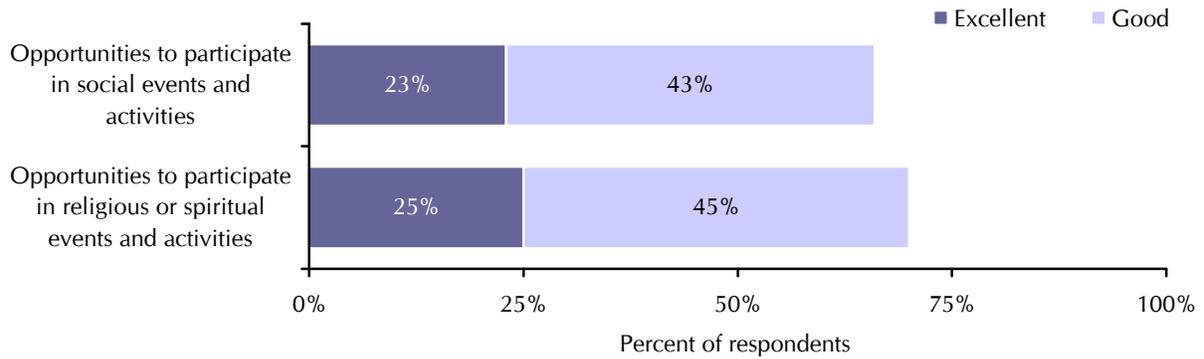


FIGURE 75: SOCIAL ENGAGEMENT OPPORTUNITIES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Opportunities to participate in social events and activities	Above	Above
Opportunities to participate in religious or spiritual events and activities	Similar	Similar

Residents in Gunnison County reported a strong amount of neighborliness. More than 90% indicated talking or visiting with their neighbors once a month or more frequently. This amount of contact with neighbors was more than the amount of contact reported in other communities.

FIGURE 76: CONTACT WITH IMMEDIATE NEIGHBORS

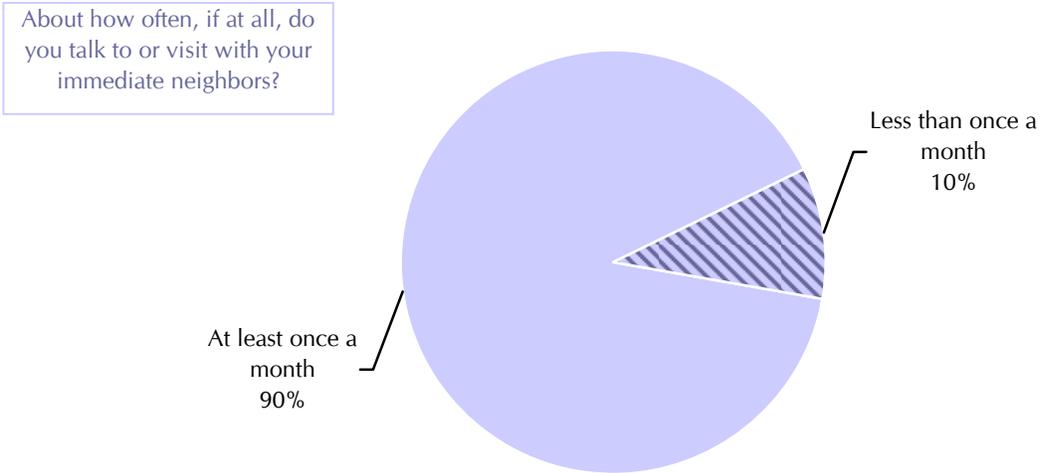


FIGURE 77: CONTACT WITH IMMEDIATE NEIGHBORS BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Has contact with neighbors at least once per month	More	More

PUBLIC TRUST

When local government leaders are trusted, an environment of cooperation is more likely to surround all decisions they make. Cooperation leads to easier communication between leaders and residents and increases the likelihood that high value policies and programs will be implemented to improve the quality of life of the entire community. Trust can be measured in residents' opinions about the overall direction Gunnison County is taking, their perspectives about the service value their taxes purchase and the openness of government to citizen participation. In addition, resident opinion about services provided by Gunnison County could be compared to their opinion about services provided by the state and federal governments. If residents find nothing to admire in the services delivered by any level of government, their opinions about Gunnison County may be colored by their dislike of what all levels of government provide.

Less than half of respondents felt that the value of services for taxes paid was "excellent" or "good." When asked to rate the job Gunnison County does at listening to citizens, 37% rated it as "excellent" or "good." Of these five ratings, one was above the benchmark and four were below the benchmark.

FIGURE 78: PUBLIC TRUST RATINGS

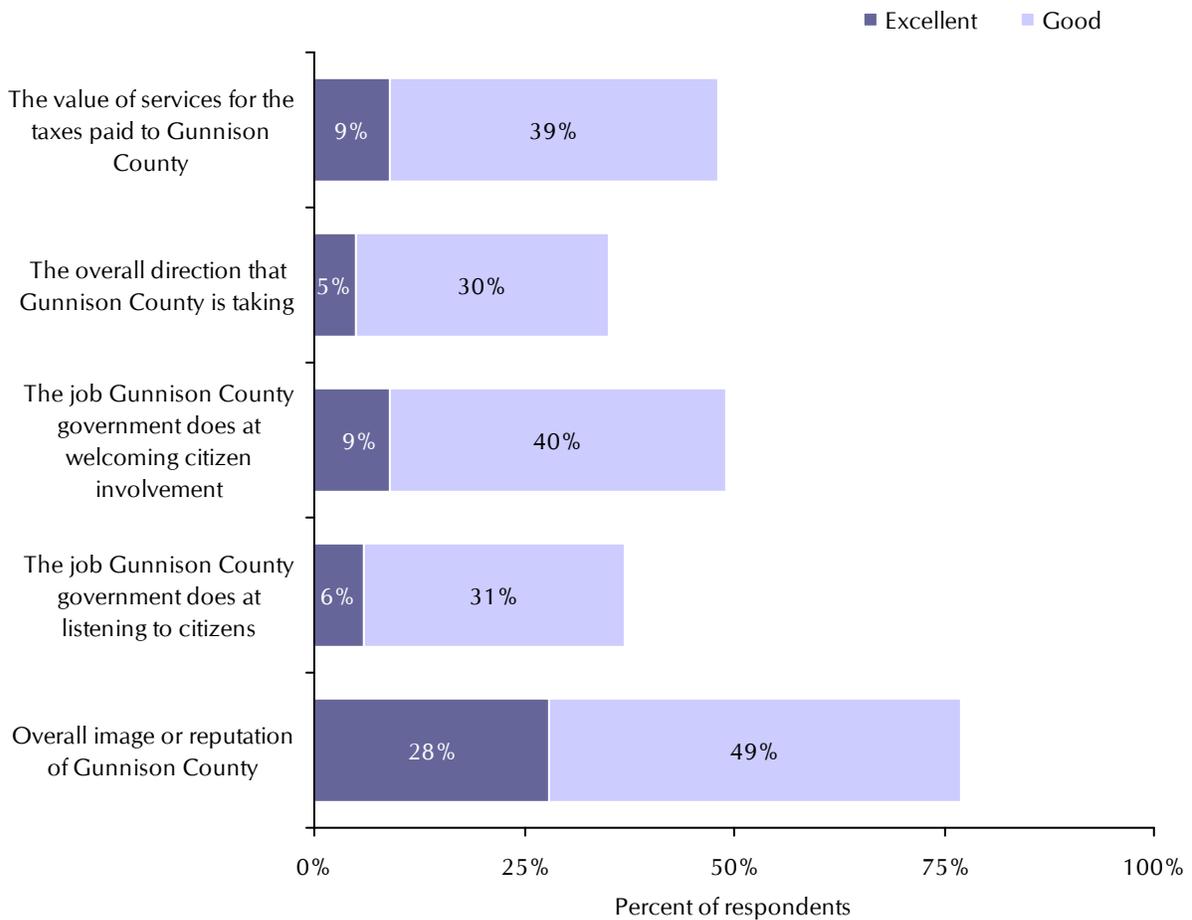


FIGURE 79: PUBLIC TRUST BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
The value of services for the taxes paid to Gunnison County	Below	Below
The overall direction that Gunnison County is taking	Below	Below
The job Gunnison County government does at welcoming citizen involvement	Below	Below
The job Gunnison County government does at listening to citizens	Below	Below
Overall image or reputation of Gunnison County	Above	Above

On average, residents of Gunnison County gave the highest evaluations to their own local government and the lowest average rating to federal government. The overall quality of services delivered by Gunnison County was rated as “excellent” or “good” by 68% of survey participants. Gunnison County’s rating was similar to the benchmark when compared to other communities.

FIGURE 80: RATINGS OF SERVICES PROVIDED BY LOCAL, STATE AND FEDERAL GOVERNMENTS

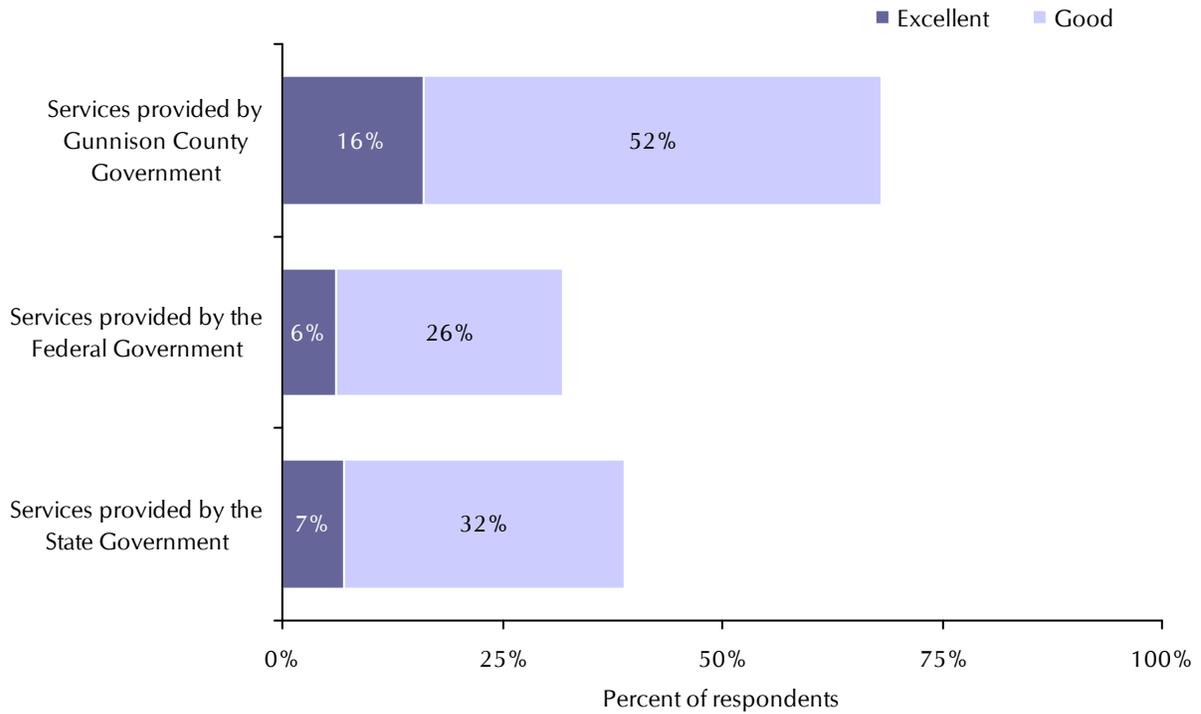


FIGURE 81: SERVICES PROVIDED BY LOCAL, STATE AND FEDERAL GOVERNMENTS BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Services provided by Gunnison County	Similar	Similar
Services provided by the Federal Government	Below	Below
Services provided by the State Government	Similar	Similar

Gunnison County Employees

The employees of Gunnison County who interact with the public create the first impression that most residents have of Gunnison County. Front line staff who provide information, assist with bill paying, collect trash, create service schedules, fight fires and crime and even give traffic tickets are the collective face of Gunnison County. As such, it is important to know about residents' experience talking with that "face." When employees appear to be knowledgeable, responsive and courteous, residents are more likely to feel that any needs or problems may be solved through positive and productive interactions with Gunnison County staff.

Those completing the survey were asked if they had been in contact with a County employee either in person or over the phone in the last 12 months; the 76% who reported that they had been in contact (a percent that is above the benchmark comparison) were then asked to indicate overall how satisfied they were with the employee in their most recent contact. County employees were rated favorably; 71% of respondents rated their overall impression as "excellent" or "good."

FIGURE 82: PROPORTION OF RESPONDENTS WHO HAD CONTACT WITH COUNTY EMPLOYEES IN PREVIOUS 12 MONTHS

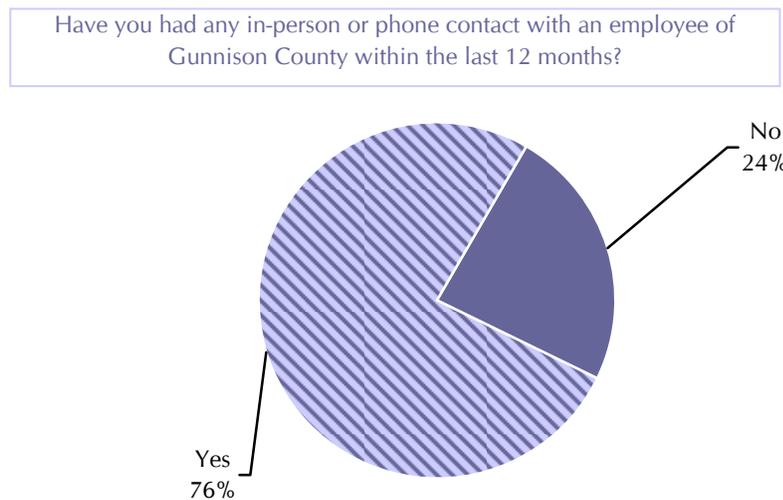


FIGURE 83: CONTACT WITH COUNTY EMPLOYEES BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Had contact with county employee(s) in last 12 months	More	More

FIGURE 84: RATINGS OF COUNTY EMPLOYEES (AMONG THOSE WHO HAD CONTACT)

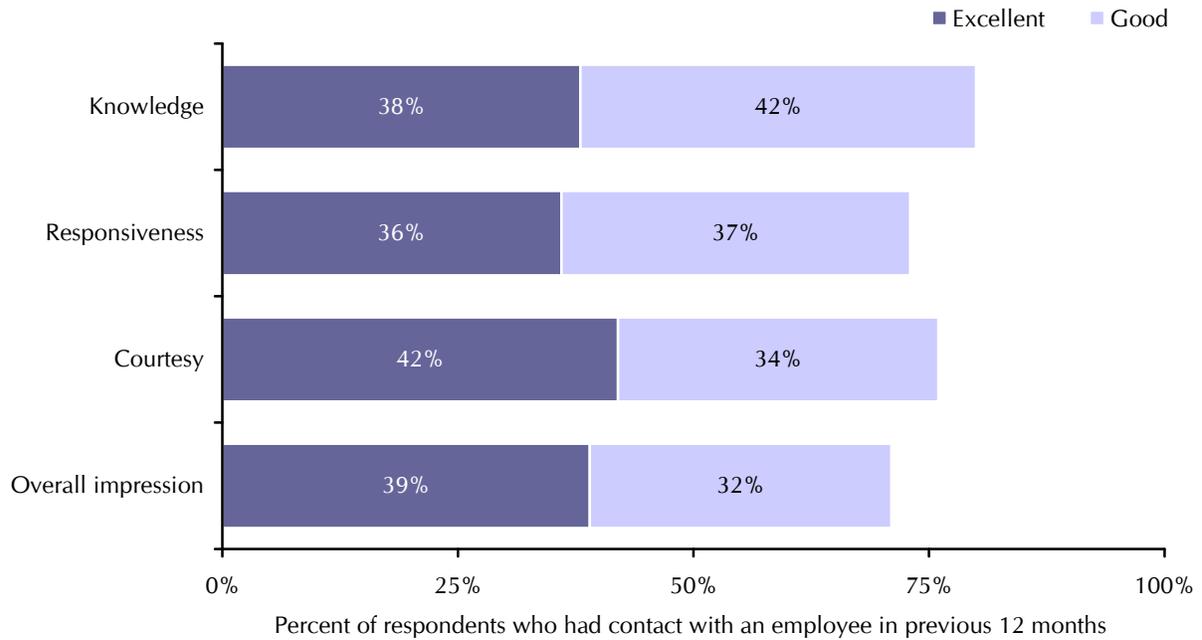


FIGURE 85: RATINGS OF COUNTY EMPLOYEES (AMONG THOSE WHO HAD CONTACT) BENCHMARKS

	National comparison	Populations less than 40,000 in the Western region comparison
Knowledge	Similar	Above
Responsiveness	Similar	Similar
Courtesy	Similar	Similar
Overall impression	Similar	Similar

FROM DATA TO ACTION

RESIDENT PRIORITIES

Knowing where to focus limited resources to improve residents' opinions of local government requires information that targets the services that are most important to residents. However, when residents are asked what services are most important, they rarely stray beyond core services – those directed to save lives and improve safety.

In market research, identifying the most important characteristics of a transaction or product is called Key Driver Analysis. The key drivers that are identified from that analysis do not come from asking customers to self-report which service or product characteristic most influenced their decision to buy or return, but rather from statistical analyses of the predictors of their behavior. When customers are asked to name the most important characteristics of a good or service, responses often are expected or misleading – just as they can be in the context of a citizen survey. For example, air travelers often claim that safety is the primary consideration in their choice of an airline, yet key driver analysis reveals that frequent flier perks or in-flight entertainment predicts their buying decisions.

In local government core services – like fire protection – invariably land at the top of the list created when residents are asked about the most important local government services. And core services are important. But by using Key Driver Analysis, our approach digs deeper to identify the less obvious, but more influential services that are most related to residents' ratings of overall quality of local government services. Because services focused directly on life and safety remain essential to quality government, it is suggested that core services should remain the focus of continuous monitoring and improvement where necessary – but monitoring core services or asking residents to identify important services is not enough.

A Key Driver Analysis (KDA) was conducted for Gunnison County by examining the relationships between ratings of each service and ratings of Gunnison County's overall services. Those key driver services that correlated most highly with residents' perceptions about overall COUNTY service quality have been identified. By targeting improvements in key services, Gunnison County can focus on the services that have the greatest likelihood of influencing residents' opinions about overall service quality.

Services found to be most strongly correlated with ratings of overall service quality from the Gunnison County Key Driver Analysis were:

- Code enforcement
- Sheriff services
- Land use, planning and zoning
- Health services

GUNNISON COUNTY ACTION CHART

The 2009 Gunnison County Action Chart™ on the following page combines two dimensions of performance:

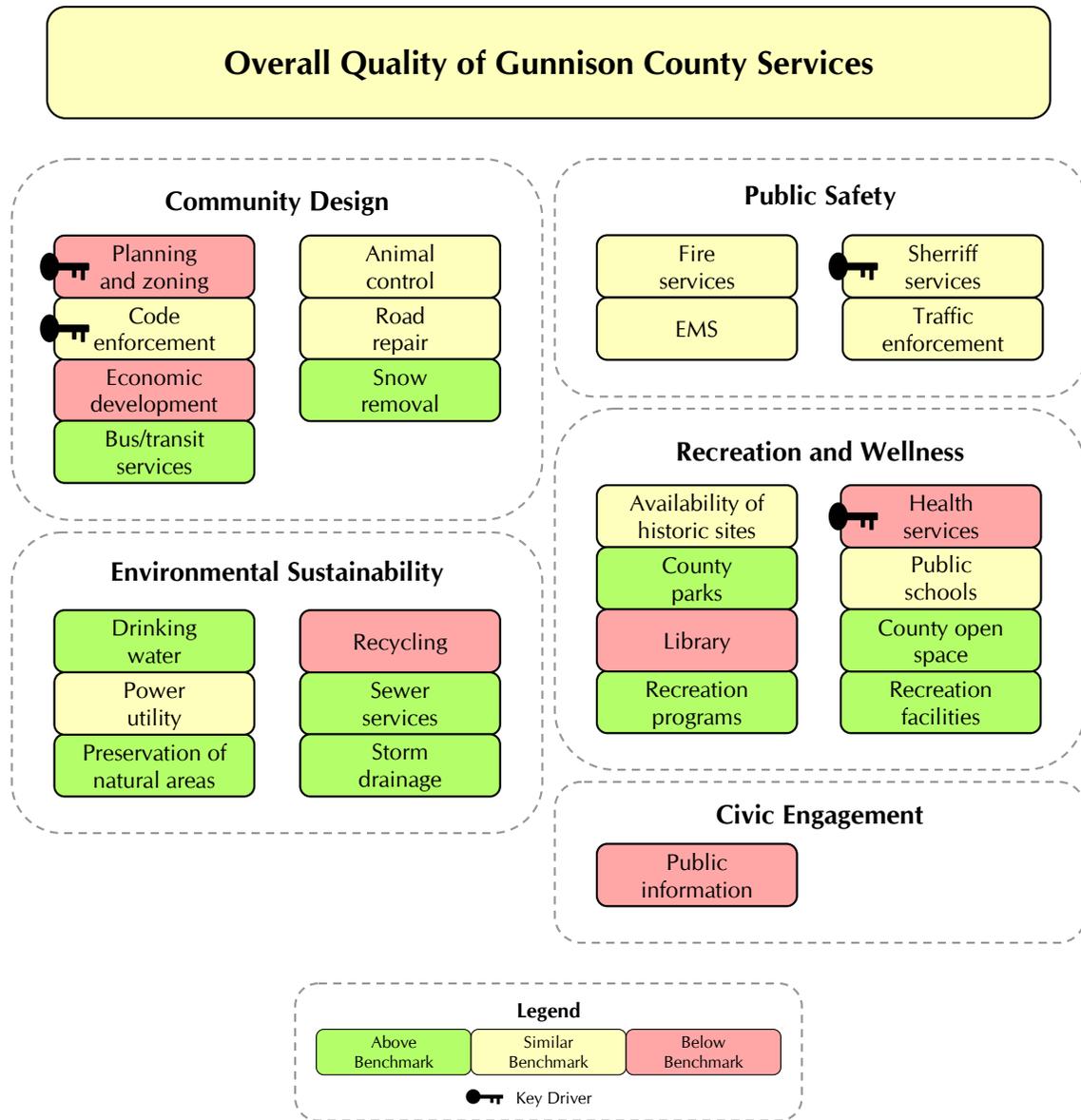
- Comparison to resident evaluations from other communities. When a comparison is available, the background color of each service box indicates whether the service is above the benchmark (green), similar to the benchmark (yellow) or below the benchmark (red).
- Identification of key services. A black key icon (🔑) next to a service box indicates that service is key (either core or key driver)

Twenty-six services were included in the KDA for Gunnison County. Of these, ten were above the benchmark, six were below the benchmark and ten were similar to the benchmark. A key icon (🔑) indicates the four key drivers.

Considering all performance data included in the Action Chart, a jurisdiction typically will want to consider improvements to any key driver services that are trending down or that are not at least similar to the benchmark. In Gunnison County, land use, planning and zoning and health services were below the benchmark and code enforcement and sheriff services were similar to the benchmark. More detail about interpreting results can be found in the next section.

Services with a high percent of respondents answering “don’t know” were excluded from the analysis and were considered services that would be less influential. See Appendix A: Complete Survey Frequencies, Frequencies Including “Don’t Know” Responses for the percent “don’t know” for each service.

FIGURE 86: GUNNISON COUNTY ACTION CHART™



Using Your Action Chart™

The key drivers derived for Gunnison County provide a list of those services that are uniquely related to overall service quality. Those key drivers are marked by key symbols in the action chart. Because key driver results are based on a relatively small number of responses, the relationships or correlations that define the key drivers are subject to more variability than is seen when key drivers are derived from a large national dataset of resident responses. To benefit Gunnison County, NRC lists the key drivers derived from tens of thousands of resident responses from across the country. This national list is updated periodically so that you can compare your key drivers to the key drivers from the entire NRC data set. Where your locally derived key drivers overlap national key drivers, it makes sense to focus even more strongly on your keys. Similarly, when your local key drivers overlap your core services, there is stronger argument to make for attending to your key drivers that overlap with core services. In the following table, we have listed your key drivers, core services and the national key drivers and we have indicated, with shaded rows, Gunnison County key drivers that overlap core services or the nationally derived keys.

FIGURE 87: KEY DRIVERS COMPARED

Service	Gunnison County Key Drivers	National Key Drivers	Core Services
Code enforcement	✓		✓
Economic development		✓	
EMS			✓
Fire			✓
Garbage collection			✓
Health services	✓		
Land use planning and zoning	✓	✓	
Public information services		✓	
Public schools		✓	
Sheriff services	✓	✓	✓
Sewer			✓
Storm drainage			✓
Road repair			✓
Water			✓

POLICY QUESTIONS

“Don’t know” responses have been removed from the following questions.

Policy Question 1	
Gunnison County is often described as having a rural character. How important, if at all, is it for Gunnison County to maintain its rural character?	Percent of respondents
Essential	41%
Very important	33%
Somewhat important	19%
Not at all important	7%
Total	100%

Policy Question 2					
How important are each of the following in maintaining Gunnison County's rural character?	Essential	Very important	Somewhat important	Not at all important	Total
Open Space	58%	26%	12%	5%	100%
Farm/agricultural land	54%	33%	9%	4%	100%
Gravel/dirt roads	29%	31%	26%	14%	100%
Large spaces between houses	36%	27%	24%	13%	100%
Passive and active park spaces	45%	35%	15%	5%	100%
Trails and paths	58%	24%	11%	7%	100%
Natural features (e.g., woods, trees, lakes, ponds, streams, etc.)	70%	19%	7%	3%	100%
Planned development strategies	41%	30%	21%	8%	100%
Freedom that an urban environment can't provide	55%	28%	12%	4%	100%
Less noise pollution, quiet	53%	28%	15%	5%	100%
Low crime rate	67%	26%	6%	1%	100%
Slower-paced lifestyle	48%	30%	15%	7%	100%
Small-town retail	36%	25%	27%	11%	100%
Limited number of large shopping centers	35%	21%	20%	24%	100%
Limited number of national chain retailers	38%	16%	21%	25%	100%

Policy Question 3					
How likely or unlikely are you to use each of the following information sources from the County to get information about the community?	Very likely	Somewhat likely	Somewhat unlikely	Very unlikely	Total
County Web site (www.gunnisoncounty.org)	24%	31%	17%	28%	100%
Display ads in local newspapers	38%	38%	15%	9%	100%
Radio announcements	17%	38%	15%	30%	100%
County Newsletter	10%	27%	27%	37%	100%

APPENDIX A: COMPLETE SURVEY FREQUENCIES

FREQUENCIES EXCLUDING "DON'T KNOW" RESPONSES

Question 1: Quality of Life					
Please rate each of the following aspects of quality of life in Gunnison County:	Excellent	Good	Fair	Poor	Total
Gunnison County as a place to live	41%	47%	8%	4%	100%
Your neighborhood as a place to live	40%	42%	13%	5%	100%
Gunnison County as a place to raise children	38%	41%	17%	4%	100%
Gunnison County as a place to work	8%	21%	40%	31%	100%
Gunnison County as a place to retire	27%	36%	25%	13%	100%
The overall quality of life in Gunnison County	27%	54%	14%	6%	100%

Question 2: Community Characteristics					
Please rate each of the following characteristics as they relate to Gunnison County as a whole:	Excellent	Good	Fair	Poor	Total
Sense of community	29%	44%	20%	6%	100%
Openness and acceptance of the community towards people of diverse backgrounds	10%	46%	33%	10%	100%
Overall appearance of Gunnison County	25%	54%	16%	5%	100%
Cleanliness of Gunnison County	28%	52%	16%	4%	100%
Overall quality of new development in Gunnison County	4%	42%	32%	22%	100%
Variety of housing options	4%	20%	42%	34%	100%
Overall quality of business and service establishments in Gunnison County	7%	33%	42%	18%	100%
Shopping opportunities	2%	14%	40%	44%	100%
Opportunities to attend cultural activities	14%	32%	35%	19%	100%
Recreational opportunities	64%	24%	6%	5%	100%
Employment opportunities	2%	10%	44%	44%	100%
Educational opportunities	17%	48%	29%	5%	100%
Opportunities to participate in social events and activities	23%	43%	27%	7%	100%
Opportunities to participate in religious or spiritual events and activities	25%	45%	23%	6%	100%
Opportunities to volunteer	42%	40%	16%	3%	100%
Opportunities to participate in community matters	31%	39%	21%	9%	100%
Ease of car travel in Gunnison County	28%	54%	15%	3%	100%
Ease of bus travel in Gunnison County	16%	37%	27%	19%	100%
Ease of bicycle travel in Gunnison County	35%	41%	19%	5%	100%
Ease of walking in Gunnison County	38%	40%	17%	6%	100%
Availability of paths and walking trails	24%	46%	21%	9%	100%
Traffic flow on major streets	16%	52%	22%	10%	100%
Amount of public parking	12%	39%	32%	17%	100%
Availability of affordable quality housing	3%	14%	29%	55%	100%
Availability of affordable quality child care	4%	21%	34%	41%	100%
Availability of affordable quality health care	4%	25%	38%	34%	100%
Availability of affordable quality food	8%	34%	41%	17%	100%
Availability of preventive health services	9%	39%	36%	17%	100%
Air quality	63%	29%	5%	3%	100%
Quality of overall natural environment in Gunnison County	63%	31%	4%	2%	100%
Overall image or reputation of Gunnison County	28%	49%	17%	6%	100%

Question 3: Growth						
Please rate the speed of growth in the following categories in Gunnison County over the past 2 years:	Much too slow	Somewhat too slow	Right amount	Somewhat too fast	Much too fast	Total
Population growth	5%	18%	47%	21%	8%	100%
Retail growth (stores, restaurants, etc.)	30%	33%	31%	2%	4%	100%
Jobs growth	51%	40%	6%	1%	2%	100%

Question 4: Code Enforcement	
To what degree, if at all, are run down buildings, weed lots or junk vehicles a problem in Gunnison County?	Percent of respondents
Not a problem	17%
Minor problem	43%
Moderate problem	29%
Major problem	11%
Total	100%

Question 5: Community Safety						
Please rate how safe or unsafe you feel from the following in Gunnison County:	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Total
Violent crime (e.g., rape, assault, robbery)	63%	27%	5%	4%	1%	100%
Property crimes (e.g., burglary, theft)	25%	51%	11%	8%	4%	100%
Environmental hazards, including toxic waste	50%	37%	9%	3%	1%	100%

Question 6: Personal Safety						
Please rate how safe or unsafe you feel:	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Total
In your neighborhood during the day	87%	11%	1%	0%	0%	100%
In your neighborhood after dark	65%	24%	7%	2%	2%	100%
In Gunnison County's downtown area during the day	85%	13%	1%	1%	0%	100%
In Gunnison County's downtown area after dark	49%	36%	10%	5%	1%	100%

Question 7: Crime Victim	
During the past twelve months, were you or anyone in your household the victim of any crime?	Percent of respondents
No	84%
Yes	16%
Total	100%

Question 8: Crime Reporting	
If yes, was this crime (these crimes) reported to the police?	Percent of respondents
No	43%
Yes	57%
Total	100%

Question 9: Resident Behaviors						
In the last 12 months, about how many times, if ever, have you or other household members participated in the following activities in Gunnison County?	Never	Once or twice	3 to 12 times	13 to 26 times	More than 26 times	Total
Used Gunnison County public libraries or their services	28%	19%	33%	9%	10%	100%
Participated in a recreation program or activity	22%	29%	26%	8%	15%	100%
Visited a neighborhood park or County park	6%	12%	37%	25%	19%	100%
Ridden a local bus within Gunnison County	48%	12%	14%	9%	17%	100%
Attended a meeting of local elected officials or other local public meeting	53%	31%	12%	2%	2%	100%
Read Gunnison County Newsletter	40%	27%	20%	6%	8%	100%
Visited the Gunnison County Web site (at www.gunnisoncounty.org)	48%	23%	19%	4%	6%	100%
Recycled used paper, cans or bottles from your home	13%	10%	14%	20%	44%	100%
Volunteered your time to some group or activity in Gunnison County	28%	26%	22%	8%	15%	100%
Participated in religious or spiritual activities in Gunnison County	50%	15%	10%	8%	17%	100%
Participated in a club or civic group in Gunnison County	52%	17%	15%	6%	10%	100%
Provided help to a friend or neighbor	3%	12%	38%	21%	26%	100%

Question 10: Neighborliness	
About how often, if at all, do you talk to or visit with your immediate neighbors (people who live in the 10 or 20 households that are closest to you)?	Percent of respondents
Just about everyday	33%
Several times a week	32%
Several times a month	19%
Once a month	7%
Several times a year	4%
Once a year or less	3%
Never	3%
Total	100%

Question 11: Service Quality					
Please rate the quality of each of the following services in Gunnison County:	Excellent	Good	Fair	Poor	Total
Sheriff services	29%	45%	19%	8%	100%
Fire services	39%	45%	15%	1%	100%
Ambulance or emergency medical services	40%	43%	15%	2%	100%
Crime prevention	21%	47%	20%	13%	100%
Fire prevention and education	25%	52%	16%	7%	100%
Traffic enforcement on County road and highways	22%	40%	21%	17%	100%
Road repair	8%	40%	30%	22%	100%
Snow removal on County road and highways	29%	45%	19%	7%	100%
Bus or transit services	22%	37%	29%	12%	100%
Recycling	21%	40%	28%	11%	100%
Storm drainage	20%	49%	26%	4%	100%
Drinking water	41%	44%	10%	5%	100%
Sewer services	32%	48%	18%	2%	100%
Power (electric and/or gas) utility	28%	45%	22%	5%	100%
County parks	38%	46%	12%	3%	100%
Recreation programs or classes	31%	49%	15%	5%	100%
Recreation centers or facilities	35%	45%	15%	6%	100%
Gunnison County open space	48%	37%	11%	4%	100%
Nature programs or classes	28%	35%	32%	6%	100%
Availability of historic sites	21%	42%	25%	11%	100%
Land use, planning and zoning	8%	25%	33%	33%	100%
Code enforcement (weeds, abandoned buildings, etc)	12%	32%	32%	23%	100%
Animal control	18%	43%	26%	12%	100%
Economic development	3%	18%	33%	46%	100%
Health services	11%	39%	37%	14%	100%
Services to seniors	17%	45%	30%	8%	100%

Question 11: Service Quality					
Please rate the quality of each of the following services in Gunnison County:	Excellent	Good	Fair	Poor	Total
Services to youth	14%	34%	32%	20%	100%
Services to low-income people	12%	27%	43%	19%	100%
Public library services	28%	41%	26%	6%	100%
Public information services	15%	40%	32%	12%	100%
Public schools	24%	40%	24%	12%	100%
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	18%	43%	23%	16%	100%
Preservation of natural areas such as open space, farmlands and greenbelts	31%	38%	25%	6%	100%
Mental health services	12%	25%	34%	28%	100%
Drug and alcohol services	15%	28%	31%	25%	100%
Adult protective services	15%	29%	36%	20%	100%
Agricultural/farm advisor	25%	31%	30%	15%	100%

Question 12: Government Services Overall					
Overall, how would you rate the quality of the services provided by each of the following?	Excellent	Good	Fair	Poor	Total
Gunnison County	16%	52%	24%	8%	100%
The Federal Government	6%	26%	34%	34%	100%
The State Government	7%	32%	35%	26%	100%

Question 13: Contact with County Employees	
Have you had any in-person or phone contact with an employee of Gunnison County within the last 12 months (including police, receptionists, planners or any others)?	Percent of respondents
No	24%
Yes	76%
Total	100%

Question 14: County Employees					
What was your impression of the employee(s) of Gunnison County in your most recent contact?	Excellent	Good	Fair	Poor	Total
Knowledge	38%	42%	17%	4%	100%
Responsiveness	36%	37%	17%	9%	100%
Courtesy	42%	34%	14%	10%	100%
Overall impression	39%	32%	22%	8%	100%

Question 15: Government Performance					
Please rate the following categories of Gunnison County government performance:	Excellent	Good	Fair	Poor	Total
The value of services for the taxes paid to Gunnison County	9%	39%	30%	22%	100%
The overall direction that Gunnison County is taking	5%	30%	36%	30%	100%
The job Gunnison County government does at welcoming citizen involvement	9%	40%	28%	22%	100%
The job Gunnison County government does at listening to citizens	6%	31%	32%	31%	100%

Question 16: Recommendation and Longevity					
Please indicate how likely or unlikely you are to do each of the following:	Very likely	Somewhat likely	Somewhat unlikely	Very unlikely	Total
Recommend living in Gunnison County to someone who asks	39%	38%	12%	11%	100%
Remain in Gunnison County for the next five years	48%	25%	13%	15%	100%

Question 17: Impact of the Economy	
What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be:	Percent of respondents
Very positive	2%
Somewhat positive	5%
Neutral	26%
Somewhat negative	46%
Very negative	22%
Total	100%

Question 18a: Policy Question 1	
Gunnison County is often described as having a rural character. How important, if at all, is it for Gunnison County to maintain its rural character?	Percent of respondents
Essential	41%
Very important	33%
Somewhat important	19%
Not at all important	7%
Total	100%

Question 18b: Policy Question 2					
How important are each of the following in maintaining Gunnison County's rural character?	Essential	Very important	Somewhat important	Not at all important	Total
Open Space	58%	26%	12%	5%	100%
Farm/agricultural land	54%	33%	9%	4%	100%
Gravel/dirt roads	29%	31%	26%	14%	100%
Large spaces between houses	36%	27%	24%	13%	100%
Passive and active park spaces	45%	35%	15%	5%	100%
Trails and paths	58%	24%	11%	7%	100%
Natural features (e.g., woods, trees, lakes, ponds, streams, etc.)	70%	19%	7%	3%	100%
Planned development strategies	41%	30%	21%	8%	100%
Freedom that an urban environment can't provide	55%	28%	12%	4%	100%
Less noise pollution, quiet	53%	28%	15%	5%	100%
Low crime rate	67%	26%	6%	1%	100%
Slower-paced lifestyle	48%	30%	15%	7%	100%
Small-town retail	36%	25%	27%	11%	100%
Limited number of large shopping centers	35%	21%	20%	24%	100%
Limited number of national chain retailers	38%	16%	21%	25%	100%

Question 18c: Policy Question 3					
How likely or unlikely are you to use each of the following information sources from the County to get information about the community?	Very likely	Somewhat likely	Somewhat unlikely	Very unlikely	Total
County Web site (www.gunnisoncounty.org)	24%	31%	17%	28%	100%
Display ads in local newspapers	38%	38%	15%	9%	100%
Radio announcements	17%	38%	15%	30%	100%
County Newsletter	10%	27%	27%	37%	100%

Question D1: Employment Status	
Are you currently employed for pay?	Percent of respondents
No	17%
Yes, full-time	63%
Yes, part-time	20%
Total	100%

Question D2: Mode of Transportation Used for Commute	
During a typical week, how many days do you commute to work (for the longest distance of your commute) in each of the ways listed below?	Percent of days mode used
Motorized vehicle (e.g., car, truck, van, motorcycle, etc...) by myself	56%
Motorized vehicle (e.g., car, truck, van, motorcycle, etc...) with other children or adults	12%
Bus or other public transportation	5%
Walk	7%
Bicycle	12%
Work at home	7%
Other	0%

Question D3: Length of Residency	
How many years have you lived in Gunnison County?	Percent of respondents
Less than 2 years	10%
2 to 5 years	21%
6 to 10 years	18%
11 to 20 years	22%
More than 20 years	29%
Total	100%

Question D4: Housing Unit Type	
Which best describes the building you live in?	Percent of respondents
One family house detached from any other houses	59%
House attached to one or more houses (e.g., a duplex or townhome)	16%
Building with two or more apartments or condominiums	17%
Mobile home	6%
Other	1%
Total	100%

Question D5: Housing Tenure (Rent/Own)	
Is this house, apartment or mobile home...	Percent of respondents
Rented for cash or occupied without cash payment	40%
Owned by you or someone in this house with a mortgage or free and clear	60%
Total	100%

Question D6: Monthly Housing Cost	
About how much is your monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners' association (HOA) fees)?	Percent of respondents
Less than \$300 per month	6%
\$300 to \$599 per month	25%
\$600 to \$999 per month	25%
\$1,000 to \$1,499 per month	18%
\$1,500 to \$2,499 per month	18%
\$2,500 or more per month	8%
Total	100%

Question D7: Presence of Children in Household	
Do any children 17 or under live in your household?	Percent of respondents
No	78%
Yes	22%
Total	100%

Question D8: Presence of Older Adults in Household	
Are you or any other members of your household aged 65 or older?	Percent of respondents
No	90%
Yes	10%
Total	100%

Question D9: Household Income	
How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)	Percent of respondents
Less than \$24,999	27%
\$25,000 to \$49,999	29%
\$50,000 to \$99,999	34%
\$100,000 to \$149,000	5%
\$150,000 or more	4%
Total	100%

Question D10: Ethnicity	
Are you Spanish, Hispanic or Latino?	Percent of respondents
No, not Spanish, Hispanic or Latino	96%
Yes, I consider myself to be Spanish, Hispanic or Latino	4%
Total	100%

Question D11: Race	
What is your race? (Mark one or more races to indicate what race(s) you consider yourself to be.)	Percent of respondents
American Indian or Alaskan Native	1%
Asian, Asian Indian or Pacific Islander	1%
Black or African American	0%
White	96%
Other	3%
Total may exceed 100% as respondents could select more than one option	

Question D12: Age	
In which category is your age?	Percent of respondents
18 to 24 years	14%
25 to 34 years	33%
35 to 44 years	13%
45 to 54 years	23%
55 to 64 years	9%
65 to 74 years	6%
75 years or older	2%
Total	100%

Question D13: Gender	
What is your sex?	Percent of respondents
Female	46%
Male	54%
Total	100%

Question D14: Registered to Vote	
Are you registered to vote in your jurisdiction?	Percent of respondents
No	6%
Yes	91%
Ineligible to vote	3%
Total	100%

Question D15: Voted in Last General Election	
Many people don't have time to vote in elections. Did you vote in the last general election?	Percent of respondents
No	9%
Yes	88%
Ineligible to vote	3%
Total	100%

FREQUENCIES INCLUDING “DON’T KNOW” RESPONSES

These tables contain the percentage of respondents for each response category as well as the “n” or total number of respondents for each category, next to the percentage.

Question 1: Quality of Life												
Please rate each of the following aspects of quality of life in Gunnison County:	Excellent		Good		Fair		Poor		Don't know		Total	
	Gunnison County as a place to live	41%	128	46%	145	8%	24	4%	13	1%	4	100%
Your neighborhood as a place to live	40%	126	42%	131	13%	40	5%	14	1%	2	100%	314
Gunnison County as a place to raise children	32%	99	35%	108	14%	44	4%	12	15%	47	100%	309
Gunnison County as a place to work	7%	23	20%	61	39%	120	30%	93	4%	12	100%	308
Gunnison County as a place to retire	22%	67	29%	90	20%	62	11%	33	18%	55	100%	307
The overall quality of life in Gunnison County	27%	83	54%	168	14%	44	6%	18	0%	0	100%	312

Question 2: Community Characteristics												
Please rate each of the following characteristics as they relate to Gunnison County as a whole:	Excellent		Good		Fair		Poor		Don't know		Total	
	Sense of community	29%	91	44%	137	20%	63	6%	18	1%	2	100%
Openness and acceptance of the community towards people of diverse backgrounds	9%	29	43%	136	31%	98	10%	30	6%	19	100%	313
Overall appearance of Gunnison County	25%	79	54%	168	16%	48	5%	16	0%	0	100%	312
Cleanliness of Gunnison County	28%	87	52%	160	16%	48	4%	13	0%	0	100%	309
Overall quality of new development in Gunnison County	4%	11	40%	125	31%	96	22%	67	4%	13	100%	312
Variety of housing options	4%	12	19%	58	40%	124	32%	100	5%	14	100%	308
Overall quality of business and service establishments in Gunnison County	7%	21	33%	104	42%	131	18%	56	0%	0	100%	313
Shopping opportunities	2%	7	14%	44	39%	122	43%	134	2%	7	100%	313
Employment opportunities	2%	6	10%	31	42%	132	42%	132	3%	11	100%	312
Opportunities to participate in religious or spiritual events and activities	20%	62	37%	113	19%	58	5%	16	19%	59	100%	308
Opportunities to volunteer	40%	124	38%	118	15%	48	3%	8	4%	14	100%	312

Question 2: Community Characteristics

Please rate each of the following characteristics as they relate to Gunnison County as a whole:	Excellent		Good		Fair		Poor		Don't know		Total	
	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count
Opportunities to participate in community matters	30%	93	37%	115	20%	64	9%	27	4%	13	100%	312
Ease of car travel in Gunnison County	28%	87	54%	168	15%	47	3%	8	1%	2	100%	312
Ease of bus travel in Gunnison County	14%	43	31%	97	23%	70	16%	50	17%	52	100%	311
Ease of bicycle travel in Gunnison County	32%	100	38%	118	18%	55	5%	16	7%	20	100%	309
Ease of walking in Gunnison County	37%	116	39%	123	16%	51	6%	18	1%	3	100%	311
Availability of paths and walking trails	23%	73	45%	139	20%	62	9%	28	3%	9	100%	311
Traffic flow on major streets	16%	49	52%	163	22%	69	10%	30	0%	1	100%	313
Amount of public parking	12%	37	39%	120	31%	97	17%	52	1%	3	100%	310
Availability of affordable quality housing	2%	7	12%	39	25%	78	48%	149	13%	39	100%	312
Availability of affordable quality child care	2%	6	11%	35	18%	55	22%	67	47%	142	100%	306
Availability of affordable quality health care	3%	11	22%	68	33%	103	29%	92	13%	39	100%	312
Availability of affordable quality food	8%	24	34%	107	40%	126	17%	54	0%	1	100%	312
Availability of preventive health services	7%	22	34%	100	31%	91	14%	42	14%	42	100%	298
Air quality	63%	197	29%	90	5%	16	3%	9	0%	0	100%	312
Quality of overall natural environment in Gunnison County	63%	196	30%	95	4%	12	2%	6	1%	2	100%	312
Overall image or reputation of Gunnison County	28%	87	49%	153	17%	54	6%	17	1%	3	100%	313

Question 3: Growth

Please rate the speed of growth in the following categories in Gunnison County over the past 2 years:	Much too slow		Somewhat too slow		Right amount		Somewhat too fast		Much too fast		Don't know		Total	
	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count	%	Count
Population growth	5%	14	16%	51	42%	130	19%	59	7%	23	12%	37	100%	314
Retail growth (stores, restaurants, etc.)	28%	88	31%	98	29%	90	2%	6	3%	11	6%	18	100%	312
Jobs growth	47%	148	37%	117	6%	18	1%	2	1%	4	8%	24	100%	313

Question 4: Code Enforcement		
To what degree, if at all, are run down buildings, weed lots or junk vehicles a problem in Gunnison County?	Percent of respondents	Count
Not a problem	16%	51
Minor problem	42%	130
Moderate problem	28%	88
Major problem	11%	33
Don't know	3%	9
Total	100%	311

Question 5: Community Safety														
Please rate how safe or unsafe you feel from the following in Gunnison County:	Very safe		Somewhat safe		Neither safe nor unsafe		Somewhat unsafe		Very unsafe		Don't know		Total	
	Violent crime (e.g., rape, assault, robbery)	62%	196	27%	85	5%	17	4%	11	1%	3	1%	3	100%
Property crimes (e.g., burglary, theft)	25%	78	51%	159	11%	35	8%	26	4%	13	1%	2	100%	314
Environmental hazards, including toxic waste	49%	152	35%	111	9%	27	3%	8	1%	4	3%	10	100%	312

Question 6: Personal Safety														
Please rate how safe or unsafe you feel:	Very safe		Somewhat safe		Neither safe nor unsafe		Somewhat unsafe		Very unsafe		Don't know		Total	
	In your neighborhood during the day	87%	272	11%	35	1%	4	0%	0	0%	1	0%	1	100%
In your neighborhood after dark	65%	203	24%	77	6%	20	2%	8	2%	5	0%	1	100%	314
In Gunnison County's downtown area during the day	84%	264	12%	39	1%	4	1%	2	0%	1	1%	4	100%	314
In Gunnison County's downtown area after dark	47%	149	35%	108	10%	30	4%	14	1%	3	3%	9	100%	313

Question 7: Crime Victim		
During the past twelve months, were you or anyone in your household the victim of any crime?	Percent of respondents	Count
No	84%	263
Yes	16%	49
Don't know	0%	0
Total	100%	312

Question 8: Crime Reporting		
If yes, was this crime (these crimes) reported to the police?	Percent of respondents	Count
No	42%	21
Yes	56%	28
Don't know	3%	1
Total	100%	51

Question 9: Resident Behaviors												
In the last 12 months, about how many times, if ever, have you or other household members participated in the following activities in Gunnison County?	Never		Once or twice		3 to 12 times		13 to 26 times		More than 26 times		Total	
Used Gunnison County public libraries or their services	28%	89	19%	60	33%	105	9%	28	10%	33	100%	315
Participated in a recreation program or activity	22%	70	29%	90	26%	81	8%	24	15%	46	100%	311
Visited a neighborhood park or County park	6%	18	12%	39	37%	115	25%	80	19%	61	100%	313
Ridden a local bus within Gunnison County	48%	150	12%	36	14%	44	9%	28	17%	55	100%	313
Attended a meeting of local elected officials or other local public meeting	53%	164	31%	98	12%	37	2%	7	2%	6	100%	312
Read Gunnison County Newsletter	40%	121	27%	83	20%	60	6%	20	8%	23	100%	307
Visited the Gunnison County Web site (at www.gunnisoncounty.org)	48%	150	23%	72	19%	59	4%	13	6%	18	100%	312
Recycled used paper, cans or bottles from your home	13%	38	10%	31	14%	42	20%	60	44%	136	100%	307
Volunteered your time to some group or activity in Gunnison County	28%	88	26%	82	22%	67	8%	26	15%	48	100%	310
Participated in religious or spiritual activities in Gunnison County	50%	156	15%	46	10%	32	8%	26	17%	53	100%	313
Participated in a club or civic group in Gunnison County	52%	164	17%	53	15%	49	6%	18	10%	30	100%	314
Provided help to a friend or neighbor	3%	8	12%	37	38%	120	21%	67	26%	81	100%	313

Question 10: Neighborliness		
About how often, if at all, do you talk to or visit with your immediate neighbors (people who live in the 10 or 20 households that are closest to you)?	Percent of respondents	Count
Just about everyday	33%	103
Several times a week	32%	99
Several times a month	19%	58
Once a month	7%	22
Several times a year	4%	12
Once a year or less	3%	10
Never	3%	8
Total	100%	312

Question 11: Service Quality														
Please rate the quality of each of the following services in Gunnison County:	Excellent		Good		Fair		Poor		Don't know		6		Total	
	Sheriff services	25%	76	39%	119	16%	50	7%	20	13%	41	0%	1	100%
Fire services	33%	103	38%	118	12%	38	1%	2	15%	47	0%	0	100%	307
Ambulance or emergency medical services	33%	101	36%	109	12%	37	2%	6	18%	54	0%	0	100%	307
Crime prevention	18%	54	40%	123	17%	51	11%	34	15%	45	0%	0	100%	307
Fire prevention and education	20%	60	41%	124	12%	38	5%	16	22%	67	0%	0	100%	305
Traffic enforcement on County road and highways	20%	61	36%	110	19%	57	15%	47	10%	29	0%	0	100%	303
Road repair	8%	25	38%	117	29%	89	21%	64	3%	10	0%	0	100%	305
Snow removal on County road and highways	27%	84	43%	131	18%	56	7%	22	4%	14	0%	0	100%	306
Bus or transit services	18%	54	30%	90	23%	71	10%	30	19%	59	0%	0	100%	305
Recycling	20%	60	38%	118	27%	83	10%	31	5%	14	0%	0	100%	306
Storm drainage	16%	49	39%	120	21%	64	3%	10	21%	64	0%	0	100%	306
Drinking water	39%	120	41%	127	10%	30	4%	13	5%	16	0%	0	100%	306
Sewer services	27%	82	40%	123	15%	47	2%	5	16%	50	0%	0	100%	307
Power (electric and/or gas) utility	27%	84	45%	137	22%	66	5%	15	2%	5	0%	0	100%	307
County parks	35%	107	43%	131	11%	35	3%	9	8%	24	0%	0	100%	305

Question 11: Service Quality														
Please rate the quality of each of the following services in Gunnison County:	Excellent		Good		Fair		Poor		Don't know		6		Total	
	Recreation programs or classes	25%	77	39%	119	12%	38	4%	11	20%	60	0%	0	100%
Recreation centers or facilities	29%	90	38%	116	13%	38	5%	14	15%	47	0%	0	100%	305
Gunnison County open space	43%	133	33%	103	10%	31	4%	12	9%	28	0%	0	100%	306
Nature programs or classes	17%	51	21%	62	19%	57	3%	10	41%	123	0%	0	100%	303
Availability of historic sites	18%	54	35%	106	21%	64	9%	28	17%	52	0%	0	100%	304
Land use, planning and zoning	7%	21	22%	66	28%	86	29%	87	15%	44	0%	0	100%	306
Code enforcement (weeds, abandoned buildings, etc)	9%	29	25%	78	25%	77	18%	56	22%	67	0%	0	100%	307
Animal control	16%	48	38%	113	23%	68	11%	32	13%	39	0%	0	100%	300
Economic development	3%	8	16%	49	28%	87	40%	121	13%	41	0%	0	100%	306
Health services	10%	29	34%	104	32%	98	12%	38	12%	36	0%	0	100%	304
Services to seniors	9%	27	24%	74	16%	50	4%	14	46%	142	0%	0	100%	307
Services to youth	10%	29	23%	69	22%	67	13%	40	33%	101	0%	0	100%	307
Services to low-income people	7%	21	16%	49	26%	78	12%	35	40%	120	0%	0	100%	304
Public library services	24%	73	36%	109	22%	69	5%	15	13%	40	0%	0	100%	305
Public information services	12%	37	33%	101	27%	81	10%	30	18%	54	0%	0	100%	303
Public schools	18%	55	29%	90	18%	55	9%	28	25%	78	0%	0	100%	305
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	11%	35	28%	85	15%	46	10%	31	36%	109	0%	0	100%	306
Preservation of natural areas such as open space, farmlands and greenbelts	28%	86	35%	106	22%	68	5%	16	9%	28	0%	0	100%	304
Mental health services	6%	18	12%	37	16%	49	13%	41	53%	161	0%	0	100%	306
Drug and alcohol services	7%	21	13%	40	15%	45	12%	36	53%	163	0%	0	100%	306
Adult protective services	5%	17	10%	32	13%	40	7%	23	64%	195	0%	0	100%	306
Agricultural/farm advisor	7%	21	9%	26	8%	25	4%	13	72%	220	0%	0	100%	305

Question 12: Government Services Overall												
Overall, how would you rate the quality of the services provided by each of the following?	Excellent		Good		Fair		Poor		Don't know		Total	
	Gunnison County	15%	47	49%	150	23%	71	8%	23	5%	15	100%
The Federal Government	5%	16	22%	68	29%	87	29%	88	15%	47	100%	306
The State Government	7%	20	28%	86	31%	95	23%	69	12%	36	100%	306

Question 13: Contact with County Employees		
Have you had any in-person or phone contact with an employee of Gunnison County within the last 12 months (including police, receptionists, planners or any others)?	Percent of respondents	Count
No	24%	71
Yes	76%	229
Total	100%	299

Question 14: County Employees												
What was your impression of the employee(s) of Gunnison County in your most recent contact?	Excellent		Good		Fair		Poor		Don't know		Total	
	Knowledge	37%	88	42%	98	17%	40	4%	9	0%	1	100%
Responsiveness	36%	86	37%	86	17%	41	9%	22	0%	1	100%	235
Courtesy	42%	98	33%	79	14%	33	10%	24	1%	2	100%	235
Overall impression	38%	90	32%	75	21%	50	7%	17	1%	3	100%	235

Question 15: Government Performance												
Please rate the following categories of Gunnison County government performance:	Excellent		Good		Fair		Poor		Don't know		Total	
	The value of services for the taxes paid to Gunnison County	8%	25	35%	108	27%	85	20%	61	10%	31	100%
The overall direction that Gunnison County is taking	5%	14	27%	82	32%	99	26%	82	10%	32	100%	310
The job Gunnison County government does at welcoming citizen involvement	8%	25	34%	108	24%	75	19%	60	15%	46	100%	313
The job Gunnison County government does at listening to citizens	5%	15	27%	82	28%	85	27%	82	14%	41	100%	305

Question 16: Recommendation and Longevity												
Please indicate how likely or unlikely you are to do each of the following:	Very likely		Somewhat likely		Somewhat unlikely		Very unlikely		Don't know		Total	
	Recommend living in Gunnison County to someone who asks	39%	122	38%	119	12%	37	11%	33	1%	2	100%
Remain in Gunnison County for the next five years	47%	147	24%	76	12%	39	14%	45	2%	6	100%	313

Question 17: Impact of the Economy		
What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be:	Percent of respondents	Count
Very positive	2%	5
Somewhat positive	5%	14
Neutral	26%	80
Somewhat negative	46%	144
Very negative	22%	67
Total	100%	310

Question 18a: Policy Question 1		
Gunnison County is often described as having a rural character. How important, if at all, is it for Gunnison County to maintain its rural character?	Percent of respondents	Count
Essential	40%	126
Very important	32%	100
Somewhat important	19%	59
Not at all important	7%	23
Don't know	1%	4
Total	100%	312

Question 18b: Policy Question 2												
How important are each of the following in maintaining Gunnison County's rural character?	Essential		Very important		Somewhat important		Not at all important		Don't know		Total	
	Open Space	57%	180	25%	80	12%	38	5%	14	0%	1	100%
Farm/agricultural land	53%	166	33%	102	9%	27	4%	11	2%	7	100%	314
Gravel/dirt roads	28%	89	31%	96	26%	81	13%	42	1%	4	100%	313
Large spaces between houses	36%	111	27%	83	24%	73	13%	40	1%	4	100%	311
Passive and active park spaces	44%	138	35%	108	15%	45	5%	16	1%	4	100%	312
Trails and paths	58%	179	24%	75	11%	33	7%	21	1%	3	100%	311
Natural features (e.g., woods, trees, lakes, ponds, streams, etc.)	70%	220	19%	61	7%	22	3%	10	0%	1	100%	314
Planned development strategies	39%	122	29%	90	20%	62	8%	25	4%	12	100%	312
Freedom that an urban environment can't provide	52%	162	26%	83	12%	36	4%	12	6%	18	100%	312
Less noise pollution, quiet	53%	165	27%	86	15%	47	5%	15	0%	1	100%	314
Low crime rate	67%	210	26%	81	6%	20	1%	4	0%	0	100%	314
Slower-paced lifestyle	48%	150	30%	95	15%	47	7%	22	0%	0	100%	313
Small-town retail	36%	114	25%	79	27%	84	11%	34	0%	1	100%	313
Limited number of large shopping centers	35%	109	21%	65	20%	63	24%	76	1%	2	100%	314
Limited number of national chain retailers	37%	117	16%	51	21%	65	25%	77	1%	4	100%	314

Question 18c: Policy Question 3												
How likely or unlikely are you to use each of the following information sources from the County to get information about the community?	Very likely		Somewhat likely		Somewhat unlikely		Very unlikely		Don't know		Total	
	County Web site (www.gunnisoncounty.org)	24%	75	30%	95	16%	51	27%	86	2%	7	100%
Display ads in local newspapers	38%	118	38%	119	15%	47	9%	27	1%	2	100%	314
Radio announcements	16%	50	37%	116	15%	45	30%	92	3%	8	100%	312
County Newsletter	9%	28	26%	81	25%	79	35%	109	5%	16	100%	313

Question D1: Employment Status		
Are you currently employed for pay?	Percent of respondents	Count
No	17%	51
Yes, full-time	63%	191
Yes, part-time	20%	62
Total	100%	305

Question D2: Mode of Transportation Used for Commute	
During a typical week, how many days do you commute to work (for the longest distance of your commute) in each of the ways listed below?	Percent of days mode used
Motorized vehicle (e.g., car, truck, van, motorcycle, etc...) by myself	56%
Motorized vehicle (e.g., car, truck, van, motorcycle, etc...) with other children or adults	12%
Bus or other public transportation	5%
Walk	7%
Bicycle	12%
Work at home	7%
Other	0%

Question D3: Length of Residency		
How many years have you lived in Gunnison County?	Percent of respondents	Count
Less than 2 years	10%	31
2 to 5 years	21%	65
6 to 10 years	18%	58
11 to 20 years	22%	69
More than 20 years	29%	90
Total	100%	313

Question D4: Housing Unit Type		
Which best describes the building you live in?	Percent of respondents	Count
One family house detached from any other houses	59%	186
House attached to one or more houses (e.g., a duplex or townhome)	16%	51
Building with two or more apartments or condominiums	17%	53
Mobile home	6%	20
Other	1%	4
Total	100%	315

Question D5: Housing Tenure (Rent/Own)		
Is this house, apartment or mobile home...	Percent of respondents	Count
Rented for cash or occupied without cash payment	40%	126
Owned by you or someone in this house with a mortgage or free and clear	60%	187
Total	100%	313

Question D6: Monthly Housing Cost		
About how much is your monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners" association (HOA) fees)?	Percent of respondents	Count
Less than \$300 per month	6%	17
\$300 to \$599 per month	25%	78
\$600 to \$999 per month	25%	75
\$1,000 to \$1,499 per month	18%	55
\$1,500 to \$2,499 per month	18%	55
\$2,500 or more per month	8%	26
Total	100%	307

Question D7: Presence of Children in Household		
Do any children 17 or under live in your household?	Percent of respondents	Count
No	78%	243
Yes	22%	70
Total	100%	314

Question D8: Presence of Older Adults in Household		
Are you or any other members of your household aged 65 or older?	Percent of respondents	Count
No	90%	282
Yes	10%	32
Total	100%	314

Question D9: Household Income		
How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)	Percent of respondents	Count
Less than \$24,999	27%	82
\$25,000 to \$49,999	29%	88
\$50,000 to \$99,999	34%	102
\$100,000 to \$149,000	5%	16
\$150,000 or more	4%	12
Total	100%	301

Question D10: Ethnicity		
Are you Spanish, Hispanic or Latino?	Percent of respondents	Count
No, not Spanish, Hispanic or Latino	96%	295
Yes, I consider myself to be Spanish, Hispanic or Latino	4%	12
Total	100%	307

Question D11: Race		
What is your race? (Mark one or more races to indicate what race(s) you consider yourself to be.)	Percent of respondents	Count
American Indian or Alaskan Native	1%	4
Asian, Asian Indian or Pacific Islander	1%	2
Black or African American	0%	0
White	96%	296
Other	3%	10
Total may exceed 100% as respondents could select more than one option		

Question D12: Age		
In which category is your age?	Percent of respondents	Count
18 to 24 years	14%	44
25 to 34 years	33%	101
35 to 44 years	13%	40
45 to 54 years	23%	71
55 to 64 years	9%	29
65 to 74 years	6%	18
75 years or older	2%	8
Total	100%	311

Question D13: Gender		
What is your sex?	Percent of respondents	Count
Female	46%	143
Male	54%	167
Total	100%	310

Question D14: Registered to Vote		
Are you registered to vote in your jurisdiction?	Percent of respondents	Count
No	6%	19
Yes	90%	279
Ineligible to vote	3%	10
Don't know	1%	4
Total	100%	312

Question D15: Voted in Last General Election		
Many people don't have time to vote in elections. Did you vote in the last general election?	Percent of respondents	Count
No	9%	29
Yes	87%	272
Ineligible to vote	3%	9
Don't know	1%	2
Total	100%	313

APPENDIX B: SURVEY METHODOLOGY

The National Citizen Survey™ was developed to provide local jurisdictions an accurate, affordable and easy way to assess and interpret resident opinion about important community issues. While standardization of question wording and survey methods provide the rigor to assure valid results, each jurisdiction has enough flexibility to construct a customized version of The National Citizen Survey™ that asks residents about key local services and important local issues.

Results offer insight into residents' perspectives about local government performance and as such provide important benchmarks for jurisdictions working on performance measurement. The National Citizen Survey™ is designed to help with budget, land use and strategic planning as well as to communicate with local residents. The National Citizen Survey™ permits questions to test support for local policies and answers to its questions also speak to community trust and involvement in community-building activities as well as to resident demographic characteristics.

SURVEY VALIDITY

The question of survey validity has two parts: 1) how can a jurisdiction be confident that the results from those who completed the questionnaire are representative of the results that would have been obtained had the survey been administered to the entire population? and 2) how closely do the perspectives recorded on the survey reflect what residents really believe or do?

To answer the first question, the best survey research practices were used for the resources spent to ensure that the results from the survey respondents reflect the opinions of residents in the entire jurisdiction. These practices include:

- Using a mail-out/mail-back methodology, which typically gets a higher response rate than phone for the same dollars spent. A higher response rate lessens the worry that those who did not respond are different than those who did respond.
- Selecting households at random within the jurisdiction to receive the survey. A random selection ensures that the households selected to receive the survey are similar to the entire population. A non-random sample may only include households from one geographic area, or from households of only one type.
- Over-sampling multi-family housing units to improve response from hard-to-reach, lower income, or younger apartment dwellers.
- Selecting the respondent within the household using an unbiased sampling procedure; in this case, the "birthday method." The cover letter included an instruction requesting that the respondent in the household be the adult (18 years old or older) who most recently had a birthday, irrespective of year of birth.
- Contacting potential respondents three times to encourage response from people who may have different opinions or habits than those who would respond with only a single prompt.
- Soliciting response on jurisdiction letterhead signed by the highest ranking elected official or staff member, thus appealing to the recipients' sense of civic responsibility.
- Providing a self-addressed, postage-paid return envelope.
- Offering the survey in Spanish when appropriate and requested by County officials.
- Using the most recent available information about the characteristics of jurisdiction residents to weight the data to reflect the demographics of the population.

The answer to the second question about how closely the perspectives recorded on the survey reflect what residents really believe or do is more complex. Resident responses to surveys are influenced by a variety of factors. For questions about service quality, residents' expectations for

service quality play a role as well as the “objective” quality of the service provided, the way the resident perceives the entire community (that is, the context in which the service is provided), the scale on which the resident is asked to record his or her opinion and, of course, the opinion, itself, that a resident holds about the service. Similarly a resident’s report of certain behaviors is colored by what he or she believes is the socially desirable response (e.g., reporting tolerant behaviors toward “oppressed groups,” likelihood of voting a tax increase for services to poor people, use of alternative modes of travel to work besides the single occupancy vehicle), his or her memory of the actual behavior (if it is not a question speculating about future actions, like a vote), his or her confidence that he or she can be honest without suffering any negative consequences (thus the need for anonymity) as well as the actual behavior itself.

How closely survey results come to recording the way a person really feels or behaves often is measured by the coincidence of reported behavior with observed current behavior (e.g., driving habits), reported intentions to behave with observed future behavior (e.g., voting choices) or reported opinions about current community quality with objective characteristics of the community (e.g., feelings of safety correlated with rates of crime). There is a body of scientific literature that has investigated the relationship between reported behaviors and actual behaviors. Well-conducted surveys, by and large, do capture true respondent behaviors or intentions to act with great accuracy. Predictions of voting outcomes tend to be quite accurate using survey research, as do reported behaviors that are not about highly sensitive issues (e.g., family abuse or other illegal or morally sanctioned activities). For self-reports about highly sensitive issues, statistical adjustments can be made to correct for the respondents’ tendency to report what they think the “correct” response should be.

Research on the correlation of resident opinion about service quality and “objective” ratings of service quality tend to be ambiguous, some showing stronger relationships than others. NRC’s own research has demonstrated that residents who report the lowest ratings of street repair live in communities with objectively worse street conditions than those who report high ratings of street repair (based on road quality, delay in street repair, number of road repair employees). Similarly, the lowest rated fire services appear to be “objectively” worse than the highest rated fire services (expenditures per capita, response time, “professional” status of firefighters, breadth of services and training provided). Whether or not some research confirms the relationship between what residents think about a community and what can be seen “objectively” in a community, NRC has argued that resident opinion is a perspective that cannot be ignored by government administrators. NRC principals have written, “If you collect trash three times a day but residents think that your trash haul is lousy, you still have a problem.”

SURVEY SAMPLING

“Sampling” refers to the method by which survey recipients were chosen. All households within Gunnison County were eligible to participate in the survey; 1,200 were selected to receive the survey. These 1,200 households were randomly selected from a comprehensive list of all housing units within Gunnison County boundaries. The basis of the list of all housing units was a United States Postal Service listing of housing units within zip codes. Since some of the zip codes that serve Gunnison County households may also serve addresses that lie outside of the jurisdiction, the exact geographic location of each housing unit was compared to jurisdiction boundaries, using the most current municipal boundary file (updated on a quarterly basis), and addresses located outside of Gunnison County boundaries were removed from consideration.

To choose the 1,200 survey recipients, a systematic sampling method was applied to the list of households known to be within Gunnison County. Systematic sampling is a procedure whereby a complete list of all possible items is culled, selecting every Nth one until the appropriate amount of items is selected. Multi-family housing units were over sampled as residents of this type of housing typically respond at lower rates to surveys than do those in single-family housing units.

An individual within each household was selected using the birthday method. The birthday method selects a person within the household by asking the “person whose birthday has most recently passed” to complete the questionnaire. The underlying assumption in this method is that day of birth has no relationship to the way people respond to surveys. This instruction was contained in the cover letter accompanying the questionnaire.

SURVEY ADMINISTRATION

Selected households received three mailings, one week apart, beginning July 6, 2009. The first mailing was a prenotification postcard announcing the upcoming survey. The next mailing contained a letter from the chairperson of the board of county commissioners inviting the household to participate, a questionnaire and a postage-paid return envelope. The final mailing contained a reminder letter, another survey and a postage-paid return envelope. The second cover letter asked those who had not completed the survey to do so and those who have already done so to refrain from turning in another survey. Completed surveys were collected over the following five weeks.

SURVEY RESPONSE RATE AND CONFIDENCE INTERVALS

Two hundred and three of the mailings were returned as undeliverable because they either had incorrect addresses or were received by vacant housing units. Of the 997 households receiving the survey mailings, 322 completed the survey, providing a response rate of 32%. In general, response rates obtained on local government resident surveys range from 25% to 40%.

In theory, in 95 cases out of 100, the results based on the number of responses obtained will differ by no more than five percentage points in either direction from what would have been obtained had responses been collected from all Gunnison County adults. This difference from the presumed population finding is referred to as the sampling error (or the “margin of error” or 95% confidence interval”). For subgroups of responses, the margin of sampling error is larger. In addition to sampling error, the practical difficulties of conducting any survey of the public may introduce other sources of error. For example, the failure of some of the selected adults to participate in the sample or the difficulty of including all sectors of the population, such as residents of some institutions or group residences, may lead to somewhat different results.

In addition to sampling error, other sources of error may affect any survey, including the non-response of residents with opinions different from survey responders that may affect sample findings. Though standardized on The NCS, on other surveys, differences in question wording, order, translation and data entry, as examples, can lead to somewhat varying results.

SURVEY PROCESSING (DATA ENTRY)

Completed surveys received by NRC were assigned a unique identification number. Additionally, each survey was reviewed and “cleaned” as necessary. For example, a question may have asked a respondent to pick two items out of a list of five, but the respondent checked three; NRC staff would choose randomly two of the three selected items to be coded in the dataset.

Once all surveys were assigned a unique identification number, they were entered into an electronic dataset. This dataset was subject to a data entry protocol of “key and verify,” in which survey data were entered twice into an electronic dataset and then compared. Discrepancies were evaluated against the original survey form and corrected. Range checks as well as other forms of quality control were also performed.

SURVEY DATA WEIGHTING

The demographic characteristics of the survey sample were compared to those found in the 2000 Census estimates for adults in Gunnison County. Sample results were weighted using the population norms to reflect the appropriate percent of those residents in each county’s population. Other discrepancies between the whole population and the sample were also aided by the weighting due to the intercorrelation of many socioeconomic characteristics.

The variables used for weighting were housing tenure and gender/age. This decision was based on:

- The disparity between the survey respondent characteristics and the population norms for these variables
- The saliency of these variables in detecting differences of opinion among subgroups

The primary objective of weighting survey data is to make the survey sample reflective of the larger population of the community. This is done by: 1) reviewing the sample demographics and comparing them to the population norms from the most recent Census or other sources and 2) comparing the responses to different questions for demographic subgroups. The demographic characteristics that are least similar to the Census and yield the most different results are the best candidates for data weighting. A third criterion sometimes used is the importance that the community places on a specific variable. For example, if a jurisdiction feels that accurate race representation is key to staff and public acceptance of the study results, additional consideration will be given in the weighting process to adjusting the race variable.

A special software program using mathematical algorithms is used to calculate the appropriate weights. A limitation of data weighting is that only 2-3 demographic variables can be adjusted in a single study. Several different weighting “schemes” are tested to ensure the best fit for the data.

The process actually begins at the point of sampling. Knowing that residents in single family dwellings are more likely to respond to a mail survey, NRC oversamples residents of multi-family dwellings to ensure their proper representation in the sample data. Rather than giving all residents an equal chance of receiving the survey, this is systematic, stratified sampling, which gives each resident of the jurisdiction a known chance of receiving the survey (and apartment dwellers, for example, a greater chance than single family home dwellers). As a consequence, results must be weighted to recapture the proper representation of apartment dwellers.

The results of the weighting scheme are presented in the following table

Gunnison County Citizen Survey Weighting Table			
Characteristic	Population Norm1	Unweighted Data	Weighted Data
Housing			
Rent home	42%	25%	40%
Own home	58%	75%	60%
Detached unit	68%	73%	66%
Attached unit	32%	27%	34%
Race and Ethnicity			
White alone, not Hispanic	93%	93%	93%
Hispanic and/or other race	7%	7%	7%
Sex and Age			
Female	45%	54%	46%
Male	55%	46%	54%
18-34 years of age	48%	22%	47%
35-54 years of age	35%	37%	36%
55+ years of age	17%	42%	17%
Females 18-34	20%	14%	20%
Females 35-54	17%	21%	18%
Females 55+	8%	20%	8%
Males 18-34	28%	7%	26%
Males 35-54	18%	17%	18%
Males 55+	9%	22%	9%

SURVEY DATA ANALYSIS AND REPORTING

The survey dataset was analyzed using the Statistical Package for the Social Sciences (SPSS). Frequency distributions were presented in the body of the report.

Use of the “Excellent, Good, Fair, Poor” Response Scale

The scale on which respondents are asked to record their opinions about service and community quality is “excellent,” “good,” “fair” or “poor” (EGFP). This scale has important advantages over other scale possibilities (very good to very bad; very satisfied to very dissatisfied; strongly agree to strongly disagree, as examples). EGFP is used by the plurality of jurisdictions conducting citizen surveys across the U.S. The advantage of familiarity was one that NRC did not want to dismiss when crafting The National Citizen Survey™ questionnaire, because elected officials, staff and residents already are acquainted with opinion surveys measured this way. EGFP also has the advantage of offering three positive options, rather than only two, over which a resident can offer an opinion. While symmetrical scales often are the right choice in other measurement tasks, NRC has found that ratings of almost every local government service in almost every jurisdiction tend, on average, to be positive (that is, above the scale midpoint). Therefore, to permit finer distinctions among positively rated services, EGFP offers three options across which to spread those ratings. EGFP is more neutral because it requires no positive statement of service quality to judge (as agree-disagree scales require) and, finally, EGFP intends to measure absolute quality of service delivery or community quality (unlike satisfaction scales which ignore residents’ perceptions of quality in favor of their report on the acceptability of the level of service offered).

“Don’t Know” Responses

On many of the questions in the survey respondents may answer “don’t know.” The proportion of respondents giving this reply is shown in the full set of responses included in Appendix A. However, these responses have been removed from the analyses presented in the body of the report. In other words, the tables and graphs display the responses from respondents who had an opinion about a specific item.

Benchmark Comparisons

NRC has been leading the strategic use of surveys for local governments since 1991, when the principals of the company wrote the first edition of what became the classic text on citizen surveying. In *Citizen Surveys: how to do them, how to use them, what they mean*, published by ICMA, not only were the principles for quality survey methods articulated, but both the idea of benchmark data for citizen opinion and the method for gathering benchmark data were pioneered. The argument for benchmarks was called “In Search of Standards.” “What has been missing from a local government’s analysis of its survey results is the context that school administrators can supply when they tell parents how an 80 percent score on the social studies test compares to test results from other school systems...”

NRC’s database of comparative resident opinion is comprised of resident perspectives gathered in citizen surveys from approximately 500 jurisdictions whose residents evaluated local government services. Conducted with typically no fewer than 400 residents in each jurisdiction, opinions are intended to represent over 30 million Americans. NRC has innovated a method for quantitatively integrating the results of surveys that conducted by NRC with those that others have conducted. The integration methods have been thoroughly described not only in the Citizen Surveys book, but also in *Public Administration Review, Journal of Policy Analysis and Management*. Scholars who

specialize in the analysis of citizen surveys regularly have relied on this work (e.g., Kelly, J. & Swindell, D. (2002). Service quality variation across urban space: First steps towards a model of citizen satisfaction. *Journal of Urban Affairs*, 24, 271-288.; Van Ryzin, G., Muzzio, D., Immerwahr, S., Gulick, L. & Martinez, E. (2004). Drivers and consequences of citizen satisfaction: An application of the American Customer Satisfaction Index Model to New York City, *Public Administration Review*, 64, 331- 341). The method described in those publications is refined regularly and statistically tested on a growing number of citizen surveys in NRC's proprietary databases. NRC's work on calculating national benchmarks for resident opinions about service delivery and quality of life won the Samuel C. May award for research excellence from the Western Governmental Research Association.

The Role of Comparisons

Benchmark comparisons are used for performance measurement. Jurisdictions use the comparative information to help interpret their own citizen survey results, to create or revise community plans, to evaluate the success of policy or budget decisions, to measure local government performance. Taking the pulse of the community has little meaning without knowing what pulse rate is too high and what is too low. When surveys of service satisfaction turn up "good" citizen evaluations, jurisdictions need to know how others rate their services to understand if "good" is good enough. Furthermore, in the absence of national or peer community comparisons, a jurisdiction is left with comparing its fire protection rating to its street maintenance rating. That comparison is unfair. Streets always lose to fire. More important and harder questions need to be asked; for example, how do residents' ratings of fire service compare to opinions about fire service in other communities?

A police department that provides the fastest and most efficient service—one that closes most of its cases, solves most of its crimes and keeps the crime rate low—still has a problem to fix if the residents in the community it intends to protect believe services are not very good compared to ratings given by residents to their own objectively "worse" departments. The benchmark data can help that police department – or any department – to understand how well citizens think it is doing. Without the comparative data, it would be like bowling in a tournament without knowing what the other teams are scoring. NRC recommends that citizen opinion be used in conjunction with other sources of data about budget, personnel and politics to help managers know how to respond to comparative results.

Jurisdictions in the benchmark database are distributed geographically across the country and range from small to large in population size. Most commonly, comparisons are made to the entire database. Comparisons may also be made to subsets of jurisdictions (for example, within a given region or population category). Despite the differences in jurisdiction characteristics, all are in the business of providing local government services to residents. Though individual jurisdiction circumstances, resources and practices vary, the objective in every community is to provide services that are so timely, tailored and effective that residents conclude the services are of the highest quality. High ratings in any jurisdiction, like SAT scores in any teen household, bring pride and a sense of accomplishment.

Comparison of Gunnison County to the Benchmark Database

Gunnison County chose to have comparisons made to the entire database and a subset of similar jurisdictions from the database (populations under 40,000 in the Western region). A benchmark comparison (the average rating from all the comparison jurisdictions where a similar question was asked) has been provided when a similar question on the Gunnison County Survey was included in

NRC's database and there were at least five jurisdictions in which the question was asked. For most questions compared to the entire dataset, there were more than 100 jurisdictions included in the benchmark comparison.

Where comparisons are available, Gunnison County results are noted as being "above" the benchmark, "below" the benchmark or "similar to" the benchmark. This evaluation of "above," "below" or "similar to" comes from a statistical comparison of Gunnison County's rating to the benchmark (the rating from all the comparison jurisdictions where a similar question was asked).

APPENDIX C: SURVEY MATERIALS

The following pages contain copies of the survey materials sent to randomly selected households within Gunnison County.

Dear Gunnison County Resident,

Your household has been selected at random to participate in an anonymous citizen survey about Gunnison County. You will receive a copy of the survey next week in the mail with instructions for completing and returning it. Thank you in advance for helping us with this important project!

Sincerely,



Paula Swenson
Chairperson, BOCC

Dear Gunnison County Resident,

Your household has been selected at random to participate in an anonymous citizen survey about Gunnison County. You will receive a copy of the survey next week in the mail with instructions for completing and returning it. Thank you in advance for helping us with this important project!

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Paula Swenson
Chairperson, BOCC



**GUNNISON COUNTY BOARD
OF COUNTY COMMISSIONERS**
 Phone: (970) 641-0248, Fax: (970) 641-3061
 Email: bocc@gunnisoncounty.org
 Website: www.GunnisonCounty.org

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July 2009

Dear Gunnison County Resident:

Gunnison County wants to know what you think about our community and county government. You have been randomly selected to participate in Gunnison County's 2009 Citizen Survey.

Please take a few minutes to fill out the enclosed Citizen Survey. Your feedback will help the County set benchmarks for tracking the quality of services provided to residents. Your answers will help Gunnison County Commissioners make decisions that affect our community. You should find the questions interesting and we will definitely find your answers useful. Please participate!

To get a representative sample of Gunnison County residents, the adult (anyone 18 years or older) in your household who most recently had a birthday should complete this survey. Year of birth of the adult does not matter.

Please have the appropriate member of the household spend a few minutes to answer all the questions and return the survey in the enclosed postage-paid envelope. **Your responses will remain completely anonymous.**

Your participation in this survey is very important – especially since your household is one of only a small number of households being surveyed. If you have any questions about the Citizen Survey please call (970) 641-7622.

Please help us shape the future of Gunnison County. Thank you for your time and participation.

Sincerely,



Paula Swenson
Chairperson, BOCC



GUNNISON COUNTY BOARD OF COUNTY COMMISSIONERS

Phone: (970) 641-0248, Fax: (970) 641-3061

Email: bocc@gunnisoncounty.org

Website: www.GunnisonCounty.org

July 2009

Dear Gunnison County Resident:

About one week ago, you should have received a copy of the enclosed survey. **If you completed it and sent it back, we thank you for your time and ask you to discard this survey. Please do not respond twice.** If you have not had a chance to complete the survey, we would appreciate your response. Gunnison County wants to know what you think about our community and county government. You have been randomly selected to participate in Gunnison County's Citizen Survey.

Please take a few minutes to fill out the enclosed Citizen Survey. Your feedback will help the County set benchmarks for tracking the quality of services provided to residents. Your answers will help the County Commissioners make decisions that affect our community. You should find the questions interesting and we will definitely find your answers useful. Please participate!

To get a representative sample of Gunnison County residents, the adult (anyone 18 years or older) in your household who most recently had a birthday should complete this survey. Year of birth of the adult does not matter.

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Your participation in this survey is very important – especially since your household is one of only a small number of households being surveyed. If you have any questions about the Citizen Survey please call (970) 641-7622.

Please help us shape the future of Gunnison County. Thank you for your time and participation.

Sincerely,

A handwritten signature in black ink that reads "Paula Swenson". The signature is fluid and cursive.

Paula Swenson
Chairperson, BOCC

Gunnison County 2009 Citizen Survey

Please complete this questionnaire if you are the adult (age 18 or older) in the household who most recently had a birthday. The adult's year of birth does not matter. Please select the response (by circling the number or checking the box) that most closely represents your opinion for each question. Your responses are anonymous and will be reported in group form only.

1. Please rate each of the following aspects of quality of life in Gunnison County:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Gunnison County as a place to live.....	1	2	3	4	5
Your neighborhood as a place to live.....	1	2	3	4	5
Gunnison County as a place to raise children	1	2	3	4	5
Gunnison County as a place to work	1	2	3	4	5
Gunnison County as a place to retire	1	2	3	4	5
The overall quality of life in Gunnison County.....	1	2	3	4	5

2. Please rate each of the following characteristics as they relate to Gunnison County as a whole:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Sense of community.....	1	2	3	4	5
Openness and acceptance of the community toward people of diverse backgrounds.....	1	2	3	4	5
Overall appearance of Gunnison County	1	2	3	4	5
Cleanliness of Gunnison County.....	1	2	3	4	5
Overall quality of new development in Gunnison County.....	1	2	3	4	5
Variety of housing options	1	2	3	4	5
Overall quality of business and service establishments in Gunnison County	1	2	3	4	5
Shopping opportunities.....	1	2	3	4	5
Opportunities to attend cultural activities.....	1	2	3	4	5
Recreational opportunities	1	2	3	4	5
Employment opportunities	1	2	3	4	5
Educational opportunities	1	2	3	4	5
Opportunities to participate in social events and activities	1	2	3	4	5
Opportunities to participate in religious or spiritual events and activities.....	1	2	3	4	5
Opportunities to volunteer.....	1	2	3	4	5
Opportunities to participate in community matters.....	1	2	3	4	5
Ease of car travel in Gunnison County	1	2	3	4	5
Ease of bus travel in Gunnison County.....	1	2	3	4	5
Ease of bicycle travel in Gunnison County	1	2	3	4	5
Ease of walking in Gunnison County.....	1	2	3	4	5
Availability of paths and walking trails	1	2	3	4	5
Traffic flow on major streets.....	1	2	3	4	5
Amount of public parking	1	2	3	4	5
Availability of affordable quality housing.....	1	2	3	4	5
Availability of affordable quality child care	1	2	3	4	5
Availability of affordable quality health care	1	2	3	4	5
Availability of affordable quality food	1	2	3	4	5
Availability of preventive health services	1	2	3	4	5
Air quality	1	2	3	4	5
Quality of overall natural environment in Gunnison County	1	2	3	4	5
Overall image or reputation of Gunnison County.....	1	2	3	4	5

3. Please rate the speed of growth in the following categories in Gunnison County over the past 2 years:

	<i>Much too slow</i>	<i>Somewhat too slow</i>	<i>Right amount</i>	<i>Somewhat too fast</i>	<i>Much too fast</i>	<i>Don't know</i>
Population growth	1	2	3	4	5	6
Retail growth (stores, restaurants, etc.).....	1	2	3	4	5	6
Jobs growth.....	1	2	3	4	5	6

4. To what degree, if at all, are run down buildings, weed lots or junk vehicles a problem in Gunnison County?
 Not a problem Minor problem Moderate problem Major problem Don't know

5. Please rate how safe or unsafe you feel from the following in Gunnison County:

	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Don't know
Violent crime (e.g., rape, assault, robbery)	1	2	3	4	5	6
Property crimes (e.g., burglary, theft).....	1	2	3	4	5	6
Environmental hazards, including toxic waste.....	1	2	3	4	5	6

6. Please rate how safe or unsafe you feel:

	Very safe	Somewhat safe	Neither safe nor unsafe	Somewhat unsafe	Very unsafe	Don't know
In your neighborhood during the day.....	1	2	3	4	5	6
In your neighborhood after dark.....	1	2	3	4	5	6
In Gunnison County's downtown area(s) during the day.....	1	2	3	4	5	6
In Gunnison County's downtown area(s) after dark	1	2	3	4	5	6

7. During the past twelve months, were you or anyone in your household the victim of any crime?
 No → Go to Question 9 Yes → Go to Question 8 Don't know → Go to Question 9

8. If yes, was this crime (these crimes) reported to the police?
 No Yes Don't know

9. In the last 12 months, about how many times, if ever, have you or other household members participated in the following activities in Gunnison County?

	Never	Once or twice	3 to 12 times	13 to 26 times	More than 26 times
Used Gunnison County public libraries or their services	1	2	3	4	5
Participated in a recreation program or activity	1	2	3	4	5
Visited a neighborhood park or County park	1	2	3	4	5
Ridden a local bus within Gunnison County	1	2	3	4	5
Attended a meeting of local elected officials or other local public meeting	1	2	3	4	5
Read Gunnison County Newsletter	1	2	3	4	5
Visited the Gunnison County Web site (at www.gunnisoncounty.org)	1	2	3	4	5
Recycled used paper, cans or bottles from your home.....	1	2	3	4	5
Volunteered your time to some group or activity in Gunnison County	1	2	3	4	5
Participated in religious or spiritual activities in Gunnison County	1	2	3	4	5
Participated in a club or civic group in Gunnison County	1	2	3	4	5
Provided help to a friend or neighbor	1	2	3	4	5

10. About how often, if at all, do you talk to or visit with your immediate neighbors (people who live in the 10 or 20 households that are closest to you)?

- Just about every day
 Several times a week
 Several times a month
 Once a month
 Several times a year
 Once a year or less
 Never

Gunnison County 2009 Citizen Survey

11. Please rate the quality of each of the following services in Gunnison County:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Sheriff services	1	2	3	4	5
Fire services	1	2	3	4	5
Ambulance or emergency medical services.....	1	2	3	4	5
Crime prevention	1	2	3	4	5
Fire prevention and education	1	2	3	4	5
Traffic enforcement on County roads	1	2	3	4	5
Road repair on County roads	1	2	3	4	5
Snow removal on County roads	1	2	3	4	5
Bus or transit services.....	1	2	3	4	5
Recycling.....	1	2	3	4	5
Storm drainage.....	1	2	3	4	5
Drinking water.....	1	2	3	4	5
Sewer services	1	2	3	4	5
Power (electric and/or gas) utility	1	2	3	4	5
County parks.....	1	2	3	4	5
Recreation programs or classes	1	2	3	4	5
Recreation centers or facilities.....	1	2	3	4	5
Gunnison County open space	1	2	3	4	5
Nature programs or classes	1	2	3	4	5
Availability of historic sites	1	2	3	4	5
Land use, planning and zoning	1	2	3	4	5
Code enforcement (weeds, abandoned buildings, etc.)	1	2	3	4	5
Animal control	1	2	3	4	5
Economic development	1	2	3	4	5
Health services	1	2	3	4	5
Services to seniors.....	1	2	3	4	5
Services to youth.....	1	2	3	4	5
Services to low-income people	1	2	3	4	5
Public library services	1	2	3	4	5
Public information services	1	2	3	4	5
Public schools.....	1	2	3	4	5
Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	1	2	3	4	5
Preservation of natural areas such as open space, ranchlands, farmlands and greenbelts	1	2	3	4	5
Mental Health services.....	1	2	3	4	5
Drug and Alcohol services	1	2	3	4	5
Adult protective services.....	1	2	3	4	5
Agricultural/Farm advisor	1	2	3	4	5

12. Overall, how would you rate the quality of the services provided by each of the following?

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Gunnison County	1	2	3	4	5
The Federal Government	1	2	3	4	5
The State Government	1	2	3	4	5

13. Have you had any in-person or phone contact with an employee of Gunnison County within the last 12 months (including sheriff, receptionists, planners or any others)?

- No → Go to Question 15 Yes → Go to Question 14

14. What was your impression of the employee(s) of Gunnison County in your most recent contact? (Rate each characteristic below.)

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
Knowledge.....	1	2	3	4	5
Responsiveness.....	1	2	3	4	5
Courtesy	1	2	3	4	5
Overall impression.....	1	2	3	4	5

15. Please rate the following categories of Gunnison County government performance:

	<i>Excellent</i>	<i>Good</i>	<i>Fair</i>	<i>Poor</i>	<i>Don't know</i>
The value of services for the taxes paid to Gunnison County.....	1	2	3	4	5
The overall direction that Gunnison County is taking.....	1	2	3	4	5
The job Gunnison County government does at welcoming citizen involvement	1	2	3	4	5
The job Gunnison County government does at listening to citizens	1	2	3	4	5

16. Please indicate how likely or unlikely you are to do each of the following:

	<i>Very likely</i>	<i>Somewhat likely</i>	<i>Somewhat unlikely</i>	<i>Very unlikely</i>	<i>Don't know</i>
Recommend living in Gunnison County to someone who asks	1	2	3	4	5
Remain in Gunnison County for the next five years.....	1	2	3	4	5

17. What impact, if any, do you think the economy will have on your family income in the next 6 months? Do you think the impact will be:

- Very positive
 Somewhat positive
 Neutral
 Somewhat negative
 Very negative

18. Please check the response that comes closest to your opinion for each of the following questions:
a. Gunnison County is often described as having rural character. How important, if at all, is it for Gunnison County to maintain its rural character?

- Essential
 Very important
 Somewhat important
 Not at all important
 Don't know

b. How important are each of the following in maintaining Gunnison County's rural character?

	<i>Essential</i>	<i>Very important</i>	<i>Somewhat important</i>	<i>Not at all important</i>	<i>Don't know</i>
Open space.....	1	2	3	4	5
Farm/agricultural land	1	2	3	4	5
Gravel/dirt roads	1	2	3	4	5
Large spaces between houses	1	2	3	4	5
Passive and active park spaces.....	1	2	3	4	5
Trails and paths	1	2	3	4	5
Natural features (e.g., woods, trees, lakes, ponds, streams, etc.).....	1	2	3	4	5
Planned development strategies	1	2	3	4	5
Freedom that an urban environment can't provide	1	2	3	4	5
Less noise pollution, quiet.....	1	2	3	4	5
Low crime rate	1	2	3	4	5
Slower-paced life style.....	1	2	3	4	5
Small-town retail	1	2	3	4	5
Limited number of large shopping centers	1	2	3	4	5
Limited number of national chain retailers.....	1	2	3	4	5

c. How likely or unlikely are you to use each of the following information sources from the County to get information about the community?

	<i>Very likely</i>	<i>Somewhat likely</i>	<i>Somewhat unlikely</i>	<i>Very unlikely</i>	<i>Don't know</i>
County Web site (www.gunnisoncounty.org)	1	2	3	4	5
Display ads in local newspapers.....	1	2	3	4	5
Radio announcements.....	1	2	3	4	5
County Newsletter.....	1	2	3	4	5

Gunnison County 2009 Citizen Survey

Our last questions are about you and your household. Again, all of your responses to this survey are completely anonymous and will be reported in group form only.

D1. Are you currently employed for pay?

- No → Go to Question D3
- Yes, full time → Go to Question D2
- Yes, part time → Go to Question D2

D2. During a typical week, how many days do you commute to work (for the longest distance of your commute) in each of the ways listed below? (Enter the total number of days, using whole numbers.)

- Motorized vehicle (e.g., car, truck, van, motorcycle, etc...) by myself days
- Motorized vehicle (e.g., car, truck, van, motorcycle, etc...) with other children or adults days
- Bus or other public transportation days
- Walk days
- Bicycle days
- Work at home days
- Other days

D3. How many years have you lived in Gunnison County?

- Less than 2 years 11-20 years
- 2-5 years More than 20 years
- 6-10 years

D4. Which best describes the building you live in?

- One family house detached from any other houses
- House attached to one or more houses (e.g., a duplex or townhome)
- Building with two or more apartments or condominiums
- Mobile home
- Other

D5. Is this house, apartment or mobile home...

- Rented for cash or occupied without cash payment?
- Owned by you or someone in this house with a mortgage or free and clear?

D6. About how much is your monthly housing cost for the place you live (including rent, mortgage payment, property tax, property insurance and homeowners' association (HOA) fees)?

- Less than \$300 per month
- \$300 to \$599 per month
- \$600 to \$999 per month
- \$1,000 to \$1,499 per month
- \$1,500 to \$2,499 per month
- \$2,500 or more per month

D7. Do any children 17 or under live in your household?

- No Yes

D8. Are you or any other members of your household aged 65 or older?

- No Yes

D9. How much do you anticipate your household's total income before taxes will be for the current year? (Please include in your total income money from all sources for all persons living in your household.)

- Less than \$24,999
- \$25,000 to \$49,999
- \$50,000 to \$99,999
- \$100,000 to \$149,999
- \$150,000 or more

Please respond to both question D10 and D11:

D10. Are you Spanish, Hispanic or Latino?

- No, not Spanish, Hispanic or Latino
- Yes, I consider myself to be Spanish, Hispanic or Latino

D11. What is your race? (Mark one or more races to indicate what race you consider yourself to be)

- American Indian or Alaskan Native
- Asian, Asian Indian or Pacific Islander
- Black or African American
- White
- Other

D12. In which category is your age?

- 18-24 years 55-64 years
- 25-34 years 65-74 years
- 35-44 years 75 years or older
- 45-54 years

D13. What is your sex?

- Female
- Male

D14. Are you registered to vote in your jurisdiction?

- No
- Yes
- Ineligible to vote
- Don't know

D15. Many people don't have time to vote in elections. Did you vote in the last general election?

- No
- Yes
- Ineligible to vote
- Don't know

Thank you for completing this survey. Please return the completed survey in the postage paid envelope to:
National Research Center, Inc., 3005 30th Street, Boulder, CO 80301



GUNNISON COUNTY BOARD OF COUNTY COMMISSIONERS
200 E. Virginia Avenue, Suite #104
Gunnison, CO 81230

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